



PUERTO RICO

RECOVERY PLAN

State and Local Fiscal Recovery Funds

JULY 31, 2025 | PERFORMANCE REPORT



This Recovery Plan will provide the public and the U.S. Treasury with information on the projects the Commonwealth of Puerto Rico is undertaking to ensure program outcomes are achieved in an effective, efficient, and equitable manner.

**This report covers the period from
July 1, 2021 through June 30, 2025.**

Government of Puerto Rico

Recovery Plan

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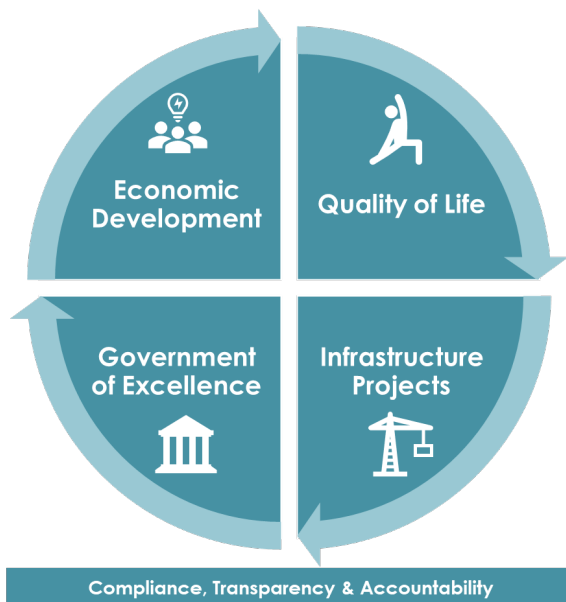
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Executive Summary

Created by the American Rescue Plan Act, Public Law 117-2 ("ARPA"), the Coronavirus State and Local Fiscal Recovery Fund provides emergency funding for eligible state, local, territorial, and Tribal governments to respond to the COVID-19 emergency.

This report is intended to provide the U.S. Department of the Treasury ("Treasury") and the Puerto Rican residents with an overview of current and planned activities with respect to the use of the \$2.47 billion in Coronavirus State Fiscal Recovery Funds ("CSFRF") allocated to Puerto Rico.

The Government of Puerto Rico is using the CSFRF by focusing on four strategic objectives: *Economic Development*, *Quality of Life*, *Infrastructure Projects*, and *Government of Excellence*, all while ensuring *Compliance, Transparency, and Accountability*.



The four strategic objectives are a path to facilitate a strong and equitable recovery from the COVID-19 pandemic and economic downturn to promote and protect public health, mitigate negative

economic impacts, provide services to disproportionately impacted communities, and complete infrastructure projects.

In Governor Pedro R. Pierluisi's conference with the White House at the one-year anniversary of the ARPA funds, he expressed his commitment to the recovery and the importance of these funds to the recovery of the island.

"The American Rescue Plan has been instrumental and key in our efforts to mitigate the consequences of the COVID-19 pandemic, as well as to boost Puerto Rico's recovery including our economic development. As governor, I am extremely grateful to the Biden-Harris administration and Congress because, in this aid package, they have treated Puerto Rico equally. Definitely, as we look to a bright and sustainable future, this deal from the federal government has made a huge difference."

As of June 30, 2025, the Government of Puerto Rico has made significant strides in its recovery efforts from the COVID-19 pandemic and its economic impacts, successfully obligating 100% of the \$2.47 billion allocated to the island and disbursing 96% of these funds. These resources have been strategically directed towards forty-one projects aimed at fostering a comprehensive recovery that addresses both immediate and long-term needs. Despite potential challenges, Puerto Rico's effective collaboration with stakeholders from both the public and private sectors has been crucial in executing these strategies. This plan outlines how Puerto Rico is utilizing CSFRF funds to meet its strategic objectives.

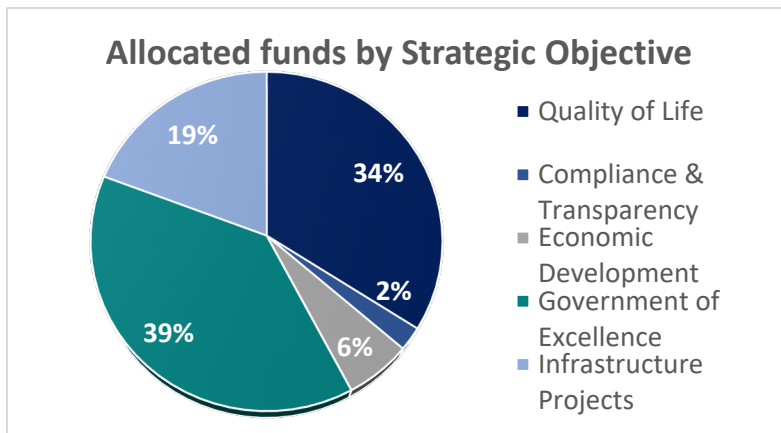
Uses of Funds

All disbursements of these funds are subject to strict standards to ensure compliance with federal regulations and best practices. Therefore, each request for disbursement, both by the public and private sectors, is appropriately documented and subject to controls and future audits.

The Government of Puerto Rico created a framework for oversight, management, and monitoring of federally funded programs. It includes an oversight committee and a primary agency for overall coordination.

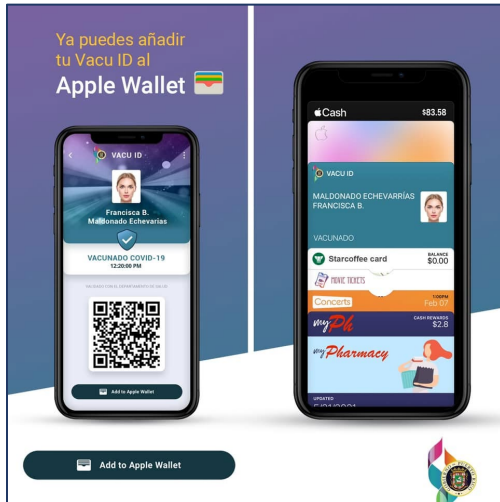


The Government of Puerto Rico, through all its instrumentalities and in partnership with private organizations and local governments, provides services to more than 3.2 million people. As stated before, Puerto Rico's path through recovery is to utilize CSFRF funds to deliver these important services, as well as to support a sustainable and equitable recovery for its population, while monitoring the performance of its efforts through metrics related to the program output and outcomes.



Of the \$2.47 billion allocated by ARPA to Puerto Rico, the government of Puerto Rico has allocated \$147 million for economic development, \$841 million for quality of life, \$476 million to address critical infrastructure projects, \$950 million to improve government services to citizens, and \$56 million to guarantee compliance and transparency.

Public Health (EC 1):



The public health strategies that the Government of Puerto Rico has implemented with the support of the private sector, have positioned the island to be among the top in vaccination rates in the United States and its territories. The allocated funds provided resources to curb the spread of the virus, research variants, as well as ensure that the island could return to its economic activities safely.

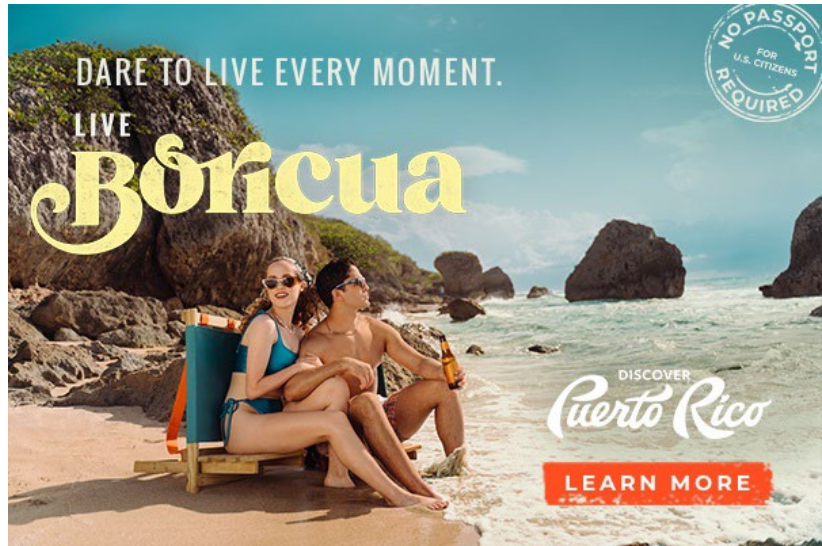
Vacu ID, a digital vaccine certificate, was fundamental in re-opening the island safely. The Vacu ID app was widely used by Puerto Ricans and became a benchmark around the world.

Name	Allocated Amount	Disbursed Amount	Balance
Vaccination Incentives	\$5,772,093	\$5,755,678	\$16,415
Well-being and Mental Health	\$14,985,658	\$14,985,658	\$0
Strengthen Genomic Surveillance	\$19,098,892	\$18,833,863	\$265,029
Digital Vaccine Certificate	\$303,015	\$303,015	\$0
Public Health Total	\$40,159,658	\$39,878,214	\$281,444

Negative Economic Impacts (EC 2):

The Government of Puerto Rico has implemented a wide range of assistance programs for individuals and households, businesses, impacted industries, and non-profit organizations to alleviate the economic hardships caused by the pandemic and accelerate workforce participation.

As a result of these targeted investments, the tourism industry has shown strong recovery, growing by 21% since 2019. Industry revenue reached



\$9.8 billion—a 13% increase since 2022—and this milestone was achieved within the first four months of the year, marking the earliest such achievement on record. Additionally, passenger arrivals at Luis Muñoz Marín International Airport rose by 11%, overall lodging demand increased by 9%, and room tax revenue grew by 8%.¹

Name	Allocated Amount	Disbursed Amount	Balance
Promote Puerto Rico	\$137,807,992	\$135,266,019	\$2,541,973
Energy Incentive Program	\$16,846,269	\$16,846,269	\$0
Return to Work	\$3,953,000	\$3,953,000	\$0
Low Income Housing Repairs	\$25,438,671	\$24,540,311	\$898,360
Puerto Rico Convention District Authority	\$3,600,000	\$3,600,000	\$0
Puerto Rico Tourism Company	\$1,750,000	\$1,750,000	\$0
Negative Economic Impacts Total	\$189,395,933	\$185,955,600	\$3,440,333

¹ Puerto Rico lodging revenues hit \$819M as rentals lead '25 growth: <https://newsismybusiness.com/puerto-rico-lodging-revenues-hit-819m-as-rentals-lead-25-growth/>

Premium Pay (EC 4):

The Government of Puerto Rico wanted to recognize the heroic contributions of essential workers with incentives for them to continue their service. Since the beginning of the public health emergency, essential workers have put their physical well-being at risk to meet the daily needs of their communities and to provide care for others. Until this program, many of these essential workers had not received compensation for the heightened risks they have faced and continue to face.²

The "Premium Pay" incentives have benefited more than 260,000 workers with almost \$530 million in allocated funds. With these funds, the government of Puerto Rico is contributing to a recovery process that will drive Puerto Rico to a better future.

Name	Allocated Amount	Disbursed Amount	Balance
Assistance to Hospitals & CDT Public Sector Workers	\$6,363,000	\$6,363,000	\$0
"Premium Pay" to Essential Public Sector Workers	\$100,826,818	\$100,826,818	\$0
"Premium Pay" to Essential Private Sector Workers	\$357,286,000	\$357,286,000	\$0
Assistance to Hospitals & CDT Private Sector Workers	\$58,270,463	\$58,270,463	\$0
Premium Pay Total	\$522,746,281	\$522,746,281	\$0

² SLFRF Fact Sheet May 2021 - <https://home.treasury.gov/system/files/136/SLFRF-Fact-Sheet-FINAL1-508A.pdf>

Revenue Replacement (EC 6):

The Government of Puerto Rico allocated significant funding to bolster infrastructure and ensure the continuity of essential services and repairs that are of the highest priority for local communities. These funds aim to support various sectors including education, healthcare, cultural preservation, environmental conservation, infrastructure maintenance, public service enhancement, and emergency response, while also strengthening non-profit organizations and government operations.

Name	Allocated Amount	Disbursed Amount	Balance
Assistance to Non-Profit Organizations (NGOs)	\$24,723,605	\$24,723,605	\$0
Assistance to the University of Puerto Rico	\$94,000,000	\$94,000,000	\$0
Caño Martín Peña	\$129,068,993	\$129,068,993	\$0
Maintenance to the Hydraulic Pumping Infrastructure	\$34,977,871	\$34,977,871	\$0
Adoption and Family Service Centers	\$7,422,262	\$7,176,317	\$245,945
Assistance to Puerto Rico Aqueducts and Sewers Authority	\$66,640,253	\$66,640,253	\$0
Call Center Support	\$319,590	\$319,590	\$0
Cardiovascular Center of PR and the Caribbean	\$1,645,865	\$1,645,865	\$0
Cultural Rescue	\$52,897,710	\$52,367,553	\$530,157
DTOP - Road Maintenance	\$100,000,000	\$75,130,424	\$24,869,576
Elderly Assistance Centers	\$21,710,047	\$21,002,663	\$707,384
Environmental Conservation and Natural Resources Program	\$12,517,198	\$12,076,963	\$440,235
Improvements to Educational Institutions	\$182,178,035	\$180,418,038	\$1,759,997
Legal Assistance to the Citizen	\$18,723,127	\$10,549,586	\$8,173,541
Legislature and Judiciary	\$63,532,131	\$61,740,766	\$1,791,365
Assistance to Puerto Rico Electric and Power Authority	\$76,000,000	\$76,000,000	\$0
Assistance to the Puerto Rico Port Authority	\$20,000,000	\$20,000,000	\$0
Service of Excellence to Citizens	\$280,436,857	\$234,743,266	\$45,693,591
Solid Waste Landfills Program	\$30,700,000	\$30,700,000	\$0
Municipal Strengthening Fund	\$151,967,850	\$151,967,850	\$0
Assistance to First Responders	\$198,753,601	\$197,154,519	\$1,599,082
Molecular Sciences and Research Center	\$3,000,000	\$3,000,000	\$0
Road Maintenance Program	\$0	\$0	\$0
Hospitals Worker Relief	\$20,213,934	\$20,213,934	\$0
Motion Picture and Video Industry Program	\$68,234,492	\$68,210,653	\$23,839
Assistance to Centers for Diagnostics and Treatment Program	\$2,329,998	\$2,216,559	\$113,439
Revenue Replacement Total	\$1,661,993,419	\$1,576,045,268	\$85,948,151

Administrative and Other:

Furthermore, none of the four strategic objectives would be possible without establishing mechanisms for Compliance, Transparency, and Accountability to demonstrate that the CSFRF funds are being used in a compliant manner while focusing on equitable and impactful outcomes.

Name	Allocated Amount	Disbursed Amount	Balance
Compliance, Transparency & Accountability	\$55,766,616	\$41,642,134	\$14,124,482
Administrative & Other Total	\$55,766,616	\$41,642,134	\$14,124,482

Promoting Equitable Outcomes

In alignment with the January 20, 2021, Presidential Executive Order on Advancing Racial Equity and Support for Underserved Communities through the Federal Government, the Government of Puerto Rico is committed to ensuring CSFRF resources are used in a way that promotes equitable outcomes for the people of Puerto Rico.

Included below are representations of how equitable outcomes are being promoted through the projects implemented with CSFRF funds.

Economically Disadvantaged Communities

The Treasury recognizes that individuals in low-income communities may have been disproportionately impacted by the economic and public health effects of the COVID-19 public health emergency. Because of this, the Treasury determined that services and programs in low-income communities, identified as Qualified Census Tracts (QCTs), will be presumed to be responding to the public health emergency. A QCT is defined by the Treasury in the Final Rule as “a common, readily accessible, and geographically granular method of identifying communities with a large proportion of low-income residents.” There are 209 QCT communities in Puerto Rico that are home to over 400,000 citizens.

The Maintenance of the Hydraulic Pumping Infrastructure and the Assistance to Non-Profit Organizations targeted Puerto Rico Economically Disadvantaged Communities.

Maintenance of the Hydraulic Pumping Infrastructure

This initiative is focused on maintaining flood control pump stations to guarantee the operation and reliability of the services provided to its nearby communities. The initiative not only requires the replacement of old and inefficient units but also an increase in capacity ranging from 18% to 25% to comply with the new FEMA Flood Control Maps.

The pump houses were built for flood control, so they are in areas that are flooded or prone to flooding. They have a pumping system that releases runoff water into the sea through canals.

In addition, the pumping system prevents the entry of seawater into lakes and pipes which is vital to prevent flooding. In this way, the lives and property of the citizens who live and transit in these floodplains are protected.

Assistance to Non-Profit Organizations

The Assistance to Non-Profit Organizations project, supporting 162 organizations through business interruption grants and gender violence, plays a pivotal role in uplifting economically disadvantaged communities. By ensuring the continuity of nonprofit operations, the initiative facilitates the delivery of essential services and support on which these communities often rely. Non-profit organizations serve as a lifeline, offering everything from food assistance and healthcare services to educational programs and job training. The inclusion of funding for administrative costs within the grants is crucial, as it enables these organizations to maintain their operational efficiency and effectiveness. This, in turn, ensures that the resources and services reach those in need without disruption, thereby directly contributing to the resilience and empowerment of economically disadvantaged communities.

Low Income Workers

The following projects benefits low-income workers.

“Premium Pay” to Essential Public and Private Sector Workers

The Premium Pay to Essential Public and Private Sector Workers' objective is to recognize and reward essential public and private sector workers who responded to the effects of COVID-19. Because this initiative only includes workers with wages of \$40,000 or less, this aid prioritizes compensation for lower income eligible workers that perform essential services.

Assistance to Hospitals and CDTs Workers

The Assistance to Hospitals and CDT Workers significantly benefited low-income workers within the healthcare sector, particularly those serving as essential workers and frontline employees during the COVID-19 pandemic. By offering premium pay to workers earning up to \$40,000, the initiative provided direct financial support to those often most vulnerable in times of crisis. This additional compensation recognized their critical contributions and helped mitigate the financial strain experienced by these workers. The project also supported recruitment aimed at strengthening the healthcare workforce, offering new opportunities for employment and career advancement. Overall, the project's incentives contributed to the economic stability and well-being of low-income workers, while bolstering the healthcare system's capacity to respond to ongoing and future challenges.

Promoting Equity

The following projects are notable examples of how the Government of Puerto Rico is promoting equity in the legal system and supporting low-income households.

Legal Assistance to the Citizen

The Legal Assistance to the Citizen project provides resources to facilitate access to justice, improve witness protection services, and provide improvements to victim shelters. This initiative aims to ensure access to legal solutions not only to improve outcomes for those who would seek assistance, but as a measure to save public dollars in the long term by preventing problems like homelessness or health issues that can be extremely costly and harmful to individuals and the public.

Low Income Housing Repairs

This project's purpose is to improve the living conditions of Puerto Rican families by removing health and safety hazards from housing units. This initiative will provide funds to help low-income homeowners to afford necessary repairs or replace deteriorated roofing systems that cause a serious threat to their health, safety, and welfare.

Community Engagement

The various agencies of the Government of Puerto Rico, local government leaders, and the Governor's Office are in constant contact with constituents and continually solicit and receive input regarding community needs and best interests including those in traditionally underserved groups.

Many of the projects are based on needs communicated directly by constituents. Some of the channels for soliciting and receiving community input include, but are not limited to, press conferences, Q&A sessions, press releases, webinars, input from local government leaders, non-profit organizations, and social media outreach.

The suite of projects including Assistance to Non-Profit Organizations, Energy Incentive Program, Adoption and Family Service Centers, Cultural Rescue, Improvements to Educational Institutions, and the Motion Picture and Video Industry Program, are all fundamental to addressing specific needs within the community, each managed with significant support and input from the community itself.

The Assistance to Non-Profit Organizations projects ensures the continuity of vital services that support the social fabric of communities, while the Energy Incentive Program empowers small to medium businesses to adopt greener, more efficient practices, benefiting the wider community economically and environmentally. Adoption and Family Service Centers focus on the crucial transitional phase for children moving to adoptive families, enhancing the support network available to them through community partnerships. Cultural Rescue preserves the cultural heritage that is essential to community identity and pride by providing financial support to cultural institutions. Improvements to Educational Institutions addresses the urgent need for safe and functional learning environments, ensuring that students can return to face-to-face instruction in structurally sound buildings. The Call Center Support project is an initiative from the government to be in direct contact with its citizens and to provide information regarding government services, including services related to COVID-19. Lastly, the Motion Picture and Video Industry Program aims to rejuvenate the local film industry, creating employment opportunities and promoting cultural expression.

Each project, by addressing distinct aspects of community well-being—from cultural and educational to environmental and economic—relies on community involvement for identifying priorities, implementing solutions, and managing outcomes. This collective approach ensures that the projects not only meet immediate needs but also contribute to the long-term resilience and prosperity of the community.

Furthermore, the Government of Puerto Rico recognizes that one of the main objectives is to ensure that funds reach citizens in need in a way that is tailored to their specific communities. This was addressed by allocating \$152 million to the Municipal Strengthening Fund, allowing local governments the flexibility to address discrete community needs.

Labor Practices

As of this reporting period, the Government of Puerto Rico has identified four infrastructure projects that are actively being launched.

Once the projects are fully initiated, future reports will highlight the relevant workforce practices that utilize strong labor standards to promote effective and efficient delivery of high-quality infrastructure while also supporting the economic recovery through equitable employment opportunities for workers where applicable.

Currently Planned Infrastructure Projects:

- Hydraulic Pumping Infrastructure - protecting citizens from flooding
- Low Income Housing Repairs - providing infrastructure repairs to homes of low-income families
- Improvements to Educational Institutions - repairing structural damages at schools

All sub-recipients working with the Government of Puerto Rico on currently planned infrastructure projects are contractually required to comply with all applicable federal laws, regulations, executive orders, projects related policies, procedures, and directives. This compliance includes but is not limited to the following:

Compliance with Non-Discrimination

- 1) The sub-recipient will not discriminate against any employee or applicant for employment because of race, color, religion, sex, or national origin. The sub-recipient will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, or national origin. Such action(s) shall include, but not be limited to the following: employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The sub-recipient agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.
- 2) The sub-recipient will, in all solicitations or advertisements for employees placed by or on behalf of the sub-recipient, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, or national origin.
- 3) The sub-recipient will send to each labor union or representative of workers with which it has a collective bargaining agreement or other contract or understanding, a notice to be provided advising said labor union or workers' representatives, of the sub-recipient's commitments under this section, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- 4) The sub-recipient will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.
- 5) The sub-recipient will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of

investigation to ascertain compliance with such rules, regulations, and orders.

- 6) In the event of the sub-recipient's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the sub-recipient may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions as may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.
- 7) The sub-recipient will include the portion of the sentence immediately preceding paragraph (1) and the provisions of paragraphs (1) through (7) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The sub-recipient will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance: Provided, however, that in the event the sub-recipient becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the administering agency, the sub-recipient may request the United States to enter into such litigation to protect the interests of the United States.

Compliance with the Copeland "Anti-Kickback" Act

- 1) The sub-recipient shall comply with 18 U.S.C. § 874, 40 S.C. § 3145, and the requirements of 29 C.F.R. pt. 3 as may be applicable, which are incorporated by reference into this contract.
- 2) Subcontracts. The sub-recipient or subcontractors shall insert in any subcontracts the clause above and such other clauses as the Department may by appropriate instructions require, and a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime sub-recipient shall be responsible for the compliance by any subcontractors or lower tier subcontractors with all these contract clauses.
- 3) Subcontracts. The contractor or subcontractor shall insert in any subcontracts the clause above and such other clauses as the FEMA may by appropriate instructions require, and a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for the compliance by any subcontractor or lower-tier subcontractor with all these contract clauses.
- 4) Breach. A breach of the Contract clauses above may be ground for termination of the Contract, and for debarment as a contractor and subcontractor as provided in 29 C.F.R. § 5.12.

Compliance with the Contract Work Hours and Safety Standards Act

- 1) Overtime requirements. No sub-recipient or subcontractors contracting for any part of the contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic in any workweek in which he or she is employed on such work to work in excess of forty hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.
- 2) Violation; liability for unpaid wages; liquidated damages. In the event of any violation of the clause set forth in paragraph (1) of this section, the sub-recipient and any subcontractors responsible therefore shall be liable for the unpaid wages. In addition, such sub-recipient and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation of the clause set forth in paragraph (1) of this section, in the sum of \$10 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by the clause set forth in paragraph (1) of this section.
- 3) Withholding for unpaid wages and liquidated damages. The Department shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld, from any money payable on account of work performed by the sub-recipient or subcontractor under any such contract or any other Federal contract with the same prime sub-recipient, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime sub-recipient, such sums as may be determined to be necessary to satisfy any liabilities of such sub-recipient or subcontractor for unpaid wages and liquidated damages as provided in the clause set forth in paragraph (2) of this section.
- 4) Subcontracts. The sub-recipient or subcontractor shall insert in any subcontracts the clauses set forth in paragraphs (1) through (4) of this section and a clause requiring the subcontractor to include these clauses in any lower tier subcontracts. The prime SUB-RECIPIENT shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (1) through (4) of this section.

Byrd Anti-Lobbying Amendment 31 U.S.C. § 1352 (as amended)

Contractors who apply or bid for an award of \$100,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier, continuing up to the recipient.

Use of Evidence

The Government of Puerto Rico is ensuring that implemented projects have underlying evidence-based confirmation that the outcomes will have the intended benefit to the people of Puerto Rico. In this sense, every agency receiving funds is required to submit an application explaining the intent of the funds and how performance will be evaluated. Also, each project's guidelines require the periodic submission of performance reports including relevant output and outcome measures.

To maximize the project's impact, and ensure effective and equitable outcomes, the Government of Puerto Rico has a team dedicated to supporting each agency by analyzing and reporting on performance through output and outcome indicators. All projects are being scrutinized and monitored to accurately gauge their efficacy.

Starting on the next page you will see some notable projects and their evidence-based intervention justifications.

VACCINATION INCENTIVE PROGRAM

Evidence base source	Link
Conditional cash lotteries increase COVID-19 vaccination rates	https://www.sciencedirect.com/science/article/pii/S0167629621001636

Justification

Supporting President Biden's initiative to boost vaccination rates, protect communities and save lives, this initiative was designed to boost COVID-19 vaccination rates in Puerto Rico by offering financial rewards as a compelling incentive for those who have not yet been vaccinated to get their shots.

In the study "Conditional cash lotteries increase COVID-19 vaccination rates", researchers found that Ohio's incentive scheme increased the vaccinated share of the state population by 1.5 percent, costing on average sixty-eight dollars per person persuaded to vaccinate. From a decision-making perspective, a person's choice to be vaccinated can be related to whether their expected benefit outweighs the cost of vaccination. Due to the considerable number of people with hesitations about the vaccine, many jurisdictions have attempted to increase vaccination rates by providing citizens with an opportunity to win monetary prizes/incentives only if they get vaccinated against COVID-19.

Thus, in the case of Puerto Rico's "*Vacunar te Paga al Instante*" the initiative is based on the same methodology and results while evaluating the number of people receiving the incentive, the total amount of incentives paid, and the final reflection on vaccination rates for that period in Puerto Rico.

STRENGTHEN GENOMIC SURVEILLANCE

Evidence base source	Link
Genomic surveillance to combat COVID-19: challenges and opportunities	https://www.sciencedirect.com/science/article/pii/S266652472100121X

Justification

Protecting and preventing the Puerto Rican people from future COVID-19 outbreaks is a fundamental driver of the pandemic recovery. Detecting variants of concern and developing a public health response to them requires robust genomic surveillance.

As President Biden announced in February 2021, given the levels of transmission in the U.S., the establishment of a systematic, widespread surveillance system will be crucial in monitoring the evolution of domestic variants of concern, along with those from other countries.

Since performing genomic surveillance of this type of virus is the scientific standard, in Puerto Rico, the COVID-19 Variant Surveillance Initiative was implemented geared towards tracking and confirming threatening COVID-19 variants, triggering early epidemiological interventions, and evaluating the neutralization potency of sera from vaccinated recipients against detected virus variants. The main objective is to offer data, wisdom, and guidance in public policy decision-making to protect the people of Puerto Rico from COVID-19.

DIGITAL VACCINE CERTIFICATE – VACU ID

Evidence base source	Link
Quantifying the Public-Health Benefits of a Covid Pass	https://institute.global/policy/pass-time-quantifying-public-health-benefits-covid-pass

Justification

The balance between supporting the economy while containing the spread of COVID-19 has been the main challenge for governments throughout the pandemic. For that matter, vaccination passports can help a society reopen despite high infection risks and new virus variants because they allow protected people to resume normal activities while keeping people vulnerable to infection out of high-risk environments.

Much of the theory behind the design of this project was based on the U.K. COVID Pass intervention, studied and evaluated by the Tony Blair Institute for Global Change. The study evaluated the effects of this policy and found that mandatory use of the COVID Pass at large events and gatherings could prevent between a quarter and a third of the projected cases and reduce the number of deaths in England alone by between 6,000 and 12,000. The peak number of infections and hospitalizations would also be dramatically reduced.

The study named: "Quantifying the Public-Health Benefits of a Covid Pass" (Published at <https://institute.global/policy/pass-time-quantifying-public-health-benefits-covid-pass> on July 6, 2021) analyzed the use of the COVID Pass app against the variation in the vaccination rate and the variation between the projected and actual COVID-19 infection rates for the period before and after the Pass was implemented.

Specifically, for Vacu ID, the analysis will involve examining the number of new certificates issued, an indicator of the application's usage, against the COVID-19 vaccination rate, positive test rate, and the number of positive cases as proxies for the intended outcomes.

ENERGY INCENTIVE PROGRAM

Evidence base source	Link
Are renewable energy subsidies effective? Evidence from Europe	https://www.sciencedirect.com/science/article/pii/S1364032116310905?via%3Dihub
Department of Energy's \$53 Million in grants for small businesses pursuing clean energy and climate solutions	https://www.energy.gov/articles/doe-announces-53-million-small-businesses-pursuing-clean-energy-and-climate-solutions

Justification

After Hurricanes Irma and Maria, most of the energy infrastructure and distribution collapsed, sending Puerto Rico into one of the longest blackouts in U.S. history and leaving residents in some parts of the territory without electricity for almost a year.

Some of the lessons learned identified that the island needs to support strategies that help mitigate the risks of future disruptions and strengthen Puerto Rico's infrastructure. In reaction to the Puerto Rico Energy Public Policy Act of 2019 (Act 17-2019) and with the support of the American Rescue Plan Act of 2021 (ARPA), the Energy Incentive Program will provide grants for small to medium businesses to develop energy conservation initiatives, green energy investments and achieve the ultimate goal of 100% renewable energy in the island by 2050.

Taking into account initiatives such as the U.S. Small Business Green Recovery Fund and the Department of Energy's \$53 Million in grants for small businesses pursuing clean energy and climate solutions, our initiative understands that this type of financial incentive has been widely implemented to support renewable energy and energy efficiency market development globally.

Furthermore, findings from the study "Are renewable energy subsidies effective? Evidence from Europe" (Nicolini & Tavoni, 2017) pointed out that there is a positive correlation between subsidies and the production of incentivized energy. Their model states that a 1% (1c€) increase in the incentive leads to an increase in renewable generation of 0.4–1% (18–26%).

In terms of this initiative, it's understood that based on the high-quality evidence referred, there will be a positive impact based on the number and total value of grants awarded and the increase in renewable energy generation in the island.

LOW INCOME HOUSING REPAIRS

Evidence base source	Link
Clearinghouse Database – Housing rehabilitation loan & grant programs	https://www.countyhealthrankings.org/take-action-to-improve-health/what-works-for-health/strategies/housing-rehabilitation-loan-grant-programs

Justification

The primary objective of this initiative is to provide decent, safe, and sanitary housing to households, especially low-income underserved and other special populations, by the rehabilitation of substandard, single-family, occupied dwelling units. In this sense, housing rehabilitation grant programs provide funding to repair, improve, or modernize dwellings and remove health or safety hazards from those dwellings.

This type of initiative is most likely to make a difference in the community, as shown by the multiple sources in the Results First Clearinghouse database, which points out that this type of strategy has been tested in many robust studies with consistently positive results. For example, the U.S. Department of Agriculture (USDA) Rural Development program's Section 504 Home Repair program, known as the Single-Family Housing Repair Loans and Grants program, offers loans to very low-income homeowners and grants to very low-income elderly individuals to improve housing quality and remove safety and health hazards.

RETURN TO WORK

Evidence base source	Link
Impact of the Reemployment and Eligibility Assessment (REA) Initiative in Nevada (Michaelides et al. 2012)	https://clear.dol.gov/Study/Impact-Reemployment-and-Eligibility-Assessment-REA-Initiative-Nevada-Michaelides-et-al-2012

Justification

With a vast number of U.S. States implementing return to work incentives to boost their economy and reduce their expenses in Unemployment Benefits, this type of initiative has gained popularity. Although interventions like this varied a great deal in what they offered, all have been found to be effective. Program theory on this type of incentive points out that most reemployment interventions reduced the amount of unemployment benefits paid.

According to "Impact of the Reemployment and Eligibility Assessment (REA) Initiative in Nevada (Michaelides et al. 2012)", reemployment bonuses substantially reduced the average duration and amount of Unemployment Insurance (UI) benefits receipt, increased employment rates, and increased earnings. The quality of causal evidence presented in this study is high because it is based on a well-implemented randomized controlled trial. This means we are confident that the estimated effects are attributable to the REA services, and no other factors.

In terms of the Puerto Rico experience, the project will monitor the number of workers receiving the benefit and the total amount paid as the output indicators, with the increase in the employment rate in the months posterior to the start of the project as the outcome indicator.

CARDIOVASCULAR CENTER OF PR AND THE CARIBBEAN

Evidence base source	Link
Surgeon Contribution to Hospital Bottom Line	https://www.ncbi.nlm.nih.gov/pmc/articles/PMC1402352/pdf/20051000s00008p530.pdf

Justification

Over the past year, the Cardiovascular Center of Puerto Rico, and the Caribbean ("CCPRC") lost two (2) cardiovascular surgeons, not only causing \$7 million in lost revenues, but leaving an entire population without medical care, being the only Institution in Puerto Rico to offer pediatric cardiothoracic surgery and heart transplants.

Since the beginning of the COVID-19 pandemic, professionals in the public health system have been on the front lines. Health risks have created a situation in which some of these professionals have decided to step back or accept better job offers in other parts of Puerto Rico as well as the United States mainland. This creates a state of necessity in which Hospitals and Public Health Institutions lack the resources to attract professionals needed to continue operations.

Much of the theory behind the design of this project was based on the investigation "Surgeon Contribution to Hospital Bottom Line", conducted in many hospitals. The data collected shows that there are advantages for hospitals to provide support for selected specialties or even look toward a full-time employment model. Surgeons contribute significantly to the hospital margin with certain specialties being more profitable than others.

For this project, we will analyze the benefits of contracting a cardiovascular surgeon through the number of procedures performed and patients treated and its impact on the hospital revenue.

IMPROVEMENTS TO EDUCATIONAL INSTITUTIONS

Evidence base source	Link
The Impact of School Infrastructure on Learning - A Synthesis of the Evidence	https://www.researchgate.net/publication/332133565_Safe_and_Healthy_School_Buildings

Justification

In “The Impact of School Infrastructure on Learning - A Synthesis of the Evidence”, World Bank researchers pointed out that if school buildings are prone to be flooded by intensive rains, swept away by high winds, exposed to hazardous materials, or decaying for lack of maintenance, it hinders both teaching and learning making it harder to produce the level of academic results that are possible in a safe and healthy building. The study claims there is compelling evidence that infrastructure which considers local climatic and cultural conditions positively contributes to pupils' attendance and academic outcomes overall.

In the case of Puerto Rico, after the earthquake and COVID-19, it was understood that schools needed upgrades and repairs to withstand future natural disasters and as a result, bring a sense of safety that will generate a positive effect on school attendance.

Performance Report

Each project, where applicable, is grounded in key metrics (both output and outcome performance indicators) to show the measurable impact resulting from the use of CSFRF resources. This section summarizes the progress made against these measurements, so that citizens of Puerto Rico can understand the benefits gained through the projects funded by CSFRF.

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-001	Vaccination Incentives	SALUD	Pending Closeout	Output	Number of Incentives distributed	0	10,000.00	10,000.00
Prog-001	Vaccination Incentives	SALUD	Pending Closeout	Output	Total amount of incentives disbursed	\$0.00	\$1,000,000.00	\$1,000,000.00
Prog-001	Vaccination Incentives	SALUD	Pending Closeout	Outcome	Number of vaccinated individuals	2,152,138.00	2,267,387.00	115,249.00
Prog-001	Vaccination Incentives	SALUD	Pending Closeout	Outcome	COVID-19 Vaccination Rate	70%	74%	4%
Prog-002	Well-being and Mental Health	ASSMCA	Pending Closeout	Output	Amount disbursed	\$8,213,613.87	\$14,941,229.00	\$6,727,615.13
Prog-002	Well-being and Mental Health	ASSMCA	Pending Closeout	Output	Number of organizations hired by the program	58.00	58.00	0
Prog-002	Well-being and Mental Health	ASSMCA	Pending Closeout	Output	Number of Admitted Participants to Residential Services	202.00	202.00	0
Prog-002	Well-being and Mental Health	ASSMCA	Pending Closeout	Output	Number of Professionals Hired for the program	20.00	22.00	2
Prog-002	Well-being and Mental Health	ASSMCA	Pending Closeout	Outcome	Percentage of completion of Transition List	88%	88%	0%
Prog-003	Strengthen Genomic Surveillance	SALUD	Open	Output	No. of samples sequenced by the PRSTRT	1,660.00	4,077.00	2,417.00
Prog-003	Strengthen Genomic Surveillance	SALUD	Open	Outcome	Number of samples sequenced by the PRSTRT that met quality controls	1,569.00	3,649.00	2,080.00
Prog-003	Strengthen Genomic Surveillance	SALUD	Open	Output	Number of samples sequenced by INNO Diagnostics	0.00	390.00	390.00

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-003	Strengthen Genomic Surveillance	SALUD	Open	Outcome	Number of samples sequenced by INNO Diagnostics that met quality controls	0.00	390.00	390.00
Prog-004	Digital Vaccine Certificate	PRITS	Closed	Output	Number of new certificates issued	0.00	1,440,674.00	1,440,674.00
Prog-004	Digital Vaccine Certificate	PRITS	Closed	Outcome	COVID-19 Vaccination Rate	82%	82%	0%
Prog-004	Digital Vaccine Certificate	PRITS	Closed	Outcome	COVID-19 Positive Test rate	31%	31%	0%
Prog-004	Digital Vaccine Certificate	PRITS	Closed	Outcome	COVID-19 Number of cases	966,307.00	966,307.00	0.00
Prog-005	Assistance to Non-Profit Organizations (NGOs)	AFFAF	Pending Closeout	Output	Number of organizations receiving funding	166.00	143.00	-23.00
Prog-005	Assistance to Non-Profit Organizations (NGOs)	AFFAF	Pending Closeout	Output	Total amount of incentives disbursed	\$11,495,963.87	\$24,707,682.96	\$13,211,719.09
Prog-005	Assistance to Non-Profit Organizations (NGOs)	AFFAF	Pending Closeout	Output	Average amount of incentives given	\$69,252.79	\$172,781.00	\$103,528.21
Prog-006.1	Promote Puerto Rico - Promotion of Puerto Rico as a Tourism Destination	DMO	Open	Output	Number of marketing and communication initiatives implemented	1,094	1,913	819
Prog-006.1	Promote Puerto Rico - Promotion of Puerto Rico as a Tourism Destination	DMO	Open	Output	Total amount spent on marketing and communication initiatives	\$155,984,008.00	\$221,069,880.00	\$65,085,872.00
Prog-006.3	Promote Puerto Rico - Promote Domestic Tourism	PRTC	Pending Closeout	Output	Number of sponsored events	40.00	40.00	0
Prog-006.3	Promote Puerto Rico - Promote Domestic Tourism	PRTC	Pending Closeout	Output	Total amount spent on sponsored events	\$7,373,481.13	\$7,373,481.13	0

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-006.3	Promote Puerto Rico - Promote Domestic Tourism	PRTC	Pending Closeout	Outcome	Number of Tourist/attendees to sponsored events	2,229,015.00	2,734,000.00	504,985
Prog-006.4	Promote Puerto Rico - Market Puerto Rico as an Investment Destination	INVEST	Open	Output	Number of new businesses generated	1,234.00	2,424.00	1190
Prog-006.4	Promote Puerto Rico - Market Puerto Rico as an Investment Destination	INVEST	Open	Output	Number of new jobs committed	10,915.00	18,880.00	7965
Prog-006.4	Promote Puerto Rico - Market Puerto Rico as an Investment Destination	INVEST	Open	Outcome	Average payroll of jobs committed	\$66,000.00	\$68,000.00	\$2,000.00
Prog-006.4	Promote Puerto Rico - Market Puerto Rico as an Investment Destination	INVEST	Open	Outcome	Total amount of capital investments committed	\$766,000,000	\$1,927,177,000	\$1,161,177,000
Prog-006.5	Promote Puerto Rico - Revitalize Tourist Attractions, Natural Resources, & Balnearios	DRNA	Open	Output	Number of parks, natural resources attractions and "balnearies" projects funded	22.00	15.00	-7
Prog-006.5	Promote Puerto Rico - Revitalize Tourist Attractions, Natural Resources, & Balnearios	DRNA	Open	Output	Average amount disbursed per project	\$1,157,146.78	\$655,422.04	-\$501,724.74
Prog-006.5	Promote Puerto Rico - Revitalize Tourist Attractions, Natural Resources, & Balnearios	DRNA	Open	Outcome	Number of parks, natural resources attractions and "balnearies" projects completed	4.00	7.00	3.00

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-007	Energy Incentive Program	DDEC	Pending Closeout	Output	Number of projects requested	0.00	888.00	888.00
Prog-007	Energy Incentive Program	DDEC	Pending Closeout	Output	Average amount of incentives given	\$0.00	\$21,993.17	\$21,993.17
Prog-007	Energy Incentive Program	DDEC	Pending Closeout	Outcome	Number of Projects concluded	0.00	765.00	765.00
Prog-007	Energy Incentive Program	DDEC	Pending Closeout	Outcome	Percentage of concluded projects	86%	86%	0
Prog-008	Return to Work	Hacienda	Pending Closeout	Output	Number workers receiving full incentive - \$ 2,000	0.00	1,799.00	1,799.00
Prog-008	Return to Work	Hacienda	Pending Closeout	Output	Number of workers receiving initial bonus only - \$ 500	0.00	710.00	710.00
Prog-008	Return to Work	Hacienda	Pending Closeout	Outcome	Total amount disbursed	\$0.00	\$3,953,000.00	\$3,953,000.00
Prog-008	Return to Work	Hacienda	Pending Closeout	Outcome	Unemployment Rate	8%	6%	-2%
Prog-009	Low Income Housing Repairs - Vivienda	ODSEC/Vi vienda	Closed	Outcome	Number of safety/hazard conditions treated	2,767	2,767	0
Prog-009	Low Income Housing Repairs - Vivienda	ODSEC/Vi vienda	Closed	Outcome	Number of rehabilitated units	145	170	25
Prog-010	Assistance to the University of Puerto Rico	UPR	Pending Closeout	Output	Number of in-person University of Puerto Rico attendees per year	42,594.00	44,356.00	1,762.00

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-010	Assistance to the University of Puerto Rico	UPR	Pending Closeout	Output	Number of curses completed by in-person students per year	27,668.00	27,739.00	71.00
Prog-010	Assistance to the University of Puerto Rico	UPR	Pending Closeout	Outcome	Number of in-person students graduating per year	7,086.00	7,520.00	434.00
Prog-011 & Prog-035	Assistance to Hospitals & CDT Workers	AAFAF	Closed	Output	Number of Incentives distributed	0.00	33,444.00	33,444.00
Prog-011 & Prog-035	Assistance to Hospitals & CDT Workers	AAFAF	Closed	Output	Total amount of incentives disbursed	\$0.00	\$64,641,463.10	\$64,641,463.10
Prog-012 & Prog-034	"Premium Pay" to Essential Public & Private Sector Workers	Hacienda	Pending Closeout	Output	Number of Incentives distributed	0.00	229,073.00	229,073.00
Prog-012 & Prog-034	"Premium Pay" to Essential Public & Private Sector Workers	Hacienda	Pending Closeout	Output	Total amount of incentives disbursed	\$0.00	\$458,112,817.80	\$458,112,817.80
Prog-013	Caño Martín Peña	PRASA	Pending Closeout	Output	Number of projects funded	0.00	736.00	736
Prog-013	Caño Martín Peña	PRASA	Pending Closeout	Output	Average amount spent per project	\$0.00	\$175,365.48	\$175,365.48
Prog-014	Maintenance to the Hydraulic Pumping Infrastructure	DRNA	Closed	Output	Amount disbursed towards pumps maintenance	\$0.00	\$36,844,762.82	\$36,844,762.82
Prog-014	Maintenance to the Hydraulic Pumping Infrastructure	DRNA	Closed	Output	Number of pumps rented/maintained	0.00	44.00	44.00

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-014	Maintenance to the Hydraulic Pumping Infrastructure	DRNA	Closed	Outcome	Average disbursed amount per pump	\$0.00	\$837,380.97	\$837,380.97
Prog-013	Caño Martín Peña	PRASA	Pending Closeout	Outcome	Number of projects completed	0	736	736
Prog-015	Adoption and Family Service Centers	ADFAN	Open	Output	Number of children receiving therapeutic services	186	333	147
Prog-015	Adoption and Family Service Centers	ADFAN	Open	Output	Number of children receiving mental health support	249	330	81
Prog-015	Adoption and Family Service Centers	ADFAN	Open	Output	Number of children special needs children receiving services	57	96	39
Prog-015	Adoption and Family Service Centers	ADFAN	Open	Output	Amount disbursed to optimize adoption facilities	\$68,905.48	\$79,588.07	\$10,682.59
Prog-016	Assistance to Puerto Rico Aqueducts and Sewers Authority	PRASA	Pending Closeout	Output	Number of projects funded	0	452	452
Prog-016	Assistance to Puerto Rico Aqueducts and Sewers Authority	PRASA	Pending Closeout	Output	Average amount spent per project	\$0.00	\$146,469.40	\$146,469.40
Prog-016	Assistance to Puerto Rico Aqueducts and Sewers Authority	PRASA	Pending Closeout	Outcome	Number of projects completed	0	452	452
Prog-017	Call Center Support	ESTADO	Closed	Output	Average number of outbound calls per month	0	958.17	958.17
Prog-017	Call Center Support	ESTADO	Closed	Output	Total number outbound calls per period	0	5749	5749

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-017	Call Center Support	ESTADO	Closed	Output	Average call duration (in min)	0.00	2.89	2.89
Prog-018	Cardiovascular Center of PR and the Caribbean	CCCPRC	Closed	Output	Number of procedures performed	102	76	-26
Prog-018	Cardiovascular Center of PR and the Caribbean	CCCPRC	Closed	Outcome	Hospital Net Patient Revenue - (Facility Component)	\$1,122,917.00	\$1,939,236.28	\$816,319.28
Prog-018	Cardiovascular Center of PR and the Caribbean	CCCPRC	Closed	Outcome	Hospital Net Patient Revenue - (Professional Component)	\$306,250.00	\$45,569.88	-\$260,680.12
Prog-018	Cardiovascular Center of PR and the Caribbean	CCCPRC	Closed	Outcome	Hospital Net Patient Revenue - (Professional visits and consultation Component)	\$58,625.00	\$2,047.94	-\$56,577.06
Prog-019	Cultural Rescue	ICP	Open	Output	Total number of approved initiatives	16.00	24.00	8.00
Prog-019	Cultural Rescue	ICP	Open	Output	Average amount disbursed per initiative	\$805,736.50	\$2,181,981.37	\$1,376,244.87
Prog-019	Cultural Rescue	ICP	Open	Outcome	Percentage of concluded initiatives	0%	92%	92%
Prog-020	DTOP - Road Maintenance	DTOP	Open	Output	Total amount expensed with material and equipment	\$22,477,835.31	\$26,260,680.40	\$3,782,845.09
Prog-020	DTOP - Road Maintenance	DTOP	Open	Output	Number of new equipment's acquired	57	64	7

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-020	DTOP - Road Maintenance	DTOP	Open	Output	Number of updated roads	11	11	-
Prog-020	DTOP - Road Maintenance	DTOP	Open	Output	Number of maintenance projects executed	11	11	-
Prog-021	Elderly Assistance Centers	ADFAN	Open	Output	Number of elders receiving "Cuidado Sustituto"	5,519	5,519	-
Prog-021	Elderly Assistance Centers	ADFAN	Open	Output	Number of elders receiving home care services	2,697	3,266	569
Prog-021	Elderly Assistance Centers	ADFAN	Open	Outcome	Number of elders receiving technology training	300	1,000	700
Prog-021	Elderly Assistance Centers	ADFAN	Open	Outcome	Number of equipment's acquired for the elderly activity centers	108	408	300
Prog-022	Environmental Conservation and Natural Resources Program	DRNA	Open	Output	Number of projects funded by the program	6	7	1
Prog-022	Environmental Conservation and Natural Resources Program	DRNA	Open	Output	Average amount disbursed per project	\$2,106,167.45	\$1,188,206.16	-\$917,961.29
Prog-022	Environmental Conservation and Natural Resources Program	DRNA	Open	Outcome	Number of environmental conservation initiatives completed	1	4	3
Prog-023	Improvements to Educational Institutions	PRIFA	Open	Output	Number of repaired columns	41,716	41,984	268
Prog-023	Improvements to Educational Institutions	PRIFA	Open	Outcome	Number of completed schools	435	435	-

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-024.1	Legal Assistance to the Citizen - Mental Health Program	SAL	Closed	Output	Amount disbursed	\$2,440,950.97	\$6,000,000.00	\$3,559,049.03
Prog-024.1	Legal Assistance to the Citizen - Mental Health Program	SAL	Closed	Outcome	Number of individuals legally represented	-	3,910	3,910
Prog-024.1	Legal Assistance to the Citizen - Mental Health Program	SAL	Closed	Outcome	Number of court hearings supported	-	13,643	13,643
Prog-026	Assistance to Puerto Rico Electric and Power Authority	PREPA	Pending Closeout	Output	Amount allocated	\$0	\$76,000,000	\$76,000,000
Prog-026	Assistance to Puerto Rico Electric and Power Authority	PREPA	Pending Closeout	Outcome	Consumers Impacted	0	1,490,072	1,490,072
Prog-026	Assistance to Puerto Rico Electric and Power Authority	PREPA	Pending Closeout	Outcome	Reduction in \$/kWh fees	0.00	0.02	0.02
Prog-027	Assistance to the Puerto Rico Port Authority	AP	Closed	Output	Number of services covered	0.00	4.00	4.00
Prog-027	Assistance to the Puerto Rico Port Authority	AP	Closed	Outcome	Average amount spent per service	\$0.00	\$3,221,877.70	\$3,221,877.70
Prog-028	Service of Excellence to Citizens	Many agencies	Open	Output	Number of approved projects/interventions	88	143	55

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-028	Service of Excellence to Citizens	Many agencies	Open	Outcome	Total amount allocated to projects/interventions	\$179,447,387.71	\$280,427,924.10	\$100,980,536.39
Prog-029	Solid Waste Landfills Program	DNER	Open	Output	Number of landfills projects funded	18	18	-
Prog-029	Solid Waste Landfills Program	DNER	Open	Output	Average amount disbursed per landfill project	\$1,705,555.56	\$1,705,555.56	\$0.00
Prog-029	Solid Waste Landfills Program	DNER	Open	Outcome	Number of landfills project completed	1	1	-
Prog-031	Municipal Strengthening Fund	AAFAF	Open	Output	Number of incentives given	158	236	78
Prog-031	Municipal Strengthening Fund	AAFAF	Open	Output	Total amount of incentives disbursed	\$0	\$151,967,850.29	\$151,967,850.29
Prog-032	Puerto Rico Convention District Authority	PRCCDA	Closed	Output	Number of event viewers	0	19,600,000	19,600,000
Prog-032	Puerto Rico Convention District Authority	PRCCDA	Closed	Outcome	Total amount of publicity (ads) generated	\$0.00	\$32,169,700.00	\$32,169,700.00
Prog-033	Puerto Rico Tourism Company	PRTC	Closed	Output	Total number of candidates page views	0	1,700,000,000	1,700,000,000
Prog-033	Puerto Rico Tourism Company	PRTC	Closed	Output	Total number of YouTube channel promotional material views	0	9,171,891	9,171,891

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-033	Puerto Rico Tourism Company	PRTC	Closed	Outcome	Number of candidate social media votes	0	80,100,000	80,100,000
Prog-033	Puerto Rico Tourism Company	PRTC	Closed	Outcome	Total amount of lodging taxes directly related to the event	\$0.00	\$46,380.20	\$46,380.20
Prog-036	Assistance to First Responders	AAFAF	Open	Output	Number of Incentives distributed	141,904	258,176	116,272
Prog-036	Assistance to First Responders	AAFAF	Open	Output	Total amount of incentives disbursed	\$43,419,795.09	\$64,615,394.03	\$21,195,598.94
Prog-037	Molecular Sciences and Research Center	UPR	Pending Closeout	Output	Amount given to new grants for recruitment and attraction.	\$1,000,000.00	\$1,000,000.00	\$0.00
Prog-037	Molecular Sciences and Research Center	UPR	Pending Closeout	Output	Amount spent on new equipment's	\$1,475,572.65	\$1,687,397.00	\$211,824.35
Prog-037	Molecular Sciences and Research Center	UPR	Pending Closeout	Output	Number of equipment acquired	25	35	10
Prog-037	Molecular Sciences and Research Center	UPR	Pending Closeout	Outcome	Number of recruited individuals for research.	3	5	2
Prog-037	Molecular Sciences and Research Center	UPR	Pending Closeout	Outcome	Amount invested on the vivarium	\$1,059,368.00	\$1,085,542.00	\$26,174.00
Prog-039	Hospitals Worker Relief	AAFAF	Closed	Output	Number of Incentives distributed	0	31,713	31,713
Prog-039	Hospitals Worker Relief	AAFAF	Closed	Output	Total amount of incentives disbursed	\$0.00	\$19,027,800.00	\$19,027,800.00
Prog-040	Motion Picture and Video Industry Program	DDEC	Open	Output	Number of films funded by the program	29	29	0

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-040	Motion Picture and Video Industry Program	DDEC	Open	Output	Average amount disbursed per film	\$2,468,562.23	\$2,319,055.48	-\$149,506.75
Prog-040	Motion Picture and Video Industry Program	DDEC	Open	Outcome	Number of jobs created	0	11,897	11,897
Prog-041	Assistance to Centers for Diagnostics and Treatment Program	SALUD	Open	Output	Total Funds Awarded	\$1,599,997.98	\$2,329,998.00	\$730,000.02
Prog-041	Assistance to Centers for Diagnostics and Treatment Program	SALUD	Open	Outcome	Number of CDTs Maintaining Operations	7	10	3
Prog-041	Assistance to Centers for Diagnostics and Treatment Program	SALUD	Open	Outcome	Average Funds Awarded to CDT	\$228,571.14	\$232,999.80	\$4,428.66

Pending Reporting

At the conclusion of this report, the following agencies have not provided updated information regarding their programs and corresponding KPIs. The most recent data available is from last year's report, which is the last time these agencies submitted such information.

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-006.2	Promote Puerto Rico - Fostering Puerto Rico as an Entertainment & Convention Destination	PRCDA	Open	Output	Number of facilitated events in the convention center/Coliseo de Puerto Rico	18.00		
Prog-006.2	Promote Puerto Rico - Fostering Puerto Rico as an Entertainment & Convention Destination	PRCDA	Open	Output	Total amount spent Convention centers/Coliseo promotion	\$20,713,938.68		
Prog-009	Low Income Housing Repairs	ODSEC	Open	Output	Number of houses inspected	848.00		
Prog-009	Low Income Housing Repairs	ODSEC	Open	Output	Number of houses receiving funds	55.00		
Prog-009	Low Income Housing Repairs	ODSEC	Open	Output	Number of houses repaired	55.00		
Prog-024.2	Legal Assistance to the Citizen: Digitalization Project	Department of Justice	Closed	Output	Number of blueprints digitized	651,836		
Prog-024.2	Legal Assistance to the Citizen: Repairs to the Puerto Rico Department of Justice's Shelter for the Protections of Victims and Witnesses	Department of Justice	Closed	Output	Total amount disbursed for improvements to the shelter (Albergue)	\$196,924.00		
Prog-024.2	Legal Assistance to the Citizen: Repairs to the Puerto Rico Department of Justice's Shelter for the Protections of Victims and Witnesses	Department of Justice	Closed	Outcome	Number of individuals admitted to the shelter after improvements	0		

ID	Program Name	Agency	Program Status	Type	KPI	Previous Value	Current Value	Progress
Prog-025	Legislature and Judiciary	Senate Poder Judicial Camara Superintendencia del Capitolio	Open	Output	Average amount disbursed per agency	\$24,858,452.92		
Prog-025	Legislature and Judiciary	Senate Poder Judicial Camara Superintendencia del Capitolio	Open	Outcome	Total payroll employees	371		
Prog-025	Legislature and Judiciary	Senate Poder Judicial Camara Superintendencia del Capitolio	Open	Outcome	IT Initiatives Concluded	5		

Project Inventory

Following is a brief summary of each enabling project that the Government of Puerto Rico is currently undertaking to promote the greatest benefit to the people of Puerto Rico in its expenditures under CSFRF.

Vaccination Incentives Program

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-001	\$5,772,093	\$5,755,678	Pending Closeout

Timeline: 01-Aug-21 to 31-Dec-25

Strategic Initiative: Quality of Life

Expenditure Group: 1-Public Health

Expenditure Category: 1.1 - COVID-19 Vaccination

Leading Agency: Department of Health

PROJECT OVERVIEW

The Vaccination Incentive Program makes \$10 million in CSFRF funds available for incentives to reward previously vaccinated individuals and promote continuing vaccination efforts. *VacunarTe Paga* first edition consists of giving citizens who get vaccinated (first or second shot) a \$100 gift card. A total of \$10,000 in gift cards will be distributed among selected vaccination centers. To carry out *VacunarTe Paga* second edition, the Department of Health will conduct a lottery game for all who have been vaccinated with ten (10) prizes of \$25,000.

**As of the most recent reporting period, all project work has been successfully completed, and there will be no further updates to the project KPIs. Despite the completion of all scheduled tasks, the program still has obligations pending settlement and cannot be formally closed until those funds are fully reconciled. The CSFRF program office is actively engaged in program closing procedures, which are essential for the formal conclusion of the project.*

PROJECT INDICATORS

- Number of incentives distributed
- Total amount of incentives disbursed
- Number of vaccinated individuals
- COVID-19 vaccination rate

Well-being and Mental Health

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-002	\$14,985,658	\$14,985,658	Pending Closeout

Timeline: 16-Dec-21 to 31-Dec-25

Strategic Initiative: Quality of Life

Expenditure Group: 1-Public Health

Expenditure Category: 1.14 - Other Public Health Services

Leading Agency: Mental Services Administration Health and Addiction

PROJECT OVERVIEW

Assistance to Forensic Psychiatry Hospitals of San Juan and Ponce for Behavioral Health Needs

A total of \$6,000,000 in CSFRF funds were approved to hire 27 direct services professionals and 34 staff members for maintenance, security, IT, and other operational needs. The San Juan and Ponce Forensic Psychiatry Hospitals serve criminal defendants with complex mental health and substance abuse issues. Such problems have been made worse by the pandemic, including the increased difficulty accessing care.

Electronic Health Record (EHR) Project

An additional \$500,000 in CSFRF funds were approved to complete development of an EHR system to replace paper files. EHRs expedite and improve patient care and outcomes.

Mental Health Residential Services Enhancement

To improve patient flow and capacity, \$7,500,000 in CSFRF funds were approved to create 162 beds in mental health homes, less restrictive facilities, to create openings in needed space in ASSMCA's hospitals. As the pandemic has exacerbated behavioral health needs, the availability of residential treatment has become strained. There are long waitlists for patients in ASSMCA psychiatry hospitals who are medically ready to be discharged but have no plan for continuing care in a less restrictive setting and therefore cannot be discharged.

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PROJECT INDICATORS

- Amount disbursed
- Number of organizations hired by the program
- Number of Admitted Participants to Residential Services
- Number of Professionals Hired for the program
- Percentage of completion of Transition List

Strengthen Genomic Surveillance

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-003	\$19,098,892	\$18,833,863	Open

Timeline: 14-Jul-21 to 31-Dec-25

Strategic Initiative: Quality of Life

Expenditure Group: 1-Public Health

Expenditure Category: 1.2 - COVID-19 Testing

Leading Agency: Department of Health

PROJECT OVERVIEW

The Strengthen Genomic Surveillance project aims to create the Puerto Rico COVID-19 Variant Surveillance Initiative (PRCVSI), a collaboration between the Puerto Rico Public Health Trust (PRPHT) and the Puerto Rico Department of Health (DOH) to track and confirm threatening COVID-19 variants, trigger early epidemiological intervention, and evaluate the neutralization potency of sera from vaccinated recipients against detected virus variants. The PRCSVI will collect and inventory all low-count COVID-19-positive RNA sample remnants from clinical laboratories.

PROJECT INDICATORS

- Number of samples sequenced by the PRSTRT
- Number of samples sequenced by INNO Diagnostics
- Number of samples sequenced by INNO Diagnostics that met quality controls
- Number of samples sequenced by the PRSTRT that met quality controls

Digital Vaccine Certificate

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-004	\$303,015	\$303,015	Closed

Timeline: 02-Aug-21 to 30-Jun-24

Strategic Initiative: Quality of Life

Expenditure Group: 1-Public Health

Expenditure Category: 1.7 - Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Leading Agency: Innovation and Technology Service

PROJECT OVERVIEW

Properly implemented “covid passes” can provide reassurance to the public, and especially to vulnerable people, that all reasonable steps have been taken to ensure that the people with whom they are in close proximity have tested negative for the COVID-19 virus. These passes are the most accurate tool at our disposal for limiting transmission and avoiding further blanket lockdowns.

PROJECT INDICATORS

- Number of new certificates issued
- COVID-19 vaccination rate
- COVID-19 positive test rate
- COVID-19 number of cases

Assistance to Non-Profit Organizations (NGOs)

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-005	\$24,723,605	\$24,723,605	Pending Closeout

Timeline: 01-Jul-21 to 31-Dec-24

Strategic Initiative: Quality of Life

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Fiscal Agency and Financial Advisory Authority

PROJECT OVERVIEW

This initiative makes funding available through business interruption grants to ensure continuity of nonprofit operations. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

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PROJECT INDICATORS

- Number of organizations receiving funding
- Total amount of incentives disbursed
- Average amount of incentives given

Promote Puerto Rico

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-006	\$137,807,992	\$135,266,019	Open

Timeline: 01-Nov-21 to 31-Dec-25

Strategic Initiative: Economic Development

Expenditure Group: 2-Negative Economic Impacts

Expenditure Category: 2.35 - Aid to Tourism, Travel, or Hospitality

Leading Agencies: Discover Puerto Rico (Discover PR)

Puerto Rico Convention District Authority (PRCDA)

Puerto Rico Tourism Company (PRTC)

Invest Puerto Rico (Invest PR)

Department of Natural and Environmental Resources (DNER)

PROJECT OVERVIEW

Promotion of Puerto Rico as a Destination

Discover PR's plan has three main high-level objectives—economic growth, brand health, and organizational excellence through media and messaging campaigns, travel/trade events and shows, consumer research, and strategic partnerships.

Fostering PR as an Entertainment Convention Destination

This initiative aims to elevate the image of the Puerto Rico Convention District and specifically the Convention Center as a world-class facility capable of competing with the best convention centers in the United States through expanded promotion, publicity, and high-impact activations.

Promote Domestic Tourism

PRTC's initiatives are related to promotion and marketing, studying the profile of domestic tourists for purposes of designing effective marketing, sponsoring local events, and expanding CTPR's other ongoing projects such as "Paradores de Puerto Rico" and "Mesones Gastronómicos".

Market Puerto Rico as an Investment Destination

This project will provide funds to Invest Puerto Rico in order to market Puerto Rico as a competitive investment jurisdiction for capital investment and increase the prospects of companies considering relocation to the Island.

Revitalize Tourist Attractions, Natural Resources, & Balnearios

This project aims to revitalize tourist attractions, natural resources, and balnearies including Parque de las Cavernas del Río Camuy, Parque Luis Muñoz Rivera and Isla de Cabras, and other parks and beaches around the island. The parks and natural resources are vitally important to the local economy and draw tourists' attention when they visit the island.

PROJECT INDICATORS

- Number of marketing and communication initiatives implemented
- Total amount spent on marketing and communication initiatives
- Number of facilitated events in the convention center/Coliseo de Puerto Rico
- Total amount spent Convention centers/Coliseo promotion
- Number of sponsored events
- Total amount spent on sponsored events
- Number of Tourist/attendees to sponsored events
- Number of new businesses generated
- Number of new jobs committed
- Average payroll of jobs committed
- Total amount of capital investments committed
- Number of parks, natural resources attractions and “balnearies” projects funded
- Average amount disbursed per project
- Number of parks, natural resources attractions and “balnearies” projects completed

Energy Incentive Program

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-007	\$16,846,269	\$16,846,269	Pending Closeout

Timeline: 01-Jul-22 to 31-Dec-24

Strategic Initiative: Infrastructure

Expenditure Group: 2-Negative Economic Impacts

Expenditure Category: 2.37 Economic Impact Assistance: Other

Leading Agency: Departamento de Desarrollo Economico y Comercio

PROJECT OVERVIEW

This initiative will provide grants for small to medium businesses to develop energy conservation initiatives and green energy investments making their operations more efficient and profitable. Under this initiative, the DDEC will provide grants in an amount of up to \$25,000 for investments to small to medium businesses ("PYME's" by its Spanish acronym).

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PROJECT INDICATORS

- Number of projects requested
- Average amount of incentives given
- Number of projects concluded
- Percentage of concluded projects

Return to Work

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-008	\$3,953,000	\$3,953,000	Pending Closeout

Timeline: 07-Jun-21 to 31-Dec-24

Strategic Initiative: Economic Development

Expenditure Group: 2-Negative Economic Impacts

Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Leading Agency: Puerto Rico Department of Treasury

PROJECT OVERVIEW

To help support Puerto Rico's economy, the Return to Work incentive offers cash disbursement to businesses to pay as hiring bonuses to qualifying new employees. With Puerto Rico being among the leaders in COVID-19 vaccination and case counts declining, businesses are eager to increase staffing after the economic disruption of the pandemic. The incentive provides employers with a powerful recruitment tool to help them attract workers and meet staffing needs in today's competitive hiring landscape.

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PROJECT INDICATORS

- Number workers receiving full incentive - \$2,000
- Number of workers receiving initial bonus only - \$500
- Total amount disbursed
- Unemployment Rate

Low Income Housing Repairs

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-009	\$25,438,671	\$24,540,311	Open

Timeline: 10-Apr-23 to 30-Jun-26

Strategic Initiative: Government of Excellence

Expenditure Group: 2-Negative Economic Impacts

Expenditure Category: 2.18 - Housing Support: Other Housing Assistance

Leading Agency: Socioeconomic and Community Development Office

PROJECT OVERVIEW

The Low Income Housing Repairs project purpose is to improve the living conditions of Puerto Rican families by removing health and safety hazards from housing units. This initiative will provide funds to help low-income homeowners to afford necessary repairs or replace deteriorated roofing systems that cause a serious threat to their health, safety, and welfare.

PROJECT INDICATORS

- Number of houses inspected
- Number of houses receiving funds
- Number of houses repaired
- Number of safety/hazard conditions treated
- Number of rehabilitated units

Assistance to the University of Puerto Rico

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-010	\$94,000,000	\$94,000,000	Pending Closeout

Timeline: 16-Aug-21 to 31-Dec-24

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: University of Puerto Rico

PROJECT OVERVIEW

This initiative provides the University of Puerto Rico system with funds to cover expenses associated with returning students to campuses. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

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PROJECT INDICATORS

- Number of courses completed by in-person students per year
- Number of in-person students graduating per year
- Number of in-person University of Puerto Rico attendees per year

Assistance to Hospitals & CDT Workers

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-011& Prog-035	\$64,633,463	\$64,633,463	Closed

Timeline: 03-Aug-21 to 12-Dec-23

Strategic Initiative: Quality of Life

Expenditure Group: 4-Premium Pay

Expenditure Category: 4.1-Public Sector Employees;

4.2-Private Sector: Grants to other employers

Leading Agency: Fiscal Agency and Financial Advisory Authority

PROJECT OVERVIEW

This initiative aims to reward essential workers and frontline employees who responded to the effects of COVID-19 while working at Hospitals and Centers for Diagnostics and Treatment (CDTs).

PROJECT INDICATORS

- Number of incentives distributed
- Total amount of incentives disbursed

"Premium Pay" to Essential Public & Private Sector Workers

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-012 & Prog-034	\$458,112,818	\$458,112,818	Pending Closeout

Timeline: 03-Aug-21 to 31-Dec-22

Strategic Initiative: Quality of Life

Expenditure Group: 4-Premium Pay

Expenditure Category: 4.1-Public Sector Employees;

4.2-Private Sector: Grants to other employers

Leading Agency: Fiscal Agency and Financial Advisory Authority

Hacienda

PROJECT OVERVIEW

This initiative aims to reward Public sector essential workers and frontline employees who responded to the effects of COVID-19.

**As of the most recent reporting period, all project work has been successfully completed, and there will be no further updates to the project KPIs. The CSFRF program office is currently engaged in program closing procedures, which are essential for the formal conclusion of the project.*

PROJECT INDICATORS

- Number of incentives distributed
- Total amount of incentives disbursed

Caño Martín Peña and other related Expenses

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-013	\$129,068,993	\$129,068,993	Pending Closeout

Timeline: 15-Feb-22 to 31-Dec-2024

Strategic Initiative: Infrastructure

Expenditure Group: 5-Infrastructure

Expenditure Category: 5.5 - Clean Water: Other Sewer Infrastructure

Leading Agency: Caño Martín Peña ENLACE Project Corporation

PROJECT OVERVIEW

This initiative allocates funds to make necessary investments in the Caño Martín Peña District to promote self-management and socio-economic development. The initial investment is just one phase of a larger project, which includes housing improvements, urban development, infrastructure, socio-economic development, and community initiatives promoting social, economic, and cultural development. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative and operational costs necessary to operate or execute the project.

**As of the most recent reporting period, all project work has been successfully completed, and there will be no further updates to the project KPIs. The CSFRF program office is currently engaged in program closing procedures, which are essential for the formal conclusion of the project.*

PROJECT INDICATORS

- Number of projects funded
- Average amount spent per project

Maintenance to the Hydraulic Pumping Infrastructure

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-014	\$34,977,871	\$34,977,871	Closed

Timeline: 28-Feb-22 to 30-Mar-23

Strategic Initiative: Infrastructure

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Department of Natural and Environmental Resources

PROJECT OVERVIEW

This initiative provides funding for improvements to Puerto Rico's water infrastructure (flood pump stations) to increase protection for the population from flooding and related natural disasters. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Amount disbursed towards pump maintenance
- Number of pumps rented/maintained
- Average disbursed amount per pump

Adoption and Family Service Centers

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-015	\$7,422,262	\$7,176,317	Open

Timeline: 26-Apr-22 to 31-Dec-25

Strategic Initiative: Quality of Life

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Families and Children Administration

PROJECT OVERVIEW

This initiative provides funding for Transitional Adoption Centers initiative which supports the safety and well-being of children during their transition to an adoptive family by strengthening specialized adoption rooms and creating partnerships with non-profit organizations. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of children receiving therapeutic services
- Number of children receiving mental health support
- Number of children special needs children receiving services
- Amount disbursed to optimize adoption facilities

Assistance to Puerto Rico Aqueducts and Sewers Authority

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-016	\$66,640,253	\$66,640,253	Pending Closeout

Timeline: 12-Jan-21 to 31-Dec-24

Strategic Initiative: Infrastructure

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Assistance to Puerto Rico Aqueducts and Sewers Authority

PROJECT OVERVIEW

This initiative provides funding for improvements to the sewer system and maintenance projects that will impact the health and lives of thousands of residents and visitors. In addition to supporting the project's primary objectives, funding can also be allocated for operational and administrative costs necessary to operate or execute the project.

**As of the most recent reporting period, all project work has been successfully completed, and there will be no further updates to the project KPIs. The CSFRF program office is currently engaged in program closing procedures, which are essential for the formal conclusion of the project.*

PROJECT INDICATORS

- Number of projects funded
- Average amount spent per project
- Number of projects completed

Call Center Support

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-017	\$319,590	\$319,590	Closed

Timeline: 01-Sep-21 to 30-Jun-22

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: State Department

PROJECT OVERVIEW

This initiative provides funding to the contact center of the “Sistema de Atención al Ciudadano 3-1-1” service number to add 20 additional call representatives to the 3-1-1 support line. These representatives will provide information to citizens on government services, including services related to COVID-19. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Average number of outbound calls per month
- Total number of outbound calls per period
- Average call duration (in minutes)

Cardiovascular Center of PR and the Caribbean

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-018	\$1,645,865	\$1,645,865	Closed

Timeline: 01-Jul-21 to 30-Jun-24

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Cardiovascular Hospital for Puerto Rico and the Caribbean

PROJECT OVERVIEW

This initiative provides funding to the Cardiovascular Center of Puerto Rico and the Caribbean (CCPRC) to secure the contract of a cardiothoracic surgeon. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of procedures performed
- Hospital net patient revenue - (Facility Component)
- Hospital net patient revenue - (Professional Component)
- Hospital net patient revenue - (Professional visits and consultation Component)

Cultural Rescue

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-019	\$52,897,710	\$52,367,553	Open

Timeline: 03-Aug-21 to 31-Dec-25

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Instituto de Cultura Puertorriqueña

PROJECT OVERVIEW

The Cultural Rescue initiative supports the financial liquidity of cultural institutions, repairing historically significant buildings, and the conservation and digitalization of historic documents. This initiative is divided into two (2) phases. Phase 1 makes \$10 million available to “Instituto de la Cultura Puertorriqueña” (“ICP”), “Corporación del Conservatorio de Música”, “Corporación de las Artes Musicales”, “Corporación del Centro de Bellas Artes, Escuela de Artes Plásticas”, “Oficina Estatal de Conservación Histórica” and “Orquesta Filarmónica”. Phase 2 makes more than \$30 million available to restore and preserve historically significant buildings and for the conservation and digitalization of historic documents.

PROJECT INDICATORS

- Average amount disbursed per initiative
- Percentage of concluded initiatives
- Total number of approved initiatives

DTOP - Road Maintenance

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-020	\$100,000,000	\$75,130,424	Open

Timeline: 21-Jul-21 to 31-Dec-25

Strategic Initiative: Infrastructure

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Department of Transportation and Public Works

PROJECT OVERVIEW

This initiative provides funding for the Department of Transportation and Public Works ("DTOP") for road maintenance and the purchase required equipment. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Total amount expensed with material and equipment
- Number of new equipment acquired
- Number of updated roads
- Number of maintenance projects executed

Elderly Assistance Centers

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-021	\$21,710,047	\$21,002,663	Open

Timeline: 11-May-22 to 31-Dec-25

Strategic Initiative: Quality of Life

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 – Provision of Government Services

Leading Agency: Families and Children Administration

PROJECT OVERVIEW

This initiative provides funding to support nursing homes to mitigate the impact of COVID-19 and create a better experience for the elderly. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of elders receiving "Cuidado Sustituto"
- Number of elders receiving home care services
- Number of elders receiving technology training
- Number of equipment acquired for the elderly activity centers

Environmental Conservation and Natural Resources Program

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-022	\$12,517,198	\$12,076,963	Open

Timeline: 19-Jan-22 to 31-Dec-25

Strategic Initiative: Infrastructure

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 – Provision of Government Services

Leading Agency: Department of Natural and Environmental Resources

PROJECT OVERVIEW

This initiative provides funding to support conservation groups with the resources necessary to protect and preserve Puerto Rico's wildlife, corals, and natural resources. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Average amount disbursed per project
- Number of environmental conservation initiatives completed
- Number of projects funded

Improvements to Educational Institutions

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-023	\$182,178,035	\$180,418,038	Open

Timeline: 25-May-21 to 31-Dec-25

Strategic Initiative: Infrastructure

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Puerto Rico Infrastructure Financing Authority

PROJECT OVERVIEW

This initiative provides funding to repair the school's structural damage caused by natural disasters so that students can return to face-to-face instruction. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of repaired columns
- Number of completed schools

Legal Assistance to the Citizen

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-024	\$18,723,127	\$10,549,586	Open

Timeline: 01-Apr-23 to 31-Dec-24

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Department of Justice and "Sociedad para la Asistencia Legal"

PROJECT OVERVIEW

This initiative provides funding for resources to facilitate access to justice, improve witness protection services, and improve victim shelters. This initiative aims to ensure access to legal solutions not to only improve outcomes for those who would seek assistance, but also as a measure to save public dollars in the long term by preventing problems like homelessness or health issues that can be extremely costly and harmful to individuals and the public. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Amount disbursed
- Number of individuals legally represented
- Number of court hearings supported
- Number of blueprints digitized

Legislature and Judiciary

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-025	\$63,532,131	\$61,740,766	Open

Timeline: 15-Oct-21 to 31-Dec-25

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Senate and Poder Judicial de Puerto Rico-Oficina de Administración de los Tribunales ("OAT" by its Spanish acronym)

PROJECT OVERVIEW

This initiative provides funding to the Puerto Rico Senate to cover payroll for the employees that provide direct services to citizens such as visiting communities, facilitating legislation, channeling assistance of other government agencies or instrumentalities, and connecting citizens with volunteers or other forms of assistance. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Average amount disbursed per agency
- Total payroll employees
- IT initiatives concluded

Assistance to Puerto Rico Electric and Power Authority

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-026	\$76,000,000	\$76,000,000	Pending Closeout

Timeline: 17-Nov-21 to 31-Dec-22

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Electric Power Authority

PROJECT OVERVIEW

This initiative provides funding to the Puerto Rico Electric Power Authority ("PREPA") to purchase additional fuel and provide maintenance of generators to meet the increased demand on electricity, broadband, and water due to ongoing increased remote work of the population due to the COVID-19 emergency. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

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PROJECT INDICATORS

- Amount allocated
- Consumers Impacted
- Reduction in \$/kWh fees

Assistance to the Puerto Rico Port Authority

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-027	\$20,000,000	\$20,000,000	Closed

Timeline: 17-Nov-21 to 31-Dec-24

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Ports Authority

PROJECT OVERVIEW

This initiative will also provide funding for equipment to improve or maintain PRPA's capacity to provide safety services and avoid power outages or equipment failure. This includes maintenance and acquisition of Aircraft Rescue and Firefighting (ARFF) equipment, and maintenance and acquisition of power generators to maintain operational safety during power outages affecting vital airport and maritime operations. In addition to supporting the project's primary objectives, funding can also be allocated for operational and administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of services covered
- Average amount spent per service

Service of Excellence to Citizens

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-028	\$280,436,857	\$234,743,266	Open

Timeline: 25-Aug-21 to 31-Dec-26

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Agencies

PROJECT OVERVIEW

This initiative provides funding to repair and remodel government service centers as well as relocate agencies to improve access to government services. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of approved projects/interventions
- Total amount disbursed

Solid Waste Landfills Program

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-029	\$30,700,000	\$30,700,000	Open

Timeline: 11-Mar-21 to 31-Dec-26

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Department of Natural and Environmental Resources

PROJECT OVERVIEW

This initiative provides funding to address the safe closure or lateral expansion of five landfill facilities contaminating the surface water and air quality of surrounding communities. According to Puerto Rico's Department of Natural and Environmental Resources, there are 29 solid waste disposal facilities or landfills in Puerto Rico and as of July 2021, 14 of those landfills are operating in violation of the Resources Conservation Recovery Act ("RCRA") and therefore must gradually be closed. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Average amount disbursed per landfill project
- Number of landfills project completed
- Number of landfills projects funded

Compliance, Transparency & Accountability

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-030	\$55,766,616	\$41,642,134	Open

Timeline: 01-May-21 to 31-Dec-26

Strategic Initiative: Compliance, Transparency & Accountability

Expenditure Group: 7-Administrative and Other

Expenditure Category: 7.1 - Administrative Expenses

Leading Agency: Fiscal Agency and Financial Advisory Authority

PROJECT OVERVIEW

Operational, audit and program management capability to guarantee CSFRF compliance with the federal and state regulations.

Municipal Strengthening Fund

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-031	\$151,967,850	\$151,967,850	Open

Timeline: 01-Nov-21 to 31-Dec-25

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Fiscal Agency and Financial Advisory Authority

PROJECT OVERVIEW

This initiative provides funding to municipalities for assistance of last resort for eligible expenses such as solid waste disposal, road maintenance, public safety, and citizen services. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of incentives given
- Total amount of incentives disbursed

Puerto Rico Convention District Authority

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-032	\$3,600,000	\$3,600,000	Closed

Timeline: 01-Aug-21 to 30-Jun-22

Strategic Initiative: Economic Development

Expenditure Group: 2-Negative Economic Impacts

Expenditure Category: 2.35 - Aid to Tourism, Travel, or Hospitality

Leading Agency: Convention Center District Authority

PROJECT OVERVIEW

Utilize Dick Clark's New Year's Rockin' Eve 2022 event to promote Puerto Rico as a New Year's tourism destination and revitalize the tourism industry.

PROJECT INDICATORS

- Number of event viewers
- Total amount of publicity (ads) generated

Puerto Rico Tourism Company

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-033	\$1,750,000	\$1,750,000	Closed

Timeline: 25-Aug-21 to 30-Jun-22

Strategic Initiative: Economic Development

Expenditure Group: 2-Negative Economic Impacts

Expenditure Category: 2.35 - Aid to Tourism, Travel, or Hospitality

Leading Agency: Puerto Rico Tourism Company

PROJECT OVERVIEW

This initiative provides funds to the Puerto Rico Tourism Company to host the Miss World International event. This event will generate significant economic development. The event will be covered by approximately 900 media outlets and viewers are expected to be across 100 countries.

PROJECT INDICATORS

- Total number of candidates' page views
- Total number of YouTube channel promotional material views
- Number of candidate social media votes
- Total amount of lodging taxes directly related to the event

Assistance to First Responders

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-036	\$198,753,601	\$197,154,519	Open

Timeline: 22-May-22 to 31-Dec-25

Strategic Initiative: Quality of Life

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Fiscal Agency and Financial Advisory Authority

PROJECT OVERVIEW

This initiative provides funding to local agencies to maintain essential public services and keep first responders on the job. First responders stand ready to protect, defend and provide life-saving services to the citizens of Puerto Rico every day of the year, putting themselves at risk both physically and mentally. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of Incentives distributed
- Total amount of incentives disbursed

Molecular Sciences and Research Center

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-037	\$3,000,000	\$3,000,000	Pending Closeout

Timeline: 08-Aug-22 to 30-Jun-25

Strategic Initiative: Quality of Life

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 – Provision of Government Services

Leading Agency: University of Puerto Rico

PROJECT OVERVIEW

This initiative provides funding to the University of Puerto Rico ("UPR") advanced biomedical research facility to further the Vivarium Development, Gene and Cell Therapy Operations and Researchers Recruiting and Attraction Program. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

**As of the most recent reporting period, all project work has been successfully completed, and there will be no further updates to the project KPIs. The CSFRF program office is currently engaged in program closing procedures, which are essential for the formal conclusion of the project.*

PROJECT INDICATORS

- Amount given to new grants for recruitment and attraction.
- Amount spent on new equipment's
- Number of research projects conducted.
- Number of equipment acquired
- Number of recruited individuals for research.
- Number of vivarium's affected/improved.

Road Maintenance Program

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-038	\$0	\$0	Closed

Timeline: 26-Apr-22 to 31-Dec-24

Strategic Initiative: Infrastructure

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 – Provision of Government Services

Leading Agency: Puerto Rico Infrastructure Financing Authority

PROJECT OVERVIEW

This initiative provides funding to maintain roads and improve the quality of highways making them more resilient to the effects of natural disasters such as flooding. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

According to Resolution 2024-128, due to delays in project execution and timeline constraints under the ARP Act, the Puerto Rico Infrastructure Financing Authority returned unrestricted funds totaling \$8,307,845.79. Additionally, since there are no pending transactions under this allocation and the unrestricted funds have been returned, the Road Maintenance Program has been formally closed.

PROJECT INDICATORS

- Total amount expensed with material and equipment
- Number of new equipment acquired
- Number of updated roads
- Number of maintenance projects executed

Hospitals Worker Relief

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-039	\$20,213,934	\$20,213,934	Closed

Timeline: 08-Feb-22 to 30-Jun-23

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 – Provision of Government Services

Leading Agency: Fiscal Agency and Financial Advisory Authority

PROJECT OVERVIEW

This initiative provides funding to hospital workers in recognition of the disproportionate impact that COVID-19 has had on this critical workforce. As the first line of response to COVID-19, hospital workers continue to work tirelessly to respond to the surges in hospitals, and because of these response efforts, hospital workers disproportionately experienced the negative effects of the pandemic. Additionally, these workers routinely faced increased risk of exposure, physical and mental exhaustion, and negative economic impacts. The U.S. Department of Health and Human Services' Office of Inspector General ("HHS OIG") reported in February 2021 that "increased hours and responsibilities, along with other stressors caused by the COVID-19 pandemic, resulted in staff being exhausted, mentally fatigued, and sometimes experiencing possible post-traumatic stress disorder (PTSD)". Additionally, HHS OIG reported that "[hospital] staff have worked longer hours, extra shifts, and mandatory overtime." In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of incentives distributed
- Total amount of incentives disbursed

Motion Picture and Video Industry Program

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-040	\$68,234,492	\$68,210,653	Open

Timeline: 18-Oct-22 to 31-Dec-25

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Department of Economic Development and Commerce

PROJECT OVERVIEW

This initiative provides funding to the Film Commission in the promotion and attraction of eligible film projects to Puerto Rico to support the industry's employment recovery to the levels it had before the pandemic. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Number of films funded by the program
- Average amount disbursed per film
- Number of jobs created

Assistance to Centers for Diagnostics and Treatment Program

Project ID	Adopted Budget	Disbursed to Date	Status
Prog-041	\$2,329,998	\$2,216,559	Open

Timeline: 27-Nov-23 to 31-Dec-25

Strategic Initiative: Government of Excellence

Expenditure Group: 6-Revenue Replacement

Expenditure Category: 6.1 - Provision of Government Services

Leading Agency: Department of Health

PROJECT OVERVIEW

This initiative provides funding to the Department of Health, covering the expenses of emergency room services and ensuring the continuous provision of 24-hour services at various Centers for Diagnostics and Treatment (CDTs) across municipalities in Puerto Rico. In addition to supporting the project's primary objectives, funding can also be allocated for any administrative costs necessary to operate or execute the project.

PROJECT INDICATORS

- Total Funds Awarded
- Number of CDTs Maintaining Operations
- Average Funds Awarded to CDT