



Financial Oversight Management Board for Puerto Rico

Proposed PRHTA Reporting Templates by the FOMB

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B2A July YTD

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Toll Revenue ¹	145,762	12,041	11,046	(995)	-8.26%
Transit Revenue ²	6,761	563	639	76	13.50%
Toll Fines	13,067	936	-	(936)	-100.00%
Other Income	11,612	499	485	(14)	-2.81%
Total Own Revenues	177,202	14,039	12,170	(1,869)	-13.31%
Commonwealth Funds Earmarked for Capital Expenditures Current year	67,334	5,611	5,611	-	0.00%
Total Funding from Commonwealth³	67,334	5,611	5,611	-	0.00%
Federal Highway Administration ("FHWA") Funds	251,480	1,518	1,811	293	19.30%
Federal Emergency Revenues	80,594	4,440	2,967	(1,473)	-33.18%
Transit Funds	29,464	2,455	2,033	(422)	-17.19%
Hurricane Loss Assessment - Insurance and FEMA Revenue	21,111	-	-	-	0.00%
Total Federal and Other Funding	382,649	8,413	6,811	(1,602)	-19.04%
Total Consolidated Revenues⁴	627,185	28,063	24,592	(3,471)	-12.37%

¹ No toll fares increase implemented/considered.

² These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

³ No transfers from Central Government for Operational Expenditures are expected during the year. \$67M for "Abriendo Caminos" were as

⁴ The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Right of Way ("ROW")	3,300	182	44	138	313.64%
Construction Local	10,000	712	24	688	2866.67%
Transit Capital Improvement Program ("CIP")	11,464	-	-	-	0.00%
Hurricane Loss Assessment	22,325	-	-	-	0.00%
Federal Emergency Repair Program	80,594	4,440	338	4,102	1213.61%
Local Emergency Repair Program	820	45	-	45	100.00%
Federal Construction Program	251,480	13,856	6,505	7,351	113.01%
Non-Federal Construction Program ⁵	195,720	10,783	3,269	7,514	229.86%
Total Capital Expenditures	575,703	30,018	10,180	19,838	194.87%
Payroll and Related	46,372	3,501	3,185	316	9.92%
Paygo	35,469	3,050	3,050	-	0.00%
ROW Payments	16,403	1,168	907	261	28.78%
Title III Professional Fees	19,504	-	-	-	0.00%
Non-Title III Professional Fees	11,360	1,143	-	1,143	100.00%
Other Expenses	23,886	1,111	249	862	346.18%
Tren Urbano	67,198	5,160	4,896	264	5.39%
Feeder Buses	9,070	755	673	82	12.18%
Toll Highways Administration and Maintenance	50,223	2,551	2,543	8	0.31%
Litigation (Operational) Reserve	8,516	-	-	-	0.00%
Total Operating Expenses	288,001	18,439	15,503	2,936	18.94%
Total Expenditures⁶	863,704	48,457	25,683	22,774	88.67%

⁵ During fiscal year 2018-2019 we received \$ 126.3 Million for Non Federal Construction Program. Disbursements will occur this fiscal

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Toll Revenue

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
PR-20	3,705	313	270	43	-13.76%
PR-52	87,328	7,213	6,123	1,090	-15.11%
PR-53	14,358	1,180	794	386	-32.71%
PR-66	34,337	2,830	2,696	134	-4.72%
V-TOLLS OF PERIOD	6,034	506	1,163	(657)	129.97%
Total Toll Revenue	145,762	12,041	11,046	995	-8.26%

Note: It is the Public Policy of the Government Of Puerto Rico that tolls will not be increased

Payroll and Related

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Payroll - Construction	20,076	1,519	1,445	74	5.12%
Payroll - Operations	11,208	887	862	25	2.90%
Payroll Related - Construction	3,516	248	110	138	125.45%
Payroll Related - Operations	813	60	68	(8)	-11.76%
VTP Buyouts	4,198	-	-	-	0.00%
Vacation Leave Payment	-	-	41	(41)	-100.00%
Early Exits / Early Retirement	6,561	787	659	128	19.42%
PayGo	35,469	3,050	3,050	-	0.00%
Total Payroll Expenses	81,841	6,551	6,235	316	5.07%

Federal construction program

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Construction Projects	228,943	12,609	6,505	6,104	93.83%
Soft Cost - Construction Projects	22,537	1,247	-	1,247	100.00%
Total Federal Construction Program	251,480	13,856	6,505	7,351	113.01%

Non-Federal construction program

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Abriendo Caminos 1	34,500	-	-	-	0.00%
Hard Cost - Abriendo Caminos 2	52,250	-	-	-	0.00%
Hard Cost - Other	63,435	6,254	3,269	2,985	91.31%
Soft Cost	45,535	1,726	-	1,726	100.00%
Total Non-Federal Construction Program	195,720	7,980	3,269	4,711	144.11%

Non-Title III Professional Service Fees

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Audit and Financial Services	2,167	309	-	-	100.00%
Legal Services	674	54	-	-	100.00%
Other Professional Services	915	101	-	-	100.00%
VTP Professional Services	860	-	-	-	100.00%
VTP Outsourcing Costs	2,425	-	-	-	100.00%
Implementation Soft Costs	3,285	469	-	-	100.00%
Toll Optimization Professional Services	1,035	210	-	-	100.00%
Total Non-Title III Professional Services	11,361	1,143	-	1,143	100.00%

Traffic Volume

	<u>July YTD - Traffic volume ('000s)</u>			
	<u>Actuals ('000s)</u>	<u>Budget ('000s)</u>	<u>Variance ('000s)</u>	<u>Variance (%)</u>
PR-5	1,477,078	1,423,709	53,369	4%
PR-17 (Teodoro Moscoso)	529,344	453,818	75,526	17%
PR-20	344,067	315,085	28,982	9%
PR-22	14,181,097	14,058,543	122,554	1%
PR-52	6,424,443	6,665,501	(241,058)	-4%
PR-53	1,071,765	1,096,673	(24,908)	-2%
PR-66	2,305,819	2,048,945	256,874	13%
HTA	10,146,094	10,126,204	19,890	0%
Teodoro Moscoso	529,344	453,818	75,526	17%
Metropistas	15,658,175	15,482,252	175,923	1%
Total	<u>26,333,613</u>	34,310,950	(7,977,337)	-23%

Measures YTD

(\$000's)	Week Ended:	Act.	Budget	Variance (\$)
	7/29			
<u>Organizational Enhancements</u>				
1 Board Structure		\$0	(\$17)	\$17
2 KPIs		\$0	\$0	\$0
Total Organizational Enhancements		\$0	(\$17)	\$17
<u>Revenue Enhancements</u>				
3 Increase Tolls		\$0	\$503	(\$503)
4 Discretionary Funds		\$0	(\$17)	\$17
5 Toll Optimization		\$0	\$534	(\$534)
6 Ancillary Revenues		\$0	\$130	(\$130)
Total Revenue Enhancements		\$0	\$1,149	(\$1,149)
<u>Expense Savings</u>				
7 CIP Optimization		\$0	\$0	\$0
9 Pensions Reduction		\$0	\$0	\$0
10 Xmas Bonus Elimination		\$0	\$45	(\$45)
11 Contract Re-Bid		\$0	\$0	\$0
12 Early Exits		\$0	\$0	\$0
13 Congestion Management		\$0	(\$392)	\$392
14 Concessions		\$0	(\$208)	\$208
Total Expense Savings		\$0	(\$575)	\$575
Initiatives Net Impact		\$0	\$557	(\$557)

Comments

Program	AC Code	PM	Consultant	May 23, 2018 List	SES2MM?	Description	Category	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	Estimate using KPMG Inflation Factor	Estimate using PRHTA Inflation	Estimate from Engineer	Estimate from Engineer	Estimate from Engineer
PEMOC (Local)	AC000272	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Metro Unidad 1	Reconstruction	13-Jun-18	June 13, 2018	June 23, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220.00	\$ 2,026,220.00		\$ 2,900,000.00	\$ 2,900,000.00	n/a	330
Regular FHWA	AC000544	Jaime Lafuente	AECOM	NO	NO	Cable Stayed Bridge Reconstruction Phase I (Res. PR-148 & PR-167), Maricao	Bridge								\$ 3,187,260.00		\$ 3,193,426.02	\$ 3,187,260.00	\$ 2,656,050.00	20%	270
Regular FHWA	AC000814	Marilú de la Cruz	CMA	NO	YES	Highway Safety Improvements of PR-8 from km. 0.00 to km. 4.6, San Juan	Safety								\$ 4,819,491.09		\$ 6,997,391.70	\$ 4,819,491.09	\$ 4,190,861.82	15%	360
Regular FHWA	AC001206	Marilú de la Cruz	CMA	YES	YES	PR-12 Pavement Rehabilitation	Pavement	15-Feb-19	February 15, 2019		March 26, 2019		May 8, 2019	Venegas Construction	\$ 11,199,312.00	\$ 11,199,312.00	\$ 12,208,549.33	\$ 15,985,000.00	\$ 13,900,000.00	15%	540
Abriendo Caminos (Ronda 1)	AC001266	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Metro 1	Reconstruction	10-May-18	May 15, 2018	May 30, 2018	May 30, 2018	July 13, 2018	July 2, 2018	Ferrovial Agroman	\$ 7,463,425.00	\$ 7,463,425.00		\$ 7,183,360.00	\$ 7,183,360.00	n/a	180
Abriendo Caminos (Ronda 1)	AC001267	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Sur 1	Reconstruction	22-Jun-18	June 29, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,262,000.00	\$ 6,262,000.00		\$ 8,604,825.00	\$ 8,604,825.00	n/a	180
PEMOC (Local)	AC001269	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Este, Unidad 1	Reconstruction	30-May-18	May 30, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Unique Builders, Inc	\$ 3,695,542.50	\$ 3,695,542.50		\$ 4,650,000.00	\$ 4,650,000.00	n/a	540
PEMOC (Local)	AC001270	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Sur, Unidad 1	Reconstruction	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 3,929,789.90	\$ 3,929,789.90		\$ 5,860,000.00	\$ 5,860,000.00	n/a	540
PEMOC (Local)	AC001271	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Norte, Unidad 1	Reconstruction	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 6,263,573.00	\$ 6,263,573.00		\$ 9,070,000.00	\$ 9,070,000.00	n/a	630
PEMOC (Local)	AC001273	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Oeste, Unidad 1	Reconstruction	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Maglex Eng	\$ 4,637,287.00	\$ 4,637,287.00		\$ 4,850,000.00	\$ 4,850,000.00	n/a	540
Abriendo Caminos (Ronda 1)	AC001275	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Norte 1	Reconstruction	27-Jun-18	June 27, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,026,000.00	\$ 6,026,000.00		\$ 8,416,575.00	\$ 8,416,575.00	n/a	180
Abriendo Caminos (Ronda 1)	AC001276	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Este 1	Reconstruction	11-Jul-18	July 9, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,712.50	\$ 5,978,712.50		\$ 7,575,262.50	\$ 7,575,262.50	n/a	180
Abriendo Caminos (Ronda 1)	AC001277	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Oeste 1	Reconstruction	13-Jul-18	July 13, 2018	July 23, 2018	July 23, 2018	September 4, 2018	August 27, 2018	Transporte Rodriguez Asfalto	\$ 5,099,750.00	\$ 5,099,750.00		\$ 7,292,995.00	\$ 7,292,995.00	n/a	180
Abriendo Caminos (Ronda 2)	AC001282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidades 1 PR-750 (Kms. 0.0 a 2.61 Maunabo y Yabucoa), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Cotoy y Fajardo)	Pavement	27-Mar-19	March 27, 2019		April 24, 2019		May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00		\$ 2,610,000.00	\$ 2,610,000.00		150
Abriendo Caminos (Ronda 2)	AC001284	Erick Donate	TBD	NO	YES	Abriendo Caminos 2, Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	Pavement	27-Jun-19	June 27, 2019		July 22, 2019			Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00		\$ 2,400,000.00	\$ 2,400,000.00		150
DTL (FHWA)	AC001870	Lisette Lugo	METRIC	YES	NO	DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	DTL	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00	\$ 7,767,471.75	\$ 6,875,000.00	\$ 5,500,000.00	25%	360
DTL (FHWA)	AC001872	Sergio González	METRIC	YES	NO	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	DTL	24-Apr-19	April 11, 2019	June 5, 2019		July 17, 2019		Piloto Construction, LLC	\$ 4,957,000.00	\$ 4,957,000.00	\$ 8,579,436.73	\$ 8,500,000.00	\$ 6,800,000.00	25%	450
Regular FHWA	AC002065	Marilú de la Cruz	BHA	NO	YES	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	Safety	#REF!	May 30, 2019		June 26, 2019		July 31, 2019	Desarrolladora JA	\$ 19,469,055.00	\$ 19,469,055.00	\$ 28,367,329.04	\$ 19,789,065.45	\$ 17,207,883.00	15%	720
Abriendo Caminos (Ronda 1)	AC002266	Erick Donate	Various	NO	YES	Abriendo Caminos - Secundarias y Terciarias Región Metro 1	Reconstruction	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475.00	\$ 2,989,475.00		\$ 2,957,050.00	\$ 2,957,050.00	n/a	180
Abriendo Caminos (Ronda 1)	AC002267	Erick Donate	Various	NO	YES	Abriendo Caminos - Secundarias y Terciarias Región Sur 1	Reconstruction	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Lujani General Contractor	\$ 5,943,709.60	\$ 5,943,709.60		\$ 6,579,930.00	\$ 6,579,930.00	n/a	180
PEMOC (Local)	AC002269	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Este, Unidad 2	Reconstruction	5-Jun-18	June 5, 2018	July 26, 2018	July 26, 2018	October 7, 2018	August 27, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000.00	\$ 2,995,000.00		\$ 4,000,000.00	\$ 4,000,000.00	n/a	540
PEMOC (Local)	AC002270	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Sur, Unidad 2	Reconstruction	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,933.40	\$ 4,372,933.40		\$ 6,610,000.00	\$ 6,610,000.00	n/a	630
PEMOC (Local)	AC002271	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Norte, Unidad 2	Reconstruction	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 4,163,800.00	\$ 4,163,800.00		\$ 5,350,000.00	\$ 5,350,000.00	n/a	660
PEMOC (Local)	AC002273	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Oeste, Unidad 2	Reconstruction	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	September 7, 2018	Ferrovial Agroman	\$ 4,911,904.00	\$ 4,911,904.00		\$ 7,870,000.00	\$ 7,870,000.00	n/a	720
Abriendo Caminos (Ronda 1)	AC002275	Erick Donate	Various	NO	YES	Abriendo Caminos - Secundarias y Terciarias Región Norte 1	Reconstruction	26-Sep-18	August 27, 2018	October 19, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Lujani General Contractor	\$ 4,643,122.00	\$ 4,643,122.00		\$ 5,267,375.00	\$ 5,267,375.00	n/a	180
Abriendo Caminos (Ronda 1)	AC002276	Erick Donate	Various	NO	YES	Abriendo Caminos - Secundarias y Terciarias Región Este 1	Reconstruction	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cidra Excavation	\$ 3,582,550.00	\$ 3,582,550.00		\$ 4,373,425.00	\$ 4,373,425.00	n/a	180
Abriendo Caminos (Ronda 1)	AC002277	Erick Donate	Various	NO	YES	Abriendo Caminos - Secundarias y Terciarias Región Oeste 1	Reconstruction	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 3,418,125.00	\$ 3,418,125.00		\$ 3,987,450.00	\$ 3,987,450.00	n/a	180
Abriendo Caminos (Ronda 2)	AC002282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	Pavement							TBD	\$ 4,455,500.00			\$ 4,455,500.00	\$ 4,455,500.00		150
Abriendo Caminos (Ronda 2)	AC002284	Erick Donate	TBD	NO	YES	Abriendo Caminos 2, Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	Pavement		June 28, 2019		July 22, 2019			Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00		\$ 2,600,000.00	\$ 2,600,000.00		150
Regular FHWA	AC002906	Jaime Lafuente	AECOM	YES	NO	Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, Bayamón	Bridge	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019		June 18, 2019	Const. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00	\$ 10,152,779.13	\$ 6,240,000.00	\$ 5,200,000.00	20%	450
Regular FHWA	AC002907	Zuleika Cruz	CMA	NO	NO	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamón	Safety		July 23, 2019					Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00	\$ 744,369.77	\$ 884,822.52	\$ 769,410.89	15%	180
Abriendo Caminos (Ronda 1)	AC003266	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Metro 2	Reconstruction	5-Oct-18	September 11, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 19, 2018	Ferrovial Agroman	\$ 4,662,255.00	\$ 4,662,255.00		\$ 4,500,000.00	\$ 4,500,000.00	n/a	180
Abriendo Caminos (Ronda 1)	AC003267	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Sur 2	Reconstruction	6-Oct-18	September 6, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 23, 2018	Robles Asphalt Corp	\$ 4,437,000.00	\$ 4,437,000.00		\$ 4,948,225.00	\$ 4,948,225.00	n/a	180
PEMOC (Local)	AC003269	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Este, Unidad 3	Reconstruction	5-Jun-18	June 5, 2018	July 6, 2018	July 6, 2018	September 19, 2018	August 10, 2018	Super Asphalt Pavement	\$ 4,228,567.00	\$ 4,228,567.00		\$ 5,380,000.00	\$ 5,380,000.00	n/a	540
PEMOC (Local)	AC003270	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Sur, Unidad 3	Reconstruction	16-Jan-19	December 6, 2018	February 15, 2019	January 16, 2019	March 17, 2019	February 21, 2019	JM Caribbean Builders	\$ 7,077,162.00	\$ 7,077,162.00	\$ 7,077,162.00	\$ 7,780,698.75	\$ 6,765,825.00	15%	480
PEMOC (Local)	AC003271	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Norte, Unidad 3	Reconstruction	13-Jun-18	June 13, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 3,905,136.00	\$ 3,905,136.00		\$ 5,400,000.00	\$ 5,400,000.00	n/a	690

PEMOC (Local)	AC-003273	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Oeste, Unidad 3	Reconstruction	25-Oct-18	October 25, 2018	January 14, 2019	December 6, 2018	February 28, 2019	January 25, 2019	Transporte Rodriguez Asfalto	\$ 6,299,876.00	\$ 6,299,876.00		\$ 9,620,325.00	\$ 8,365,500.00	15%	720
Abriendo Caminos (Ronda 1)	AC-003275	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Norte 2	Reconstruction	11-Oct-18	September 11, 2018	November 1, 2018	September 20, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,619,000.00	\$ 4,619,000.00		\$ 4,500,000.00	\$ 4,500,000.00	n/a	180
Abriendo Caminos (Ronda 1)	AC-003276	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Este 2	Reconstruction	13-Oct-18	September 13, 2018	November 1, 2018	October 2, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,662,000.00	\$ 4,662,000.00		\$ 4,500,000.00	\$ 4,500,000.00	n/a	180
Abriendo Caminos (Ronda 1)	AC-003277	Erick Donate	Various	NO	YES	Abriendo Caminos - Primarias Región Oeste 2	Reconstruction	18-Sep-18	September 18, 2018	December 17, 2018	November 16, 2018	January 31, 2019	January 25, 2019	Magleg Eng	\$ 2,031,050.00	\$ 2,031,050.00		\$ 5,175,000.00	\$ 4,500,000.00	15%	180
Abriendo Caminos (Ronda 2)	AC-003282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-111, PR-133, PR-537, PR-538, PR-541, PR-128, PR-374) AFI-8P-19-23	Pavement		June 25, 2019					R&F	\$ 3,406,876.19	\$ 3,406,876.19		\$ 5,279,806.00	\$ 5,279,806.00		150
PEMOC (Local)	AC-004269	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Este, Unidad 4	Reconstruction	14-Jan-19	January 15, 2019	February 13, 2019	February 14, 2019	March 15, 2019	April 3, 2019	Super Asphalt Corp	\$ 2,152,340.00	\$ 2,152,340.00		\$ 3,140,367.10	\$ 2,730,754.00	15%	360
PEMOC (Local)	AC-004271	Erick Donate	Various	NO	YES	Highway Reconstruction North Region, Unit 4	Reconstruction	28-Feb-19	February 28, 2019	March 28, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$ 3,439,000.00	\$ 3,439,000.00		\$ 4,887,500.00	\$ 4,250,000.00	15%	420
Abriendo Caminos (Ronda 2)	AC-004282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-725, PR-390, PR-127, PR-772) AFI-8P-19-24	Pavement		June 21, 2019					A&M Contractor	\$ 2,992,095.00	\$ 2,992,095.00		\$ 4,302,947.00	\$ 4,302,947.00		150
PEMOC (Local)	AC-005269	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Este, Unidad 5	Reconstruction	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$ 986,546.00	\$ 986,546.00		\$ 1,265,000.00	\$ 1,100,000.00	15%	150
Abriendo Caminos (Ronda 2)	AC-005282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-458, PR-397) AFI-8P-19-04	Pavement		June 28, 2019					Transporte Rodriguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64		\$ 4,875,689.00	\$ 4,875,689.00		150
Regular FHWA	AC-005383	Marilú de la Cruz	CMA	YES	YES	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	Pavement	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$ 11,091,000.00	\$ 11,091,000.00	\$ 9,509,056.76	\$ 7,935,000.00	\$ 6,900,000.00	15%	450
Regular FHWA	AC-005384	Marilú de la Cruz	BYA	NO	YES	Pavement Rehabilitation and Reconstruction of PR-53 from km. 86.863 to km. 94.0 Fase 1, Guayama-Salinas	Pavement								\$ 16,767,480.70		\$ 34,851,736.87	\$ 16,767,480.70	\$ 14,580,418.00	15%	420
Regular FHWA	AC-005386	Marilú de la Cruz	BYA	NO	YES	Pavement Rehabilitation and Reconstruction of PR-53 from km. 81.0 to km. 86.862 Fase 1, Guayama-Salinas	Pavement								\$ 11,635,425.15		\$ 17,194,776.72	\$ 11,635,425.15	\$ 10,117,761.00	15%	420
Abriendo Caminos (Ronda 2)	AC-006282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) AFI-8P-19-06	Pavement							TBD	\$ 5,719,018.00			\$ 5,719,018.00	\$ 5,719,018.00		150
Regular FHWA	AC-006639	Marilú de la Cruz	BYA	YES	YES	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	Pavement	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778.00	\$ 9,141,778.00		\$ 9,313,118.00	\$ 9,313,118.00	n/a	420
Abriendo Caminos (Ronda 2)	AC-007282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-774, PR-496, PR-455, PR-124) BP-19-141-AC	Pavement		July 15, 2019					Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65		\$ 5,156,588.00	\$ 5,156,588.00		150
Abriendo Caminos (Ronda 2)	AC-008282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-4431, PR-6685, PR-643, PR-667, PR-165, PR-813) BP-19-166-AC	Pavement		July 23, 2019					A.N. Roads Development, Inc.	\$ 4,470,387.74	\$ 4,470,387.74		\$ 5,777,702.00	\$ 5,777,702.00		150
Abriendo Caminos (Ronda 2)	AC-009282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-192-AC	Pavement		July 16, 2019					J.R.Site Construction Corporation	\$ 905,840.69	\$ 905,840.69		\$ 1,101,006.00	\$ 1,101,006.00		150
Regular FHWA	AC-010031	Jaime Lafuente	TBD	YES	NO	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 Km 0.6 to 0.8, Cabo Rojo	Bridge	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EJ Construction	\$ 4,175,004.00	\$ 4,175,004.00		\$ 5,300,000.00	\$ 5,300,000.00	n/a	450
Regular FHWA	AC-010166	Zuleika Cruz	CMA	NO	NO	Construction of Recreational Trail for Bicycles and Pedestrians from Rio Bayamón to PR-165, Toa Baja	Earmarked								\$ 4,508,477.80		\$ 6,720,894.10	\$ 4,508,477.80	\$ 3,757,064.83	20%	720
Regular FHWA	AC-010272	Marilú de la Cruz	DG3A	YES	YES	Safety Improvements to PR-102 from km 7.8 to km 17.8	Safety	11-Oct-18	October 11, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodriguez Asfalto	\$ 2,745,770.00	\$ 2,745,770.00	\$ 2,379,956.57	\$ 3,536,175.25	\$ 3,074,935.00	15%	240
Abriendo Caminos (Ronda 2)	AC-010282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP-19-143-AC	Pavement		August 1, 2019					HDT Group	\$ 2,963,096.15	\$ 2,963,096.15		\$ 4,337,129.00	\$ 4,337,129.00		150
Abriendo Caminos (Ronda 2)	AC-011282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-949, PR-787)	Pavement							TBD	\$ 6,441,000.00			\$ 6,441,000.00	\$ 6,441,000.00		150
Regular FHWA	AC-011417	Jaime Lafuente	TBD	NO	NO	Bridge #2161 over Waterway, PR-114 Km 2.2, Mayaguez	Bridge	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamiro	\$ 297,479.00	\$ 297,479.00	\$ 243,325.96	\$ 300,000.00	\$ 250,000.00	20%	150
Regular FHWA	AC-011534	Marilú de la Cruz	BHA	NO	YES	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	Safety								\$ 2,392,757.85		\$ 2,810,554.42	\$ 2,392,757.85	\$ 2,080,659.00	15%	360
Regular FHWA	AC-011535	Marilú de la Cruz	BHA	NO	YES	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	Safety								\$ 6,749,530.55		\$ 7,244,687.58	\$ 6,749,530.55	\$ 5,869,157.00	15%	360
Regular FHWA	AC-011630	Zuleika Cruz	DG3A	NO	YES	Highway Safety Improvements of PR-116 from km 3.0 to km 34.0	Safety								\$ 4,871,344.63		\$ 5,012,313.85	\$ 4,871,344.63	\$ 4,235,951.85	15%	270
Regular FHWA	AC-012331	Zuleika Cruz	DG3A	NO	YES	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Utuado	Earmarked								\$ 3,307,429.81		\$ 2,779,982.96	\$ 3,307,429.81	\$ 2,876,025.92	15%	180
Abriendo Caminos (Ronda 2)	AC-013282	Erick Donate	TBD	NO	YES	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	Pavement							TBD	\$ 1,929,095.00			\$ 1,929,095.00	\$ 1,929,095.00		150

Regular FHWA	AC-520133	Mariñu de la Cruz	BYA	YES	YES	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 66.00 al 71.60	Safety	16-Aug-18	August 16, 2018	October 15, 2018	September 21, 2018	November 15, 2018	December 6, 2018	Del Valle Group	\$ 16,256,000.00	\$ 16,256,000.00		\$ 15,507,272.34	\$ 15,507,272.34	n/a	540
Regular FHWA	AC-520134	Mariñu de la Cruz	CMA	NO	YES	Highway Safety Improvement of PR-52 from km 52.3 to 55.3	Safety		July 24, 2019					R & F Asphalt Unlimited Inc.	\$ 4,533,208.40	\$ 4,533,208.40	\$ 4,886,615.67	\$ 5,164,405.15	\$ 4,490,787.09	15%	270
Regular FHWA	AC-520135	Mariñu de la Cruz	CMA	YES	YES	PR-52 from km 95 to km 99	Pavement	12-Feb-19	February 13, 2019	March 29, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Ferrovial Agroman	\$ 7,060,798.00	\$ 7,060,798.00	\$ 8,068,771.58	\$ 6,900,000.00	\$ 6,000,000.00	15%	600
Regular FHWA	AC-520137	Mariñu de la Cruz	CMA	YES	YES	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	Safety	19-Jul-18	July 19, 2018	September 17, 2018	August 29, 2018	October 18, 2018	September 24, 2018	Desarrolladora JA	\$ 4,757,059.00	\$ 4,757,059.00		\$ 3,845,639.00	\$ 3,845,639.00	n/a	300
Regular FHWA	AC-520138	Mariñu de la Cruz	CMA	YES	YES	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	Safety	20-Jul-18	July 20, 2018	September 18, 2018	August 29, 2018	October 19, 2018	September 24, 2018	Desarrolladora JA	\$ 3,888,105.00	\$ 3,888,105.00		\$ 3,422,976.00	\$ 3,422,976.00	n/a	300
Regular FHWA	AC-520140	Mariñu de la Cruz	BYA	YES	YES	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 71.60 al 77.00	Pavement	17-Aug-18	August 17, 2018	October 16, 2018	September 19, 2018	November 16, 2018	December 6, 2018	Del Valle Group	\$ 15,685,000.00	\$ 15,685,000.00		\$ 15,638,697.54	\$ 15,638,697.54	n/a	540
DTL (FHWA)	AC-520141	Lisette Lugo	METRIC	YES	NO	DTL Phase 1, Unit 2 - PR-52 from km. 5.3 to 6.9	DTL	24-May-18	May 24, 2018	June 23, 2018	June 23, 2018	July 24, 2018	July 24, 2018	Ferrovial Agroman	\$ 12,907,535.00	\$ 12,907,535.00		\$ 9,834,859.70	\$ 9,834,859.70	n/a	450
DTL (FHWA)	AC-520142	Lisette Lugo	METRIC	YES	NO	DTL Phase 1, Unit 3 - PR-52 from km 6.9 to 9.16	DTL	29-May-18	May 29, 2018	June 28, 2018	June 28, 2018	July 29, 2018	July 29, 2018	Ferrovial Agroman	\$ 10,932,655.00	\$ 10,932,655.00		\$ 7,629,961.38	\$ 7,629,961.38	n/a	420
DTL (FHWA)	AC-520143	Lisette Lugo	METRIC	YES	NO	DTL - Phase 2 Phase 2, Unit 2 - PR-52 from km 12.02 to 13.96 (sta 33+02 to sta 35+00)	DTL	14-Oct-18	October 4, 2018	November 13, 2018	October 24, 2018	December 14, 2018	December 14, 2018	Constructora Santiago II	\$ 15,999,892.00	\$ 15,999,892.00		\$ 12,400,000.00	\$ 12,400,000.00	n/a	420
Regular FHWA	AC-520144	Zuleika Cruz	DG3A	NO	YES	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	Pavement								\$ 21,595,931.25		\$ 24,344,605.55	\$ 21,595,931.25	\$ 18,779,070.65	15%	360
Regular FHWA	AC-800356	Jaime Lafuente	TBD	NO	NO	Reconstruction of PR-135, Adjuntas	Pavement	23-Apr-19	May 7, 2019	June 4, 2019	May 23, 2019	July 16, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 363,000.00	\$ 363,000.00	\$ 498,230.84	\$ 605,475.00	\$ 526,500.00	15%	180
DTL (FHWA)	AC-800509	Sergio González	METRIC	NO	NO	DTL - Phase 6 - ITS	DTL								\$ 22,500,000.00		\$ 629,758.05	\$ 22,500,000.00	\$ 18,000,000.00	25%	300
DTL (FHWA)	AC-800533	Sergio González	METRIC	YES	NO	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to sta 151+66)	DTL	14-Feb-19	February 14, 2019	March 25, 2019	March 14, 2019	May 9, 2019	May 1, 2019	Ferrovial Agroman	\$ 13,112,005.00	\$ 13,112,005.00	\$ 12,902,747.18	\$ 14,062,447.50	\$ 11,249,958.00	25%	420
DTL (FHWA)	AC-800534	Lisette Lugo	METRIC	YES	NO	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	DTL	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000.00	\$ 11,624,734.51	\$ 16,750,000.00	\$ 13,400,000.00	25%	360
DTL (FHWA)	AC-800542	Sergio González	METRIC	YES	NO	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.95 to 16.63)	DTL								\$ 4,844,284.68		\$ 3,899,241.40	\$ 4,844,284.68	\$ 3,875,427.74	25%	240
Regular FHWA	AC-800546	Zuleika Cruz	INTEGRA	NO	YES	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-921 from Km. 0.0 to Km. 4.1, Las Piedras	Earmarked		August 6, 2019					Lujani General Contractor Inc.	\$ 1,981,795.80	\$ 1,981,795.80	\$ 2,647,493.30	\$ 2,687,372.73	\$ 2,336,845.85	15%	270
Regular FHWA	AC-991202	Jaime Lafuente	TBD	NO	NO	Bridge #1058 over Rio Grande de Loiza, PR-9912 Km 0.1, Cyaguas Ward, San Lorenzo	Bridge	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000.00	\$ 3,357,265.63	\$ 3,804,000.00	\$ 3,170,000.00	20%	450
Regular FHWA	TBD	Carla Maldonado	Various	NO	NO	Critical Bridges & Rehab	Bridge	1-Feb-19	February 1, 2019	April 1, 2019		March 30, 2019	April 1, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362.00	\$ -	\$ 11,190,826.80	\$ 9,325,689.00	20%	180
PEMOC (Local)	TBD-4	Erick Donate	Various	NO	YES	Reconstrucción de Carreteras Región Metro Unidad 2	Reconstruction								\$ 1,521,225.75		\$ 1,568,432.19	\$ 1,521,225.75	\$ 1,322,805.00	15%	360

Oracle Number	AC #	Project Type	Road Number	Project KM Begin	Project KM End	Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	Sub-Type		
R000053083	005383	Safety	53	0.64	7.90	Mejoras a la Seguridad PR-53, Kilómetros: 0.639 al 7.90	Del Valle Group, SP	#N/A	\$11,091,000.00	\$11,091,000.00	0%	\$0.00	\$11,091,000.00	0%	\$0.00	0%	\$11,091,000.00	22-Jul-19	13-Oct-20	450	13-Oct-20	450	0%	13-Oct-20	2%	450	0%	Comenzados luego del 9-05-17	
BCN014354	014354	Bridge Repair	143	36.0	36.184	Rehabilitación del Puente Núm. 780 Sobre el Río Matrullas, Carretera PR-143, Kilómetro: 36.00	Empresas JBR, Inc.	Ing. José García Marrero	\$228,192.00	\$228,192.00	0%	\$0.00	\$228,192.00	0%	\$0.00	0%	\$228,192.00	1-Jul-19	27-Nov-19	150	27-Nov-19	150	0%	27-Nov-19	20%	150	0%	Comenzados luego del 9-05-17	
RCN9999356	800356	Bridge Repair	135	19.00	19.042	Extensión a Ateraje Carretera PR-135 Kilómetro: 19.00 (Anteriormente 78.50)	Nieves & Nieves, Engineers and Contractors, Inc.	Ing. Francisco Cones	\$363,000.00	\$363,000.00	0%	\$0.00	\$363,000.00	0%	\$0.00	0%	\$363,000.00	24-Jun-19	20-Dec-19	180	20-Dec-19	180	0%	20-Dec-19	21%	180	0%	Comenzados luego del 9-05-17	
RCN0656005	065605	Landslides	656	2.30		Reconstrucción de Carretera PR-656, Kilómetro: 2.30	Nieves & Nieves, Engineers and Contractors, Inc.	Ing. Jisela Jirau Adames	\$4,884,000.00	\$4,884,000.00	0%	\$0.00	\$4,884,000.00	0%	\$0.00	0%	\$4,884,000.00	24-Jun-19	17-Jun-20	360	17-Jun-20	360	0%	17-Jun-20	10%	360	0%	Comenzados luego del 9-05-17	
RCN0111131	111131	Landslides	111	56.60	56.80	Corrección de Deslizamiento Carretera PR-111, Kilómetros: 56.6 al 56.8 (anteriormente Kms. 4.0 al 4.2)	Maglez Engineering and Contractors Corporation	Ing. Edgar Rivera Rivera	\$1,568,977.00	\$1,568,977.00	0%	\$0.00	\$1,568,977.00	0%	\$0.00	0%	\$1,568,977.00	13-Jun-19	6-Jun-20	360	06-Jun-20	360	0%	6-Jun-20	13%	360	0%	Comenzados luego del 9-05-17	
R010000282	001282	Abriendo Caminos	Various			Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	Harry Auto Kool, Inc.	Ing. Carlos M. Resto Ramos	\$3,189,977.00	\$3,189,977.00	0%		\$3,189,977.00	0%	\$0.00	0%	\$3,189,977.00	#####	27-Oct-19	150	27-Oct-19	150	0%	27-Oct-19	41%	150	0%	Comenzados luego del 9-05-17	
R040000471	004271	PEMoC	Various			Programa Estatal de Modernización de Carreteras (PEMoc), Región Norte, Unidad 4, Repavimentación Carreteras PR-682 (Kms. 4.63 a 13.1), PR-811 (Kms. 0.00 a 5.90) y PR-866 (Kms. 0.00 a 7.80)	Professional Asphalt, LLC	Ing. Juan O. Badillo Vélez	\$3,439,000.00	\$3,439,000.00	0%		\$3,439,000.00	0%	\$0.00	0%	\$3,439,000.00	#####	23-Jul-20	420	23-Jul-20	420	0%	23-Jul-20	15%	420	0%	Comenzados luego del 9-05-17	
B000912002	991202	Bridge Repair	#N/A			Rehabilitación del Puente Núm. 1058 Sobre Rio Grande de Loiza, Carretera PR-9912, Kilómetro: 0.1, Barrio Cayaguas	CAC Crespo Builders, LLC	Ing. Angel L. Santiago Galarza	\$3,730,000.00	\$3,730,000.00	0%		\$3,730,000.00	0%	\$0.00	0%	\$3,730,000.00	#####	22-Aug-20	450	22-Aug-20	450	0%	22-Aug-20	14%	450	0%	Comenzados luego del 9-05-17	
B000149085	014985	Critical Bridges	149			Scouring Mitigation for Bridge No. 308	BIM Contractors, LLC	Ing. Gladys Mojica Ortiz	\$492,470.00	\$447,700.00	-9%		\$447,700.00	-9%	\$0.00	0%	\$447,700.00	#####	19-Sep-19	120	19-Sep-19	120	0%	19-Sep-19	58%	120	0%	Comenzados luego del 9-05-17	
B000428001	042801	Critical Bridges	428			Installation of Temporary Modular steel Bridge No. 2574 Group C	Desarrolladora JA, Inc.	Ing. José B. González Vélez	\$1,485,650.00	\$1,485,650.00	0%	\$0.00	\$1,485,650.00	0%	\$0.00	0%	\$1,485,650.00	#####	18-Dec-19	210	18-Dec-19	210	0%	18-Dec-19	33%	210	0%	Comenzados luego del 9-05-17	
R000522135	520135	Pavement	52	95	99	Rehabilitación del Pavimento y Mejoras a la Seguridad, Autopista Luis A. Ferré PR-52, Kilómetros: 95.00 al 99.00	Ferrovial Agromán, LLC	Agrim. Luis A. Vélez Echevarría	\$7,060,798.00	\$7,060,798.00	0%	\$0.00	\$7,060,798.00	0%	\$0.00	0%	\$7,060,798.00	#####	11-Aug-20	450	11-Aug-20	450	0%	11-Aug-20	16%	450	0%	Comenzados luego del 9-05-17	
R000012006	001206	Safety	12	0	6.4	Mejoras a la Seguridad PR-12, Kilómetros: 0.00 al 6.4	Venegas Construction	Ing. Julio Báez Romero	\$11,198,911.00	\$11,198,911.00	0%	\$0.00	\$11,198,911.00	0%	\$0.00	0%	\$11,198,911.00	#####	9-Nov-20	540	09-Nov-20	540	0%	9-Nov-20	13%	540	0%	Comenzados luego del 9-05-17	
B009999563	800563	Critical Bridges	Various			Scouring Mitigation for Bridges: No. 217, 1381 and 261 Group 3A	Tamrío, Inc.	Ing. Luis A. Pérez	\$911,739.40	\$828,854.00	-9%	\$0.00	\$828,854.00	-9%	\$0.00	0%	\$828,854.00	#####	11-Oct-19	150	11-Oct-19	150	0%	11-Oct-19	52%	150	0%	Comenzados luego del 9-05-17	
BCN0114017	011417	Bridge Repair	114			Mejoras al Puente Núm. 2161 Sobre Quebrada Maga, Carretera PR-114	Tamrío, Inc.	Ing. Dennisse Luciano Collazo	\$297,479.00	\$297,479.00	0%	\$0.00	\$297,479.00	0%	\$60,768.00	20%	\$236,711.00	#####	9-Oct-19	150	09-Oct-19	150	0%	9-Oct-19	53%	150	0%	Comenzados luego del 9-05-17	
T009999533	800533	DTL	52			Construccion de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 4, Autopista Luis A. Ferré PR-52 Kilómetros: 0.15 a 3.1	Ferrovial Agromán, LLC	Sr. Angel Rivera Rosario	\$13,112,005.00	\$13,112,005.00	0%	\$0.00	\$13,112,005.00	0%	\$892,379.32	7%	\$12,219,625.68	#####	5-Jul-20	420	05-Jul-20	420	0%	5-Jul-20	19%	420	0%	Comenzados luego del 9-05-17	
R040000269	004269	PEMoC	#N/A			Programa Estatal De Modernización De Carreteras (PEMoC) Región Este, Unidad 4, Reconstrucción De Carreteras: PR-735 Kilómetros: 0.0 al 1.5, Cidra; PR-926, Kilómetros: 0.0 al 3.8, Las Piedras; PR-941, Kilómetros: 7.8 al 11.8, Gurabo	Super Asphalt Pavement Corporation	Ing. Saúl O. Almeda Cruz	\$2,152,340.00	\$2,149,370.00	0%	\$0.00	\$2,149,370.00	0%	\$0.00	0%	\$2,149,370.00	#####	8-Feb-20	300	08-Feb-20	300	0%	8-Feb-20	36%	300	0%	Comenzados luego del 9-05-17	
R050000269	005269	PEMoC	250			Programa Estatal de Modernización de Carreteras (PEMoc), Región Este, Unidad 5, Repavimentación Carretera PR-250, Kilómetros: 0.00 a 1.70	Design Build LLC	Ing. Anibal Miranda Pérez	\$986,546.00	\$1,194,316.00	21%	\$0.00	\$1,194,316.00	21%	\$850,628.00	71%	\$343,688.00	#####	19-Jul-19	120	19-Jul-19	120	0%	19-Jul-19	110%	120	0%	Comenzados luego del 9-05-17	
T009999534	800534	DTL	52			Construccion de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 3, PR-18, PR-52 y PR-1 San Juan	Del Valle Group, SP	Ing. Michelle Matos Cardona	\$13,193,000.00	\$13,193,000.00	0%	\$0.00	\$13,193,000.00	0%	\$630,693.68	5%	\$12,562,306.32	#####	9-Jun-20	450	09-Jun-20	450	0%	9-Jun-20	30%	450	0%	Comenzados luego del 9-05-17	
R000018070	001870	DTL	18			Construccion de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 1, Expreso Las Américas PR-18 San Juan	Del Valle Group, SP	Ing. Hipólito A. Vázquez Coriano	\$8,949,000.00	\$8,949,000.00	0%	\$0.00	\$8,949,000.00	0%	\$898,543.95	10%	\$8,050,456.05	#####	8-Mar-19	1-Mar-20	360	01-Mar-20	360	0%	1-Mar-20	40%	360	0%	Comenzados luego del 9-05-17

Oracle Number	AC #	Project Type	Project			Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	Original		Revised		% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	Sub-Type	
			Road Number	KM Begin	Project KM End													Completion Date	Original Duration	Completion Date	Revised Duration							
R030000270	003270	PEMoC	0			Reconstrucción de Carreteras Región Sur, Unidad 3 - PR-163 (4.5 Kms. Ponce), PR-359 (2.3 Kms. Yauco), PR-368 (5.27 Kms. Yauco), PR-389 (0.5 Km. Guánica), PR-510 (2.3 Kms. Juana Diaz), PR-542 (2.0 Kms. Santa Isabel) y PR-543 (1.2 Santa Isabel)	JM Caribbean Builders Corp.	Ing. Julio Báez Romero	\$7,077,162.00	\$7,077,162.00	0%	\$0.00	\$7,077,162.00	0%	\$118,052.81	2%	\$6,959,109.19	5-Mar-19	26-Jun-20	480	26-Jun-20	480	0%	26-Jun-20	31%	480	0%	Comenzados luego del 9-05-17
B009999551	800551	Critical Bridges	Various			SCOURING MITIGATION IN BRIDGE NO. 1625 OVER GUAYANILLA RIVER IN ROAD OFF PR-378 KM. 4.8, GUAYANILLA; BRIDGE NO. 2748 OVER MATÓN RIVER IN ROAD OFF PR-730 KM. 3.9, CAYEY; AND BRIDGE NO. 2940 OVER INABÓN RIVER IN ROAD OFF PR-511 KM. 12.7, PONCE	Three O. Contractors S. Colón	Ing. Juan M. Colón	\$748,341.00	\$748,341.00	0%	\$0.00	\$748,341.00	0%	\$312,593.26	42%	\$435,747.74	1-Mar-19	28-Jul-19	150	28-Jul-19	150	0%	28-Jul-19	102%	150	0%	Comenzados luego del 9-05-17
B009999560	800560	Critical Bridges	Various			Scouring Mitigation for Bridges No. 2479 and 1532 and Replacement of 2697	Desarrolladora JA, Inc	Ing. Janet Vázquez	\$1,245,850.00	\$1,681,450.00	35%	\$0.00	\$1,681,450.00	35%	\$156,625.64	9%	\$1,524,824.36	1-Mar-19	28-Jul-19	150	28-Jul-19	150	0%	28-Jul-19	102%	150	0%	Comenzados luego del 9-05-17
B009999562	800562	Critical Bridges	Various			SCOURING MITIGATION FOR BRIDGES: NO. 881 OVER SONADORA CREEK, PR-497 KM. 2.4, SAN SEBASTIAN; AND NO. 1531 OVER UNKNOWN CREEK, PR-141 KM. 10.2, JAYUYA	JM Construction Corp	Ing. Victor M. Medina Badillo	\$598,400.88	\$598,400.88	0%	\$0.00	\$598,400.88	0%	\$160,996.00	27%	\$437,404.88	1-Mar-19	28-Jul-19	150	28-Jul-19	150	0%	28-Jul-19	102%	150	0%	Comenzados luego del 9-05-17
B009999550	800550	Critical Bridges	Various			Scouring Mitigation for Bridge No. 1058 over Caguax River, PR-9912 Km 0.1, San Lorenzo and Installation of Exterior Girders for Bridge No. 2578 over Guayanés River, Off PR-182 Km. 15.3, Yabucoa	tec Contratista General	Ing. Samuel Corchado Rodríguez	\$517,608.50	\$573,908.50	11%	\$56,300.00	\$630,208.50	22%	\$104,984.98	18%	\$525,223.52	1-Mar-19	29-Jul-19	151	28-Jul-19	150	-1%	9-Aug-19	94%	162	7%	Comenzados luego del 9-05-17
B009999549	800549	Critical Bridges	Various			Scouring Mitigation Bridge No. 1316 Over Emajagua River (Off) PR-745 km. 4.4, No. 1343 km. 3.8, No. 2508 over Honda Creek PR-913 km. 1.0 ; No. 2511 over Unamed Creek PR-916 km. 3.0, San Lorenzo; No. 1082 Over Los Chinos Creek PR-935 km. 4.0, Juncos, and Beam Replacement Bridge No. 574 over Santiago River PR-971, Naguabo	Antonio & M Construction, Inc.	Ing. Ileana Otero Padilla	\$1,137,607.90	\$1,142,204.81	0%	\$0.00	\$1,142,204.81	0%	\$847,020.28	74%	\$295,184.53	1-Mar-19	28-Aug-19	181	27-Aug-19	180	-1%	28-Aug-19	84%	181	0%	Comenzados luego del 9-05-17
R000010188	100088	Safety	10			Mejoras a la Seguridad Carretera PR-10, Ponce - Adjuntas, Kilómetros: 0.00 al 29.80	Desarrolladora JA, Inc.	Ing. Gabriel Rosado De Jesús	\$14,979,577.75	\$14,979,577.75	0%	\$332,412.00	\$15,311,989.75	2%	\$1,837,312.84	12%	\$13,474,676.91	19-Feb-19	11-Aug-20	540	11-Aug-20	540	0%	11-Aug-20	30%	540	0%	Comenzados luego del 9-05-17
RCN0102072	010272	Safety	102			Mejoras a la Seguridad, Carretera PR-102, Kilómetros: 7.6 al 17.6 Cabo Rojo	Transporte Rodríguez Asfalto, Inc.	Ing. Gilberto Hernández Cajiga	\$2,745,770.00	\$3,110,295.00	13%	\$242,025.00	\$3,352,320.00	22%	\$1,289,292.05	41%	\$2,063,027.95	14-Feb-19	11-Oct-19	240	11-Oct-19	240	0%	15-Nov-19	61%	275	15%	Comenzados luego del 9-05-17
BCN0912006	091206	Bridge Replacement	902	0.10		Reemplazo del Puente Núm. 2314 Off Carretera PR-902, Kilómetro: 0.10 San Lorenzo	Obratec Contratista General, Inc.	Ing. Samuel Corchado Rodríguez	\$510,395.32	\$510,395.32	0%	\$0.00	\$510,395.32	0%	\$144,032.76	28%	\$366,362.56	11-Feb-19	8-Sep-19	210	08-Sep-19	210	0%	8-Nov-19	63%	271	29%	Comenzados luego del 9-05-17
R030000277	003277	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Oeste, Unidad 2 (Programa Abriendo Caminos)	Maglez Engineering and Contractors Corporation	Ing. Higinio Calderón	\$2,031,050.00	\$2,018,922.69	-1%	\$0.00	\$2,018,922.69	-1%	\$810,200.00	40%	\$1,208,722.69	8-Feb-19	6-Aug-19	180	06-Aug-19	180	0%	6-Aug-19	97%	180	0%	Abriendo Caminos
R030000273	003273	PEMoC	0			Reconstrucción de Carreteras Región Oeste, Unidad 3 (PEMoC), PR-107 (0.6 Kms., Aguadilla), PR-119 (3.3 Kms. San Sebastián), PR-128 (5.0 Kms. Maricao), PR-347 (4.7 Kms., San Germán), PR-409 (4.9 Kms., Las Marías), PR441 (3.0 Kms., Aguada) y PR-459 (5.9 Kms., Isabela)	Transporte Rodríguez Asfalto, Inc.	Ing. Ivonne Rivera Orsini	\$6,299,876.00	\$6,312,206.00	0%	\$945,000.00	\$7,257,206.00	15%	\$2,253,321.70	36%	\$5,003,884.30	8-Feb-19	1-Sep-20	572	29-Sep-20	600	5%	29-Sep-20	29%	600	5%	Comenzados luego del 9-05-17
B009999548	800548	Critical Bridges	Various			Clearance Restriction for Bridges: No. 105, At PR-955, KM 2.1, Rio Grande; No. 176, at PR-14, KM 56.6, Aibonito; No. 1123 at PR-359, KM 0.25 Yauco; No. 158, PR-123 KM 59.9, Utuado	ictora Santiago II, Corp	Ing. Saúl O. Almeda Cruz	\$2,050,000.00	\$2,050,000.00	0%	\$0.00	\$2,050,000.00	0%	\$1,026,789.80	50%	\$1,023,210.20	5-Feb-19	4-Jul-19	150	04-Jul-19	150	0%	2-Sep-19	84%	210	40%	Comenzados luego del 9-05-17
B000100031	010031	Bridge Repair	100	0.60	0.80	Trabajos para la Preservación de los Puentes Núm. 1471, 1473, 2836 y 2835 Carretera PR-100, Kilómetros: 0.6 y 0.8 Hormigueros	EJ Construction, SE	Ing. Angel L. Acevedo Torres	\$4,175,004.00	\$4,175,004.00	0%	\$0.00	\$4,175,004.00	0%	\$835,903.25	20%	\$3,339,100.75	18-Jan-19	11-Apr-20	450	11-Apr-20	450	0%	11-Apr-20	43%	450	0%	Comenzados luego del 9-05-17
R000030118	300118	Pavement	30			Rehabilitación del Pavimento y Mejoras a la Seguridad Expreso Cruz Ortíz Stella, PR-30, Desde kilómetro: 7.30 hasta kilómetro: 14.40	Ferrovial Agromán, LLC	Ing. Leandro Rodríguez Dieppa	\$12,866,618.00	\$13,067,248.00	2%	\$150,000.00	\$13,217,248.00	3%	\$2,135,048.47	16%	\$11,082,199.53	11-Jan-19	4-May-20	480	04-May-20	480	0%	31-Oct-20	31%	660	38%	Comenzados luego del 9-05-17

Oracle Number	AC #	Project Type	Road Number	Project KM Begin	Project KM End	Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	Sub-Type	
RCN0522140	520140	Pavement	52			Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 71.60-77.00 Santa Isabel	Del Valle Group, SP	Ing. Nelly Maldonado Rivera	\$15,685,104.00	\$15,685,104.00	0%	\$0.00	\$15,685,104.00	0%	\$1,060,863.99	7%	\$14,624,240.01	11-Jan-19	3-Jul-2020	540	03-Jul-20	540	0%	30-Dec-20	28%	720	33%	Comenzados luego del 9-05-17
TCN0522143	520143	DTL	52			Proyecto Federal ZP-52(55)Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 2, Autopista Luis A. Ferré PR-52, Estaciones:- 15+00.00 a 30+80.00 Municipio: Caguas	Constructora Santiago II, Corporation	Ing. Eric Conde Lesprier	\$15,999,892.00	\$15,999,892.00	0%	\$0.00	\$15,999,892.00	0%	\$2,451,730.40	15%	\$13,548,161.60	10-Jan-19	4-Mar-20	420	04-Mar-20	420	0%	4-Mar-20	48%	420	0%	Comenzados luego del 9-05-17
TCN0522131	520131	DTL	52			Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 1, Autopista Luis A. Ferré PR-52, Estaciones:- 30+80.00 a 63+00.00	Ferrovial Agromán, LLC	Ing. Eric Conde Lesprier	\$18,956,788.00	\$18,956,788.00	0%	\$0.00	\$18,956,788.00	0%	\$2,315,357.11	12%	\$16,641,430.89	10-Jan-19	3-Apr-20	450	03-Apr-20	450	0%	3-Apr-20	45%	450	0%	Comenzados luego del 9-05-17
F000173033	017333	Safety	173	0.00	9.00	Highway Safety Improvements PR-173, Km. 0.0 to Km. 9.0 Municipalities of Cidra - Aibonito	Maglez Engineering and Contractors Corporation	Ing. Marvin Sosa González	\$2,737,327.00	\$2,737,327.00	0%	\$30,000.00	\$2,767,327.00	1%	\$301,674.96	11%	\$2,465,652.04	8-Jan-19	3-Nov-19	300	03-Nov-19	300	0%	3-Nov-19	68%	300	0%	Comenzados luego del 9-05-17
RCN0066039	006639	Safety	66			Mejoras a la Seguridad Autopista Roberto Sanchez Vilella,PR-66 km. 0.00 al 20.00 Carolina-Canóvanas-Rio Grande	Caribbean Sign Supplies Manufacturers, Inc.	Ing. Angel L. Santiago Galarza	\$9,141,778.00	\$9,141,778.00	0%	\$0.00	\$9,141,778.00	0%	\$1,121,513.98	12%	\$8,020,264.02	8-Jan-19	2-Mar-20	420	02-Mar-20	420	0%	2-Mar-20	49%	420	0%	Comenzados luego del 9-05-17
RCN0152035	015235	Safety	152	0.00	11.25	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25 Barranquitas-Naranjito	R/O Rental Equipment	Ing. José A. Garcia Marrero	\$2,404,528.00	\$2,404,528.50	0%	\$0.00	\$2,404,528.50	0%	\$139,031.89	6%	\$2,265,496.61	#####	9-Aug-19	270	09-Aug-19	270	0%	9-Aug-19	97%	270	0%	Comenzados luego del 9-05-17
RCN0152037	015237	Safety	152			Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50 Barranquitas-Naranjito	Gill Engineering Group, Inc.	Ing. Raúl Ocasio Fernández	\$1,467,868.00	\$1,505,308.00	3%	\$50,000.00	\$1,555,308.00	6%	\$701,241.08	47%	\$854,066.92	#####	9-Aug-19	270	09-Aug-19	270	0%	8-Oct-19	79%	330	22%	Comenzados luego del 9-05-17
R030000267	003267	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Sur, Unidad 2 (Programa Abriendo Caminos)	Robles Asphalt Corp.	Ing. José Pérez Padilla	\$4,437,000.00	\$4,416,600.00	0%	\$0.00	\$4,416,600.00	0%	\$2,831,379.15	64%	\$1,585,220.85	5-Nov-18	27-Apr-19	174	13-Jun-19	221	27%	15-Aug-19	95%	284	63%	Abriendo Caminos
R020000276	002276	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Este, Unidad 1 (Programa Abriendo Caminos)	Cidra Excavation, LLC	Ing. David Flores Barreto	\$3,582,550.00	\$3,859,439.00	8%	\$0.00	\$3,859,439.00	8%	\$1,649,424.06	43%	\$2,210,014.94	5-Nov-18	27-Apr-19	174	21-Aug-19	290	67%	21-Aug-19	93%	290	67%	Abriendo Caminos
RCN0522133	520133	Pavement	52	66.00	71.60	Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 66.0-71.60 Santa Isabel- Salinas	Del Valle Group, SP	Ing. María M. Rivera Santiago	\$16,256,000.00	\$16,256,000.00	0%	\$0.00	\$16,256,000.00	0%	\$779,026.33	5%	\$15,476,973.67	31-Oct-18	22-Apr-20	540	22-Apr-20	540	0%	3-Jul-20	45%	612	13%	Comenzados luego del 9-05-17
R030000275	003275	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Norte, Unidad 2 (Programa Abriendo Caminos)	Del Valle Group, SP	Ing. Julio Méndez Degro	\$4,619,000.00	\$4,619,000.00	0%	\$0.00	\$4,619,000.00	0%	\$2,983,447.78	65%	\$1,635,552.22	30-Oct-18	27-Apr-19	180	30-Sep-19	336	87%	1-Aug-19	100%	276	53%	Abriendo Caminos
R030000266	003266	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Metropolitana, Unidad 2 (Programa Abriendo Caminos)	Ferrovial Agromán, LLC	Ing. Ismael Guadalupe Torres	\$4,662,255.00	\$4,662,255.00	0%	\$0.00	\$4,662,255.00	0%	\$3,541,584.06	76%	\$1,120,670.94	30-Oct-18	27-Apr-19	180	27-Jun-19	241	34%	31-Jul-19	100%	275	53%	Abriendo Caminos
R020000277	002277	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Oeste, Unidad 1 (Programa Abriendo Caminos)	Nieves & Nieves, Engineers and Contractors, Inc.	Ing. Jaime Torres González	\$3,418,125.00	\$3,894,088.75	14%	\$0.00	\$3,894,088.75	14%	\$3,888,054.30	100%	\$6,034.45	29-Oct-18	26-Apr-19	180	25-Jun-19	240	33%	1-Aug-19	100%	277	54%	Abriendo Caminos
R030000276	003276	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Este, Unidad 2 (Programa Abriendo Caminos)	Del Valle Group, SP	Ing. Luis A. Zayas Báez	\$4,583,000.00	\$4,583,000.00	0%	\$0.00	\$4,583,000.00	0%	\$2,248,196.87	49%	\$2,334,803.13	29-Oct-18	26-Apr-19	180	09-Aug-19	285	58%	9-Aug-19	97%	285	58%	Abriendo Caminos
R020000266	002266	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Secundarias y Terciarias Región Metropolitana, Unidad 1 (Programa Abriendo Caminos)	Super Asphalt Pavement Corporation	Ing. Carlos M. Resto Ramos	\$2,989,475.00	\$2,989,475.00	0%	\$0.00	\$2,989,475.00	0%	\$2,549,022.40	85%	\$440,452.60	26-Oct-18	23-Apr-19	180	22-Jun-19	240	33%	1-Aug-19	100%	280	56%	Abriendo Caminos
R020000275	002275	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Norte, Unidad 1 (Programa Abriendo Caminos)	LUJANI General Contractor, Inc.	Ing. Alejandro Rosado	\$4,643,122.00	\$5,301,284.55	14%	\$0.00	\$5,301,284.55	14%	\$3,582,155.46	68%	\$1,719,129.09	22-Oct-18	19-Apr-19	180	19-Apr-19	180	0%	22-Aug-19	93%	305	69%	Abriendo Caminos
R020000267	002267	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Sur, Unidad 1 (Programa Abriendo Caminos)	LUJANI General Contractor, Inc.	Ing. Wilkings Traverso	\$5,943,709.60	\$6,787,856.26	14%	\$0.00	\$6,787,856.26	14%	\$5,747,382.79	85%	\$1,040,473.47	22-Oct-18	19-Apr-19	180	03-Sep-19	317	76%	3-Sep-19	89%	317	76%	Abriendo Caminos
FCN0203009	020309	Traffic Signals	203			Sistema de Semáforos Carretera PR-203 Intersección PR-183 Estaciones: 63+40.00 a 71+75.86	Bermudez, Longo Diaz-Massó, LLC	Ing. Luis Rodriguez Reyes	\$1,592,358.30	\$1,605,898.30	1%	\$125,000.00	\$1,730,898.30	9%	\$567,065.66	35%	\$1,163,832.64	22-Oct-18	19-Apr-19	180	28-Jul-19	280	56%	16-Oct-19	79%	360	100%	Comenzados luego del 9-05-17
RCN0522137	520137	Safety	52			Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	Desarrolladora JA, Inc.	Ing. Maricelly Tejero Rodriguez	\$4,757,059.00	\$4,767,747.70	0%	\$10,688.70	\$4,778,436.40	0%	\$2,190,937.70	46%	\$2,587,498.70	5-Oct-18	31-Jul-19	300	31-Jul-19	300	0%	31-Jul-19	100%	300	0%	Comenzados luego del 9-05-17
RCN0522138	520138	Safety	52			Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	Desarrolladora JA, Inc.	Ing. Maricelly Tejero Rodriguez	\$3,888,105.00	\$3,908,827.50	1%	\$20,722.00	\$3,929,549.50	1%	\$2,917,319.76	75%	\$1,012,229.74	5-Oct-18	31-Jul-19	300	31-Jul-19	300	0%	31-Jul-19	100%	300	0%	Comenzados luego del 9-05-17

Oracle Number	AC #	Project Type	Project			Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	Original		Revised		% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	Sub-Type	
			Road Number	KM Begin	Project KM End													Completion Date	Original Duration	Completion Date	Duration							
R020000273	002273	PEMoC	0			Reconstrucción de Carreteras Región Oeste, Unidad 2 Carreteras PR-115 (6.6 Kms), PR-417 (3.0 Kms) y PR-4417 (5.1 Kms), Aguada; Carretera PR-119 (6.9 Kms.), San Sebastián; Carretera PR-443 (3.2 Kms) y PR-460 (1.4 Kms), Aguadilla y Carretera PR-444, Moca (PEMoC)	Ferrovial Agromán, LLC	Ing. Jesie Jusino Lugo	\$6,000,000.00	\$6,024,189.41	0%	\$15,000.00	\$6,039,189.41	1%	\$2,223,506.53	37%	\$3,815,682.88	17-Sep-18	5-Sep-20	720	05-Sep-20	720	0%	5-Sep-20	44%	720	0%	Comenzados luego del 9-05-17
R010000273	001273	PEMoC	0			Reconstrucción de Carreteras Región Oeste, Unidad 1 Carretera PR-105 (5.0 Kms), Maricao; Carretera PR-120 (5.3 Kms.), Las Marías; Carretera PR-303 (2.0 Kms.), Lajas y Carreteras PR-333 (1.8 Kms) y PR-3116 (1.5 Kms.), Guánica	Maglez Engineering and Contractors Corporation	Ing. Héctor Martell Barbosa	\$4,637,287.00	\$4,625,837.00	0%	\$92,745.74	\$4,718,582.74	2%	\$1,910,087.72	41%	\$2,808,495.02	10-Sep-18	2-Mar-20	540	02-Mar-20	540	0%	2-Mar-20	60%	540	0%	Comenzados luego del 9-05-17
R010000271	001271	PEMoC	0			Reconstrucción de Carreteras Región Norte, Unidad 1 Carreteras PR-146 (Kms. 18.8 a 21.9 y 28.1 a 28.3) y PR-149 (Kms. 22.7 a 40.0 varios tramos), Ciales; Carretera PR-453 (Kms. 0.0 a 8.4), Lares; Carretera PR-568 (Kms 0.0 a 5.0), Orocovis, y Carretera PR-773 (Kms. 0.0 a 3.4), Barranquitas (PEMoC)	Super Asphalt Pavement Corporation	Ing. Moraima Figueroa Morales	\$6,263,573.00	\$6,263,573.20	0%	\$0.00	\$6,263,573.20	0%	\$1,964,003.84	31%	\$4,299,569.36	10-Sep-18	31-May-20	630	31-May-20	630	0%	31-May-20	52%	630	0%	Comenzados luego del 9-05-17
BCN0191043	019143	Bridge Replacement	31	8.80		Reemplazo del Puente Núm. 194 Sobre Río Blanco, Carretera PR-31 Kilómetro: 8.80	Del Valle Group, SP	Ing. Pamela Ortiz Olmo	\$9,414,000.00	\$9,952,070.55	6%	\$1,800,000.00	\$11,752,070.55	25%	\$2,036,771.60	20%	\$9,715,298.95	10-Sep-18	6-Jul-19	300	06-Jul-19	300	0%	1-Jun-20	51%	631	110%	Comenzados luego del 9-05-17
R020000271	002271	PEMoC	0			Reconstrucción de Carreteras Región Norte, Unidad 2 Carretera PR-111 (3.7 Kms), Utuado; Carretera PR-119 (6.7 Kms), Camuy; Carretera PR-149 (2.0 Kms), Manatí, Carretera PR-635 (5.5 Kms.), Arecibo y Carretera PR-681 (3.9 Kms), Barceloneta (PEMoC)	Super Asphalt Pavement Corporation	Ing. José M. Rosario Rivera	\$4,163,800.00	\$4,614,810.00	11%	\$0.00	\$4,614,810.00	11%	\$2,409,935.63	52%	\$2,204,874.37	10-Sep-18	30-Jun-20	660	30-Jun-20	660	0%	30-Jun-20	49%	660	0%	Comenzados luego del 9-05-17
R000000272	000272	PEMoC	0			Reconstrucción de Carreteras Región Metro Carretera PR-168 (1.7 Kms), Bayamón; Carretera PR-851 (3.6 Kms.), Trujillo Alto y Carretera PR-869 (4.0 Kms), Cataño (PEMoC)	Super Asphalt Pavement Corporation	Ing. Angel L. Cora De Jesús	\$2,026,220.00	\$2,110,020.00	4%	\$0.00	\$2,110,020.00	4%	\$1,267,041.98	60%	\$842,978.02	7-Sep-18	2-Aug-19	330	02-Aug-19	330	0%	2-Aug-19	99%	330	0%	Comenzados luego del 9-05-17
R020000269	002269	PEMoC	0			Reconstrucción de Carreteras Región Este, Unidad 2 Carretera PR-3 (Kms. 95.1 a 96.2 y 96.9 a 97.9), Yabucoa; Carreteras PR-173 (Kms. 10.4 a 11.7 y 13.7 a 17.1), Cidra; Carretera PR-941 (Kms. 0.0 a 4.0) Gurabo y Carretera PR-192 (Kms. 0.0 a 3.21), Naguabo (PEMoC)	Puerto Rico Asphalt, LLC	Ing. Regino Navarro Rodriguez	\$2,995,000.00	\$3,034,950.00	1%	\$59,900.00	\$3,094,850.00	3%	\$1,303,457.94	43%	\$1,791,392.06	9/7/2018	28-Feb-20	540	28-Feb-20	540	0%	28-Feb-20	61%	540	0%	Comenzados luego del 9-05-17
R030000271	003271	PEMoC	0			Reconstrucción de Carreteras Región Norte, Unidad 3 Carretera PR-164 (5.1 Kms), Naranjito; Carretera PR-665 (4.4 Kms), Florida; Carretera PR-6685 (5.0 Kms), Manatí y Carretera PR-819 (1.3 Kms), Toa Baja (PEMoC)	Super Asphalt Pavement Corporation	Ing. Amílcar Nieves Santiago	\$3,905,136.00	\$3,863,850.00	-1%	(\$88,000.00)	\$3,775,850.00	-3%	\$2,198,713.34	57%	\$1,577,136.66	7-Sep-18	27-Jul-20	690	27-Jul-20	690	0%	27-Jul-20	47%	690	0%	Comenzados luego del 9-05-17
R010000276	001276	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Este, Unidad 1 (Programa Abriendo Caminos) (incluye Vieques)	Harry Auto Kool, Inc.	Ing. Eduardo Santiago Miranda	\$5,978,712.50	\$5,978,712.50	0%	\$0.00	\$5,978,712.50	0%	\$4,176,953.83	70%	\$1,801,758.67	6-Sep-18	4-Mar-19	180	02-Jul-19	300	67%	1-Aug-19	100%	330	83%	Abriendo Caminos
R030000269	003269	PEMoC	0			Reconstrucción de Carreteras Región Este, Unidad 3 Carreteras PR-790 (Kms. 0.0 a 3.0) y PR-792 (Kms. 0.0 a 2.0), Aguas Buenas; Carretera PR-936 (Kms. 0.0 a 4.3 y 5.7 a 6.4), Las Piedras; Carreteras PR-983 (Kms 0.0 a 6.7), PR-988 (Kms. 0.0 a 13.25), PR-991 (Kms. 0.0 a 1.8) y PR-992 (Kms 6.15 a 7.40), Luquillo (PEMoC)	Super Asphalt Pavement Corporation	Ing. Satú O. Almeda Cruz	\$4,228,567.00	\$4,228,347.00	0%	\$84,571.34	\$4,312,918.34	2%	\$2,127,331.21	50%	\$2,185,587.13	#####	10-Feb-20	540	10-Feb-20	540	0%	10-Feb-20	64%	540	0%	Comenzados luego del 9-05-17

Oracle Number	AC #	Project Type	Project			Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	Original		Revised		% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	Sub-Type	
			Road Number	KM Begin	Project KM End													Completion Date	Duration	Completion Date	Duration							
R010000269	001269	PEMoC	0			Reconstrucción de Carreteras Región Este, Unidad 1 Carretera PR-194 (Kms. 0.0 a 3.0), Fajardo; Carreteras PR-874 (Kms. 3.7 a 5.6), PR-8874 (Kms. 0.0 a 0.9) y PR-951 (Kms. 0.0 a 1.9), Canóvanas y Carretera PR-975 (Kms. 0.0 a 5.0), Ceiba (PEMoC 2018)	Unique Builders, Inc.	Ing. Joan A. Arroyo Torres	\$3,695,542.50	\$4,085,478.56	11%	\$55,000.00	\$4,140,478.56	12%	\$1,059,682.91	26%	\$3,080,795.65	#####	3-Feb-20	540	29-May-20	656	21%	3-Feb-20	65%	540	0%	Comenzados luego del 9-05-17
R010000275	001275	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Norte, Unidad 1 (Programa Abriendo Caminos)	Del Valle Group, SP	Ing. Luis A. Zayas Báez	\$6,026,000.00	\$6,114,740.00	1%	\$0.00	\$6,114,740.00	1%	\$5,147,074.48	84%	\$967,665.52	#####	5-Feb-19	180	14-Aug-19	370	106%	1-Aug-19	100%	357	98%	Abriendo Caminos
R010000270	001270	PEMoC	0			Reconstrucción de Carreteras Región Sur, Unidad 1 Carreteras PR-139 (Kms. 0.0 a 1.1), PR-503 (Kms. 0.3 a 1.3 y 2.0 a 3.35) y PR-504 (Kms. 0.1 a 3.0), Ponce; Carretera PR-140 (Kms. 0.0 a 5.3), Jayuya; Carretera PR-375 (Kms. 0.0 a 3.4), Yauco y Carretera PR-518 (Kms. 0.0 a 9.5), Adjuntas (PEMoC)	Robles Asphalt Corp.	Ing. Damari M. Santiago Torres	\$3,929,789.90	\$3,965,713.49	1%	\$78,595.80	\$4,044,309.29	3%	\$1,774,474.42	45%	\$2,269,834.87	#####	31-Jan-20	540	03-May-20	633	17%	3-May-20	56%	633	17%	Comenzados luego del 9-05-17
R020000270	002270	PEMoC	0			Reconstrucción de Carreteras Región Sur, Unidad 2 Carretera PR-53 (Kms. 0.0 a 1.7), Arroyo; Carreteras PR-153 (Kms. 11.41 a 12.6) y PR-702 (Kms. 0.0 a 1.5), Coamo; Carretera PR-510 (Kms. 1.2 a 3.0), Juana Díaz, Carreteras PR-536 (Kms. 0.0 a 2.0) y PR-543 (Kms. 0.0 a 2.0), Santa Isabel, Carretera PR-712 (Kms. 10.0 a 14.1), Guayama y Carretera PR-7725 (Kms. 4.2 a 6.8), Aibonito (PEMoC)	Robles Asphalt Corp.	Ing. Milton J. Cintrón Dávila	\$4,372,938.40	\$4,449,648.40	2%	\$87,458.77	\$4,537,107.17	4%	\$2,735,365.74	61%	\$1,801,741.43	8/10/2018	30-Apr-20	630	03-May-20	633	0%	3-May-20	56%	633	0%	Comenzados luego del 9-05-17
TCN0522142	520142	DTL	52			Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 3) Autopista Luis A. Ferré PR-52	Ferrovial Agromán, LLC	Ing. Eric Conde Lesprier	\$10,932,655.00	\$10,939,459.55	0%	\$0.00	\$10,939,459.55	0%	\$5,012,875.23	46%	\$5,926,584.32	8-Aug-18	1-Oct-19	420	01-Oct-19	420	0%	1-Oct-19	85%	420	0%	Comenzados luego del 9-05-17
TCN0522130	520130	DTL	52			Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 1) Autopista Luis A. Ferré PR-52	Constructora Santiago II, Corporation	Ing. Eric Conde Lesprier	\$14,160,315.00	\$14,170,783.16	0%	\$0.00	\$14,170,783.16	0%	\$5,618,644.38	40%	\$8,552,138.78	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	31-Oct-19	80%	450	0%	Comenzados luego del 9-05-17
TCN0522141	520141	DTL	52			Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 2) Autopista Luis A. Ferré PR-52	Ferrovial Agromán, LLC	Ing. Eric Conde Lesprier	\$12,907,535.00	\$12,914,339.55	0%	\$0.00	\$12,914,339.55	0%	\$5,306,318.22	41%	\$7,608,021.33	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	31-Oct-19	80%	450	0%	Comenzados luego del 9-05-17
R010000267	001267	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Sur, Unidad 1 (Programa Abriendo Caminos)	Del Valle Group, SP	Ing. Lizaida Ramos Troche	\$6,262,000.00	\$6,057,595.10	-3%	\$0.00	\$6,057,595.10	-3%	\$5,220,377.20	86%	\$837,217.90	1-Aug-18	8-Feb-19	192	03-Jun-19	307	60%	1-Aug-19	100%	366	91%	Abriendo Caminos
B000002493	200293	Bridge Repair	2	197.80	198.03	Preservación del Puente Núm. 2032 Sobre PR-128, Carretera PR-2 Kilómetro: 197.8	EJ Construction, SE	Ing. José O. Toro Martínez	\$1,220,004.00	\$1,888,487.50	55%	\$150,000.00	\$2,038,487.50	67%	\$962,925.81	51%	\$1,075,561.69	#####	19-Mar-19	300	14-Feb-20	632	111%	14-Feb-20	69%	632	111%	Comenzados luego del 9-05-17
TCN9999523	800523	Others	22	19.20	19.50	Barrera Contra El Sonido, Autopista José de Diego, PR-22, Kilómetros: 19.20 al 19.50, Sector Paco Dávila	Quality Construction Services II, LLC	Ing. Alejandro E. Garib Arbaje	\$1,145,000.00	\$1,020,030.22	-11%	(\$125,513.12)	\$894,517.10	-22%	\$492,310.43	48%	\$402,206.67	#####	17-Nov-18	180	20-Aug-19	456	153%	20-Aug-19	96%	456	153%	Comenzados luego del 9-05-17
Total	73								\$391,346,464.95	\$396,841,177.70		\$4,171,906.23	\$401,013,083.93		\$113,879,448.96		\$287,133,634.97		24484		26597				27868	31-Jul-19	73	

Summary CPI and SPI			
	Original	Revised	Projected
Total Program Cost (\$)	\$391,346,464.95	\$396,841,177.70	\$401,013,083.93
% Change in Total Program Cost		1.4%	2.5%
Sum of Project Duration (days)	24484	26597	27868
% Change in Program Duration		8.6%	13.8%

CIP (EFL Program)

SUMMARY			PROJECT STATUS				PERCENT COMPLETE			
REGION	CONTRACTS	PROJECTS/TO	NOT STARTED	ACTIVE	COMPLETED	ON HOLD	0% - 25%	26% - 50%	51% - 75%	76% - 100%
EAST	3	12	0	1	11	0	1	0	0	11
METRO	2	3	0	2	1	0	0	0	0	3
NORTH	10	25	0	17	7	1	4	1	2	18
SOUTH	8	23	0	15	8	0	4	0	2	17
WEST	1	2	0	1	1	0	1	0	0	1
Grand Total	22	65	0	36	28	1	10	1	4	50

Note: Percent Complete is based on estimated work performed.

CONTRACT TIME		
CONTRACTOR	AC NUMBER	LAST AMENDED FINISH DATE
Best Work	AC-811536	30-Jun-2019*
C.S.C.G	AC-812536	28-Jun-2019* (to be extended again)
Carro & Carro	AC-804536	5-May-2019
Construccion J. Carro	AC-809536	25-Feb-2019
Constructora I. Meléndez	AC-825536	21-Apr-2019
Continental Construction & Consulting, LLC	AC-844536	30-Jun-2019*
DJA	AC-802536	30-Jun-2019
Empresas J.B.R.	AC-826536	30-Apr-2019
Ferrovial Agromán	AC-807536	24-Aug-2019
LPC&D	AC-806536	28-Sep-2019*
Lujani General Contractor, Inc.	AC-848536	30-Jun-2019*
MVP Kids Contractor Inc	AC-843536	31-Jul-2019*
Norvan General Contractor	AC-824536	31-Jul-2019*
Obratec	AC-813536	30-Aug-2019
Santa & Co	AC-827536	28-Jun-2019* (to be extended again)

* Denotes recommended time extension for EFL-JV task orders

PROJECT STATUS								
REGION	AC NUMBER	TASK ORDERS	CARR	KM	REVISED COMPLETION DATE	STATUS	REVISED COST	% COMPLETE
EAST	806536	16	920	2.2	4/5/2019	COMPLETED	\$55,164.65	97.00%
EAST	806536	19	901	11.8	4/5/2019	COMPLETED	\$71,004.95	97.00%
EAST	806536	20	906	1.1	4/10/2019	COMPLETED	\$54,200.00	100.00%
EAST	806536	23	906	9.8-10.0	4/12/2019	COMPLETED	\$182,975.64	95.00%
EAST	806536	24	908	4.97	4/5/2019	COMPLETED	\$46,247.90	97.00%
EAST	806536	26	908	11.3	4/5/2019	COMPLETED	\$162,883.90	97.00%
EAST	806536	27	908	11.73	4/5/2019	COMPLETED	\$42,973.91	97.00%
EAST	806536	33	920	4	4/5/2019	COMPLETED	\$81,495.80	97.00%
EAST	811536	7	3	68.2	4/5/2019	COMPLETED	\$437,620.00	100.00%
EAST	811536	7	31	2.9	4/5/2019	COMPLETED	\$437,620.00	100.00%
EAST	811536	10	919	10.5	6/30/2019	COMPLETED	\$115,556.30	100.00%
EAST	837536		3	99.2	9/27/2019	ACTIVE	\$794,000.00	15.00%
METRO	806536	8	181	59.6	5/24/2019	ACTIVE	\$89,773.13	99.00%
METRO	806536	10	181	60.2	5/24/2019	ACTIVE	\$253,916.50	99.00%
METRO	808536	11	832	0	12/16/2018	COMPLETED	\$85,438.50	100.00%
NORTH	14080		140	29.9	3/3/2020	ACTIVE	\$2,707,650.70	45.00%
NORTH	14515		145	1	4/30/2019	ACTIVE	\$2,388,271.50	50.00%
NORTH	806536	3	111	54.4	8/14/2019	ACTIVE	\$1,268,149.42	95.00%
NORTH	809536	17	123	74.2	1/7/2019	COMPLETED	\$791,710.41	100.00%
NORTH	809536	17	146	28	1/7/2019	COMPLETED	\$791,710.41	100.00%
NORTH	809536	17	160	1.6	1/7/2019	COMPLETED	\$791,710.41	100.00%
NORTH	824536	18	157	0.9	7/31/2019	ACTIVE	\$636,725.78	99.00%
NORTH	826536	7	155	45.95	4/15/2019	COMPLETED	\$222,190.82	95.00%
NORTH	827536	8	146	10.6	5/31/2019	ACTIVE	\$428,254.13	90.00%
NORTH	827536	9	146	19.75	5/31/2019	ON OHLD	\$244,887.12	13.00%
NORTH	827536	10	146	23.1	5/31/2019	ACTIVE	\$69,711.52	95.00%
NORTH	827536	12	149	14.6	5/31/2019	ACTIVE	\$446,636.10	88.00%
NORTH	827536	13	146	11.2	5/31/2019	ACTIVE	\$53,861.17	90.00%
NORTH	827536	15	146	9.3	5/31/2019	ACTIVE	\$288,042.49	60.00%
NORTH	827536	17	146	4.1	5/31/2019	ACTIVE	\$25,168.75	85.00%
NORTH	838536		568	23.35	8/31/2019	ACTIVE	\$155,150.78	100.00%
NORTH	838536		568	23.4	8/31/2019	ACTIVE	\$155,150.78	100.00%
NORTH	838536		568	23.9	8/31/2019	ACTIVE	\$155,150.78	100.00%
NORTH	838536		676	6.9	8/31/2019	ACTIVE	\$155,150.78	16.80%
NORTH	838536		676	7.2	8/31/2019	ACTIVE	\$155,150.78	16.80%
NORTH	838536		688	3.6	8/31/2019	ACTIVE	\$155,150.78	20.00%
NORTH	843536	1	164	12.4	4/10/2019	COMPLETED	\$107,240.20	97.00%
NORTH	843536	2	5568	0.7	7/31/2019	ACTIVE	\$312,371.96	75.00%
NORTH	848536	3	823	1	4/15/2019	COMPLETED	\$142,016.94	95.00%
NORTH	848536	5	830	1.6	6/30/2019	COMPLETED	\$143,694.35	100.00%
SOUTH	12329	AC-012329	123	30.8	8/30/2019	ACTIVE	\$172,045.40	15.00%
SOUTH	12329	AC-012329	123	34.8	8/30/2019	ACTIVE	\$172,045.40	90.00%
SOUTH	12329	AC-012329	123	37.4	8/30/2019	ACTIVE	\$172,045.40	30.00%
SOUTH	12329	AC-012329	123	37.8	8/30/2019	ACTIVE	\$172,045.40	80.00%
SOUTH	12329	AC-012329	123	42	8/30/2019	ACTIVE	\$172,045.40	95.00%

SOUTH	12329	AC-012329	123	43	8/30/2019	ACTIVE	\$172,045.40	25.00%
SOUTH	12329	AC-012329	123	44.1	8/30/2019	ACTIVE	\$172,045.40	90.00%
SOUTH	12329	AC-012329	123	44.3	8/30/2019	ACTIVE	\$172,045.40	90.00%
SOUTH	15107	AC-015107	151	0.17	9/20/2019	ACTIVE	\$2,446,718.68	97.00%
SOUTH	806536	29	135	6.1	12/1/2018	COMPLETED	\$101,094.90	100.00%
SOUTH	807536	7	10	20.3	8/31/2018	ACTIVE	\$453,268.96	80.00%
SOUTH	807536	12	151	3.8-4.2	10/31/2019	ACTIVE	\$1,156,145.47	20.00%
SOUTH	807536	17	143	1.7	12/30/1899	COMPLETED	\$211,743.00	100.00%
SOUTH	813536	11	179	13	7/31/2019	ACTIVE	\$943,835.94	85.00%
SOUTH	825536	17	14	38.8	12/10/2018	COMPLETED	\$342,575.00	100.00%
SOUTH	826536	4	131	1.2	3/8/2019	COMPLETED	\$129,011.45	100.00%
SOUTH	826536	4	144	5.1	3/8/2019	COMPLETED	\$129,011.45	100.00%
SOUTH	826536	4	5144	0.1	3/8/2019	COMPLETED	\$129,011.45	90.00%
SOUTH	826536	12	143	39	3/15/2019	COMPLETED	\$308,138.44	99.00%
SOUTH	826536	13	1	93.3	11/27/2018	COMPLETED	\$329,115.50	100.00%
SOUTH	844536	12	123	27.85	5/31/2019	ACTIVE	\$92,212.15	95.00%
SOUTH	844536	1	131	2.55-5.0	5/31/2019	ACTIVE	\$393,341.19	95.00%
SOUTH	844536	13	123	30.45	5/31/2019	ACTIVE	\$259,460.22	95.00%
WEST	802536	10	110	14.9 - 15.1	6/30/2019	COMPLETED	\$1,835,963.02	100.00%
WEST	812536	9	411	9.7	10/28/2019	ACTIVE	\$446,451.85	20.00%

Liquidity- Bank Balances

Bank	Account Name	Account Number	GL Account #	Notes on Account	Restricted (Yes/No)
Oriental Bank					
Oriental	Construction	1960269874	111001	Main operating account	No
Oriental	General	1960269574	111002	ZBA Account - Operational	No
Oriental	Quick cks	1960004676	111006	ZBA Account - Operational	No
Oriental	Money Markets	1960269074	111044	Sweeps amounts in excess of \$5.8M from construction account.	No
Oriental	Deposit Law 30 & 31	3225252489		Deposit Law 30 & 31	No
Oriental	CD Oriental 6/25/2017	3101954968/1		CD Oriental 6/25/2017	No
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Yes
Oriental - Total					

Banco Popular (BPPR)					
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	No
BPPR	Nominas	020-835353	111011	Payroll account	No
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	Yes
BPPR	PRHWA Backup	030-020220		PRHWA Backup	No
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210		Fondos Restrictos - BPPR (PEAJE)	Yes
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	No
BPPR	Peaje electronico	020-010303	111018	Toll collection account	Yes
BPPR	Multas Autoexpreso	020-011520		Collections from fines used to paydown GILA overdue A/P	No
BPPR	Consolidated Escrow	030-826411		Distributes funds to Metropistas and to toll collection account (5116)	Yes
BPPR	ILR	030-826438		(6411)	Yes
BPPR	FEMA Emergencia Huracan Irma	030-086663		Federal Fund FEMA	Yes
BPPR	FEMA Emergencia Huracan Maria	030-086671		Federal Fund FEMA	Yes
BPPR	CD Fotomulta	1110000002	CD Fotomulta	CD Fotomulta	No
BPPR	CD Reserva Nomina (6/7/2019)	1110000004		CD Reserva Nomina (6/7/2019)	No
BPPR	CD CAÑO	1		CD CAÑO (7/17/2017)	No
BPPR - Total					

Banco Santander					
Santander	Autoridad de Carreteras	3004992473		FHGV	Yes
Santander	Autoridad de Carreteras	3004997726		Abriendo Caminos - Varios Proyectos	Yes
Santander - Total					

Bank Balance	O/S Checks (Mailed)	O/S Checks (Held at Window)	Book Balance
Week Ending 7/31/2019			
1,987,537	(1,279,450)	-	708,087
-	(198,219)	-	(198,219)
-	-	-	-
-	-	-	-
7,654,371	-	-	7,654,371
-	-	-	-
-	-	-	-
9,641,908	(1,477,669)	-	8,164,239
2,412,639	(79,396)	-	2,333,243
2,908,989	-	-	2,908,989
1,748,200	(302)	-	1,747,898
-	-	-	-
7,923,058	-	-	7,923,058
12,416,501	-	-	12,416,501
5,000	-	-	5,000
400,495	-	-	400,495
14,787,071	-	-	14,787,071
5,000	-	-	5,000
-	-	-	-
232,701	-	-	232,701
-	-	-	-
-	-	-	-
-	-	-	-
42,839,654	(79,698)	-	42,759,956
224,501,053	-	-	224,501,053
22,650,682	-	-	22,650,682
247,151,735	-	-	247,151,735

	299,633,297	(1,557,367)	-	298,075,930
Sum A	(14,797,071)		Sum A	(14,797,071)
	284,836,226			283,278,859

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

Recap of Account Purposes:

22,058,409	Operational
5,321,628	Payroll
1,980,901	Federal Funds
270,272,359	Reserve
299,633,297	Total

Balance Sheet

In \$ Thousands	2019	2018
Assets		
Current assets	14,187	60,189
Restricted assets	381,248	326,247
Capital assets, net	9,639,842	9,462,770
Highways and bridge under concession agreement, net	200,487	201,042
Other non-current assets	-	-
Total assets	10,235,764	10,050,248
Deferred outflow of resources	83,310	83,310
Total assets and deferred outflow of resources	10,319,075	10,133,558
Liabilities		
Current liabilities	2,869,744	2,852,645
Non-current liabilities	4,931,757	4,952,993
Total liabilities	7,801,501	7,805,637
Deferred inflows of resources	1,104,652	1,132,285
Total liabilities and deferred inflows of resources	8,906,153	8,937,922
Net position		
Net investment in capital assets	3,683,308	2,405,536
Restricted for debt services	-	-
Restricted for construction	372,393	175,258
Unrestricted	(2,642,779)	(1,385,157)
Total net position	1,412,922	1,195,637
Total liabilities, deferred inflow of resources and net	10,319,075	10,133,558



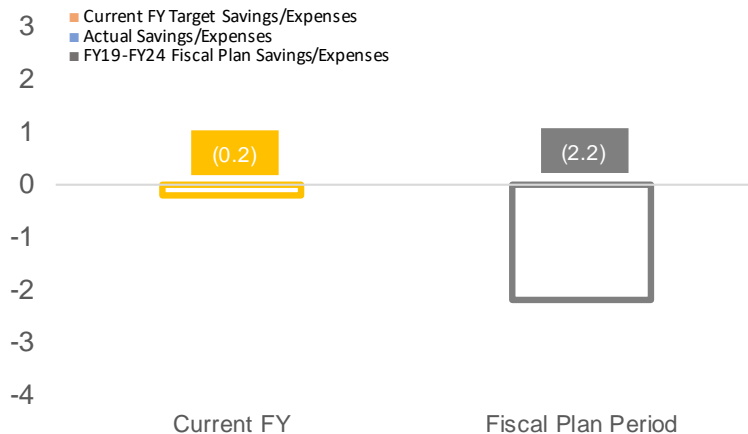
PRHTA Implementation Program Status Report



1 – Enhance Board Composition				PMO Lead	For Internal Use Only	Overall Program	G
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	8/15/19

Description	Accomplishments
Establish an independent board of administration leaders and independent industry experts. This measure has been delayed by one-year.	<ul style="list-style-type: none"> Developed position requirements, and roles and responsibilities for board members Developed legislation and held conversations on introduction to legislature Held preliminary conversations with executive search firms to identify scope of support Identified three headhunters to support board member search.
Overall Status Summary	Issues/ Risks and Mitigations
<p>The Government has developed draft legislation, which is being reviewed internally. Upon final approval of this legislation, it will be submitted to the legislature for approval.</p> <p>HTA has received initial proposals (and has requested updates) from executive search firms to locate qualified board candidates for the Governor's consideration</p> <p>HTA will identify board members to demonstrate the value of this initiative and submit with the proposed legislation to support approval</p> <p>HTA will delay this measure by one calendar year, giving more time to accomplish the necessary work to have the law introduced to the legislature for passage.</p>	<ul style="list-style-type: none"> There is uncertainty over likelihood of passage within the legislature.
	Decisions Required
	<ul style="list-style-type: none"> PRHTA has submitted a request to FOMB to shift funding forward to the FY19 year to cover upfront costs.

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Aug.	July	June	May
1	Draft Legislature bill	G	G	G	G
2	Introduce bill in Legislature by beginning of Summer 2020 term	G	G	G	G
3	Enacting bill into law by governor	G	G	G	G
4	Engage search firm	G	G	G	G
5	Timely approval and offer of candidates	N/A	N/A	N/A	N/A
6	Hold initial meeting [1-1]	N/A	N/A	N/A	N/A
7	Hold monthly meetings	N/A	N/A	N/A	N/A
8	Number of potential members interviewed	N/A	N/A	N/A	N/A
9	Number of potential members offered board position	N/A	N/A	N/A	N/A

[1-1] – Enhance Board Composition Metrics will be available upon establishment of the board in accordance with the workplan.



PRHTA Implementation Program Status Report



2 – Rollout Organizational KPIs				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description	Accomplishments
Increase transparency around customer welfare, financial discipline and operational execution through performance measurement and tracking.	<ul style="list-style-type: none"> PRHTA has established executive level KPIs for Fiscal Plan Reporting PRHTA’s construction office has proposed updated KPIs to the FOMB Team Enhanced construction and pre-construction reporting rolled out with April 2019 reporting to FOMB, including added metrics for greater capex transparency.
Overall Status Summary	Issues/ Risks and Mitigations
<p>PRHTA has developed high level metrics for external reporting through Fiscal Plan implementation process for each fiscal plan initiative, and is in the process of upgrading technological capabilities associated with developing more advanced internal reporting.</p> <p>PRHTA is in the process of automating budget-to-actual reporting which will allow more-timely reporting of performance metrics associated cost savings realization. HTA will continue to develop additional management metrics which go beyond Fiscal Plan requirements to transform HTA into a performance based organization.</p> <p>PRHTA has received board approval for a new set of additional KPIs related to construction.</p>	<ul style="list-style-type: none"> Most major organizational KPIs are reported only annually based on the cost to collect data HTA will look to identify metrics which can be reported quarterly at no additional cost, and where appropriate identify proxy measures.
	Decisions Required

Savings/Expenses Summary Where Applicable - \$ Millions

#	KPI	Aug.	July	June	May
1	Approved metrics reported on a monthly basis	G	G	G	G

N/A for KPIs

Current FY

Fiscal Plan Period



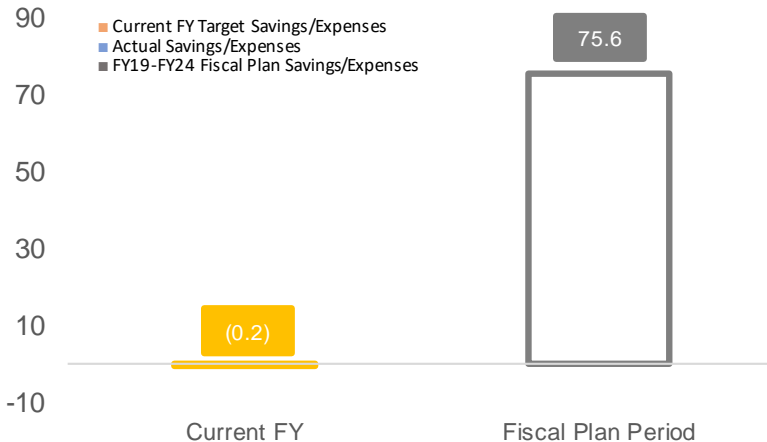
PRHTA Implementation Program Status Report



3 – Increase Discretionary Funds				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description	Accomplishments
Secure share of discretionary and recovery grants to offset CIP and strategic project expenditures.	<ul style="list-style-type: none"> Submitted initial application for \$2.4B in CDBG-DR funds. Catalogued eligible FTA and FHWA Grant programs, identified key programs for pursuit INFRA Grant application for PR-22, PR-17 and PR-18 improvements submitted before due date. Identified a revised group of projects that is closely aligned with the CDBG-DR grant.
Overall Status Summary	Issues/ Risks and Mitigations
PRHTA has contracted with A&M for additional support identifying and pursuing discretionary funding, and has identified projects including PR 5 and PR 10 which may be eligible for FHWA grant funding. HTA has developed an application package for INFRA Grants and the application was successfully submitted on March 1, 2019. HTA is tracking all grant applications and is also targeting the CDBG-DR Program.	<ul style="list-style-type: none"> HTA's internal capacity to support pursuit of, and compliance for additional grants may require improvements.
	Decisions Required
	<ul style="list-style-type: none"> Confirm go-ahead for remaining federal grant applications and require support of FHWA grants office to support pursuit and compliance

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI ^[4-1]	Aug.	July	June	May
1	% of eligible grants that PRHTA will pursue by count	N/A	N/A	N/A	N/A
2	% of eligible grants that PRHTA will pursue by \$ values	N/A	N/A	N/A	N/A
3	Total funds received to date by funding source	N/A	N/A	N/A	N/A
4	Count of grants won per category	N/A	N/A	N/A	N/A
5	Average grant amount per grant category	N/A	N/A	N/A	N/A
6	% of identified grants pursued that were completed and won, by #	N/A	N/A	N/A	N/A
7	% of identified grants pursued that were completed and won by \$ values	N/A	N/A	N/A	N/A

[4-1] – Reporting of detailed grant management metrics will be delayed until professional services funding provides for appropriate support



PRHTA Implementation Program Status Report

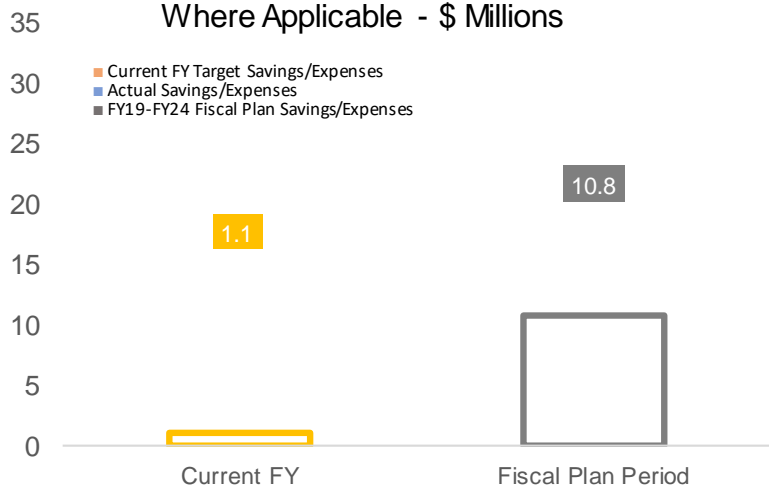


4 – Toll Optimization				PMO Lead	For Internal Use Only	Overall Program	G
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	8/15/19

Description	Accomplishments
<p>Improve toll capture, reliability and quality of service through the modernization of Back Office System (“BOS”) /Client Service Center (“CSC”) enhancement.</p> <p>Existing RSS systems will be upgraded, and new systems installed, reducing vehicle leakage and improving data capture and accuracy.</p>	<p>Phase 2 draft RFP published</p> <p>One and ones were held with qualified proponents</p>
Overall Status Summary	Issues/ Risks and Mitigations
<p><u>Interim Initiatives:</u></p> <p>Transition assistance period extended through 10-31-2019</p> <p><u>Long-term Initiatives:</u></p> <p>BOS/CSC: RFP was published on November 20th, 7 submittals were received February 3rd and six proponents qualified for the second phase of the RFP process. Phase 2 draft RFP published on July 3rd. One on one sessions were held during the week of July 29th. One of the qualified proponents dropped out of the RFP process. RFP documents are being revised with a target circulation date of August 19th.</p> <p>RSS: A request for industry feedback (“RFIF”) is expected to be published the week of August 19th.</p>	<p>Maintain the qualified proponents engaged in the procurement process</p> <p>Secure a feasible, economic and operational contract</p> <p>Aggressive RFP schedule</p>
	Decisions Required
	<p>Final release date of BOS/CSC RFP document</p> <p>RSS RFIF pending to be released upon review by legal advisors</p>

Savings/Expenses Summary

Where Applicable - \$ Millions



#	KPI	Aug.	July	June	May
1	Vehicle leakage	N/A	N/A	N/A	N/A
2	Violation reduction	N/A	N/A	N/A	N/A

*Note: Savings numbers have been updated since the release of the FY20 Certified Fiscal Plan



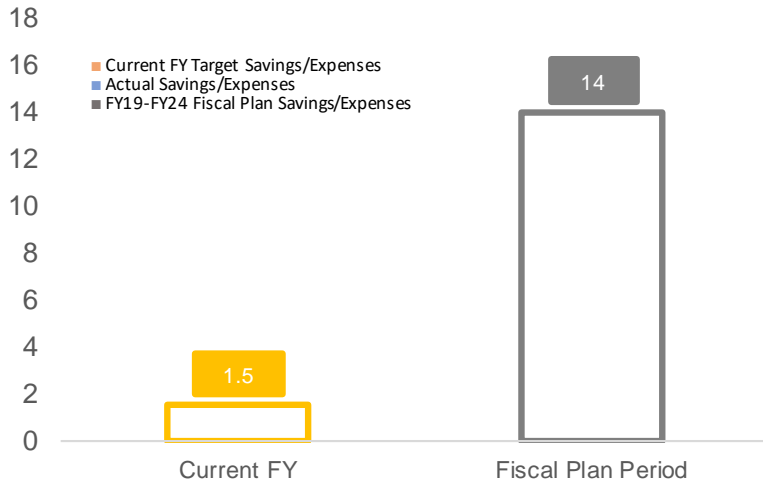
PRHTA Implementation Program Status Report



5 – Capture Ancillary Revenue				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description	Accomplishments
Increase revenue from non-toll, non-transfer sources including but not limited to advertisement revenues, real estate dispositions and service signs. HTA is committed to exploring innovative ways to increase revenue.	\$3.2 million in assets have been sold in FY2019.
Overall Status Summary	Issues/ Risks and Mitigations
Currently 8 properties are undergoing administrative processes in preparation of execution of sale with an aggregate value of \$2.3 MM Additional properties have been identified and are undergoing registry and valuation to make them available for disposition The agency has identified a potential revenue stream through the leasing of additional advertising space in several train stations	Identification of resources required for the optimization of advertising strategies. The process to enable the disposition of real estate is tedious and requires significant build up of documentation dependent from other governmental agencies. Detailed analysis of processes is required to mitigate and minimize risk
	Decisions Required
	Identify internal resources to expedite the disposition of real estate

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Aug.	July	June	May
1	Monetization – eligible asset value	\$3.2M	\$3.1M	\$3.1M	\$2.5 M
2	% of RE plan executed	N/A	N/A	N/A	N/A
3	# of reactivation projects	N/A	N/A	N/A	N/A
4	% utilization	N/A	N/A	N/A	N/A
5	Total revenue from advertisements – TU / highways	N/A	N/A	N/A	N/A
6	# of advertisement contracts	N/A	N/A	N/A	N/A
7	Average advertisement sale value	N/A	N/A	N/A	N/A



PRHTA Implementation Program Status Report



6 – Capital Improvement Plan (1 of 2)				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description PRHTA is focused on preparing capital projects for bid and delivering the projects under construction as efficiently as possible. Disbursement projections in the revised Fiscal Plan reflect a set of projects that are more appropriately sized to the construction market.	Accomplishments Ahead of schedule in bid schedule according to the agreement with FHWA. KPMG, Vectura Advisers, WSP, CMA and Steer have been engaged and have developed and integrated schedule.
Overall Status Summary Project execution schedule is on track. PRHTA continues to monitor the response of the construction market. Consultants for initiative have been engaged and have expanded on the implementation plan. The project prioritization initiative is now better defined. The delivery improvements initiative continues to be completed as outlined in the original implementation plan. The soft cost savings initiative RFI for CEI services has been completed and pending FHWA approval. EFL division from FHWA has been asked for help in the implementation of CEI services for ER permanent repairs projects.	Issues/ Risks and Mitigations The principal risk is inflation and limited supply in the construction market. Preliminary results of the construction market study suggest that particularly high inflation will be experienced over the coming year. KPIs have been modified as stated below to track progress quarterly beginning in Q3-FY19. Decisions Required None at this time.

Pre-Construction Bid schedule and performance continue to be in line with limits. FY19 year end performance showed that on average, projects were bid and provided NTP faster than planned. This trend continued in the first month of FY20.
Construction The construction program in aggregate is within limits for percent changes in costs and duration. Disbursements for these projects were behind plan for FY19-Q3 but exceeded forecasts for FY19-Q4, enabling the program to be within limits for the year at 91% of forecast disbursements. In total, the capital program disbursed over \$153M in FY19, not including ER projects. In July '19, \$24.3 million in disbursements were made, equating to 104% of planned disbursements.

				End of July / Q1 2020	
Pre-Construction				ITD	YTD
Planned vs Actual Bid Date	KPI - Average Days < 30	(4)			5
Planned vs Actual Award Date	KPI - Average Days < 30	(12)			(14)
Planned vs Actual NTP Date	KPI - Average Days < 30	(18)			(12)
Disbursement Summary				ITD	YTD
All projects except Post-Maria ER					
Annual Disbursements (Percent of Planned)	Greater than 80% of Planned	92.67%			104%
Construction - Pre Maria NTP				ITD	YTD
All Projects					
Percent Change in Costs (Projected Increase)	NA	16.46%			0.99%
Percent Change in Duration (Projected Increase)	NA	180.55%			0.82%
Construction - Post Maria NTP				ITD	YTD
Excludes ER projects					
Percent Change in Costs (Projected Increase)	Program Level < 15%	2.63%			0.72%
Percent Change in Duration (Projected Increase)	Program Level < 25%	15.28%			0.79%

Note KPI Targets should be compared to Inception to Date (ITD) performance



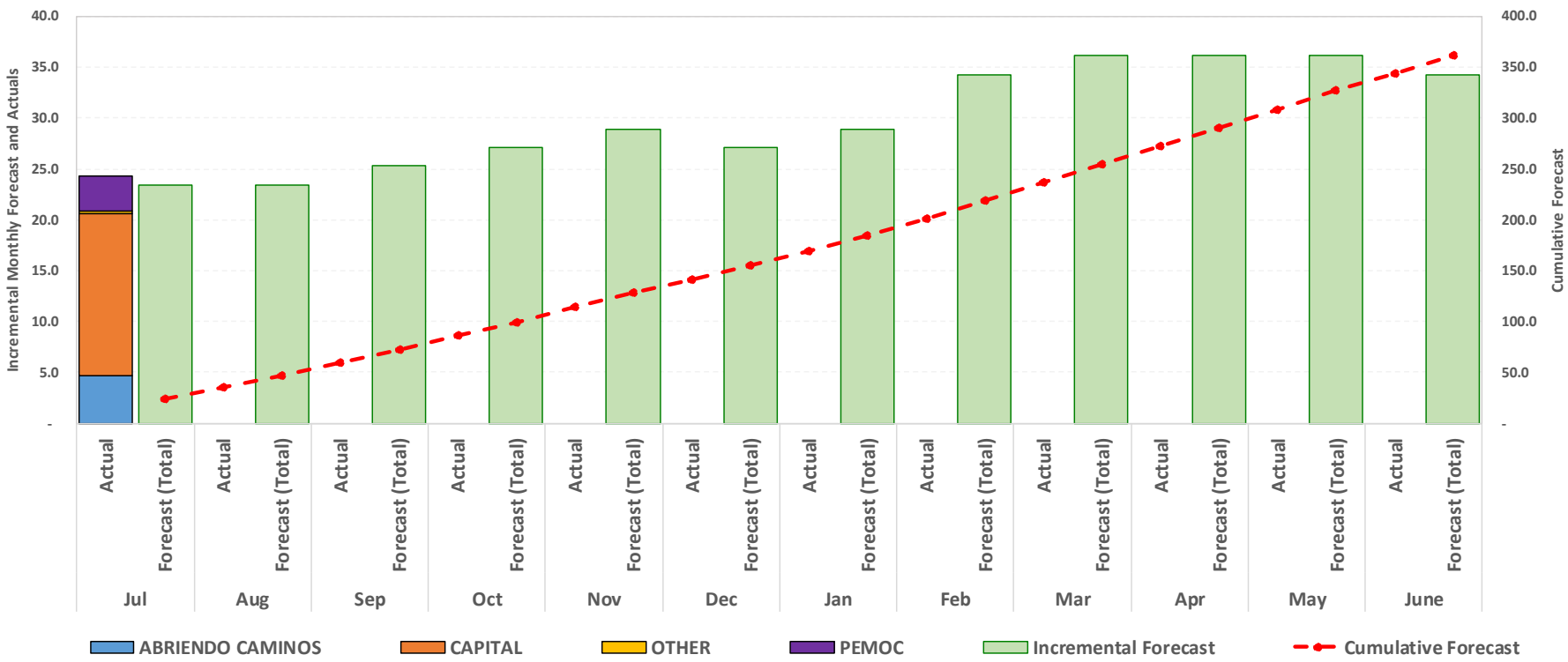
PRHTA Implementation Program Status Report

Expenditure Forecast and Actual



Overall Periodic Spend Performance (Million \$)

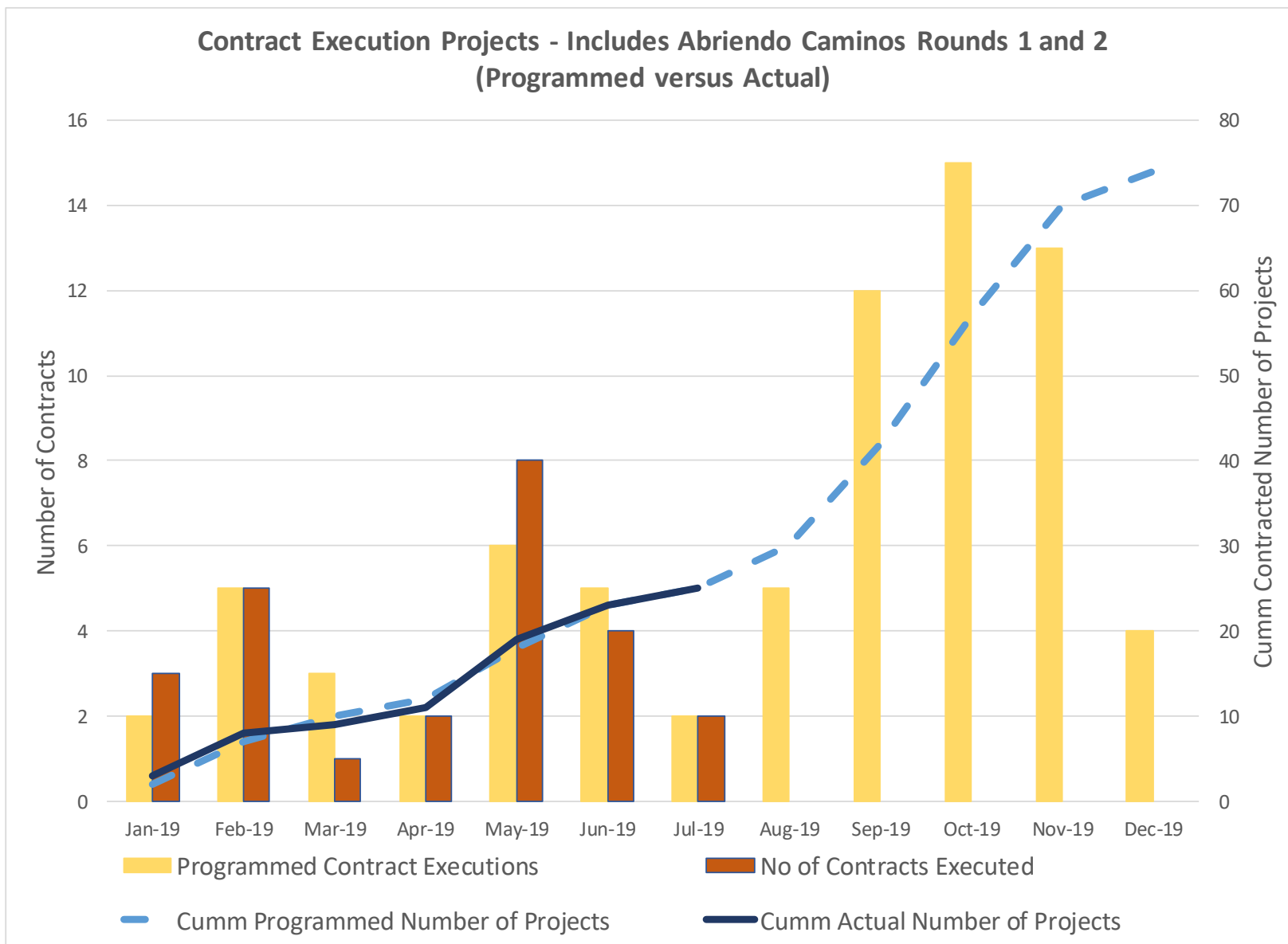
	FY2020											
	Q1			Q2			Q3			Q4		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Fed	Mar	Apr	May	Jun
Forecast	\$23.5	\$23.5	\$25.3	\$27.1	\$28.9	\$27.1	\$28.9	\$34.3	\$36.1	\$36.1	\$36.1	\$34.3
Actual	\$24.3											
Cumulative	\$24.3											
Cumulative %	103.7%											





PRHTA Implementation Program Status Report

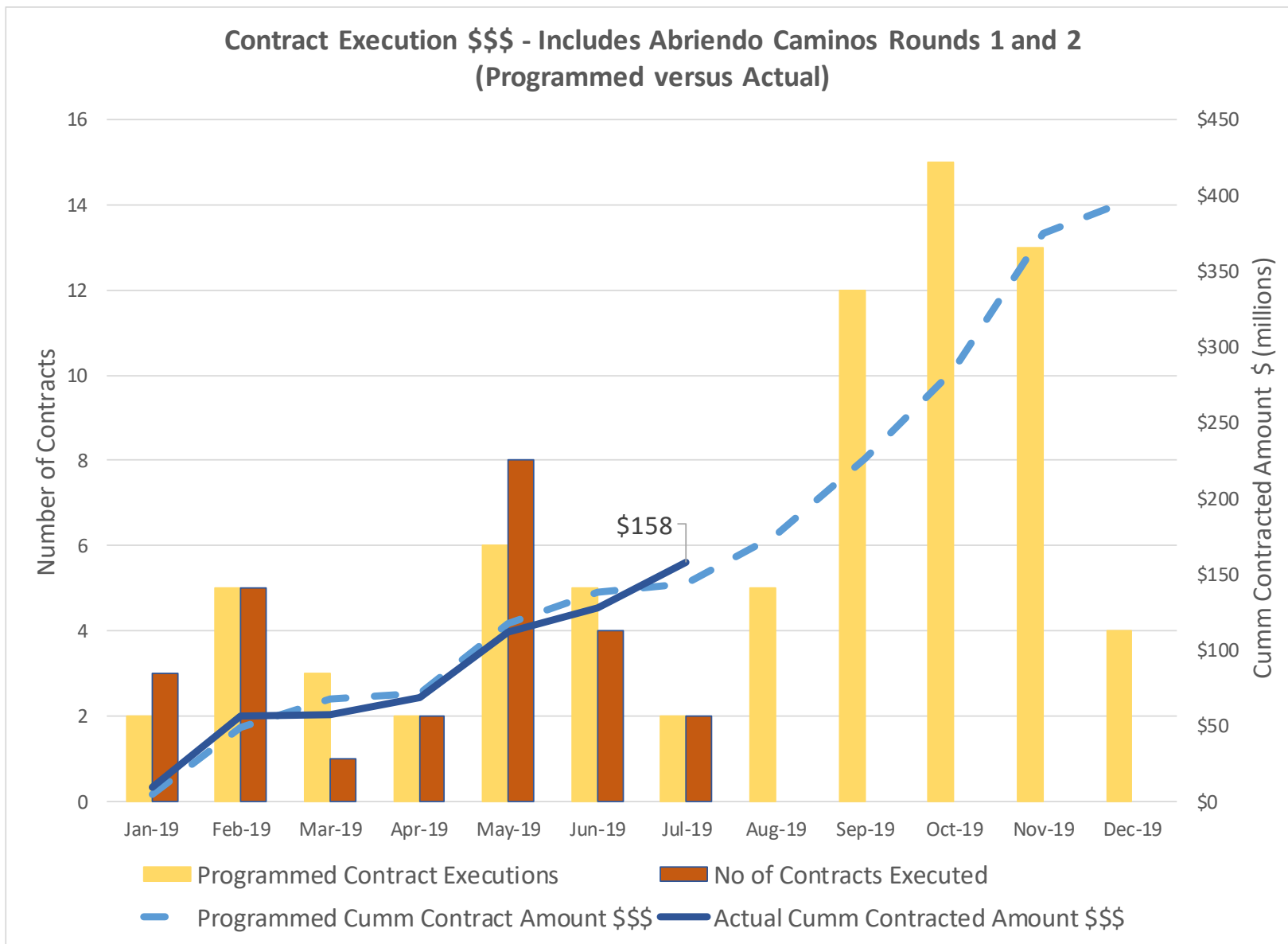
Contract Execution - Projects





PRHTA Implementation Program Status Report

Contract Execution - Dollars





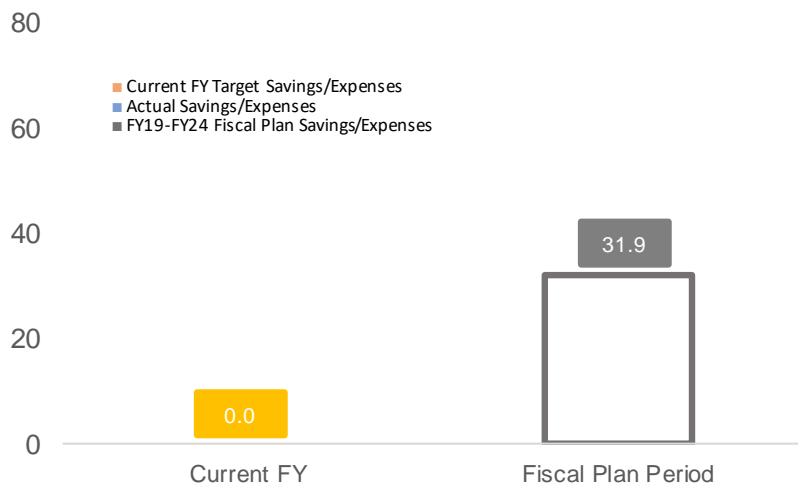
PRHTA Implementation Program Status Report



8 – Contract Rebid				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description	Accomplishments
Pursue improved contract terms on major operating contracts in order to achieve reductions in total operating costs without reducing service	<ul style="list-style-type: none"> Successfully renegotiated First Transit Bus Contract, achieving nearly \$5 million in annual savings
Overall Status Summary	Issues/ Risks and Mitigations
PRHTA has engaged in contract negotiations with Bus Provider First Transit and has successfully secured reduced fixed monthly rates, as well as variable contract cost based on both revenue hour and revenue mile. The net effect of this negotiation has been to reduce annual operating contract cost to less than \$10M per year, outperforming Fiscal Plan expectations by nearly \$2 million.	<ul style="list-style-type: none"> N/A
PRHTA began achieving savings in June of 2018, however, exact monthly savings reporting will not be available until invoices are received and paid. PRHTA will provide monthly reporting based on realized savings on invoices in future months.	Decisions Required
	<ul style="list-style-type: none"> N/A

Savings/Expenses Summary Where Applicable - \$ Millions



*Savings represent targets as set in the FOMB certified fiscal plan and may not reflect PRHTA's latest thinking

#	KPI ^[11-1]	Aug.	July	June	May
1	% target saving achieved - bus	147%	147%	147%	147%
2	% contracted saving achieved - bus	16%	16%	14%	17%
3	% target saving achieved – Tren Urbano	N/A	N/A	N/A	N/A
4	% contracted savings achieved – Tren Urbano	N/A	N/A	N/A	N/A

[11-1] – Reporting of contracted and achieved savings metrics will vary based on monthly actuals, and will be delayed until invoices are received, paid, and reflected in budget-to-actuals reporting. Current reporting is estimated based on contract terms



PRHTA Implementation Program Status Report



9 – Congestion Management				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description	Accomplishments
Implement high benefit-to-cost ratio projects that manage traffic and positively impact economic recovery, including: BRT route from Caguas–Centro Medico, servicing ~1K people daily; several critical intersections/interchanges; and DTLs to reduce congestion.	Procurement of DTL continues on track. DTL projects under construction are on schedule and budget WSP, KPMG, Vectura, and SD&G are now under contract to support the technical activities of the initiative.
Overall Status Summary	Issues/ Risks and Mitigations
INFRA grant application was unsuccessful and funding plans for certain DTL projects not under construction may need to be re-evaluated. Prioritization of these projects has been conducted by consultants and is in the validation stage. “Before” measures will be collected during the NEPA process, and reported upon annual assessment. Measures are captured in three categories: <ul style="list-style-type: none"> Regional congestion relief & mobility Safety (reduction in accidents / injuries) Environmental (reduction in pollutants from automobile use) 	Inflation and limited supply in the construction market are risks. PRHTA will prioritize specific congestion management projects to maximize benefit within budget constraints.
	Decisions Required
	None at this time.

Travel Demand Model
Regional travel demand models will be used to estimate the vehicle miles and vehicle hours traveled annually, both before the project is completed and after it has reached a stabilization point. These analyses are typically completed during the planning phases to help prioritize investments. The project benefits can be monetized and compared to capital and operating costs to conduct a benefit-cost analysis, however this analysis has a slightly different use than simply tracking the performance of projects.

Pavement Metrics /1	Target	2017
Interstate Pavement	No Less than 2% of Lane Miles rated 'Good'	10.80%
Interstate Pavement	No More than 5% of Lane Miles rated 'Poor'	13.2%
Non-Interstate NHS Pavement	No Less than 2% of Lane Miles rated 'Good'	2.2%
Non-Interstate NHS Pavement	No More than 20% of Lane Miles rated 'Poor'	9.0%
Bridge Metrics		2017
NHS Bridges	No Less than 10% of Deck Area rated 'Good'	20.5%
NHS Bridges	No More than 10% of Deck Area rated 'Poor'	11.2%
System Safety Metrics		FY20 to 7/31
Total Fatalities	Less than 300 per year	13
Congestion Relief Metrics		2018
\$ of Congestion per Customer	\$1,045.0	\$1,150
Travel Time Index	1.23	1
Minutes for Incident Response	Less than 15 Minutes	24.0



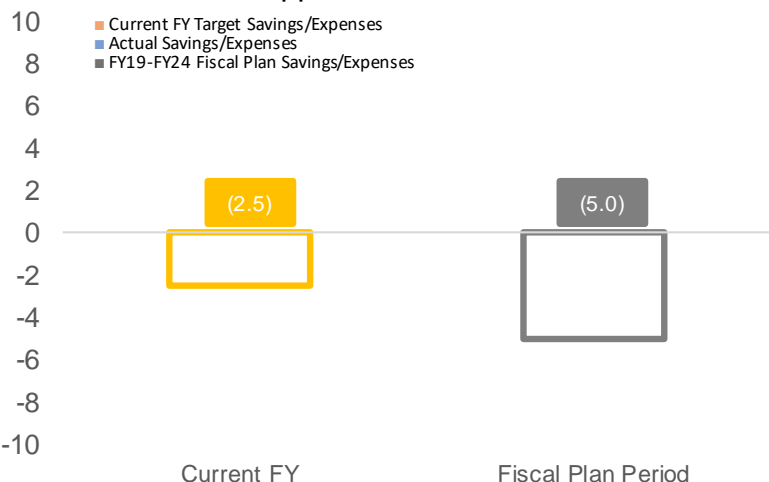
PRHTA Implementation Program Status Report



10 – Concessions				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description	Accomplishments
Evaluate concession opportunities of other highways in the Puerto Rico road system	Discussions and development of approach framework Initial development of financial model to run scenario analyses
Overall Status Summary	Issues/ Risks and Mitigations
Agreed on approaches to funding and financing scenario options, capital needs to bring assets to state of good repair, and O&M contracting opportunities Initial development of financial model O&M inputs are nearing completion, to be followed by capital needs assessment Upon finalization of underlying data, workstream can move quickly to scenario analysis and recommended options	Cost effectiveness of granting new concessions in the highway system Limited number of toll roads available for potential concessions Appetite for certain approaches over others (e.g. selling revenue or retaining, capital improvements through private capital or CIP funding)
	Decisions Required

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Aug.	July	June	May
1	Scope issuance date	N/A	N/A	N/A	N/A
2	# of responses received	N/A	N/A	N/A	N/A
3	RFP(s) completion date	N/A	N/A	N/A	N/A
4	Consultant performance to deadlines over scope period	N/A	N/A	N/A	N/A



PRHTA Implementation Program Status Report



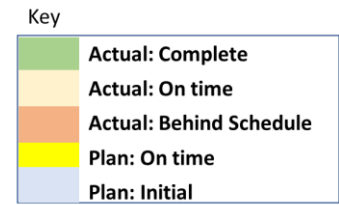
11 – Health Benefit Savings				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Planning	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	8/15/19

Description	Accomplishments
HTA will assess opportunities to work with private insurance providers in order to reduce overall healthcare costs without increasing premiums or co-pays.	Initial identification of possible savings opportunities associated with health benefits. Identification of terms of health care contract, including contract end date which is conducive to quick action on this measure during FY20.
Overall Status Summary	Issues/ Risks and Mitigations
Health Benefit Savings has been identified as a new measure within the updated Fiscal Plan. HTA is in the preliminary phases of planning this new measure. HTA's current health benefits contract ends in Summer 2019 Initial Planning includes the following steps: <ol style="list-style-type: none"> 1. Assess current health contract terms to understand levels of service and requirements. 2. Benchmark current health provider costs against industry peers. 3. Perform initial research to establish universe of options for health provider transition, including sample costs of viable alternative providers. 4. Set desired cost savings target. 5. Begin negotiations with current provider to realize savings according to established target. 6. Pending results of current provider negotiations, contract with another provider on the private market to achieve savings goal. 	Need to understand contract terms of current insurance company, which could impact HTA's plan and timing for health benefit changes.
	Decisions Required
	Further planning needed to establish concrete goals and KPIs associated with this initiative. *Note, this initiative is subject to contractual provisions of HTA's existing health care agreement and is subject to change.

Savings/Expenses Summary

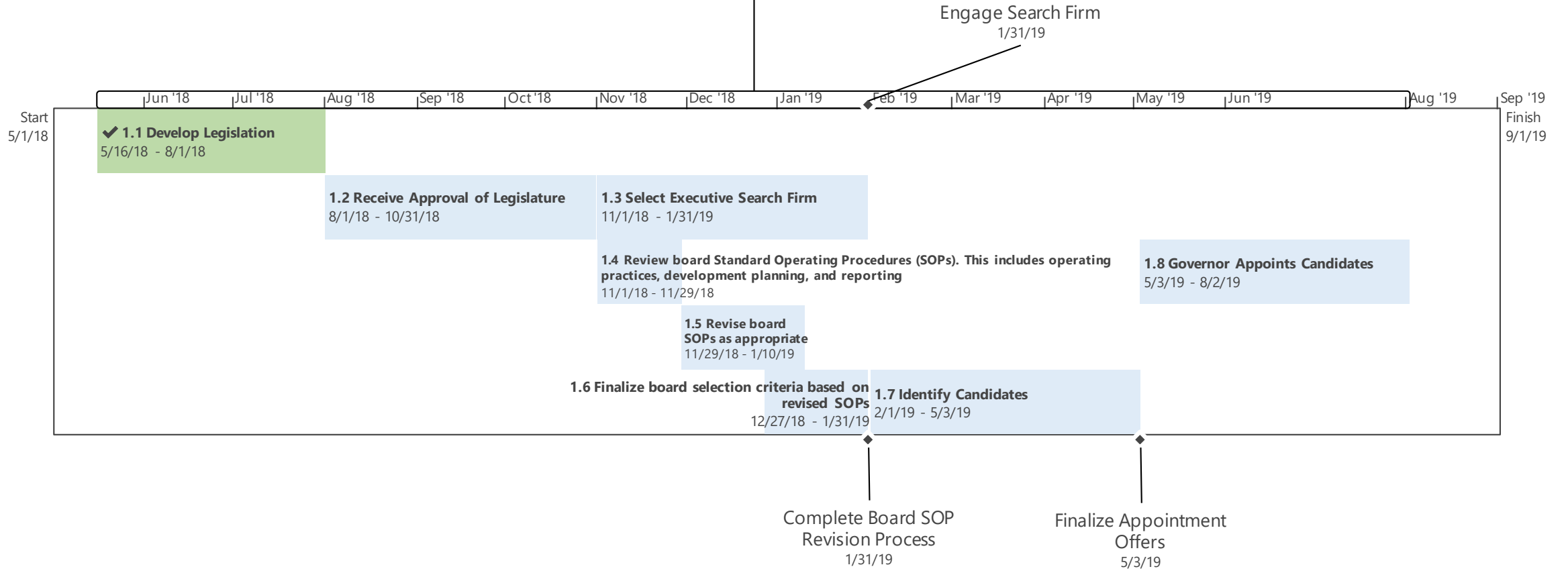
#	KPI	Aug.	July	June	May
1	TBD	N/A	N/A	N/A	N/A

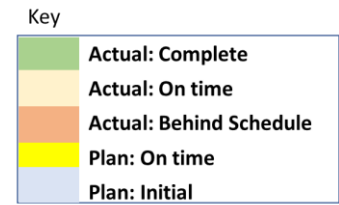
TBD



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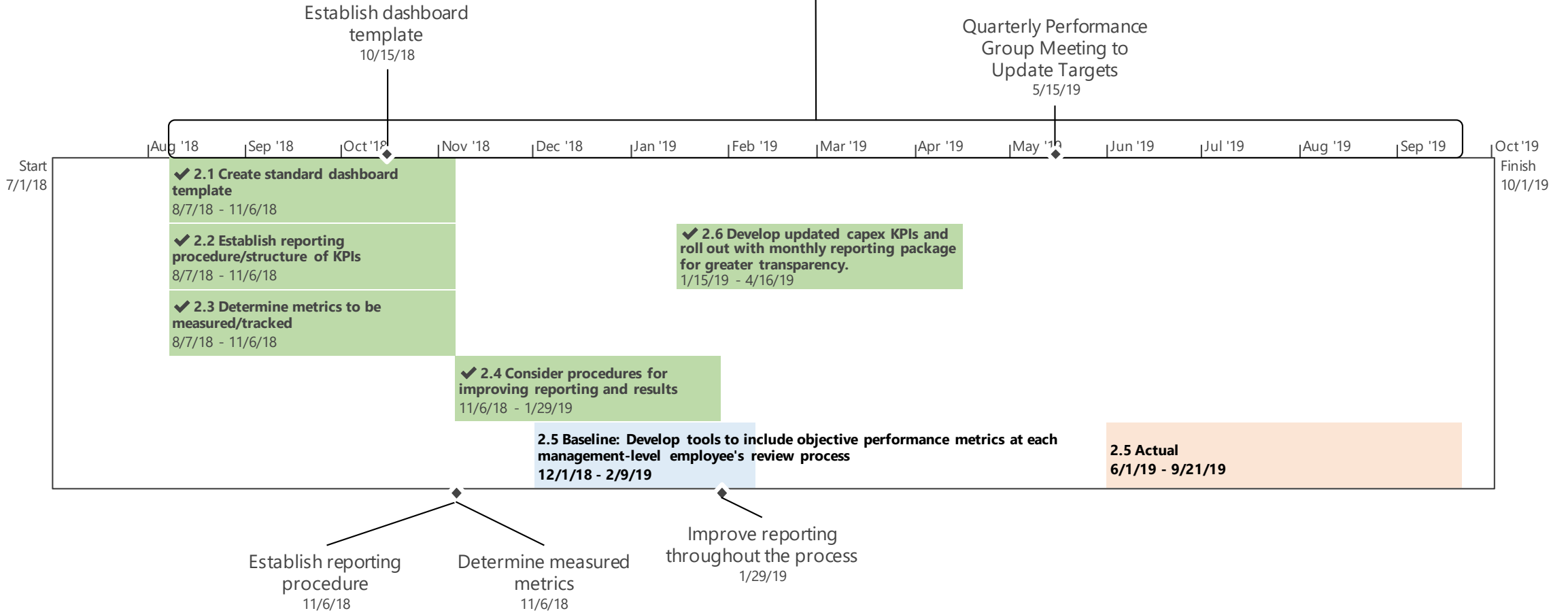
**1. Enhance Board-Detail
5/16/18 - 8/2/19
For Internal Use**

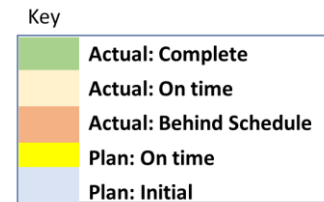




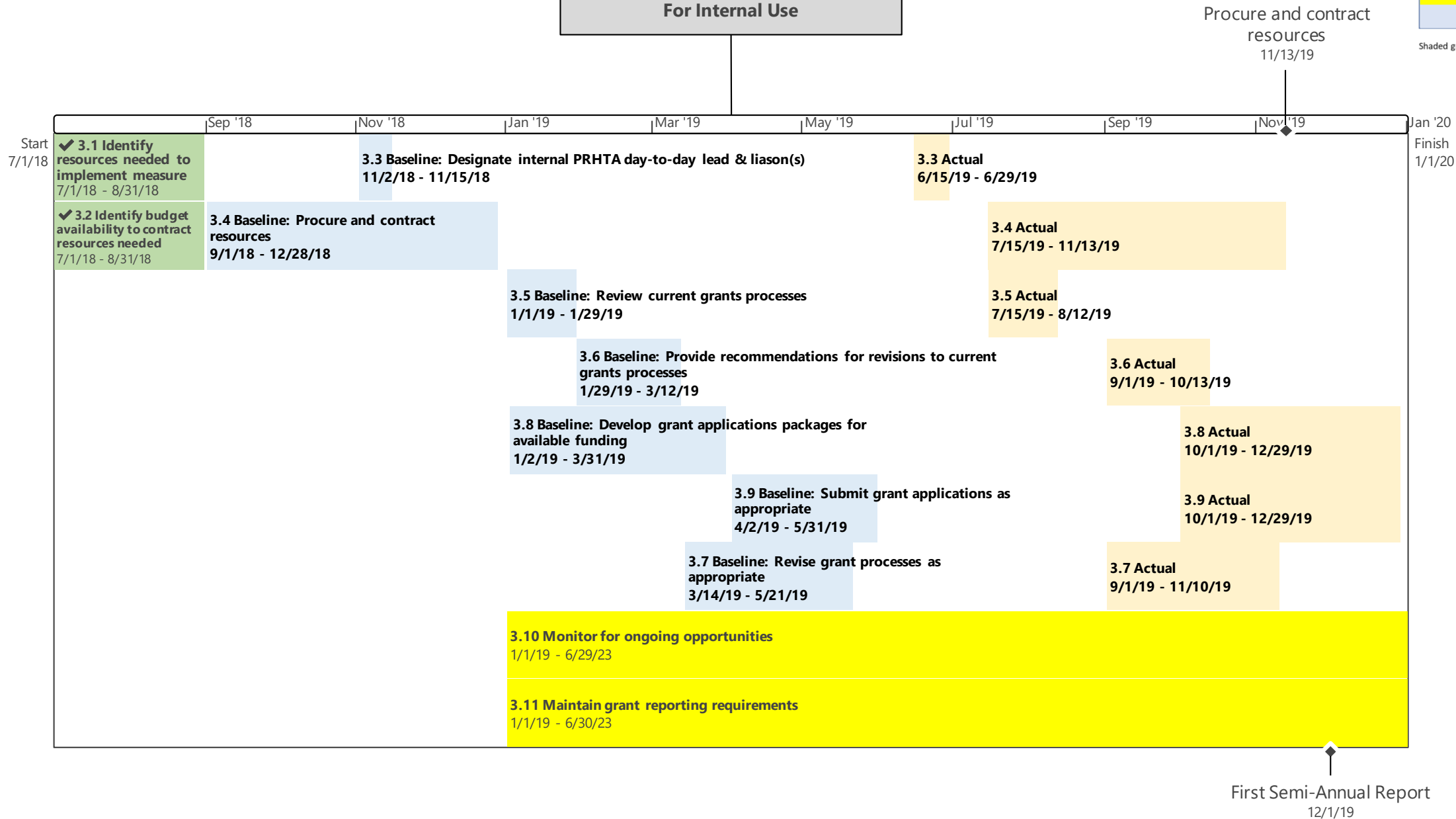
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2. KPI Detail
8/7/18 - 9/21/19
For Internal Use





3. Discretionary
7/1/18 - 6/30/23
For Internal Use



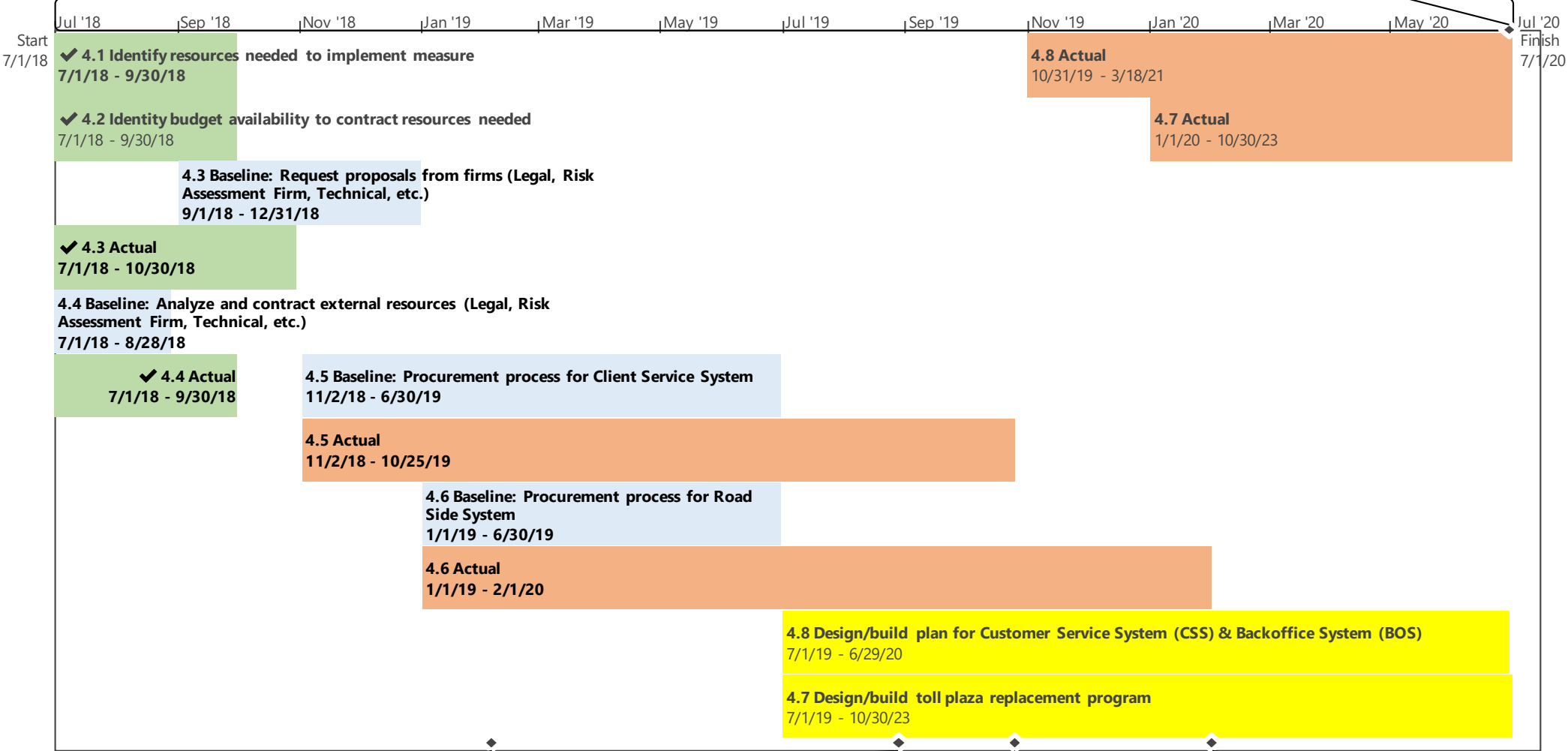
4. Toll Optimization
7/1/18 - 10/30/23
For Internal Use

Design/build plan for
Customer Service System
("CSS") & Backoffice
System ("BOS")
6/29/20

Key

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

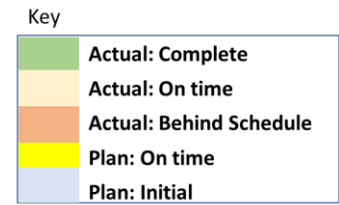


Phase 1 submittals for
BOS RFP received
2/5/19

Analyze and contract
external resources (Legal,
Risk Assessment Firm,
Technical, etc.)
8/28/19

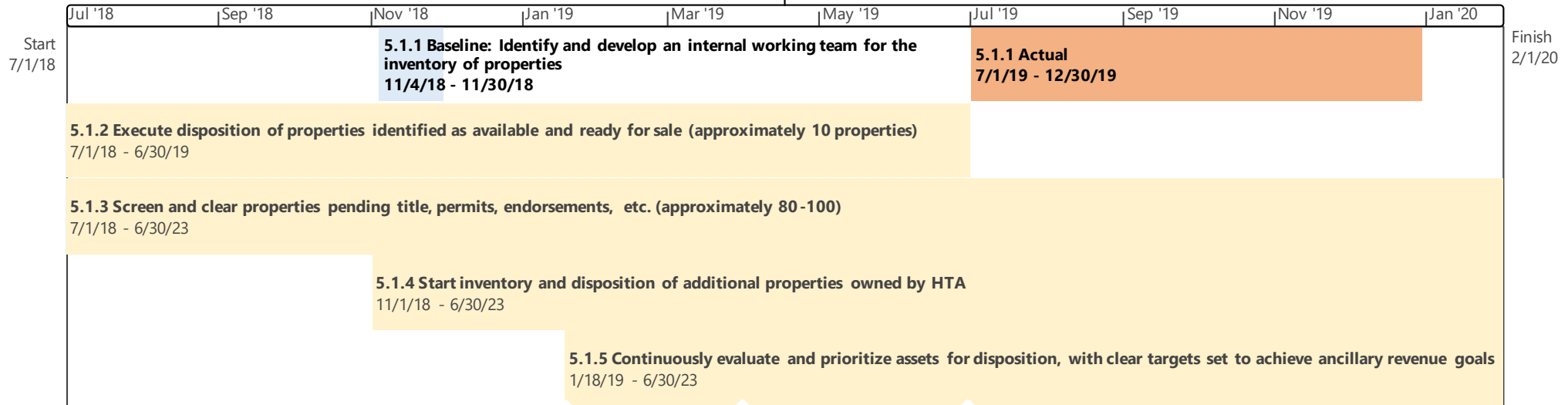
Finish procurement
process for Client Service
System
10/25/19

Finish procurement
process for Road Side
System
2/1/20



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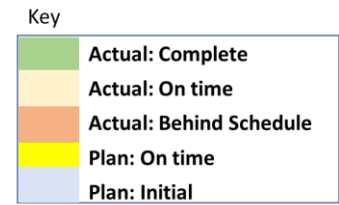
5.1 Ancillary Revenue: Real Estate
7/1/18 - 6/30/23
For Internal Use



Quarterly reporting on asset sales to date and planned disposition for next quarter
 1/18/19

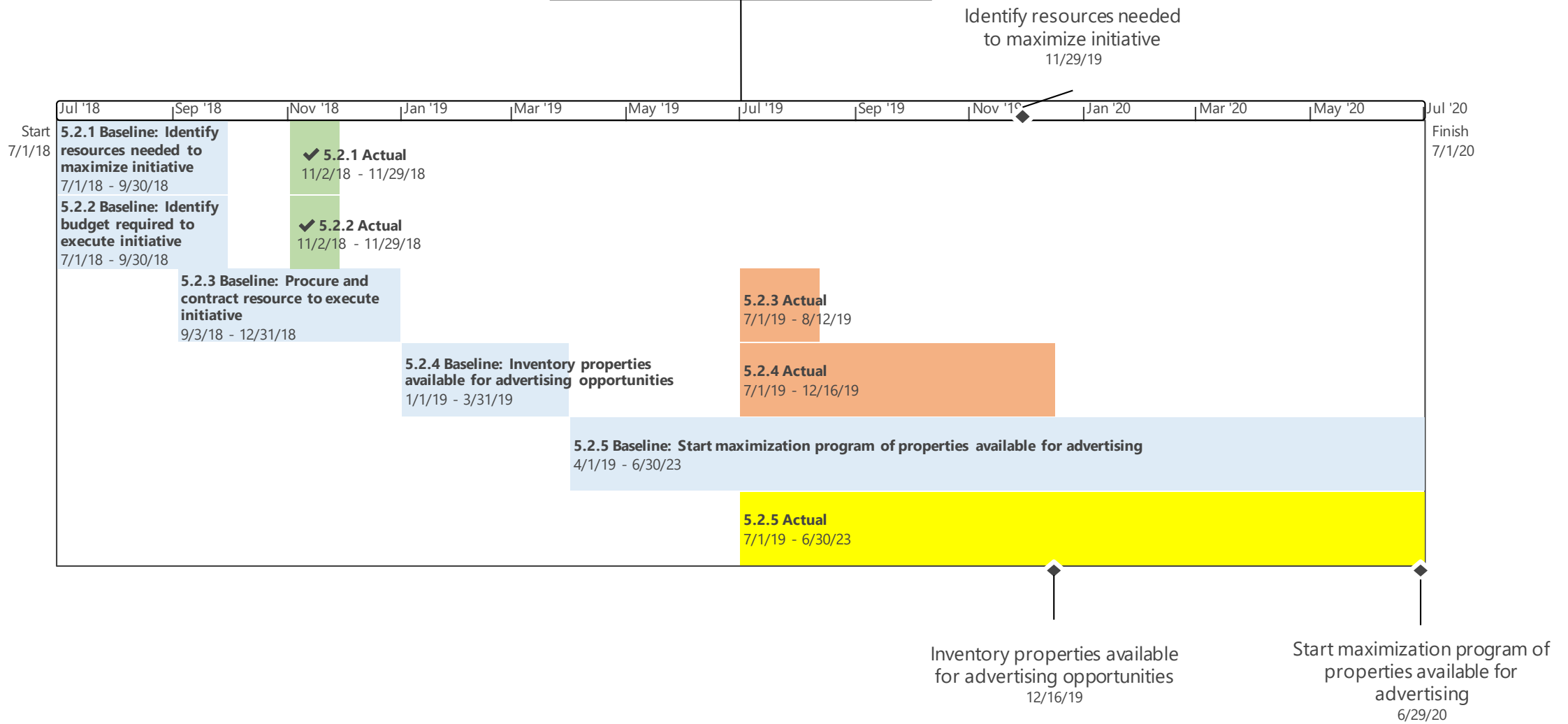
Procure and contract resources needed for inventory
 3/31/19

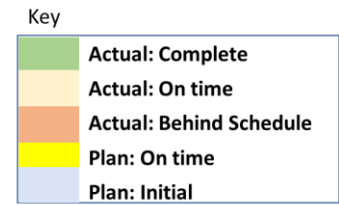
Execute disposition of properties identified as available and ready for sale (approximately 10 properties)
 6/30/19



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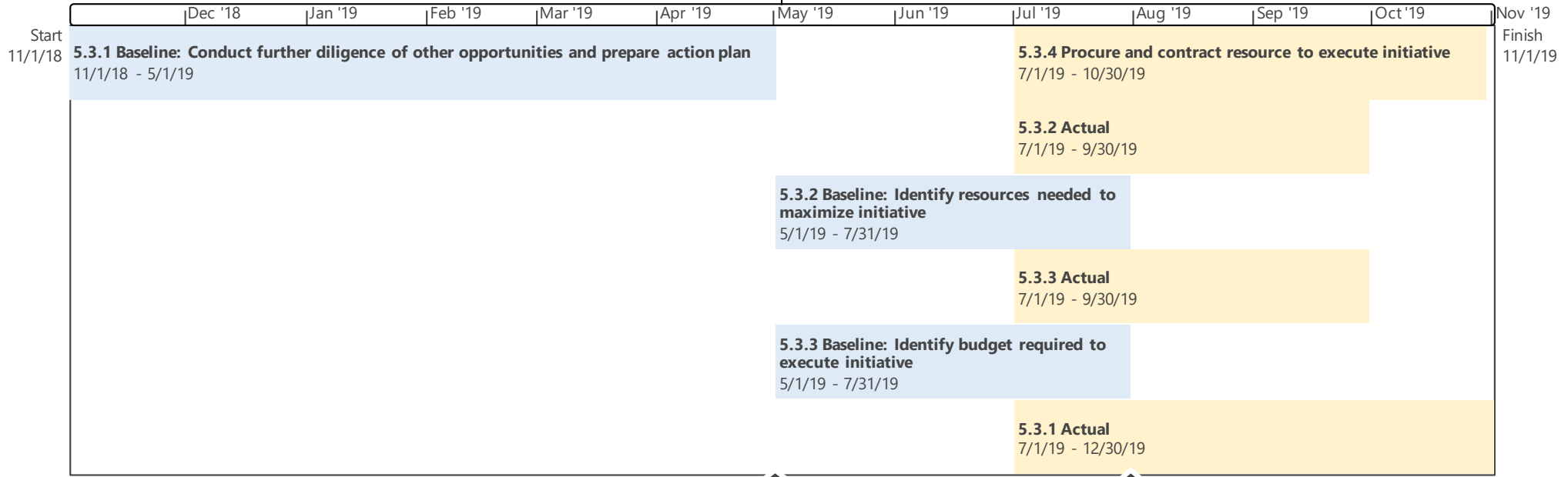
5.2 Ancillary Revenue: Advertising
7/1/18 - 6/30/23
For Internal Use





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5.3 Ancillary Revenue: Other
11/1/18 - 12/30/19
For Internal Use



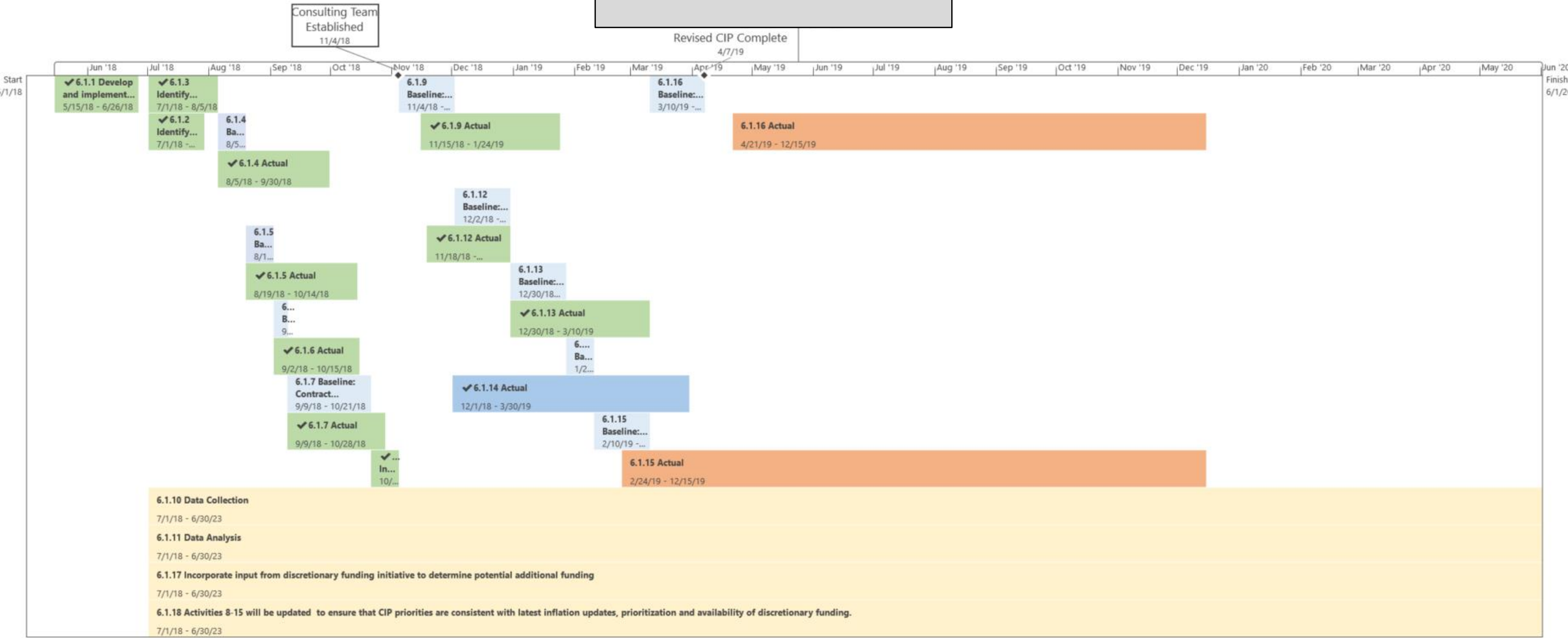
Complete action plan for other opportunities
5/1/19

Identify resources needed to maximize impact
7/31/19

6.1 Optimize CIP: Project Prioritization 5/15/18 - 6/30/23 For Internal Use

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule



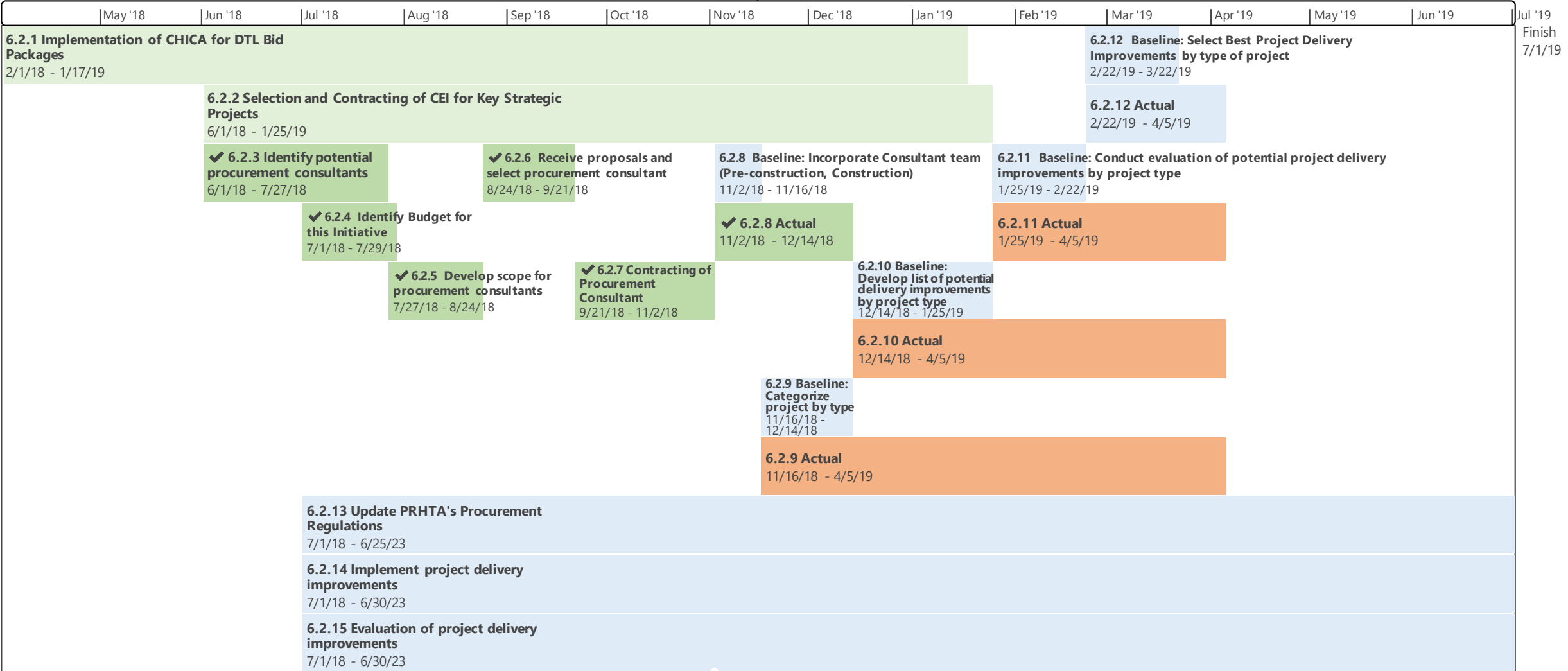
6.2 Optimize CIP: Delivery Improvement 2/1/18 - 6/30/23 For Internal Use

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

Shaded gradient reflects percentage of progress

Start
4/1/18



Finish
7/1/19

Procurement
team contracted
11/2/18

Key

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

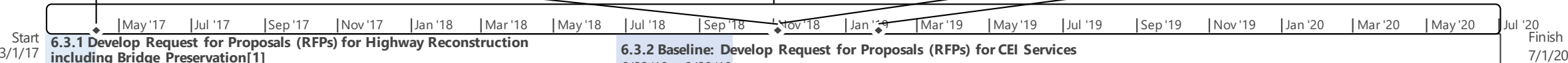
6.3 Optimize CIP: Soft Cost Savings 3/1/17 - 6/30/23 For Internal Use

Highway Reconstruction
RFP Developed
4/12/17

Bridge
Rehabilitation/Replacement
RFP Developed
11/4/18

CEI Services
RFP Developed
11/2/18

Traffic Signal
Rehabilitation RFP
Developed
1/28/19



6.3.1 Baseline: Develop Request for Proposals (RFPs) for Highway Reconstruction including Bridge Preservation[1]
3/1/17 - 4/12/17

6.3.2 Baseline: Develop Request for Proposals (RFPs) for CEI Services
6/22/18 - 9/28/18

✓ **6.3.2 Actual**
6/22/18 - 11/2/18

✓ **6.3.3 Identify budget for this initiative**
7/1/18 - 7/29/18

6.3.4 Baseline: Develop Request for Proposals (RFPs) for bridge rehabilitation/replacement program
7/1/18 - 11/4/18

6.3.4 Actual
7/1/18 - 4/28/19

✓ **6.3.5 Leverage analysis of costs and write SOW to minimize unneeded efforts while reducing costs**
7/15/18 - 8/12/18

6.3.6 Baseline: Evaluation of potential regulations streamlining on non-federal aid roads
7/15/18 - 9/9/18

6.3.6 Actual
7/15/18 - 4/21/19

6.3.7 Baseline: Develop Request for Proposals (RFPs) for Traffic Signal Rehabilitation/update program
7/30/18 - 1/28/19

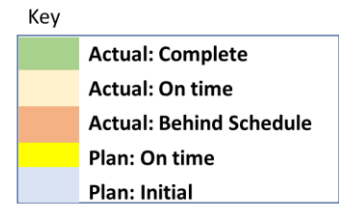
✓ **6.3.7 Actual:**
7/30/18 - 2/25/19

6.3.8 Baseline: Revise SOP for Design-Build, focusing on the size and complexity of the anticipated highway infrastructure projects
8/1/18 - 11/21/18

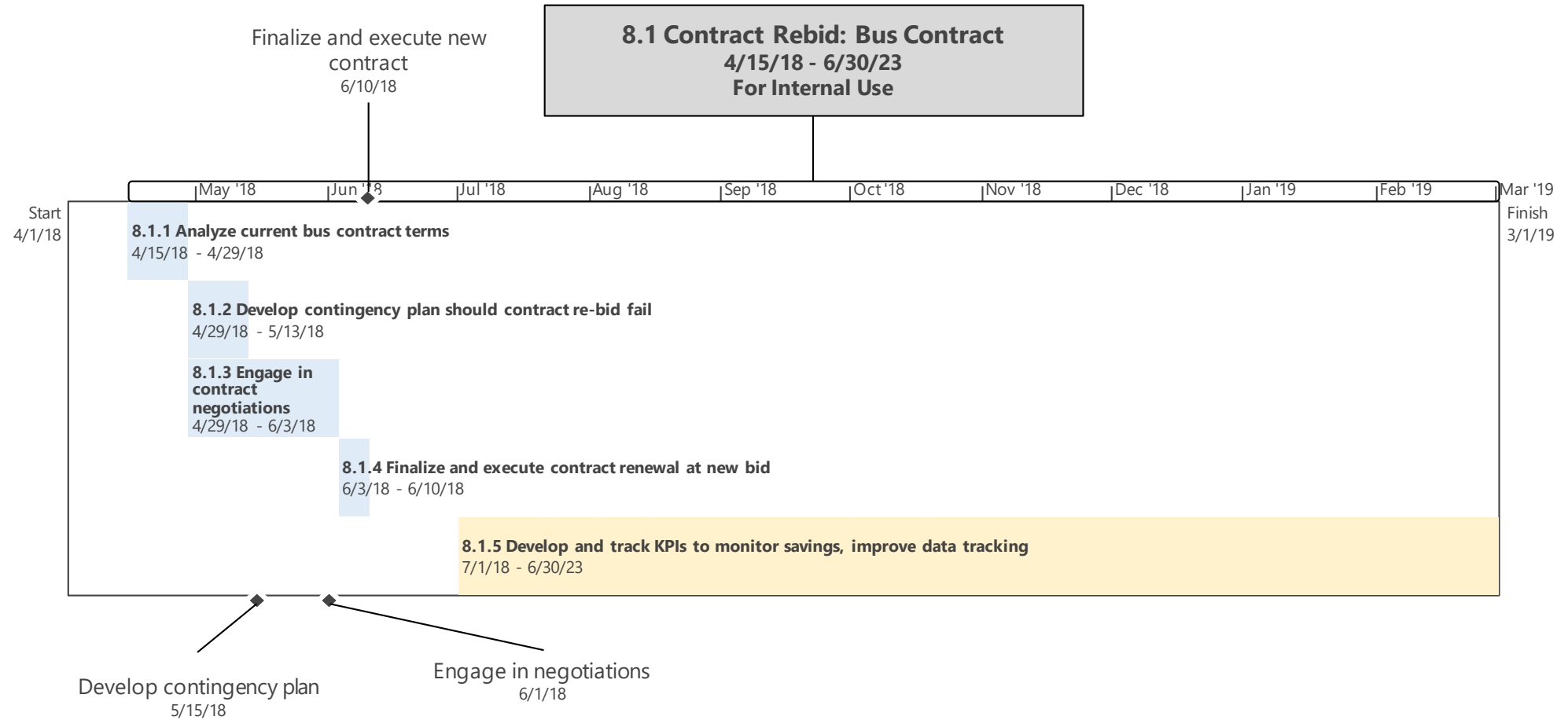
✓ **6.3.8 Actual**
8/1/18 - 2/27/19

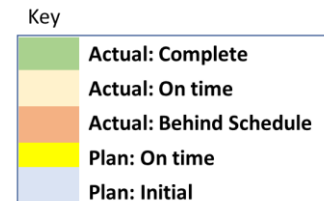
6.3.9 Revise the pre-construction and construction manuals and other reference documents
7/1/18 - 6/30/23

6.3.10 Continuous monitoring of the results after the procurement negotiation process. Adjustments to the SOPs and RFPs
7/1/18 - 6/30/23

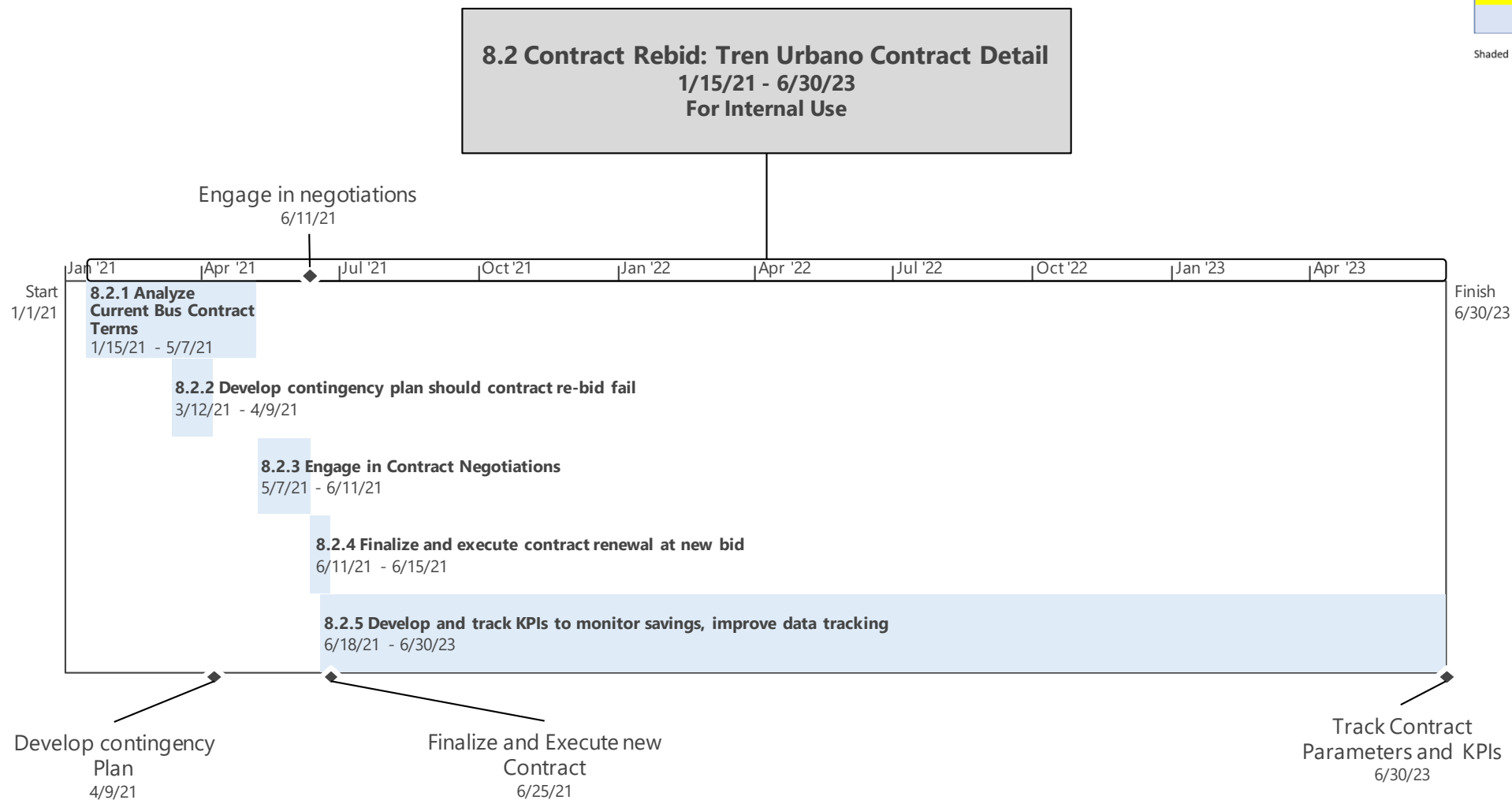


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9.1 Congestion Management: Implementation of DTL/BRT Detail

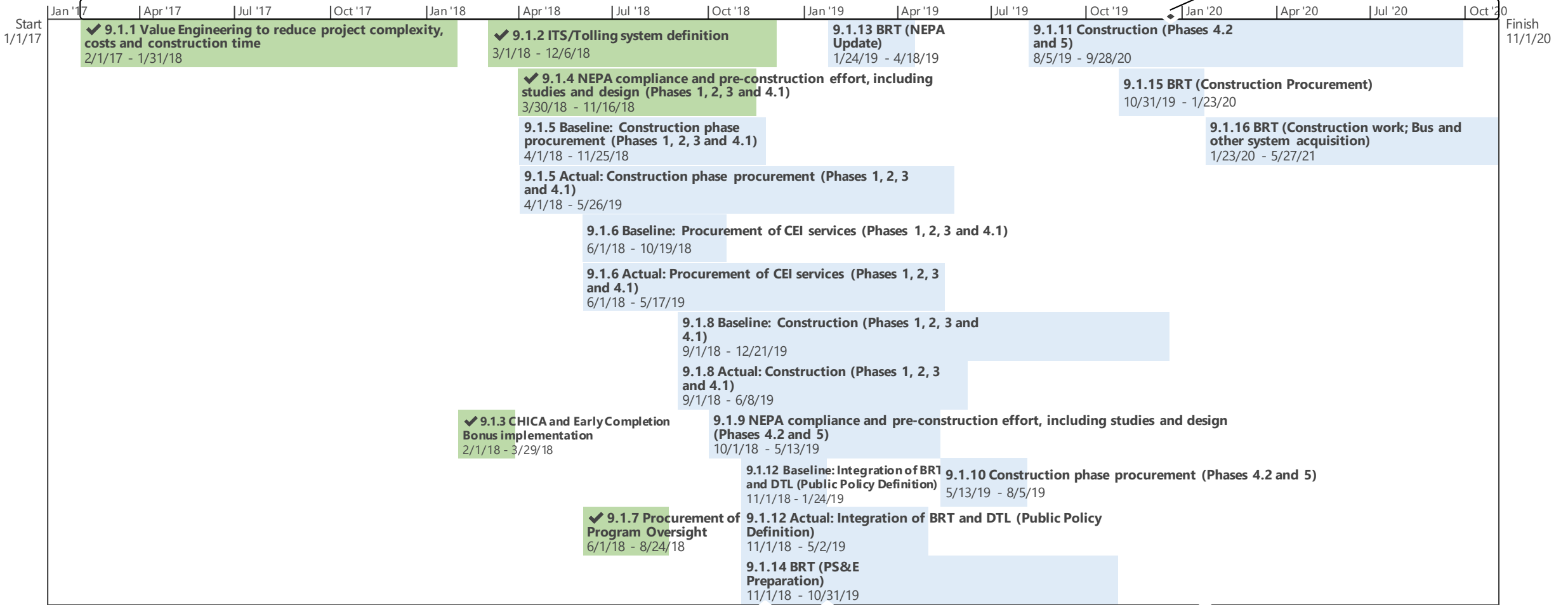
2/1/17 - 5/27/21
For Internal Use

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

Shaded gradient reflects percentage of progress

Construction Phases 1-4 Complete
12/21/19



Construction phase procurement complete
11/25/18

Integration of BRT and DTL Complete
1/24/19

BRT Construction Procured
1/23/20

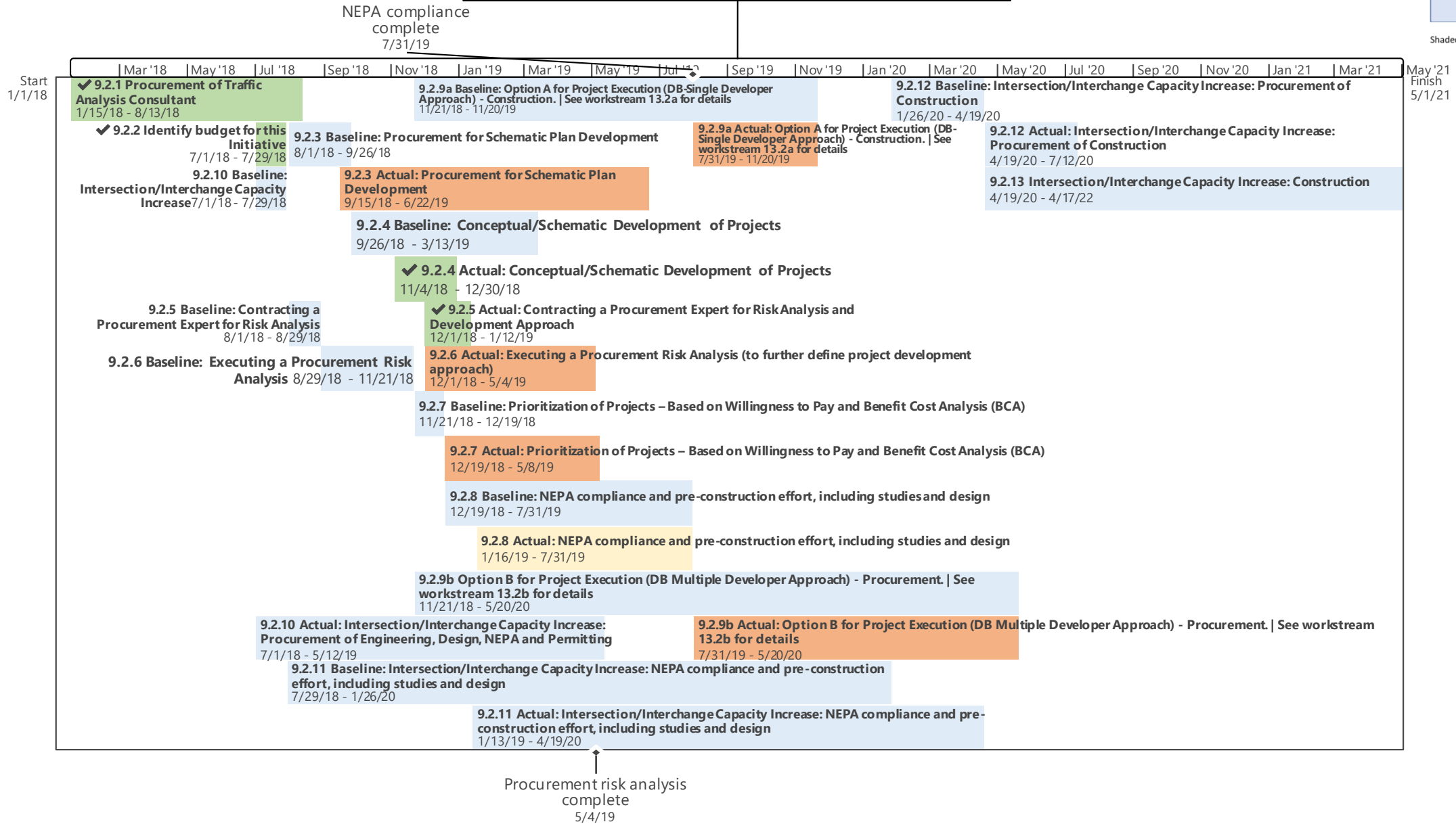
Finish
11/1/20

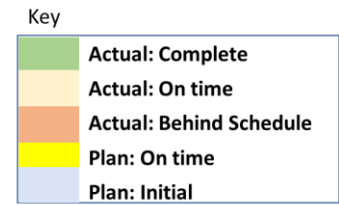
9.2 Congestion Management: Viaducts/Intersections Capacity Improvements Detail 1/15/18 - 4/17/22 For Internal Use

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

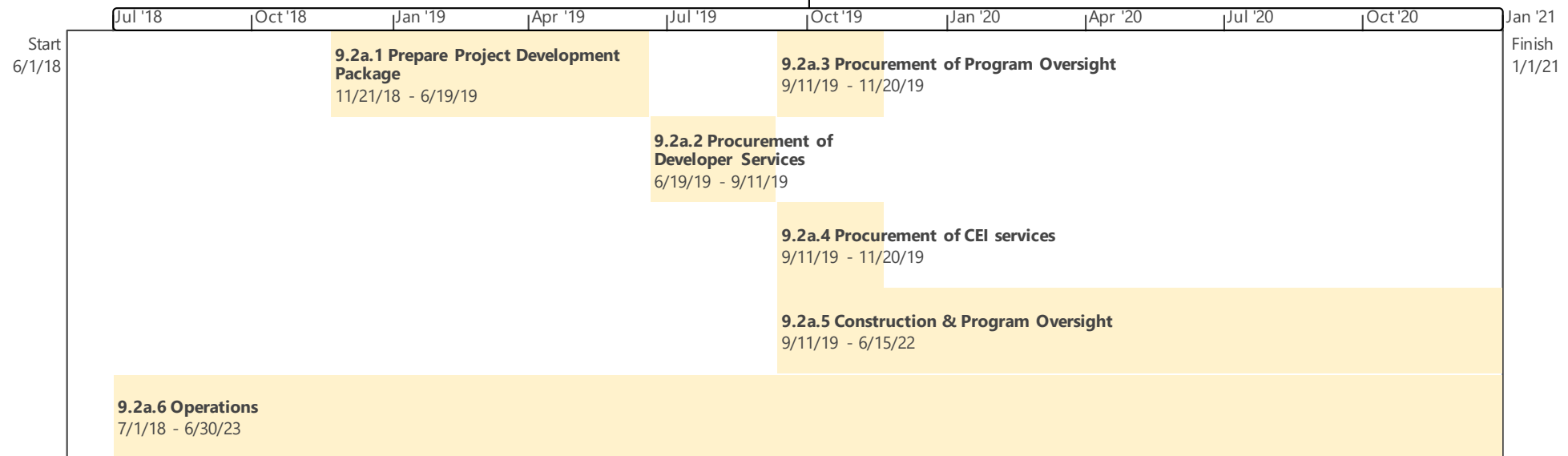
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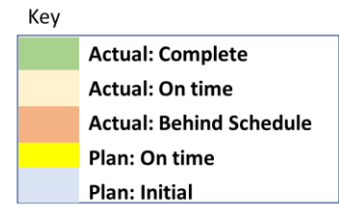




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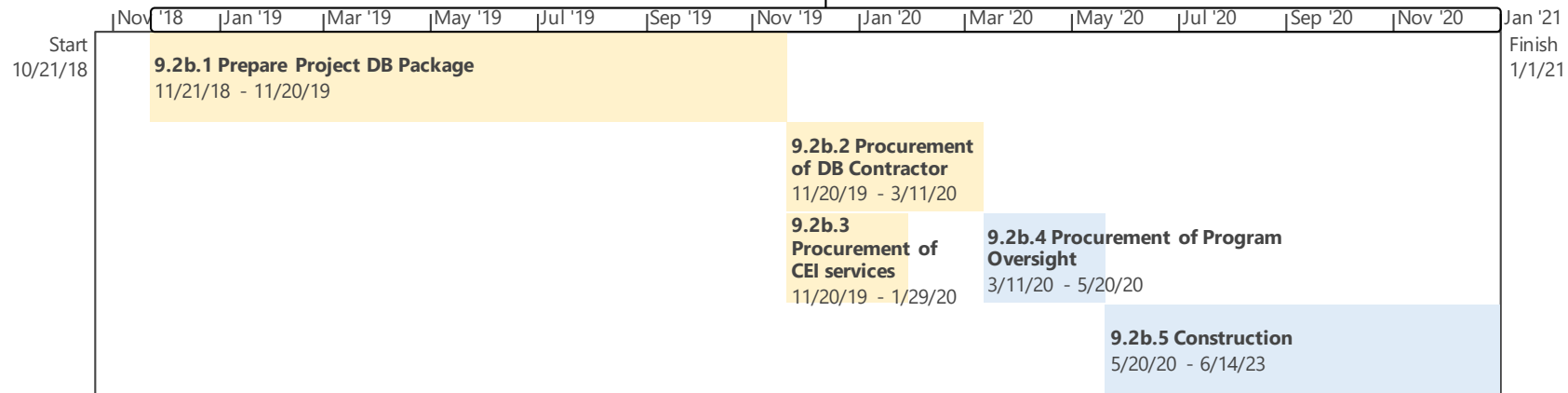
**9.2a Congestion Management: Viaducts/Intersections
Capacity Improvements Detail**
7/1/18 - 6/30/23
For Internal Use





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9.2b Congestion Management-Viaducts & Intersections Capacity Improvements Detail
 11/21/18 - 6/14/23
 For Internal Use

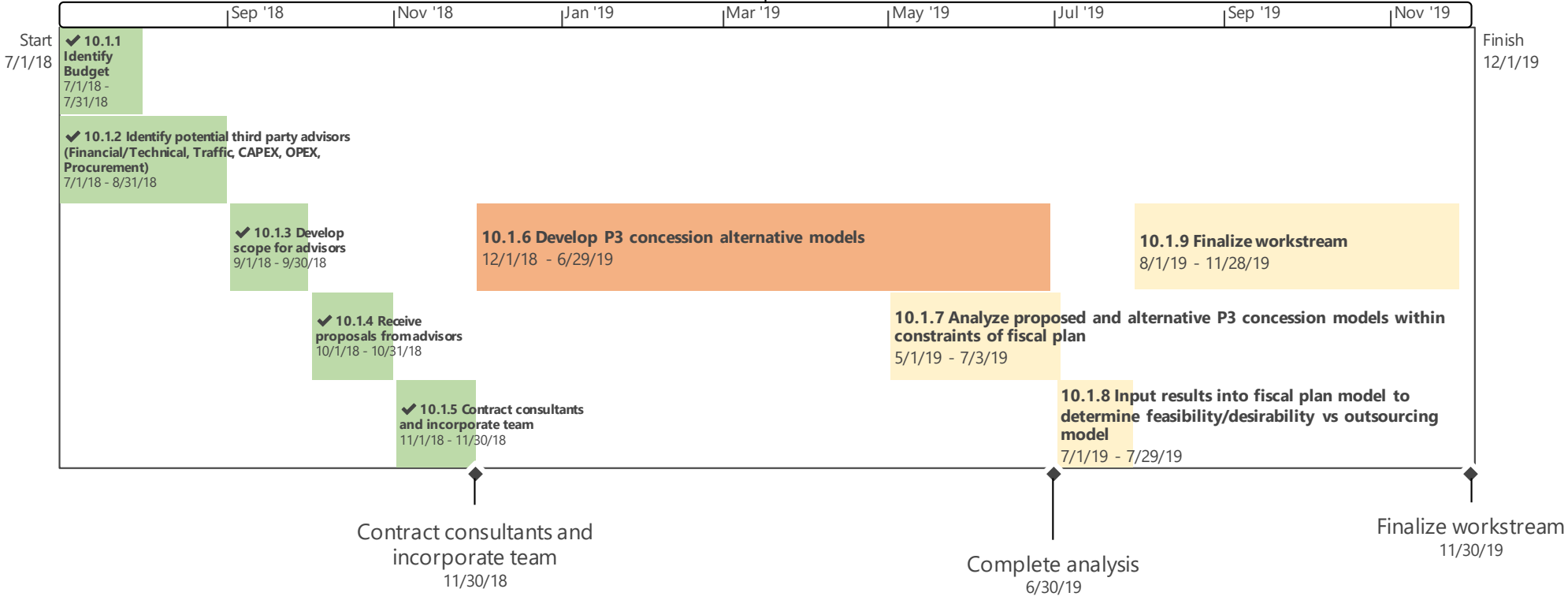


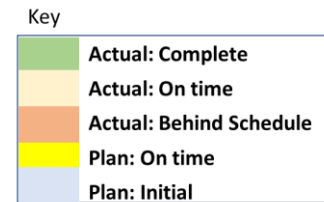
10.1 Concessions 7/1/18 - 11/30/19 For Internal Use

Key

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress





Shaded gradient reflects percentage of progress

