



# Financial Oversight Management Board for Puerto Rico

## PRHTA Reporting

### Overview

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The following information summarizes the progress made by the Puerto Rico Highway and Transportation Authority in executing its FY20 Certified Fiscal Plan for the month of November.

**Capital Improvement Plan**

*Pre-Construction*

- The pre-construction program is performing well within the established threshold, with planned vs. actual bid differing by two weeks and award dates by one day. Project Notice To Proceeds (NTPs) have been granted 10 days earlier than planned on average. Federal disbursements represent 79% of pre-construction funds.

*Construction*

- Construction disbursements for the regular program for the month of October were \$25.6M. This represents 95% of projections. The corresponding YTD was \$99.6M. This represents 100.4% of projections.
- Projected cost increases and delays at the program level for Post-María projects were 3.63% and 20% respectively, a historical low for HTA.
- Federal disbursements this month represent 74% of all construction disbursements.
- Obligations of FHWA YTD for Sept. 20<sup>th</sup> are projected at \$226 M from federal funds and \$40 M from advanced construction for a total of \$266 M, a historical high for HTA. This represents 102% of the \$262 M planned for obligation and 42 out of 44 projects or 96% of the projects planned for obligation.

ITEM	PROGRAMMED	ACTUAL	YTD % DIFF
Number of projects with granted NTP	56	53	-5.4%
Construction costs for projects with granted NTP	\$282,327,522	\$273,460,461	-3.2%

HTA B2A OCTOBER YTD

In \$ Thousands (Accrual)	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)	Variance Explanation
Toll Revenue <sup>1</sup>	145,762	48,592	45,671	(2,921)	-6.01%	Variance is due to: 1) Toll fares increase not implemented 2) Humacao toll stations will resume operations on 8/16 instead 7/1 3) Increase on unpaid tolls and decrease in violations collected within the month they were incurred.
Transit Revenue <sup>2</sup>	6,761	2,377	2,559	182	7.66%	
Toll Fines	13,067	3,744	-	(3,744)	-100.00%	The collection of toll fines is subject to continuous review.
Other Income	11,612	2,994	3,757	763	25.48%	
<b>Total Own Revenues</b>	<b>177,202</b>	<b>57,707</b>	<b>51,987</b>	<b>(5,720)</b>	<b>-9.91%</b>	
Commonwealth Funds Earmarked for Capital Expenditures Current year	67,334	22,445	22,445	-	0.00%	
<b>Total Funding from Commonwealth<sup>3</sup></b>	<b>67,334</b>	<b>22,445</b>	<b>22,445</b>	<b>-</b>	<b>0.00%</b>	
Federal Highway Administration ("FHWA") Funds	251,480	61,070	50,651	(10,419)	-17.06%	Related to request of funds to pay construction and emergency projects, certifications need to be submitted to HTA in order to request funds to federal agencies. Variance is due to estimates made initially by the Construction Department are delayed because of the complexity of the process which require an auction process and most of the contractors perform construction works for other agencies and municipalities which delays their commitments with the agency. Historically first quarter of the year most FHWA receipts are related to the previous fiscal year.
Federal Emergency Revenues	80,594	17,754	8,994	(8,760)	-49.34%	
Transit Funds	29,464	9,821	6,521	(3,300)	-33.60%	CAPEX program has not started.
Hurricane Loss Assessment - Insurance and FEMA Revenue	21,111	-	-	-	0.00%	
<b>Total Federal and Other Funding</b>	<b>382,649</b>	<b>88,645</b>	<b>66,166</b>	<b>(22,479)</b>	<b>-25.36%</b>	
<b>Total Consolidated Revenues<sup>4</sup></b>	<b>627,185</b>	<b>168,797</b>	<b>140,598</b>	<b>(28,199)</b>	<b>-16.71%</b>	

<sup>1</sup> No toll fares increase implemented/considered.

<sup>2</sup> These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

<sup>3</sup> No transfers from Central Government for Operational Expenditures are expected during the year. \$67M for "Abriendo Caminos" were assigned for FY2020.

<sup>4</sup> The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes.

In \$ Thousands (Accrual)	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)	Variance Explanation
Right of Way ("ROW")	3,300	727	460	267	36.73%	
Construction Local	10,000	2,786	3,442	(656)	-23.55%	
Transit Capital Improvement Program ("CIP")	11,464	-	-	-	0.00%	Related to request of funds to pay construction and emergency projects, certifications need to be submitted to HTA in order to request funds to federal agencies. Variance is due to estimates made initially by the Construction Department are delayed because of the complexity of the process which require an auction process and most of the contractors performs construction works for other agencies and municipalities which delays their commitments with the agency. Historically firsts months of the years lesser Capex disbursements in comparison with the rest of the year.
Hurricane Loss Assessment	22,325	-	-	-	0.00%	
Federal Emergency Repair Program	80,594	17,754	10,950	6,804	38.32%	
Local Emergency Repair Program	820	181	-	181	100.00%	
Federal Construction Program	251,480	55,398	59,136	(3,738)	-6.75%	
Non-Federal Construction Program <sup>5</sup>	195,720	38,024	25,397	12,627	33.21%	
<b>Total Capital Expenditures</b>	<b>575,703</b>	<b>114,870</b>	<b>99,385</b>	<b>15,485</b>	<b>13.48%</b>	
Payroll and Related	46,372	17,009	16,475	534	3.14%	
Paygo	35,469	11,714	11,714	-	0.00%	
ROW Payments	16,403	6,071	6,374	(303)	-4.99%	Due to the planning of the ROW legal cases payments
Title III Professional Fees	19,504	4,464	504	3,960	88.71%	
Non-Title III Professional Fees	11,360	2,921	765	2,156	73.81%	Delays in the approval of contracts by OMB, and savings in the contracting of services
Other Expenses	23,886	3,834	1,465	2,369	61.79%	Timing related due to a delay noted in the process of approval of invoices by the corresponding departments that requested the services and/or purchased the goods/equipment. After this approval process is completed invoices go through the AP process where a payment is issued.
Tren Urbano	67,198	19,222	18,903	319	1.66%	
Feeder Buses	9,070	3,101	3,352	(251)	-8.09%	
Toll Highways Administration and Maintenance	50,223	9,658	8,058	1,600	16.57%	Delays in the approval of contracts by OMB, and savings in the contracting of services Timing related due to a delay noted in the process of approval of invoices by the corresponding departments that requested the services and/or purchased the goods/equipment. After this approval process is completed invoices go through the AP process where a payment is issued.
Litigation (Operational) Reserve	8,516	-	-	-	0.00%	
<b>Total Operating Expenses</b>	<b>288,001</b>	<b>77,994</b>	<b>67,610</b>	<b>10,384</b>	<b>13.31%</b>	
<b>Total Expenditures <sup>6</sup></b>	<b>863,704</b>	<b>192,864</b>	<b>166,995</b>	<b>25,869</b>	<b>13.41%</b>	

<sup>5</sup> During fiscal year 2018-2019 HTA received \$ 126.3 Million for Non Federal Construction Program. Disbursements will occur this fiscal year.

<sup>6</sup> The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes.

**Toll Revenue**

In \$ Thousands (Accrual)	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
PR-20	3,705	1,263	1,120	143	-11.35%
PR-52	87,328	29,107	24,083	5,024	-17.26%
PR-53	14,358	4,762	4,852	(90)	1.89%
PR-66	34,337	11,419	10,379	1,040	-9.11%
V-TOLLS OF PERIOD	6,034	2,041	5,237	(3,196)	156.61%
<b>Total Toll Revenue</b>	<b>145,762</b>	<b>48,592</b>	<b>45,671</b>	<b>2,921</b>	<b>-6.01%</b>

**Note:** It is the Public Policy of the Government Of Puerto Rico that tolls will not be increased

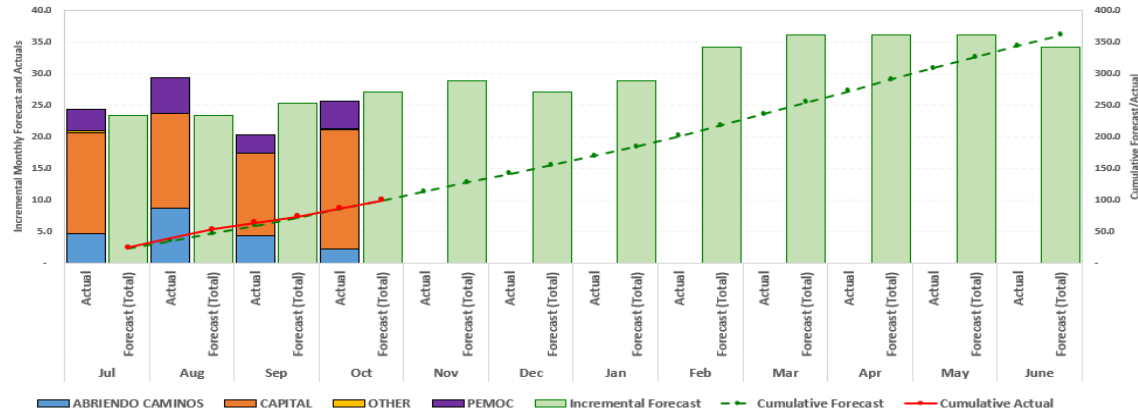
**Payroll and Related**

In \$ Thousands (Accrual)	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Payroll - Construction	18,893	6,540	6,423	117	1.79%
Payroll - Operations	10,051	3,480	4,174	(694)	-19.94%
Payroll Related - Construction	4,581	1,586	1,749	(163)	-10.28%
Payroll Related - Operations	2,088	723	852	(129)	-17.84%
VTP Buyouts	4,198	1,679	383	1,296	77.19%
Vacation Leave Payment	-	-	114	(114)	-100.00%
Early Exits / Early Retirement	6,561	3,001	2,780	221	7.36%
PayGo	35,469	11,714	11,714	-	0.00%
<b>Total Payroll Expenses</b>	<b>81,841</b>	<b>28,723</b>	<b>28,189</b>	<b>534</b>	<b>1.86%</b>

**Regular Construction program (Cash basis)**

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Construction Regular Projects	361,200	99.3	99.6	(0.3)	-0.3%

Overall Periodic Spend Performance (Million \$)												
	FY2020											
	Q1			Q2			Q3			Q4		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Forecast	\$23.5	\$23.5	\$25.3	\$27.1	\$0.0	\$27.1	\$28.9	\$34.3	\$36.1	\$36.1	\$36.1	\$34.3
Actual	\$24.3	\$29.3	\$20.3	\$25.6								
Cumulative Actual	\$24.3	\$53.7	\$74.0	\$99.6								
Cumulative Actual %	103.7%	114.4%	102.5%	100.4%								



**Non-Federal construction program**

In \$ Thousands (Accrual Basis)	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Abriendo Caminos 1	34,500	7,914	7,914	-	0.00%
Hard Cost - Abriendo Caminos 2	52,250	-	-	-	0.00%
Hard Cost - Other	63,435	20,083	14,197	5,886	29.31%
Soft Cost	45,535	10,027	3,286	6,741	67.23%
<b>Total Non-Federal Construction Program</b>	<b>195,720</b>	<b>38,024</b>	<b>25,397</b>	<b>12,627</b>	<b>33.21%</b>

**Non-Title III Professional Service Fees**

In \$ Thousands (Accrual)	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Audit and Financial Services	2,167	511	207	304	59.49%
Legal Services	674	175	56	119	68.00%
Other Professional Services	915	256	98	158	61.72%
VTP Professional Services	860	172	-	172	0.00%
VTP Outsourcing Costs	2,425	291	-	291	0.00%
Implementation Soft Costs	3,285	931	404	527	56.61%
Toll Optimization Professional Services	1,035	585	-	585	100.00%
<b>Total Non-Title III Professional Services</b>	<b>11,361</b>	<b>2,921</b>	<b>765</b>	<b>2,156</b>	<b>73.81%</b>

**Notes:**

The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes.

Furthermore, the capex budget was based on cash accounting, which should not vary greatly with accrual over the duration of the Fiscal Year.

July is an exception given the increase of invoicing that typically happens at the end of the Fiscal Year

Please note that in previous reports "Regular Construction Program" was labeled as Federal Construction Programs. The information provided in this reports includes all construction hard cost disbursements except ER, thus the title modification.

**HTA Traffic Volume**

	<u>Monthly - Traffic volume ('000s)</u>											<u>September YTD - Traffic volume ('000s)</u>				
	<u>July</u>	<u>August</u>	<u>September</u>	<u>October</u>	<u>November</u>	<u>December</u>	<u>January</u>	<u>February</u>	<u>March</u>	<u>April</u>	<u>May</u>	<u>June</u>	<u>Actuals ('000s)</u>	<u>Budget ('000s)</u>	<u>Variance ('000s)</u>	<u>Variance (%)</u>
PR-5	1,477,078.00	1,559,236	1,515,152	1,636,204									6,187,670	5,864,389	323,281	6%
PR-17 (Teodoro Moscoso)	529,344	520,543	468,435	515,861									2,034,183	1,737,880	296,303	17%
PR-20	344,067	369,681	349,086	384,591									1,447,425	1,343,061	104,364	8%
PR-22	14,181,097	14,557,904	13,757,416	15,031,582									57,527,999	56,247,660	1,280,339	2%
PR-52	6,424,443	6,395,912	5,983,567	6,480,920									25,284,842	26,390,328	(1,105,486)	-4%
PR-53	1,071,765	1,463,008	1,699,624	1,853,797									6,088,194	4,454,692	1,633,502	37%
PR-66	2,305,819	2,270,364	2,085,561	2,262,404									8,924,148	8,092,834	831,314	10%
													-			
HTA	10,146,094	10,498,965	10,117,838	10,981,712									41,744,609	40,280,915	1,463,694	4%
Teodoro Moscoso	529,344	520,543	468,435	515,861									2,034,183	1,737,880	296,303	17%
Metropistas	15,696,249	16,194,108	13,757,416	15,031,582									63,715,669	62,112,049	1,603,620	3%
<b>Total</b>	<b>26,371,687</b>	<b>27,213,616</b>	<b>24,343,689</b>	<b>26,529,155</b>									<b>107,494,461</b>	<b>104,130,844</b>	<b>3,363,617</b>	<b>3%</b>

**Measures YTD**

(\$000's)	Act.	Budget	Variance (\$)	Remarks
<b><u>Organizational Enhancements</u></b>				
1 Board Structure	\$0	(\$67)	\$67	
2 KPIs	\$0	\$0	\$0	
Total Organizational Enhancements	\$0	(\$67)	\$67	
<b><u>Revenue Enhancements</u></b>				
3 Increase Tolls	\$0	\$2,011	(\$2,011)	
4 Discretionary Funds	\$0	(\$67)	\$67	
5 Toll Optimization	\$0	\$2,134	(\$2,134)	
6 Ancillary Revenues	\$757	\$519	\$238	
Total Revenue Enhancements	\$757	\$4,597	(\$3,840)	
<b><u>Expense Savings</u></b>				
7 CIP Optimization	\$0	\$0	\$0	
9 Pensions Reduction	\$0	\$0	\$0	
10 Xmas Bonus Elimination	\$0	\$179	(\$179)	
11 Contract Re-Bid	\$0	\$0	\$0	
12 Early Exits	\$0	\$0	\$0	
13 Congestion Management	\$0	\$0	\$0	
14 Concessions	\$0	(\$833)	\$833	
Total Expense Savings	\$0	(\$654)	\$654	
<b>Initiatives Net Impact</b>	<b>\$757</b>	<b>\$3,876</b>	<b>(\$3,120)</b>	

**Comments**



\$646,490,128.70 \$ 571,618,291.12

Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
DTL (FHWA)	AC-520130	DTL Phase 1, Unit 1 - PR-52 from km 3.1 to 5.3	11-Apr-18	April 11, 2018	May 11, 2018	May 11, 2018	June 11, 2018	June 11, 2018	Constructora Santiago II	\$ 14,160,315.00	\$ 14,160,315.00
Abriendo Caminos (Ronda 1)	AC-001266	Abriendo Caminos - Primarias Región Metro 1	10-May-18	May 15, 2018	May 30, 2018	May 30, 2018	July 13, 2018	July 2, 2018	Ferrovial Agroman	\$ 7,463,425.00	\$ 7,463,425.00
DTL (FHWA)	AC-520141	DTL Phase 1, Unit 2 - PR-52 from km. 5.3 to 6.9	24-May-18	May 24, 2018	June 23, 2018	June 23, 2018	July 24, 2018	July 24, 2018	Ferrovial Agroman	\$ 12,907,535.00	\$ 12,907,535.00
DTL (FHWA)	AC-520142	DTL Phase 1, Unit 3 - PR-52 from km 6.9 to 9.16	29-May-18	May 29, 2018	June 28, 2018	June 28, 2018	July 29, 2018	July 29, 2018	Ferrovial Agroman	\$ 10,932,655.00	\$ 10,932,655.00
PEMOC (Local)	AC-001269	Reconstrucción de Carreteras Región Este, Unidad 1	30-May-18	May 30, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Unique Builders, Inc	\$ 3,695,542.50	\$ 3,695,542.50
PEMOC (Local)	AC-002269	Reconstrucción de Carreteras Región Este, Unidad 2	5-Jun-18	June 5, 2018	July 26, 2018	July 26, 2018	October 7, 2018	August 27, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000.00	\$ 2,995,000.00
PEMOC (Local)	AC-003269	Reconstrucción de Carreteras Región Este, Unidad 3	5-Jun-18	June 5, 2018	July 6, 2018	July 6, 2018	September 19, 2018	August 10, 2018	Super Asphalt Pavement	\$ 4,228,567.00	\$ 4,228,567.00
PEMOC (Local)	AC-001270	Reconstrucción de Carreteras Región Sur, Unidad 1	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 3,929,789.90	\$ 3,929,789.90
PEMOC (Local)	AC-002270	Reconstrucción de Carreteras Región Sur, Unidad 2	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,933.40	\$ 4,372,933.40
PEMOC (Local)	AC-001271	Reconstrucción de Carreteras Región Norte, Unidad 1	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 6,263,573.00	\$ 6,263,573.00
PEMOC (Local)	AC-002271	Reconstrucción de Carreteras Región Norte, Unidad 2	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 4,163,800.00	\$ 4,163,800.00
PEMOC (Local)	AC-000272	Reconstrucción de Carreteras Región Metro Unidad 1	13-Jun-18	June 13, 2018	June 23, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220.00	\$ 2,026,220.00
PEMOC (Local)	AC-003271	Reconstrucción de Carreteras Región Norte, Unidad 3	13-Jun-18	June 13, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 3,905,136.00	\$ 3,905,136.00
PEMOC (Local)	AC-001273	Reconstrucción de Carreteras Región Oeste, Unidad 1	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Maglex Eng	\$ 4,637,287.00	\$ 4,637,287.00
PEMOC (Local)	AC-002273	Reconstrucción de Carreteras Región Oeste, Unidad 2	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	September 7, 2018	Ferrovial Agroman	\$ 4,911,904.00	\$ 4,911,904.00
Abriendo Caminos (Ronda 1)	AC-001267	Abriendo Caminos - Primarias Región Sur 1	22-Jun-18	June 29, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,262,000.00	\$ 6,262,000.00
Abriendo Caminos (Ronda 1)	AC-001275	Abriendo Caminos - Primarias Región Norte 1	27-Jun-18	June 27, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,026,000.00	\$ 6,026,000.00
Abriendo Caminos (Ronda 1)	AC-001276	Abriendo Caminos - Primarias Región Este 1	11-Jul-18	July 9, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,712.50	\$ 5,978,712.50
Abriendo Caminos (Ronda 1)	AC-001277	Abriendo Caminos - Primarias Región Oeste 1	13-Jul-18	July 13, 2018	July 23, 2018	July 23, 2018	September 4, 2018	August 27, 2018	Transporte Rodriguez Asfalto	\$ 5,099,750.00	\$ 5,099,750.00
Regular FHWA	AC-520137	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	19-Jul-18	July 19, 2018	September 17, 2018	August 29, 2018	October 18, 2018	September 24, 2018	Desarrolladora JA	\$ 4,757,059.00	\$ 4,757,059.00
Regular FHWA	AC-520138	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	20-Jul-18	July 20, 2018	September 18, 2018	August 29, 2018	October 19, 2018	September 24, 2018	Desarrolladora JA	\$ 3,888,105.00	\$ 3,888,105.00
Regular FHWA	AC-520133	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 66.00 al 71.60	16-Aug-18	August 16, 2018	October 15, 2018	September 21, 2018	November 15, 2018	December 6, 2018	Del Valle Group	\$ 16,256,000.00	\$ 16,256,000.00
Regular FHWA	AC-520140	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 71.60 al 77.00	17-Aug-18	August 17, 2018	October 16, 2018	September 19, 2018	November 16, 2018	December 6, 2018	Del Valle Group	\$ 15,685,000.00	\$ 15,685,000.00
Abriendo Caminos (Ronda 1)	AC-003277	Abriendo Caminos - Primarias Región Oeste 2	18-Sep-18	September 18, 2018	December 17, 2018	November 16, 2018	January 31, 2019	January 25, 2019	Maglex Eng	\$ 2,031,050.00	\$ 2,031,050.00
Abriendo Caminos (Ronda 1)	AC-002266	Abriendo Caminos - Secundarias y Terciarias Región Metro 1	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475.00	\$ 2,989,475.00
Abriendo Caminos (Ronda 1)	AC-002267	Abriendo Caminos - Secundarias y Terciarias Región Sur 1	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Lujani General Contractor	\$ 5,943,709.60	\$ 5,943,709.60
Abriendo Caminos (Ronda 1)	AC-002275	Abriendo Caminos - Secundarias y Terciarias Región Norte 1	26-Sep-18	August 27, 2018	October 19, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Lujani General Contractor	\$ 4,643,122.00	\$ 4,643,122.00
Abriendo Caminos (Ronda 1)	AC-002276	Abriendo Caminos - Secundarias y Terciarias Región Este 1	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cidra Excavation	\$ 3,582,550.00	\$ 3,582,550.00
Regular FHWA	AC-006639	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778.00	\$ 9,141,778.00
Regular FHWA	AC-015237	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	30-Sep-18	August 31, 2018	October 30, 2018	October 5, 2018	November 30, 2018	October 30, 2018	Gill Engineering Group, Inc.	\$ 1,467,868.00	\$ 1,467,868.00
Regular FHWA	AC-100088	Safety Improvements PR-10 from km 0 to km 29, Ponce-Adjuntas	2-Oct-18	October 2, 2018	January 1, 2019	December 6, 2018	February 15, 2019	February 4, 2019	Desarrolladora JA	\$ 14,979,637.75	\$ 14,979,637.75
Abriendo Caminos (Ronda 1)	AC-002277	Abriendo Caminos - Secundarias y Terciarias Región Oeste 1	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 3,418,125.00	\$ 3,418,125.00
Regular FHWA	AC-091206	Bridge #2314 over Cayaguas River, off PR-902 km 0.1, San Lorenzo	4-Oct-18	October 4, 2018	January 14, 2019	November 16, 2018	February 28, 2019	January 25, 2019	Obtrate Contratasta General	\$ 510,395.32	\$ 510,395.32
Abriendo Caminos (Ronda 1)	AC-003266	Abriendo Caminos - Primarias Región Metro 2	5-Oct-18	September 11, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 19, 2018	Ferrovial Agroman	\$ 4,662,255.00	\$ 4,662,255.00
Abriendo Caminos (Ronda 1)	AC-003267	Abriendo Caminos - Primarias Región Sur 2	6-Oct-18	September 6, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 23, 2018	Robles Asphalt Corp	\$ 4,437,000.00	\$ 4,437,000.00
Abriendo Caminos (Ronda 1)	AC-003275	Abriendo Caminos - Primarias Región Norte 2	11-Oct-18	September 11, 2018	November 1, 2018	September 20, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,619,000.00	\$ 4,619,000.00
Regular FHWA	AC-010272	Safety Improvements to PR-102 from km 7.8 to km 17.8	11-Oct-18	October 11, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodriguez Asfalto	\$ 2,745,770.00	\$ 2,745,770.00
DTL (FHWA)	AC-520131	DTL Phase 2, Unit 1 - PR-52 from km 9.16 to 12.02	12-Oct-18	October 1, 2018	November 11, 2018	October 24, 2018	December 12, 2018	December 13, 2018	Ferrovial Agroman	\$ 18,956,788.00	\$ 18,956,788.00
Abriendo Caminos (Ronda 1)	AC-003276	Abriendo Caminos - Primarias Región Este 2	13-Oct-18	September 13, 2018	November 1, 2018	October 2, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,662,000.00	\$ 4,662,000.00
Regular FHWA	AC-015235	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	13-Oct-18	September 10, 2018	November 12, 2018	October 2, 2018	December 13, 2018	November 1, 2018	RO Rental Equipment	\$ 2,404,528.00	\$ 2,404,528.00
DTL (FHWA)	AC-520143	DTL - Phase 2 Phase 2, Unit 2 - PR-52 from km 12.02 to 13.96 (sta 33+02 to sta 15+00)	14-Oct-18	October 4, 2018	November 13, 2018	October 24, 2018	December 14, 2018	December 14, 2018	Constructora Santiago II	\$ 15,999,892.00	\$ 15,999,892.00
PEMOC (Local)	AC-003273	Reconstrucción de Carreteras Región Oeste, Unidad 3	25-Oct-18	October 25, 2018	January 14, 2019	December 6, 2018	February 28, 2019	January 25, 2019	Transporte Rodriguez Asfalto	\$ 6,299,876.00	\$ 6,299,876.00
Regular FHWA	AC-017333	Safety Improvements to PR-173 from km 0 to km 9	25-Oct-18	October 9, 2018	November 24, 2018	October 25, 2018	December 25, 2018	December 7, 2018	Maglex Eng	\$ 2,737,327.00	\$ 2,737,327.00
Regular FHWA	AC-300118	PR-30 from km 7.3 to km 14.4	2-Nov-18	October 3, 2018	December 2, 2018	October 25, 2018	December 14, 2018	December 14, 2018	Ferrovial Agroman	\$ 12,866,618.00	\$ 12,866,618.00
Regular FHWA	AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.8, Cabo Rojo	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EJ Construction	\$ 4,175,004.00	\$ 4,175,004.00
DTL (FHWA)	AC-001870	DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00
DTL (FHWA)	AC-800534	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000.00
PEMOC (Local)	AC-004269	Reconstrucción de Carreteras Región Este, Unidad 4	14-Jan-19	January 15, 2019	February 13, 2019	February 14, 2019	March 15, 2019	April 3, 2019	Super Asphalt Corp	\$ 2,152,340.00	\$ 2,152,340.00
PEMOC (Local)	AC-003270	Reconstrucción de Carreteras Región Sur, Unidad 3	16-Jan-19	December 6, 2018	February 15, 2019	January 16, 2019	March 17, 2019	February 21, 2019	JM Caribbean Builders	\$ 7,077,162.00	\$ 7,077,162.00
Regular FHWA	AC-002906	Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, Bayamón	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019	May 1, 2019	August 6, 2019	Const. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00
Regular FHWA	AC-011417	Bridge #2161 over waterway, PR-114 Km 2.2, Mayaguez	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamrio	\$ 297,479.00	\$ 297,479.00
Regular FHWA	TBD	Critical Bridges & Rehab	1-Feb-19	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 1, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362.00
Regular FHWA	AC-991202	Bridge #1058 over Rio Grande de Loiza, PR-9912 Km 0.1, Cayaguas Ward, San Lorenzo	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000.00
Regular FHWA	AC-520135	PR-52 from km 95 to km 99	12-Feb-19	February 13, 2019	March 29, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Ferrovial Agroman	\$ 7,060,798.00	\$ 7,060,798.00
DTL (FHWA)	AC-800533	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to sta 151+66)	14-Feb-19	February 14, 2019	March 25, 2019	March 14, 2019	May 9, 2019	May 1, 2019	Ferrovial Agroman	\$ 13,112,005.00	\$ 13,112,005.00
Regular FHWA	AC-001206	PR-12 Pavement Rehabilitation	15-Feb-19	February 15, 2019	March 29, 2019	March 26, 2019	May 10, 2019	May 8, 2019	Venegas Construction	\$ 11,199,312.00	\$ 11,199,312.00
PEMOC (Local)	AC-005269	Reconstrucción de Carreteras Región Este, Unidad 5	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$ 986,546.00	\$ 986,546.00
PEMOC (Local)	AC-004271	Highway Reconstruction North Region, Unit 4	28-Feb-19	February 28, 2019	March 28, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$ 3,439,000.00	\$ 3,439,000.00
Regular FHWA	AC-111131	Reconstruction of PR-111, Kms. 4.0, 4.2 (ER90 funds)	22-Mar-19	March 26, 2019	May 7, 2019	April 24, 2019	June 21, 2019	May 31, 2019	Maglex Eng	\$ 1,568,977.00	\$ 1,568,977.00

Abriendo Caminos (Ronda 2)	AC-001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	27-Mar-19	March 27, 2019	May 8, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00
Regular FHWA	AC-065605	Reconstruction of PR-656 km. 2.3 (ER80 funds)	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 4,884,000.00	\$ 4,884,000.00
Regular FHWA	AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$ 11,091,000.00	\$ 11,091,000.00
Regular FHWA	AC-014354	Bridge #780 over Matruillas River, PR-143 Km 36.0, Orocovis	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empresas JBR, Inc.	\$ 228,192.00	\$ 228,192.00
Regular FHWA	AC-800356	Reconstruction of PR-135, Adjuntas	23-Apr-19	May 7, 2019	June 4, 2019	May 23, 2019	July 16, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 363,000.00	\$ 363,000.00
DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	24-Apr-19		June 5, 2019			July 17, 2019		\$ 8,500,000.00	
Regular FHWA	AC-002065	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Desarrolladora JA	\$ 19,469,055.00	\$ 19,469,055.00
Abriendo Caminos (Ronda 2)	AC-002282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	28-May-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019		Puerto Rico Asphalt, LLC	\$ 3,289,839.89	\$ 3,289,839.89
Abriendo Caminos (Ronda 2)	AC-003282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-128, PR-374) AFI-BP-19-23	28-May-19	June 25, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	R&F	\$ 3,406,876.19	\$ 3,406,876.19
Abriendo Caminos (Ronda 2)	AC-004282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-7725, PR-390, PR-127, PR-7722) AFI-BP-19-24	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	A&M Contractor	\$ 2,992,095.00	\$ 2,992,095.00
Regular FHWA	AC-520125	Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 KM 49.5	14-Jun-19	June 18, 2019	July 26, 2019	August 27, 2019	September 6, 2019	October 31, 2019	LPCD Inc	\$ 5,899,914.00	\$ 5,899,914.00
Abriendo Caminos (Ronda 2)	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-949, PR-737)	18-Jun-19	October 1, 2019	July 30, 2019	October 15, 2019	September 10, 2019	October 31, 2019	Super Asphalt Corp	\$ 4,802,601.47	\$ 4,802,601.47
Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00
Regular FHWA	AC-018193	Julio Ardingo Pedestrian Bridge, San Juan	26-Jun-19	June 25, 2019	August 7, 2019		September 18, 2019		LPC Contractors Inc.	\$ 5,995,017.00	\$ 5,995,017.00
Abriendo Caminos (Ronda 2)	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-498, PR-397) AFI-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodríguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64
Abriendo Caminos (Ronda 2)	AC-002284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00
Abriendo Caminos (Ronda 2)	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	2-Jul-19	August 27, 2019	August 13, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Professional Asphalt	\$ 4,503,277.52	\$ 4,503,277.52
Abriendo Caminos (Ronda 2)	AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-884, PR-882, PR-825, PR-590, PR-6690, PR-688, PR-6677, PR-8865, PR-6659, PR-659)	2-Jul-19	September 19, 2019	August 13, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Puerto Rico Asphalt, LLC	\$ 2,096,956.61	\$ 2,096,956.61
Abriendo Caminos (Ronda 2)	AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) AFI-BP-19-06	3-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$ 3,696,464.75	\$ 3,696,464.75
Regular FHWA	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 4,385,792.00	\$ 4,385,792.00
Regular FHWA	AC-093001	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-9030, Gurabo	7-Jul-19	July 9, 2019	August 18, 2019	September 23, 2019	September 29, 2019		Piloto Construction, LLC	\$ 3,627,000.00	\$ 3,627,000.00
Regular FHWA	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 3,758,224.00	\$ 3,758,224.00
Abriendo Caminos (Ronda 2)	AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) BP-19-16-AC	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$ 3,950,603.26	\$ 3,950,603.26
Regular FHWA	AC-111135	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	10-Jul-19	July 29, 2019	August 21, 2019	August 20, 2019	October 2, 2019	September 25, 2019	Super Asphalt Corp	\$ 6,423,334.50	\$ 6,423,334.50
Abriendo Caminos (Ronda 2)	AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-7774, PR-496, PR-455, PR-124) BP-19-14-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019	October 15, 2019	Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65
Abriendo Caminos (Ronda 2)	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-4431, PR-6685, PR-643, PR-667, PR-165, PR-813) BP-19-14-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,908.74	\$ 3,832,908.74
Regular FHWA	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	14-Jul-19	July 11, 2019	August 25, 2019	August 20, 2019	October 6, 2019	September 30, 2019	Del Valle Group	\$ 11,890,000.00	\$ 11,890,000.00
Abriendo Caminos (Ronda 2)	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-14-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019	October 15, 2019	JR Asphalt	\$ 775,714.29	\$ 775,714.29
Abriendo Caminos (Ronda 2)	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP-19-14-AC	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 8, 2019	October 15, 2019	HDT Group	\$ 2,898,938.95	\$ 2,898,938.95

Abriendo Caminos (Ronda 2)	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019		October 10, 2019		Design Build LLC	\$ 1,994,452.17	\$ 1,994,452.17
Abriendo Caminos (Ronda 2)	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	18-Jul-19	September 19, 2019	August 29, 2019		October 10, 2019		Design Build LLC	\$ 3,077,095.68	\$ 3,077,095.68
Abriendo Caminos (Ronda 2)	AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019		October 11, 2019		A & N Road Development	\$ 5,599,560.14	\$ 5,599,560.14
PEMOC (Local)	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Diaz	19-Jul-19		August 30, 2019		October 11, 2019			\$ 632,500.00	
Regular FHWA	AC-520134	Highway Safety Improvements of PR-52 from km 52.3 to 55.3	20-Jul-19	July 24, 2019	August 31, 2019	August 15, 2019	October 12, 2019	September 30, 2019	R & F Asphalt Unlimited Inc.	\$ 4,533,208.40	\$ 4,533,208.40
Regular FHWA	AC-002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamón	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 17, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00
Regular FHWA	AC-014989	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manatí-Ciales	4-Aug-19	October 25, 2019	September 15, 2019		October 27, 2019		Transporte Rodríguez Asfalto	\$ 8,152,516.50	\$ 8,152,516.50
Regular FHWA	AC-017745	Geometric Improvements of PR-177 Interchange with Juan Martínez Ave., Bayamón	4-Aug-19	July 30, 2019	September 15, 2019	September 9, 2019	October 27, 2019	October 8, 2019	Obratec Contratista General, Inc.	\$ 709,463.00	\$ 709,463.00
Regular FHWA	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	11-Aug-19		September 22, 2019		November 3, 2019			\$ 3,562,067.50	
Regular FHWA	AC-520144	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	11-Aug-19	August 9, 2019	September 22, 2019	September 25, 2019	November 3, 2019	October 29, 2019	Del Valle Group	\$ 13,656,000.00	\$ 13,656,000.00
DTL (FHWA)	AC-800509	DTL - Phase 6 - ITS	14-Aug-19		September 25, 2019		November 6, 2019			\$ 22,500,000.00	
Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase I (Rec PR-148 & PR-167), Naranjito	19-Aug-19		September 30, 2019		November 11, 2019			\$ 3,187,260.00	
Regular FHWA	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	19-Aug-19		September 30, 2019		November 11, 2019			\$ 2,392,757.85	
Regular FHWA	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019	October 21, 2019	Transporte Rodríguez Asfalto	\$ 5,985,403.00	\$ 5,985,403.00
Regular FHWA	AC-800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-921 from Km. 0.0 to Km. 4.1, Las Piedras	19-Aug-19	August 6, 2019	September 30, 2019	September 9, 2019	November 11, 2019	October 15, 2019	Lujani General Contractor Inc.	\$ 1,981,795.80	\$ 1,981,795.80
Regular FHWA	AC-010166	Construction of Recreational Trail for Bicycles and Pedestrians from Rio Bayamón to PR-165, Toa Baja	23-Aug-19		October 4, 2019		November 15, 2019			\$ 4,508,477.80	
Regular FHWA	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19		October 5, 2019		November 16, 2019			\$ 4,871,344.63	
Regular FHWA	AC-083503	Pavement Rehabilitation and Reconstruction of PR-835 from Km 0.0 To Km 5.9, PR-837 From km 0.0 to Km 3.9 and PR-8834 from Km 0.0 to Km 2.3, Guaynabo	24-Aug-19	October 31, 2019	October 5, 2019		November 16, 2019		Piloto Construction, LLC	\$ 5,169,000.00	\$ 5,169,000.00
DTL (FHWA)	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.63)	25-Aug-19	August 10, 2019	October 6, 2019	September 10, 2019	November 17, 2019	October 10, 2019	Constructora Santiago II	\$ 919,000.00	\$ 919,000.00
Regular FHWA	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Ututado	4-Sep-19		October 16, 2019		November 27, 2019			\$ 3,307,429.81	
Regular FHWA	AC-520120	Pavement Rehabilitation and Reconstruction of PR-52 from km. 99.0 to km. 106.0 (Phase 1)	4-Sep-19		October 16, 2019		November 27, 2019			\$ 5,750,000.00	
Regular FHWA	AC-111136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9-Sep-19	August 13, 2019	October 21, 2019	September 10, 2019	December 2, 2019	October 31, 2019	LPC Contractors Inc.	\$ 8,168,979.00	\$ 8,168,979.00
Regular FHWA	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019	September 10, 2019	December 4, 2019	October 31, 2019	Desarrolladora JA	\$ 1,289,742.00	\$ 1,289,742.00
Regular FHWA	AC-411901	Las María Connector	19-Sep-19		October 31, 2019		December 12, 2019			\$ 9,120,000.00	
Regular FHWA	AC-500023	Rincón Recreational Trail	25-Sep-19		November 6, 2019		December 18, 2019			\$ 6,540,000.00	

Order Number	AC #	Project Type	Description	Region	Road Number	Project KM Begin	Project KM End	Contractor	Administrador	Original Cost	Revised Cost	% Change In Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change In Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change In Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change In Duration (Original vs Projected)	
R00014066	014066	Geometric Improvement	Ensanche PR-340 hasta Intersección PR-642	Norte	140			RSC Construction Corporation	Ing. Ignacio Rios Rivas	\$3,999,000.00	\$4,613,285.00	15%	\$164,420.00	\$4,777,705.00	19%	\$2,003,249.32	43%	\$2,774,455.68	31-Jul-17	25-Jul-18	360	22-Apr-20	997	177%	22-Apr-20	83%	997	177%
T00052122	520122	Others	Construcción de Traffic Management Center (TMC) Rehabilitación Y Mitigación Socavación P/S Gde. Isacana Num.	Este	52			Del Valle Group, SP	Ing. Anebal Miranda Pérez	\$5,375,000.00	\$6,809,940.55	27%	\$0.00	\$6,809,940.55	27%	\$6,613,886.28	97%	\$196,054.27	30-May-17	24-Jan-18	240	11-Oct-19	865	260%	9-Mar-20	87%	1015	323%
B00075206	075206	Bridge Repair	Corrección De Deslizamiento De Terreno Carretera PR-31 Kilómetro 11.80	Sur	752	0.80		Obratac Contratista General, Inc.	Ing. Milton L. Corderón Dávila	\$279,396.00	\$279,396.00	0%	\$102,488.00	\$381,884.00	37%	\$73,418.24	26%	\$308,465.76	30-Dec-16	28-May-17	150	28-May-17	150	0%	16-Jan-20	93%	1113	642%
R00099400	804000	Landfills	Rehabilitación P/S Cda Beata N. Núm. 1286 y 1287 Km 75.0 y Núm. 1275 y 1276 Km 26.7	Este	31			Tamrio, Inc.	Ing. Emelyn Serrano Medina	\$1,178,122.15	\$2,487,082.60	111%	\$0.00	\$2,487,082.60	111%	\$1,021,438.90	41%	\$1,465,643.70	30-Dec-16	25-Oct-17	300	22-Nov-19	1058	253%	14-Feb-20	91%	1142	281%
B00052127	520127	Bridge Repair	Ciclón Y Paseo Peatonal Desde PR-153 Hasta Baños De Coamo	Sur	546			Del Valle Group, SP	Ing. Marvín Mora González	\$6,191,000.00	\$7,248,604.82	17%	\$604,700.00	\$7,853,304.82	27%	\$5,592,561.12	77%	\$2,260,743.70	30-Dec-16	22-Feb-18	420	28-Dec-19	1094	160%	28-Dec-19	95%	1094	160%
LCN000212	000212	Others	Traffic Incident Management Field Devices	Metro	26	0.00	15.40	Constructora I. Meléndez, LLC	Ing. Juan M. Colón Colón	\$2,778,000.00	\$3,452,570.45	24%	\$0.00	\$3,452,570.45	24%	\$2,132,258.09	62%	\$1,320,312.36	27-Dec-16	21-Dec-17	360	21-Nov-19	1060	194%	21-Nov-19	98%	1060	194%
LD0999501	809501	Others	Reemplazo P/S Río Toro Negro Núm. 599 PR-615 Km 4.05 Bo. Pozos	Metro	615	4.05		Bonnaville Contracting & Technology Group, LLC	Ing. Israel Cancel Hidalgo	\$3,988,685.30	\$4,841,085.95	21%	\$200,000.00	\$5,041,085.95	26%	\$4,120,718.30	85%	\$920,367.65	2-Dec-16	26-Nov-17	360	14-Oct-19	1047	191%	1-Nov-19	100%	1065	196%
BCN0615011	061511	Bridge Replacement	Reemplazo del Puente Núm. 982 Sobre PR-189, Carretera PR-30, kilómetro 4.1	Norte	30	4.10		Constructora Hartmann, SE	Ing. Solimar Santiago Reyes	\$3,766,855.00	\$5,011,118.27	33%	\$75,565.95	\$5,086,684.22	35%	\$4,460,165.19	89%	\$626,519.03	9-Nov-16	2-May-18	540	26-Dec-19	1143	112%	26-Dec-19	95%	1143	112%
B00999470	804470	Bridge Replacement	Corrección De Deslizamiento En Carretera PR-123 Kilómetro 26.9 Desde Estación 1+00.00 Hasta la Estación 2+04.50	Este	30	4.10		Constructora Santiago R. Rodríguez	Ing. Rogelio Navarro Rodríguez	\$11,143,902.00	\$11,938,637.00	7%	\$370,000.00	\$12,308,637.00	10%	\$3,602,091.64	30%	\$8,706,545.36	29-Sep-16	23-Sep-17	360	1-Apr-19	915	154%	30-Jun-20	82%	1371	281%
R000123024	012324	Landfills	Mejoras Al Sistema De Semáforos Carretera PR-2, Desde El Kilómetro 76.1 (PR-10) Hasta El Kilómetro 82.4 (PR-493)	Norte	2	76.10	82.40	Gill Engineering Group, Inc.	Ing. Jisela Jirau Adames	\$2,167,966.00	\$4,999,244.40	131%	\$20,000.00	\$5,019,244.40	132%	\$2,777,738.01	56%	\$2,241,506.39	18-Jul-16	13-May-17	300	7-Jan-20	1269	323%	7-Jan-20	95%	1269	323%
B020014271	802371	Bridge Replacement	Reemplazo Puente Núm. 178 Quebrada Tota	Sur	14	65.57		Tamrio, Inc.	Ing. Maricely Tejero Rodríguez	\$3,294,950.30	\$3,925,120.73	19%	\$0.00	\$3,925,120.73	19%	\$2,712,786.80	69%	\$1,212,333.93	17-Jun-16	05-Dec-19	1267	31-Jul-19	1140	-10%	5-Dec-19	97%	1267	0%
R000018069	001869	Pavement	Rehabilitación del Pavimento Carretera PR-38, Desde kilómetro 0.00 Hasta kilómetro 6.20	Metro	18			Descarrolladora J.A. Inc.	Ing. Angel L. Cora De Jesús	\$4,283,928.00	\$4,883,649.00	14%	\$66,000.00	\$4,949,649.00	16%	\$3,294,858.56	67%	\$1,654,790.44	3-Jun-16	28-May-17	360	3-Ave-19	1157	221%	31-Dec-19	95%	1307	263%
F000010185	100085	Safetv	Mejoras A La Seguridad Carretera PR-10 Desde el kilómetro 56.00 hasta el kilómetro 85.5	Norte	10	56.00	85.50	Del Valle Group, SP	Ing. José M. Rosario Rivera	\$5,858,000.00	\$6,539,573.50	12%	\$0.00	\$6,539,573.50	12%	\$5,455,469.14	83%	\$1,084,104.36	3-Jun-16	26-Aug-17	450	11-Jun-19	1104	145%	30-Oct-19	100%	1245	177%
R000861022	086122	Pavement	Rehabilitación Del Pavimento Carretera PR-861 Desde Kilómetro 7.00 Hasta Kilómetro 31.00	Norte	861	7.00	11.00	CJD Construction Corp.	Ing. Sandra Lisboa González	\$1,318,000.00	\$2,401,525.13	82%	\$723,813.64	\$3,125,338.77	137%	\$1,550,280.12	65%	\$1,575,058.65	7-Apr-16	3-Oct-16	180	13-Feb-20	1408	682%	13-Feb-20	93%	1408	682%
F000174018	017418	Traffic Signals	Sistema de Semáforos PR-174 Intersección Accesos UPR y CESCO Extensión Ave. Degetau desde Ave Luis Muñoz Marín PR-32 hasta PR-383	Metro	174			Unique Builders, Inc.	Ing. Luis R. Pastor Reyes	\$443,481.70	\$540,790.60	22%	\$110,000.00	\$650,790.60	47%	\$162,222.26	30%	\$488,568.34	26-Oct-15	22-Apr-16	180	10-May-17	563	213%	28-Nov-19	98%	1495	731%
P000034002	003402	New Construction	Carretera PR-9 Desde Avenida Las Américas Hasta PR-132	Este	34			Constructores Jose Carro, SE	Ing. Dayna D. Pérez Zapata	\$24,611,000.00	\$25,688,790.87	4%	\$135,500.00	\$25,824,290.87	5%	\$16,679,139.63	65%	\$9,145,151.24	7-Aug-15	22-Jan-18	900	12-Apr-20	1711	90%	7-Apr-20	91%	1706	90%
M000009015	000915	Construction	Mejoras a la Intersección de las PR-18 y PR-21	Sur	9			LFC & D. Inc.	Ing. Damari M. Santiago Torres	\$45,499,874.20	\$47,131,767.80	4%	\$0.00	\$47,131,767.80	4%	\$34,413,440.81	73%	\$12,718,326.99	29-Jul-14	8-Jan-18	1260	24-Sep-20	2250	79%	24-Sep-20	85%	2250	79%
F00999467	804467	Improvement	Sistema de Semáforos PR-3 Desde Comunidad Carera Hasta Plaza Atenas	Metro	21			Ferromial Agromán, LLC	Ing. Juan C. Arroyo Ramirez	\$16,117,553.50	\$18,446,255.00	14%	\$210,400.00	\$18,656,655.00	16%	\$14,470,961.84	78%	\$4,185,693.16	28-Mar-14	12-Sep-16	900	7-Oct-19	2020	124%	6-Dec-19	98%	2080	131%
F000003467	200367	Traffic Signals		Norte	2			Prime Electric, Corp.	Ing. Jisela Jirau Adames	\$4,459,120.00	\$4,313,951.11	-3%	\$100,000.00	\$4,413,951.11	-1%	\$3,640,070.45	84%	\$773,880.66	13-Dec-12	7-Dec-13	360	6-Oct-16	1392	287%	31-Dec-19	98%	2975	615%

		Summary Characteristics		
		Original	Revised	Projected
Total Program Cost (\$)	\$147,074,089.15	\$165,930,350.88	\$169,495,276.37	\$169,495,276.37
% Change In Total Program Cost		12.8%	15.2%	
Sum of Project Duration (Days)	9427	27918	27801	31-Oct-2019
% Change in Program Duration		143.1%	194.9%	

Oracle Number	AC #	Project Type	Description	Region	Road Number	Project KM Begin	Project KM End	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	Column1
R00999546	800546	Reconstrucción	Reconstrucción de Carretera PR-917 Kilómetros: 8.20 al 15.20 y Carretera PR-921 Kilómetros: 0.00 al 4.10	Este				Super Asphalt Pavement Corporation	Ing. Regino Navarro Rodríguez	\$2,053,218.00	\$2,053,218.00	0%	\$0.00	\$2,053,218.00	0%	\$0.00	0%	\$2,053,218.00	28-Oct-19	24-May-20	210	24-May-20	210	0%	24-May-20	1%	210	0%	0
R00999572	800572	Landslides	Corrección de daños en PR-423 Km. 1.1 y PR-112 Km. 15.1	Oeste	423/112	1.1/15.1		JJM Construction Corp.	Ing. Victor M. Medina Badillo	\$1,183,480.00	\$1,183,480.00	0%	\$0.00	\$1,183,480.00	0%	\$0.00	0%	\$1,183,480.00	21-Oct-19	18-Jan-20	90	18-Jan-20	90	0%	18-Jan-20	11%	90	0%	0
R00999573	800573	Landslides	Corrección de daños en PR-349 Km. 1.00	Oeste	349	1		Comas & Comas Corp.	Ing. Dennise Luciano	\$280,155.00	\$280,155.00	0%	\$0.00	\$280,155.00	0%	\$0.00	0%	\$280,155.00	21-Oct-19	18-Jan-20	90	18-Jan-20	90	0%	18-Jan-20	11%	90	0%	0
L00002907	002907	Geometric Improvements	Mejoras Geométricas en la Intersección de Carreteras PR-29 y PR-168 Kilómetros: 0.90 al 1.10	Metro	29	0.90	1.10	Gill Engineering Group, Inc.	Ing. Astrid Pagán Flores	\$1,038,682.00	\$1,038,682.00	0%	\$0.00	\$1,038,682.00	0%	\$0.00	0%	\$1,038,682.00	21-Oct-19	17-Apr-20	150	17-Apr-20	180	20%	17-Apr-20	6%	180	20%	0
R000177045	017745	Geometric Improvements	Mejoras Geométricas en la Intersección de la Carretera PR-177 y Avenida Juan Martínez	Metro	177			Obratec Contratista General, Inc.	Ing. Luis R. Pastor Reyes	\$709,463.00	\$709,463.00	0%	\$0.00	\$709,463.00	0%	\$0.00	0%	\$709,463.00	21-Oct-19	28-Mar-20	150	18-Mar-20	150	0%	28-Mar-20	6%	160	7%	-10
R016000282	016282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-115 (Kms. 0.0 a 6.8, Añasco), PR-115 (Kms. 17.7 a 27.8, Aguada - Aguadilla), PR-402 (Kms 0 a 8, Añasco), PR-467 (Kms 0 a 6.7, Aguadilla) y PR-485 (Kms 0 a 4.2, Quebradillas) PR-411 (Kms 11.4 a 18.4, Rincón), PR-416 (Kms 0.0 a 7.8, Aguada) PR-303 (Kms 0.0 a 14.5, Lajas-Cabo Rojo), PR-305 (Kms 0.0 a 5.4, Lajas)	Oeste	Various			A & N Roads Development	Ing. Osvaldo Lorenzo	\$5,599,560.14	\$5,599,560.14	0%	\$0.00	\$5,599,560.14	0%	\$0.00	0%	\$5,599,560.14	17-Oct-19	14-Mar-20	150	14-Mar-20	150	0%	14-Mar-20	9%	150	0%	0
R000200283	200283	Safety	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2, Kilómetros: 87.869 al 92.05	Norte	2	87.87	92.05	Del Valle Group, SP	Ing. Solimar Santiago Reyes	\$11,890,000.00	\$11,890,000.00	0%	\$0.00	\$11,890,000.00	0%	\$0.00	0%	\$11,890,000.00	14-Oct-19	4-Feb-21	480	4-Feb-21	480	0%	4-Feb-21	4%	480	0%	0
R000522134	520134	Safety	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros: 52.30 al 55.50	Sur	52	52.30	55.50	R & F Asphalt Unlimited Inc.	Ing. Milton J. Cintrón Dávila	\$4,533,208.40	\$4,533,208.40	0%	\$0.00	\$4,533,208.40	0%	\$0.00	0%	\$4,533,208.40	14-Oct-19	9-Jun-20	240	9-Jun-20	240	0%	9-Jun-20	7%	240	0%	0
R000111135	111135	Reconstrucción	Mejoras a la Carretera PR-111, Kilómetros: 0.00 al 10.00	Oeste	111	0.00	10.00	Super Asphalt Pavement Corporation	Ing. Victor M. Medina Badillo	\$6,423,334.50	\$6,423,334.50	0%	\$0.00	\$6,423,334.50	0%	\$0.00	0%	\$6,423,334.50	7-Oct-19	29-Dec-20	450	29-Dec-20	450	0%	29-Dec-20	5%	450	0%	0
R000111043	111143	Landslides	Construction of Gabion Retaining Wall (3.66 M Height) PR-111 Km 53.45, Municipality of Utuado	Norte	111	53.45		Constructora Nieves, Inc.	Ing. Edgar Rivera Rivera	\$191,494.10	\$191,494.10	0%	\$0.00	\$191,494.10	0%	\$0.00	0%	\$191,494.10	23-Sep-19	4-Nov-19	43	4-Nov-19	43	0%	4-Nov-19	90%	43	0%	0
R000002306	200306	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2 Kilómetros: 92.5 al 95.9	Oeste	2	92.5	95.9	Transporte Rodríguez Asfalto, Inc.		\$3,758,224.00	\$3,758,224.00	0%	\$0.00	\$3,758,224.00	0%	\$0.00	0%	\$3,758,224.00	23-Sep-19	17-Aug-20	330	17-Aug-20	330	0%	17-Aug-20	12%	330	0%	0
R000020307	200307	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2 Kilómetros: 95.9 al 100.06	Oeste	2	95.9	100.06	Transporte Rodríguez Asfalto, Inc.	Ing. Felix L. Hernández	\$4,385,792.00	\$4,385,792.00	0%	\$0.00	\$4,385,792.00	0%	\$0.00	0%	\$4,385,792.00	23-Sep-19	16-Sep-20	360	16-Sep-20	360	0%	16-Sep-20	11%	360	0%	0
R030000282	003282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-132 (Kms. 12.5 a 21.4, Ponce), PR-511 (Kms. 0.0 a 15.0, Ponce), PR-133 (Kms 0.0 a 1.5, Ponce), PR-537 (Kms 0.0 a 1.2, Santa Isabel) y PR-538 (Kms 0.0 a 1.7, Santa Isabel) PR-541 (Kms. 0.0 a 1.2, Santa Isabel), PR-128 (Kms. 0.0 a 11.2, Yauco), PR-374 (Kms 0.0 a 5.5, Yauco)	Sur	Various			R & F Asphalt, Inc.		\$3,406,876.10	\$3,406,876.10	0%	\$0.00	\$3,406,876.10	0%	\$0.00	0%	\$3,406,876.10	8-Sep-19	5-Feb-20	151	5-Feb-20	151	0%	5-Feb-20	35%	151	0%	0
R040000282	004282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-742 (Kms. 0.0 a 2.2, Guayama), PR-712 (Kms. 6.1 a 17.2, Salinas-Guayama), PR-726 (Kms 0.0 a 5.4, Albonito), PR-775 (Kms 0.0 a 1.5, Albonito) y PR-390 (Kms 0.0 a 1.5, Peñuelas) PR-127 (Kms 0.0 a 4 Yauco) y PR-772 (Kms 0.0 a 6.3, Albonito-Cavev)	Sur	Various			J.R. Site Construction Cora.	Ing. Gerardo Torres Ortiz	\$3,014,140.82	\$3,014,140.82	0%	\$0.00	\$3,014,140.82	0%	\$0.00	0%	\$3,014,140.82	8-Sep-19	5-Feb-20	151	5-Feb-20	151	0%	5-Feb-20	35%	151	0%	0
R060000282	006282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-447 (Kms. 0.0 a 6.9 San Sebastian), PR-443 (Kms. 0 a 6.7 Aguadilla), PR-102 (Kms 17.6 a 19.5 Cabo Rojo), PR-307 (Kms 0.0 a 9.4 Cabo Rojo) y PR-312 (Kms 0.0 a 5.3 Cabo Rojo) PR-331 (Kms. 0 a 5 Guánica), PR-334 (Kms 0.0 a 2.3 Guánica), PR-105 (Kms 0.0 a 9.5 Mayagüez) y PR-106 (Kms 8 a 13.5 Mayagüez-Las Marías)	Oeste	Various			A & M Group, Inc.	Sr. Jose Pantoya	\$3,696,464.75	\$3,696,464.75	0%	\$0.00	\$3,696,464.75	0%	\$0.00	0%	\$3,696,464.75	8-Sep-19	5-May-20	241	5-Feb-20	151	-37%	5-May-20	22%	241	0%	-90



R010000282	001282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	Este	Various						Harry Auto Kool, Ir Resto Ramos	Ing. Carlos M.	\$3,189,977.00	\$3,189,977.00	0%	\$0.00	\$3,189,977.00	0%	\$0.00	0%	\$3,189,977.00	31-May-19	27-Oct-19	150	27-Oct-19	150	0%	1-Nov-19	99%	155	3%	-5
R040000471	004271	PEMoC	Programa Estatal de Modernización de Carreteras (PEMoC), Región Norte, Unidad 4, Repavimentación Carreteras PR-682 (Kms. 4.63 a 13.1), PR-811 (Kms. 0.00 a 5.90) y PR-866 (Kms. 0.00 a 7.80)	Norte	Various						Professional Asphalt, LLC	Ing. Juan O. Badillo Vélez	\$3,439,000.00	\$3,439,000.00	0%		\$3,439,000.00	0%	\$189,756.21	6%	\$3,249,243.79	31-May-19	23-Jul-20	420	23-Jul-20	420	0%	23-Jul-20	37%	420	0%	0
B009912002	991202	Bridge Repair	Rehabilitación del Puente Núm. 1058 Sobre Rio Grande de Loiza, Carretera PR-9912, Kilómetro: 0.1, Barrio Cayaguas	Este	#N/A						CAC Crespo Builders, LLC	Ing. Angel L. Santiago Galarza	\$3,730,000.00	\$3,730,000.00	0%	\$0.00	\$3,730,000.00	0%	\$0.00	0%	\$3,730,000.00	31-May-19	22-Aug-20	450	22-Aug-20	450	0%	22-Aug-20	34%	450	0%	0
B000149085	014985	Critical Bridges	Scouring Mitigation for Bridge No. 308 Over Guanábana Creek, PR-149 Km. 68.0	Sur	149						BIM Contractors, LLC	Ing. Gladys Mojica Ortiz	\$447,700.00	\$447,700.00	0%	\$0.00	\$447,700.00	0%	\$0.00	0%	\$447,700.00	23-May-19	19-Sep-19	120	19-Sep-19	120	0%	17-Jan-20	67%	240	100%	-120
B000428001	042801	Critical Bridges	Instalación de Puente Vehicular Modular de Acero Num 2574 Sobre Rio Prieto en Carretera Local (OFF) PR-428 Km 2.0 Group	Oeste	428						Desarrolladora JA, Inc.	Ing. José B. González Vélez	\$1,485,650.00	\$1,490,370.00	0%	\$0.00	\$1,490,370.00	0%	\$928,198.91	62%	\$562,171.09	23-May-19	18-Dec-19	210	22-Jan-20	245	17%	22-Jan-20	66%	245	17%	0
R000012006	001206	Safety	Mejoras a la Seguridad PR-12, Kilómetros: 0.00 a 6.4	Sur	12	0	6.4				Venegas Construct	Ing. Julio Báez Romero	\$11,198,911.00	\$11,224,321.00	0%	\$0.00	\$11,224,321.00	0%	\$106,735.26	1%	\$11,117,585.74	20-May-19	9-Nov-20	540	9-Nov-20	540	0%	9-Nov-20	30%	540	0%	0
R000522135	520135	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad, Autopista Luis A. Ferré PR-52, Kilómetros: 95.00 al 99.00	Sur	52	95	99				Ferrovial Agromán, LLC	Agrom. Luis A. Vélez Echevarría	\$7,060,798.00	\$7,060,798.00	0%	\$1,533,833.40	\$8,594,631.40	22%	\$0.00	0%	\$8,594,631.40	20-May-19	11-Aug-20	450	11-Aug-20	450	0%	11-Aug-20	37%	450	0%	0
B00999563	800563	Critical Bridges	Scouring Mitigation for Bridges: No. 217, 1381 and 261 Group SA Mejoras al Puente Núm. 2161 Sobre Quebrada Maga, Carretera PR-114	Oeste	Various						Tamrio, Inc.	Ing. Luis A. Pérez	\$828,854.00	\$809,763.09	-2%	\$0.00	\$809,763.09	-2%	\$452,977.36	56%	\$356,785.73	15-May-19	11-Oct-19	150	11-Oct-19	150	0%	1-Nov-19	99%	171	14%	-21
BCN0114017	011417	Bridge Repair	Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 4, Autopista Luis A. Ferré PR-52 Kilómetros: 0.15 a 3.1	Oeste	114						Tamrio, Inc.	Ing. Dennisse Luciano Collazo	\$297,479.00	\$326,040.00	10%	\$0.00	\$326,040.00	10%	\$272,743.00	84%	\$53,297.00	13-May-19	9-Oct-19	150	9-Oct-19	150	0%	1-Nov-19	99%	173	15%	-23
T00999533	800533	DTL	Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 4, Autopista Luis A. Ferré PR-52 Kilómetros: 0.15 a 3.1	Metro	52						Ferrovial Agromán, LLC	Sr. Angel Rivera Rosario	\$13,112,005.00	\$13,112,005.00	0%	\$0.00	\$13,112,005.00	0%	\$2,426,728.46	19%	\$10,685,276.54	13-May-19	5-Jul-20	420	5-Jul-20	420	0%	5-Jul-20	41%	420	0%	0
R040000269	004269	PEMoC	Programa Estatal De Modernización De Carreteras (PEMoC) Región Este, Unidad 4, Reconstrucción De Carreteras: PR-735 Kilómetros: 0.0 al 1.5, Cidras; PR-926, Kilómetros: 0.0 al 3.8, Las Piedras; PR-941, Kilómetros: 7.8 al 11.8, Gurabo	Este	#N/A						Super Asphalt Pavement Corporation	Ing. Saúl O. Almeda Cruz	\$2,149,370.00	\$2,149,370.00	0%	\$4,901.69	\$2,154,271.69	0%	\$333,757.95	16%	\$1,820,513.74	15-Apr-19	8-Feb-20	300	8-Feb-20	300	0%	8-Feb-20	67%	300	0%	0
T00999534	800534	DTL	Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 3, PR-18, PR-52 y PR-1 San Juan	Metro	52						Del Valle Group, SI	Ing. Michelle Matos Cardona	\$13,193,000.00	\$13,340,722.97	1%	\$439,188.02	\$13,779,910.99	4%	\$2,547,685.89	19%	\$11,232,225.10	18-Mar-19	9-Jun-20	450	9-Jun-20	450	0%	9-Jun-20	51%	450	0%	0
R000018070	001870	DTL	Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 1, Expreso Las Américas PR-18 San Juan	Metro	18						Del Valle Group, SP	Ing. Hipólito A. Vázquez Coriano	\$8,949,000.00	\$8,958,661.62	0%	\$401,566.38	\$9,360,228.00	5%	\$3,427,488.14	38%	\$5,932,739.86	8-Mar-19	1-Mar-20	360	1-Mar-20	360	0%	1-Apr-20	61%	391	9%	-31
R030000270	003270	PEMoC	Reconstrucción de Carreteras Región Sur, Unidad 3 - PR-163 (4.5 Kms. Ponce), PR-359 (2.3 Kms. Yauco), PR-368 (5.27 Kms. Yauco), PR-389 (0.5 Km. Guánica), PR-510 (2.3 Kms. Juana Díaz), PR-542 (2.0 Kms. Santa Isabel) y PR-543 (1.2 Santa Isabel)	Sur	0						JM Caribbean Builders Corp.	Ing. Julio Báez Romero	\$7,077,162.00	\$7,230,570.00	2%	\$0.00	\$7,230,570.00	2%	\$2,115,393.52	29%	\$5,115,176.48	5-Mar-19	26-Jun-20	480	26-Jun-20	480	0%	26-Jun-20	50%	480	0%	0
B00999550	800550	Critical Bridges	Scouring Mitigation for Bridge No. 1058 over Caguax River, PR-9912 Km 0.1, San Lorenzo and Installation of Exterior Girders for Bridge No. 2578 over Guayabás River, Off PR-182 Km. 15.3, Yabucoa	Este	Various						Obratec Contratista	Ing. Samuel Corchado Rodríguez	\$517,608.50	\$573,908.50	11%	\$56,300.00	\$630,208.50	22%	\$238,136.33	41%	\$392,072.17	1-Mar-19	29-Jul-19	151	28-Jul-19	150	-1%	28-Jul-19	164%	150	-1%	0
B00999560	800560	Critical Bridges	Scouring Mitigation for Bridge No. 2479 Over Sonadora Creek, PR-174 km 13.7; Bridge No. 1532 Over Unknown Creek, PR-175 km 11.8; Replacement of Bridge No. 2697 Over Unknown Creek, PR-852 km 4.2	Metro	Various						Desarrolladora JA, Ir	Ing. Janet Vázquez Vázquez	\$1,245,850.00	\$1,376,074.00	10%	\$0.00	\$1,376,074.00	10%	\$480,653.18	35%	\$895,420.82	1-Mar-19	28-Jul-19	150	26-Sep-19	210	40%	25-Dec-19	82%	300	100%	-90

800999562	800562	Critical Bridges	Scouring Mitigation For Bridge No. 881 Over Sonadora Creek, PR-497 km 2.4; Bridge No. 1531 Over Unknown Creek, PR-141 Km 10.2 in the municipalities San Sebastián - Jayuya.	Oeste	Various			JJM Construction Co	Ing. Victor M. Medina Badillo	\$598,400.88	\$649,690.88	9%	\$0.00	\$649,690.88	9%	\$404,575.35	62%	\$245,115.53	1-Mar-19	28-Jul-19	150	23-Oct-19	237	58%	21-Mar-20	63%	387	158%	-150
R000010188	100088	Safety	Mejoras a la Seguridad Carretera PR-10, Ponce - Adjuntas, Kilómetros: 0.00 a 29.80	Sur	10			Desarrolladora JA, Inc.	Ing. Gabriel Rosado De Jesus	\$14,979,577.75	\$15,169,289.75	1%	\$142,700.00	\$15,311,989.75	2%	\$1,837,312.84	12%	\$13,474,676.91	19-Feb-19	11-Aug-20	540	11-Aug-20	540	0%	11-Aug-20	47%	540	0%	0
RCN0102072	010272	Safety	Mejoras a la Seguridad, Carretera PR-102, Kilómetros: 7.6 al 17.6 Cabo Rojo	Oeste	102			Transporte Rodriguez Asfalto, Inc.	Ing. Gilberto Hernández Cajiga	\$2,745,770.00	\$3,177,075.00	16%	\$175,245.00	\$3,352,320.00	22%	\$2,208,437.00	70%	\$1,143,883.00	14-Feb-19	11-Oct-19	240	5-Dec-19	295	23%	5-Dec-19	88%	295	23%	0
BCN0912006	091206	Bridge Replacement	Reemplazo del Puente Núm. 2314 Off Carretera PR-902, Kilómetro: 0.10 San Lorenzo	Este	902	0.10		Obratec Contratista General, Inc.	Ing. Samuel Corchado Rodríguez	\$510,395.32	\$510,395.32	0%	\$0.00	\$510,395.32	0%	\$208,598.53	41%	\$301,796.79	11-Feb-19	8-Sep-19	210	8-Sep-19	210	0%	15-Dec-19	85%	308	47%	-98
R030000273	003273	PEMoC	Reconstrucción de Carreteras Región Oeste, Unidad 3 (PEMoC), PR-107 (0.6 Kms., Aguadilla), PR-119 (3.3 Kms. San Sebastián), PR-128 (5.0 Kms. Maricao), PR-347 (4.7 Kms., San Germán), PR-409 (4.9 Kms., Las Marias), PR441 (3.0 Kms., Aguada) y PR-459 (5.9 Kms., Isabel)	Oeste	0			Transporte Rodriguez Asfalto, Inc.	Ing. Ivonne Rivera Orsini	\$6,299,876.00	\$7,233,598.80	15%	\$0.00	\$7,233,598.80	15%	\$3,136,437.80	43%	\$4,097,161.00	8-Feb-19	1-Sep-20	572	29-Sep-20	600	5%	29-Sep-20	44%	600	5%	0
800999548	800548	Critical Bridges	Clearance Restriction for Bridges: No. 105, At PR-955, KM 2.1, Rio Grande; No. 176, at PR-14, KM 56.6, Aibonito; No. 1123 at PR-359, KM 0.25 Yauco; No. 158, PR-123 KM 59.9, Utuado	Este	Various			Constructora Santiago II, Co	Ing. Saúl O. Almeda Cruz	\$2,050,000.00	\$2,057,060.00	0%	\$0.00	\$2,057,060.00	0%	\$1,026,789.80	50%	\$1,030,270.20	5-Feb-19	4-Jul-19	150	24-Sep-19	232	55%	15-Dec-19	86%	314	109%	-82
8000100031	010031	Bridge Repair	Trabajos para la Preservación de los Puentes Num. 1471, 1473, 2836 y 2835 Carretera PR-100, Kilómetros: 0.6 y 0.8 Hormigueros	Oeste	100	0.60	0.80	EJ Construction, SE	Ing. Angel L. Acevedo Torres	\$4,175,004.00	\$4,175,004.00	0%	\$0.00	\$4,175,004.00	0%	\$1,138,103.15	27%	\$3,036,900.85	18-Jan-19	11-Apr-20	450	11-Apr-20	450	0%	11-Apr-20	64%	450	0%	0
R000030118	300118	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Expreso Cruz Ortiz Stella, PR-30, Desde kilómetro: 7.30 hasta kilómetro: 14.40	Este	30			Ferrovial Agromán, LLC	Ing. Leandro Rodríguez Dieppa	\$12,866,618.00	\$13,586,108.10	6%	\$0.00	\$13,586,108.10	6%	\$3,788,977.52	28%	\$9,797,130.58	11-Jan-19	4-May-20	480	4-May-20	480	0%	4-May-20	61%	480	0%	0
RCN0522140	520140	Pavement	Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 71.60-77.00 Santa Isabel	Sur	52			Del Valle Group, SP	Ing. Nelly Maldonado Rivera	\$15,685,104.00	\$15,685,104.00	0%	\$0.00	\$15,685,104.00	0%	\$1,222,031.96	8%	\$14,463,072.04	11-Jan-19	3-Jul-2020	540	3-Jul-20	540	0%	3-Jul-20	54%	540	0%	0
TCN0522131	520131	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 1, Autopista Luis A. Ferré PR-52, Estaciones:- 30+80.00 a 63+00.00	Metro	52			Ferrovial Agromán, LLC	Ing. Eric Conde Lesprier	\$18,956,788.00	\$18,956,788.00	0%	\$250,000.00	\$19,206,788.00	1%	\$5,052,828.94	27%	\$14,153,959.06	10-Jan-19	3-Apr-20	450	3-Apr-20	450	0%	3-Jun-20	58%	511	14%	-61
TCN0522143	520143	DTL	Proyecto Federal ZP-52(55) Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 2, Autopista Luis A. Ferré PR-52, Estaciones:- 15+00.00 a 30+80.00 Municipio: Caguas	Metro	52			Constructora Santiago II, Corporation	Ing. Eric Conde Lesprier	\$15,999,892.00	\$16,918,931.00	6%	\$919,000.00	\$17,837,931.00	11%	\$4,550,318.21	27%	\$13,287,612.79	10-Jan-19	4-Mar-20	420	4-Mar-20	420	0%	4-Mar-20	70%	420	0%	0
RCN0066039	006639	Safety	Mejoras a la Seguridad Autopista Roberto Sanchez Vilella, PR-66 km. 0.00 al 20.00 Carolina-Cañovanas-Rio Grande	Este	66			Caribbean Sign Suppliers Manufacturers, Inc.	Ing. Angel L. Santiago Galarza	\$9,141,778.00	\$9,524,578.00	4%	\$0.00	\$9,524,578.00	4%	\$2,300,841.10	24%	\$7,223,736.90	8-Jan-19	2-Mar-20	420	2-Mar-20	420	0%	2-Mar-20	71%	420	0%	0
F000173033	017333	Safety	Highway Safety Improvements PR-173, Km. 0.0 to Km. 9.0 Municipalities of Cidra - Aibonito	Este	173	0.00	9.00	Maglez Engineering and Contractors Corporation	Ing. Marvin Sosa González	\$2,737,327.00	\$2,737,327.00	0%	\$30,000.00	\$2,767,327.00	1%	\$1,138,602.10	42%	\$1,628,724.90	8-Jan-19	3-Nov-19	300	3-Nov-19	300	0%	2-Feb-20	76%	391	30%	-91
RCN0152035	015235	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25 Barranquitas-Naranjito	Norte	152	0.00	11.25	N/O Rental Equipment	Ing. José A. García Marrero	\$2,404,528.50	\$2,404,528.50	0%	\$0.00	\$2,404,528.50	0%	\$217,504.58	9%	\$2,187,023.92	13-Nov-18	9-Aug-19	270	9-Aug-19	270	0%	20-Feb-20	76%	465	72%	-195
RCN0152037	015237	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50 Barranquitas-Naranjito	Norte	152			Gill Engineering Group, Inc.	Ing. Raúl Ocasio Fernández	\$1,467,868.00	\$1,523,744.80	4%	\$31,563.20	\$1,555,308.00	6%	\$992,876.33	65%	\$562,431.67	13-Nov-18	9-Aug-19	270	23-Jan-20	437	62%	23-Jan-20	81%	437	62%	0
RCN0522133	520133	Pavement	Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 66.0-71.60 Santa Isabel- Salinas	Sur	52	66.00	71.60	Del Valle Group, SP	Ing. María M. Rivera Santiago	\$16,256,000.00	\$16,259,840.00	0%	\$0.00	\$16,259,840.00	0%	\$1,026,656.62	6%	\$15,233,183.38	31-Oct-18	22-Apr-20	540	22-Apr-20	540	0%	3-Jul-20	60%	612	13%	-72
R030000275	003275	Abriendo Caminos	Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Norte, Unidad 2 (Programa Abriendo Caminos)	Norte	0			Del Valle Group, SP	Ing. Julio Méndez Degro	\$4,619,000.00	\$4,619,000.00	0%	\$250,000.00	\$4,869,000.00	5%	\$2,983,447.78	65%	\$1,885,552.22	30-Oct-18	27-Apr-19	180	30-Sep-19	336	87%	29-Nov-19	93%	396	120%	-60
FCN0203009	020309	Traffic Signals	Sistema de Semáforos Carretera PR-203 Intersección PR-183 Estaciones: 63+40.00 a 71+75.86	Este	203			Bermudez, Longo Diaz-Massó, LLC	Ing. Luis Rodríguez Reyes	\$1,592,358.30	\$1,605,898.30	1%	\$125,000.00	\$1,730,898.30	9%	\$827,891.29	52%	\$903,007.01	22-Oct-18	19-Apr-19	180	28-Jul-19	280	56%	5-Mar-20	75%	501	178%	-221



R020000273	002273	PEMoC	Reconstrucción de Carreteras Región Oeste, Unidad 2 Carreteras PR-115 (6.6 Kms), PR-417 (3.0 Kms) y PR-447 (5.1 Kms), Aguada, Carretera PR-119 (6.9 Kms.), San Sebastián, Carretera PR-443 (3.2 Kms) y PR-460 (1.4 Kms), Aguadilla y Carretera PR-444, Moca (PEMoC)	Oeste	0		Ferrovial Agromán, LLC	Ing. Jessie Jusino Lugo	\$6,000,000.00	\$6,024,189.41	0%	\$15,000.00	\$6,039,189.41	1%	\$3,055,885.20	51%	\$2,983,304.21	17-Sep-18	5-Sep-20	720	5-Sep-20	720	0%	5-Sep-20	57%	720	0%	0
R010000271	001271	PEMoC	Reconstrucción de Carreteras Región Norte, Unidad 1 Carreteras PR-146 (Kms. 18.8 a 21.9 y 28.1 a 28.3) y PR-149 (Kms. 22.7 a 40.0 varios tramos), Ciales; Carretera PR-453 (Kms. 0.0 a 8.4), Lares; Carretera PR-568 (Kms 0.0 a 5.0), Orocovis, y Carretera PR-773 (Kms. 0.0 a 3.4), Barranquitas (PEMoC)	Norte	0		Super Asphalt Pavement Corporation	Ing. Moraima Figueroa Morales	\$6,263,573.20	\$6,263,573.20	0%	\$0.00	\$6,263,573.20	0%	\$2,589,128.90	41%	\$3,674,444.30	10-Sep-18	31-May-20	630	31-May-20	630	0%	31-May-20	66%	630	0%	0
R010000273	001273	PEMoC	Reconstrucción de Carreteras Región Oeste, Unidad 1 Carretera PR-105 (5.0 Kms), Maricao; Carretera PR-120 (5.3 Kms.), Las Marías; Carretera PR-303 (2.0 Kms.), Lajas y Carreteras PR-333 (1.8 Kms) y PR-3116 (1.5 Kms.), Guánica	Oeste	0		Maglez Engineering and Contractors Corporation	Ing. Héctor Martell Barbosa	\$4,637,287.00	\$4,630,066.50	0%	\$0.00	\$4,630,066.50	0%	\$2,122,762.78	46%	\$2,507,303.72	10-Sep-18	2-Mar-20	540	2-Mar-20	540	0%	2-Mar-20	77%	540	0%	0
R020000271	002271	PEMoC	Reconstrucción de Carreteras Región Norte, Unidad 2 Carretera PR-111 (3.7 Kms), Utuado; Carretera PR-119 (6.7 Kms), Camuy; Carretera PR-149 (2.0 Kms), Manati; Carretera PR-635 (5.5 Kms.), Arecibo y Carretera PR-681 (3.9 Kms), Barceloneta (PEMoC)	Norte	0		Super Asphalt Pavement Corporation	Ing. José M. Rosario Rivera	\$4,163,800.00	\$4,614,810.00	11%	\$0.00	\$4,614,810.00	11%	\$2,449,404.83	53%	\$2,165,405.17	10-Sep-18	30-Jun-20	660	30-Jun-20	660	0%	30-Jun-20	63%	660	0%	0
BCND191043	019143	Bridge Replacement	Reemplazo del Puente Núm. 194 Sobre Río Blanco, Carretera PR-31 Kilómetro: 8.80	Este	31	8.80	Del Valle Group, SP	Ing. Pamela Ortiz Olmo	\$9,414,000.00	\$10,271,221.37	9%	\$640,000.00	\$10,911,221.37	16%	\$2,445,899.75	24%	\$8,465,321.62	10-Sep-18	6-Jul-19	300	1-Jun-20	631	110%	1-Jun-20	66%	631	110%	0
R020000269	002269	PEMoC	Reconstrucción de Carreteras Región Este, Unidad 2 Carretera PR-3 (Kms. 95.1 a 96.2 y 96.9 a 97.9), Yabucoa; Carreteras PR-173 (Kms. 10.4 a 11.7 y 13.7 a 17.1), Cidra; Carretera PR-941 (Kms. 0.0 a 4.0) Gurabo y Carretera PR-192 (Kms. 0.0 a 3.21), Naguabo (PEMoC)	Este	0		Puerto Rico Asphalt, LLC	Ing. Regino Navarro Rodríguez	\$2,995,000.00	\$3,628,390.00	21%	\$0.00	\$3,628,390.00	21%	\$2,139,602.14	59%	\$1,488,787.86	7-Sep-18	28-Feb-20	540	28-Feb-20	540	0%	28-Feb-20	78%	540	0%	0
R030000271	003271	PEMoC	Reconstrucción de Carreteras Región Norte, Unidad 3 Carretera PR-164 (5.1 Kms), Naranjito; Carretera PR-665 (4.4 Kms), Florida; Carretera PR-6685 (5.0 Kms), Manati y Carretera PR-819 (1.3 Kms), Toa Baja (PEMoC)	Norte	0		Super Asphalt Pavement Corporation	Ing. Amílcar Nieves Santiago	\$3,905,136.00	\$3,863,850.00	-1%	(\$88,000.00)	\$3,775,850.00	-3%	\$2,820,323.14	73%	\$955,526.86	7-Sep-18	27-Jul-20	690	27-Jul-20	690	0%	27-Jul-20	61%	690	0%	0
R030000269	003269	PEMoC	Reconstrucción de Carreteras Región Este, Unidad 3 Carreteras PR-790 (Kms. 0.0 a 3.0) y PR-792 (Kms. 0.0 a 2.0), Aguas Buenas; Carretera PR-936 (Kms. 0.0 a 4.3 y 5.7 a 6.4), Las Piedras; Carreteras PR-983 (Kms 0.0 a 6.7), PR-988 (Kms. 0.0 a 13.25), PR-991 (Kms. 0.0 a 1.8) y PR-992 (Kms 6.15 a 7.40), Luquillo (PEMoC)	Este	0		Super Asphalt Pavement Corporation	Ing. Saúl O. Almeda Cruz	\$4,228,567.00	\$4,228,347.00	0%	\$154,949.00	\$4,383,296.00	4%	\$3,014,470.43	71%	\$1,368,825.57	20-Aug-18	10-Feb-20	540	10-Feb-20	540	0%	10-Feb-20	81%	540	0%	0
R010000269	001269	PEMoC	Reconstrucción de Carreteras Región Este, Unidad 1 Carretera PR-194 (Kms. 0.0 a 3.0), Fajardo; Carreteras PR-874 (Kms. 3.7 a 5.6), PR-8874 (Kms. 0.0 a 0.9) y PR-951 (Kms. 0.0 a 1.9), Cañóvanas y Carretera PR-975 (Kms. 0.0 a 5.0), Ceiba (PEMoC 2018)	Este	0		Unique Builders, Inc.	Ing. Joan A. Arroyo Torres	\$3,695,542.50	\$4,154,207.44	12%	\$0.00	\$4,154,207.44	12%	\$1,973,332.79	48%	\$2,180,874.65	13-Aug-18	3-Feb-20	540	29-May-20	656	21%	29-May-20	68%	656	21%	0
R010000270	001270	PEMoC	Reconstrucción de Carreteras Región Sur, Unidad 1 Carreteras PR-139 (Kms. 0.0 a 1.1), PR-503 (Kms. 0.3 a 1.3 y 2.0 a 3.35) y PR-504 (Kms. 0.1 a 3.0), Ponce; Carretera PR-140 (Kms. 0.0 a 5.3), Jayuya; Carretera PR-375 (Kms 0.0 a 3.4), Yauco y Carretera PR-518 (Kms 0.0 a 9.5), Adjuntas (PEMoC)	Sur	0		Robles Asphalt Corp.	Ing. Damari M. Santiago Torres	\$3,929,789.90	\$3,993,325.49	2%	\$78,595.80	\$4,071,921.29	4%	\$2,651,839.16	66%	\$1,420,082.13	10-Aug-18	31-Jan-20	540	3-May-20	633	17%	3-May-20	71%	633	17%	0

Reconstrucción de Carreteras Región Sur, Unidad 2 Carretera PR-53 (Kms 0.0 a 1.7), Arroyo, Carreteras PR-153 (Kms 11.41 a 12.6) y PR-702 (Kms 0.0 a 1.5), Coamo; Carretera PR-510 (Kms. 1.2 a 3.0), Juana Díaz, Carreteras PR-536 (Kms 0.0 a 2.0) y PR-543 (Kms 0.0 a 2.0), Santa Isabel, Carretera PR-712 (Kms 10.0 a 14.1), Guayama y Carretera PR- 7725 (Kms 4.2 a 6.8), Albonito (PEMOC)																															
R020000270	002270	PEMOC		Sur	0					Robles Asphalt Corp.	Ing. Milton J. Cintrón Dávila	\$4,372,398.40	\$4,548,148.40	4%	\$0.00	\$4,548,148.40	4%	\$3,311,972.51	73%	\$1,236,175.89	10-Aug-18	30-Apr-20	630	3-May-20	633	0%	3-May-20	71%	633	0%	0
TCN0522130	520130	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 1) Autopista Luis A. Ferré PR-52	Metro	52					Constructora Santiago II, Corporation	Ing. Eric Conde Lesprier	\$14,160,315.00	\$14,170,783.16	0%	\$49,216.84	\$14,220,000.00	0%	\$7,088,652.14	50%	\$7,131,347.86	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	5-Feb-20	82%	547	22%	-97
TCN0522141	520141	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 2) Autopista Luis A. Ferré PR-52	Metro	52					Ferrovial Agramón, LLC	Ing. Eric Conde Lesprier	\$12,907,535.00	\$12,948,327.55	0%	\$28,012.45	\$12,976,340.00	1%	\$7,259,378.21	56%	\$5,716,961.79	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	31-Mar-20	75%	602	34%	-152
TCN0522142	520142	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 3) Autopista Luis A. Ferré PR-52	Metro	52					Ferrovial Agramón, LLC	Ing. Eric Conde Lesprier	\$10,932,655.00	\$10,939,459.55	0%	\$10,000.00	\$10,949,459.55	0%	\$6,809,879.33	62%	\$4,139,580.22	8-Aug-18	1-Oct-19	420	1-Oct-19	420	0%	10-Feb-20	81%	552	31%	-132
B000002493	200293	Bridge Repair	Preservación del Puente Núm. 2032 Sobre PR-128, Carretera PR-2 Kilómetro: 197.8	Oeste	2	197.80	198.03			El Construction, SE	Ing. José O. Toro Martinez	\$1,220,004.00	\$1,900,416.50	56%	\$150,000.00	\$2,050,416.50	68%	\$1,201,255.12	63%	\$849,161.38	24-May-18	19-Mar-19	300	14-Feb-20	632	111%	14-Feb-20	83%	632	111%	0
TCN9999523	800523	Others	Barrera Contra El Sonido, Autopista José de Diego, PR-22, Kilómetros: 19.20 al 19.50, Sector Paco Dávila	Norte	22	19.20	19.50			Quality Construction Services II, LLC	Ing. Alejandro E. Garib Arriba	\$1,145,000.00	\$1,020,030.22	-11%	\$0.00	\$1,020,030.22	-11%	\$951,030.08	93%	\$69,000.14	22-May-18	17-Nov-18	180	20-Aug-19	456	153%	30-Nov-19	95%	558	210%	-102
<b>Total</b>	<b>81</b>											<b>\$421,784,746.10</b>	<b>\$429,257,877.66</b>			<b>\$435,400,694.44</b>		<b>\$100,123,837.01</b>		<b>\$335,276,857.43</b>		<b>26484</b>		<b>28311</b>			<b>30277</b>		<b>31-Oct-2019</b>		

Summary of Total PPI			
	Original	Revised	Projected
Total Program Cost (\$)	\$421,784,746.10	\$429,257,877.66	\$435,400,694.44
% Change in Total Program Cost		1.8%	3.2%
Sum of Project Duration (days)	26484	28311	30277
% Change in Program Duration		6.9%	14.3%

PRHTA Emergency Repair Projects Program Status

REGION	AC NUMBER	TASK ORDER	MUNICIPALITY	CARR	KM	ORIGINAL COST	REVISED COST	REVISED COMPLETION DATE	ORIGINAL DURATION	FINAL/PROJECTED DURATION	% COMPLETE	PAID TO DATE	PROJECTED COST
EAST	806536	16	YABUCOA	920	2.2	\$27,673.80	\$55,164.65	4/5/2019	45	396	100.00%	\$55,164.65	\$55,164.65
EAST	806536	19	YABUCOA	901	11.8	\$43,765.35	\$71,004.95	4/5/2019	60	396	100.00%	\$71,004.95	\$71,004.95
EAST	806536	20	YABUCOA	906	1.1	\$54,200.74	\$19,310.17	4/10/2019	60	401	100.00%	\$0.00	\$19,310.17
EAST	806536	23	YABUCOA	906	9.8-10.0	\$182,975.64	\$182,975.64	4/12/2019	60	403	100.00%	\$182,975.64	\$182,975.64
EAST	806536	24	YABUCOA	908	4.97	\$46,247.90	\$46,247.90	4/5/2019	60	396	100.00%	\$46,247.90	\$46,247.90
EAST	806536	26	YABUCOA	908	11.3	\$164,613.10	\$162,883.90	4/5/2019	60	396	100.00%	\$162,883.90	\$162,883.90
EAST	806536	27	YABUCOA	908	11.73	\$29,649.50	\$42,973.91	4/5/2019	60	396	100.00%	\$42,973.91	\$42,973.91
EAST	806536	33	YABUCOA	920	4	\$27,440.65	\$81,495.80	4/5/2019	45	396	100.00%	\$81,495.80	\$81,495.80
EAST	811536	7	NAGUABO	3	68.2	\$437,620.00	\$437,620.00	4/5/2019	150	207	100.00%	\$437,620.00	\$437,620.00
EAST	811536	7	NAGUABO	31	2.9	\$437,620.00	\$437,620.00	4/5/2019	150	207	100.00%	\$437,620.00	\$437,620.00
EAST	811536	10	SAN LORENZO	919	10.5	\$115,556.30	\$115,556.30	6/30/2019	60	482	100.00%	\$119,801.02	\$119,801.02
EAST	837536	AC-837536	YABUCOA	3	99.2	\$709,000.00	\$794,000.00	10/31/2019	189	526	50.00%	\$405,000.00	\$1,000,000.00
METRO	806536	8	TRUJILLO ALTO	181	59.6	\$53,521.75	\$89,773.13	5/24/2019	90	445	100.00%	\$60,272.24	\$70,000.00
METRO	806536	10	TRUJILLO ALTO	181	60.2	\$53,521.75	\$253,916.50	5/24/2019	90	445	100.00%	\$189,885.82	\$233,000.00
METRO	808536	11	BAYAMÓN	832	0	\$85,438.50	\$85,438.50	12/16/2018	180	286	100.00%	\$85,438.50	\$85,438.50
NORTH	806536	3	CIALES	111	54.4	\$464,159.00	\$1,338,056.86	8/14/2019	26	582	95.00%	\$1,235,683.68	\$1,338,056.86
NORTH	809536	17	ARECIBO	123	74.2	\$453,333.33	\$791,710.41	1/7/2019	150	310	100.00%	\$791,710.41	\$791,710.41
NORTH	809536	17	CIALES	146	28	\$453,333.33	\$791,710.41	1/7/2019	150	310	100.00%	\$791,710.41	\$791,710.41
NORTH	809536	17	VEGA BAJA	160	1.6	\$453,333.33	\$791,710.41	1/7/2019	150	310	100.00%	\$791,710.41	\$791,710.41
NORTH	824536	18	OROCOVIS	157	0.9	\$285,652.80	\$664,473.50	7/31/2019	45	513	100.00%	\$549,928.53	\$664,473.50
NORTH	824536	23	OROCOVIS	157	0.7	\$226,410.15	\$226,410.15	9/30/2019	75	75	90.00%	\$0.00	\$226,410.15
NORTH	824536	24	OROCOVIS	157	0.4	\$99,442.05	\$99,442.05	9/30/2019	75	75	90.00%	\$0.00	\$160,000.00
NORTH	826536	7	MOROVIS	155	45.95	\$352,559.82	\$222,190.82	4/15/2019	90	406	100.00%	\$222,190.82	\$222,190.82
NORTH	827536	8	CIALES	146	10.6	\$121,664.76	\$428,254.13	9/28/2019	30	315	90.00%	\$135,300.02	\$428,254.13
NORTH	827536	9	CIALES	146	19.75	\$210,876.10	\$244,887.12	9/28/2019	45	315	13.00%	\$60,581.32	\$800,000.00
NORTH	827536	10	CIALES	146	23.1	\$39,073.25	\$69,677.83	9/28/2019	15	315	95.00%	\$21,916.12	\$69,677.83
NORTH	827536	12	CIALES	149	14.6	\$446,636.10	\$711,037.26	9/28/2019	90	153	93.00%	\$39,702.44	\$711,037.26
NORTH	827536	13	CIALES	146	11.2	\$44,842.75	\$67,830.27	9/28/2019	75	267	85.00%	\$12,842.49	\$90,000.00
NORTH	827536	15	CIALES	146	9.3	\$252,515.50	\$382,173.33	9/28/2019	90	315	50.00%	\$5,899.99	\$400,000.00
NORTH	827536	17	CIALES	146	4.1	\$25,168.75	\$175,705.25	9/28/2019	60	272	90.00%	\$0.00	\$185,000.00
NORTH	838536	AC-838536	COROZAL	568	23.35	\$155,150.78	\$155,150.78	8/31/2019	60	459	100.00%	\$57,760.78	\$149,017.45
NORTH	838536	AC-838536	COROZAL	568	23.4	\$155,150.78	\$155,150.78	8/31/2019	60	459	100.00%	\$57,760.78	\$149,017.45
NORTH	838536	AC-838536	COROZAL	568	23.9	\$155,150.78	\$155,150.78	8/31/2019	60	459	100.00%	\$57,760.78	\$149,017.45
NORTH	838536	AC-838536	VEGA BAJA	676	6.9	\$155,150.78	\$155,150.78	8/31/2019	60	459	100.00%	\$57,760.78	\$149,017.45
NORTH	838536	AC-838536	VEGA BAJA	676	7.2	\$155,150.78	\$155,150.78	8/31/2019	60	459	100.00%	\$57,760.78	\$149,017.45
NORTH	838536	AC-838536	VEGA BAJA	688	3.6	\$155,150.78	\$155,150.78	8/31/2019	60	459	97.00%	\$57,760.78	\$149,017.45
NORTH	843536	1	COROZAL	164	12.4	\$107,240.20	\$107,240.20	4/10/2019	45	401	100.00%	\$107,240.20	\$107,240.20
NORTH	843536	2	COROZAL	5568	0.7	\$312,371.96	\$312,371.96	9/30/2019	45	615	75.00%	\$27,469.72	\$198,209.70
NORTH	848536	3	TOA ALTA	823	1	\$142,016.94	\$142,016.94	4/15/2019	45	406	100.00%	\$142,016.94	\$142,016.94
NORTH	848536	5	BAYAMON	830	1.6	\$143,694.47	\$145,215.07	6/5/2019	45	457	100.00%	\$145,215.07	\$145,215.07
NORTH	14080	AC-014080	UTUADO	140	29.9	\$1,763,000.00	\$2,707,650.70	3/20/2020	208	704	36.00%	\$901,616.00	\$2,707,650.70
NORTH	14515	AC-014515	CIALES	145	1	\$2,144,000.00	\$4,607,113.45	11/28/2019	210	605	76.80%	\$3,004,029.36	\$4,700,000.00

SOUTH	12329	AC-012329	ADJUNTAS	123	30.8	\$113,234.25	\$229,785.37	2/29/2020	60	383	20.00%	\$124,051.39	\$354,785.37
SOUTH	12329	AC-012329	ADJUNTAS	123	34.8	\$113,234.25	\$229,785.37	2/29/2020	60	383	92.00%	\$124,051.39	\$354,785.37
SOUTH	12329	AC-012329	ADJUNTAS	123	37.4	\$113,234.25	\$229,785.37	2/29/2020	60	383	90.00%	\$124,051.39	\$354,785.37
SOUTH	12329	AC-012329	ADJUNTAS	123	37.8	\$113,234.25	\$229,785.37	2/29/2020	60	383	85.00%	\$124,051.39	\$354,785.37
SOUTH	12329	AC-012329	ADJUNTAS	123	42	\$113,234.25	\$229,785.37	2/29/2020	60	383	95.00%	\$124,051.39	\$354,785.37
SOUTH	12329	AC-012329	ADJUNTAS	123	43	\$113,234.25	\$229,785.37	2/29/2020	60	383	75.00%	\$124,051.39	\$354,785.37
SOUTH	12329	AC-012329	ADJUNTAS	123	44.1	\$113,234.25	\$229,785.37	2/29/2020	60	383	95.00%	\$124,051.39	\$354,785.37
SOUTH	12329	AC-012329	ADJUNTAS	123	44.3	\$113,234.25	\$229,785.37	2/29/2020	60	383	95.00%	\$124,051.39	\$354,785.37
SOUTH	15107	AC-015107	VILLALBA	151	0.17	\$1,642,000.00	\$2,722,642.04	10/31/2019	315	577	97.00%	\$992,411.11	\$2,522,642.04
SOUTH	806536	29	ADJUNTAS	135	6.1	\$54,577.50	\$101,094.90	12/1/2018	60	271	100.00%	\$101,080.37	\$101,094.90
SOUTH	807536	7	PONCE	10	20.3	\$110,450.55	\$502,700.16	10/31/2018	45	240	85.00%	\$125,693.91	\$552,700.16
SOUTH	807536	12	VILLALBA	151	3.8-4.2	\$467,818.71	\$1,564,496.54	12/31/2019	70	666	50.00%	\$648,859.03	\$1,764,496.54
SOUTH	807536	17	ADJUNTAS	143	1.7	\$211,743.00	\$211,743.00	12/30/2018	60	87	100.00%	\$171,214.57	\$211,743.00
SOUTH	813536	11	GUAYAMA	179	13	\$336,406.10	\$943,835.94	7/31/2019	60	289	100.00%	\$489,931.88	\$943,835.94
SOUTH	825536	17	COAMO	14	38.8	\$342,575.00	\$342,575.00	12/10/2018	60	60	100.00%	\$342,575.00	\$342,575.00
SOUTH	826536	4	ADJUNTAS	131	1.2	\$129,121.67	\$129,011.45	3/8/2019	150	368	100.00%	\$91,840.39	\$133,333.33
SOUTH	826536	4	JAYUYA	144	5.1	\$129,121.67	\$129,011.45	3/8/2019	150	368	100.00%	\$91,840.39	\$133,333.33
SOUTH	826536	4	JAYUYA	5144	0.1	\$129,121.67	\$129,011.45	3/8/2019	150	368	100.00%	\$91,840.39	\$133,333.33
SOUTH	826536	12	VILLALBA	143	39	\$191,399.49	\$308,138.44	3/15/2019	85	375	99.00%	\$303,996.20	\$308,138.44
SOUTH	826536	13	SALINAS	1	93.3	\$124,161.50	\$329,115.50	11/27/2018	45	115	100.00%	\$329,115.50	\$329,115.50
SOUTH	844536	12	ADJUNTAS	123	27.85	\$61,523.50	\$95,933.47	5/31/2019	60	355	100.00%	\$95,933.47	\$95,933.47
SOUTH	844536	1	ADJUNTAS	131	2.55-5.0	\$250,259.20	\$344,724.72	5/31/2019	90	452	100.00%	\$299,711.52	\$344,724.72
SOUTH	844536	13	ADJUNTAS	123	30.45	\$269,840.60	\$259,460.22	5/31/2019	40	355	100.00%	\$233,077.16	\$259,460.22
WEST	802536	10	MOCA	110	14.9 - 15.1	\$1,497,218.00	\$1,835,963.02	6/30/2019	183	425	100.00%	\$1,826,432.02	\$1,835,963.02
WEST	812536	9	AGUADA	411	9.7	\$196,424.30	\$528,015.70	1/31/2020	45	199	28.00%	\$28,823.85	\$578,015.70

\$18,990,710.70	\$31,149,520.11
<b>% Cost Change</b>	<b>64%</b>

5631	24887
<b>% Time Change</b>	<b>342%</b>

\$18,968,500.85	\$33,038,927.11
<b>% Cost Change</b>	<b>74%</b>
<b>Additional Cost (Proje</b>	<b>\$1,889,407.00</b>



**HTA Bank Balance Summary**

Bank	Account Name	Account Number	GL Account #	Notes on Account	Restricted (Yes/No)	Bank Balance	O/S Checks (Mailed)	O/S Checks (Held at Window)	Book Balance
<b>Week Ending 11/1/2019</b>									
<b>Oriental Bank</b>									
Oriental	Construction	1960269874	111001	Main operating account	No	13,319,408	(882,208)	-	12,437,200
Oriental	General	1960269574	111002	ZBA Account - Operational	No	-	(362,839)	-	(362,839)
Oriental	Quick cks	1960004676	111006	ZBA Account - Operational	No	-	-	-	-
Oriental	Money Markets	1960269074	111044	Sweeps amounts in excess of \$5.8M from construction account.	No	-	-	-	-
Oriental	Deposit Law 30 & 31	3225252489		Deposit Law 30 & 31	No	10,153	-	-	10,153
Oriental	CD Oriental 6/25/2017	3101954968/1		CD Oriental 6/25/2017	No	-	-	-	-
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Yes	18,972	-	-	18,972
				Oriental - Total		13,348,533	(1,245,047)	-	12,103,486
<b>Banco Popular (BPPR)</b>									
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	No	652,207	(13,445)	-	638,762
BPPR	Nominas	020-835353	111011	Payroll account	No	2,492,750	-	-	2,492,750
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	Yes	854,822	(291,983)	-	562,839
BPPR	PRHWA Backup	030-020220		PRHWA Backup	No	-	-	-	-
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210		Fondos Restrictos - BPPR (PEAJE)	Yes	7,503,769	-	-	7,503,769
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	No	848,954	-	-	848,954
BPPR	Peaje electronico	020-010303	111018	Toll collection account	Yes	5,000	-	-	5,000
BPPR	Multas Autoexpreso	020-011520		Collections from fines used to paydown GILA overdue A/P	No	363,918	-	-	363,918
BPPR	Consolidated Escrow	030-826411		Distributes funds to Metropistas and to toll collection account (5116)	Yes	15,729,072	-	-	15,729,072
BPPR	ILR	030-826438		Toll collection account. Balance in excess of \$5,000 transferred to escrow account (6411)	Yes	5,000	-	-	5,000
BPPR	FEMA Emergencia Huracan Irma	030-086663		Federal Fund FEMA	Yes	-	-	-	-
BPPR	FEMA Emergencia Huracan María	030-086671		Federal Fund FEMA	Yes	471,801	-	-	471,801
BPPR	CD Fotomulta	1110000002	CD Fotomulta	CD Fotomulta	No	-	-	-	-
BPPR	CD Reserva Nomina (6/7/2019)	1110000004		CD Reserva Nomina (6/7/2019)	No	-	-	-	-
BPPR	CD CAÑO	1		CD CAÑO (7/17/2017)	No	-	-	-	-
				BPPR - Total		28,927,293	(305,428)	-	28,621,865

Banco Santander								
Santander	Autoridad de Carreteras	3004992473	FHGV	Yes	217,429,578	-	-	217,429,578
Santander	Autoridad de Carreteras	3004997726	Abriendo Caminos - Varios Proyectos	Yes	6,682,084	-	-	6,682,084
<b>Santader - Total</b>					<b>224,111,662</b>	<b>-</b>	<b>-</b>	<b>224,111,662</b>
					<b>266,387,488</b>	<b>(1,550,475)</b>	<b>-</b>	<b>264,837,013</b>
					<b>(15,739,072)</b>		<b>Sum A</b>	<b>(15,739,072)</b>
					<b>250,648,416</b>			<b>249,097,941</b>
								<b>249,059,000</b>
								<b>38,941</b>

Difference considered reasonable

**A** Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

Recap of Account Purposes:

14,178,515	Operational
3,144,957	Payroll
1,345,595	Federal Funds
<b>247,718,421</b>	<b>Reserve</b>
<b>266,387,488</b>	<b>Total</b>

**HTA Balance Sheet**

In \$ Thousands	2019	2018
<b>Assets</b>		
Current assets	23,850	58,541
Restricted assets	331,986	444,956
Capital assets, net	9,371,210	9,408,242
Highways and bridge under concession agreement, net	199,623	200,625
Other non-current assets		
Total assets	<b>9,926,669</b>	<b>10,112,364</b>
Deferred outflow of resources	75,287	81,642
Total assets and deferred outflow of resources	10,001,956	10,194,006
<b>Liabilities</b>		
Current liabilities	1,934,856	1,316,619
Non-current liabilities	5,772,023	6,679,758
Total liabilities	<b>7,706,878</b>	<b>7,996,377</b>
Deferred inflows of resources	<b>1,081,646</b>	<b>1,125,376</b>
Total liabilities and deferred inflows of resources	8,788,525	9,121,753
<b>Net position</b>		
Net investment in capital assets	2,471,689	2,352,820
Restricted for debt services	-	-
Restricted for construction	222,772	313,129
Unrestricted	<b>(1,481,029)</b>	<b>(1,593,696)</b>
Total net position	<b>1,213,432</b>	<b>1,072,253</b>
Total liabilities, deferred inflow of resources and net positions	10,001,956	10,194,006





# PRHTA Implementation Program Status Report

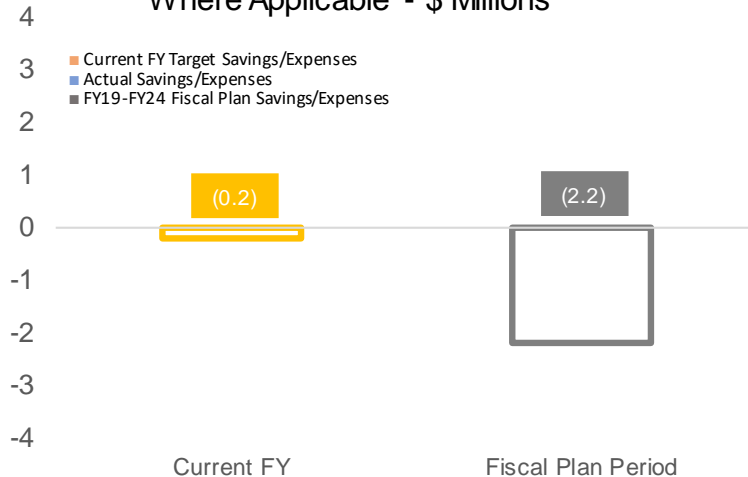


<b>1 – Enhance Board Composition</b>				<b>PMO Lead</b>	For Internal Use	<b>Overall Program</b>	<b>R</b>
<b>Driver</b>	Fiscal Plan	<b>Program Phase</b>	Execution	<b>Support</b>	For Internal Use	<b>Report Date</b>	11/15/2019

<b>Description</b>	<b>Accomplishments</b>
Establish an independent board of administration leaders and independent industry experts. <b>This measure has been delayed by one-year.</b>	<ul style="list-style-type: none"> <li>Developed position requirements, and roles and responsibilities for board members</li> <li>Developed legislation and held conversations on introduction to legislature</li> <li>Held preliminary conversations with executive search firms to identify scope of support</li> <li>Identified three headhunters to support board member search.</li> </ul>
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
<p>The Government has developed draft legislation, which is being reviewed internally. Upon final approval of this legislation, it will be submitted to the legislature for approval.</p> <p>HTA has received initial proposals (and has requested updates) from executive search firms to locate qualified board candidates for the Governor's consideration</p> <p>HTA will identify board members to demonstrate the value of this initiative and submit with the proposed legislation to support approval</p> <p>HTA will delay this measure by one calendar year, giving more time to accomplish the necessary work to have the law introduced to the legislature for passage.</p>	<ul style="list-style-type: none"> <li>There is uncertainty over likelihood of passage within the legislature.</li> </ul>
	<b>Decisions Required</b>
	<ul style="list-style-type: none"> <li>PRHTA has submitted a request to FOMB to shift funding forward to the FY19 year to cover upfront costs.</li> </ul>

## Savings/Expenses Summary

Where Applicable - \$ Millions



#	KPI	Nov.	Oct.	Sep.	Aug.
1	Draft Legislature bill	G	G	G	G
2	Introduce bill in Legislature by beginning of Summer 2020 term	R	R	R	R
3	Enacting bill into law by governor	R	R	R	R
4	Engage search firm	G	G	G	G
5	Timely approval and offer of candidates	N/A	N/A	N/A	N/A
6	Hold initial meeting [1-1]	N/A	N/A	N/A	N/A
7	Hold monthly meetings	N/A	N/A	N/A	N/A
8	Number of potential members interviewed	N/A	N/A	N/A	N/A
9	Number of potential members offered board position	N/A	N/A	N/A	N/A

[1-1] – Enhance Board Composition Metrics will be available upon establishment of the board in accordance with the workplan.



# PRHTA Implementation Program Status Report



<b>2 – Rollout Organizational KPIs</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/2019

<b>Description</b>	<b>Accomplishments</b>
Increase transparency around customer welfare, financial discipline and operational execution through performance measurement and tracking.	<ul style="list-style-type: none"> <li>PRHTA has established executive level KPIs for Fiscal Plan Reporting</li> <li>PRHTA’s construction office has proposed updated KPIs to the FOMB Team</li> <li>Enhanced construction and pre-construction reporting rolled out with April 2019 reporting to FOMB, including added metrics for greater capex transparency.</li> </ul>
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
<p>PRHTA has developed high level metrics for external reporting through Fiscal Plan implementation process for each fiscal plan initiative, and is in the process of upgrading technological capabilities associated with developing more advanced internal reporting.</p> <p>PRHTA is in the process of automating budget-to-actual reporting which will allow more-timely reporting of performance metrics associated cost savings realization. HTA will continue to develop additional management metrics which go beyond Fiscal Plan requirements to transform HTA into a performance based organization.</p> <p>PRHTA has received board approval for a new set of additional KPIs related to construction.</p>	<ul style="list-style-type: none"> <li>Most major organizational KPIs are reported only annually based on the cost to collect data</li> <li>HTA will look to identify metrics which can be reported quarterly at no additional cost, and where appropriate identify proxy measures.</li> </ul>
	<b>Decisions Required</b>

## Savings/Expenses Summary Where Applicable - \$ Millions

#	KPI	Nov.	Oct.	Sep.	Aug.
1	Approved metrics reported on a monthly basis	G	G	G	G

N/A for KPIs

Current FY

Fiscal Plan Period



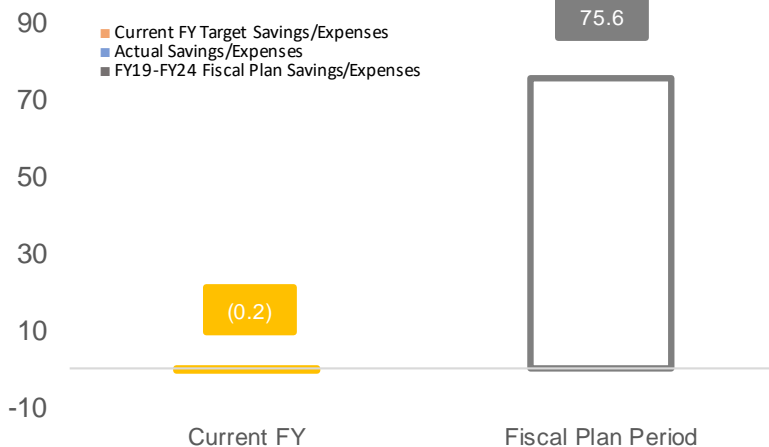
# PRHTA Implementation Program Status Report



<b>3 – Increase Discretionary Funds</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>A</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/2019

<b>Description</b>	<b>Accomplishments</b>
Secure share of discretionary and recovery grants to offset CIP and strategic project expenditures.	<ul style="list-style-type: none"> <li>Submitted initial application for \$2.4B in CDBG-DR funds.</li> <li>Catalogued eligible FTA and FHWA Grant programs, identified key programs for pursuit</li> <li>INFRA Grant application for PR-22, PR-17 and PR-18 improvements submitted before due date.</li> <li>Identified a revised group of projects that is closely aligned with the CDBG-DR grant.</li> </ul>
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
PRHTA has contracted with A&M for additional support identifying and pursuing discretionary funding, and has identified projects including PR 5 and PR 10 which may be eligible for FHWA grant funding. HTA has developed an application package for INFRA Grants and the application was successfully submitted on March 1, 2019. HTA is also targeting the CDBG-DR Program, where the government is seeking Grant Agreement approval.	<ul style="list-style-type: none"> <li>HTA's internal capacity to support pursuit of, and compliance for additional grants may require improvements.</li> <li>Second disbursement of CDBG funds have been delayed.</li> </ul>
	<b>Decisions Required</b>
	<ul style="list-style-type: none"> <li>Confirm go-ahead for remaining federal grant applications and require support of FHWA grants office to support pursuit and compliance</li> </ul>

## Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI <sup>[4-1]</sup>	Nov.	Oct.	Sep.	Aug.
1	% of eligible grants that PRHTA will pursue by count	N/A	N/A	N/A	N/A
2	% of eligible grants that PRHTA will pursue by \$ values	N/A	N/A	N/A	N/A
3	Total funds received to date by funding source	N/A	N/A	N/A	N/A
4	Count of grants won per category	N/A	N/A	N/A	N/A
5	Average grant amount per grant category	N/A	N/A	N/A	N/A
6	% of identified grants pursued that were completed and won, by #	N/A	N/A	N/A	N/A
7	% of identified grants pursued that were completed and won by \$ values	N/A	N/A	N/A	N/A

[4-1] – Reporting of detailed grant management metrics will be delayed until professional services funding provides for appropriate support

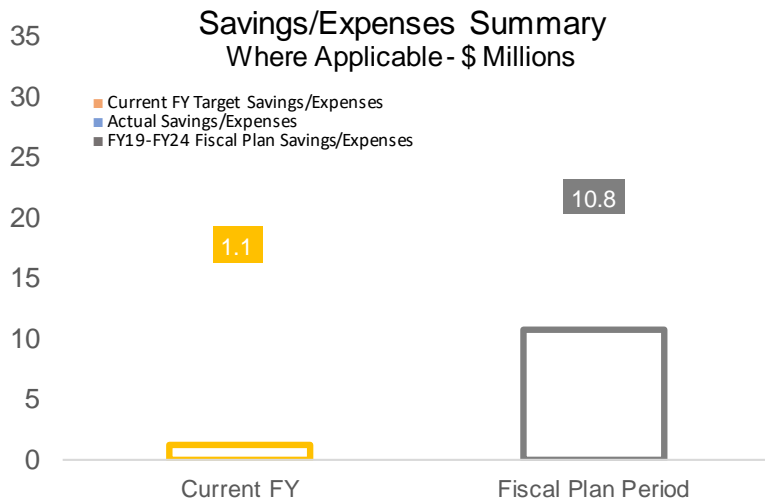


# PRHTA Implementation Program Status Report



<b>4 – Toll Optimization</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/2019

<p><b>Description</b></p> <p>Improve toll capture, reliability and quality of service through the modernization of Back Office System (“BOS”)/Client Service Center (“CSC”) enhancement.</p> <p>Existing RSS systems will be upgraded, and new systems installed, reducing vehicle leakage and improving data capture and accuracy.</p> <p><b>Overall Status Summary</b></p> <p><u>Interim Initiatives:</u> Operating under transition assistance clause</p> <p><u>Long-term Initiatives:</u> BOS/CSC: Phase II RFP was published on October 4, 2019 to the five pre-qualified potential proponents. Submittal scheduled for January 15, 2020. Service recipients in process of responding to requests for clarification from proposers RSS: In process of evaluating upgrade strategy.</p>	<p><b>Accomplishments</b></p> <p>Phase 2 RFP published One and ones were held with qualified proponents Over 600 Request for Clarifications (“RFC”) were received from prequalified proponents and were addressed by HTA advisory team Over 100 RFC’s received from proponents as a result of the final RFP published. In process of preparing responses</p> <p><b>Issues/ Risks and Mitigations</b></p> <p>Maintain the qualified proponents engaged in the procurement process Secure a feasible, economic and operational contract Aggressive RFP schedule Maintain steady toll revenues stream</p> <p><b>Decisions Required</b></p> <p>RSS: Define upgrade strategy</p>
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#	KPI	Nov.	Oct.	Sep.	Aug.
1	Vehicle leakage	N/A	N/A	N/A	N/A
2	Violation reduction	N/A	N/A	N/A	N/A



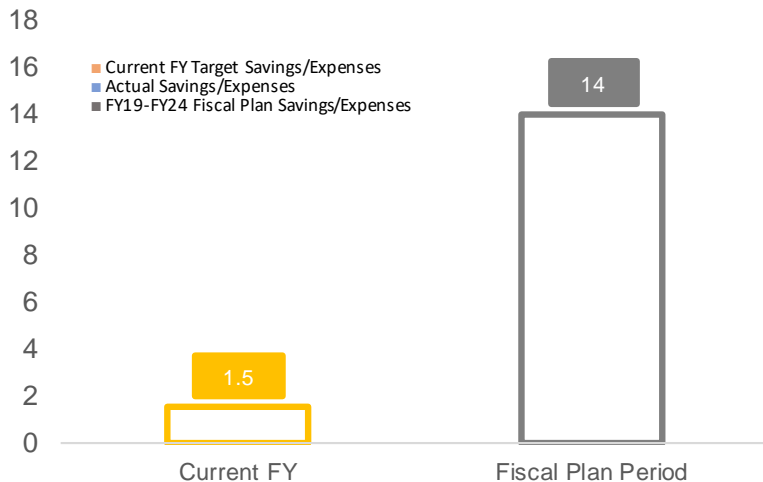
# PRHTA Implementation Program Status Report



<b>5 – Capture Ancillary Revenue</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/2019

<b>Description</b>	<b>Accomplishments</b>
Increase revenue from non-toll, non-transfer sources including but not limited to advertisement revenues, real estate dispositions and service signs. HTA is committed to exploring innovative ways to increase revenue.	\$3.2 million in assets have been sold in FY2019.
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
Currently 8 properties are undergoing administrative processes in preparation of execution of sale with an aggregate value of \$2.3 MM Additional properties have been identified and are undergoing registry and valuation to make them available for disposition The agency has identified a potential revenue stream through the leasing of additional advertising space in several train stations	Identification of resources required for the optimization of advertising strategies. The process to enable the disposition of real estate is tedious and requires significant build up of documentation dependent from other governmental agencies. Detailed analysis of processes is required to mitigate and minimize risk
	<b>Decisions Required</b>
	Identify internal resources to expedite the disposition of real estate

## Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Nov.	Oct.	Sep.	Aug.
1	Monetization – eligible asset value	\$3.2M	\$3.1M	\$3.1M	\$2.5 M
2	% of RE plan executed	N/A	N/A	N/A	N/A
3	# of reactivation projects	N/A	N/A	N/A	N/A
4	% utilization	N/A	N/A	N/A	N/A
5	Total revenue from advertisements – TU / highways	N/A	N/A	N/A	N/A
6	# of advertisement contracts	N/A	N/A	N/A	N/A
7	Average advertisement sale value	N/A	N/A	N/A	N/A



# PRHTA Implementation Program Status Report



<b>6 – Capital Improvement Plan (1 of 2)</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/19

<p><b>Description</b></p> <p>PRHTA is focused on preparing capital projects for bid and delivering the projects under construction as efficiently as possible. Disbursement projections in the revised Fiscal Plan reflect a set of projects that are more appropriately sized to the construction market.</p>	<p><b>Accomplishments</b></p> <p>Ahead of schedule in bid schedule according to the agreement with FHWA. KPMG, Vectura Advisers, WSP, CMA and Steer have been engaged and have developed and integrated schedule.</p>
<p><b>Overall Status Summary</b></p> <p>Project execution schedule is on track. PRHTA continues to monitor the response of the construction market. Consultants for initiative have been engaged and have expanded on the implementation plan. The project prioritization initiative is now better defined. The delivery improvements initiative continues to be completed as outlined in the original implementation plan. The soft cost savings initiative RFI for CEI services has been completed and pending FHWA approval. EFL division from FHWA has been asked for help in the implementation of CEI services for ER permanent repairs projects.</p>	<p><b>Issues/ Risks and Mitigations</b></p> <p>The principal risk is inflation and limited supply in the construction market. Preliminary results of the construction market study suggest that particularly high inflation will be experienced over the coming year. KPIs have been modified as stated below to track progress quarterly.</p>
	<p><b>Decisions Required</b></p> <p>None at this time.</p>

<p><b>Pre-Construction</b></p> <p>Bid schedule and performance continue to be in line with limits. FY19 year end performance showed that on average, projects were bid and provided NTP faster than planned. This trend continued in the first quarter of FY20.</p>
<p><b>Construction</b></p> <p>After four months of FY20 activity, the construction program in aggregate is within limits for percent changes in costs and duration. Overall \$99.6 million in expenditures, equating to 100.4% of forecast, have been made. In Oct., \$25.6 million in disbursements were made, equating to 86% of planned disbursements for the month. Below forecast disbursements are partially due to federal FY end, cutting off activity on Sept. 20. Abriendo Caminos expenditures were below trend.</p>

End of October / Q2 2020		
	ITD	YTD
<b>Pre-Construction</b>		
<b>Planned vs Actual Bid Date</b>	KPI - Average Days < 30	3 / 16
<b>Planned vs Actual Award Date</b>	KPI - Average Days < 30	(8) / 1
<b>Planned vs Actual NTP Date</b>	KPI - Average Days < 30	(11) / (10)
<b>Disbursement Summary</b>		
<b>All projects except Post-Maria ER</b>	ITD	YTD
<b>Annual Disbursements (Percent of Planned)</b>	Greater than 80% of Planned	94.56% / 100.37%
<b>Construction - Pre Maria NTP</b>		
<b>All Projects</b>	ITD	YTD
<b>Percent Change in Costs (Projected Increase)</b>	NA	16.16% / 0.73%
<b>Percent Change in Duration (Projected Increase)</b>	NA	194.87% / 5.97%
<b>Construction - Post Maria NTP</b>		
<b>Excludes ER projects</b>	ITD	YTD
<b>Percent Change in Costs (Projected Increase)</b>	Program Level < 15%	3.63% / 1.38%
<b>Percent Change in Duration (Projected Increase)</b>	Program Level < 25%	20.00% / 6.10%

Note KPI Targets should be compared to Inception to Date (ITD) performance



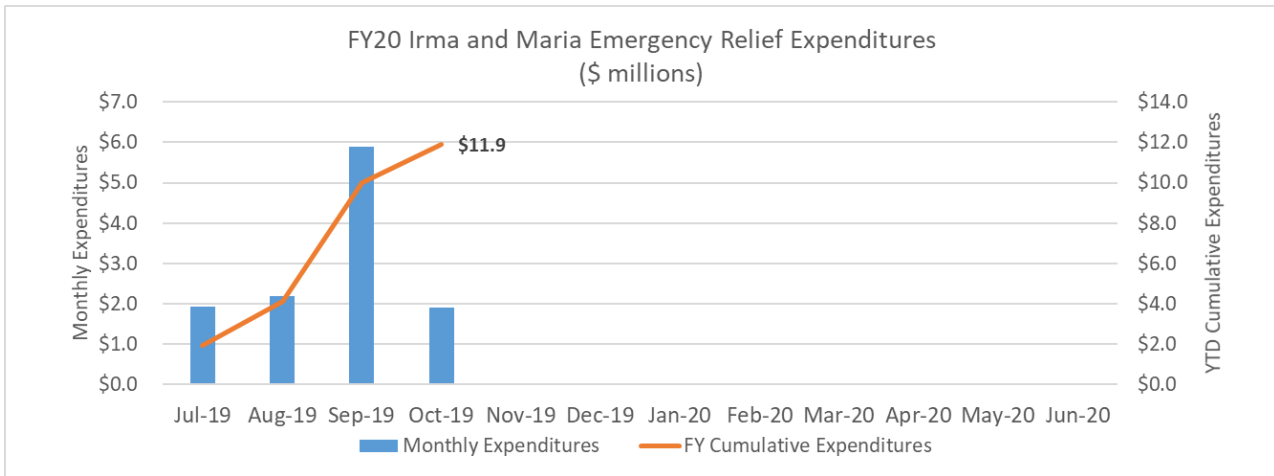
# PRHTA Implementation Program Status Report



<b>6 – Emergency Relief Capital Program (2 of 2)</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/19

<b>Description</b>	<b>Accomplishments</b>
Eastern Federal Lands division of FHWA is managing the majority of Hurricane Maria & Irma emergency relief projects.	
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
From inception to date, there has been roughly \$26 million in expenditures with approximately \$12 million in payments in the first quarter of FY20.	
	<b>Decisions Required</b>
	None at this time.

Eastern Federal Lands Construction		
	ITD	YTD
<b>Capital Project Expenditures</b>	\$26.2M	\$11.9M
<b>Percent Change in Duration (Projected Increase)</b>	334%	
<b>Percent Change in Costs (Projected Increase)</b>	68%	





# PRHTA Implementation Program Status Report



<b>6 – Emergency Relief Capital Program (2 of 2)</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/2019

<p><b>Description</b></p> <p>Eastern Federal Lands division of FHWA is managing the majority of Hurricane Maria &amp; Irma emergency relief projects.</p>	<p><b>Accomplishments</b></p>
<p><b>Overall Status Summary</b></p> <p>Limited information is available about the program’s progress in the current fiscal year. From inception to date, there has been roughly \$24 million in expenditures with approximately \$10 million in payments in the first quarter of FY20.</p>	<p><b>Issues/ Risks and Mitigations</b></p>
	<p><b>Decisions Required</b></p> <p>None at this time.</p>

Eastern Federal Lands Construction		
	ITD	YTD
<b>Capital Project Expenditures</b>	\$24.3M	\$10.0M
<b>Percent Change in Duration (Projected Increase)</b>	334%	
<b>Percent Change in Costs (Projected Increase)</b>	68%	





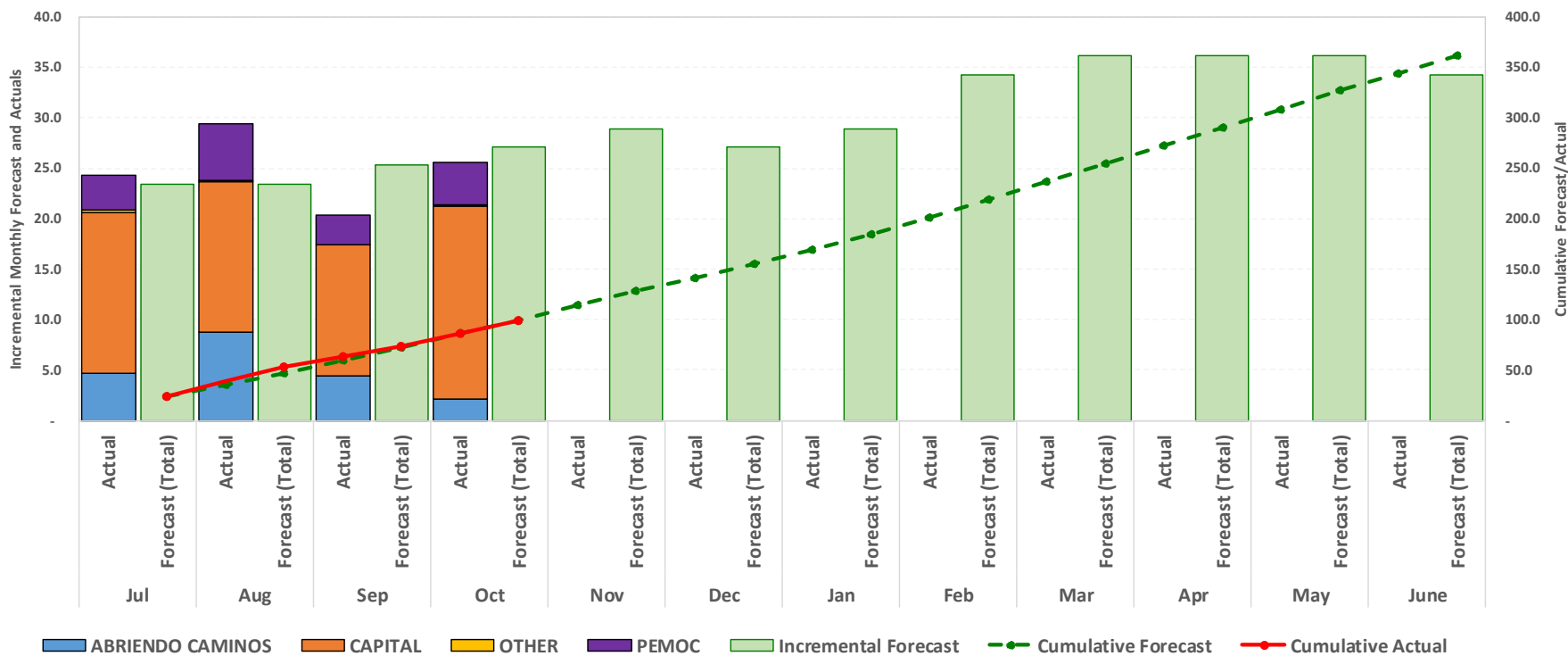
# PRHTA Implementation Program Status Report

## Expenditure Forecast and Actual



### Overall Periodic Spend Performance (Million \$)

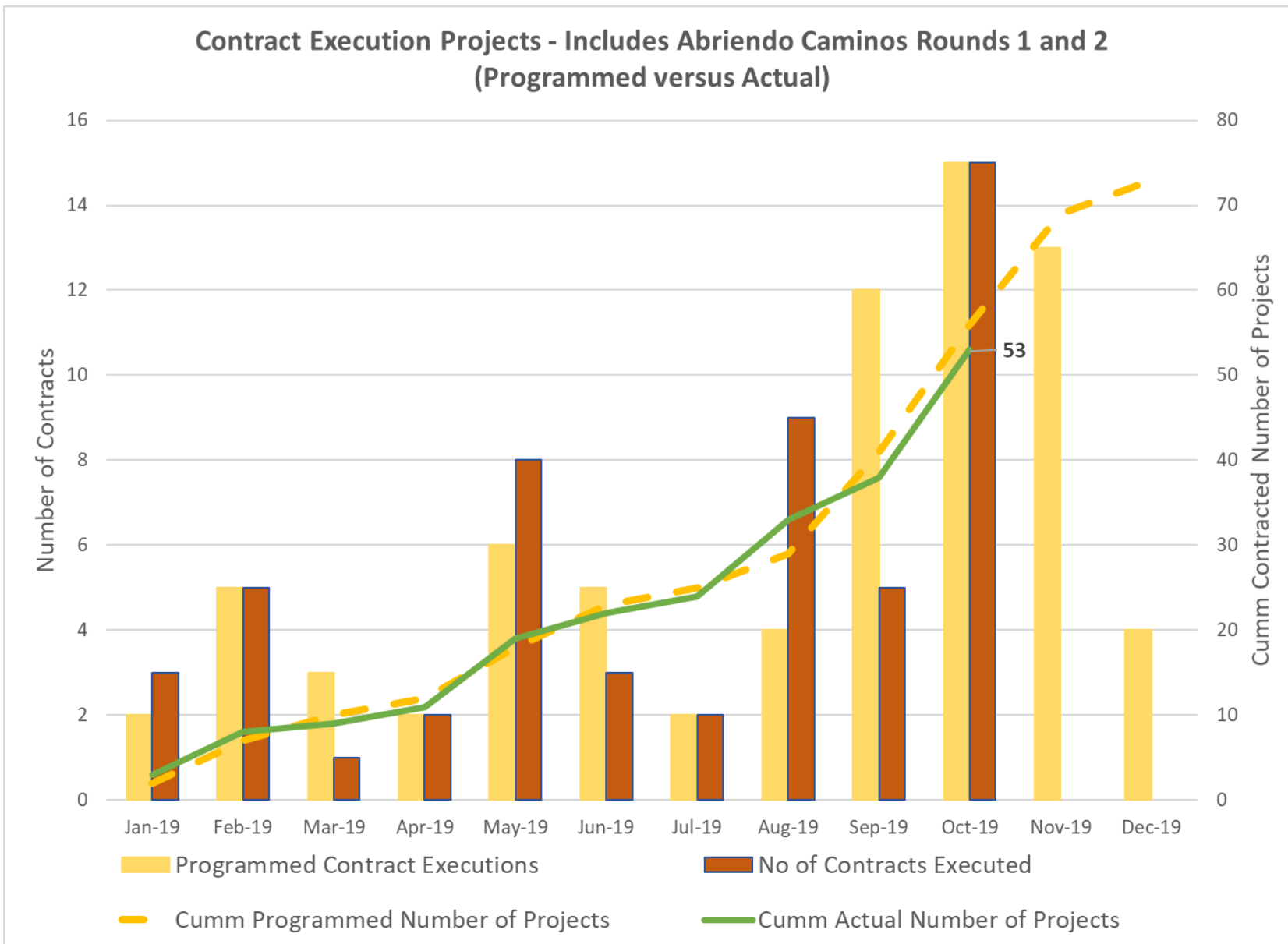
	FY2020											
	Q1			Q2			Q3			Q4		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Fed	Mar	Apr	May	Jun
Forecast	\$23.5	\$23.5	\$25.3	\$27.1	\$28.9	\$27.1	\$28.9	\$34.3	\$36.1	\$36.1	\$36.1	\$34.3
Actual	\$24.3	\$29.3	\$20.3	\$25.6								
Cumulative Actual	\$24.3	\$53.7	\$74.0	\$99.6								
Cumulative Actual %	103.7%	114.4%	102.5%	100.4%								





# PRHTA Implementation Program Status Report

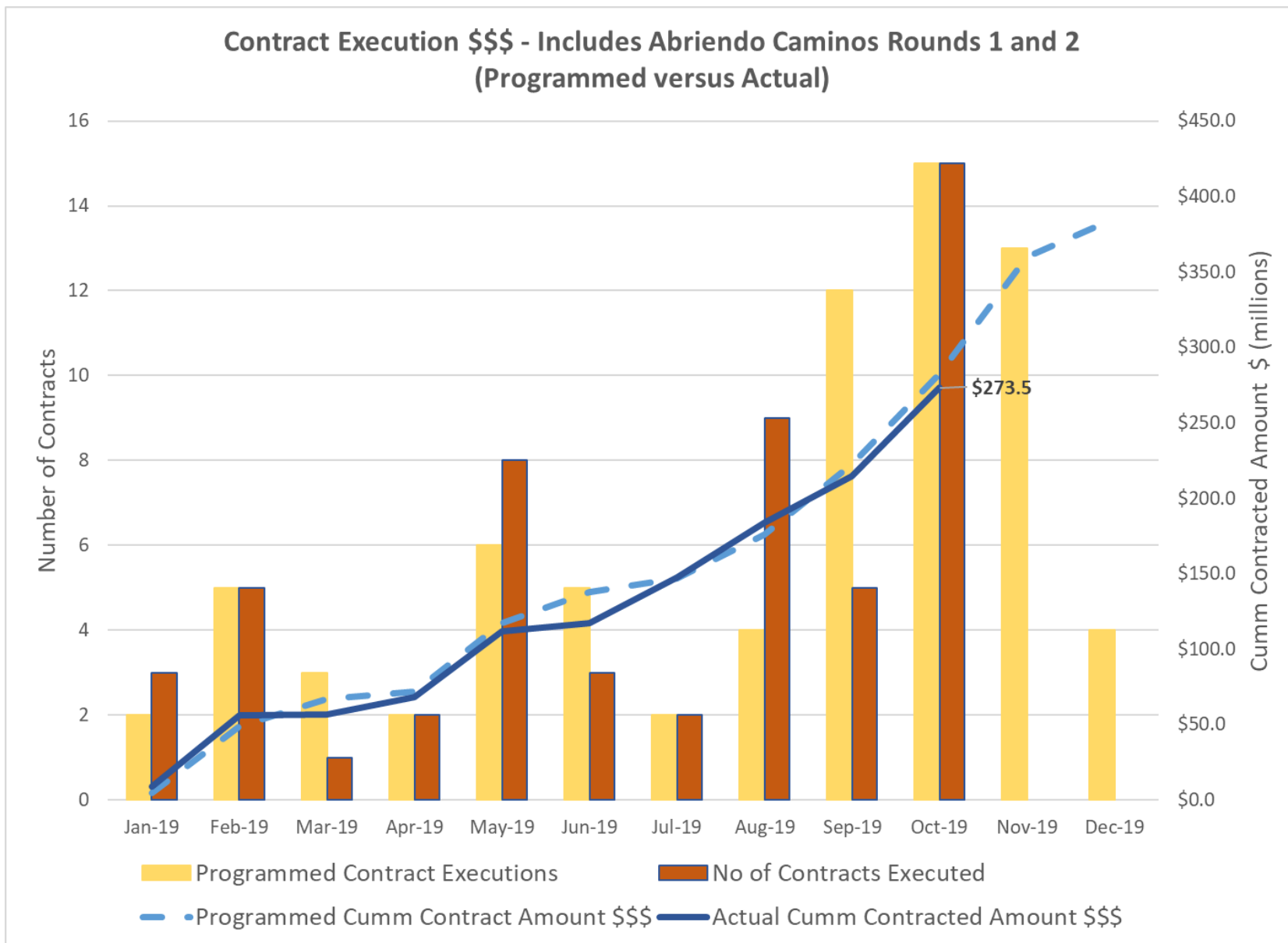
## Contract Execution - Projects





# PRHTA Implementation Program Status Report

## Contract Execution - Dollars





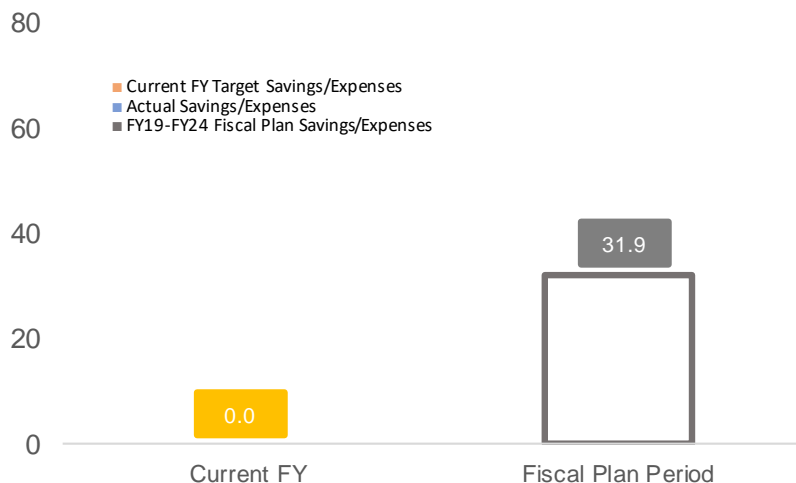
# PRHTA Implementation Program Status Report



<b>8 – Contract Rebid</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/2019

<b>Description</b>	<b>Accomplishments</b>
Pursue improved contract terms on major operating contracts in order to achieve reductions in total operating costs without reducing service	<ul style="list-style-type: none"> <li>Successfully renegotiated First Transit Bus Contract, achieving nearly \$5 million in annual savings</li> </ul>
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
PRHTA has engaged in contract negotiations with Bus Provider First Transit and has successfully secured reduced fixed monthly rates, as well as variable contract cost based on both revenue hour and revenue mile. The net effect of this negotiation has been to reduce annual operating contract cost to less than \$10M per year, outperforming Fiscal Plan expectations by nearly \$2 million.	<ul style="list-style-type: none"> <li>N/A</li> </ul>
PRHTA began achieving savings in June of 2018, however, exact monthly savings reporting will not be available until invoices are received and paid. PRHTA will provide monthly reporting based on realized savings on invoices in future months.	<b>Decisions Required</b>
	<ul style="list-style-type: none"> <li>N/A</li> </ul>

## Savings/Expenses Summary Where Applicable - \$ Millions



\*Savings represent targets as set in the FOMB certified fiscal plan and may not reflect PRHTA's latest thinking

#	KPI <sup>[11-1]</sup>	Nov.	Oct.	Sep.	Aug.
1	% target saving achieved - bus	147%	147%	147%	147%
2	% contracted saving achieved - bus	16%	16%	14%	17%
3	% target saving achieved – Tren Urbano	N/A	N/A	N/A	N/A
4	% contracted savings achieved – Tren Urbano	N/A	N/A	N/A	N/A

[11-1] – Reporting of contracted and achieved savings metrics will vary based on monthly actuals, and will be delayed until invoices are received, paid, and reflected in budget-to-actuals reporting. Current reporting is estimated based on contract terms



# PRHTA Implementation Program Status Report



<b>9 – Congestion Management</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/19

<b>Description</b>	<b>Accomplishments</b>
Implement high benefit-to-cost ratio projects that manage traffic and positively impact economic recovery, including: BRT route from Caguas–Centro Medico, servicing ~1K people daily; several critical intersections/interchanges; and DTLs to reduce congestion.	Procurement of DTL continues track. DTL projects under construction are on schedule and budget WSP, KPMG, Vectura, and SD&G are now under contract to support the technical activities of the initiative.
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
INFRA grant application was unsuccessful and funding plans for certain DTL projects not under construction may need to be re-evaluated. Prioritization of these projects has been conducted by consultants and is in the validation stage.  “Before” measures will be collected during the NEPA process, and reported upon annual assessment. Measures are captured in three categories: <ul style="list-style-type: none"> <li>Regional congestion relief &amp; mobility</li> <li>Safety (reduction in accidents / injuries)</li> <li>Environmental (reduction in pollutants from automobile use)</li> </ul>	Inflation and limited supply in the construction market are risks. PRHTA will prioritize specific congestion management projects to maximize benefit within budget constraints.
	<b>Decisions Required</b>
	None at this time.

**Travel Demand Model**

Regional travel demand models will be used to estimate the vehicle miles and vehicle hours traveled annually, both before the project is completed and after it has reached a stabilization point. These analyses are typically completed during the planning phases to help prioritize investments. The project benefits can be monetized and compared to capital and operating costs to conduct a benefit-cost analysis, however this analysis has a slightly different use than simply tracking the performance of projects.

<b>Pavement Metrics /1</b>	<b>Target</b>	<b>2017</b>
Interstate Pavement	No Less than 2% of Lane Miles rated 'Good'	10.80%
Interstate Pavement	No More than 5% of Lane Miles rated 'Poor'	13.2%
Non-Interstate NHS Pavement	No Less than 2% of Lane Miles rated 'Good'	2.2%
Non-Interstate NHS Pavement	No More than 20% of Lane Miles rated 'Poor'	9.0%
<b>Bridge Metrics</b>		<b>2017</b>
NHS Bridges	No Less than 10% of Deck Area rated 'Good'	20.5%
NHS Bridges	No More than 10% of Deck Area rated 'Poor'	11.2%
<b>System Safety Metrics</b>		<b>FY20 to 10/31</b>
Total Fatalities	Less than 300 per year	84
<b>Congestion Relief Metrics</b>		<b>2018</b>
\$ of Congestion per Customer	\$1,045.0	\$1,150
Travel Time Index	1.23	1
Minutes for Incident Response	Less than 15 Minutes	24.0

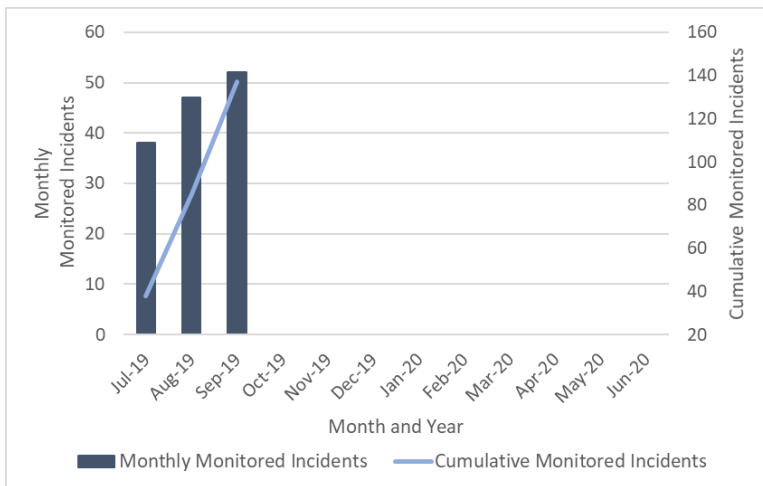


# PRHTA Implementation Program Status Report

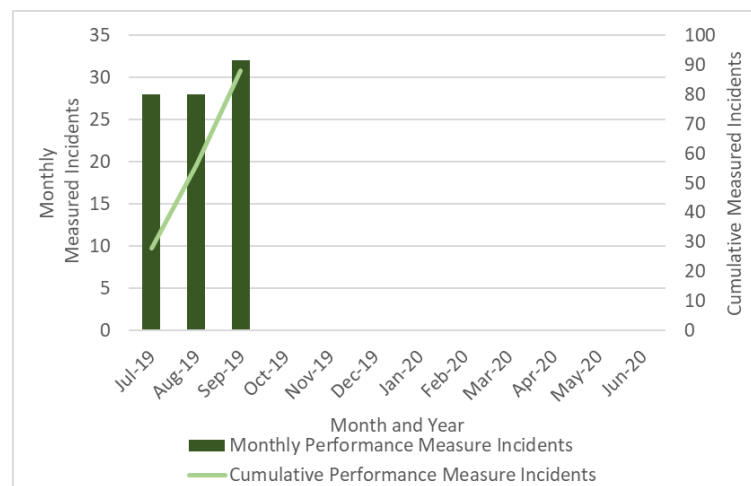
## Traffic Management Center Performance



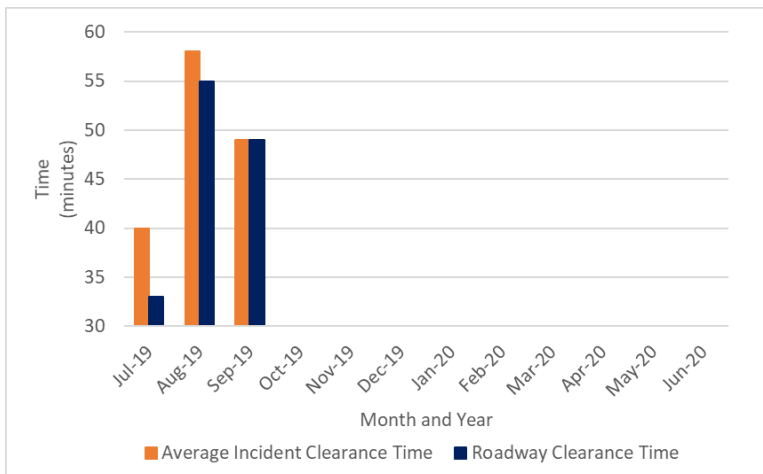
Fiscal Year 2019 Monthly vs. Cumulative Monitored Incidents



Fiscal Year 2019 Monthly vs. Cumulative Performance Measure Incidents



Fiscal Year 2019 Monthly Average Incident and Roadway Clearance Time





# PRHTA Implementation Program Status Report

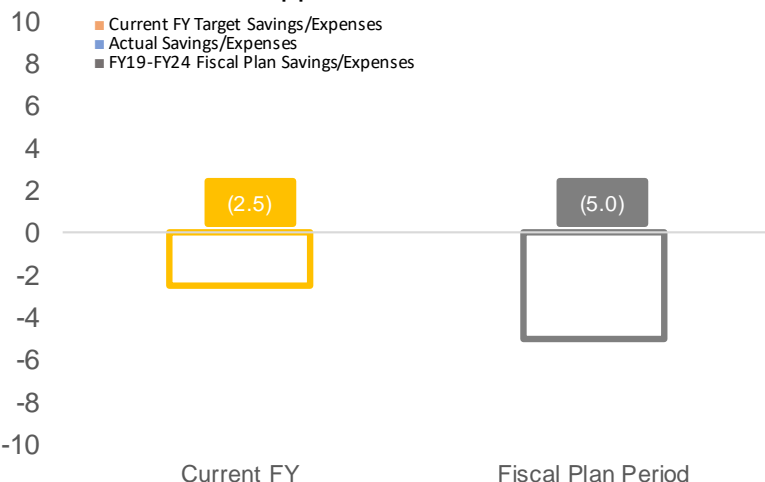


<b>10 – Concessions</b>				<b>PMO Lead</b>	For Internal Use	<b>Overall Program</b>	<b>G</b>
<b>Driver</b>	Fiscal Plan	<b>Program Phase</b>	Execution	<b>Support</b>	For Internal Use	<b>Report Date</b>	11/15/2019

<b>Description</b>	<b>Accomplishments</b>
Evaluate concession opportunities of other highways in the Puerto Rico road system	<ul style="list-style-type: none"> <li>Discussions and development of approach framework</li> <li>Initial development of financial model to run scenario analyses</li> <li>Green Light was given to the P3 Agency to commence the analysis process.</li> </ul>
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
<ul style="list-style-type: none"> <li>Agreed on approaches to funding and financing scenario options, capital needs to bring assets to state of good repair, and O&amp;M contracting opportunities</li> <li>Initial development of financial model</li> <li>O&amp;M inputs are nearing completion, to be followed by capital needs assessment</li> <li>Upon finalization of underlying data, workstream can move quickly to scenario analysis and recommended options</li> </ul>	<ul style="list-style-type: none"> <li>Cost effectiveness of granting new concessions in the highway system</li> <li>Limited number of toll roads available for potential concessions</li> <li>Appetite for certain approaches over others (e.g. selling revenue or retaining, capital improvements through private capital or CIP funding)</li> </ul>
	<b>Decisions Required</b>

## Savings/Expenses Summary

Where Applicable - \$ Millions



#	KPI	Nov.	Oct.	Sep.	Aug.
1	Scope issuance date	N/A	N/A	N/A	N/A
2	# of responses received	N/A	N/A	N/A	N/A
3	RFP(s) completion date	N/A	N/A	N/A	N/A
4	Consultant performance to deadlines over scope period	N/A	N/A	N/A	N/A



# PRHTA Implementation Program Status Report



<b>11 – Health Benefit Savings</b>				<i>PMO Lead</i>	For Internal Use	<b>Overall Program</b>	<b>A</b>
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Planning	<i>Support</i>	For Internal Use	<i>Report Date</i>	11/15/2019

<b>Description</b>	<b>Accomplishments</b>
HTA will assess opportunities to work with private insurance providers in order to reduce overall healthcare costs without increasing premiums or co-pays.	Initial identification of possible savings opportunities associated with health benefits. Identification of terms of health care contract, including contract end date which is conducive to quick action on this measure during FY20. HTA provided information requested by ASES, so that HTA can evaluate the government’s single plan as an alternative to HTA’s current health plan.
<b>Overall Status Summary</b>	<b>Issues/ Risks and Mitigations</b>
Health Benefit Savings has been identified as a new measure within the updated Fiscal Plan. HTA is in the preliminary phases of planning this new measure. HTA’s current health benefits contract ends in Summer 2019 Initial Planning includes the following steps:	Need to understand contract terms of current insurance company, which could impact HTA’s plan and timing for health benefit changes.
	<b>Decisions Required</b>
<ol style="list-style-type: none"> <li>1. Assess current health contract terms to understand levels of service and requirements.</li> <li>2. Benchmark current health provider costs against industry peers.</li> <li>3. Perform initial research to establish universe of options for health provider transition, including sample costs of viable alternative providers.</li> <li>4. Set desired cost savings target.</li> <li>5. Begin negotiations with current provider to realize savings according to established target.</li> <li>6. Pending results of current provider negotiations, contract with another provider on the private market to achieve savings goal.</li> </ol> <p>On behalf of the government, Administración de Seguros de Salud (ASES) received the mandate to evaluate economies in this area, but we continue to evaluate other alternatives to reduce costs.</p>	Further planning needed to establish concrete goals and KPIs associated with this initiative. *Note, this initiative is subject to contractual provisions of HTA’s existing health care agreement and is subject to change.

## Savings/Expenses Summary

TBD

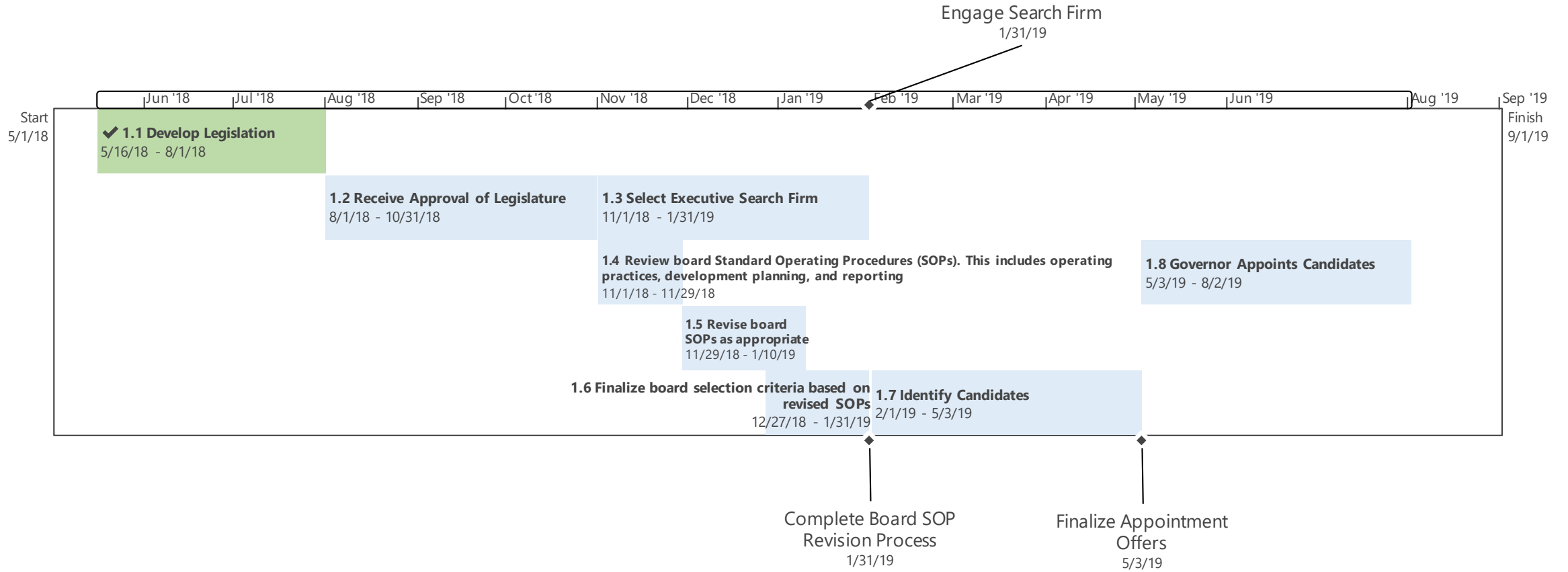


# 1. Enhance Board-Detail 5/16/18 - 8/2/19

**Key**

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

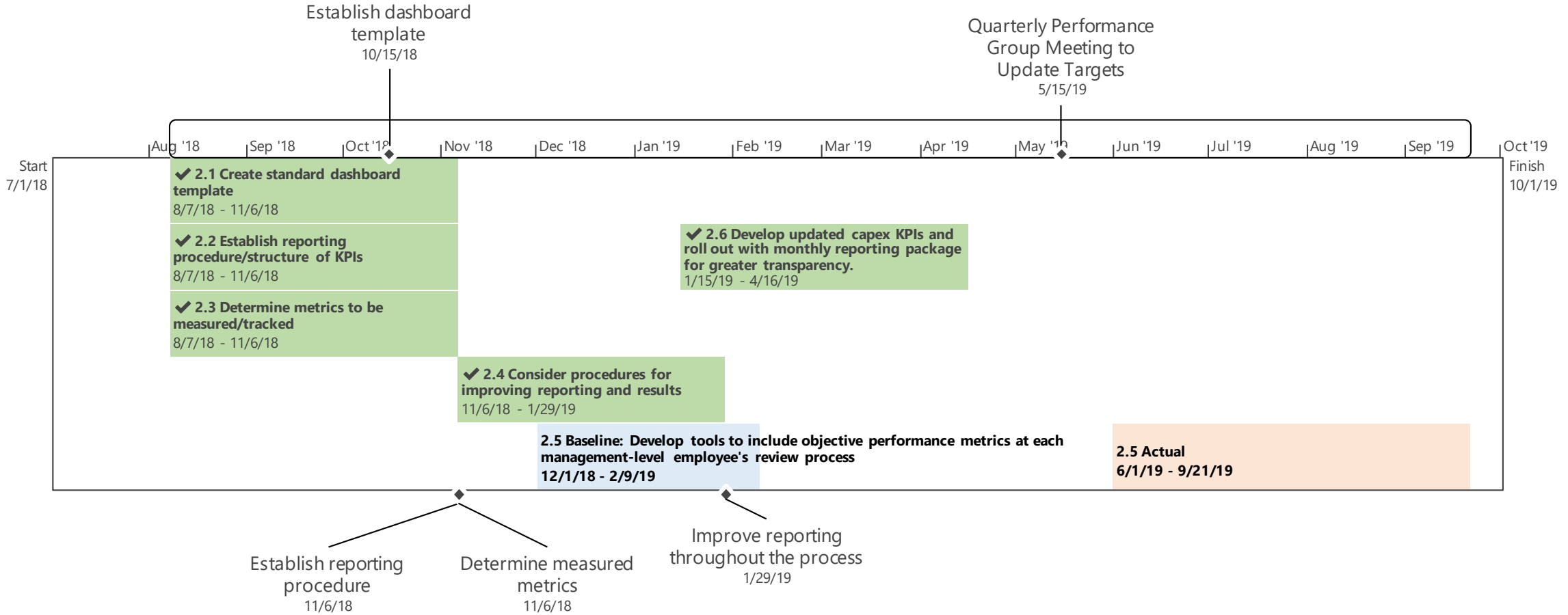


## 2. KPI Detail 8/7/18 - 9/21/19

**Key**

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

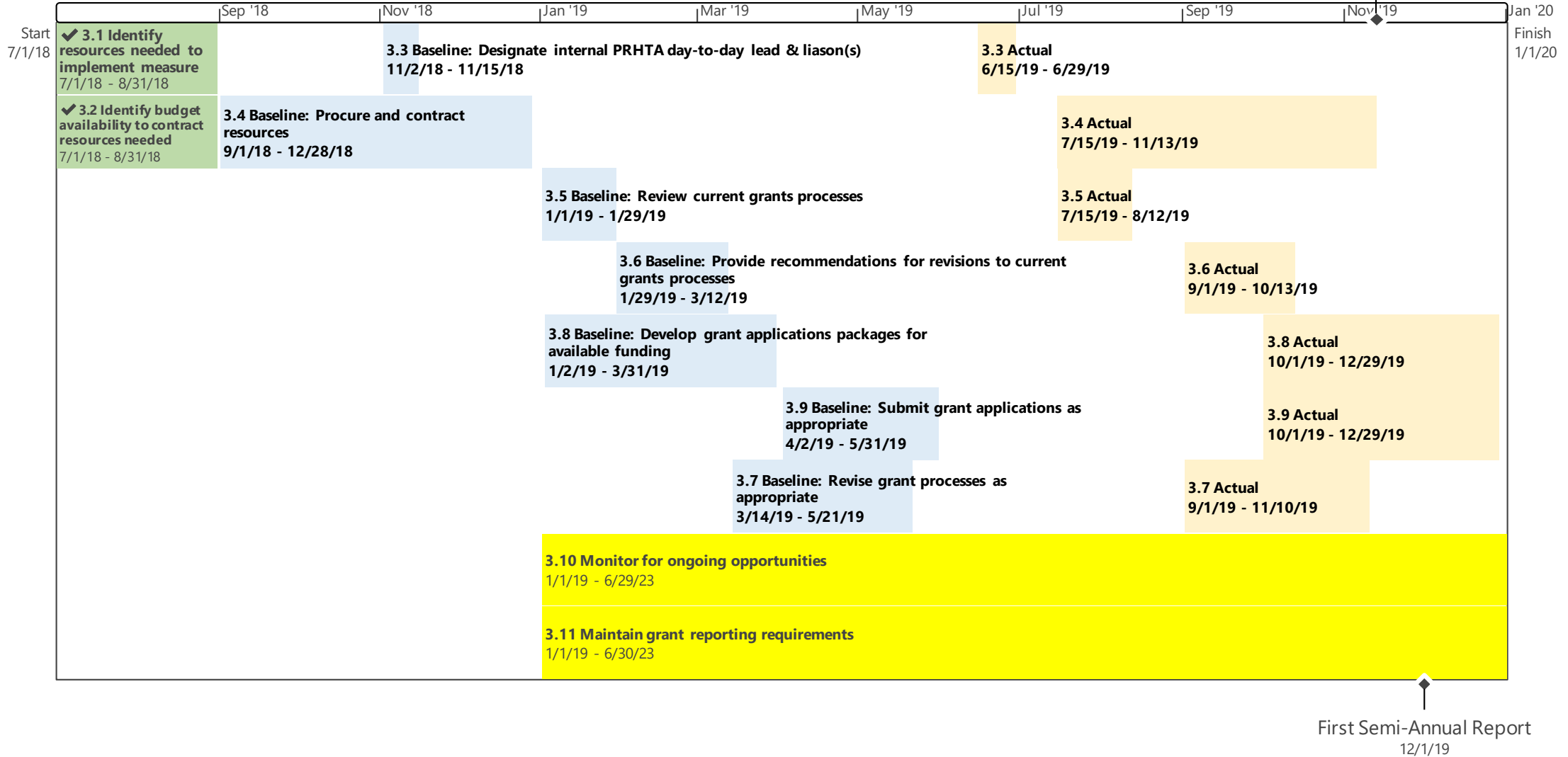


### 3. Discretionary 7/1/18 - 6/30/23

**Key**

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

Shaded gradient reflects percentage of progress

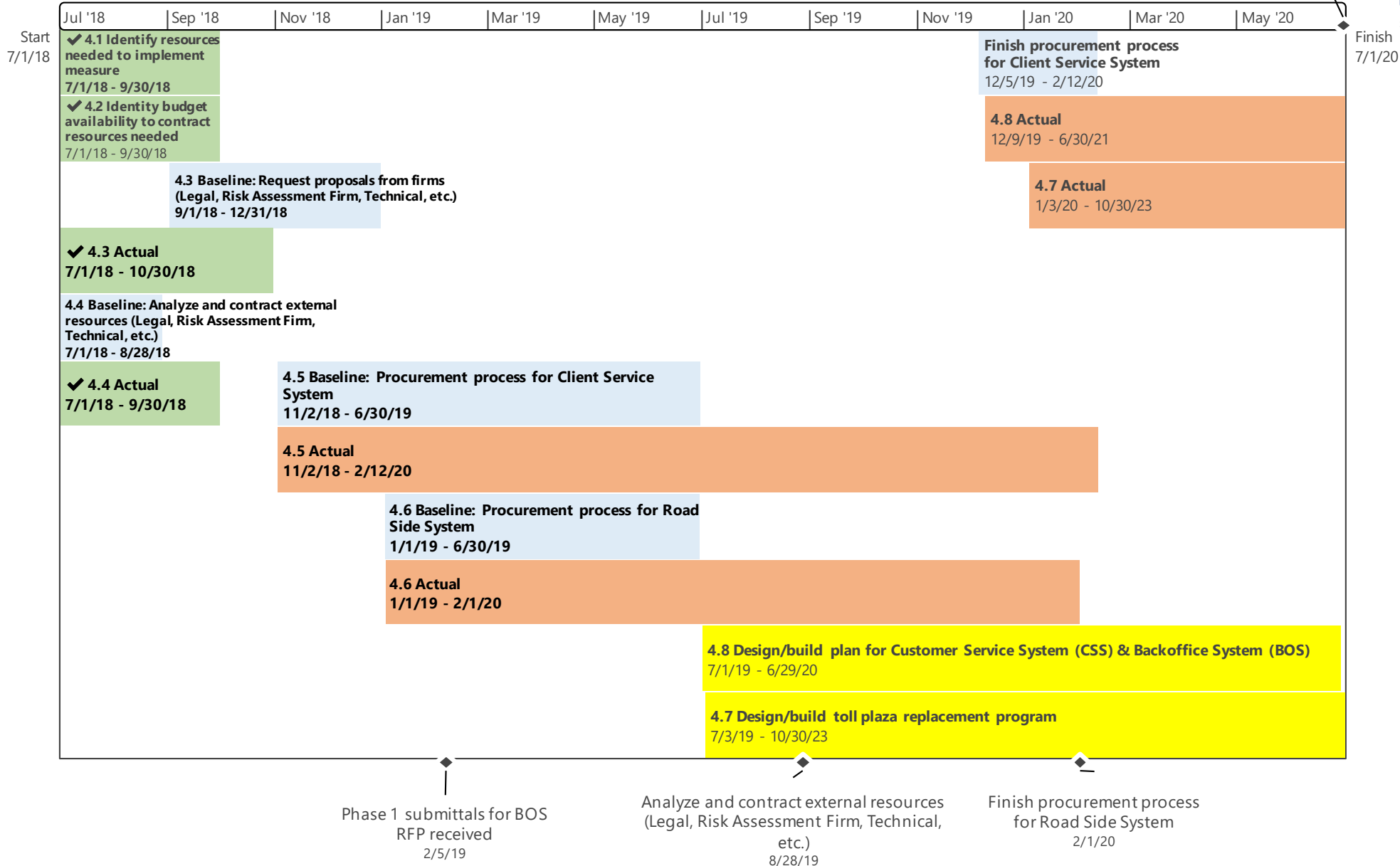


## 4. Toll Optimization 7/1/18 - 10/26/23

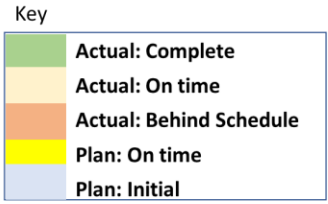
**Key**

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

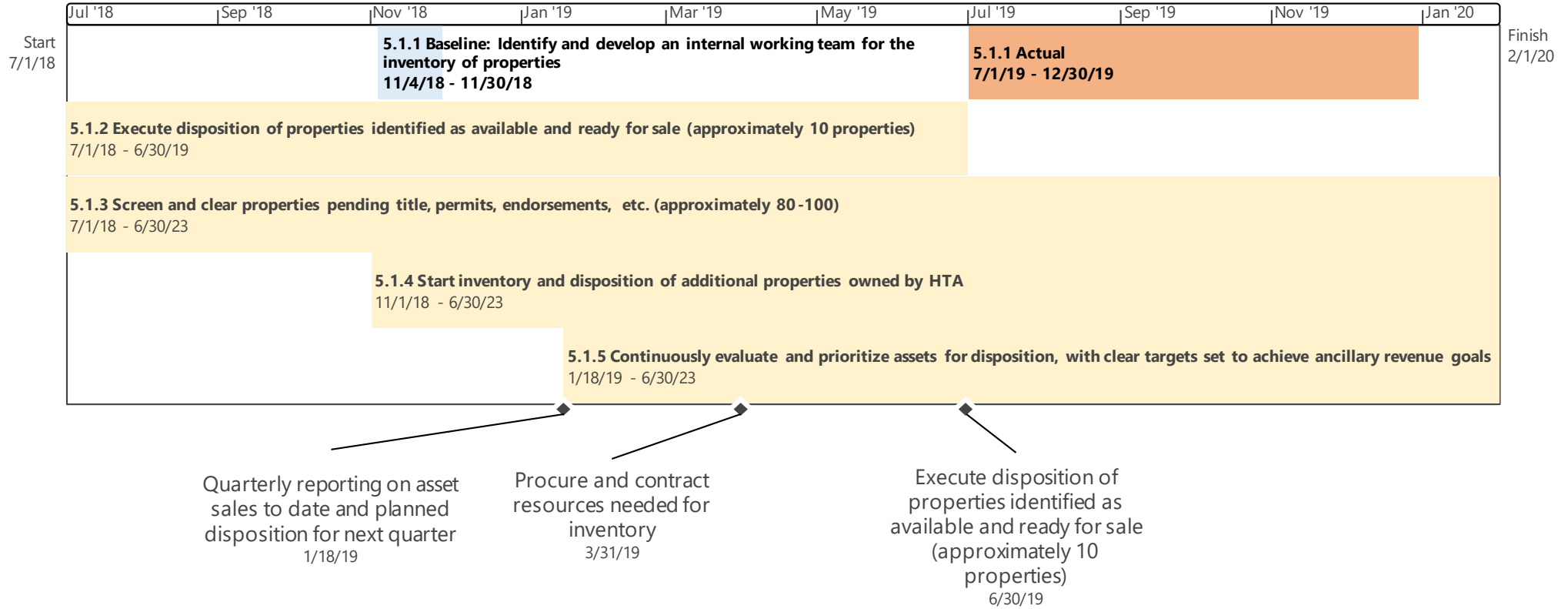
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## 5.1 Ancillary Revenue: Real Estate 7/1/18 - 6/30/23



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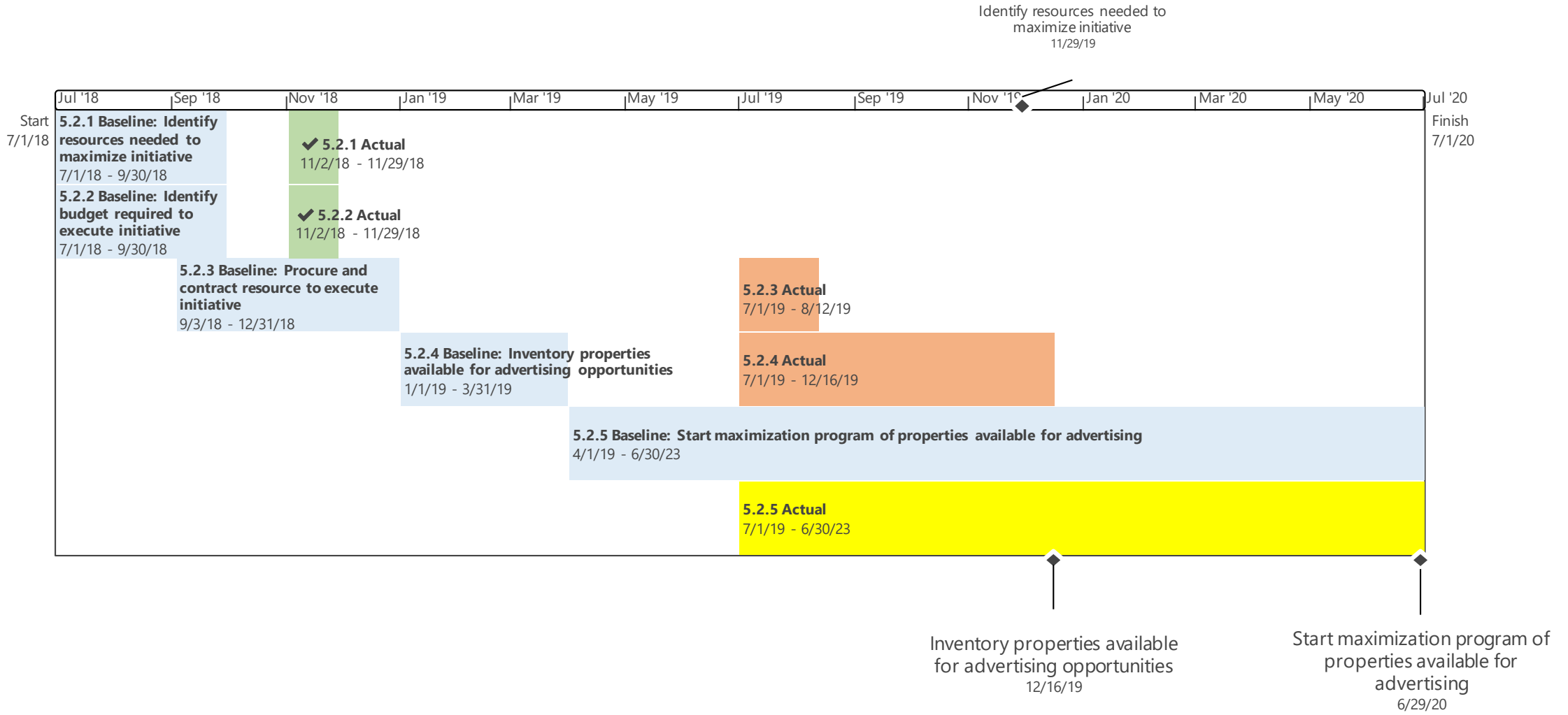


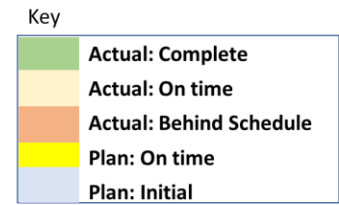
## 5.2 Ancillary Revenue: Advertising 7/1/18 - 6/30/23

**Key**

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

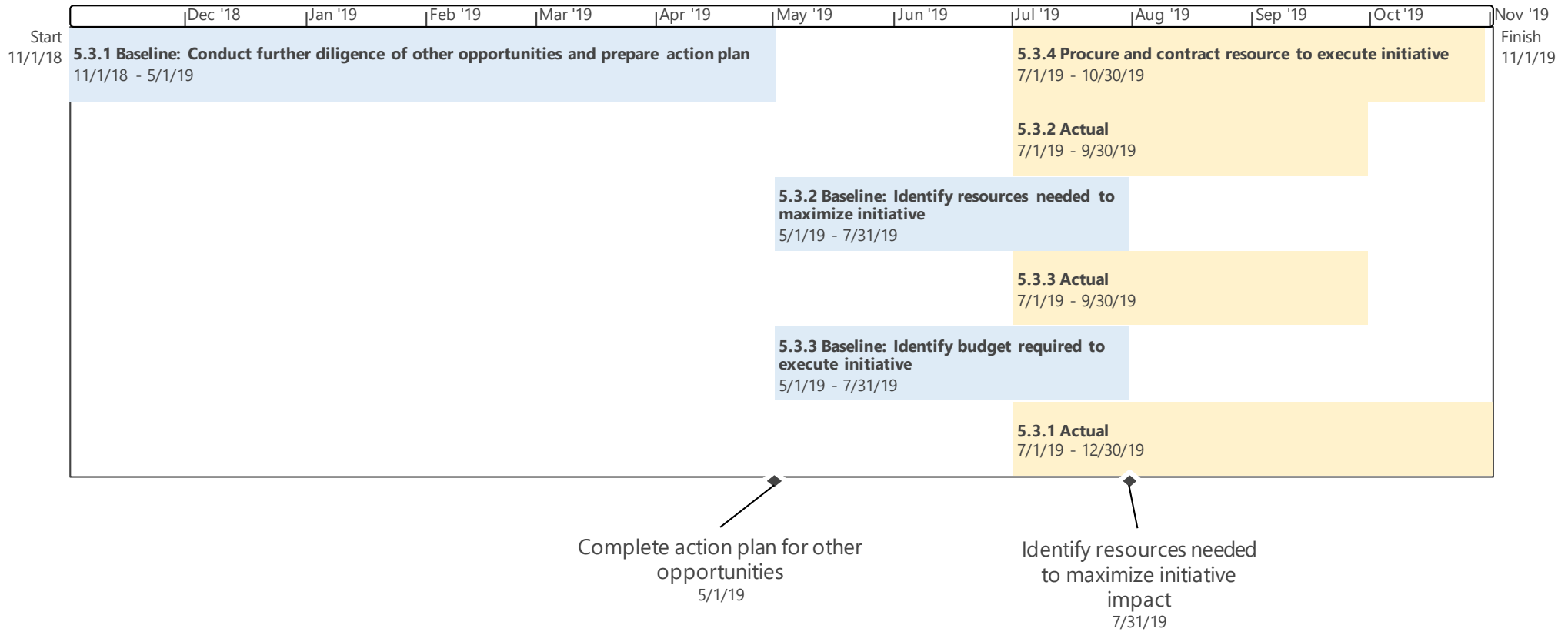
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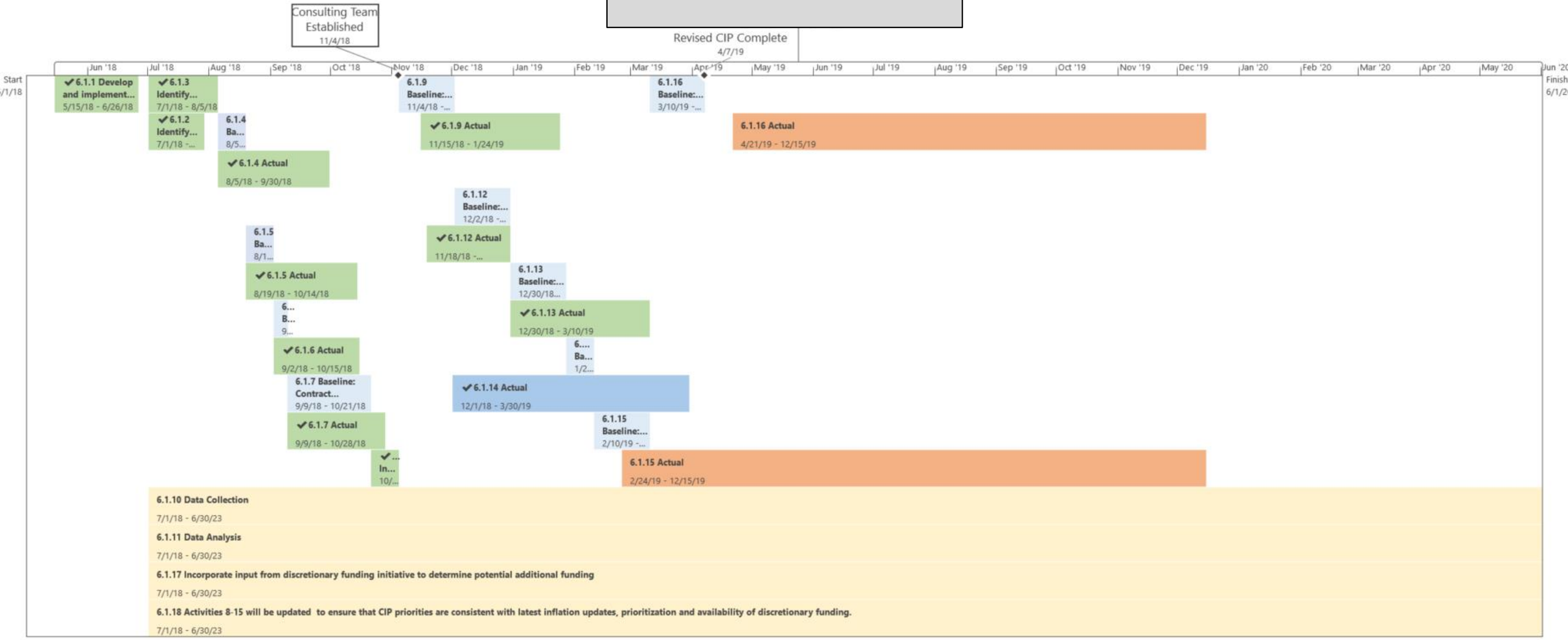
**5.3 Ancillary Revenue: Other**  
11/1/18 - 12/30/19



# 6.1 Optimize CIP: Project Prioritization 5/15/18 - 6/30/23

**Key**

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule

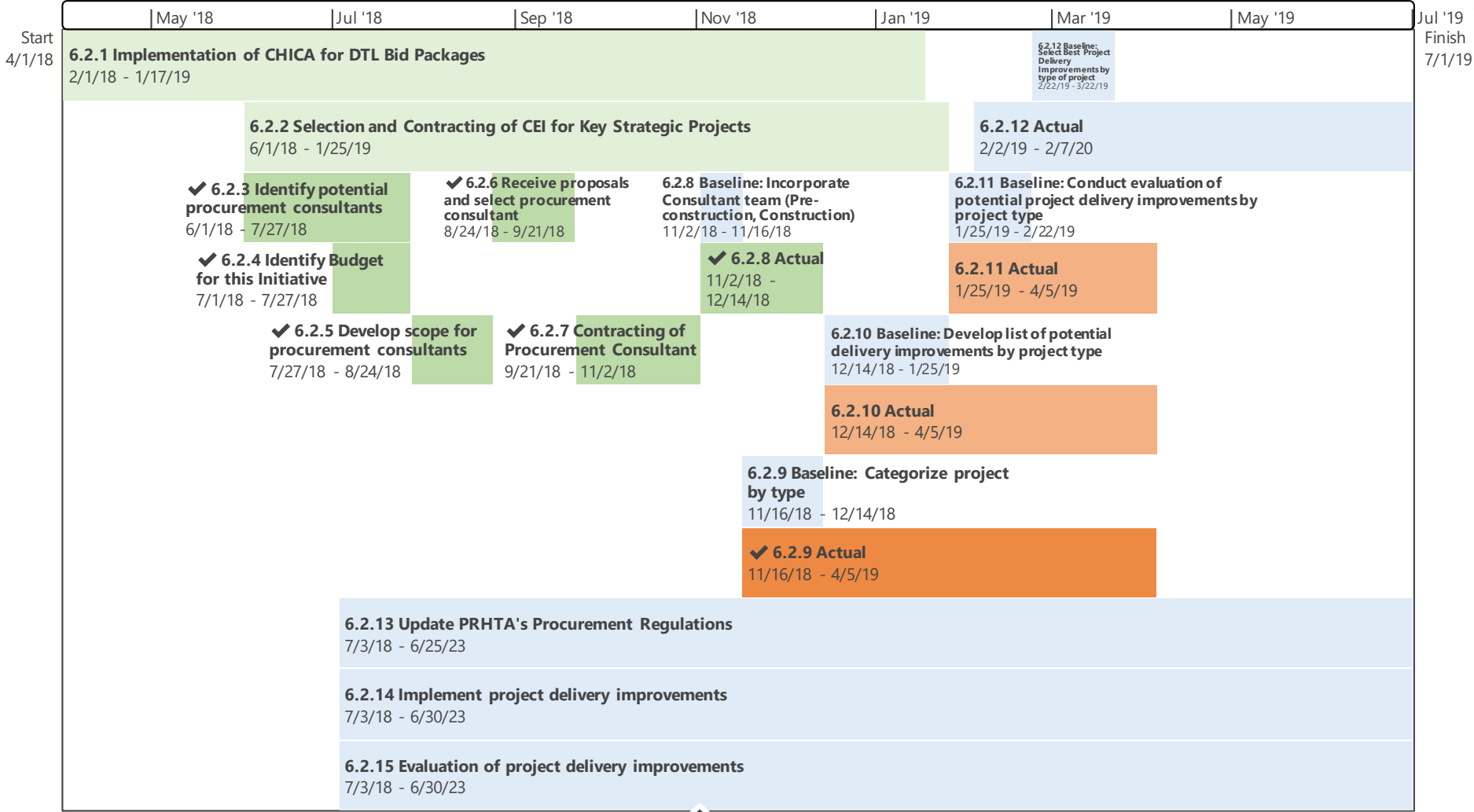




## 6.2 Optimize CIP: Delivery Improvement 2/1/18 - 6/30/23

**Key**

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial



◆  
Procurement team  
contracted  
11/2/18

**Key**

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

## 6.3 Optimize CIP: Soft Cost Savings 3/1/17 - 6/30/23

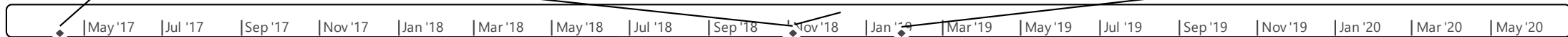
Highway Reconstruction RFP Developed  
4/12/17

Bridge Rehabilitation RFP Developed  
11/4/18

CEI Services RFP Developed  
11/2/18

Traffic Signal Rehabilitation RFP Developed  
1/28/19

Start  
3/1/17



Jul '20  
Finish  
7/1/20

**6.3.1 Develop Request for Proposals (RFPs) for Highway Reconstruction including Bridge Preservation[1]**  
3/1/17 - 4/12/17

**6.3.2 Baseline: Develop Request for Proposals (RFPs) for CEI Services**  
6/22/18 - 9/28/18

✓ **6.3.2 Actual**  
6/22/18 - 11/2/18

✓ **6.3.3 Identify budget for this initiative**  
7/1/18 - 7/29/18

**6.3.4 Baseline: Develop Request for Proposals (RFPs) for bridge rehabilitation/replacement program**  
7/1/18 - 11/4/18

**6.3.4 Actual**  
7/1/18 - 4/28/19

✓ **6.3.5 Leverage analysis of costs and write SOW to minimize unneeded efforts while reducing costs**  
7/15/18 - 8/12/18

**6.3.6 Baseline: Evaluation of potential regulations streamlining on non-federal aid roads**  
7/15/18 - 9/9/18

**6.3.6 Actual**  
7/15/18 - 4/21/19

**6.3.7 Baseline: Develop Request for Proposals (RFPs) for Traffic Signal Rehabilitation/update program**  
7/30/18 - 1/28/19

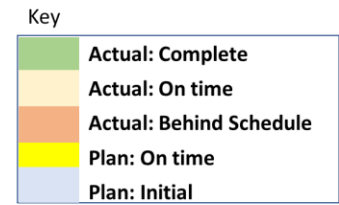
✓ **6.3.7 Actual:**  
7/30/18 - 2/25/19

**6.3.8 Baseline: Revise SOP for Design-Build, focusing on the size and complexity of the anticipated highway infrastructure projects**  
8/1/18 - 11/21/18

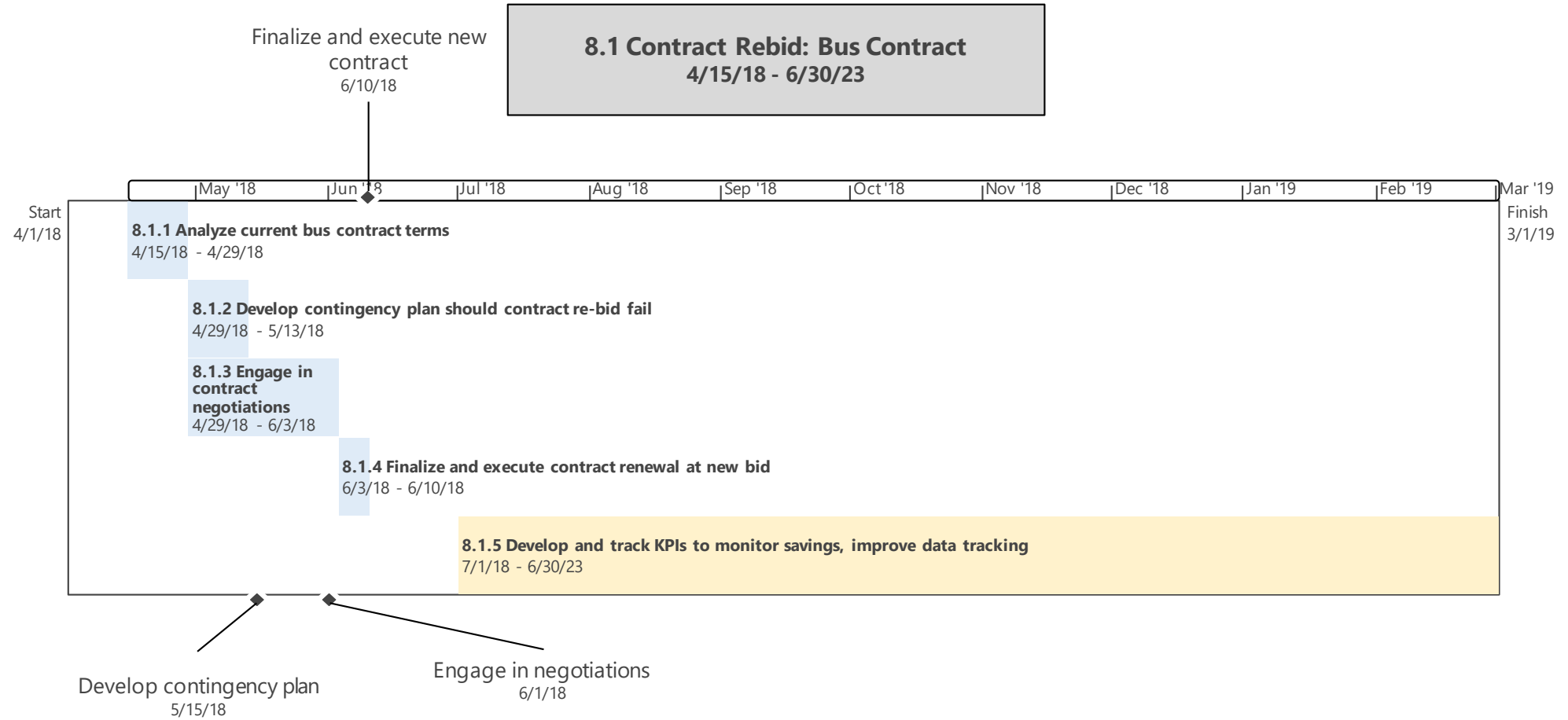
✓ **6.3.8 Actual**  
8/1/18 - 2/27/19

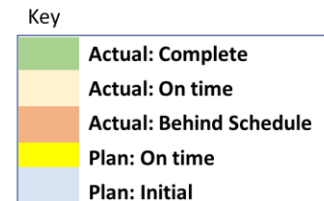
**6.3.9 Revise the pre-construction and construction manuals and other reference documents**  
7/1/18 - 6/30/23

**6.3.10 Continuous monitoring of the results after the procurement negotiation process. Adjustments to the SOPs and RFPs**  
7/1/18 - 6/30/23



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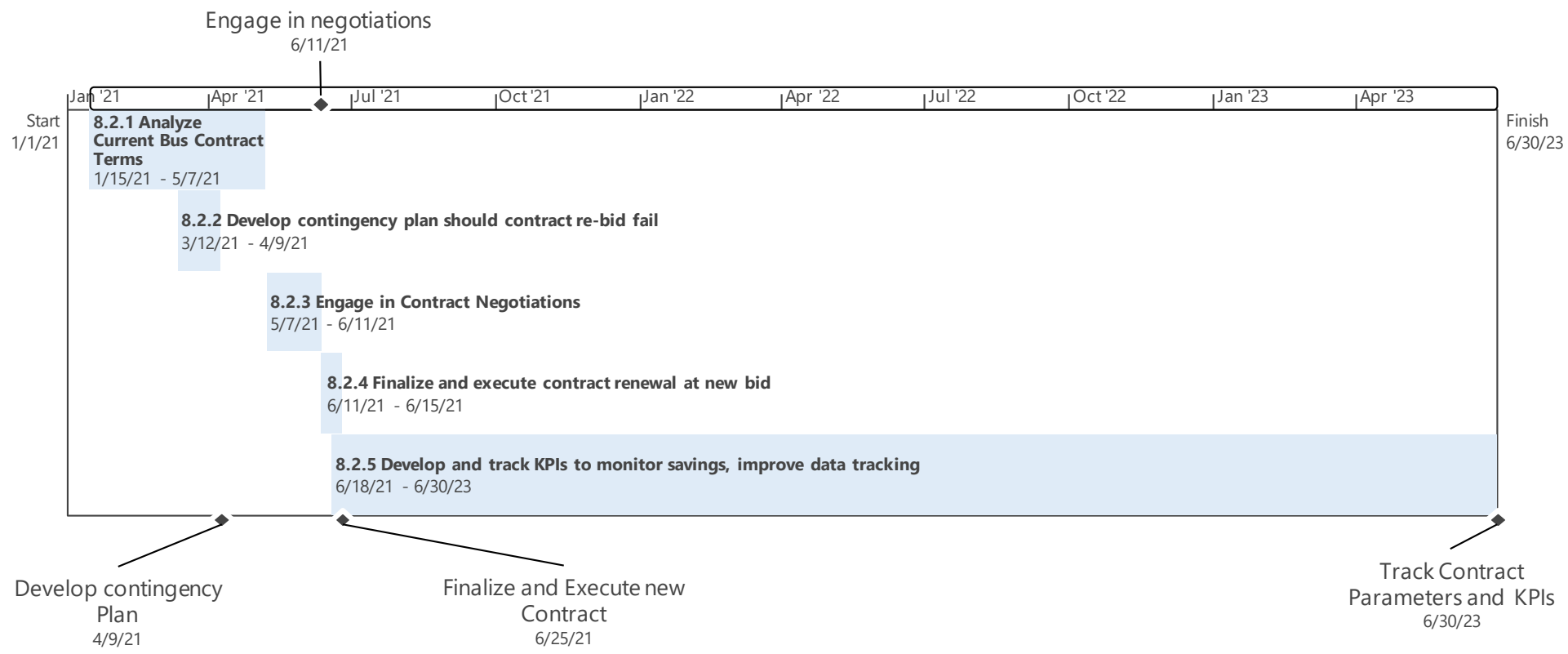




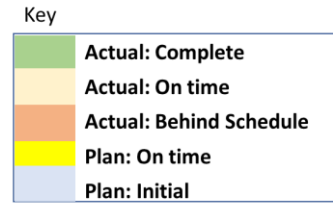
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## 8.2 Contract Rebid: Tren Urbano Contract Detail

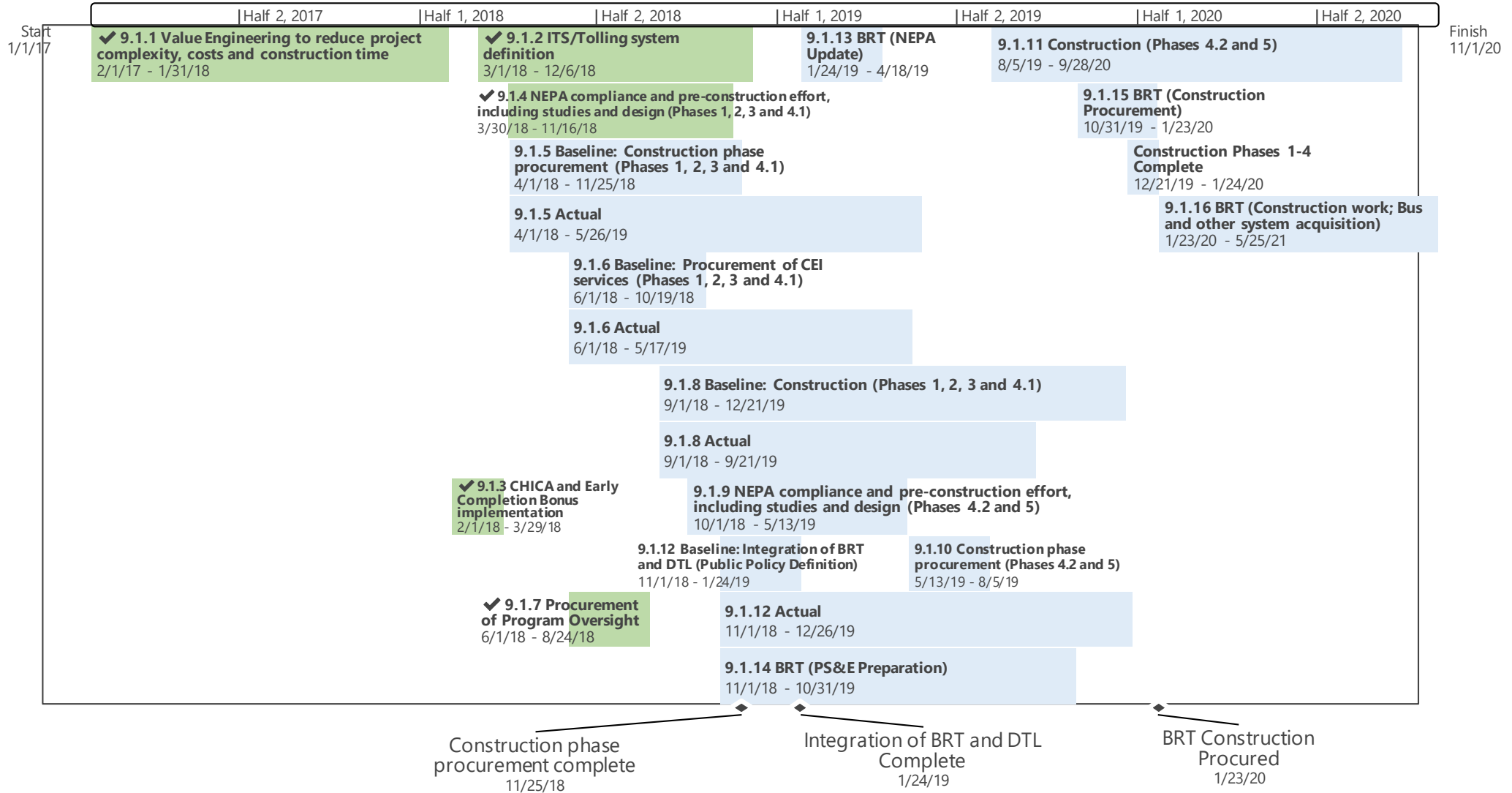
1/15/21 - 6/30/23



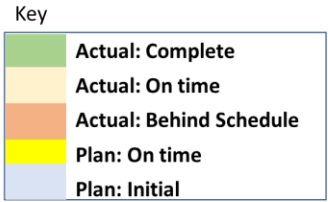
# 9.1 Congestion Management: Implementation of DTL/BRT Detail 2/1/17 - 5/27/21



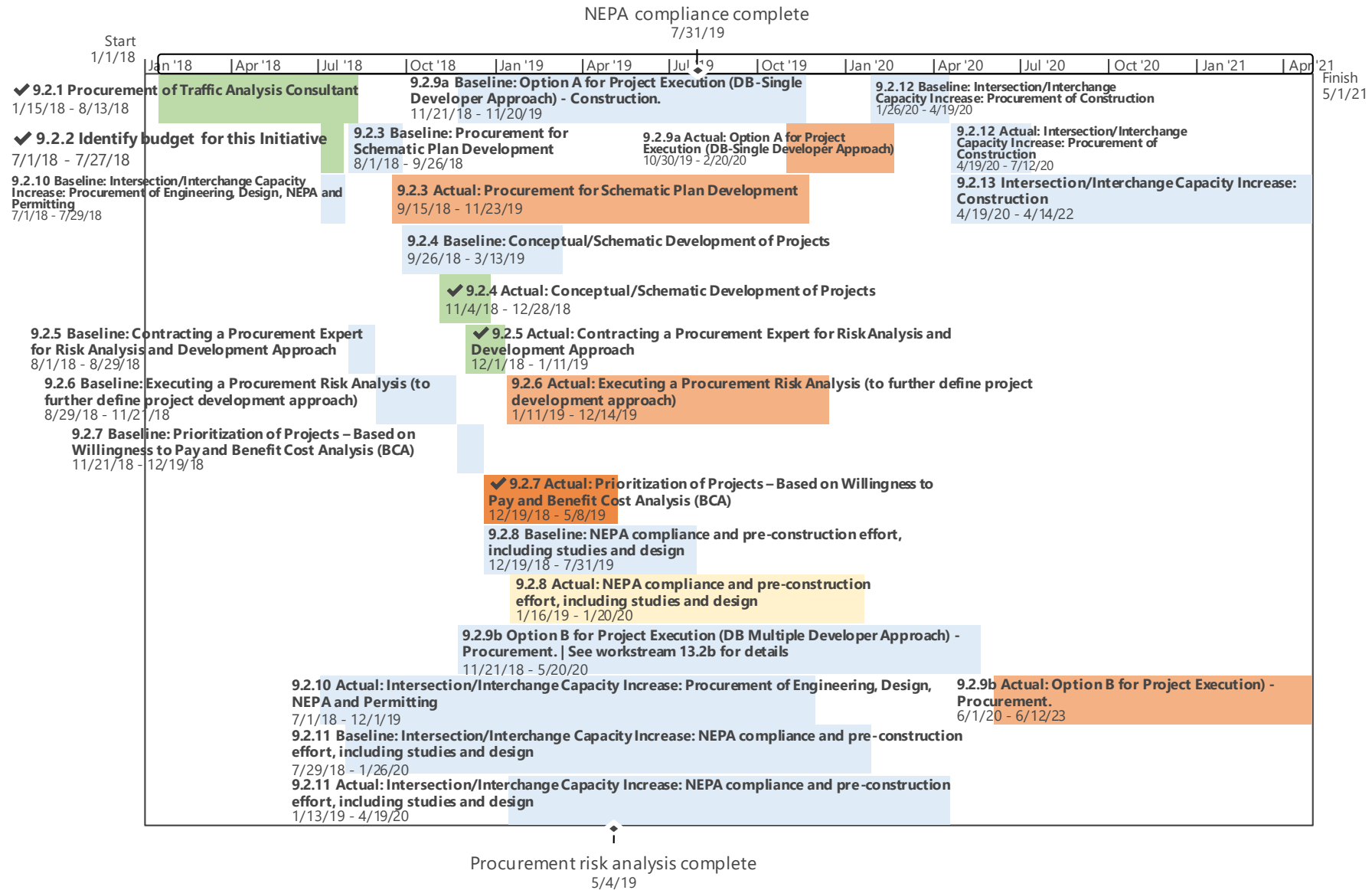
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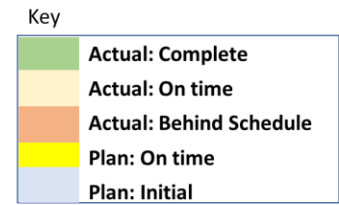


## 9.2 Congestion Management: Viaducts/Intersections Capacity Improvements Detail 1/15/18 - 4/17/22



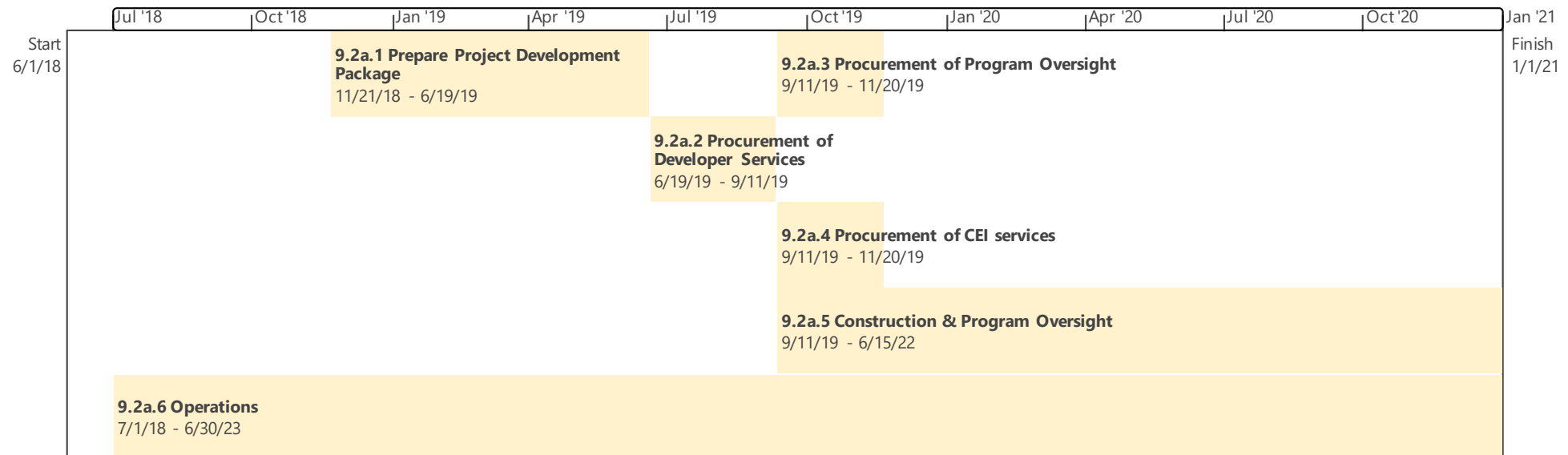
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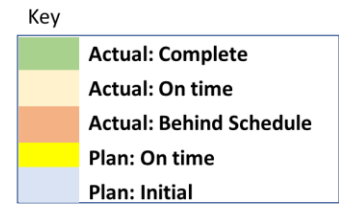




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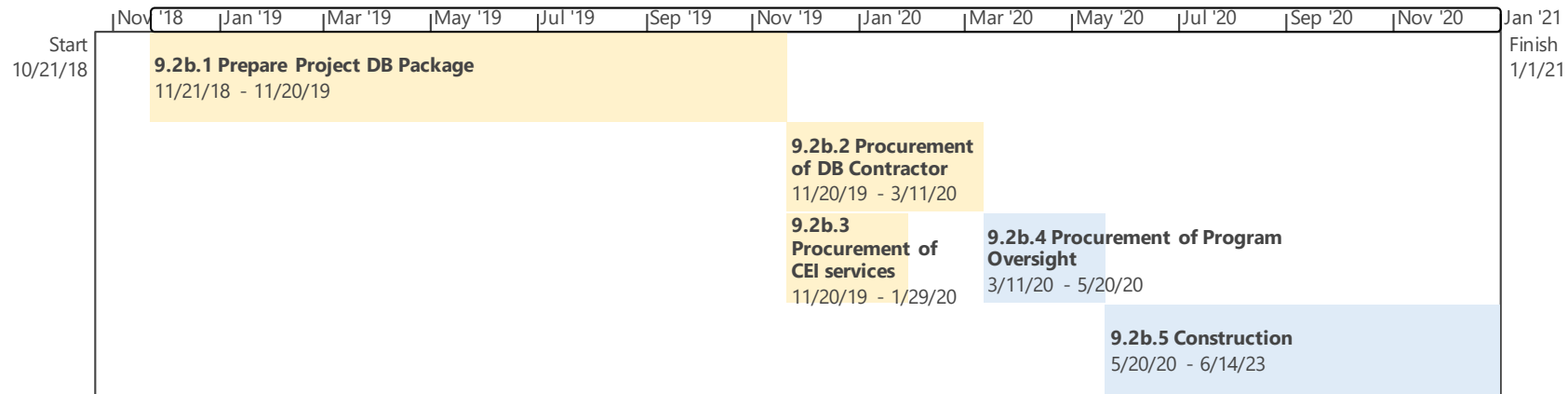
**9.2a Congestion Management: Viaducts/Intersections  
Capacity Improvements Detail**  
7/1/18 - 6/30/23





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**9.2b Congestion Management-Viaducts & Intersections Capacity Improvements Detail**  
11/21/18 - 6/14/23



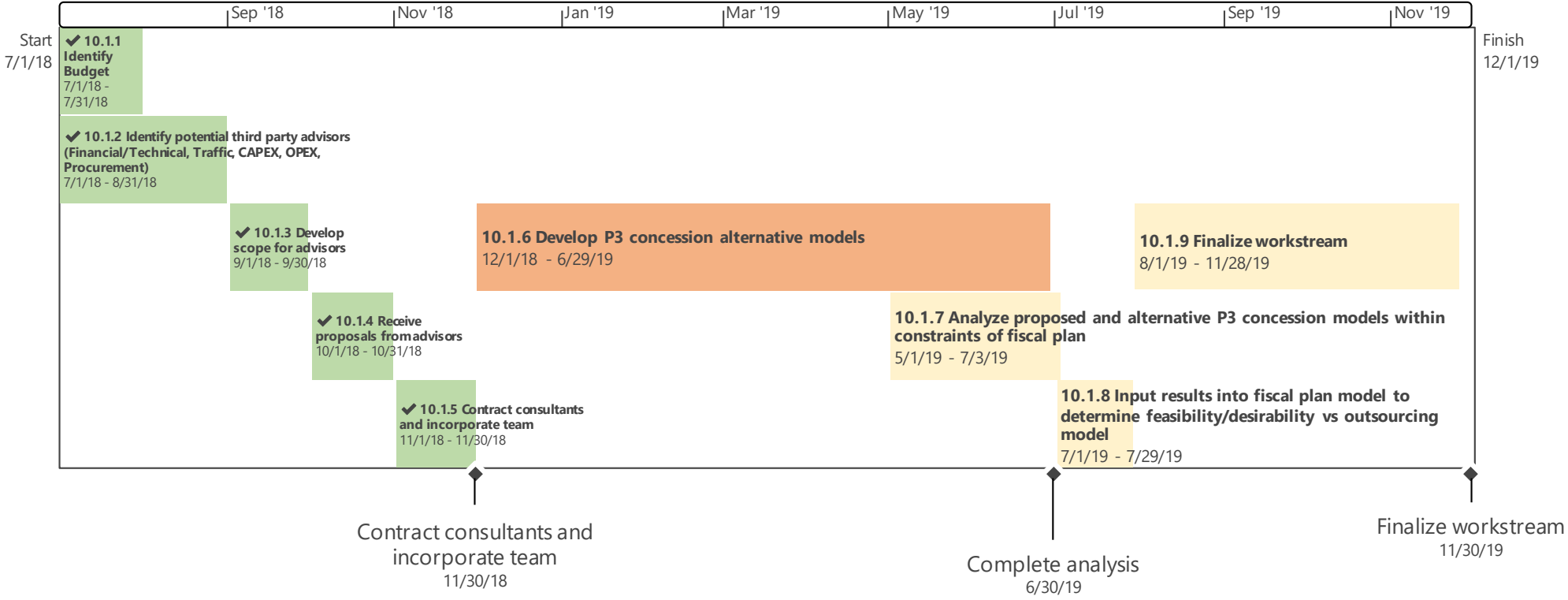


# 10.1 Concessions 7/1/18 - 11/30/19

**Key**

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress



**11.1 Health Benefit Savings**  
7/1/19 - 6/10/20

**Key**

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

