



Financial Oversight Management Board for Puerto Rico

Proposed PRHTA Reporting Templates by the FOMB

Overview

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The following information summarizes the progress made by the Puerto Rico Highway and Transportation Authority in executing its FY20 Certified Fiscal Plan for the month of September.

Capital Improvement Plan

Pre-Construction

- The pre-construction program is performing well, with planned vs. actual bid and award dates differing by less than a week on average. Some light delay in granting NTPs were observed, partially due to extensive bid evaluation and the need to cancel/postpone bid awards. Project Notice To Proceeds (NTPs) have been granted 15 days earlier than planned on average. Federal disbursements represent 79% of pre-construction funds.

Construction

- Construction disbursements for the regular program for the month of August were \$20.3M. This represents 80% of projections. The corresponding YTD was \$74.0M. This represents 103% of projections.
- Projected cost increases and delays at the program level for Post-María projects were maintained at 3% and 16% respectively, a historical low for HTA.
- Federal disbursements represent 58% of all construction disbursements.
- Obligations of FHWA YTD for Sept. 20th are projected at \$226 M from federal funds and \$40 M from advanced construction for a total of \$266 M, a historical high for HTA. This represents 102% of the \$262 M planned for obligation and 42 out of 44 projects or 96% of the projects planned for obligation.
- 2019 YTD number of construction projects with granted NTP and the construction cost associated are shown in the next table:

ITEM	PROGRAMMED	ACTUAL	YTD % DIFF
Number of projects with granted NTP	41	38	-7.3%
Construction costs for projects with granted NTP	\$ 224,123,549	\$ 214,714,733	-4.2%

Ancillary Revenue

- HTA currently has 20 properties in its sales pipeline that are in the disposition process. The majority of these properties are expected to be sold by December 2019.
- The expected value of the combined sales of these properties is \$6M.
- In the month of September, HTA sold 3 properties totaling \$0.7M in ancillary revenue.

B2A SEPTEMBER YTD

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)	Variance Explanation
Toll Revenue ¹	145,762	36,269	33,440	(2,829)	-7.80%	Variance is due to: 1) Toll fares increase not implemented 2) Humacao toll stations will resume operations on 8/16 instead 7/1 3) Increase on unpaid tolls and decrease in violations collected within the month they were incurred.
Transit Revenue ²	6,761	1,752	1,681	(71)	-4.05%	
Toll Fines	13,067	2,882	-	(2,882)	-100.00%	The PRHTA position for FY2020 is not to collect toll fines during the first three quarters.
Other Income	11,612	2,229	2,532	303	13.59%	
Total Own Revenues	177,202	43,132	37,653	(5,479)	-12.70%	
Commonwealth Funds Earmarked for Capital Expenditures Current year	67,334	17,084	17,084	-	0.00%	
Total Funding from Commonwealth³	67,334	17,084	17,084	-	0.00%	
Federal Highway Administration ("FHWA") Funds	251,480	45,869	21,523	(24,346)	-53.08%	Related to request of funds to pay construction and emergency projects, certifications need to be submitted to HTA in order to request funds to federal agencies. Variance is due to estimates made initially by the Construction Department are delayed because of the complexity of the process which require an auction process and most of the contractors perform construction works for other agencies and municipalities which delays their commitments with the agency. Historically first quarter of the year most FHWA receipts are related to the previous fiscal year.
Federal Emergency Revenues	80,594	12,509	7,365	(5,144)	-41.12%	
Transit Funds	29,464	7,366	6,099	(1,267)	-17.20%	CAPEX program has not started.
Hurricane Loss Assessment - Insurance and FEMA Revenue	21,111	-	-	-	0.00%	
Total Federal and Other Funding	382,649	65,744	34,987	(30,757)	-46.78%	
Total Consolidated Revenues⁴	627,185	125,960	89,724	(36,236)	-28.77%	

¹ No toll fares increase implemented/considered.

² These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

³ No transfers from Central Government for Operational Expenditures are expected during the year. \$67M for "Abriendo Caminos" were assigned for FY2020

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In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)	Variance Explanation
Right of Way ("ROW")	3,300	512	420	92	17.97%	Related to request of funds to pay construction and emergency projects, certifications need to be submitted to HTA in order to request funds to federal agencies. Variance is due to estimates made initially by the Construction Department are delayed because of the complexity of the process which require an auction process and most of the contractors performs construction works for other agencies and municipalities which delays their commitments with the agency. Historically firsts months of the years lesser Capex disbursements in comparison with the rest of the year.
Construction Local	10,000	2,172	1,862	310	14.27%	
Transit Capital Improvement Program ("CIP")	11,464	-	-	-	0.00%	
Hurricane Loss Assessment	22,325	-	-	-	0.00%	
Federal Emergency Repair Program	80,594	12,509	7,335	5,174	41.36%	
Local Emergency Repair Program	820	127	-	127	100.00%	
Federal Construction Program	251,480	39,033	37,709	1,324	3.39%	
Non-Federal Construction Program ⁵	195,720	27,575	18,948	8,627	31.29%	
Total Capital Expenditures	575,703	81,928	66,274	15,654	19.11%	
Payroll and Related	46,372	12,184	12,827	(643)	-5.28%	Due to the planning of the ROW legal cases payments Delays in the approval of contracts by OMB, and savings in the contracting of services Timing related due to a delay noted in the process of approval of invoices by the corresponding departments that requested the services and/or purchased the goods/equipment. After this approval process is completed invoices go through the AP process where a payment is issued.
Paygo	35,469	8,852	8,852	-	0.00%	
ROW Payments	16,403	4,521	5,207	(686)	-15.17%	
Title III Professional Fees	19,504	2,520	140	2,380	94.44%	
Non-Title III Professional Fees	11,360	2,273	147	2,126	93.53%	
Other Expenses	23,886	2,915	953	1,962	67.31%	
Tren Urbano	67,198	14,839	13,603	1,236	8.33%	
Feeder Buses	9,070	2,238	2,076	162	7.24%	
Toll Highways Administration and Maintenance	50,223	7,652	6,913	739	9.66%	
Litigation (Operational) Reserve	8,516	-	-	-	0.00%	
Total Operating Expenses	288,001	57,994	50,718	7,276	12.55%	
Total Expenditures ⁶	863,704	139,922	116,992	22,930	16.39%	

⁵ During fiscal year 2018-2019 HTA received \$ 126.3 Million for Non Federal Construction Program. Disbursements will occur this fiscal year

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Toll Revenue

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
PR-20	3,705	943	825	118	-12.51%
PR-52	87,328	21,725	17,952	3,773	-17.37%
PR-53	14,358	3,554	3,341	213	-6.00%
PR-66	34,337	8,523	7,785	738	-8.66%
V-TOLLS OF PERIOD	6,034	1,523	3,537	(2,014)	132.19%
Total Toll Revenue	145,762	36,269	33,440	2,829	-7.80%

Note: It is the Public Policy of the Government Of Puerto Rico that tolls will not be increased

Payroll and Related

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Payroll - Construction	18,893	5,087	5,395	(308)	-6.05%
Payroll - Operations	10,051	2,706	3,252	(546)	-20.18%
Payroll Related - Construction	4,581	1,233	1,348	(115)	-9.33%
Payroll Related - Operations	2,088	562	635	(73)	-12.99%
VTP Buyouts	4,198	-	-	-	0.00%
Vacation Leave Payment	-	-	69	(69)	-100.00%
Early Exits / Early Retirement	6,561	2,596	2,128	468	18.03%
PayGo	35,469	8,852	8,852	-	0.00%
Total Payroll Expenses	81,841	21,036	21,679	(643)	-3.06%

Federal construction program

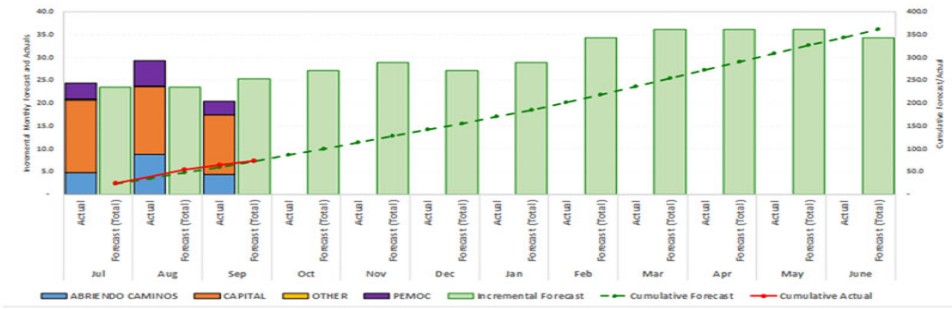
In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Construction Projects	228,943	35,535	35,126	409	1.15%
Soft Cost - Construction Projects	22,537	3,498	2,583	915	26.16%
Total Federal Construction Program	251,480	39,033	37,709	1,324	3.39%

Non-Federal construction program

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Abriendo Caminos 1	34,500	5,320	5,320	-	0.00%
Hard Cost - Abriendo Caminos 2	52,250	-	-	-	0.00%
Hard Cost - Other	63,435	14,178	10,428	3,750	26.45%
Soft Cost	45,535	8,077	3,200	4,877	60.38%
Total Non-Federal Construction Program	195,720	27,575	18,948	8,627	31.29%

Federal construction program (Cash basis)

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Construction Regular Proyects	361,200	72,200	74,024	(1,824)	-2.53%
Total Federal Construction Program	361,200	72,200	74,024	(1,824)	-2.53%



Non-Title III Professional Service Fees

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Audit and Financial Services	2,167	432	87	345	79.86%
Legal Services	674	136	8	128	94.12%
Other Professional Services	915	228	52	176	77.19%
VTP Professional Services	860	-	-	-	0.00%
VTP Outsourcing Costs	2,425	-	-	-	0.00%
Implementation Soft Costs	3,285	892	-	892	100.00%
Toll Optimization Professional Services	1,035	585	-	585	100.00%
Total Non-Title III Professional Services	11,361	2,273	147	2,126	93.53%

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Traffic Volume

	<u>September YTD - Traffic volume ('000s)</u>			
	<u>Actuals ('000s)</u>	<u>Budget ('000s)</u>	<u>Variance ('000s)</u>	<u>Variance (%)</u>
PR-5	3,074,388	4,347,477	(1,273,089)	-29%
PR-17 (Teodoro Moscoso)	1,518,322	1,310,414	207,908	16%
PR-20	1,062,834	994,770	68,064	7%
PR-22	42,496,417	42,069,295	427,122	1%
PR-52	18,803,922	19,803,339	(999,417)	-5%
PR-53	4,234,397	3,334,412	899,985	27%
PR-66	6,661,744	6,066,125	595,619	10%
HTA	30,762,897	30,198,646	564,251	2%
Teodoro Moscoso	1,518,322	1,310,414	207,908	16%
Metropistas	44,011,569	46,416,772	(2,405,203)	-5%
Total	<u>76,292,788</u>	77,925,832	(1,633,044)	-2%

Measures YTD

(\$000's)	Act.	Budget	Variance (\$)	Remarks
Week Ended:	9/27			
<u>Organizational Enhancements</u>				
1 Board Structure	\$0	(\$50)	\$50	
2 KPIs	\$0	\$0	\$0	
Total Organizational Enhancements	\$0	(\$50)	\$50	
<u>Revenue Enhancements</u>				
3 Increase Tolls	\$0	\$1,508	(\$1,508)	
4 Discretionary Funds	\$0	(\$50)	\$50	
5 Toll Optimization	\$0	\$1,601	(\$1,601)	
6 Ancillary Revenues	\$705	\$389	\$316	Sale of three HTA Properties finalized in September
Total Revenue Enhancements	\$705	\$3,448	(\$2,743)	
<u>Expense Savings</u>				
7 CIP Optimization	\$0	\$0	\$0	
8 Rightsizing	\$0	(\$50)	\$50	
9 Pensions Reduction	\$0	\$0	\$0	
10 Xmas Bonus Elimination	\$0	\$135	(\$135)	
11 Contract Re-Bid	\$0	\$0	\$0	
12 Early Exits	\$0	\$0	\$0	
13 Congestion Management	\$0	(\$50)	\$50	
14 Concessions	\$0	(\$625)	\$625	
Total Expense Savings	\$0	(\$591)	\$591	
Initiatives Net Impact	\$705	\$2,807	(\$2,102)	

Regular FHWA	AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.8, Cabo Rojo	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EJ Construction	\$ 4,175,004.00	\$ 4,175,004.00	\$ 5,300,000.00
DTL (FHWA)	AC-001870	DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00	\$ 6,875,000.00
DTL (FHWA)	AC-800534	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000.00	\$ 16,750,000.00
PEMOC (Local)	AC-004269	Reconstrucción de Carreteras Región Este, Unidad 4	14-Jan-19	January 15, 2019	February 13, 2019	February 14, 2019	March 15, 2019	April 3, 2019	Super Asphalt Corp	\$ 2,152,340.00	\$ 2,152,340.00	\$ 3,140,367.10
PEMOC (Local)	AC-003270	Reconstrucción de Carreteras Región Sur, Unidad 3	16-Jan-19	December 6, 2018	February 15, 2019	January 16, 2019	March 17, 2019	February 21, 2019	JM Caribbean Builders	\$ 7,077,162.00	\$ 7,077,162.00	\$ 7,780,698.75
Regular FHWA	AC-002906	Bridges 1131 & 1132 over Río Hondo, PR-29 km 1.4, Bayamón	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019	May 1, 2019	August 6, 2019	Const. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00	\$ 6,240,000.00
Regular FHWA	AC-011417	Bridge #2161 over waterway, PR-114 Km 2.2, Mayaguez	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamrio	\$ 297,479.00	\$ 297,479.00	\$ 300,000.00
Regular FHWA	TBD	Critical Bridges & Rehab	1-Feb-19	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 1, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362.00	\$ 11,190,826.80
Regular FHWA	AC-991202	Bridge #1058 over Río Grande de Loiza, PR-9912 Km 0.1, Cyaguas Ward, San Lorenzo	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000.00	\$ 3,804,000.00
Regular FHWA	AC-520135	PR-52 from km 95 to km 99	12-Feb-19	February 13, 2019	March 29, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Ferrovial Agroman	\$ 7,060,798.00	\$ 7,060,798.00	\$ 6,900,000.00
DTL (FHWA)	AC-800533	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to sta 151+66)	14-Feb-19	February 14, 2019	March 25, 2019	March 14, 2019	May 9, 2019	May 1, 2019	Ferrovial Agroman	\$ 13,112,005.00	\$ 13,112,005.00	\$ 14,062,447.50
Regular FHWA	AC-001206	PR-12 Pavement Rehabilitation	15-Feb-19	February 15, 2019	March 29, 2019	March 26, 2019	May 10, 2019	May 8, 2019	Venegas Construction	\$ 11,199,312.00	\$ 11,199,312.00	\$ 15,985,000.00
PEMOC (Local)	AC-005269	Reconstrucción de Carreteras Región Este, Unidad 5	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$ 986,546.00	\$ 986,546.00	\$ 1,265,000.00
PEMOC (Local)	AC-004271	Highway Reconstruction North Region, Unit 4	28-Feb-19	February 28, 2019	March 28, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$ 3,439,000.00	\$ 3,439,000.00	\$ 4,887,500.00
Regular FHWA	AC-111131	Reconstruction of PR-111, Kms. 4.0, 4.2 (ER90 funds)	22-Mar-19	March 26, 2019	May 7, 2019	April 24, 2019	June 21, 2019	May 31, 2019	Maglez Eng	\$ 1,568,977.00	\$ 1,568,977.00	\$ 1,545,487.79
Abriendo Caminos (Ronda 2)	AC-001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	27-Mar-19	March 27, 2019	May 8, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00	\$ 2,610,000.00
Regular FHWA	AC-065605	Reconstruction of PR-656 km. 2.3 (ER80 funds)	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 4,884,000.00	\$ 4,884,000.00	\$ 6,145,005.91
Regular FHWA	AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$ 11,091,000.00	\$ 11,091,000.00	\$ 7,935,000.00
Regular FHWA	AC-014354	Bridge #780 over Matruillas River, PR-143 Km 36.0, Orocovis	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empresas JBR, Inc.	\$ 228,192.00	\$ 228,192.00	\$ 300,000.00
Regular FHWA	AC-800356	Reconstruction of PR-135, Adjuntas	23-Apr-19	May 7, 2019	June 4, 2019	May 23, 2019	July 16, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 363,000.00	\$ 363,000.00	\$ 605,475.00
DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	24-Apr-19		June 5, 2019		July 17, 2019			\$ 8,500,000.00		\$ 8,500,000.00
Regular FHWA	AC-002065	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Desarrolladora JA	\$ 19,469,055.00	\$ 19,469,055.00	\$ 19,789,065.45
Abriendo Caminos (Ronda 2)	AC-002282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	28-May-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019		Puerto Rico Asphalt, LLC	\$ 3,289,839.89	\$ 3,289,839.89	\$ 4,455,500.00
Abriendo Caminos (Ronda 2)	AC-003282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-128, PR-374) AFI-BP-19-23	28-May-19	June 25, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	R&F	\$ 3,406,876.19	\$ 3,406,876.19	\$ 5,279,806.00
Abriendo Caminos (Ronda 2)	AC-004282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-7725, PR-390, PR-127, PR-7722) AFI-BP-19-24	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	A&M Contractor	\$ 2,992,095.00	\$ 2,992,095.00	\$ 4,302,947.00
Regular FHWA	AC-520125	Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 Km 49.5	14-Jun-19	June 18, 2019	July 26, 2019	August 27, 2019	September 6, 2019		LPICID Inc	\$ 5,899,914.00	\$ 5,899,914.00	\$ 5,760,000.00
Abriendo Caminos (Ronda 2)	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-949, PR-787)	18-Jun-19	October 1, 2019	July 30, 2019		September 10, 2019		TBD	\$ 6,170,639.97	\$ 6,170,639.97	\$ 6,441,000.00
Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00	\$ 2,400,000.00
Regular FHWA	AC-018193	Julio Andino Pedestrian Bridge, San Juan	26-Jun-19	June 25, 2019	August 7, 2019		September 18, 2019		LPC Contractors Inc.	\$ 5,995,017.00	\$ 5,995,017.00	\$ 4,560,000.00
Abriendo Caminos (Ronda 2)	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-498, PR-397) AFI-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodriguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64	\$ 4,875,689.00
Abriendo Caminos (Ronda 2)	AC-002284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00	\$ 2,600,000.00
Abriendo Caminos (Ronda 2)	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	2-Jul-19	August 27, 2019	August 13, 2019	September 19, 2019	September 24, 2019		Professional Asphalt	\$ 4,503,277.52	\$ 4,503,277.52	\$ 5,614,500.00
Abriendo Caminos (Ronda 2)	AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-884, PR-882, PR-825, PR-590, PR-6690, PR-688, PR-6677, PR-8865, PR-6659, PR-659)	2-Jul-19	September 19, 2019	August 13, 2019		September 24, 2019		TBD	\$ 2,053,182.61	\$ 2,053,182.61	\$ 2,745,500.00

Abriendo Caminos (Ronda 2)	AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) AFI-BP-19-06	3-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$ 3,696,464.75	\$ 3,696,464.75	\$ 5,719,018.00
Regular FHWA	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 4,385,792.00	\$ 4,385,792.00	\$ 8,681,078.60
Regular FHWA	AC-093001	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-9030, Gurabo	7-Jul-19	July 9, 2019	August 18, 2019	September 23, 2019	September 29, 2019		Piloto Construction, LLC	\$ 3,627,000.00	\$ 3,627,000.00	\$ 2,830,782.24
Regular FHWA	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 3,758,224.00	\$ 3,758,224.00	\$ 6,641,450.68
Abriendo Caminos (Ronda 2)	AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) BP-19-16-AC	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$ 3,950,603.26	\$ 3,950,603.26	\$ 5,556,338.00
Regular FHWA	AC-111135	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	10-Jul-19	July 29, 2019	August 21, 2019		October 2, 2019	September 25, 2019	Super Asphalt Corp	\$ 6,423,334.50	\$ 6,423,334.50	\$ 6,325,000.00
Abriendo Caminos (Ronda 2)	AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-7774, PR-496, PR-455, PR-124) BP-19-141-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019		Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65	\$ 5,156,588.00
Abriendo Caminos (Ronda 2)	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-4431, PR-6685, PR-643, PR-667, PR-165, PR-813) BP-19-146-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,908.74	\$ 3,832,908.74	\$ 5,777,702.00
Regular FHWA	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	14-Jul-19	July 11, 2019	August 25, 2019	Aug 20, 2019	October 6, 2019	September 30, 2019	Del Valle Group	\$ 11,890,000.00	\$ 11,890,000.00	\$ 14,939,735.10
Abriendo Caminos (Ronda 2)	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-142-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019		JR Asphalt	\$ 775,714.29	\$ 775,714.29	\$ 1,101,006.00
Abriendo Caminos (Ronda 2)	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP-19-143-AC	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 8, 2019		HDT Group	\$ 2,898,938.95	\$ 2,898,938.95	\$ 4,337,129.00
Abriendo Caminos (Ronda 2)	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019		October 10, 2019		Design Build LLC	\$ 1,994,452.17	\$ 1,994,452.17	\$ 1,929,095.00
Abriendo Caminos (Ronda 2)	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	18-Jul-19	September 19, 2019	August 29, 2019		October 10, 2019		TBD	\$ 2,998,856.18	\$ 2,998,856.18	\$ 3,963,593.00
Abriendo Caminos (Ronda 2)	AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019		October 11, 2019		A & N Road Development	\$ 5,599,560.14	\$ 5,599,560.14	\$ 6,688,000.00
PEMOC (Local)	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Díaz	19-Jul-19		August 30, 2019		October 11, 2019			\$ 632,500.00		\$ 632,500.00
Regular FHWA	AC-520134	Highway Safety Improvements of PR-52 from km 52.3 to 55.3	20-Jul-19	July 24, 2019	August 31, 2019	August 15, 2019	October 12, 2019	September 30, 2019	R & F Asphalt Unlimited Inc.	\$ 4,533,208.40	\$ 4,533,208.40	\$ 5,164,405.15
Regular FHWA	AC-002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamón	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 17, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00	\$ 884,822.52
Regular FHWA	AC-014989	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manatí-Ciales	4-Aug-19		September 15, 2019		October 27, 2019			\$8,885,464		\$ 8,885,463.50
Regular FHWA	AC-017745	Geometric Improvements of PR-177 Interchange with Juan Martínez Ave., Bayamón	4-Aug-19	July 30, 2019	September 15, 2019	September 9, 2019	October 27, 2019	October 8, 2019	Obratec Contratista General, Inc.	\$ 709,463.00	\$ 709,463.00	\$ 989,000.00
Regular FHWA	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	11-Aug-19		September 22, 2019		November 3, 2019			\$3,562,068		\$ 3,562,067.50
Regular FHWA	AC-520144	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	11-Aug-19	August 9, 2019	September 22, 2019	September 25, 2019	November 3, 2019		Del Valle Group	\$ 13,656,000.00	\$ 13,656,000.00	\$ 21,595,931.25
DTL (FHWA)	AC-800509	DTL - Phase 6 - ITS	14-Aug-19		September 25, 2019		November 6, 2019			\$ 22,500,000.00		\$ 22,500,000.00
Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase I (Rec PR-148 & PR-167), Naranjito	19-Aug-19		September 30, 2019		November 11, 2019			\$ 3,187,260.00		\$ 3,187,260.00
Regular FHWA	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	19-Aug-19		September 30, 2019		November 11, 2019			\$2,392,758		\$ 2,392,757.85
Regular FHWA	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019		Transporte Rodríguez Asfalto	\$ 5,985,403.00	\$ 5,985,403.00	\$ 6,749,530.55
Regular FHWA	AC-800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-921 from Km. 0.0 to Km. 4.1, Las Piedras	19-Aug-19	August 6, 2019	September 30, 2019	September 9, 2019	November 11, 2019		Lujani General Contractor Inc.	\$ 1,981,795.80	\$ 1,981,795.80	\$ 2,687,372.73
Regular FHWA	AC-010166	Construction of Recreational Trail for Bicycles and Pedestrians from Río Bayamón to PR-165, Toa Baja	23-Aug-19		October 4, 2019		November 15, 2019			\$4,508,478		\$ 4,508,477.80
Regular FHWA	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19		October 5, 2019		November 16, 2019			\$4,871,345		\$ 4,871,344.63
Regular FHWA	AC-083503	Pavement Rehabilitation and Reconstruction of PR-835 from Km 0.0 To Km 5.9, PR-837 From km 0.0 to Km 3.9 and PR-8834 from Km 0.0 to Km 2.3, Guaynabo	24-Aug-19		October 5, 2019		November 16, 2019			\$4,783,429		\$ 4,783,429.14
DTL (FHWA)	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.63)	25-Aug-19		October 6, 2019		November 17, 2019	October 10, 2019		\$ 919,000.00	\$ 919,000.00	\$ 4,844,284.68
Regular FHWA	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Ututado	4-Sep-19		October 16, 2019		November 27, 2019			\$3,307,430		\$ 3,307,429.81
Regular FHWA	AC-520120	Pavement Rehabilitation and Reconstruction of PR-52 from km. 99.0 to km. 106.0 (Phase 1)	4-Sep-19		October 16, 2019		November 27, 2019			\$5,750,000		\$ 5,750,000.00

Regular FHWA	AC-111136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9-Sep-19	August 13, 2019	October 21, 2019		December 2, 2019		LPC Contractors Inc.	\$ 8,168,979.00	\$ 8,168,979.00	\$ 5,465,855.70
Regular FHWA	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019		December 4, 2019		Desarrolladora JA	\$ 1,289,742.00	\$ 1,289,742.00	\$ 998,866.77
Regular FHWA	AC-411901	Las María Connector	19-Sep-19		October 31, 2019		December 12, 2019			\$9,120,000		\$ 9,120,000.00
Regular FHWA	AC-500023	Rincón Recreational Trail	25-Sep-19		November 6, 2019		December 18, 2019			\$6,540,000		\$ 6,540,000.00

Oracle Numbe	Region	AC #	Project Type	Description	Region2	Project			Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
						Road Number	KM Begin	KM End																					
R000002306		200306	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2 Kilómetros: 92.5 al 95.9	Oeste	2	92.5	95.9	Transporte Rodriguez Asfalto, Inc.	#N/A	\$3,758,224.00	\$3,758,224.00	0%	\$0.00	\$3,758,224.00	0%	\$0.00	0%	\$3,758,224.00	23-Sep-19	17-Aug-20	330	17-Aug-20	330	0%	17-Aug-20	2%	330	0%
R000002307		200307	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2 Kilómetros: 95.9 al 100.06	Oeste	2	95.9	100.06	Transporte Rodriguez Asfalto, Inc.	Ing. Felix L. Hernández	\$4,385,792.00	\$4,385,792.00	0%	\$0.00	\$4,385,792.00	0%	\$0.00	0%	\$4,385,792.00	23-Sep-19	16-Sep-20	360	16-Sep-20	360	0%	16-Sep-20	2%	360	0%
R030000282		003282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-132 (Kms. 12.5 a 21.4, Ponce), PR-511 (Kms. 0.0 a 15.0, Ponce), PR-133 (Kms 0.0 a 1.5, Ponce), PR-537 (Kms 0.0 a 1.2, Santa Isabel) y PR-538 (Kms 0.0 a 1.7, Santa Isabel) PR-541 (Kms. 0.0 a 1.2, Santa Isabel), PR-128 (Kms. 0.0 a 11.2, Yauco), PR-374 (Kms 0.0 a 5.5, Yauco)	Sur	Various			R & F Asphalt, Inc.		\$3,406,876.10	\$3,406,876.10	0%	\$0.00	\$3,406,876.10	0%	\$0.00	0%	\$3,406,876.10	8-Sep-19	5-Feb-20	151	5-Feb-20	151	0%	5-Feb-20	15%	151	0%
R040000282		004282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-742 (Kms. 0.0 a 2.2, Guayama), PR-712 (Kms. 6.1 a 17.2, Salinas-Guayama), PR-726 (Kms 0.0 a 5.4, Aibonito), PR-7725 (Kms 0.0 a 1.5, Aibonito) y PR-390 (Kms 0.0 a 1.5, Peñuelas) PR-127 (Kms 0.0 a 4 Yauco) y PR-7722 (Kms 0.0 a 6.3, Aibonito-Cayey)	Sur	Various			J.R. Site Construction Corp.		\$3,014,140.82	\$3,014,140.82	0%	\$0.00	\$3,014,140.82	0%	\$0.00	0%	\$3,014,140.82	8-Sep-19	5-Feb-20	151	5-Feb-20	151	0%	5-Feb-20	15%	151	0%
R060000282		006282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-447 (Kms. 0.0 a 6.9 San Sebastian), PR-443 (Kms. 0 a 6.7 Aguadilla), PR-102 (Kms 17.6 a 19.5 Cabo Rojo), PR-307 (Kms 0.0 a 9.4 Cabo Rojo) y PR-312 (Kms 0.0 a 5.3 Cabo Rojo) PR-331 (Kms. 0 a 5 Guánica), PR-334 (Kms 0.0 a 2.3 Guánica), PR-105 (Kms 0.0 a 9.5 Mayagüez) y PR-106 (Kms 8 a 13.5 Mayagüez-Las Marías)	Oeste	Various			A & M Group, Inc.		\$3,696,464.75	\$3,696,464.75	0%	\$0.00	\$3,696,464.75	0%	\$0.00	0%	\$3,696,464.75	8-Sep-19	5-May-20	241	5-May-20	241	0%	5-May-20	9%	241	0%
R080000282		008282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-662 (Kms. 0.0 a 3.5 Arecibo), PR-638 (Kms. 0.00 a 12.5 Arecibo), PR-658 (Kms 0.0 a 2.7 Arecibo), PR-4431 (Kms 0.0 a 6.0 Lares) y PR-6685 (Kms 0.0 a 9.2 Manati) PR-643 (Kms. 0.0 a 4.9 Manati), PR-667 (Kms 0.0 a 2.4 Florida), PR-165 (Kms 0.0 a 14.1 Toa Alta-Dorado) y PR-813 (Kms 0.0 a 6.0 Naranjito)	Norte	Various			J.R. Site Construction Corp.		\$3,832,908.74	\$3,832,908.74	0%	\$0.00	\$3,832,908.74	0%	\$0.00	0%	\$3,832,908.74	8-Sep-19	6-Mar-20	181	6-Mar-20	181	0%	6-Mar-20	12%	181	0%
R015000282		015282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-435 (Kms. 0.0 a 11.8, San Sebastián), PR-423 (Kms. 0 a 3.4, San Sebastián), PR-109 (Kms 20.9 a 29.1, San Sebastián), PR-4444 (Kms 1.1 a 2.2, Moca) y PR-125 (Kms 19 a 23.1, San Sebastián) PR-125 (Kms 0.0 a 12.6, Moca), PR-495 (Kms 0.0 a 6.3, Moca)	Oeste	Various			A & M Group, Inc.		\$3,950,603.26	\$3,950,603.26	0%	\$0.00	\$3,950,603.26	0%	\$0.00	0%	\$3,950,603.26	8-Sep-19	5-Feb-20	151	5-Feb-20	151	0%	5-Feb-20	15%	151	0%
R010000284	South	001284	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	Sur	52	14	108	Super Asphalt Pavement Corporation	Ing. Jonathan Cruz Sánchez	\$1,925,150.00	\$1,925,150.00	0%	\$0.00	\$1,925,150.00	0%	\$0.00	0%	\$1,925,150.00	27-Aug-19	22-Apr-20	240	22-Apr-20	240	0%	22-Apr-20	14%	240	0%
R020000284	West	002284	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Marcado De Pavimento Carretera PR-2 Kilómetros: 81.00 al 161.00 Hatillo a Mayagüez	Oeste	2	81	161	Nieves & Nieves, Engineers and Contractors, Inc.	#N/A	\$2,248,925.00	\$2,248,925.00	0%	\$0.00	\$2,248,925.00	0%	\$0.00	0%	\$2,248,925.00	26-Aug-19	21-Apr-20	240	21-Apr-20	240	0%	21-Apr-20	15%	240	0%
R050000282		005282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-119 (Kms. 59.9 a 63.4 Maricao - Mayagüez), PR-2 (Kms. 160.4 a 195.5 Hormigueros-Sabana Grande-San German-Guánica), PR-124 (Kms 0.0 a 16.1 Las Marías), PR-498 (Kms 0.0 a 3.6 Las Marías) y PR-397 (Kms 0.0 a 4.3 Las Marías)	Oeste	Various			Transporte Rodriguez Asfalto, Inc.		\$3,735,806.64	\$3,735,806.64	0%	\$0.00	\$3,735,806.64	0%	\$0.00	0%	\$3,735,806.64	26-Aug-19	22-Jan-20	150	22-Jan-20	150	0%	22-Jan-20	23%	150	0%
BCN0029006		002906	Bridge Repair	Reemplazo de Superestructura de los Puentes Núm. 1131 y 1132 Sobre Rio Hondo Carretera PR Bayamón	Metro	29	1.4		Constructora Hartz	#N/A	\$10,118,410.00	\$10,118,410.00	0%	\$0.00	\$10,118,410.00	0%	\$0.00	0%	\$10,118,410.00	19-Aug-19	10-Nov-20	450	10-Nov-20	450	0%	10-Nov-20	9%	450	0%
RCN0020065	Metro	002065	Safety	Mejoras a Seguridad Expreso Rafael Martinez Nadal, PR-20 km. 0.0-10.00	Metro	20	0	10	Desarrolladora JA, Inc.	#N/A	\$19,469,055.00	\$19,469,055.00	0%	\$0.00	\$19,469,055.00	0%	\$0.00	0%	\$19,469,055.00	12-Aug-19	1-Feb-21	540	01-Feb-21	540	0%	1-Feb-21	9%	540	0%
R000053083	East	005383	Safety	Mejoras a la Seguridad PR-53, Kilómetros: 0.639 al 7.90	Este	53	0.64	7.90	Del Valle Group, SP	#N/A	\$11,091,000.00	\$11,091,000.00	0%	\$0.00	\$11,091,000.00	0%	\$0.00	0%	\$11,091,000.00	22-Jul-19	13-Oct-20	450	13-Oct-20	450	0%	13-Oct-20	16%	450	0%
BCN0143054	North	014354	Bridge Repair	Rehabilitación del Puente Núm. 780 Sobre el Rio Matrullas, Carretera PR-143, Kilómetro: 36.00	Norte	143	36.0	36.184	Empresas JBR, Inc.	Ing. José Garcia Marrero	\$228,192.00	\$228,192.00	0%	\$0.00	\$228,192.00	0%	\$0.00	0%	\$228,192.00	1-Jul-19	27-Nov-19	150	27-Nov-19	150	0%	27-Nov-19	61%	150	0%
RCN0656005	North	065605	Landslides	Reconstrucción de Carretera PR-656, Kilómetro: 2.30	Norte	656	2.30		Nieves & Nieves, Engineers and Contractors, Inc.	Ing. Jisela Jirau Adames	\$4,884,000.00	\$4,884,000.00	0%	\$0.00	\$4,884,000.00	0%	\$296,780.75	6%	\$4,587,219.25	24-Jun-19	17-Jun-20	360	17-Jun-20	360	0%	17-Jun-20	27%	360	0%
RCN9999356	South	800356	Bridge Repair	Extensión a Atarjea Carretera PR-135 Kilómetro: 19.00 (Anteriormente 78.50)	Sur	135	19.00	19.042	Nieves & Nieves, Engineers and Contractors, Inc.	Ing. Francisco Conesa	\$363,000.00	\$363,000.00	0%	\$0.00	\$363,000.00	0%	\$24,853.60	7%	\$338,146.40	24-Jun-19	20-Dec-19	180	20-Dec-19	180	0%	20-Dec-19	55%	180	0%
RCN0111131	North	111131	Landslides	Corrección de Deslizamiento Carretera PR-111, Kilómetros: 56.6 al 56.8 (anteriormente Kms. 4.0 al 4.2)	Norte	111	56.60	56.80	Maglez Engineering and Contractors Corporation	Ing. Edgar Rivera Rivera	\$1,568,977.00	\$1,568,977.00	0%	\$0.00	\$1,568,977.00	0%	\$0.00	0%	\$1,568,977.00	13-Jun-19	6-Jun-20	360	06-Jun-20	360	0%	6-Jun-20	30%	360	0%
R010000282	East	001282	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	Este	Various			Harry Auto Kool, Resto Ramos	Ing. Carlos M.	\$3,189,977.00	\$1,278,377.00	-60%	\$1,911,600.00	\$3,189,977.00	0%	\$0.00	0%	\$3,189,977.00	31-May-19	27-Oct-19	150	27-Oct-19	150	0%	27-Oct-19	82%	150	0%

Oracle Numbe	Region	AC #	Project Type	Description	Region2	Project			Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
						Road Number	KM Begin	KM End																					
TCN0522131	Metro	520131	DTL	Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 1, Autopista Luis A. Ferré PR-52, Estaciones:- 30+80.00 a 63+00.00 Proyecto Federal ZP-52(55)Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 2, Autopista Luis A. Ferré PR-52, Estaciones:- 15+00.00 a 30+80.00	Metro	52			Ferrovia Agromán, LLC	Ing. Eric Conde Lespier	\$18,956,788.00	\$18,956,788.00	0%	\$0.00	\$18,956,788.00	0%	\$4,366,562.69	23%	\$14,590,225.31	10-Jan-19	3-Apr-20	450	03-Apr-20	450	0%	3-Apr-20	59%	450	0%
TCN0522143	Metro	520143	DTL	Municipio: Caguas	Metro	52			Constructora Santiago II, Corporation	Ing. Eric Conde Lespier	\$15,999,892.00	\$15,999,892.00	0%	\$0.00	\$15,999,892.00	0%	\$3,911,435.86	24%	\$12,088,456.14	10-Jan-19	4-Mar-20	420	04-Mar-20	420	0%	4-Mar-20	63%	420	0%
RCN0066039	East	006639	Safety	Mejoras a la Seguridad Autopista Roberto Sanchez Vilella, PR-66 km. 0.00 al 20.00 Carolina-Canóvanas-Río Grande	Este	66			Maglez Engineering and Contractors	Ing. Angel L. Santiago Galarza	\$9,141,778.00	\$9,524,578.00	4%	\$0.00	\$9,524,578.00	4%	\$1,973,625.91	21%	\$7,550,952.09	8-Jan-19	2-Mar-20	420	02-Mar-20	420	0%	2-Mar-20	63%	420	0%
F000173033	East	017333	Safety	Highway Safety Improvements PR-173, Km. 0.0 to Km. 9.0 Municipalities of Cidra - Aibonito	Este	173	0.00	9.00	Maglez Engineering and Contractors	Ing. Marvin Sosa González	\$2,737,327.00	\$2,737,327.00	0%	\$30,000.00	\$2,767,327.00	1%	\$301,674.96	11%	\$2,465,652.04	8-Jan-19	3-Nov-19	300	03-Nov-19	300	0%	3-Nov-19	89%	300	0%
RCN0152035	North	015235	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	Norte	152	0.00	11.25	R/O Rental Equipment	Ing. José A. García Marrero	\$2,404,528.50	\$2,404,528.50	0%	\$0.00	\$2,404,528.50	0%	\$217,504.58	9%	\$2,187,023.92	13-Nov-18	9-Aug-19	270	09-Aug-19	270	0%	20-Feb-20	69%	465	72%
RCN0152037	North	015237	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	Norte	152			Gill Engineering Group, Inc.	Ing. Raúl Ocasio Fernández	\$1,467,868.00	\$1,505,308.00	3%	\$50,000.00	\$1,555,308.00	6%	\$824,627.58	55%	\$730,680.42	13-Nov-18	9-Aug-19	270	09-Aug-19	270	0%	8-Oct-19	98%	330	22%
RCN0522133	South	520133	Pavement	Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 66.0-71.60 Santa Isabel- Salinas	Sur	52	66.00	71.60	Del Valle Group, SP	Ing. María M. Rivera Santiago	\$16,256,000.00	\$16,259,840.00	0%	\$0.00	\$16,259,840.00	0%	\$1,026,656.62	6%	\$15,233,183.38	31-Oct-18	22-Apr-20	540	22-Apr-20	540	0%	3-Jul-20	55%	612	13%
R030000275	North	003275	Abriendo Caminos	Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Sur, Unidad 1 (Programa Abriendo Caminos)	Norte	0			Del Valle Group, SP	Ing. Julio Méndez Degro	\$4,619,000.00	\$4,619,000.00	0%	\$0.00	\$4,619,000.00	0%	\$2,983,447.78	65%	\$1,635,552.22	30-Oct-18	27-Apr-19	180	30-Sep-19	336	87%	30-Sep-19	100%	336	87%
R020000267	South	002267	Abriendo Caminos	Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Sur, Unidad 1 (Programa Abriendo Caminos)	Sur	0			LUJANI General Contractor, Inc.	Ing. Wilkings Traverso	\$5,943,709.60	\$6,787,856.26	14%	\$0.00	\$6,787,856.26	14%	\$5,747,382.79	85%	\$1,040,473.47	22-Oct-18	19-Apr-19	180	3-Sep-19	317	76%	15-Oct-19	96%	359	99%
R020000275	North	002275	Abriendo Caminos	Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Norte, Unidad 1 (Programa Abriendo Caminos)	Norte	0			LUJANI General Contractor, Inc.	Ing. Alejandro Rosado	\$4,643,122.00	\$5,301,284.55	14%	\$0.00	\$5,301,284.55	14%	\$3,582,155.46	68%	\$1,719,129.09	22-Oct-18	19-Apr-19	180	19-Apr-19	180	0%	15-Oct-19	96%	359	99%
FCN0203009	East	020309	Traffic Signals	Sistema de Semáforos Carretera PR-203 Intersección PR-183 Estaciones: 63+40.00 a 71+75.86	Este	203			Bermudez, Longo Diaz-Massó, LLC	Ing. Luis Rodríguez Reyes	\$1,592,358.30	\$1,605,898.30	1%	\$125,000.00	\$1,730,898.30	9%	\$827,891.29	52%	\$903,007.01	22-Oct-18	19-Apr-19	180	28-Jul-19	280	56%	16-Oct-19	96%	360	100%
R020000273	West	002273	PEMoC	Reconstrucción de Carreteras Región Oeste, Unidad 2 Carreteras PR-115 (6.6 Kms), PR-417 (3.0 Kms) y PR-4417 (5.1 Kms), Aguada; Carretera PR-119 (6.9 Kms.), San Sebastián; Carretera PR-443 (3.2 Kms) y PR-460 (1.4 Kms), Aguadilla y Carretera PR-444, Moca (PEMoC)	Oeste	0			Ferrovia Agromán, LLC	Ing. Jessie Jusino Lugo	\$6,000,000.00	\$6,024,189.41	0%	\$15,000.00	\$6,039,189.41	1%	\$3,055,885.20	51%	\$2,983,304.21	17-Sep-18	5-Sep-20	720	05-Sep-20	720	0%	5-Sep-20	53%	720	0%
R010000271	North	001271	PEMoC	Reconstrucción de Carreteras Región Norte, Unidad 1 Carreteras PR-146 (Kms. 18.8 a 21.9 y 28.1 a 28.3) y PR-149 (Kms. 22.7 a 40.0 varios tramos), Ciales; Carretera PR-453 (Kms. 0.0 a 8.4), Lares; Carretera PR-568 (Kms. 0.0 a 5.0), Orocovis, y Carretera PR-773 (Kms. 0.0 a 3.4), Barranquitas (PEMoC)	Norte	0			Super Asphalt Pavement Corporation	Ing. Moraima Figueroa Morales	\$6,263,573.20	\$6,263,573.20	0%	\$0.00	\$6,263,573.20	0%	\$2,589,128.90	41%	\$3,674,444.30	10-Sep-18	31-May-20	630	31-May-20	630	0%	31-May-20	61%	630	0%
R010000273	West	001273	PEMoC	Reconstrucción de Carreteras Región Oeste, Unidad 1 Carretera PR-105 (5.0 Kms), Maricao; Carretera PR-120 (5.3 Kms.), Las Marías; Carretera PR-303 (2.0 Kms.), Lajas y Carreteras PR-333 (1.8 Kms) y PR-3116 (1.5 Kms.), Guánica	Oeste	0			Maglez Engineering and Contractors Corporation	Ing. Héctor Martell Barbosa	\$4,637,287.00	\$4,630,066.50	0%	\$0.00	\$4,630,066.50	0%	\$2,012,805.86	43%	\$2,617,260.64	10-Sep-18	2-Mar-20	540	02-Mar-20	540	0%	2-Mar-20	71%	540	0%
R020000271	North	002271	PEMoC	Reconstrucción de Carreteras Región Norte, Unidad 2 Carretera PR-111 (3.7 Kms), Utuado; Carretera PR-119 (6.7 Kms), Camuy; Carretera PR-149 (2.0 Kms), Manatí, Carretera PR-635 (5.5 Kms.), Arecibo y Carretera PR-681 (3.9 Kms), Barceloneta (PEMoC)	Norte	0			Super Asphalt Pavement Corporation	Ing. José M. Rosario Rivera	\$4,163,800.00	\$4,614,810.00	11%	\$0.00	\$4,614,810.00	11%	\$2,449,404.83	53%	\$2,165,405.17	10-Sep-18	30-Jun-20	660	30-Jun-20	660	0%	30-Jun-20	58%	660	0%
BCN0191043	East	019143	Bridge Replacement	Reemplazo del Puente Núm. 194 Sobre Río Blanco, Carretera PR-31 Kilómetro: 8.80	Este	31	8.80		Del Valle Group, SP	Ing. Pamela Ortiz Olmo	\$9,414,000.00	\$10,271,221.37	9%	\$1,500,000.00	\$11,771,221.37	25%	\$2,274,701.91	22%	\$9,496,519.46	10-Sep-18	6-Jul-19	300	01-Jun-20	631	110%	1-Jun-20	61%	631	110%
R020000269	East	002269	PEMoC	Reconstrucción de Carreteras Región Este, Unidad 2 Carretera PR-3 (Kms. 95.1 a 96.2 y 96.9 a 97.9), Yabucoa; Carreteras PR-173 (Kms. 10.4 a 11.7 y 13.7 a 17.1), Cidra; Carretera PR-941 (Kms. 0.0 a 4.0) Gurabo y Carretera PR-192 (Kms. 0.0 a 3.21), Naguabo (PEMoC)	Este	0			Puerto Rico Asphalt, LLC	Ing. Regino Navarro Rodríguez	\$2,995,000.00	\$3,034,950.00	1%	\$583,000.00	\$3,617,950.00	21%	\$2,139,602.14	70%	\$1,478,347.86	9/7/2018	28-Feb-20	540	28-Feb-20	540	0%	28-Feb-20	72%	540	0%
R030000271	North	003271	PEMoC	Reconstrucción de Carreteras Región Norte, Unidad 3 Carretera PR-164 (5.1 Kms), Naranjito; Carretera PR-665 (4.4 Kms), Florida; Carretera PR-685 (5.0 Kms), Manatí y Carretera PR-819 (1.3 Kms), Toa Baja (PEMoC)	Norte	0			Super Asphalt Pavement Corporation	Ing. Amílcar Nieves Santiago	\$3,905,136.00	\$3,863,850.00	-1%	(\$88,000.00)	\$3,775,850.00	-3%	\$2,754,012.74	71%	\$1,021,837.26	7-Sep-18	27-Jul-20	690	27-Jul-20	690	0%	27-Jul-20	56%	690	0%

Oracle Number	Region	AC #	Project Type	Description	Region2	Project			Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
						Road Number	KM Begin	KM End																					
R030000269	East	003269	PEMoC	Reconstrucción de Carreteras Región Este, Unidad 3 Carreteras PR-790 (Kms. 0.0 a 3.0) y PR-792 (Kms. 0.0 a 2.0), Aguas Buenas; Carretera PR-936 (Kms. 0.0 a 4.3 y 5.7 a 6.4), Las Piedras; Carreteras PR-983 (Kms. 0.0 a 6.7), PR-988 (Kms. 0.0 a 13.25), PR-991 (Kms. 0.0 a 1.8) y PR-992 (Kms. 6.15 a 7.40), Luquillo (PEMoC)	Este	0			Super Asphalt Pavement Corporation	Ing. Saúl O. Almeda Cruz	\$4,228,567.00	\$4,228,347.00	0%	\$0.00	\$4,228,347.00	0%	\$2,866,390.43	68%	\$1,361,956.57	20-Aug-18	10-Feb-20	540	10-Feb-20	540	0%	10-Feb-20	75%	540	0%
R010000269	East	001269	PEMoC	Reconstrucción de Carreteras Región Este, Unidad 1 Carretera PR-194 (Kms. 0.0 a 3.0), Fajardo; Carreteras PR-874 (Kms. 3.7 a 5.6), PR-8874 (Kms. 0.0 a 0.9) y PR-951 (Kms. 0.0 a 1.9), Canóvanas y Carretera PR-975 (Kms. 0.0 a 5.0), Ceiba (PEMoC 2018)	Este	0			Unique Builders, Inc.	Ing. Joan A. Arroyo Torres	\$3,695,542.50	\$4,154,207.44	12%	\$0.00	\$4,154,207.44	12%	\$1,474,976.31	36%	\$2,679,231.13	13-Aug-18	3-Feb-20	540	29-May-20	656	21%	29-May-20	63%	656	21%
R010000270	South	001270	PEMoC	Reconstrucción de Carreteras Región Sur, Unidad 1 Carreteras PR-139 (Kms. 0.0 a 1.1), PR-503 (Kms. 0.3 a 1.3 y 2.0 a 3.35) y PR-504 (Kms. 0.1 a 3.0), Ponce; Carretera PR-140 (Kms. 0.0 a 5.3), Jayuya; Carretera PR-375 (Kms. 0.0 a 3.4), Yauco y Carretera PR-518 (Kms. 0.0 a 9.5), Adjuntas (PEMoC)	Sur	0			Robles Asphalt Corp.	Ing. Damari M. Santiago Torres	\$3,929,789.90	\$3,993,325.49	2%	\$78,595.80	\$4,071,921.29	4%	\$2,651,839.16	66%	\$1,420,082.13	10-Aug-18	31-Jan-20	540	03-May-20	633	17%	3-May-20	66%	633	17%
R020000270	South	002270	PEMoC	Reconstrucción de Carreteras Región Sur, Unidad 2 Carretera PR-53 (Kms. 0.0 a 1.7), Arroyo; Carreteras PR-153 (Kms. 11.41 a 12.6) y PR-702 (Kms. 0.0 a 1.5), Coamo; Carretera PR-510 (Kms. 1.2 a 3.0), Juana Díaz, Carreteras PR-536 (Kms. 0.0 a 2.0) y PR-543 (Kms. 0.0 a 2.0), Santa Isabel, Carretera PR-712 (Kms. 10.0 a 14.1), Guayama y Carretera PR-7725 (Kms. 4.2 a 6.8), Aibonito (PEMoC)	Sur	0			Robles Asphalt Corp.	Ing. Milton J. Cintrón Dávila	\$4,372,398.40	\$4,548,148.40	4%	\$0.00	\$4,548,148.40	4%	\$3,311,972.51	73%	\$1,236,175.89	8/10/2018	30-Apr-20	630	03-May-20	633	0%	3-May-20	66%	633	0%
TCN0522130	Metro	520130	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 1) Autopista Luis A. Ferré PR-52	Metro	52			Constructora Santiago II, Corporation	Ing. Eric Conde Lespier	\$14,160,315.00	\$14,170,783.16	0%	\$0.00	\$14,170,783.16	0%	\$6,489,950.54	46%	\$7,680,832.62	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	31-Oct-19	93%	450	0%
TCN0522141	Metro	520141	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 2) Autopista Luis A. Ferré PR-52	Metro	52			Ferrovial Agromán, LLC	Ing. Eric Conde Lespier	\$12,907,535.00	\$12,948,327.55	0%	\$0.00	\$12,948,327.55	0%	\$6,818,107.90	53%	\$6,130,219.65	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	31-Oct-19	93%	450	0%
TCN0522142	Metro	520142	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 3) Autopista Luis A. Ferré PR-52	Metro	52			Ferrovial Agromán, LLC	Ing. Eric Conde Lespier	\$10,932,655.00	\$10,939,459.55	0%	\$0.00	\$10,939,459.55	0%	\$6,202,023.27	57%	\$4,737,436.28	8-Aug-18	1-Oct-19	420	01-Oct-19	420	0%	1-Oct-19	100%	420	0%
B000002493	West	200293	Bridge Repair	Preservación del Puente Núm. 2032 Sobre PR-128, Carretera PR-2 Kilómetro: 197.8 Barrera Contra El Sonido, Autopista José de Diego, PR-22, Kilómetros: 19.20 al 19.50, Sector Paco Dávila	Oeste	2	197.80	198.03	EJ Construction, SE	Ing. José O. Toro Martínez	\$1,220,004.00	\$1,900,416.50	56%	\$150,000.00	\$2,050,416.50	68%	\$1,162,164.91	61%	\$888,251.59	24-May-18	19-Mar-19	300	14-Feb-20	632	111%	14-Feb-20	78%	632	111%
TCN9999523	North	800523	Others	Quality Construction Services II, LLC	Norte	22	19.20	19.50	Garib Arbaje	Ing. Alejandro E. Garib Arbaje	\$1,145,000.00	\$1,020,030.22	-11%	\$0.00	\$1,020,030.22	-11%	\$951,030.08	93%	\$69,000.14	22-May-18	17-Nov-18	180	20-Aug-19	456	153%	30-Nov-19	89%	558	210%
Total		69									\$397,243,610.16	\$402,493,460.65			\$407,443,089.45			\$308,894,379.34			24488	26119			28092		30-Sep-2019		

Summary CPI and SPI			
	Original	Revised	Projected
Total Program Cost (\$)	\$397,243,610.16	\$402,493,460.65	\$407,443,089.45
% Change in Total Program Cost		1.3%	2.6%
Sum of Project Duration (days)	24488	26119	28092
% Change in Program Duration		6.7%	14.7%

AC-005269	Bid	PEMoC	Hard Cost	Non-Toll	Non-Toll	State Fund	SGR	Reconstrucción de Carrete	\$	937,219	\$349,518
AC-002906	Bid	Construction Projects	Hard Cost	Non-Toll	Non-Toll	FHWA	SGR	Bridges 1131 & 1132 over	\$	5,020,401	\$0
AC-011417	Bid	Construction Projects	Hard Cost	Non-Toll	Non-Toll	FHWA	SGR	Bridge #2161 over waterw	\$	243,326	\$166,852
AC-520135	Bid	Construction Projects	Hard Cost	Toll	PR-52 / 53 / 20 / 22	FHWA	SGR	PR-52 from km 95 to km 9	\$	1,725,317	\$622,464
AC-800533	Bid	DTL	Hard Cost	Toll	PR-52 / 53 / 20 / 22	FHWA	CAPEX	DTL - Phase 3 - Unit 4 - PR	\$	7,060,387	\$1,293,742
AC-800534	Bid	DTL	Hard Cost	Toll	PR-52 / 53 / 20 / 22	FHWA	CAPEX	DTL - Phase 3 - Unit 3 - PR	\$	9,311,529	\$1,122,549
TBD-4	Final Design	PEMoC	Hard Cost	Non-Toll	Non-Toll	State Fund	SGR	Reconstrucción de Carrete	\$	818,716	\$0
AC-991202	Bid	Construction Projects	Hard Cost	Non-Toll	Non-Toll	FHWA	SGR	Bridge #1058 over Río Gra	\$	2,381,029	\$0
TBD-5	Final Design	Construction Projects	Hard Cost	Non-Toll	Non-Toll	FHWA	SGR	Critical Bridges & Rehab	\$	7,821,890	\$0
AC-800400	Construction	ER - pre hurricane	Hard Cost	Non-Toll	Non-Toll	FHWA	SGR	Corrección De Deslizamien	\$	122,520	\$35,539
CR-1	Final Design	Congestion Relief	Hard Cost	Toll	PR-52 / 53 / 20 / 22	State Fund - CR	CAPEX	PR-1 & PR-52	\$	-	\$0
CR-2	Final Design	Congestion Relief	Hard Cost	Toll	PR-52 / 53 / 20 / 22	State Fund - CR	CAPEX	PR-2 & PR-22	\$	-	\$0
CR-7	Final Design	Congestion Relief	Hard Cost	Toll	PR-52 / 53 / 20 / 22	State Fund - CR	CAPEX	PR-52 & PR-199	\$	-	\$0
CR-8	Final Design	Congestion Relief	Hard Cost	Non-Toll	Non-Toll	State Fund - CR	CAPEX	PR-2 & PR-114	\$	-	\$0
CR-9	Final Design	Congestion Relief	Hard Cost	Non-Toll	Non-Toll	State Fund - CR	CAPEX	PR-165 & PR-28	\$	-	\$0
CR-10	Final Design	Congestion Relief	Hard Cost	Non-Toll	Non-Toll	State Fund - CR	CAPEX	PR-17, PR-18 & PR-22 Inter	\$	-	\$0
CR-11	Final Design	Congestion Relief	Hard Cost	Non-Toll	Non-Toll	State Fund - CR	CAPEX	Placeholder for other CR P	\$	-	\$0
CR-12	Final Design	Congestion Relief	Hard Cost	Non-Toll	Non-Toll	State Fund - CR	CAPEX	Paraná & PR-17 Geometr	\$	-	\$0
Abriendo Caminos Phase 1	Construction	Congestion Relief	Hard Cost	Non-Toll	Non-Toll	AC1	CAPEX	Abriendo Caminos Phase 1	\$	34,500,000	\$0
Abriendo Caminos Phase 2	Final Design	Congestion Relief	Hard Cost	Non-Toll	Non-Toll	AC2	CAPEX	Abriendo Caminos Phase 2	\$	52,250,000	\$0
AC-012324	Construction	ER - pre hurricane	Hard Cost	Non-Toll	Non-Toll	FHWA	SGR	Corrección De Deslizamien	\$	11,470	\$0
AC-411901	Final Design	Construction Projects	Hard Cost	Non-Toll	Non-Toll	FHWA	CAPEX	Las María Connector	\$	230,385	\$0
Certified Costs	N/A	Certified Costs	Certified Costs	Certified Costs	Certified Costs	State Fund	Certified Costs	Certified Costs for Projects	\$	-	\$0
AC-500023	Final Design	Construction Projects	Hard Cost	Non-Toll	Non-Toll	FHWA	CAPEX	Rincón Recreational Trail	\$	165,210	\$0
Certified Costs	N/A	Certified Costs	Certified Costs	Certified Costs	Certified Costs	FHWA	Certified Costs	Certified Costs for Projects	\$	-	\$0
CIP Non-FHWA Spend Hard Cost	N/A	CIP Breakout	Hard Cost	Undefined	Undefined	State Fund	Undefined	Unallocated Non-FHWA Portion of CIP	\$	-	\$0
CIP FHWA Spend Hard Cost	N/A	CIP Breakout	Hard Cost	Undefined	Undefined	FHWA	Undefined	Unallocated FHWA Portion of CIP	\$	-	\$0
Congestion Management Reimbursement	N/A	CIP Breakout	Hard Cost	Undefined	Undefined	State Fund	Undefined	Unallocated Non-FHWA Portion of CIP	\$	-	\$0
State Soft Cost Disbursements	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
Federal Soft Cost Disbursements	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	FHWA	Undefined	0	\$	-	\$0
Non Construction Federal Soft Costs	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	FHWA	Undefined	0	\$	-	\$0
ROW	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
Environmental	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
Design and Pre-Construction Mngt	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
CEI, SDC, Material Testing & Mngt	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
FEMA	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
Soft Cost Backlog	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	FHWA	Undefined	0	\$	-	\$0
Soft Cost Backlog	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
Implementation Soft Costs	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
Congestion Management	N/A	CIP Breakout-Soft	Soft Cost	Undefined	Undefined	State Fund	Undefined	0	\$	-	\$0
AC-001266								Abriendo Caminos - Primar	\$	-	\$355,983
AC-001267								Abriendo Caminos - Primar	\$	-	\$0
AC-001275								Abriendo Caminos - Primar	\$	-	\$1,326,440
AC-001276								Abriendo Caminos - Primar	\$	-	\$1,664,463
AC-001277								Abriendo Caminos - Primar	\$	-	\$191,160
AC-002266								Abriendo Caminos - Secun	\$	-	\$83,400
AC-002267								Abriendo Caminos - Secun	\$	-	\$0
AC-002275								Abriendo Caminos - Secun	\$	-	\$0
AC-002276								Abriendo Caminos - Secun	\$	-	\$2,148,074
AC-002277								Abriendo Caminos - Secun	\$	-	\$0
AC-002282								Programa Abriendo Camin	\$	-	\$0
AC-003266								Abriendo Caminos - Primar	\$	-	\$2,249,357
AC-003267								Abriendo Caminos - Primar	\$	-	\$0
AC-003275								Abriendo Caminos - Primar	\$	-	\$1,026,582
AC-003276								Abriendo Caminos - Primar	\$	-	\$2,230,154
AC-003277								Abriendo Caminos - Primar	\$	-	\$2,008,323
TBD								Critical Bridges & Rehab	\$	-	\$0
AC-001282								Programa Abriendo Camin	\$	-	\$0
AC-011282								Programa Abriendo Camin	\$	-	\$0
AC-013282								Programa Abriendo Camin	\$	-	\$0
AC-014282								Programa Abriendo Camin	\$	-	\$0
AC-003282								Programa Abriendo Camin	\$	-	\$0
AC-004282								Programa Abriendo Camin	\$	-	\$0
AC-016282								Programa Abriendo Camin	\$	-	\$0
AC-017282								Programa Abriendo Camin	\$	-	\$0
AC-001284								Abriendo Caminos 2. Pavet	\$	-	\$0
AC-005282								Programa Abriendo Camin	\$	-	\$0
AC-002284								Abriendo Caminos 2. Pavet	\$	-	\$0
AC-018282								Programa Abriendo Camin	\$	-	\$0
AC-006282								Programa Abriendo Camin	\$	-	\$0
AC-051211								Box Culvert Reconstruction	\$	-	\$0
AC-015282								Programa Abriendo Camin	\$	-	\$0
AC-007282								Programa Abriendo Camin	\$	-	\$0
AC-008282								Programa Abriendo Camin	\$	-	\$0
AC-009282								Programa Abriendo Camin	\$	-	\$0
AC-010282								Programa Abriendo Camin	\$	-	\$0
AC-800509								DTL - Phase 6 - ITS	\$	-	\$0
AC-014985									\$	-	\$0
AC-042801									\$	-	\$0
AC-800563									\$	-	\$0
AC-800551									\$	-	\$193,811
AC-800549									\$	-	\$227,353
AC-800560									\$	-	\$148,794
AC-800550									\$	-	\$126,494
AC-800562									\$	-	\$37,934
AC-800548									\$	-	\$102,885
AC-002267									\$	-	\$1,644,346
Other Projects									\$	-	\$8,150,548

\$74,024,380

REGION	AC NUMBER	TASK ORDERS	CARR	KM	ORIGINAL COST	REVISED COST	% COMPLETE	ORIGINAL DURATION	FINAL DURATION	AMOUNT PAID TO DATE	PROJECTED COST
EAST	806536	16	920	2.2	\$27,673.80	\$55,164.65	100.00%	45	396	\$55,164.65	\$55,164.65
EAST	806536	19	901	11.8	\$43,765.35	\$71,004.95	100.00%	60	396	\$71,004.95	\$71,004.95
EAST	806536	20	906	1.1	\$54,200.74	\$54,200.00	100.00%	60	401	\$54,200.00	\$54,200.00
EAST	806536	23	906	9.8-10.0	\$182,975.64	\$182,975.64	100.00%	60	403	\$182,975.64	\$182,975.64
EAST	806536	24	908	4.97	\$46,247.90	\$46,247.90	100.00%	60	396	\$46,247.90	\$46,247.90
EAST	806536	26	908	11.3	\$164,613.10	\$162,883.90	100.00%	60	396	\$162,883.90	\$162,883.90
EAST	806536	27	908	11.73	\$29,649.50	\$42,973.91	100.00%	60	396	\$42,973.91	\$42,973.91
EAST	806536	33	920	4	\$27,440.65	\$81,495.80	100.00%	45	396	\$81,495.80	\$81,495.80
EAST	811536	7	3	68.2	\$875,240.00	\$875,240.00	100.00%		207	\$875,240.00	\$875,240.00
EAST	811536	7	31	2.9	\$875,240.00	\$875,240.00	100.00%		207	\$875,240.00	\$875,240.00
EAST	811536	10	919	10.5	\$115,556.30	\$115,556.30	100.00%	60	482	\$115,556.30	\$115,556.30
EAST	837536	AC-837536	3	99.2	\$709,000.00	\$794,000.00	40.00%	189	526	\$317,600.00	\$794,000.00
METRO	806536	8	181	59.6	\$53,521.75	\$89,773.13	100.00%	180	286	\$85,438.50	\$85,438.50
METRO	806536	10	181	60.2	\$53,521.75	\$253,916.50	100.00%	90	445	\$189,885.82	\$233,000.00
METRO	806536	11	832	0	\$85,438.50	\$85,438.50	100.00%	90	445	\$60,272.24	\$70,000.00
NORTH	14080	AC-014080	140	29.9	\$1,763,000.00	\$2,707,650.70	36.00%	210	704	\$901,616.00	\$2,707,650.70
NORTH	14515	AC-014515	145	1	\$2,144,000.00	\$4,607,113.45	76.80%	210	605	\$3,004,029.36	\$4,700,000.00
NORTH	806536	3	111	54.4	\$464,159.00	\$1,338,056.86	95.00%	53	582	\$1,235,683.68	\$1,338,056.86
NORTH	809536	17	123	74.2			100.00%				
NORTH	809536	17	146	28	\$1,360,000.00	\$2,375,131.24	100.00%	150	310	\$2,375,131.24	\$2,375,131.24
NORTH	809536	17	160	1.6			100.00%				
NORTH	824536	18	157	0.9	\$285,652.80	\$664,473.50	100.00%	45	513	\$664,473.50	\$664,473.50
NORTH	824536	23	157	0.7	\$226,410.15	\$226,410.15	85.00%	75	75	\$192,448.63	\$226,410.15
NORTH	824536	24	157	0.4	\$99,442.05	\$99,442.05	85.00%	75	75	\$84,525.74	\$99,442.05
NORTH	826536	7	155	45.95	\$352,559.82	\$222,190.82	95.00%	90	406	\$211,081.28	\$222,190.82
NORTH	827536	8	146	10.6	\$121,664.76	\$428,254.13	90.00%	30	315	\$135,300.02	\$428,254.13
NORTH	827536	9	146	19.75	\$210,876.10	\$244,887.12	13.00%	44	315	\$60,581.32	\$800,000.00
NORTH	827536	10	146	23.1	\$39,073.25	\$69,677.83	95.00%	15	315	\$21,916.12	\$69,677.83
NORTH	827536	12	149	14.6	\$446,636.10	\$711,037.26	93.00%	90	153	\$39,702.44	\$711,037.26
NORTH	827536	13	146	11.2	\$44,842.75	\$67,830.27	85.00%	75	267	\$12,842.49	\$90,000.00
NORTH	827536	15	146	9.3	\$252,515.50	\$382,173.33	50.00%	90	315	\$5,899.99	\$400,000.00
NORTH	827536	17	146	4.1	\$25,168.75	\$175,705.25	90.00%	60	272	\$0.00	\$185,000.00
NORTH	838536	AC-838536	568	23.35			100.00%				
NORTH	838536	AC-838536	568	23.4			100.00%				
NORTH	838536	AC-838536	568	23.9	\$930,904.67	\$930,904.67	100.00%	60	459	\$346,564.70	\$894,104.67
NORTH	838536	AC-838536	676	6.9			100.00%				
NORTH	838536	AC-838536	676	7.2			100.00%				
NORTH	838536	AC-838536	688	3.6			100.00%				
NORTH	843536	1	164	12.4	\$107,240.20	\$107,240.20	97.00%	45	401	\$104,022.99	\$107,240.20
NORTH	843536	2	5568	0.7	\$312,371.96	\$312,371.96	75.00%	45	615	\$234,278.97	\$312,371.96
NORTH	848536	3	823	1	\$142,016.94	\$142,016.94	95.00%	100	406	\$134,916.09	\$142,016.94
NORTH	848536	5	830	1.6	\$143,694.47	\$145,215.07	100.00%	100	457	\$145,215.07	\$145,215.07
SOUTH	12329	AC-012329	123	30.8			20.00%				
SOUTH	12329	AC-012329	123	34.8			92.00%				
SOUTH	12329	AC-012329	123	37.4			90.00%				
SOUTH	12329	AC-012329	123	37.8	\$905,874.00	\$1,838,282.95	85.00%	60	383	\$1,470,626.36	\$2,838,282.95
SOUTH	12329	AC-012329	123	42			95.00%				
SOUTH	12329	AC-012329	123	43			75.00%				
SOUTH	12329	AC-012329	123	44.1			95.00%				
SOUTH	12329	AC-012329	123	44.3			95.00%				
SOUTH	15107	AC-015107	151	0.17	\$1,642,000.00	\$2,722,642.04	97.00%	315	577	\$2,640,962.78	\$2,522,642.04
SOUTH	806536	29	135	6.1	\$54,577.50	\$101,094.90	100.00%	60	271	\$101,094.90	\$101,094.90
SOUTH	807536	7	10	20.3	\$110,450.55	\$502,700.16	85.00%	45	240	\$427,295.14	\$552,700.16
SOUTH	807536	12	151	3.8-4.2	\$467,818.71	\$1,564,496.54	50.00%	70	666	\$782,248.27	\$1,764,496.54
SOUTH	807536	17	143	1.7	\$211,743.00	\$211,743.00	100.00%	60	87	\$211,743.00	\$211,743.00
SOUTH	813536	11	179	13	\$336,406.10	\$943,835.94	100.00%	60	289	\$943,835.94	\$943,835.94
SOUTH	826536	17	14	38.8	\$342,575.00	\$342,575.00	100.00%	60	60	\$342,575.00	\$342,575.00
SOUTH	826536	4	131	1.2	\$387,365.00	\$387,034.36	100.00%	150	368	\$387,034.36	\$400,000.00
SOUTH	826536	4	144	5.1	\$387,365.00	\$387,034.36	100.00%	150	368	\$387,034.36	\$400,000.00
SOUTH	826536	4	5144	0.1	\$387,365.00	\$387,034.36	90.00%	150	368	\$348,330.92	\$400,000.00
SOUTH	826536	12	143	39	\$191,399.49	\$308,138.44	99.00%	85	375	\$305,057.06	\$308,138.44
SOUTH	826536	13	1	93.3	\$124,161.50	\$329,115.50	100.00%	45	115	\$329,115.50	\$329,115.50

SOUTH	844536	12	123	27.85	\$61,523.50	\$95,933.47	95.00%	60	355	\$91,136.80	\$95,933.47
SOUTH	844536	1	131	2.55-5.0	\$250,259.20	\$344,724.72	98.00%	90	452	\$337,830.23	\$344,724.72
SOUTH	844536	13	123	30.45	\$269,840.60	\$259,460.22	98.00%	40	355	\$254,271.02	\$259,460.22
WEST	802536	10	110	14.9 - 15.1	\$1,497,218.00	\$1,835,963.02	100.00%	45	199	\$0.00	\$578,015.70
WEST	812536	9	411	9.7	\$196,424.30	\$446,451.85	25.00%	183	425	\$1,826,432.02	\$1,835,963.02
					\$20,640,680.70	\$32,752,154.81		4449	19291	\$24,313,032.89	\$34,592,416.53
					% Cost Change =	59%		% Time Change =	334%	% Cost Change =	68%
										Additional Cost (projected) :	\$1,840,261.72

Cash Balances Summary

Bank	Account Name	Account Number	GL Account #	Notes on Account	Restricted (Yes/No)
Oriental Bank					
Oriental	Construction	1.96E+09	111001	Main operating account	No
Oriental	General	1.96E+09	111002	ZBA Account - Operational	No
Oriental	Quick cks	1.96E+09	111006	ZBA Account - Operational	No
				Sweeps amounts in excess of \$5.8M from construction account.	
Oriental	Money Mark	1.96E+09	111044		No
Oriental	Deposit Law	3.225E+09		Deposit Law 30 & 31	No
Oriental	CD Oriental	0101954968/1		CD Oriental 6/25/2017	No
Oriental	FTA	1.96E+09	111005	Federal Transit Administration account	Yes
Oriental - Total					
Banco Popular (BPPR)					
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	No
BPPR	Nominas Federal Highway CMIA -	020-835353	111011	Payroll account	No
BPPR	BPPR	030-050510	111014	Federal Highway CMIA - BPPR	Yes
BPPR	RHWA Backu	030-020220		PRHWA Backup	No
BPPR	strictos - BPP	030-055210		Fondos Restrictos - BPPR (PEAJE)	Yes
BPPR	greso de Peaj	020-835116	111016	Relates to toll collections used for 68/98 Resolution	No
BPPR	aje electroni	020-010303	111018	Toll collection account	Yes
BPPR	Itas Autoexprn	020-011520		Collections from fines used to paydown GILA overdue A Distributes funds to Metropistas and to toll collection account (5116)	No
BPPR	isolated Esc	030-826411		Toll collection account. Balance in excess of \$5,000 transferred to escrow account (6411)	Yes
BPPR	ILR	030-826438		Federal Fund FEMA	Yes
BPPR	ergencia Hur	030-086663		Federal Fund FEMA	Yes
BPPR	ergencia Hur	030-086671		Federal Fund FEMA	Yes
BPPR	CD Fotomulta	1.11E+09	CD Fotomulta	CD Fotomulta	No
BPPR	rva Nomina (i	1.11E+09		CD Reserva Nomina (6/7/2019)	No
BPPR	CD CAÑO	1		CD CAÑO (7/17/2017)	No
BPPR - Total					
Banco Santander					
Santander	idad de Carr	3.005E+09		FHGV	Yes
Santander	idad de Carr	3.005E+09		Abriendo Caminos - Varios Proyectos	Yes
Santander - Total					

Bank Balance	O/S Checks (Mailed)	O/S Checks (Held at Window)	Book Balance
Week Ending 9/27/2019			
3,976,616	(1,281,406)	-	2,695,210
-	(326,714)	-	(326,714)
-	-	-	-
-	-	-	-
2,005,144	-	-	2,005,144
-	-	-	-
18,972	-	-	18,972
6,000,732 (1,608,120) - 4,392,612			
1,346,785	(19,432)	-	1,327,353
1,739,263	-	-	1,739,263
15,335,895	(2,872)	-	15,333,023
-	-	-	-
7,923,058	-	-	7,923,058
6,858,828	-	-	6,858,828
5,000	-	-	5,000
241,333	-	-	241,333
11,773,341	-	-	11,773,341
5,000	-	-	5,000
-	-	-	-
232,701	-	-	232,701
-	-	-	-
-	-	-	-
-	-	-	-
45,461,204 (22,304) - 45,438,900			
222,577,630	-	-	222,577,630
9,772,896	-	-	9,772,896
232,350,526 - - 232,350,526			

283,812,462	(1,630,424)	-	282,182,038
(11,783,341)		Sum A	(11,783,341)
272,029,121			270,398,697
			270,352,000
			46,697
			Difference considered reasonable

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholder.

Recap of Account Purposes:

12,840,588	Operational
3,086,048	Payroll
15,587,568	Federal Funds
252,298,258	Reserve
283,812,462	Total

Balance Sheet

In \$ Thousands	Fiscal Plan	2019	2018
Assets			
Current assets		3,351	65,549
Restricted assets		348,873	415,629
Capital assets, net		9,333,760	9,434,158
Highways and bridge under concession agreement, net		199,623	200,765
Other non-current assets			
Total assets		9,885,607	10,116,101
Deferred outflow of resources		75,287	81,643
Total assets and deferred outflow of resources		9,960,894	10,197,744
Liabilities			
Current liabilities		1,122,225	1,410,250
Non-current liabilities		6,563,217	6,680,780
Total liabilities		7,685,442	8,091,031
Deferred inflows of resources		1,101,903	1,127,679
Total liabilities and deferred inflows of resources		8,787,346	9,218,710
Net position			
Net investment in capital assets		2,442,638	3,678,312
Restricted for debt services		-	-
Restricted for construction		224,894	228,900
Unrestricted		(1,493,984)	(2,928,178)
Total net position		1,173,549	979,034
Total liabilities, deferred inflow of resources and net		9,960,894	10,197,744



PRHTA Implementation Program Status Report

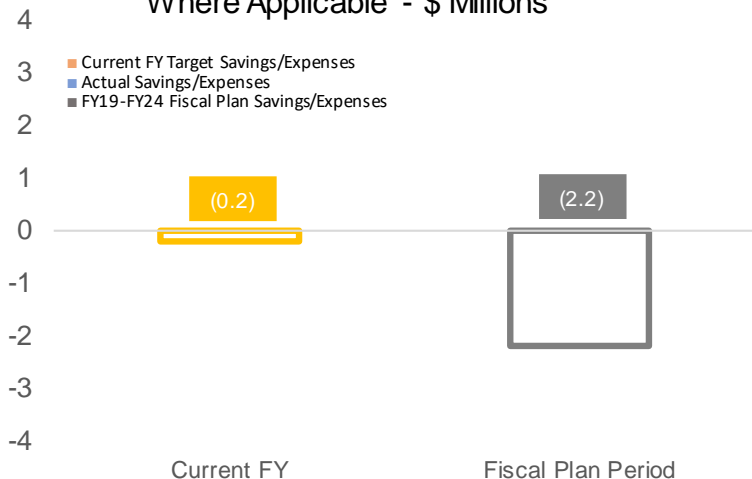


1 – Enhance Board Composition				PMO Lead	For Internal Use Only	Overall Program	R
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	10/15/2019

Description	Accomplishments
Establish an independent board of administration leaders and independent industry experts. This measure has been delayed by one-year.	<ul style="list-style-type: none"> Developed position requirements, and roles and responsibilities for board members Developed legislation and held conversations on introduction to legislature Held preliminary conversations with executive search firms to identify scope of support Identified three headhunters to support board member search.
Overall Status Summary	Issues/ Risks and Mitigations
<p>The Government has developed draft legislation, which is being reviewed internally. Upon final approval of this legislation, it will be submitted to the legislature for approval.</p> <p>HTA has received initial proposals (and has requested updates) from executive search firms to locate qualified board candidates for the Governor's consideration</p> <p>HTA will identify board members to demonstrate the value of this initiative and submit with the proposed legislation to support approval</p> <p>HTA will delay this measure by one calendar year, giving more time to accomplish the necessary work to have the law introduced to the legislature for passage.</p>	<ul style="list-style-type: none"> There is uncertainty over likelihood of passage within the legislature.
	Decisions Required
	<ul style="list-style-type: none"> PRHTA has submitted a request to FOMB to shift funding forward to the FY19 year to cover upfront costs.

Savings/Expenses Summary

Where Applicable - \$ Millions



#	KPI	Oct.	Sep.	Aug.	Jul.
1	Draft Legislature bill	G	G	G	G
2	Introduce bill in Legislature by beginning of Summer 2020 term	R	R	R	R
3	Enacting bill into law by governor	R	R	R	R
4	Engage search firm	G	G	G	G
5	Timely approval and offer of candidates	N/A	N/A	N/A	N/A
6	Hold initial meeting [1-1]	N/A	N/A	N/A	N/A
7	Hold monthly meetings	N/A	N/A	N/A	N/A
8	Number of potential members interviewed	N/A	N/A	N/A	N/A
9	Number of potential members offered board position	N/A	N/A	N/A	N/A

[1-1] – Enhance Board Composition Metrics will be available upon establishment of the board in accordance with the workplan.



PRHTA Implementation Program Status Report



2 – Rollout Organizational KPIs				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	10/15/2019

Description	Accomplishments
Increase transparency around customer welfare, financial discipline and operational execution through performance measurement and tracking.	<ul style="list-style-type: none"> PRHTA has established executive level KPIs for Fiscal Plan Reporting PRHTA’s construction office has proposed updated KPIs to the FOMB Team Enhanced construction and pre-construction reporting rolled out with April 2019 reporting to FOMB, including added metrics for greater capex transparency.
Overall Status Summary	Issues/ Risks and Mitigations
<p>PRHTA has developed high level metrics for external reporting through Fiscal Plan implementation process for each fiscal plan initiative, and is in the process of upgrading technological capabilities associated with developing more advanced internal reporting.</p> <p>PRHTA is in the process of automating budget-to-actual reporting which will allow more-timely reporting of performance metrics associated cost savings realization. HTA will continue to develop additional management metrics which go beyond Fiscal Plan requirements to transform HTA into a performance based organization.</p> <p>PRHTA has received board approval for a new set of additional KPIs related to construction.</p>	<ul style="list-style-type: none"> Most major organizational KPIs are reported only annually based on the cost to collect data HTA will look to identify metrics which can be reported quarterly at no additional cost, and where appropriate identify proxy measures.
	Decisions Required

Savings/Expenses Summary Where Applicable - \$ Millions

#	KPI	Oct.	Sep.	Aug.	Jul.
1	Approved metrics reported on a monthly basis	G	G	G	G

N/A for KPIs

Current FY

Fiscal Plan Period



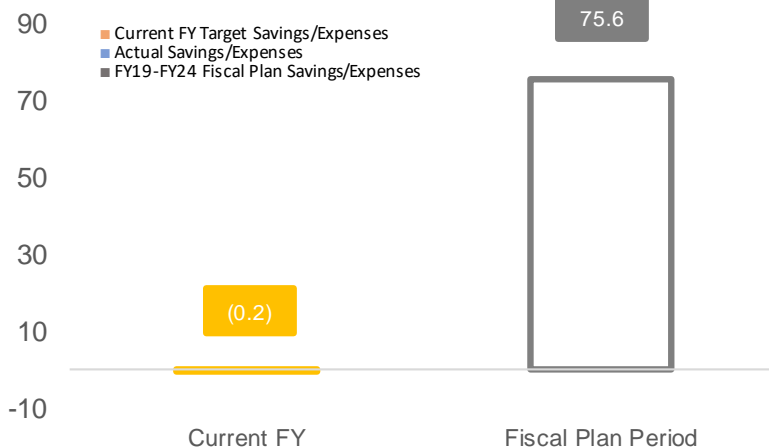
PRHTA Implementation Program Status Report



3 – Increase Discretionary Funds				<i>PMO Lead</i>	For Internal Use Only	Overall Program	A
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	10/15/2019

Description	Secure share of discretionary and recovery grants to offset CIP and strategic project expenditures.	Accomplishments	<ul style="list-style-type: none"> Submitted initial application for \$2.4B in CDBG-DR funds. Catalogued eligible FTA and FHWA Grant programs, identified key programs for pursuit INFRA Grant application for PR-22, PR-17 and PR-18 improvements submitted before due date. Identified a revised group of projects that is closely aligned with the CDBG-DR grant.
Overall Status Summary	PRHTA has contracted with A&M for additional support identifying and pursuing discretionary funding, and has identified projects including PR 5 and PR 10 which may be eligible for FHWA grant funding. HTA has developed an application package for INFRA Grants and the application was successfully submitted on March 1, 2019. HTA is also targeting the CDBG-DR Program, where the government is seeking Grant Agreement approval.	Issues/ Risks and Mitigations	<ul style="list-style-type: none"> HTA's internal capacity to support pursuit of, and compliance for additional grants may require improvements. Second disbursement of CDBG funds have been delayed.
		Decisions Required	<ul style="list-style-type: none"> Confirm go-ahead for remaining federal grant applications and require support of FHWA grants office to support pursuit and compliance

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI ^[4-1]	Oct.	Sep.	Aug.	Jul.
1	% of eligible grants that PRHTA will pursue by count	N/A	N/A	N/A	N/A
2	% of eligible grants that PRHTA will pursue by \$ values	N/A	N/A	N/A	N/A
3	Total funds received to date by funding source	N/A	N/A	N/A	N/A
4	Count of grants won per category	N/A	N/A	N/A	N/A
5	Average grant amount per grant category	N/A	N/A	N/A	N/A
6	% of identified grants pursued that were completed and won, by #	N/A	N/A	N/A	N/A
7	% of identified grants pursued that were completed and won by \$ values	N/A	N/A	N/A	N/A

[4-1] – Reporting of detailed grant management metrics will be delayed until professional services funding provides for appropriate support



PRHTA Implementation Program Status Report

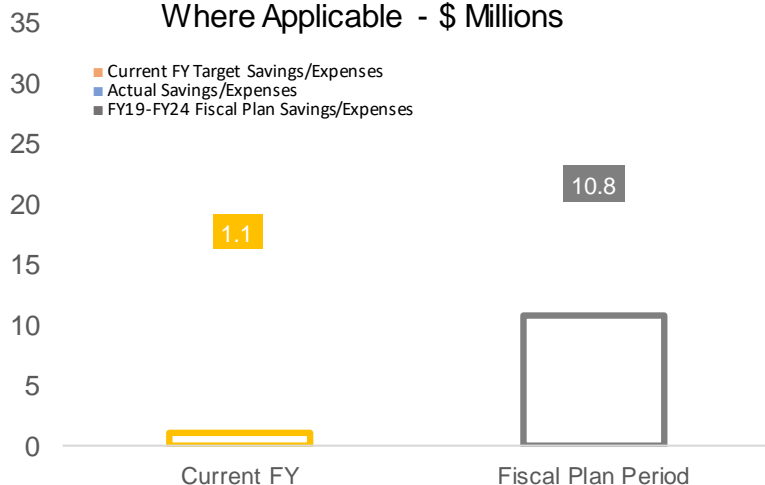


4 – Toll Optimization				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	10/15/19

Description	Accomplishments
<p>Improve toll capture, reliability and quality of service through the modernization of Back Office System (“BOS”)/Client Service Center (“CSC”) enhancement.</p> <p>Existing RSS systems will be upgraded, and new systems installed, reducing vehicle leakage and improving data capture and accuracy.</p>	<p>Phase 2 RFP published</p> <p>One and ones were held with qualified proponents</p> <p>Over 600 Request for Clarifications were received from prequalified proponents and were addressed by HTA advisory team</p>
Overall Status Summary	Issues/ Risks and Mitigations
<p><u>Interim Initiatives:</u></p> <p>Operating under transition assistance clause</p> <p><u>Long-term Initiatives:</u></p> <p>BOS/CSC: Phase II RFP was published on October 4, 2019 to the five pre-qualified potential proponents. Submittal scheduled for November 18th.</p> <p>RSS: In process of evaluating upgrade strategy.</p>	<p>Maintain the qualified proponents engaged in the procurement process</p> <p>Secure a feasible, economic and operational contract</p> <p>Aggressive RFP schedule</p> <p>Maintain steady toll revenues stream</p>
	Decisions Required
	RSS: Define upgrade strategy

Savings/Expenses Summary

Where Applicable - \$ Millions



#	KPI	Sep	Aug	Jun	May	Apr
1	Vehicle leakage	N/A	N/A	N/A	N/A	N/A
2	Violation reduction	N/A	N/A	N/A	N/A	N/A



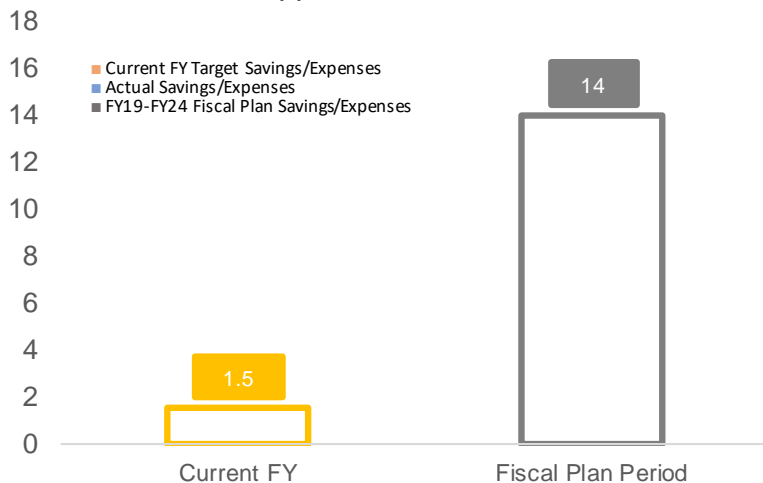
PRHTA Implementation Program Status Report



5 – Capture Ancillary Revenue				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	10/15/2019

Description	Accomplishments
Increase revenue from non-toll, non-transfer sources including but not limited to advertisement revenues, real estate dispositions and service signs. HTA is committed to exploring innovative ways to increase revenue.	\$3.2 million in assets have been sold in FY2019.
Overall Status Summary	Issues/ Risks and Mitigations
Currently 8 properties are undergoing administrative processes in preparation of execution of sale with an aggregate value of \$2.3 MM Additional properties have been identified and are undergoing registry and valuation to make them available for disposition The agency has identified a potential revenue stream through the leasing of additional advertising space in several train stations	Identification of resources required for the optimization of advertising strategies. The process to enable the disposition of real estate is tedious and requires significant build up of documentation dependent from other governmental agencies. Detailed analysis of processes is required to mitigate and minimize risk
	Decisions Required
	Identify internal resources to expedite the disposition of real estate

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Oct.	Sep.	Aug.	Jul.
1	Monetization – eligible asset value	\$3.2M	\$3.1M	\$3.1M	\$2.5 M
2	% of RE plan executed	N/A	N/A	N/A	N/A
3	# of reactivation projects	N/A	N/A	N/A	N/A
4	% utilization	N/A	N/A	N/A	N/A
5	Total revenue from advertisements – TU / highways	N/A	N/A	N/A	N/A
6	# of advertisement contracts	N/A	N/A	N/A	N/A
7	Average advertisement sale value	N/A	N/A	N/A	N/A



PRHTA Implementation Program Status Report



6 – Capital Improvement Plan (1 of 2)				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	9/11/19

Description	PRHTA is focused on preparing capital projects for bid and delivering the projects under construction as efficiently as possible. Disbursement projections in the revised Fiscal Plan reflect a set of projects that are more appropriately sized to the construction market.	Accomplishments	Ahead of schedule in bid schedule according to the agreement with FHWA. KPMG, Vectura Advisers, WSP, CMA and Steer have been engaged and have developed and integrated schedule.
Overall Status Summary	Project execution schedule is on track. PRHTA continues to monitor the response of the construction market. Consultants for initiative have been engaged and have expanded on the implementation plan. The project prioritization initiative is now better defined. The delivery improvements initiative continues to be completed as outlined in the original implementation plan. The soft cost savings initiative RFI for CEI services has been completed and pending FHWA approval. EFL division from FHWA has been asked for help in the implementation of CEI services for ER permanent repairs projects.	Issues/ Risks and Mitigations	The principal risk is inflation and limited supply in the construction market. Preliminary results of the construction market study suggest that particularly high inflation will be experienced over the coming year. KPIs have been modified as stated below to track progress quarterly.
		Decisions Required	None at this time.

Pre-Construction	Bid schedule and performance continue to be in line with limits. FY19 year end performance showed that on average, projects were bid and provided NTP faster than planned. This trend continued in the first quarter of FY20.
Construction	After three months of FY20 activity, the construction program in aggregate is within limits for percent changes in costs and duration. Overall \$74 million in expenditures, equating to 103% of forecast, have been made. In Sept., \$20.3 million in disbursements were made, equating to 80% of planned disbursements for the month. Below forecast disbursements are partially due to federal FY end, cutting off activity on Sept. 20.

				End of September / Q1 2020		
Pre-Construction				ITD	YTD	
Planned vs Actual Bid Date				KPI - Average Days < 30	2	12
Planned vs Actual Award Date				KPI - Average Days < 30	(9)	1
Planned vs Actual NTP Date				KPI - Average Days < 30	(13)	(21)
Disbursement Summary				ITD	YTD	
All projects except Post-Maria ER						
Annual Disbursements (Percent of Planned)				Greater than 80% of Planned	94.55%	102.53%
Construction - Pre Maria NTP				ITD	YTD	
All Projects						
Percent Change in Costs (Projected Increase)				NA	16.88%	1.35%
Percent Change in Duration (Projected Increase)				NA	193.05%	5.31%
Construction - Post Maria NTP				ITD	YTD	
Excludes ER projects						
Percent Change in Costs (Projected Increase)				Program Level < 15%	2.56%	0.33%
Percent Change in Duration (Projected Increase)				Program Level < 25%	18.44%	4.63%

Note KPI Targets should be compared to Inception to Date (ITD) performance



PRHTA Implementation Program Status Report



6 – Emergency Relief Capital Program (2 of 2)				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	9/11/19

Description	Accomplishments
Eastern Federal Lands division of FHWA is managing the majority of Hurricane Maria & Irma emergency relief projects.	
Overall Status Summary	Issues/ Risks and Mitigations
Limited information is available about the program’s progress in the current fiscal year. From inception to date, there has been roughly \$24 million in expenditures with approximately \$10 million in payments in the first quarter of FY20.	
	Decisions Required
	None at this time.

Eastern Federal Lands Construction	ITD	YTD
Capital Project Expenditures	\$24.3M	\$10.0M
Percent Change in Duration (Projected Increase)	334%	
Percent Change in Costs (Projected Increase)	68%	

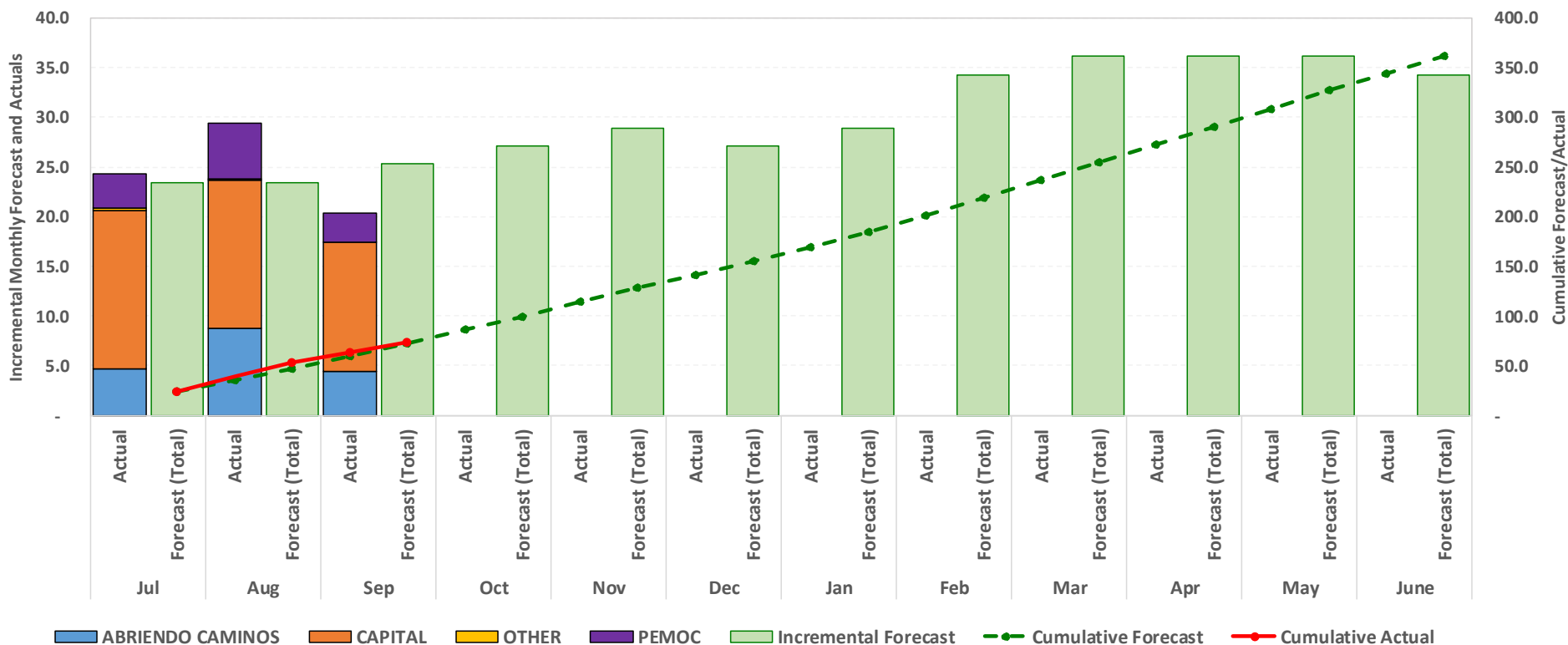


PRHTA Implementation Program Status Report

Expenditure Forecast and Actual



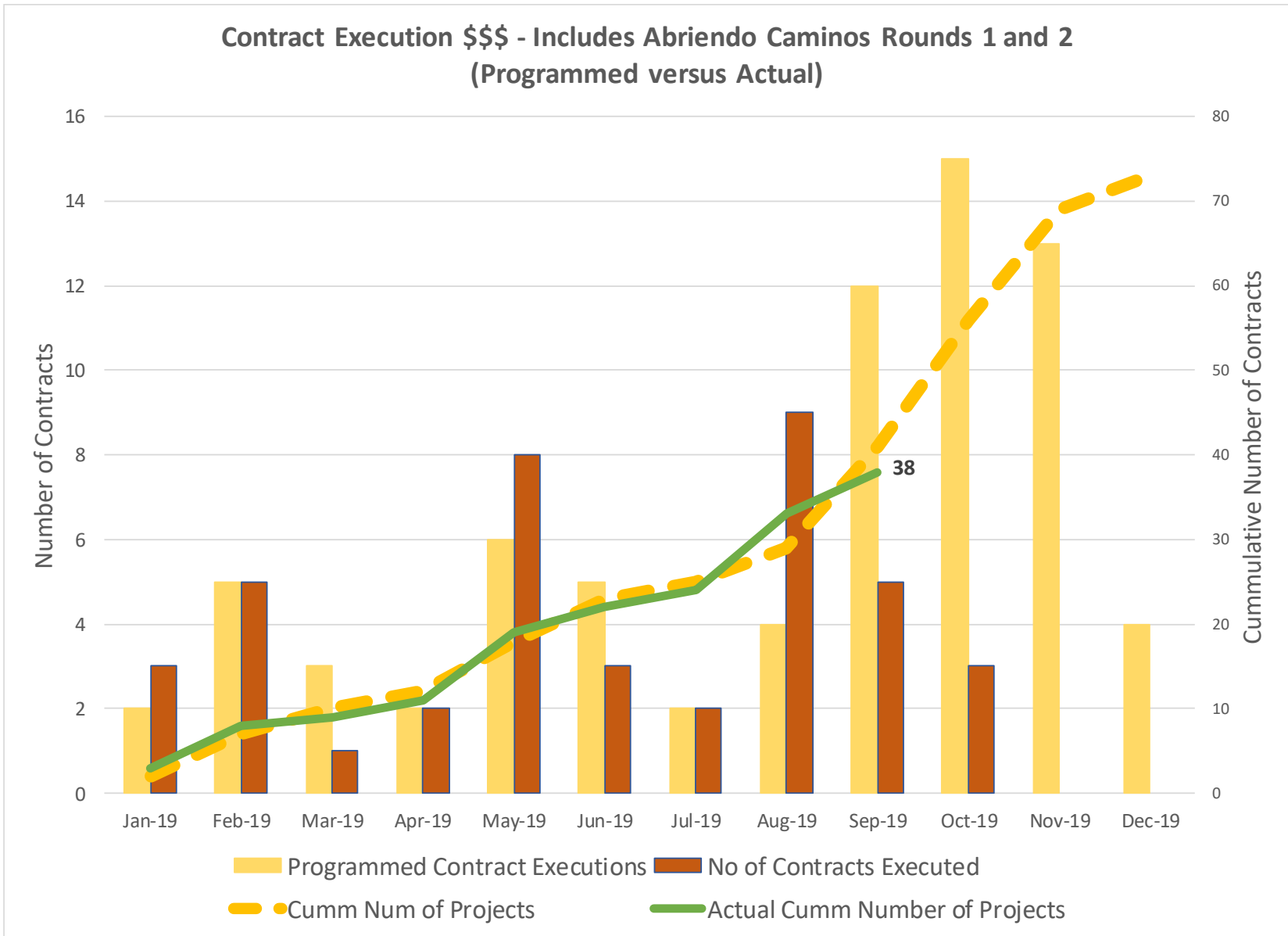
Overall Periodic Spend Performance (Million \$)												
	FY2020											
	Q1			Q2			Q3			Q4		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Fed	Mar	Apr	May	Jun
Forecast	\$23.5	\$23.5	\$25.3	\$27.1	\$28.9	\$27.1	\$28.9	\$34.3	\$36.1	\$36.1	\$36.1	\$34.3
Actual	\$24.3	\$29.3	\$20.3									
Cumulative Actual	\$24.3	\$53.7	\$74.0									
Cumulative Actual %	103.7%	114.4%	102.5%									





PRHTA Implementation Program Status Report

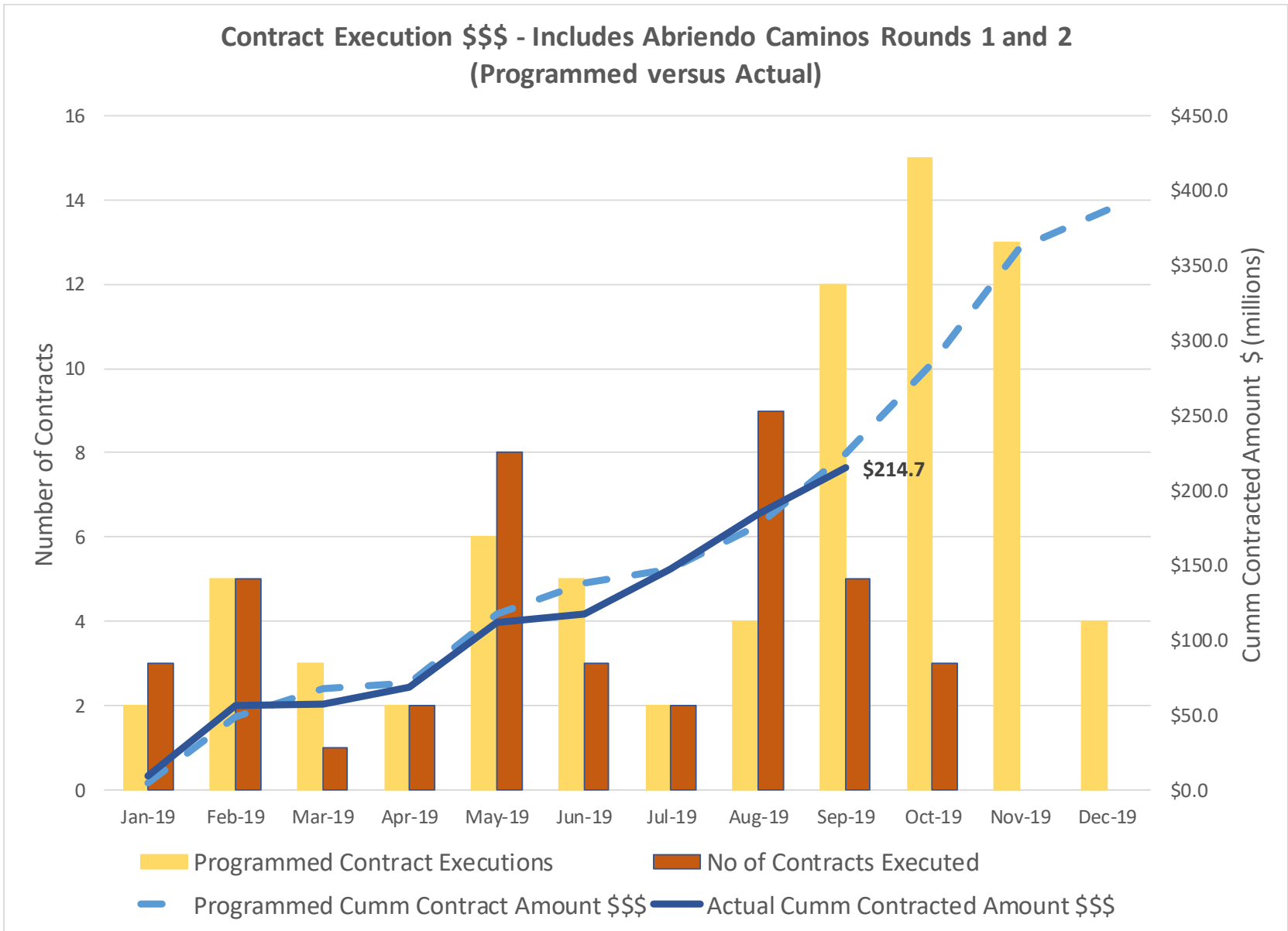
Contract Execution - Projects





PRHTA Implementation Program Status Report

Contract Execution - Dollars





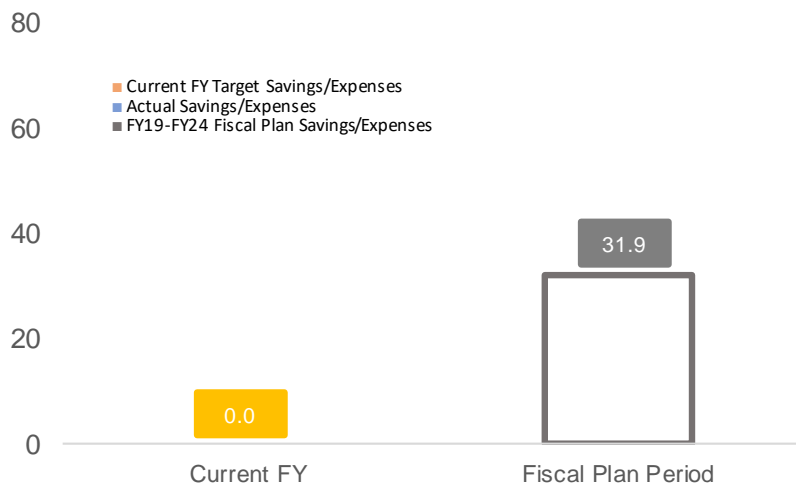
PRHTA Implementation Program Status Report



8 – Contract Rebid				PMO Lead	For Internal Use Only	Overall Program	G
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	10/15/2019

Description	Accomplishments
Pursue improved contract terms on major operating contracts in order to achieve reductions in total operating costs without reducing service	<ul style="list-style-type: none"> Successfully renegotiated First Transit Bus Contract, achieving nearly \$5 million in annual savings
Overall Status Summary	Issues/ Risks and Mitigations
PRHTA has engaged in contract negotiations with Bus Provider First Transit and has successfully secured reduced fixed monthly rates, as well as variable contract cost based on both revenue hour and revenue mile. The net effect of this negotiation has been to reduce annual operating contract cost to less than \$10M per year, outperforming Fiscal Plan expectations by nearly \$2 million.	<ul style="list-style-type: none"> N/A
PRHTA began achieving savings in June of 2018, however, exact monthly savings reporting will not be available until invoices are received and paid. PRHTA will provide monthly reporting based on realized savings on invoices in future months.	Decisions Required
	<ul style="list-style-type: none"> N/A

Savings/Expenses Summary Where Applicable - \$ Millions



*Savings represent targets as set in the FOMB certified fiscal plan and may not reflect PRHTA's latest thinking

#	KPI ^[11-1]	Oct.	Sep.	Aug.	Jul.
1	% target saving achieved - bus	147%	147%	147%	147%
2	% contracted saving achieved - bus	16%	16%	14%	17%
3	% target saving achieved – Tren Urbano	N/A	N/A	N/A	N/A
4	% contracted savings achieved – Tren Urbano	N/A	N/A	N/A	N/A

[11-1] – Reporting of contracted and achieved savings metrics will vary based on monthly actuals, and will be delayed until invoices are received, paid, and reflected in budget-to-actuals reporting. Current reporting is estimated based on contract terms



PRHTA Implementation Program Status Report



9 – Congestion Management				<i>PMO Lead</i>	For Internal Use Only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	9/11/19

Description	Accomplishments
Implement high benefit-to-cost ratio projects that manage traffic and positively impact economic recovery, including: BRT route from Caguas–Centro Medico, servicing ~1K people daily; several critical intersections/interchanges; and DTLs to reduce congestion.	Procurement of DTL continues track. DTL projects under construction are on schedule and budget WSP, KPMG, Vectura, and SD&G are now under contract to support the technical activities of the initiative.
Overall Status Summary	Issues/ Risks and Mitigations
INFRA grant application was unsuccessful and funding plans for certain DTL projects not under construction may need to be re-evaluated. Prioritization of these projects has been conducted by consultants and is in the validation stage. “Before” measures will be collected during the NEPA process, and reported upon annual assessment. Measures are captured in three categories: <ul style="list-style-type: none"> Regional congestion relief & mobility Safety (reduction in accidents / injuries) Environmental (reduction in pollutants from automobile use) 	Inflation and limited supply in the construction market are risks. PRHTA will prioritize specific congestion management projects to maximize benefit within budget constraints.
	Decisions Required
	None at this time.

Travel Demand Model

Regional travel demand models will be used to estimate the vehicle miles and vehicle hours traveled annually, both before the project is completed and after it has reached a stabilization point. These analyses are typically completed during the planning phases to help prioritize investments. The project benefits can be monetized and compared to capital and operating costs to conduct a benefit-cost analysis, however this analysis has a slightly different use than simply tracking the performance of projects.

Pavement Metrics /1	Target	2017
Interstate Pavement	No Less than 2% of Lane Miles rated 'Good'	10.80%
Interstate Pavement	No More than 5% of Lane Miles rated 'Poor'	18.1%
Non-Interstate NHS Pavement	No Less than 2% of Lane Miles rated 'Good'	2.2%
Non-Interstate NHS Pavement	No More than 20% of Lane Miles rated 'Poor'	9.0%
Bridge Metrics		2017
NHS Bridges	No Less than 10% of Deck Area rated 'Good'	20.5%
NHS Bridges	No More than 10% of Deck Area rated 'Poor'	11.2%
System Safety Metrics		FY20 to 9/30
Total Fatalities	Less than 300 per year	59
Congestion Relief Metrics		2018
\$ of Congestion per Customer	\$1,045.0	\$1,150
Travel Time Index	1.23	1
Minutes for Incident Response	Less than 15 Minutes	24.0



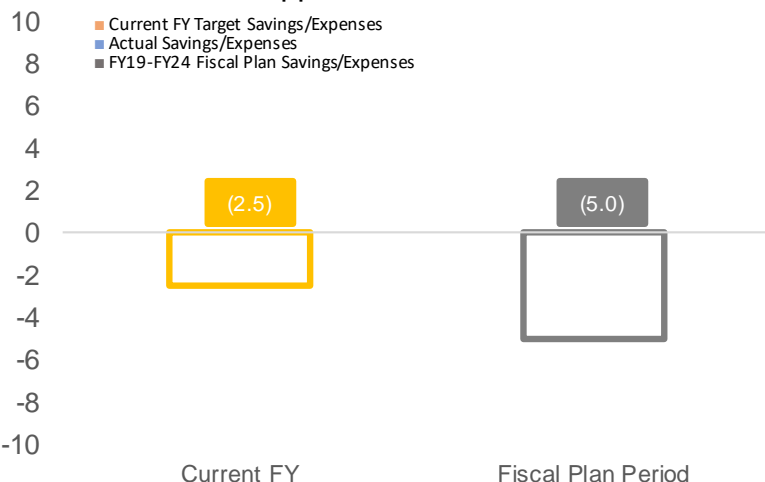
PRHTA Implementation Program Status Report



10 – Concessions				PMO Lead	For Internal Use Only	Overall Program	G
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	10/15/2019

Description	Accomplishments
Evaluate concession opportunities of other highways in the Puerto Rico road system	<ul style="list-style-type: none"> Discussions and development of approach framework Initial development of financial model to run scenario analyses Green Light was given to the P3 Agency to commence the analysis process.
Overall Status Summary	Issues/ Risks and Mitigations
<ul style="list-style-type: none"> Agreed on approaches to funding and financing scenario options, capital needs to bring assets to state of good repair, and O&M contracting opportunities Initial development of financial model O&M inputs are nearing completion, to be followed by capital needs assessment Upon finalization of underlying data, workstream can move quickly to scenario analysis and recommended options 	<ul style="list-style-type: none"> Cost effectiveness of granting new concessions in the highway system Limited number of toll roads available for potential concessions Appetite for certain approaches over others (e.g. selling revenue or retaining, capital improvements through private capital or CIP funding)
	Decisions Required

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Oct.	Sep.	Aug.	Jul.
1	Scope issuance date	N/A	N/A	N/A	N/A
2	# of responses received	N/A	N/A	N/A	N/A
3	RFP(s) completion date	N/A	N/A	N/A	N/A
4	Consultant performance to deadlines over scope period	N/A	N/A	N/A	N/A



PRHTA Implementation Program Status Report

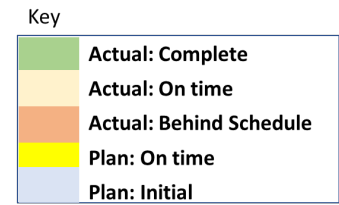


11 – Health Benefit Savings				<i>PMO Lead</i>	For Internal Use Only	Overall Program	A
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Planning	<i>Support</i>	For Internal Use Only	<i>Report Date</i>	10/15/2019

Description	Accomplishments
HTA will assess opportunities to work with private insurance providers in order to reduce overall healthcare costs without increasing premiums or co-pays.	Initial identification of possible savings opportunities associated with health benefits. Identification of terms of health care contract, including contract end date which is conducive to quick action on this measure during FY20.
Overall Status Summary	Issues/ Risks and Mitigations
Health Benefit Savings has been identified as a new measure within the updated Fiscal Plan. HTA is in the preliminary phases of planning this new measure. HTA's current health benefits contract ends in Summer 2019 Initial Planning includes the following steps: <ol style="list-style-type: none"> 1. Assess current health contract terms to understand levels of service and requirements. 2. Benchmark current health provider costs against industry peers. 3. Perform initial research to establish universe of options for health provider transition, including sample costs of viable alternative providers. 4. Set desired cost savings target. 5. Begin negotiations with current provider to realize savings according to established target. 6. Pending results of current provider negotiations, contract with another provider on the private market to achieve savings goal. 	Need to understand contract terms of current insurance company, which could impact HTA's plan and timing for health benefit changes.
	Decisions Required
	Further planning needed to establish concrete goals and KPIs associated with this initiative. *Note, this initiative is subject to contractual provisions of HTA's existing health care agreement and is subject to change.

Savings/Expenses Summary

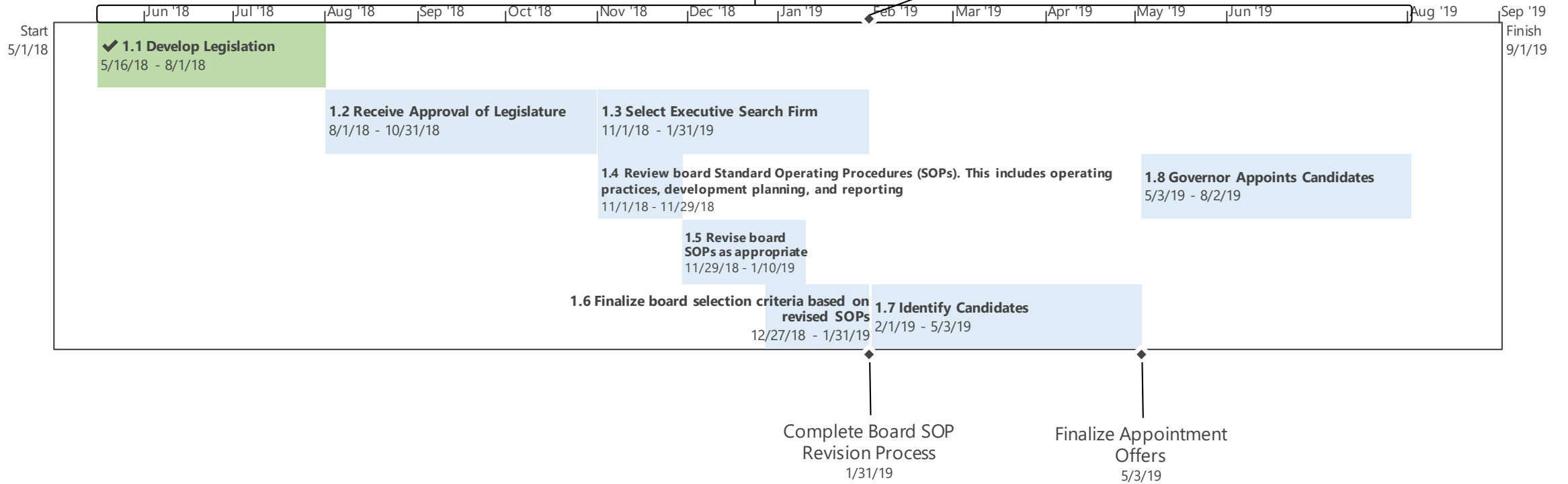
TBD

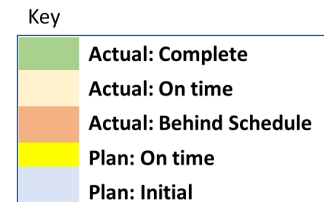


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1. Enhance Board-Detail
5/16/18 - 8/2/19

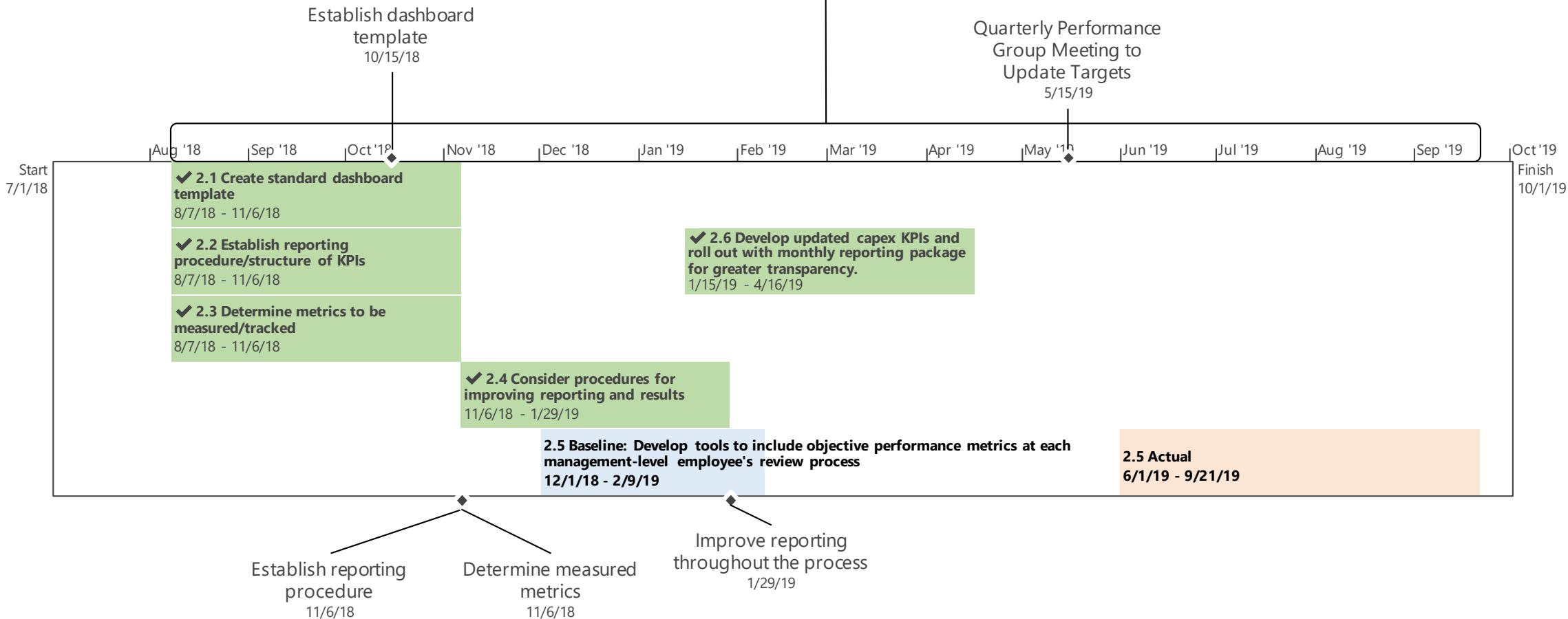
Engage Search Firm
1/31/19

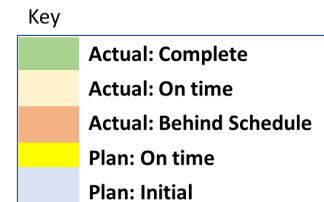




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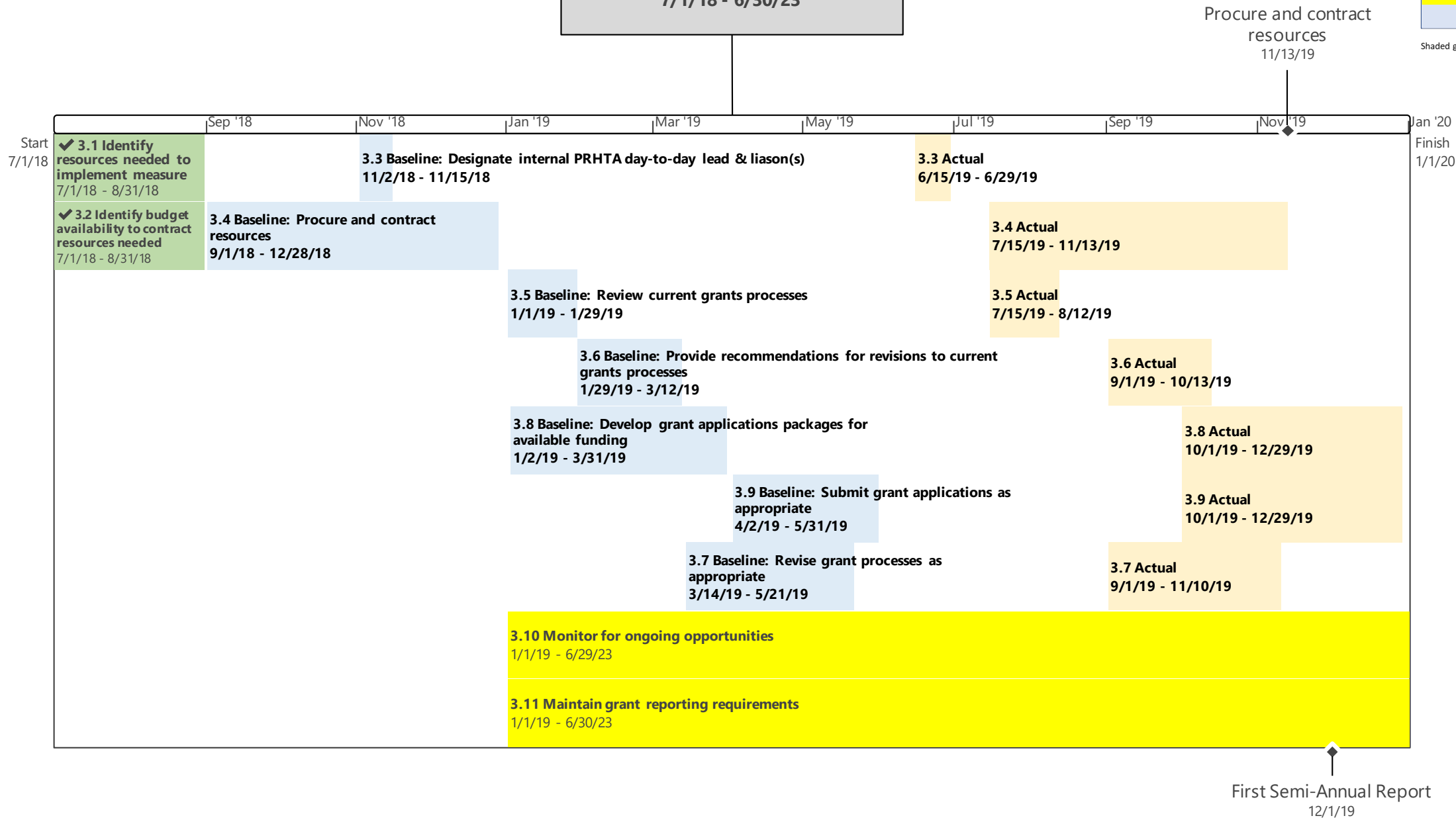
2. KPI Detail 8/7/18 - 9/21/19





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3. Discretionary 7/1/18 - 6/30/23

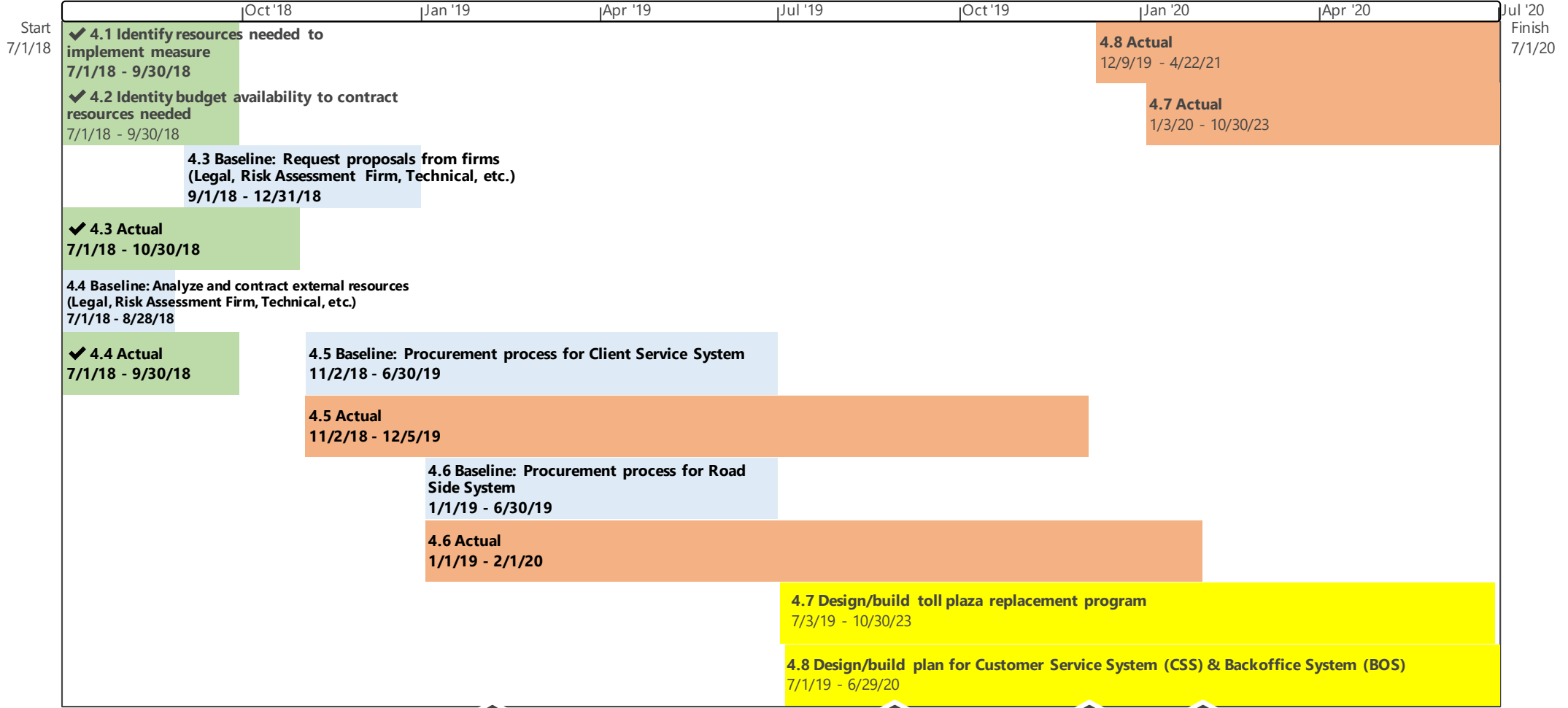


4. Toll Optimization 7/1/18 - 10/26/23

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

Shaded gradient reflects percentage of progress

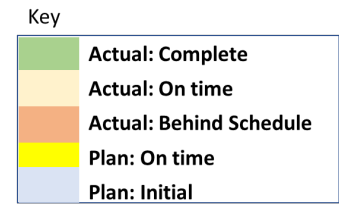


Phase 1 submittals for BOS RFP received
2/5/19

Analyze and contract external resources (Legal, Risk Assessment Firm, Technical, etc.)
8/28/19

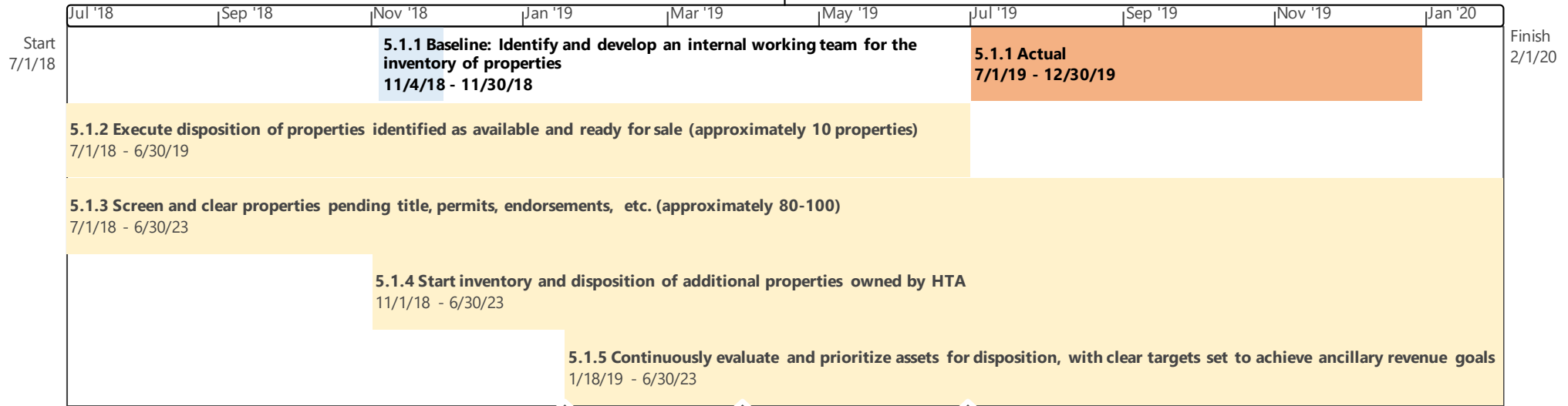
Finish procurement process for Client Service System
12/5/19

Finish procurement process for Road Side System
2/1/20



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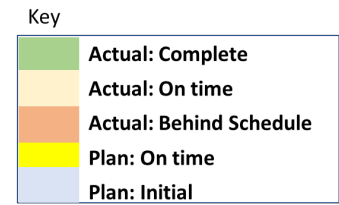
5.1 Ancillary Revenue: Real Estate
7/1/18 - 6/30/23



Quarterly reporting on asset sales to date and planned disposition for next quarter
1/18/19

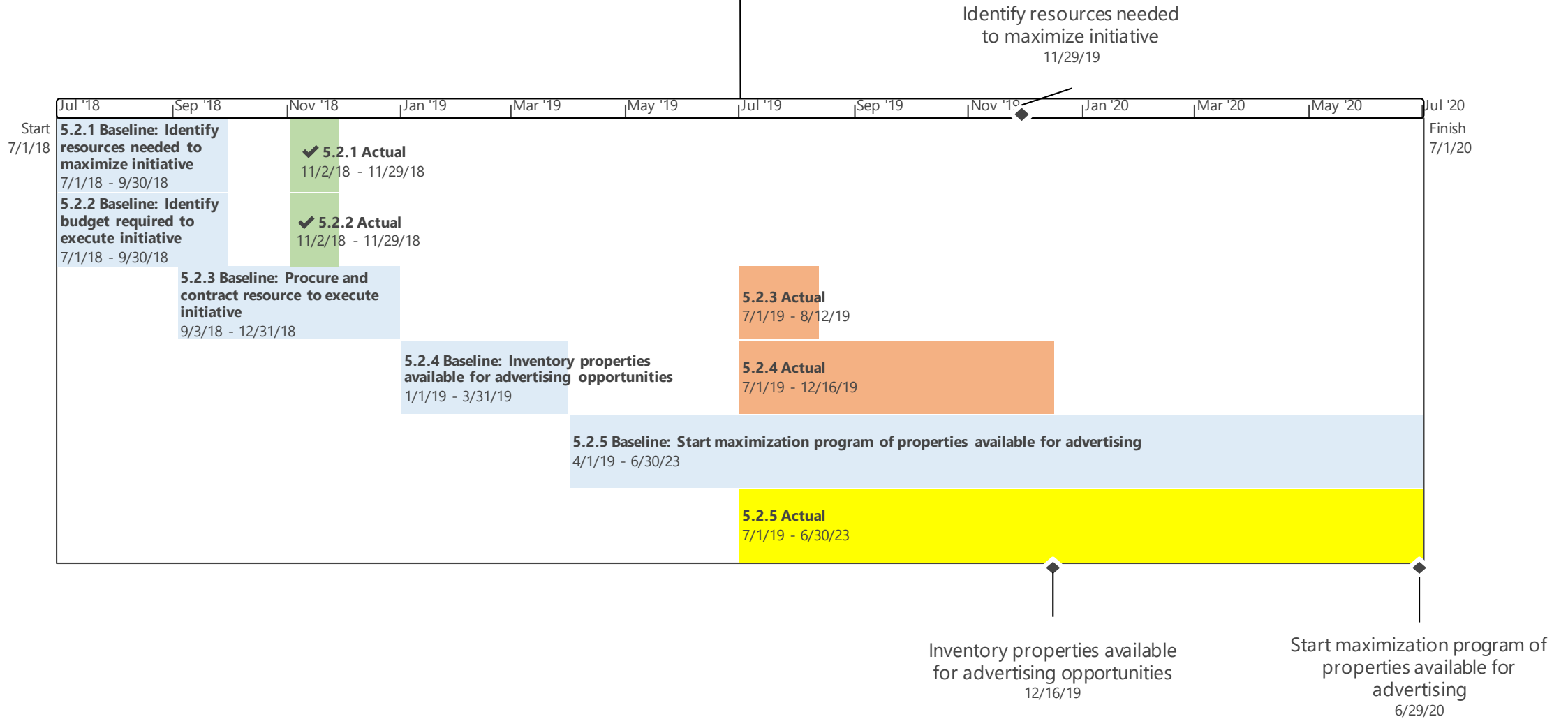
Procure and contract resources needed for inventory
3/31/19

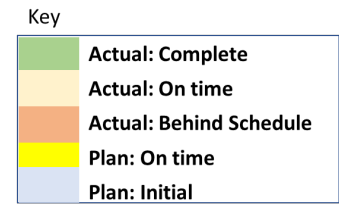
Execute disposition of properties identified as available and ready for sale (approximately 10 properties)
6/30/19



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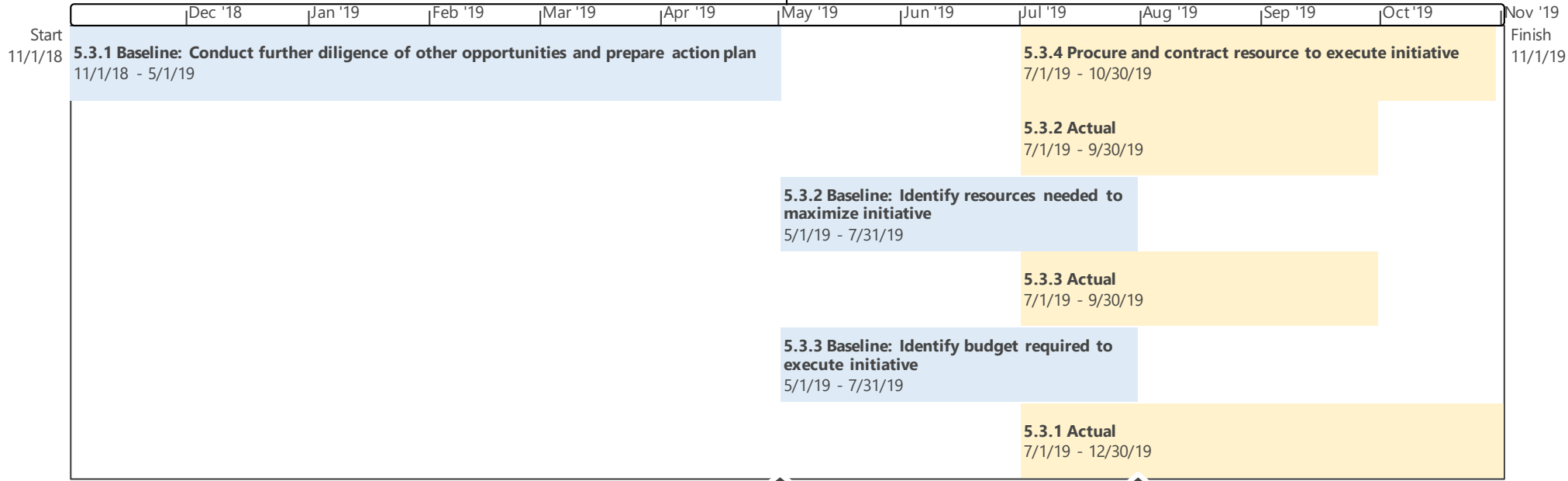
5.2 Ancillary Revenue: Advertising 7/1/18 - 6/30/23





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5.3 Ancillary Revenue: Other
11/1/18 - 12/30/19



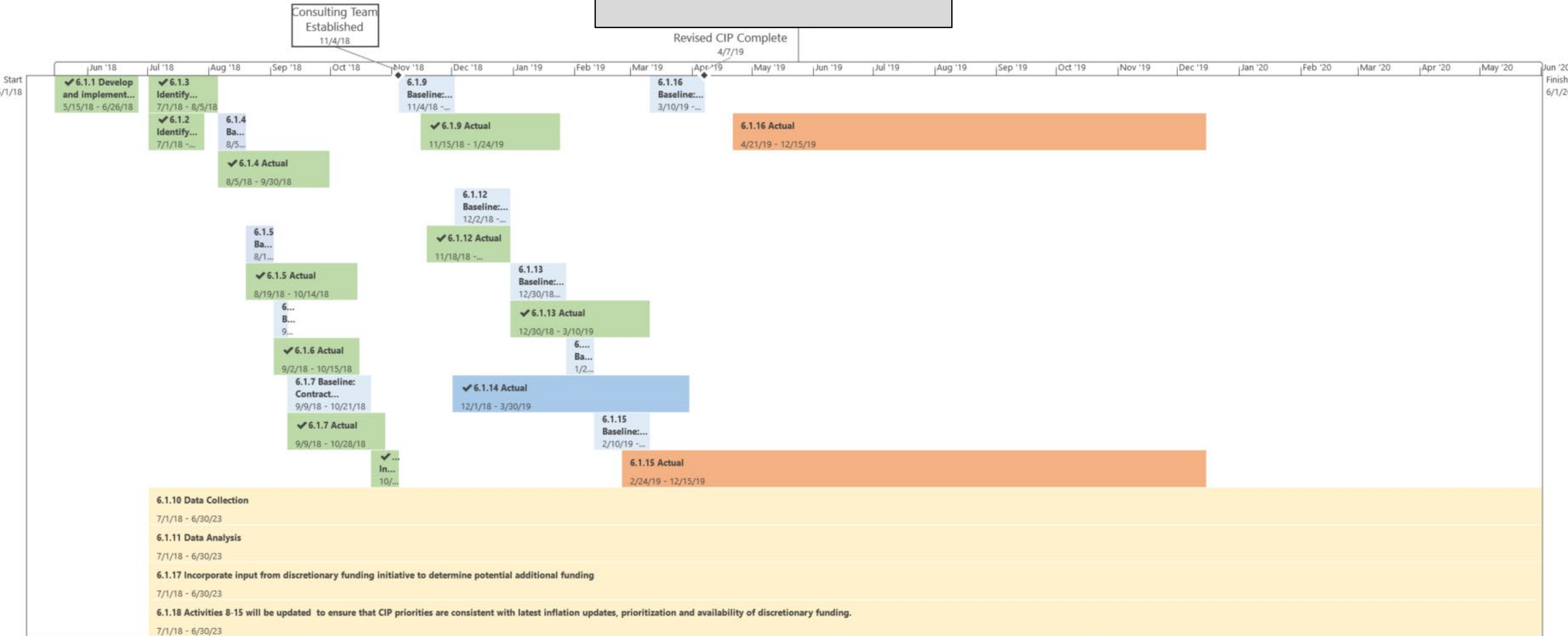
Complete action plan for other opportunities
5/1/19

Identify resources needed to maximize initiative impact
7/31/19

6.1 Optimize CIP: Project Prioritization 5/15/18 - 6/30/23

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule

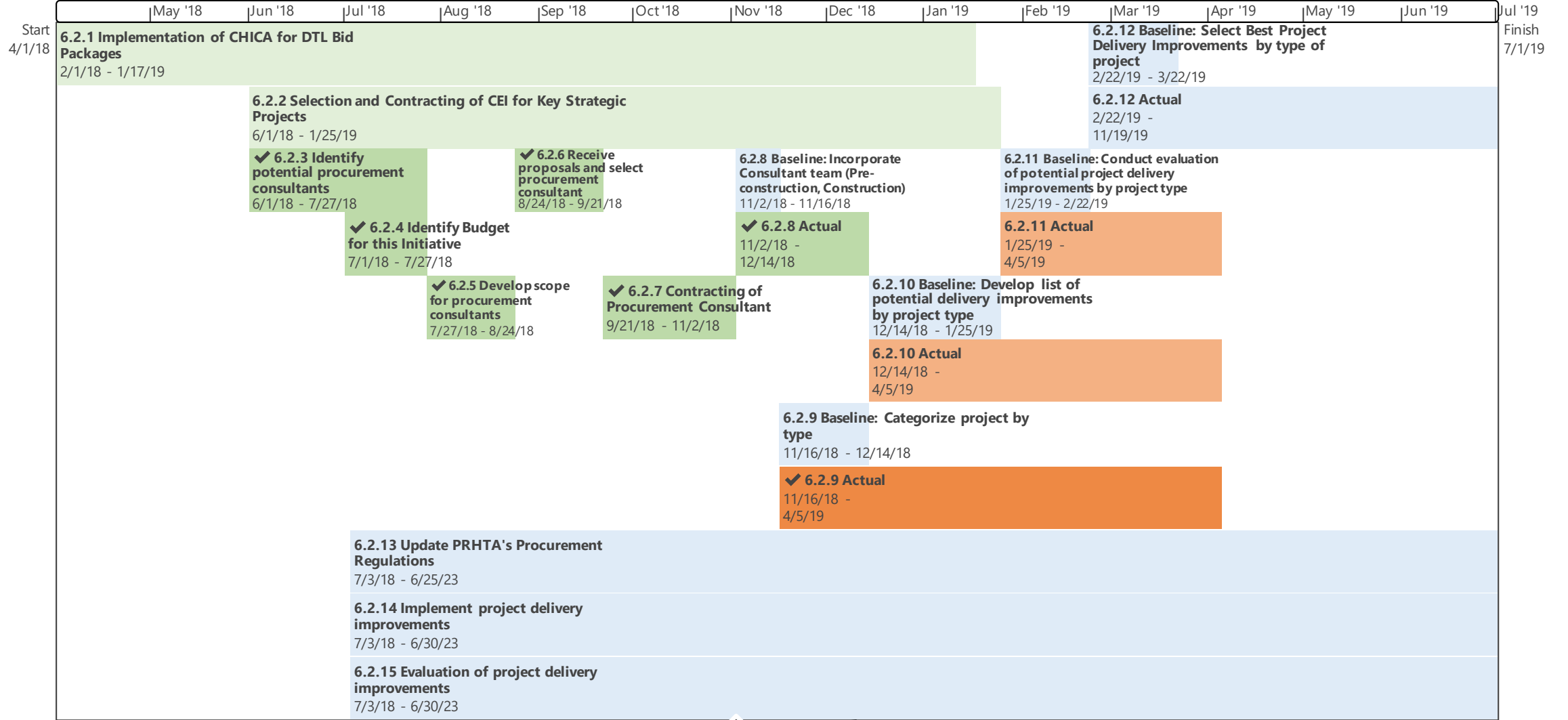


6.2 Optimize CIP: Delivery Improvement 2/1/18 - 6/30/23

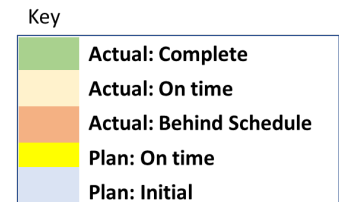
Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

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◆ Procurement team contracted
11/2/18



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6.3 Optimize CIP: Soft Cost Savings 3/1/17 - 6/30/23

Highway Reconstruction
RFP Developed
4/12/17

Bridge
Rehabilitation/Replacement
RFP Developed
11/4/18

CEI Services
RFP Developed
11/2/18

Traffic Signal
Rehabilitation RFP
Developed
1/28/19

Start
3/1/17



Jul '20
Finish
7/1/20

6.3.1 Develop Request for Proposals (RFPs) for Highway Reconstruction including Bridge Preservation[1]
3/1/17 - 4/12/17

6.3.2 Baseline: Develop Request for Proposals (RFPs) for CEI Services
6/22/18 - 9/28/18

✓ **6.3.2 Actual**
6/22/18 - 11/2/18

✓ **6.3.3 Identify budget for this initiative**
7/1/18 - 7/29/18

6.3.4 Baseline: Develop Request for Proposals (RFPs) for bridge rehabilitation/replacement program
7/1/18 - 11/4/18

6.3.4 Actual
7/1/18 - 4/28/19

✓ **6.3.5 Leverage analysis of costs and write SOW to minimize unneeded efforts while reducing costs**
7/15/18 - 8/12/18

6.3.6 Baseline: Evaluation of potential regulations streamlining on non-federal aid roads
7/15/18 - 9/9/18

6.3.6 Actual
7/15/18 - 4/21/19

6.3.7 Baseline: Develop Request for Proposals (RFPs) for Traffic Signal Rehabilitation/update program
7/30/18 - 1/28/19

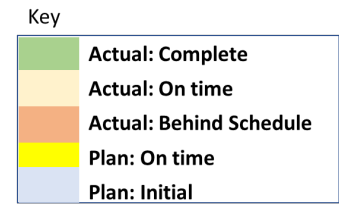
✓ **6.3.7 Actual:**
7/30/18 - 2/25/19

6.3.8 Baseline: Revise SOP for Design-Build, focusing on the size and complexity of the anticipated highway infrastructure projects
8/1/18 - 11/21/18

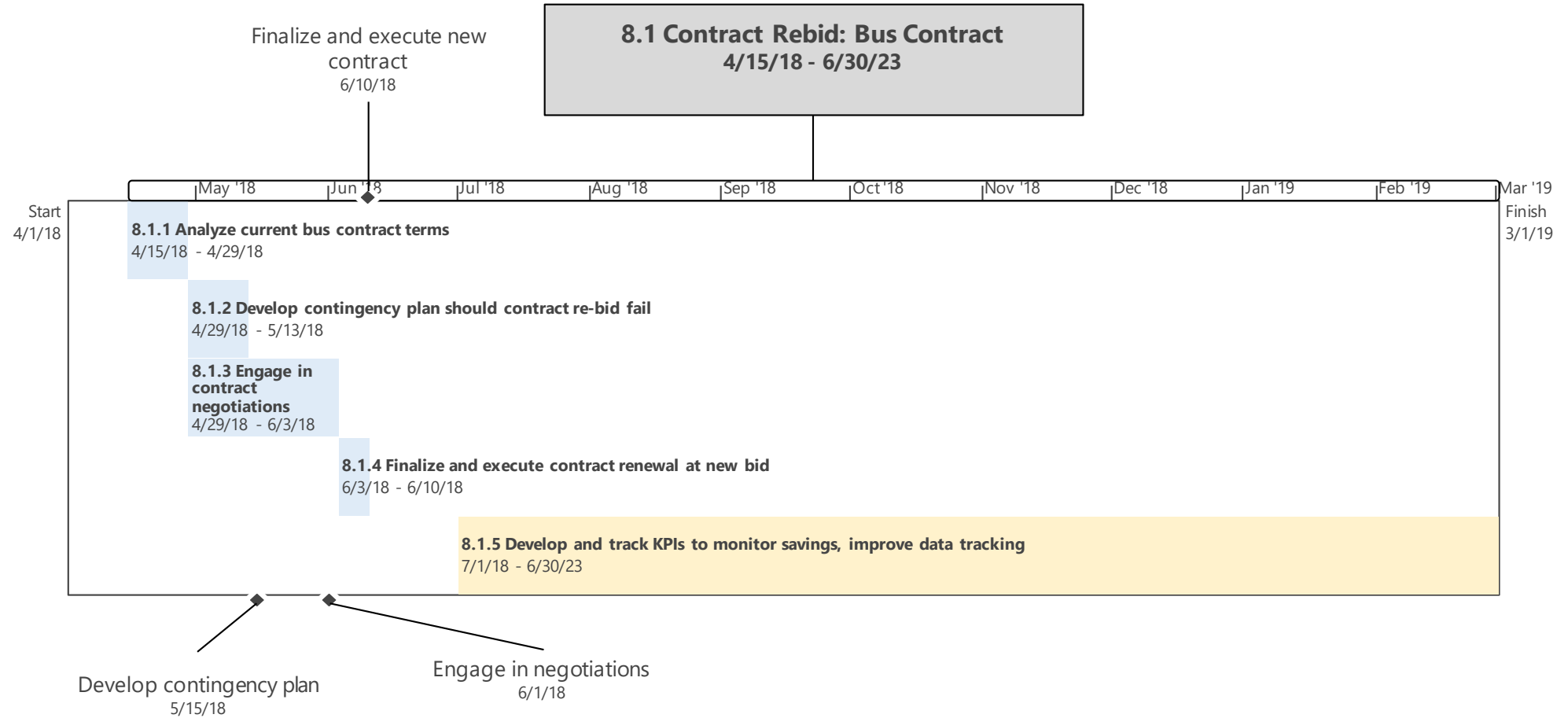
✓ **6.3.8 Actual**
8/1/18 - 2/27/19

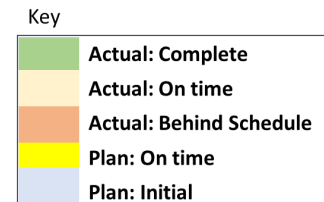
6.3.9 Revise the pre-construction and construction manuals and other reference documents
7/1/18 - 6/30/23

6.3.10 Continuous monitoring of the results after the procurement negotiation process. Adjustments to the SOPs and RFPs
7/1/18 - 6/30/23

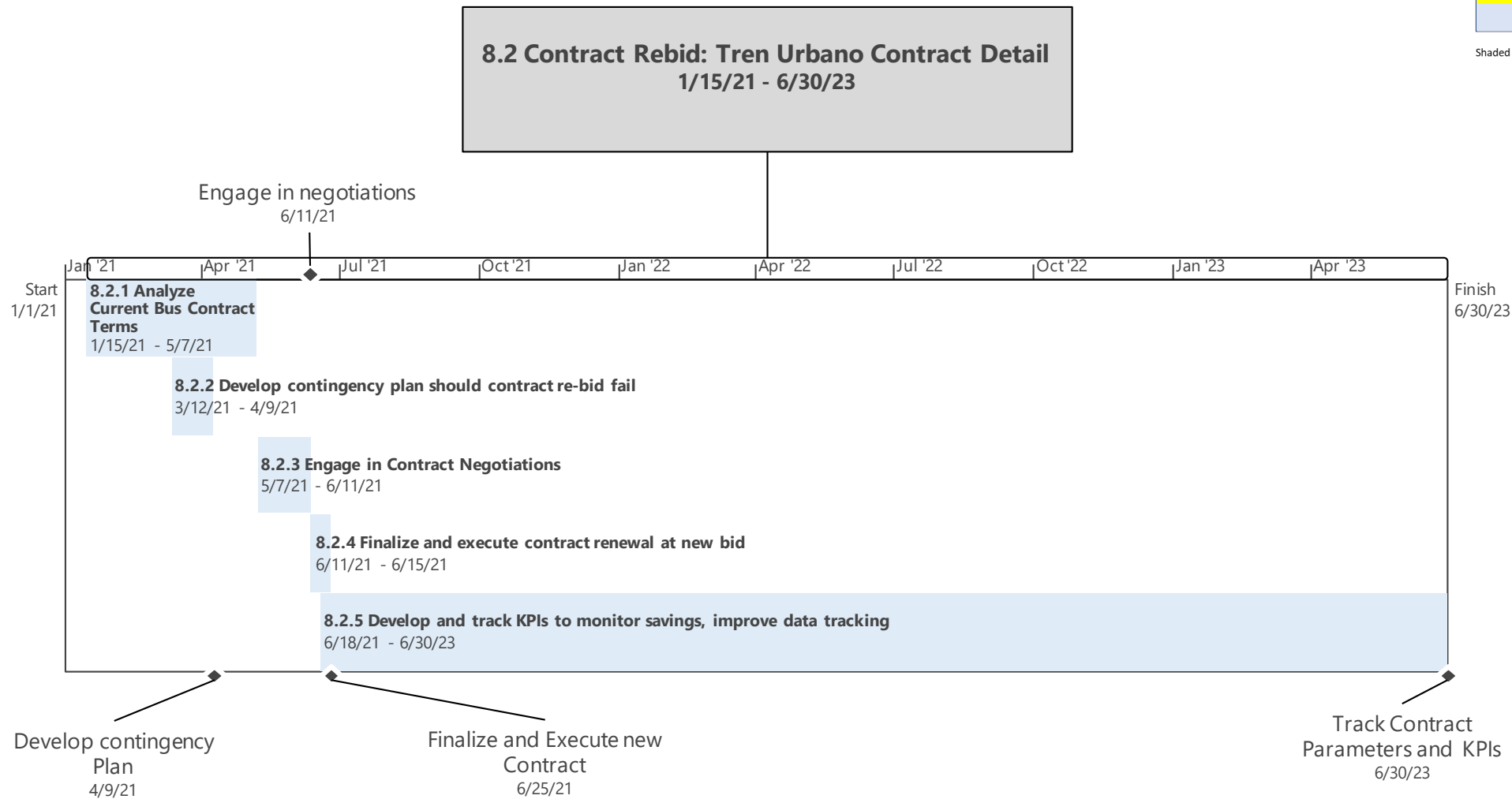


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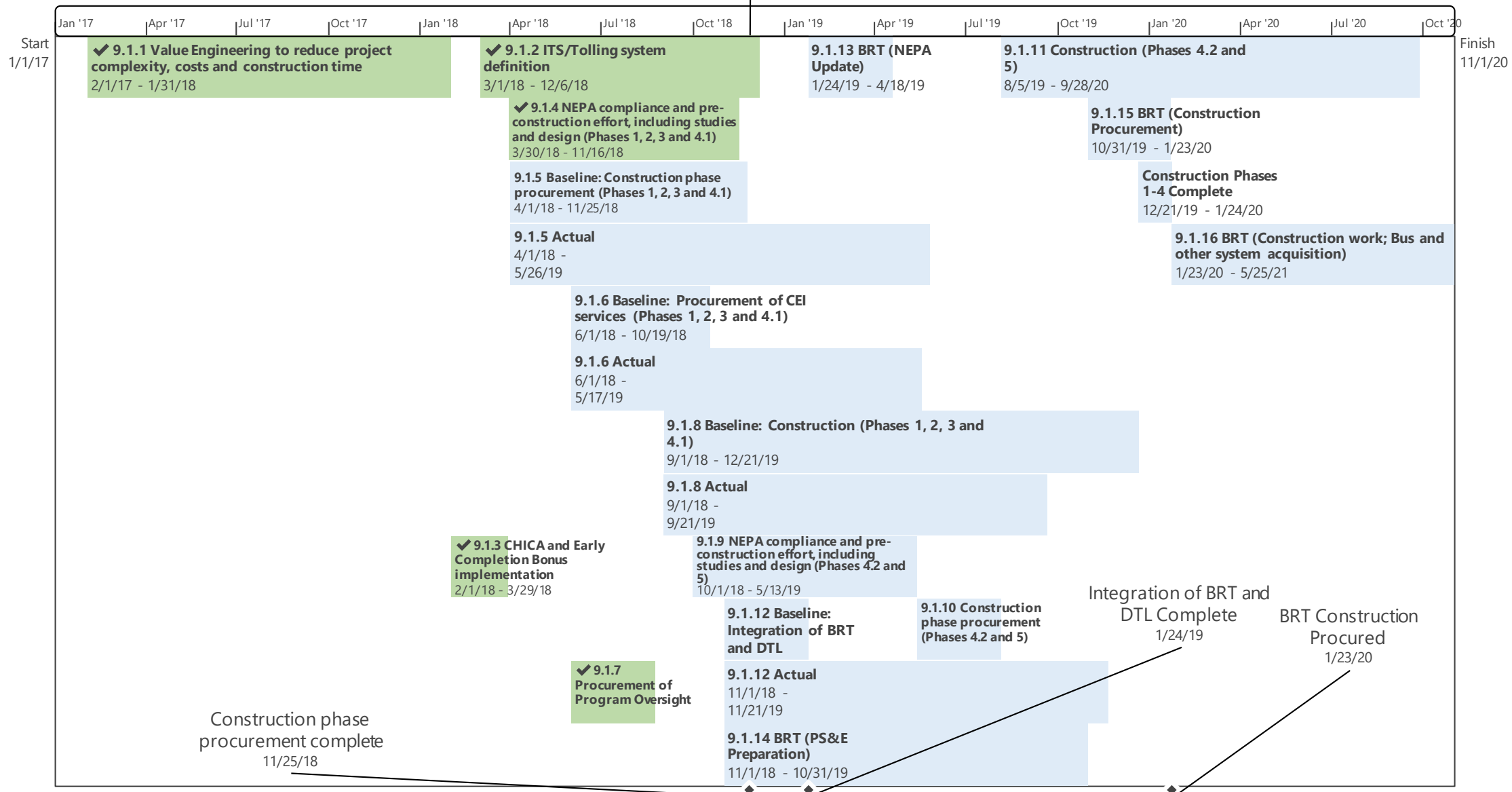


9.1 Congestion Management: Implementation of DTL/BRT Detail 2/1/17 - 5/27/21

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

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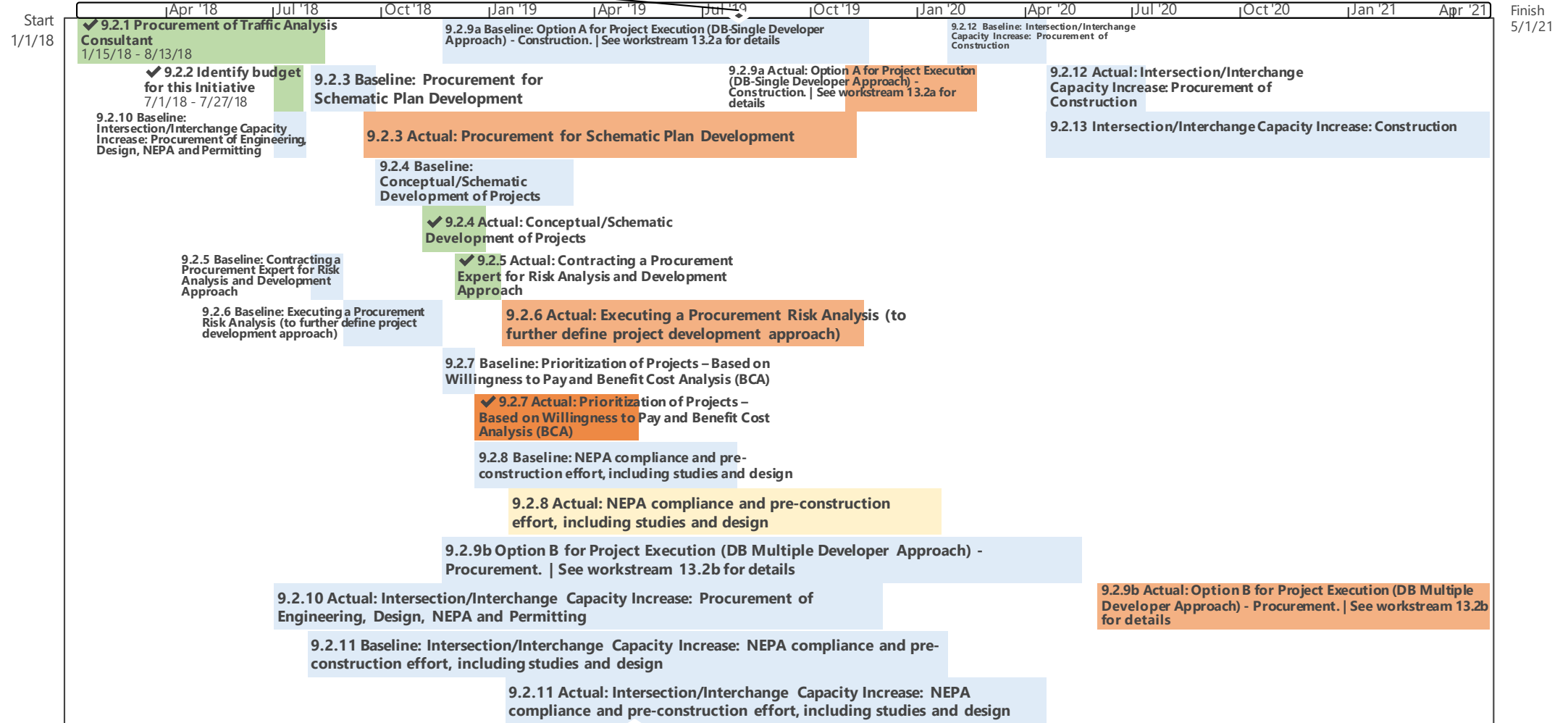


9.2 Congestion Management: Viaducts/Intersections Capacity Improvements Detail 1/15/18 - 4/17/22

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

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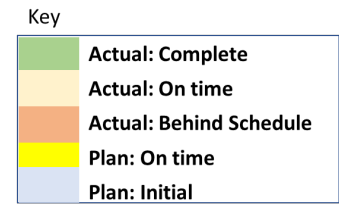


NEPA compliance complete
7/31/19

Procurement risk analysis complete
5/4/19

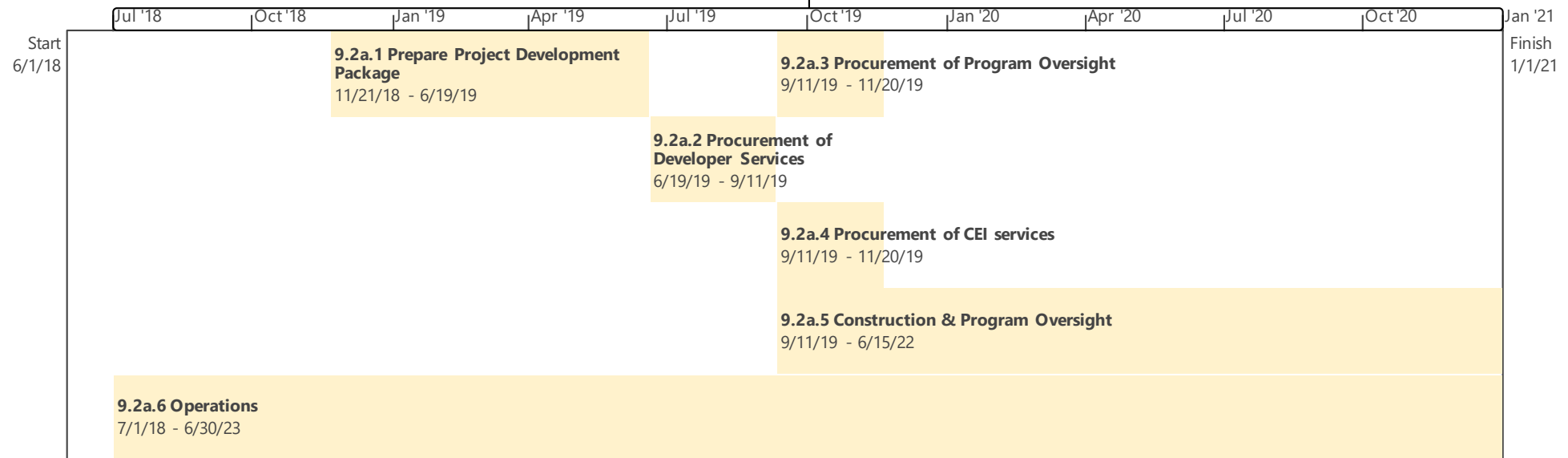
Start
1/1/18

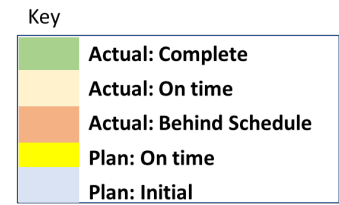
Finish
5/1/21



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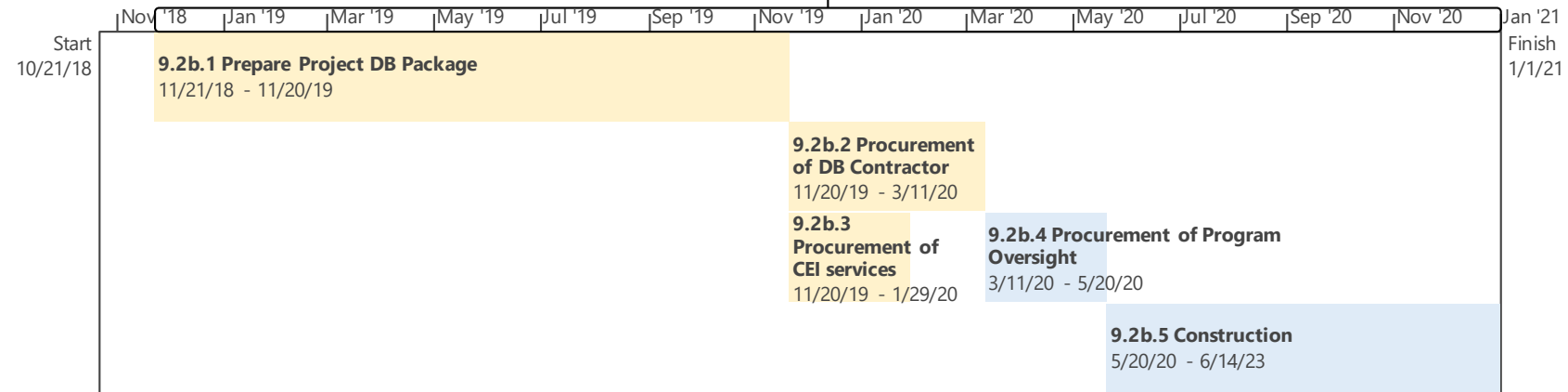
**9.2a Congestion Management: Viaducts/Intersections
Capacity Improvements Detail**
7/1/18 - 6/30/23

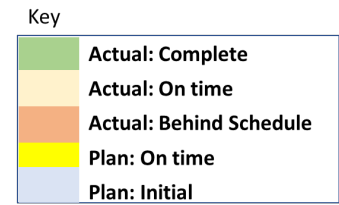




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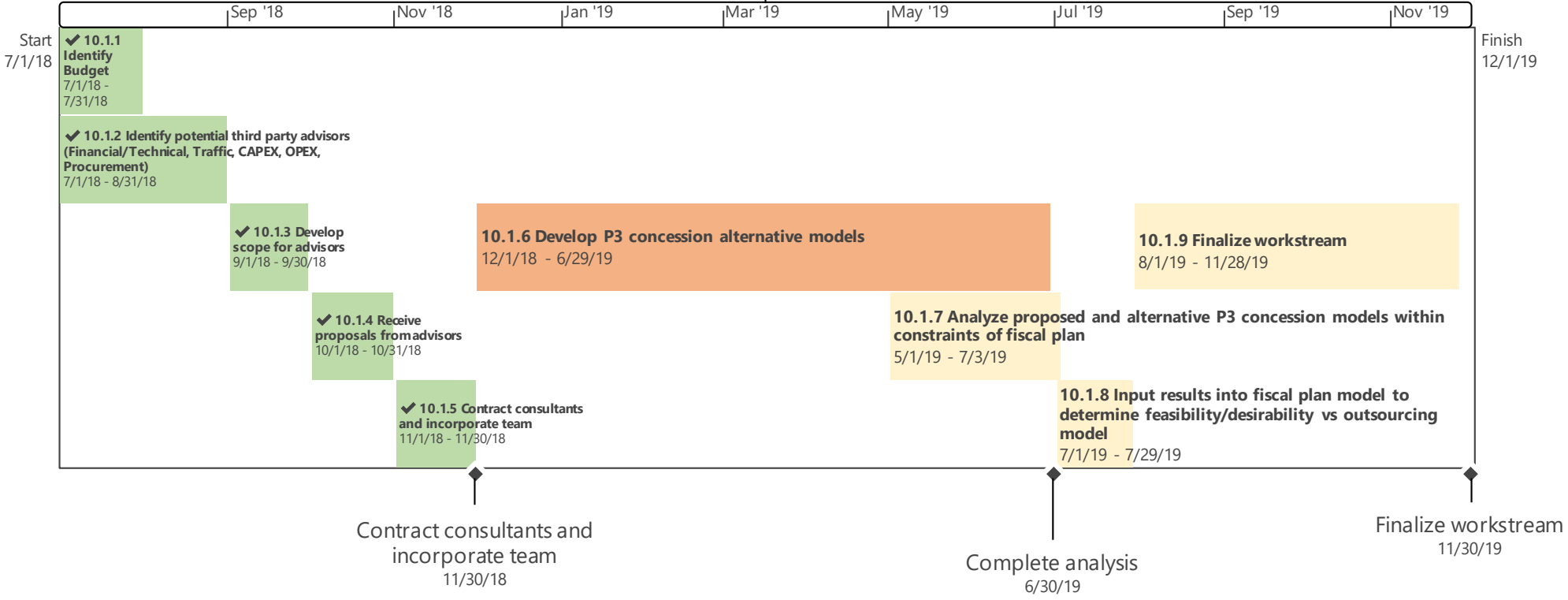
9.2b Congestion Management-Viaducts & Intersections Capacity Improvements Detail
11/21/18 - 6/14/23

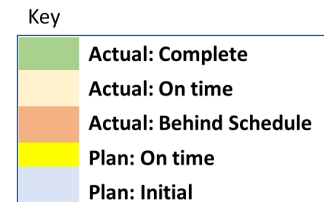




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10.1 Concessions 7/1/18 - 11/30/19





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