

Financial Oversight Management Board for Puerto Rico

PRHTA Reporting - July 2020

Overview

Tab 1.0	Executive Summary
Tab 1.1	B2A: YTD June
Tab 1.3	B2A: Traffic Volume
Tab 2.0	Fiscal Measures
Tab 3.1	CIP: Pre-Construction
Tab 3.2	CIP: Construction
Tab 3.3	CIP: EFL ER Program
Tab 4.1	Liquidity: Weekly Cash Flow
Tab 4.2	Liquidity: Bank Balances (restricted and unrestricted)
Tab 4.3	1 (C) Report
Tab 5.0	Balance Sheet

1.0 Executive Summary - Puerto Rico Highway and Transportation Authority - July 2020

The following information summarizes the progress made by the Puerto Rico Highway and Transportation Authority in executing its FY20 Certified Fiscal Plan.

A. Pre-Construction

Pre-Construction activity for this month was centered in continuing to implement remote procedures with some presential activities as permitted. Field work required for pre-construction was restarted; however, it is too early to evaluate the efficiency of such activities. Prior to the Pandemic, the pre-construction program was performing well within the established thresholds, with planned vs. actual bid dates differing by less than 3 weeks and award dates by 9 days. Project Notice to Proceeds (NTPs) had been granted 9 days earlier than planned on average.

The significant FY21 budget cuts implemented by the FOMB on construction soft cost will have a significant impact on the implementation of the Pre-Construction Program, including significant risk in the obligation and expenditures of federal aid funds.

During the month of June, the Bid Board continued with the implementation of a remote/presential procurement procedure. The bids are delivered to the bid office and are read publicly via Webex or Teams. The pre bid conferences are also implemented via Webex or Teams. The board of award meets in the bid room to open the bids, but all other activities are implemented using combined remote/presential procedures.

- 8 projects were bided-for a total amount of \$29,460,098.60
- 4 projects were granted NTP-for a total amount of \$9.79 million

B. Construction (Hard Costs)

Construction activities officially restarted May 11, 2020 after Covid-19 procedures were approved and the lockdown on construction activities was lifted by executive order. HTA spend significant effort in developing the protocols to perform Construction Engineering and Inspection (CEI) activities under COVD-19. Although construction activities are being executed, significant labor absenteeism is affecting progress. An insignificant percentage of the payments executed up to June 30, 2020, correspond to work performed after the lockdown. All the work performed during June 2020 will be paid next fiscal year.

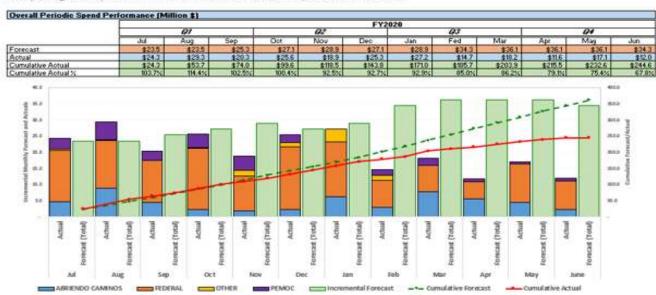
Regular Construction payments based on modified accrual during the month of June were a total of \$12.0 M. The last relevant construction hard cost report is the one submitted in April 15, 2020 which demonstrated that at a monthly rate, the \$18.2 M paid represented 101.9% of projections. The corresponding YTD was \$204.1. This represented 80.2% of projections with significant impact of the pandemic and the earthquake events. Without the impact of the pandemic, the aggregate budget to actuals would have been at 87.4%.

Projected cost increases and delays at the program level for Post-María projects were 3.9% and 22.8% respectively, a historical low for HTA.

Even with the 56 day lockdown, the significant impact of the earthquakes, and the fact that Q4 projected investment, which was 29.5% of FY20 total could not accrue in FY20 due to the pandemic, the regular program modified accrual total for the fiscal year was \$244.6 M or 67.8% of the projected \$361M. Since HTA's projections were on track prior to the earthquakes and the pandemic up to March 16, 2020, the expected % compliance of the regular construction program would have been 97.3% without the impact of the extreme events.

1.0 Executive Summary - Puerto Rico Highway and Transportation Authority - July 2020

The impact on COVID-19 and the Earthquakes on the performance of the regular program CIP is clearly demonstrated by the graph of Budget to Actuals by program by month and the cumulative totals presented below:



By January 2020, corresponding to the work performed in the first half of FY20, HTA was performing at 92.9% in terms of B2A in the regular construction program. The January earthquakes (due to significant labor absenteeism) had a significant impact in January KPIs and reduced the B2A to 30% for the month resulting in a YTD B2A of 85%. The lockdown halted all construction activities for 56 days resulting in no additional modified accrued payments for work performed during FY20 which was 29.5% of FY20 total investment. This resulted in FY modified accrual payments of \$244.6 M or 67.8% in terms of B2A. Even under this worst-case scenario, caused by two extreme events in consecutive months, HTA was able to significantly increase its regular program expenditures from \$145.6 M in FY19 to \$244.6 M in FY20 resulting in an increase of 168% in one year.

HTA worked in establishing procedures to make payments to critical contractors, consultants and suppliers during the lockdown and once construction and other field operations resumed. The following table demonstrates the success of these efforts during the month of May. Total payments were \$17.7 M.

1.0 Executive Summary - Puerto Rico Highway and Transportation Authority - July 2020

	P. D.	
Construction Hard and So June 202		
FHWA Hard Cost	\$	8,747,184.55
PEMOC		1,060,878.26
Non Federal Hard Cost (Abriendo Caminos I)		232,532.85
Non Federal Hard Cost (Abriendo Caminos II)		1,973,647.04
ESTATAL		
Comision de Seguridad FHWA	3	
FHWA Emergencia		3,841,867.82
FHWA Soft Cost		427,408.21
Local ROW		5,807.01
Non Federal Soft Costs		614,701.76
Emergency Soft Costs	37	770,863.50
Total	\$	17,674,891.00
Total Regular Program Hard Costs	\$	12,014,242.70

Obligations of FHWA YTD for Sept. 20th (Close of Federal Fiscal Year) were \$226 M from federal funds and \$40 M from advanced construction for a total of \$266 M, a historical high for HTA. This represents 102% of the \$262 M planned for obligation and 42 out of 44 projects or 96% of the projects planned for obligation.

C. Areas for Improvement

Soft cost disbursements are lower than planned partially affected by contracting difficulties during the end of the fiscal year and during the transition period shortly thereafter.

Disbursements in the Federal Emergency Relief (ER) program have also been lower than expected. HTA is working closely with Eastern Federal Lands (EFL) to improve performance

D. Reporting Inconsistencies

This issue has been resolved since all Capex reporting is now based on modified accrual.

E. FY20 Q4 Actuals vs Amended Fiscal Plan Assumptions

			Q4 FY20			Variano		Actual/e	relected	
Program		Astrolo	Pr	oject	ed	Valiani	æ	Actual/Projected		
		Actuals	4/12/2020		6/11/2020	4/12/2020	6/11/2020	4/12/2020	6/11/2020	
Regular Federal	\$	25,847,829.35	\$ 11,162,392.20	\$	25,115,382.45	-131.6%	-2.9%	231.6%	102.9%	
PEMOC		2,543,207.11	2,567,777.33	5,777,499.00		1.0%	56.0%	99.0%	44.0%	
AC-1		232,532.85	763,515.25	5,777,499		69.5%	86.5%	30.5%	13.5%	
AC-2		12,020,469.88	5,484,758.17		12,340,705.88	-119.2%	2.6%	219.2%	97.4%	
State		40,169.85	21,557.05	1	48,503.35	-86.3%	17.2%	186.3%	82.8%	
Total	\$	40,684,209.04	\$ 20,000,000.00	\$	45,000,000.00	-103.4%	9.6%	203.4%	90.4%	
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The table presents the Fourth Quarter payments by program B2A. The projected include two scenarios, the original submittal from 4/12/2020 and the amended from 6/11/2020. The table demonstrates that the original projections presented by HTA were very conservatives due to the great degree of uncertainty at that time since the lockdown was still in full effect. The amended were much more accurate at the total level with 90.4% and for most of the programs.

Future performance of the construction program is still very uncertain due to significant absenteeism of the labor force and the impact of COVID-19 positives on work in progress.

The significant FY21 budget cuts implemented by the FOMB on construction soft cost will have a significant impact on the implementation of the Construction Program, including significant risk in the expenditures of Federal Aid funds.

1.1 B2A: YTD June

In S Thousands	FY20 Budget	Reapportion	Adjusted	YTD Budget	YTD Actuals	Variance (\$M)	Variance	Variance Explanation
			Budget			, ,	(%)	
								Variance is due to: 1) Toll fares increase not implemented 2) Humacao toll stations will resume operations on 8/16 instead 7/1
Toll Revenue ¹	145,762		145,762	145,762	121,470	(24,292)	-16.67%	3) Increase on unpaid tolls and decrease in violations collected within the month they were incurred. 4) Reduction in the traffic of the PR 52 in the month of January due to the emergency of the earthquake. 5) Reduction in the traffic and toll collections in
								all the system due to emergency COVID-19
Transit Revenue 2	6,761		6,761	6,761	5,397	(1,364)	-20.17%	Collective transportation services are not being offered due to COVID-19
Toll Fines	13,067		13,067	13,067	-	(13,067)	-100.00%	The PRHTA position for FY2020 is not to collect toll fines.
Other Income	11,612		11,612	11,612	10,617	(995)	-8.57%	
Total Own Revenues	177,202	-	177,202	177,202	137,484	(39,718)	-22.41%	,
Commonwealth Funds Earmarked for Operational	600		600	600	600	-	0.00%	
Expenditure								
Commonwealth Funds Earmarked for Capital	74,334		74,334	74,334	74,334		0.00%	
Expenditures Current year	74,334		74,334	74,334	74,554		0.0070	
Total Funding from Commonwealth ³	74,934	-	74,934	74,934	74,934	-	0.00%	
Federal Highway Administration ("FHWA") Funds	251,480		251,480	251,480	138,864	(112,616)	-44.78%	Construction Project was delayed due to emergency COVID-19
Federal Emergency Revenues	80,594		80,594	80,594	42,114	(38,480)	-47.75%	The execution of construction projects related to hurricanes Irma and Maria has been different from planned.
Transit Funds	29,464		29,464	29,464	10,571	(18,893)		We are in the process of collecting data to evaluate if we can make a request, because the fact that no transportation service was provided due to COVID 19; CAPEX program has not started.
Hurricane Loss Assessment - Insurance and FEMA	21,111		21,111	21,111	327	(20,784)	0.00%	
Revenue				,		` ' '		
Total Federal and Other Funding	382,649	-	382,649	382,649	191,876	(190,773)	-49.86%	
Total Consolidated Revenues ⁴	634,785	-	634,785	634,785	404,294	(230,491)	-36.31%	

¹ No toll fares increase implemented/considered.

² These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

³ No transfers from Central Government for Operational Expenditures are expected during the year. \$67M for "Abriendo Caminos II" were assigned for the financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit

1.1 B2A: YTD June

In \$ Thousands	FY20 Budget	Reapportion	Adjusted	YTD Budget	YTD Actuals	Variance (\$M)	Variance	Variance Explanation
			Budget				(%)	
Right of Way ("ROW")	3,300		3,300	3,300	1,611	1,689		The execution of ROW Payments has been different than planned and have been impacted by COVID-19 emergency
Construction Local	10,000		10,000	10,000	1,506	8,494	84.94%	The execution of Construction Projects has been different than planned and delays in the certification process due to January
								Eathquake and COVID-19 emergency
Transit Capital Improvement Program ("CIP")	11,464		11,464	11,464	-	11,464	100.00%	Transit CAPEX Program don't start on FY 2019-2020
Hurricane Loss Assessment	22,325		22,325	22,325	-	22,325	100.00%	
Federal Emergency Repair Program	80,594		80,594	80,594	47,555	33,039	40.99%	The execution of construction projects related to hurricanes Irma and Maria has been different from planned.
Local Emergency Repair Program	820		820	820	-	820	100.00%	Emergency construction project are be made with federal funds
Federal Construction Program	251,480		251,480	251,480	151,979	99,501	39.57%	The execution of Construction Projects has been different than planned and delays in the certification process due to January
								Eathquake and COVID-19 emergency
Non-Federal Construction Program 5	195,720		195,720	195,720	96,054	99,666	50.92%	The execution of Construction Projects has been different than planned and delays in the certification process due to January
-								Eathquake and COVID-19 emergency
Total Capital Expenditures	575,703	-	575,703	575,703	298,705	276,998	48.11%	
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Payroll and Related	46,372	4,500	50,872	50,872	50,502	370	0.73%	
Paygo	35,469		35,469	35,469	35,469	-	0.00%	
ROW Payments	16,403		16,403	16,403	14,703	1,700		Delays due to COVID-19 Emergency
Title III Professional Fees	19,504		19,504	19,504	12,513	6,991		Savings in Services and Cost related to Tittle III
Non-Title III Professional Fees	11,360	(4,500)	6,860	6,860	5,041	1,819		Savings in Professional Service and reduction of services due to COVID-19 quarantine
Other Expenses	23,886		23,886	23,886	5,650	18,236		Savings in insurance, utilities and other purchase services expense, and the non utilization of the Operational Reserve.
Tren Urbano	67,198	(1,000)	66,198	66,198	63,584	2,614	3.95%	
Feeder Buses	9,070	1,000	10,070	10,070	9,120	950	9.43%	
Toll Highways Administration and Maintenance	50,223		50,223	50,223	25,312	24,911	49.60%	Delays in approving the highway maintenance auction, savings on utilities, insurance and other miscellaneous, & Delays in
								maintenance works and traffic disminution due to emergency COVID-19
Litigation (Operational) Reserve	8,516		8,516	8,516	-	8,516		HTA didn't need to use de Litigation Reserve
Total Operating Expenses	288,001	-	288,001	288,001	221,894	66,107	22.95%	
Total Expenditures 5	863,704	_	863,704	863,704	520,599	343,105	39.72%	

⁵ The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit

Toll Revenue

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
PR-20	3,705	3,705	2,822	(883)	-23.83%
PR-52	87,328	87,328	58,551	(28,777)	-32.95%
PR-53	14,358	14,358	13,340	(1,018)	-7.09%
PR-66	34,337	34,337	25,578	(8,759)	-25.51%
V-TOLLS OF PERIOD	6,034	6,034	21,179	15,145	250.99%
Total Toll Revenue	145,762	145,762	121,470	(24,292)	-16.67%

Note: It is the Public Policy of the Government Of Puerto Rico that tolls will not be increased

1.1 B2A: YTD June

Payroll and Related

In \$ Thousands	FY20 Budget	Reapportion	Adjusted	YTD Budget	YTD Actuals	Variance (\$M)	Variance
			Budget				(%)
Payroll - Construction	16,280	3,600	19,880	19,880	19,885	(\$5)	-0.03%
Payroll - Operations	9,304	2,000	11,304	11,304	11,581	(\$277)	-2.45%
VTP Buyouts	4,198	(2,538)	1,660	1,660	1,660	0	0.00%
Christmas Bonus	-	591	591	591	591	0	0.00%
Vacation Leave Payment	-	186	186	186	196	(10)	-5.38%
Early Exits / Early Retirement	9,920	(1,691)	8,229	8,229	8,135	94	1.14%
PayGo	35,469	-	35,469	35,469	35,469	0	0.00%
Health Benefits	5,354	2,352	7,706	7,706	7,349	357	4.63%
Other	1,315		1,315	1,315	1,105	210	15.97%
Total Payroll Expenses	81,840	4,500	86,340	86,340	85,971	\$369	0.43%

Federal construction program

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Construction Projects	228,943	228,943	142,923	86,020	37.57%
Soft Cost - Construction Projects	22,537	22,537	9,056	13,481	59.82%
Total Federal Construction Program	251,480	251,480	151,979	99,501	39.57%

Non-Federal construction program

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Abriendo Caminos 1	34,500	34,500	12,256	22,244	64.48%
Hard Cost - Abriendo Caminos 2	52,250	52,250	33,729	18,521	35.45%
Hard Cost - Abriendo Caminos 3	7,000	7,000	-	7,000	100.00%
Hard Cost - Other	63,435	63,435	34,316	29,119	45.90%
Soft Cost	45,535	45,535	15,753	29,782	65.40%
Total Non-Federal Construction Program	202,720	202,720	96,054	106,666	52.62%

Non-Title III Professional Service Fees

In \$ Thousands	FY20 Budget	Reapportion	Adjusted	YTD Budget	YTD Actuals	Variance (\$M)	Variance
			Budget				(%)
Audit and Financial Services	2,167	-125	2,042	2,042	1,262	780	38.20%
Legal Services	674	-65	609	609	511	98	16.09%
Other Professional Services	915	-200	715	715	539	176	24.62%
VTP Professional Services	860	-860	-	-	-	-	0.00%
VTP Outsourcing Costs	2,425	-750	1,675	1,675	1,536	139	8.30%
Implementation Soft Costs	3,285	-1,600	1,685	1,685	1,193	492	29.20%
Toll Optimization Professional Services	1,035	-900	135	135	-	135	100.00%
Total Non-Title III Professional Services	11,361	-4,500	6,861	6,861	5,041	1,820	26.53%

The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit Furthermore, the capex budget was based on cash accounting, which should not vary greatly with accrual over the duration of the Fiscal Year.

July is an exception given the increase of invoicing that typically happens at the end of the Fiscal Year.

1.3 HTA B2A Q4 Quarterly

In \$ Thousands	Adjusted	Q1 Budget	Q1 Actuals	Q1 Variance	Q1 Variance (%)	Q2 Budget	Q2 Actuals	Q2Variance (\$M)	Q2Variance (%)	Q3 Budget	Q3 Actuals	Q3Variance	Q3 Variance (%)	Q4 Budget	Q4 Actuals	Q4Variance	Q4 Variance (%)
	Budget FY			(\$M)								(\$M)				(\$M)	
	2020																
Toll Revenue ¹	145,762	36,269	33,440	(2,829)	-7.80%	36,468	35,321	(1,147)	-3.15%	36,190	30,407	(5,783)	-15.98%	36,835	22,302	(14,533)	-39.45%
Transit Revenue ²	6,761	1,752	1,681	(71)	-4.05%	1,838	2,261	423	23.01%	1,755	1,455	(300)	-17.09%	1,416	-	(1,416)	-100.00%
Toll Fines	13,067	2,882	-	(2,882)	-100.00%	2,972	-	(2,972)	-100.00%	4,287	-	(4,287)	-100.00%	2,926	-	(2,926)	-100.00%
Other Income	11,612	2,229	2,532	303	13.59%	2,973	3,114	141	4.74%	3,810	3,876	66	1.73%	2,600	1,095	(1,505)	-57.88%
Total Own Revenues	177,202	43,132	37,653	(5,479)	-12.70%	44,251	40,696	(3,555)	-8.03%	46,042	35,738	(10,304)	-22.38%	43,777	23,397	(20,380)	-46.55%
Commonwealth Funds Earmarked for Operational	600	-	-	-	0.00%	-	-	-	0.00%	-		-	0.00%	600	600	-	0.00%
Expenditure									0.00%				0.00%				0.00%
Commonwealth Funds Earmarked for Capital	74.334	16,833	16,833	_	0.00%	16,834	16,834		0.00%	23,583	23.583		0.00%	17,084	17,084		0.00%
Expenditures Current year	74,334	10,633	10,033		0.0070	10,034	10,034		0.0070	23,363	23,363		0.00%	17,004	17,004		0.00%
Total Funding from Commonwealth ³	74,934	16,833	16,833	-	0.00%	16,834	16,834	-	0.00%	23,583	23,583	-	0.00%	17,684	17,084	-	0.00%
Federal Highway Administration ("FHWA") Funds	251,480	45,869	21,523	(24,346)	-53.08%	47,044	64,520		37.15%	80,072	32,983	(47,089)		78,495	19,838	(58,657)	
Federal Emergency Revenues	80,594	12,509	7,365	(5,144)	-41.12%	12,267	11,281	(986)	-8.04%	20,407	11,510	(8,897)	-43.60%	35,411	11,958	(23,453)	
Transit Funds	29,464	7,366	6,099	(1,267)	-17.20%	7,366	1,185	(6,181)	-83.91%	7,366	3,001	(4,365)	-59.26%	7,366	286	(7,080)	-96.12%
Hurricane Loss Assessment - Insurance and FEMA	21,111			_	0.00%				0.00%	327		(327)	0.00%	20.784		(20,784)	0.00%
Revenue	21,111				0.0070				0.0070	327		(327)	0.00%	20,764		(20,704)	0.00%
Total Federal and Other Funding	382,649	65,744	34,987	(30,757)	-46.78%	66,677	76,986	10,309	15.46%	108,172	47,494	(60,678)	-56.09%	142,056	32,082	(109,974)	-77.42%
Total Consolidated Revenues *	634,785	125,709	89,473	(36,236)	-28.83%	127,762	134,516	6,754	5.29%	177,797	106,815	(70,982)	-39.92%	203,517	72,563	(130,354)	-64.35%

¹ No toll fares increase implemented/considered.

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In \$ Thousands	Adjusted	Q1 Budget	Q1 Actuals	Q1 Variance	Q1 Variance (%)	Q2 Budget	Q2 Actuals	Q2Variance (\$M)	Q2Variance (%)	Q3 Budget	Q3 Actuals	Q3Variance	Q3 Variance (%)	Q4 Budget	Q4 Actuals	Q4Variance	Q4 Variance (%)
	Budget FY	_		(\$M)						-		(\$M)		-		(\$M)	
	2020																
Right of Way ("ROW")	3,300	512	420	92	17.97%	476	239	237	49.79%	733	850	(117)	-15.96%	1,579	102	1,477	93.54%
Construction Local	10,000	2,172	1,862	310	14.27%	2,009	3,236	(1,227)	-61.08%	3,040	(3,632)	6,672	219.47%	2,779	40	2,739	98.56%
Transit Capital Improvement Program ("CIP")	11,464	-	-	-	0.00%	-	-	-	0.00%	-	-	-	0.00%	11,464	-	11,464	0.00%
Hurricane Loss Assessment	22,325	-	-	-	0.00%	-	-	-	0.00%	-	-	-	0.00%	22,325	-	22,325	0.00%
Federal Emergency Repair Program	80,594	12,509	7,335	5,174	41.36%	12,267	11,396	871	7.10%	20,407	17,058	3,349	16.41%	35,411	11,766	23,645	66.77%
Local Emergency Repair Program	820	127	-	127	100.00%	176	-	176	100.00%	182	-	182	100.00%	36,835	-	36,835	100.00%
Federal Construction Program	251,480	39,033	37,709	1,324	3.39%	53,880	55,271	(1,391)	-2.58%	80,072	31,440	48,632	60.74%	78,495	27,559	50,936	64.89%
Non-Federal Construction Program 5	195,720	27,575	18,948	8,627	31.29%	37,169	23,426	13,743	36.97%	45,225	35,020	10,205	22.56%	85,751	18,660	67,091	78.24%
Total Capital Expenditures	575,703	81,928	66,274	15,654	19.11%	105,977	93,568	12,409	11.71%	149,659	80,736	68,923	46.05%	274,639	58,127	216,512	78.84%
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Payroll and Related	50,872	12,184	12,827	(643)	-5.28%	13,711	12,974	737	5.38%	10,687	12,673	(1,986)	-18.58%	14,290	12,028	2,262	15.83%
Paygo	35,469	8,852	8,852	-	0.00%	8,953	8,953	-	0.00%	8,734	8,734	-	0.00%	8,930	8,930	-	0.00%
ROW Payments	16,403	4,521	5,207	(686)	-15.17%	4,345	3,304	1,041	23.96%	4,337	2,222	2,115	48.77%	3,200	3,970	(770)	-24.06%
Title III Professional Fees	19,504	2,520	140	2,380	94.44%	3,736	591	3,145	84.18%	6,756	7,606	(850)	-12.58%	6,492	4,176	2,316	35.67%
Non-Title III Professional Fees	6,860	2,273	147	2,126	93.53%	3,844	1,438	2,406	62.59%	2,078	721	1,357	65.30%	(1,335)	2,735	(4,070)	304.87%
Other Expenses	23,886	2,915	953	1,962	67.31%	2,629	2,389	240	9.13%	2,340	1,117	1,223	52.26%	16,002	1,191	14,811	92.56%
Tren Urbano	66,198	14,839	13,603	1,236	8.33%	16,631	17,163	(532)	-3.20%	19,925	17,740	2,185	10.97%	14,803	15,078	(275)	-1.86%
Feeder Buses	10,070	2,238	2,076	162	7.24%	2,275	2,850	(575)	-25.27%	2,270	2,231	39	1.72%	3,287	1,963	1,324	40.28%
Toll Highways Administration and Maintenance	50,223	7,652	6,913	739	9.66%	12,515	8,104	4,411	35.25%	16,072	6,080	9,992	62.17%	13,984	4,215	9,769	69.86%
Litigation (Operational) Reserve	8,516	-	-		0.00%	-	-	-	0.00%	-	-	-	0.00%	-	-	-	0.00%
Total Operating Expenses	288,001	57,994	50,718	7,276	12.55%	68,639	57,766	10,873	15.84%	73,199	59,124	14,075	19.23%	79,653	54,286	25,367	31.85%
Total Expenditures ⁶	863,704	139,922	116,992	22,930	16.39%	174,616	151,334	23,282	13.33%	222,858	139,860	82,998	37.24%	354,292	112,413	241,879	68.27%

⁵ During fiscal year 2018-2019 HTA received \$ 126.3 Million for Non Federal Construction Program. Disbursements will occur this fiscal year.

⁶ The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes.

Γoll	Revenue	

In \$ Thousands	Adjusted	Q1 Budget	Q1 Actuals	Q1 Variance	Q1 Variance (%)	Q2 Budget	Q2 Actuals	Q2Variance (\$M)	Q2Variance (%)	Q3 Budget	Q3 Actuals	Q3Variance	Q3 Variance (%)	Q4 Budget	Q4 Actuals	Q4Variance	Q4 Variance (%)
	Budget FY			(\$M)								(\$M)				(\$M)	
	2020																
PR-20	3,705	943	825	118	-12.51%	948	850	98	-10.35%	941	715	226	-24.01%	873	432	441	-50.51%
PR-52	87,328	21,725	17,952	3,773	-17.37%	21,844	18,030	3,814	-17.46%	21,678	14,005	7,673	-35.39%	22,081	8,564	13,517	-61.22%
PR-53	14,358	3,554	3,341	213	-6.00%	3,574	4,356	(782)	21.88%	3,547	3,532	15	-0.41%	3,683	2,111	1,572	-42.68%
PR-66	34,337	8,523	7,785	738	-8.66%	8,570	7,630	940	-10.97%	8,505	6,602	1,903	-22.37%	3,200	3,561	(361)	11.28%
V-TOLLS OF PERIOD	6,034	1,523	3,537	(2,014)	132.19%	1,532	4,455	(2,923)	190.86%	1,520	5,553	(4,033)	265.33%	1,459	7,634	(6,175)	423.21%
Total Toll Revenue	145,762	36,269	33,440	2,829	-7.80%	36,468	35,321	1,147	-3.15%	36,190	30,407	5,783	-15.98%	31,296	22,302	8,994	-28.74%

Note: It is the Public Policy of the Government Of Puerto Rico that tolls will not be increased

² These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

No transfers from Central Government for Operational Expenditures are expected during the year. \$67M for "Abriendo Caminos" were assigned for FY2020.

1 3 HTA R2A O4 Ouar

n \$ Thousands	Adjusted	Q1 Budget	Q1 Actuals	Q1 Variance	Q1 Variance (%)	Q2 Budget	Q2 Actuals	Q2Variance (\$M)	Q2Variance (%)	Q3 Budget	Q3 Actuals	Q3Variance	Q3 Variance (%)	Q4 Budget	Q4 Actuals	Q4Variance	Q4 Variance (%)
	Budget FY			(\$M)								(\$M)				(\$M)	
	2020																
Payroll - Construction	19,880	5,065	5,395	(330)	-6.52%	3,599	4,602	(1,003)	27.87%	4,030	5,218	(1,188)	29.48%	7,186	4,670	2,516	-35.01%
Payroll - Operations	11,304	3,132	3,252	(120)	-3.83%	2,048	2,539	(491)	23.97%	2,121	2,869	(748)	35.27%	4,003	2,921	1,082	-27.03%
VTP Buyouts	1,660	-	-	-	0.00%	3,779	1,248	2,531	-66.98%	419	412	7	-1.67%	(2,538)	-	(2,538)	0.00%
Christmas Bonus	591	-	-	-	0.00%	591	591	-	0.00%	-	-	-	#DIV/0!	-	-	-	0.00%
Vacation Leave Payment	186	-	69	(69)	-100.00%	-	72	(72)	-100.00%	-	45	(45)	-100.00%	186	10	176	-94.62%
Early Exits / Early Retirement	8,229	2,596	2,256	-	13.10%	2,276	1,951		-14.28%	2,711	2,061		-23.98%	646	1,867		189.01%
PayGo	35,469	8,838	8,838	-	0.00%	8,967	8,967	-	0.00%	8,734	8,734	-	0.00%	8,930	8,930	-	0.00%
Health Benefits	7,706	1,338	2,083	(745)	-55.68%	1,339	1,719	(380)	28.38%	1,339	2,051	(712)	53.17%	3,690	1,496	2,194	-59.46%
Other	1,315	66	12	54	81.82%	66	12	54	-81.82%	67	17	50	-74.63%	1,116	1,064	52	-4.66%
Total Payroll Expenses	86,340	21,035	21,905	(870)	-4.14%	22,665	21,701	639	-4.25%	19.421	21,407	(2,636)	10.23%	23,219	20,958	3,482	-9.74%

Federal construction program																	
In \$ Thousands	Adjusted	Q1 Budget	Q1 Actuals	Q1 Variance	Q1 Variance (%)	Q2 Budget	Q2 Actuals	Q2Variance (\$M)	Q2Variance (%)	Q3 Budget	Q3 Actuals	Q3Variance	Q3 Variance (%)	Q4 Budget	Q4 Actuals	Q4Variance	Q4 Variance (%)
	Budget FY			(\$M)								(\$M)				(\$M)	
	2020																
Hard Cost - Construction Projects	228,943	35,535	35,126	409	1.15%	49,460	53,267	(3,807)	7.70%	50,459	28,668	21,791	-43.19%	93,489	25,862	67,627	-72.34%
Soft Cost - Construction Projects	22,537	3,498	2,583	915	26.16%	5,744	2,004	3,740	-65.11%	8,289	2,772	5,517	-66.56%	5,006	1,697	3,309	-66.10%
Total Federal Construction Program	251,480	39,033	37,709	1,324	3.39%	55,204	55,271	(67)	0.12%	58,748	31,440	27,308	-46.48%	98,495	27,559	70,936	-72.02%

Non-Federal construction program																	
In \$ Thousands	Adjusted	Q1 Budget	Q1 Actuals	Q1 Variance	Q1 Variance (%)	Q2 Budget	Q2 Actuals	Q2Variance (\$M)	Q2Variance (%)	Q3 Budget	Q3 Actuals	Q3Variance	Q3 Variance (%)	Q4 Budget	Q4 Actuals	Q4Variance	Q4 Variance (%)
	Budget FY			(\$M)								(\$M)				(\$M)	
	2020																
Hard Cost - Abriendo Caminos 1	34,500	5,320	5,320	-	0.00%	4,561	4,561	-	0.00%	2,142	2,142	-	0.00%	22,477	233	22,244	-98.96%
Hard Cost - Abriendo Caminos 2	52,250	-	-	-	0.00%	2,035	2,035	-	0.00%	19,673	19,673	-	0.00%	30,542	12,021	18,521	-60.64%
Hard Cost - Abriendo Caminos 3	7,000	-	-	-	0.00%	-	-	-	0.00%	-	-			7,000	-		
Hard Cost - Other	63,435	14,178	10,428	3,750	26.45%	16,982	16,068	914	-5.38%	7,547	5,277	2,270	-30.08%	24,728	2,543	22,185	-89.72%
Soft Cost	45,535	8,077	3,200	4,877	60.38%	13,591	762	12,829	-94.39%	15,863	7,928	7,935	-50.02%	8,004	3,863	4,141	-51.74%
Total Non-Federal Construction Program	202,720	27,575	18,948	8,627	31.29%	37,169	23,426	13,743	-36.97%	45,225	35,020	10,205	-22.56%	92,751	18,660	67,091	-79.88%

Non-Title III Professional Service Fees								(4)						1			
In \$ Thousands	Adjusted	Q1 Budget	Q1 Actuals		Q1 Variance (%)	Q2 Budget	Q2 Actuals	Q2Variance (\$M)	Q2Variance (%)	Q3 Budget	Q3 Actuals		Q3 Variance (%)	Q4 Budget	Q4 Actuals		Q4 Variance (%)
	Budget FY			(\$M)								(\$M)				(\$M)	
	2020																
Audit and Financial Services	2,042	432	87	345	79.86%	598	377	221	-36.96%	495	354	141	-28.48%	517	444	73	-14.12%
Legal Services	609	136	8	128	94.12%	201	165	36	-17.91%	162	88	74	-45.68%	110	250	(140)	127.27%
Other Professional Services	715	228	52	176	77.19%	282	126	156	-55.32%	153	135	18	-11.76%	52	226	(174)	334.62%
VTP Professional Services	0	-	-	-	0.00%	860	-	860	-100.00%	-	-	-	#DIV/0!	(860)	-	(860)	-100.00%
VTP Outsourcing Costs	1,675	-	-	-	0.00%	1,100	320	780	-70.91%	518	38	480	-92.66%	57	1,178	(1,121)	1966.67%
Implementation Soft Costs	1,685	892	-	892	100.00%	608	450	158	-25.99%	604	106	498	-82.45%	(419)	637	(1,056)	-252.03%
Toll Optimization Professional Services	135	585	-	585	100.00%	195	-	195	-100.00%	146	-	146	-100.00%	(791)	-	(791)	-100.00%
Total Non-Title III Professional Services	6,861	2,273	147	2,126	93.53%	3,844	1,438	2,406	-72.13%	2,078	721	1,357	-65.30%	(1,334)	2,735	(4,069)	-305.02%

Note The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes. Furthermore, the capex budget was based on cash accounting, which should not vary greatly with accrual over the duration of the Fiscal Year. July is an exception given the increase of invoicing that typically happens at the end of the Fiscal Year

1.	3 B2A: Traffic Vol

							1.5 DZA: 1	ranic volume								
						Monthly - Tr	affic volume ('00	<u>0s)</u>						June YTD - Traffic	volume ('000s)	
	July	August	September	October	November	December	January	February	March	April	May	June	Actuals ('000s)	Budget ('000s)	Variance ('000s)	Variance (%)
PR-5	1,477,078.00	1,559,236	1,515,152	1,636,204	1,550,201	1,642,968	1,481,472	1,514,354	931,973	548,377	973,162	1,281,113	16,111,290	16,324,788	(213,498)	-1.31%
PR-17 (Teodoro Moscoso)	529,344	520,543	468,435	515,861	498,212	566,252	491807	468858	312,601	99,373	191,244	318,247	4,980,777	4,799,102	181,675	3.79%
PR-20	344,067	369,681	349,086	384,591	356,493	381,360	347,776	359,931	247,470	120,359	235,091	294,355	3,790,260	3,684,936	105,324	2.86%
PR-22	14,181,097	14,557,904	13,757,416	15,031,582	14,287,630	15,129,552	13,589,950	13,906,185	8,446,862	4,685,168	8,563,424	11,778,013	147,914,783	153,362,153	(5,447,370)	-3.55%
PR-52	6,424,443	6,395,912	5,983,567	6,480,920	6,221,564	6,607,045	5,098,173	5,577,207	4,067,267	1,978,118	3,915,795	4,941,210	63,691,221	71,507,199	(7,815,978)	-10.93%
PR-53	1,071,765	1,463,008	1,699,624	1,853,797	1,736,172	1,791,901	1,583,225	1,693,132	1,194,550	594,882	1,065,552	1,466,865	17,214,473	12,063,167	5,151,306	42.70%
PR-66	2,305,819	2,270,364	2,085,561	2,262,404	2,169,247	2,332,563	2,090,731	2,172,547	1,491,465	626,635	1,287,449	1,900,945	22,995,730	23,300,696	(304,966)	-1.31%
													-			
HTA	10,146,094	10,498,965	10,117,838	10,981,712	10,483,476	11,112,869	9,119,905	9,802,817	7,000,752	3,319,994	6,503,887	8,603,375	107,691,684	110,555,998	(2,864,314)	-2.59%
Teodoro Moscoso	529,344	520,543	468,435	515,861	498,212	566,252	491,807	468,858	312,601	99,373	191,244	318,247	4,980,777	4,799,102	181,675	3.79%
Metropistas	15,658,175	16,117,140	15,272,568	16,667,786	15,837,831	16,772,520	15,071,422	15,420,539	9,378,835	5,233,545	9,536,586	13,059,126	164,026,073	169,686,941	(5,660,868)	-3.34%
															(0.0.0.000	
Total	26,333,613	27,136,648	25,858,841	28,165,359	26,819,519	28,451,641	24,683,134	25,692,214	16,692,188	8,652,912	16,231,717	21,980,748	276,698,534	285,042,041	(8,343,507)	-2.93%

2.0 Fiscal Measures YTD

	Act.	Budget	Variance (\$)
(\$000's)	<u> </u>		
Organizational Enhancements			
1 Board Structure	\$0	(\$200)	\$200
2 KPIs	\$0	\$0	\$0
Total Organizational Enhancements	\$0	(\$200)	\$200
Revenue Enhancements			
3 Increase Tolls	\$0	\$6,033	(\$6,033)
4 Discretionary Funds	\$0	(\$200)	\$200
5 Toll Optimization	\$0	\$6,402	(\$6,402)
6 Ancillary Revenues	\$1,687	\$1,556	\$131
Total Revenue Enhancements	\$1,687	\$13,791	(\$12,104)
Expense Savings			
7 CIP Optimization	\$0	\$0	\$0
8 Rightsizing	\$0	\$0	\$0
9 Pensions Reduction	\$0	\$0	\$0
10 Xmas Bonus Elimination	\$0	\$538	(\$538)
11 Contract Re-Bid	\$0	\$0	\$0
12 Early Exits	\$0	\$0	\$0
13	\$0	\$0	\$0
14 Concessions	\$0	(\$2,500)	\$2,500
Total Expense Savings	\$0	(\$1,962)	\$1,962
Initiatives Net Impact	\$1,687	\$11,629	(\$9,942)

Comments

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data

\$914,253,141.93 \$674,481,988.21 **Actual Bid Opening** Programmed Bid Programmed Bid **Actual Bid Award** Programmed NTP **Actual NTP Letter** Estimate from Program AC Code Description Contractor Actual Bid Opening Date Date **Award Date** Date Letter Date Date Engineer DTL (FHWA) AC-520130 DTL Phase 1, Unit 1 - PR-52 from km 3.1 to 5.3 11-Apr-18 April 11, 2018 May 11, 2018 May 11, 2018 June 11, 2018 June 11, 2018 Constructora Santiago II \$14,160,315.00 \$14,160,315.00 Abriendo Caminos (Ronda 1) AC-001266 Abriendo Caminos - Primarias Región Metro 1 10-May-18 May 15, 2018 May 30, 2018 May 30, 2018 July 13, 2018 Ferrovial Agroman \$ 7,463,425,00 \$ 7,463,425,00 July 2, 2018 DTL (FHWA) AC-520141 DTL Phase 1. Unit 2 - PR-52 from km. 5.3 to 6.9 24-May-18 May 24, 2018 June 23, 2018 June 23, 2018 July 24, 2018 July 24, 2018 Ferrovial Agroman \$ 12.907.535.00 \$12.907.535.00 DTL (FHWA) AC-520142 DTL Phase 1, Unit 3 - PR-52 from km 6.9 to 9.16 29-May-18 May 29, 2018 June 28, 2018 June 28, 2018 July 29, 2018 July 29, 2018 Ferrovial Agroman \$10,932,655.00 \$10,932,655.00 PEMOC (Local) AC-001269 Reconstrucción de Carreteras Región Este, Unidad 1 30-May-18 May 30, 2018 July 6, 2018 July 6, 2018 September 12, 2018 August 13, 2018 Unique Builders, Inc \$ 3,695,542.50 \$ 3,695,542.50 PEMOC (Local) AC-002269 Reconstrucción de Carreteras Región Este, Unidad 2 5-Jun-18 June 5, 2018 July 26, 2018 July 26, 2018 October 7, 2018 August 27, 2018 Puerto Rico Asphalt, LLC \$ 2,995,000.00 \$ 2,995,000.00 PEMOC (Local) AC-003269 Reconstrucción de Carreteras Región Este, Unidad 3 5-Jun-18 June 5, 2018 July 6, 2018 July 6, 2018 September 19, 2018 August 10, 2018 Super Asphalt Pavement \$ 4,228,567.00 \$ 4,228,567.00 PEMOC (Local) AC-001270 Reconstrucción de Carreteras Región Sur, Unidad 1 7-Jun-18 June 7, 2018 July 6, 2018 July 6, 2018 September 12, 2018 Robles Asphalt Corp \$ 3,929,789.90 \$ 3,929,789.90 August 13, 2018 PEMOC (Local) AC-002270 Reconstrucción de Carreteras Región Sur, Unidad 2 7-Jun-18 June 7, 2018 July 6, 2018 July 6, 2018 September 12, 2018 August 13, 2018 Robles Asphalt Corp \$ 4,372,933.40 \$ 4,372,933.40 \$ 6,263,573.00 \$ 6,263.573.00 AC-001271 July 20, 2018 August 30, 2018 PEMOC (Local) Reconstrucción de Carreteras Región Norte, Unidad 1 12-Jun-18 June 12, 2018 July 20, 2018 September 26, 2018 Super Asphalt Reconstrucción de Carreteras Región Norte, Unidad 2 July 20, 2018 August 30, 2018 PEMOC (Local) AC-002271 12-Jun-18 June 12, 2018 July 20, 2018 September 26, 2018 Super Asphalt \$ 4.163.800.00 | \$ 4.163.800.00 PEMOC (Local) AC-000272 Reconstrucción de Carreteras Región Metro Unidad 1 13-Jun-18 June 13, 2018 June 23, 2018 June 23, 2018 September 26, 2018 August 28, 2018 Super Asphalt Pavement \$ 2,026,220.00 | \$ 2,026,220.00 AC-003271 13-Jun-18 July 20, 2018 \$ 3,905,136,00 \$ 3,905,136,00 PEMOC (Local) Reconstrucción de Carreteras Región Norte, Unidad 3 June 13, 2018 July 20, 2018 September 26, 2018 August 28, 2018 Super Asphalt Pavement PEMOC (Local) AC-001273 Reconstrucción de Carreteras Región Oeste, Unidad 1 14-Jun-18 June 14, 2018 July 20, 2018 July 20, 2018 September 26, 2018 August 30, 2018 Maglez Eng \$ 4,637,287.00 | \$ 4,637,287.00 PEMOC (Local) AC-002273 Reconstrucción de Carreteras Región Oeste, Unidad 2 14-Jun-18 June 14, 2018 July 20, 2018 July 20, 2018 September 26, 2018 September 7, 2018 Ferrovial Agroman \$ 4,911,904.00 | \$ 4,911,904.00 July 12, 2018 July 12, 2018 Abriendo Caminos (Ronda 1) AC-001275 27-Jun-18 June 27, 2018 August 13, 2018 August 13, 2018 Del Valle Group \$ 6.026.000.00 \$ 6.026.000.00 Abriendo Caminos - Primarias Región Norte 1 AC-001267 July 12, 2018 \$ 6,262,000.00 \$ 6,262,000.00 Abriendo Caminos (Ronda 1) Abriendo Caminos - Primarias Región Sur 1 22-Jun-18 June 29, 2018 July 12, 2018 August 13, 2018 August 13, 2018 Del Valle Group \$ 5,978,712.50 \$ 5,978,712.50 AC-001276 11-Jul-18 Abriendo Caminos (Ronda 1) Abriendo Caminos - Primarias Región Este 1 July 9, 2018 July 23, 2018 July 23, 2018 September 4, 2018 September 4, 2018 Harry Auto Kool \$ 5,099,750.00 Abriendo Caminos (Ronda 1) AC-001277 Abriendo Caminos - Primarias Región Oeste 1 13-Jul-18 July 13, 2018 July 23, 2018 July 23, 2018 September 4, 2018 August 27, 2018 Transporte Rodríguez Asfalto \$ 5,099,750.00 Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 AC-520137 September 17, 2018 Regular FHWA 19-Jul-18 July 19, 2018 August 29, 2018 October 18, 2018 September 24, 2018 Desarrolladora IA \$ 4.757.059.00 \$ 4.757.059.00 Kilómetros 55 30 al 61 00 Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 AC-520138 \$ 3,888,105,00 Regular FHWA 20-Jul-18 July 20, 2018 September 18, 2018 August 29, 2018 October 19, 2018 September 24, 2018 Desarrolladora IA \$ 3,888,105,00 Kilómetros 49.00 al 52.30 Regular FHWA 16-Aug-18 August 16, 2018 October 15, 2018 September 21, 2018 November 15, 2018 December 6, 2018 Del Valle Group \$16.256.000.00 \$ 16.256.000.00 Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, AC-520140 \$15,685,000,00 Regular FHWA 17-Aug-18 August 17, 2018 October 16, 2018 September 19, 2018 November 16, 2018 December 6, 2018 Del Valle Group \$15.685.000.00 Kilómetros: 71.60 al 77.00 Abriendo Caminos (Ronda 1) AC-002266 Abriendo Caminos - Secundarias y Terciarias Región Metro 1 October 14, 2018 \$ 2,989,475.00 \$ 2,989,475.00 21-Sep-18 August 22, 2018 September 14, 2018 November 21, 2018 October 16, 2018 Super Asphalt Pavement AC-002267 22-Sep-18 October 14, 2018 \$ 5,943,709.60 \$ 5,943,709.60 Abriendo Caminos (Ronda 1) Abriendo Caminos - Secundarias y Terciarias Región Sur 1 August 23, 2018 September 17, 2018 November 21, 2018 October 11, 2018 Luiani General Contractor AC-002275 26-Sep-18 October 19, 2018 \$ 4,643,122.00 \$ 4,643,122.00 Abriendo Caminos (Ronda 1) Abriendo Caminos - Secundarias y Terciarias Región Norte 1 August 27, 2018 September 17, 2018 November 24, 2018 October 11, 2018 Luiani General Contractor Abriendo Caminos (Ronda 1) AC-002276 Abriendo Caminos - Secundarias y Terciarias Región Este 1 29-Sep-18 August 30, 2018 October 19, 2018 November 24, 2018 October 23, 2018 Cidra Excavation \$ 3,582,550.00 \$ 3,582,550.00 September 14, 2018 Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 AC-015237 \$ 1,467,868.00 Regular FHWA 30-Sep-18 August 31, 2018 October 30, 2018 October 5, 2018 November 30, 2018 October 30, 2018 Gill Engineering Group, Inc. \$ 1.467.868.00 al 20.50 Nieves & Nieves, Engineers AC-002277 Abriendo Caminos - Secundarias y Terciarias Región Oeste 1 4-Oct-18 October 25, 2018 November 28, 2018 \$ 3,418,125.00 \$ 3,418,125.00 Abriendo Caminos (Ronda 1) September 4, 2018 September 24, 2018 October 19, 2018 and Contractors, Inc. \$ 4.437.000.00 \$ 4.437.000.00 Abriendo Caminos (Ronda 1) AC-003267 Abriendo Caminos - Primarias Región Sur 2 6-Oct-18 September 6, 2018 October 25, 2018 September 20, 2018 November 28, 2018 October 23, 2018 Robles Asphalt Corp Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, Caribbean Sign Supplies \$ 9.141.778.00 \$ 9.141.778.00 Regular FHWA AC-006639 30-Sep-18 September 7, 2018 October 30, 2018 October 19, 2018 November 30, 2018 December 7, 2018 PR-66, Kilómetros: 0.00 al 20.00 Manufacturers, Inc. Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al AC-015235 13-Oct-18 November 12, 2018 December 13 2018 November 1 2018 RO Rental Equipment \$ 2,404,528.00 \$ 2,404,528.00 Regular FHWA September 10, 2018 October 2 2018 11.25 AC-003266 5-Oct-18 September 11, 2018 October 25, 2018 September 20, 2018 November 28, 2018 October 19, 2018 \$ 4,662,255.00 \$ 4,662,255.00 Abriendo Caminos (Ronda 1) Abriendo Caminos - Primarias Región Metro 2 Ferrovial Agroman AC-003275 11-Oct-18 November 1, 2018 September 20, 2018 \$ 4,619,000.00 \$ 4,619,000.00 Abriendo Caminos (Ronda 1) Abriendo Caminos - Primarias Región Norte 2 September 11, 2018 December 5, 2018 October 19, 2018 Del Valle Group Abriendo Caminos (Ronda 1) AC-003276 Abriendo Caminos - Primarias Región Este 2 13-Oct-18 November 1, 2018 December 5, 2018 Del Valle Group \$ 4,662,000.00 \$ 4,662,000.00 September 13, 2018 October 2, 2018 October 19, 2018 Abriendo Caminos (Ronda 1) AC-003277 Abriendo Caminos - Primarias Región Oeste 2 18-Sep-18 September 18, 2018 December 17, 2018 November 16, 2018 January 31, 2019 January 25, 2019 \$ 2,031,050.00 | \$ 2,031,050.00 Maglez Eng DTL (FHWA) AC-520131 DTL Phase 2, Unit 1 -PR-52 from km 9.16 to 12.02 12-Oct-18 October 1, 2018 November 11, 2018 October 24, 2018 December 12, 2018 December 13, 2018 \$18.956.788.00 \$18.956.788.00 Ferrovial Agroman Safety Improvements PR-10 from km 0 to km 29, Ponce-AC-100088 Regular FHWA 2-Oct-18 October 2, 2018 January 1, 2019 December 6, 2018 February 15, 2019 February 4, 2019 Desarrolladora IA \$14,979,637.75 \$14,979,637.75 Adjuntas Regular FHWA AC-300118 2-Nov-18 December 2, 2018 \$12.866.618.00 \$ 12,866,618,00 PR-30 from km 7.3 to km 14.4 October 3, 2018 October 25, 2018 December 14, 2018 December 14, 2018 Ferrovial Agroman Bridge #2314 over Cayaguas River, off PR-902 km 0.1, San Regular FHWA AC-091206 4-Oct-18 October 4, 2018 January 14, 2019 November 16, 2018 February 28, 2019 January 25, 2019 Obratec Contratista General \$ 510,395.32 \$ 510.395.32 Lorenzo DTL - Phase 2 Phase 2, Unit 2 -PR-52 from km 12.02 to 13.96 DTL (FHWA) AC-520143 14-Oct-18 October 4, 2018 November 13, 2018 October 24, 2018 December 14, 2018 December 14, 2018 Constructora Santiago II \$15,999,892.00 \$15,999,892.00 (sta 33+02 to sta 15+00) Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 AC-010031 4-Nov-18 December 4, 2018 \$ 4,175,004.00 \$ 4,175,004.00 Regular FHWA October 5 2018 November 29 2018 December 20, 2018 December 20, 2018 FI Construction km 0.6 to 0.8. Cabo Rojo Regular FHWA AC-017333 25-Oct-18 October 9, 2018 November 24, 2018 October 25, 2018 December 25, 2018 December 7, 2018 Maglez Eng \$ 2,737,327.00 \$ 2,737,327.00 Safety Improvements to PR-173 from km 0 to km 9

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data

\$914,253,141.93 \$674,481,988.21 **Actual Bid Opening** Programmed Bid Programmed Bid **Actual Bid Award** Programmed NTP **Actual NTP Letter** Estimate from Program **AC Code** Description Contracto **Actual Bid** Opening Date Date **Award Date** Date **Letter Date** Date Engineer AC-010272 Safety Improvements to PR-102 from km 7.8 to km 17.8 11-Oct-18 December 17 2018 \$ 2 745 770 00 \$ 2,745,770.00 Regular FHWA October 11, 2018 December 3, 2018 January 31, 2019 February 1, 2019 Transporte Rodríguez Asfalto PEMOC (Local) AC-003273 Reconstrucción de Carreteras Región Oeste, Unidad 3 25-Oct-18 October 25, 2018 January 14, 2019 December 6, 2018 February 28, 2019 January 25, 2019 Transporte Rodríguez Asfalto \$ 6.299.876.00 \$ 6,299,876,00 PEMOC (Local) AC-003270 Reconstrucción de Carreteras Región Sur, Unidad 3 16-Jan-19 December 6, 2018 February 15, 2019 January 16, 2019 March 17, 2019 February 21, 2019 JM Caribbean Builders \$ 7,077,162.00 \$ 7,077,162.00 DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta AC-001870 DTL (FHWA) 11-Dec-18 December 11, 2018 January 14, 2019 January 16, 2019 February 28, 2019 February 25, 2019 Del Valle Group \$ 8,949,000.00 \$ 8,949,000.00 52+00) DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta DTL (FHWA) AC-800534 12-Dec-18 December 12, 2018 January 14, 2019 January 16, 2019 February 28, 2019 February 28, 2019 Del Valle Group \$13,393,000.00 \$13,393,000.00 63+00) AC-004269 April 3, 2019 \$ 2,152,340.00 PEMOC (Local) Reconstrucción de Carreteras Región Este, Unidad 4 14-Jan-19 January 15, 2019 February 13, 2019 February 14, 2019 March 15, 2019 Super Asphalt Corp \$ 2,152,340.00 Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, \$10.118.410.00 Regular FHWA AC-002906 31-Jan-19 January 31, 2019 May 17, 2019 June 18, 2019 May 1, 2019 August 6, 2019 Const. Hartmann \$10,118,410.00 Bayamón AC-011417 1-Feh-19 March 18, 2019 Tamrio \$ 297,479.00 \$ 297,479.00 Regular FHWA Bridge #2161 over waterway, PR-114 Km 2.2, Mayaguez February 1, 2019 March 6, 2019 May 2, 2019 May 3, 2019 TRD March 1, 2019 March 30, 2019 April 1, 2019 \$ 9,059,362.00 \$ 9,059,362.00 Regular FHWA Critical Bridges & Rehab 1-Feb-19 February 1, 2019 April 1, 2019 Various Contractors Bridge #1058 over Río Grande de Loíza, PR-9912 Km 0.1. AC-991202 Regular FHWA 7-Feh-19 February 7, 2019 March 24, 2019 March 26, 2019 May 8, 2019 May 20, 2019 CAC Crespo Builders LLC \$ 3,730,000.00 \$ 3,730,000.00 Cyaguas Ward, San Lorenzo AC-520135 12-Feb-19 March 29, 2019 \$ 7,060,798.00 \$ 7,060,798.00 Regular FHWA PR-52 from km 95 to km 99 February 13, 2019 March 26, 2019 May 13, 2019 May 8, 2019 Ferrovial Agroman DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to AC-800533 14-Feb-19 March 25, 2019 \$13,112,005.00 \$13,112,005.00 DTL (FHWA) February 14, 2019 March 14, 2019 May 9, 2019 May 1, 2019 Ferrovial Agroman sta 151+66) March 26, 2019 AC-001206 15-Feb-19 February 15, 2019 March 29, 2019 May 8, 2019 \$11,199,312.00 \$11,199,312.00 Regular FHWA PR-12 Pavement Rehabilitation May 10, 2019 Venegas Construction Design Build LLC PEMOC (Local) AC-005269 Reconstrucción de Carreteras Región Este, Unidad 5 20-Feb-19 February 20, 2019 March 20, 2019 February 26, 2019 April 28, 2019 March 12, 2019 \$ 986,546.00 \$ 986,546.00 PEMOC (Local) AC-004271 Highway Reconstruction North Region, Unit 4 28-Feb-19 February 28, 2019 March 28, 2019 April 15, 2019 April 28, 2019 May 20, 2019 Professional Asphalt \$ 3,439,000.00 \$ 3,439,000.00 AC-111131 22-Mar-19 May 7, 2019 Maglez Eng \$ 1,568,977.00 \$ 1,568,977.00 Regular FHWA Reconstruction of PR-111, Kms. 4.0, 4.2 (ER90 funds) March 26, 2019 April 24, 2019 June 21, 2019 May 31, 2019 Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a AC-001282 27-Mar-19 March 27, 2019 May 8, 2019 \$ 3,189,977.00 | \$ 3,189,977.00 Abriendo Caminos (Ronda 2) April 25, 2019 June 19, 2019 May 20, 2019 Harry Auto Kool 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo) Nieves & Nieves, Engineers AC-065605 \$ 4,884,000.00 | \$ 4,884,000.00 Regular FHWA Reconstruction of PR-656 km, 2.3 (ER80 funds) 4-Anr-19 April 4, 2019 May 7, 2019 May 9, 2019 June 21 2019 June 12 2019 and Contractors. Inc. AC-014354 Bridge #780 over Matrullas River, PR-143 Km 36.0, Orocovis May 3, 2019 \$ 228,192,00 \$ 228,192.00 Regular FHWA 16-Apr-19 April 24 2019 May 23, 2019 June 18 2019 June 20, 2019 Empresas JBR, Inc. AC-800356 23-Apr-19 June 4, 2019 363,000.00 \$ 363,000.00 Regular FHWA Reconstruction of PR-135, Adjuntas May 7, 2019 May 23, 2019 July 16, 2019 June 12, 2019 Nieves, Engineers and Contrac \$ AC-005383 April 30, 2019 \$11,091,000.00 \$11,091,000.00 Regular FHWA Pavement Reconstruction at PR-53 from km 0.6 to km 7.9 9-Apr-19 May 9, 2019 June 10, 2019 June 15, 2019 July 11, 2019 Del Valle Group Highway Safety Rafael Martínez Nadal Expressway, PR-20 Regular FHWA AC-002065 20-May-19 May 30, 2019 July 1, 2019 June 26, 2019 August 12, 2019 July 31, 2019 Desarrolladora JA \$19,469,055.00 \$19,469,055.00 Kms: 0.00 to 10.00 Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 AC-520125 LPCD Inc \$ 5.899.914.00 Regular FHWA 14-Jun-19 June 18, 2019 July 26, 2019 August 27, 2019 September 6, 2019 October 31, 2019 \$ 5.899.914.00 KM 49.5 Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Abriendo Caminos (Ronda 2) AC-006282 3-Jul-19 June 20, 2019 August 14, 2019 July 26, 2019 September 25, 2019 August 21, 2019 A & M Group \$ 3,696,464.75 \$ 3.696,464,75 Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331 PR-334, PR-105, PR-106) AFI-BP-19-06 Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad Abriendo Caminos (Ronda 2) AC-004282 28-May-19 June 21, 2019 July 9, 2019 July 26, 2019 August 20, 2019 August 21, 2019 A&M Contractor \$ 2,992,095.00 | \$ 2,992,095.00 2 (PR-742, PR-712, PR-726, PR-7725, PR-390, PR-127, PR-7722) AFI-BP-19-24 Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 28-May-19 \$ 3,406,876.19 | \$ 3,406,876.19 July 9, 2019 Abriendo Caminos (Ronda 2) AC-003282 June 25 2019 July 26, 2019 August 20, 2019 August 21, 2019 R&F 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-128 PR-374) AFI-BP-19-23 AC-018193 LPC Contractors Inc. 26-Jun-19 August 7, 2019 September 15, 2019 \$ 5,995,017.00 \$ 5,995,017.00 Regular FHWA Julio Andino Pedestrian Bridge, San Juan June 25, 2019 January 9, 2020 January 9, 2020 Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Abriendo Caminos (Ronda 2) AC-015282 10-Jul-19 June 25, 2019 August 21, 2019 July 26, 2019 October 2, 2019 August 28, 2019 A&M Group \$ 3,950,603.26 | \$ 3,950,603.26 Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) RP-19-16-AC

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data

Program	AC Code	Description	Opening Date	Date	Award Date	Date	Letter Date	Date	Contractor	Engineer	Actual Bid
Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00
Abriendo Caminos (Ronda 2)	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-498, PR-397) AFI-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodríguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64
Abriendo Caminos (Ronda 2)	AC-002284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00
Regular FHWA	AC-093001	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-9030, Gurabo	7-Jul-19	July 9, 2019	August 18, 2019	September 23, 2019	September 29, 2019	November 21, 2019	Piloto Construction, LLC	\$ 3,627,000.00	\$ 3,627,000.00
Regular FHWA	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	14-Jul-19	July 11, 2019	August 25, 2019	August 20, 2019	October 6, 2019	September 30, 2019	Del Valle Group	\$11,890,000.00	\$11,890,000.00
Abriendo Caminos (Ronda 2)	AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-7774, PR- 496, PR-455, PR-124) BP-19-141-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019	October 15, 2019	Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65
Regular FHWA	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 3,758,224.00	\$ 3,758,224.00
Abriendo Caminos (Ronda 2)	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19- 142-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019	October 15, 2019	JR Asphalt	\$ 775,714.29	\$ 775,714.29
Regular FHWA	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 4,385,792.00	\$ 4,385,792.00
Abriendo Caminos (Ronda 2)	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-6431, PR-6685, PR- 643, PR-667, PR-165, PR-813) BP-19-146-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,908.74	\$ 3,832,908.74
Regular FHWA	AC-002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamón	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 17, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00
Regular FHWA	AC-520134	Highway Safety Improvements of PR-52 from km 52.3 to 55.3	20-Jul-19	July 24, 2019	August 31, 2019	August 15, 2019	October 12, 2019	September 30, 2019	R & F Asphalt Unlimited Inc.	\$ 4,533,208.40	\$ 4,533,208.40
Regular FHWA	AC-111135	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	10-Jul-19	July 29, 2019	August 21, 2019	August 20, 2019	October 2, 2019	September 25, 2019	Super Asphalt Corp	\$ 6,423,334.50	\$ 6,423,334.50
Regular FHWA	AC-017745	Geometric Improvements of PR-177 Interchange with Juan Martínez Ave., Bayamón	4-Aug-19	July 30, 2019	September 15, 2019	September 9, 2019	October 27, 2019	October 8, 2019	Obratec Contratista General, Inc.	\$ 709,463.00	\$ 709,463.00
Abriendo Caminos (Ronda 2)	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP- 19-143-AC	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 8, 2019	October 15, 2019	HDT Group	\$ 2,898,938.95	\$ 2,898,938.95
Regular FHWA	AC-800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-921 from Km. 0.0 to Km. 4.1, Las Piedras	19-Aug-19	August 6, 2019	September 30, 2019	September 9, 2019	November 11, 2019	October 15, 2019	Lujani General Contractor Inc.	\$ 2,053,218.00	\$ 2,053,218.00
Regular FHWA	AC-520144	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	11-Aug-19	August 9, 2019	September 22, 2019	September 25, 2019	November 3, 2019	October 29, 2019	Del Valle Group	\$13,656,000.00	\$13,656,000.00
DTL (FHWA)	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.63)	25-Aug-19	August 10, 2019	October 6, 2019	September 10, 2019	November 17, 2019	October 10, 2019	Constructora Santiago II	\$ 919,000.00	\$ 919,000.00
Regular FHWA	AC-111136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9-Sep-19	August 13, 2019	October 21, 2019	September 10, 2019	December 2, 2019	October 31, 2019	LPC Contractors Inc.	\$ 8,168,979.00	\$ 8,168,979.00
Abriendo Caminos (Ronda 2)	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 1,994,452.17	\$ 1,994,452.17
Abriendo Caminos (Ronda 2)	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	2-Jul-19	August 27, 2019	August 13, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Professional Asphalt	\$ 4,503,277.52	\$ 4,503,277.52

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data

\$914,253,141.93 \$674,481,988.21

mid-March there are no update	I	T								\$914,255,141.95	\$674,481,988.21
Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
Abriendo Caminos (Ronda 2)	AC-016282	Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019	September 17, 2019	October 11, 2019	October 17, 2019	A & N Road Development	\$ 5,599,560.14	\$ 5,599,560.14
Abriendo Caminos (Ronda 2)	AC-002282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-196, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	28-May-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019	November 4, 2019	Puerto Rico Asphalt, LLC	\$ 3,289,839.89	\$ 3,289,839.89
Regular FHWA	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019	October 21, 2019	Transporte Rodríguez Asfalto	\$ 5,985,403.00	\$ 5,985,403.00
Abriendo Caminos (Ronda 2)	AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (Pr.884, Pr.882, Pr.825, Pr.590, Pr.6690, Pr. 688, Pr.6677, PR.8865, PR.6659, PR-659)	2-Jul-19	September 19, 2019	August 13, 2019	September 19, 2019	September 24, 2019	December 16, 2019	Puerto Rico Asphalt, LLC	\$ 2,096,956.61	\$ 2,096,956.61
Abriendo Caminos (Ronda 2)	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	18-Jul-19	September 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 3,077,095.68	\$ 3,077,095.68
Abriendo Caminos (Ronda 2)	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-949, PR-787)	18-Jun-19	October 1, 2019	July 30, 2019	October 15, 2019	September 10, 2019	October 31, 2019	Super Asphalt Corp	\$ 4,802,601.47	\$ 4,802,601.47
Regular FHWA	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019	September 10, 2019	December 4, 2019	October 31, 2019	Desarrolladora JA	\$ 1,289,742.00	\$ 1,289,742.00
Regular FHWA	AC-014984	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manatí-Ciales	4-Aug-19	October 25, 2019	September 15, 2019	December 20, 2019	January 31, 2020	January 31, 2020	Transporte Rodríguez Asfalto	\$ 8,152,516.50	\$ 8,152,516.50
Regular FHWA	AC-083503	Pavement Rehabilitation and Reconstruction of PR-835	24-Aug-19	October 31, 2019	October 5, 2019	December 9, 2019	January 27, 2020	January 27, 2020	Piloto Construction, LLC	\$ 5,169,000.00	\$ 5,169,000.00
Regular FHWA	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	15-Nov-19	November 15, 2019	December 27, 2019	December 20, 2019	February 21, 2020	February 14, 2020	C.J.O. Construction Corp.	\$ 4,757,996.13	\$ 4,757,996.13
Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase I (Rec PR-148 & PR-167), Naranjito	20-Nov-19	November 20, 2019	February 21, 2020		April 3, 2020		CJO Construction Corp	\$ 1,543,000.00	\$ 1,543,000.00
Regular FHWA	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19	November 21, 2019	October 5, 2019		January 31, 2020	January 31, 2020	Transporte Rodríguez Asfalto	\$ 6,088,181.00	\$ 6,088,181.00
Regular FHWA	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	26-Nov-19	November 26, 2019	January 7, 2020	January 23, 2020	February 21, 2020	February 12, 2020	Ferrovial Agroman	\$ 2,541,000.00	\$ 2,541,000.00
DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	24-Apr-19	December 20, 2019	June 5, 2019	January 17, 2020	January 31, 2020	January 31, 2020	LPC Contractors Inc.	\$ 5,404,198.00	\$ 5,404,198.00
PEMOC (Local)	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Díaz	31-Jan-20	January 31, 2020	March 13, 2020		April 24, 2020		Empresas JBR, Inc.	\$ 587,777.00	\$ 587,777.00
DTL (FHWA)	AC-800509	DTL - Phase 6 - ITS	31-Jan-20	January 31, 2020	March 13, 2020		April 24, 2020		Bermudez Longo Diaz Masso, LLC	\$11,832,959.40	\$11,832,959.40
Regular FHWA	AC-010166	Construction of Recreational Trail for Bycicles and Pedestrians from Río Bayamón to PR-165, Toa Baja	17-Apr-20		May 29, 2020		July 10, 2020			\$ 4,508,477.80	
Regular FHWA	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Ututado	3-Apr-20		May 15, 2020		June 26, 2020			\$ 3,307,429.81	
Regular FHWA	AC-520120	Payament Rehabilitation and Reconstruction of PR-52 from	20-Mar-20		May 1, 2020		June 12, 2020			\$ 5,750,000.00	
Regular FHWA	AC-411901		27-Mar-20		May 8, 2020		June 19, 2020			\$ 9,120,000.00	
Regular FHWA	AC-500023		24-Apr-20		June 5, 2020		July 17, 2020			\$ 6,540,000.00	
Regular FHWA	AC-020311	Highway Safety Improvements of PR-203 from km 0.0 to km 7.1, Gurabo-San Lorenzo	19-Jun-20		July 31, 2020		September 11, 2020			\$10,120,000.00	
Regular FHWA	AC-018348	Highway Safety Improvements of PR-183 from km 1.2 to km 10.0, Caguas-San Lorenzo	24-Apr-20		June 5, 2020		July 17, 2020			\$ 8,050,000.00	
Regular FHWA	AC-017630	Highway Safety Improvements of PR-176 from Km. 0.0 to Km. 4.0, San Juan	1-May-20		June 12, 2020		July 24, 2020			\$ 4,834,516.05	
Regular FHWA	AC-018932	Pavement Rehabilitation and Reconstruction of PR-189 from km. 0.0 to km. 13.0, Caguas-Gurabo-Juncos	29-May-20		July 10, 2020		August 21, 2020			\$ 5,327,324.12	
Regular FHWA	AC-005386	Pavement Rehabilitation and Reconstruction of PR-53 form km. 81.0 to km. 86.862 Fase 1, Guayama-Salinas	14-Aug-20		September 25, 2020		November 6, 2020			\$ 11,635,425.15	

\$914,253,141.93 \$674,481,988.21

\$ 4,541,000.00

\$ 6.033.200.00

\$ 4,835,500.00

\$ 9.059.362.00 \$ 9.059.362.00

\$ 9,059,362.00 \$ 9,059,362.00

\$ 9,059,362.00 \$ 9,059,362.00

\$ 9,059,362.00 \$ 9,059,362.00

\$ 9,059,362.00 \$ 9,059,362.00

Various Contractors

Various Contractors

Various Contractors

Various Contractors

Various Contractors

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data

Abriendo Caminos (Ronda 3)

AC-000322

AC-000326

AC-00032

TBD

TBD

TBD

TBD

TBD

Abriendo caminos Ronda 3 - PR-772, PR-703, PR-452, PR-

7752, PR-375, PR-3372, PR-3336, PR-5141, PR-557, PR-512,

PR-386, PR-5520 Abriendo caminos Ronda 3 - PR-492, PR-8809, PR-681, PR-

134, PR-622, PR685, PR-621, PR635, PR-531, PR-129, PR-

647, PR-656, PR-487, PR-134 Abriendo caminos Ronda 3 - PR-109, PR-117, PR-120, PR-

414, PR-434, PR-343, PR-365, PR-317

Critical Bridges & Rehab

26-Mar-20

27-Mar-20

5-Apr-20

1-Feb-19

1-Feb-19

1-Feb-19

1-Feb-19

1-Feb-19

February 1, 2019

Actual Bid Opening Programmed Bid Programmed Bid **Actual Bid Award** Programmed NTP **Actual NTP Letter** Estimate from Program AC Code Description Contractor Actual Bid **Opening Date** Date **Award Date** Date **Letter Date** Date Engineer Highway Safety Improvements of PR-8 from km. 0.00 to km. AC-000814 15-May-20 June 26, 2020 \$ 4.819.491.09 Regular FHWA August 7, 2020 4.6, San Juan Pavement Rehabilitation and Reconstruction of PR-53 from Regular FHWA AC-005384 21-Aug-20 October 2, 2020 November 13, 2020 \$16,767,480.70 km. 86.863 to km. 94.0 Fase II, Guayama-Salinas Abriendo caminos Ronda 3 - PR-5, PR-8829, PR-837, PR-36, Abriendo Caminos (Ronda 3) AC-000310 15-Jan-20 February 26, 2020 April 8, 2020 Design Build LLC \$ 2,714,653.68 \$ 2,714,653.68 PR-844, PR-858 Abriendo caminos Ronda 3 - PR-101, PR-102, PR-421, PR-AC-000313 22-Jan-20 March 4, 2020 \$ 4,551,014.00 Abriendo Caminos (Ronda 3) April 15 2020 445. PR-412. PR-3332 Abriendo Caminos Ronda 3 - PR-3, PR-907, PR-940, PR-187, Abriendo Caminos (Ronda 3) AC-000309 29-Jan-20 March 11, 2020 April 22, 2020 Super Asphalt Pavement Corp \$ 3,906,975.68 \$ 3,906,975.68 PR-981, rampas acceso PR-940/PR-3, PR-933 & PR-782 Regular FHWA AC-010266 Bridge 1096 Replacement 24-Jul-20 September 4, 2020 October 16, 2020 \$ 5,643,692.00 AC-200309 Traffic signal at intersection of PR-2 and PR-419, Aguada 8-May-20 June 19, 2020 \$ 700,000.00 State Capex July 31, 2020 AC-200310 \$ 435,000,00 State Capex Traffic signal at intersection of PR-2 and PR-650, Arecibo 17-Apr-20 May 29, 2020 July 10, 2020 Regular FHWA AC-301127 PR-3 Pedestrian Bridge Carolina September 18, 2020 October 30, 2020 \$ 5.968,731.00 7-Aug-20 Regular FHWA AC-520146 PR-52 Rehab from Km 102 to Km 106 3-Jul-20 August 14, 2020 September 25, 2020 \$ 22,750,000.00 Regular FHWA AC-800510 DTI Noise Barrier 24-Jul-20 September 4, 2020 October 16, 2020 \$ 4,000,000.00 AC-200298 31-Jul-20 September 11, 2020 \$ 6,000,000.00 Regular FHWA PR-2 Km 180 to Km 182, Sabana Grande October 23, 2020 AC-200286 29-Jul-20 September 9, 2020 \$ 23,540,903.00 Regular FHWA PR-2 from KM 187 to KM 195, Guánica October 21, 2020 AC-100248 PR-1 from Km 26 to Km 32 19-Jun-20 July 31, 2020 September 11, 2020 \$12,966,411.00 Regular FHWA Regular FHWA TBD Critical Bridges & Rehab 1-Feb-19 February 1, 2019 April 1, 2019 March 1, 2019 March 30, 2019 April 1, 2019 Various Contractors \$ 9,059,362.00 \$ 9,059,362.00 Regular FHWA Various Contractors \$ 9,059,362.00 | \$ 9,059,362.00 TBD March 1, 2019 Critical Bridges & Rehab 1-Feb-19 February 1, 2019 April 1, 2019 March 30, 2019 April 1, 2019 Abriendo caminos Ronda 3 - PR-123, PR-803, PR-810, PR-AC-000311 25-Feb-20 April 7, 2020 \$ 5,402,670.00 Abriendo Caminos (Ronda 3) May 19, 2020 172, PR-5568, PR-162, PR-782 Abriendo caminos Ronda 3 - PR-842, PR-831, PR-845, PR-AC-000315 27-Feb-20 April 9, 2020 \$ 4,495,595,00 Abriendo Caminos (Ronda 3) May 21, 2020 8869, PR-176, PR-39, PR-41 Abriendo caminos Ronda 3 - PR-2, PR-146, PR-159, PR-137, Abriendo Caminos (Ronda 3) AC-000316 April 16, 2020 May 28, 2020 \$ 7 389 602 00 5-Mar-20 PR-164, PR-686, PR-615, PR-111, PR-647 Abriendo caminos Ronda 3 - PR-139, PR-372, PR-140, PR-Abriendo Caminos (Ronda 3) AC-000317 6-Mar-20 April 17, 2020 May 29, 2020 \$ 5,669,676.00 3375, PR-3, PR-545, PR-378, PR-565 Abriendo caminos Ronda 3 - PR-702, PR-162, PR-376, PR-Abriendo Caminos (Ronda 3) AC-000312 12-Mar-20 April 23, 2020 June 4, 2020 \$ 3,775,430.00 7712, PR-5518, PR-5510, PR-755, PR-527, PR-385 Abriendo caminos Ronda 3 - PR-116, PR-422, PR-3301, PR-Abriendo Caminos (Ronda 3) AC-000318 13-Mar-20 April 24, 2020 June 5, 2020 \$ 8,036,557.00 368. PR-429. PR-103. PR-426. PR-345. PR-362. PR-121 Abriendo caminos Ronda 3 - PR-908, PR-181, PR-964, PR-AC-000314 19-Mar-20 \$ 6,114,278.00 Abriendo Caminos (Ronda 3) April 30, 2020 June 11, 2020 7787, PR-956, PR-3 Abriendo caminos Ronda 3 - PR-777, PR-188, PR-978, PR-\$ 6.141.750.00 Abriendo Caminos (Ronda 3) AC-000319 171, PR-987, PR-946, PR-9966, PR-985, PR-181, PR-31, PR-20-Mar-20 May 1, 2020 June 12, 2020 935, PR-7761, PR-902

May 7, 2020

May 8, 2020

May 17, 2020

April 1, 2019

March 1, 2019

June 18, 2020

June 19, 2020

June 28, 2020

March 30, 2019

April 1, 2019

Due to COVID-1			construction activity in										3.2 CIP: Construc	tion Pre-Maria														
						Project KM						% Change in Cost (Original vs			% Change in Cost (Original			Projected Cost to				Revised Completion		% Change in Duration (Original				% Change in Duration (Original vs
Oracle Number	AC#	Project Type	Description	Region	Number	Begin			Administrador	Original Cost	Revised Cost	Revised)	Increase	Projected Cost	vs Projected)	Amount Certified	% Certified	Complete	NTP	n Date	Duration	Date	Revised Duration	vs Revised)	Completion Date	Time Elapsed	Duration	Projected)
		Geometric	Ensanche PR-140 hasta Intersección					RBC Construction	Ing. Ignacio Rios																			
R000140066	014066			Norte	140			Corporation	Rivas	\$3,999,000.00	\$4.613.285.00	15%	\$50.00	\$4,613,335,00	15%	\$2,637,080,66	57%	\$1,976,254,34	21 5-1 17	26 5.1 10	360	22-Apr-20	997	177%	29-May-20	91%	1034	187%
K000140000	014000	mpiorenano	Corrección De Deslizamiento De	Notic	140			Corporation	ICI 102	\$3,777,000.00	34,013,263.00	1376	350.00	34,013,333.00	1370	32,037,080.00	3170	31,970,234.34	31-301-17	25-341-16	500	22-7491-20	991	17770	25-141119-20	91/0	1034	10770
			Terreno Carretera PR-31 Kilómetro						Ing. Emelyn																			
R009999400	800400	Landslides	11.80	Este	31			Tamrio, Inc.	Serrano Medina	\$1.178.122.15	\$2,498,823,60	112%	\$105,329.00	\$2,604,152,60	121%	\$2,033,639,90	81%	\$570,512.70	30-Dec-16	25-Oct-17	300	14-Feb-20	1142	281%	14-Feb-20	101%	1142	281%
			Rehabilitación Y Mitigación					Obratec																				
			Socavación P/S Qda Jacana Núm.					Contratista	Ing. Milton J.																			
B000752006	075206	Bridge Repair		Sur	752	0.80		General, Inc.	Cintrón Dávila	\$279,396.00	\$130,630.90	-53%	\$102,983.20	\$233,614.10	-16%	\$73,418.24	56%	\$160,195.86	30-Dec-16	28-May-17	150	28-May-17	150	0%	11-May-20	94%	1229	719%
			Reemplazo del Puente Núm. 982					Constructora	Ing. Regino																			
		Bridge	Sobre PR-189, Carretera PR-30,					Santiago II,	Navarro																			
B009999470	800470	Replacement		Este	30	4.10		Corporation	Rodriguez	\$11,143,902.00	\$11,938,637.00	7%	\$370,000.00	\$12,308,637.00	10%	\$3,602,091.64	30%	\$8,706,545.36	29-Sep-16	23-Sep-17	360	01-Apr-19	915	154%	30-Jun-20	91%	1371	281%
			Corrección De Deslizamiento En																									
			Carretera PR-123 Kilómetro 26.9					Obratec																				
R000123024	012224	Landstides	Desde Estación 1+00.00 Hasta la Estación 2+04.56	Sur	123			Contratista General, Inc.	Ing. Wilfredo Guzmin Serrano	\$320,255.00	\$377.962.10	100/	\$622,037.90	\$1,000,000.00	2120/	6147 400 00	200/	\$852,500.11	10.5 16	17.14 17	190	16-Apr-18	575	219%	30-May-20	93%	1350	(500)
R000123024	012324	Landstides	Estacion 2+04.30	Sur	123			General, Inc.	Guzhan Schano	\$320,233.00	\$377,902.10	18%	\$622,037.90	\$1,000,000.00	212%	\$147,499.89	39%	\$852,500.11	19-Sep-10	1 /=NIAT=1 /	100	10=24p1=16	3/3	21976	30*Way*20	93%	1330	650%
			Mejoras al Sistema De Semáforos																									
			Carretera PR-2. Desde El Kilómetro																									
			76.1 (PR-10) Hasta El Kilómetro					Gill Engineering	Ing Tisela Iiran																			
F000002491	200291	Traffic Signals		Norte	2	76.10		Group, Inc.	Adames	\$2,167,966,00	\$4,999,244,40	131%	\$200,000,00	\$5,199,244,40	140%	\$4,065,254,40	81%	\$1,133,990.00	18-Jul-16	13-May-17	300	07-Jan-20	1269	323%	15-Jun-20	93%	1429	376%
		Bridge	Reemplazo Puente Núm. 178						Ing. Maricelly																			
B020014271	802271	Replacement	Quebrada Toita	Sur	14	65.57		Tamrio, Inc.	Tejero Rodriguez	\$3,294,950.30	\$3,920,076.93	19%	\$0.00	\$3,920,076.93	19%	\$2,924,712.23	75%	\$995,364.70	17-Jun-16	9-Sep-17	450	21-Feb-20	1345	199%	21-Feb-20	101%	1345	199%
			Mejoras A La Seguridad Carretera																									
			PR-10 Desde el kilómetro 56.00					Del Valle Group,																				
F000010185	100085	Safety	hasta el Kilómetro 85.5	Norte	10	56.00	85.50	SP	Rosario Rivera	\$5,858,000.00	\$6,539,573.50	12%	\$100,000.00	\$6,639,573.50	13%	\$5,455,469.14	83%	\$1,184,104.36	3-Jun-16	26-Aug-17	450	11-Jun-19	1104	145%	30-Apr-20	96%	1428	217%
			Rehabilitación del Pavimento																									
			Carretera PR-18. Desde kilómetro					Desarrolladora	Ing. Angel L.																			
P000018060	001869	Pasament	0.00 Hasta kilómetro 6.20	Metro	18			JA, Inc.	Cora De Jesús	\$4,283,928.00	\$5.061.241.50	18%	\$177,592,50	\$5,238,834.00	22%	\$3,438,285,49	68%	\$1,800,548,51	3-Iun-16	28-May-17	360	23-Jan-20	1330	269%	30-May-20	94%	1458	305%
100001000)	001007	1 avenum	0.00 Tilbia kilolikuo 0.20	meno	10			274, IIIA.	Com De Jesus	34,203,720.00	30,001,241.00	1070	9111,072.00	30,230,034.00	2270	45,430,205.47	0074	31,000,540.51	J-5un-10	20-may-17	500	25-5411-20	1550	20774	30-14119-20	7470	1450	30370
			Rehabilitación Del Pavimento																									
			Carretera PR-861 Desde Kilómetro					CJO Construction	Ing. Sandra																			
R000861022	086122	Pavement	7.00 Hasta Kilómetro 11.00	Norte	861	7.00	11.00	Corp.	Lisboa González	\$1,318,000.00	\$2,815,005.13	114%	\$100,000.00	\$2,915,005.13	121%	\$1,811,933.33	64%	\$1,103,071.80	7-Apr-16	3-Oct-16	180	13-Feb-20	1408	682%	30-Apr-20	96%	1485	725%
			Extensión Ave. Degetau desde Ave																									
		New	Luis Muñoz Marin PR-32 hasta PR-					Construcciones	Ing. Dayna D.																			
P000034002	003402	Construction		Este	34			Jose Carro, SE	Pérez Zapata	\$24,611,000.00	\$25,688,790.87	4%	\$135,500.00	\$25,824,290.87	5%	\$18,639,852.70	73%	\$7,184,438.17	7-Aug-15	22-Jan-18	900	12-Apr-20	1711	90%	12-Apr-20	97%	1711	90%
		New	Carretera PR-9 Desde Avenida Las						Ing. Damari M.																			
M000009015	000915	Construction	Américas Hasta PR-132	Sur	9				Santiago Torres	\$45,499,874.20	\$47,721,153.99	5%	\$0.00	\$47,721,153.99	5%	\$34,780,223.62	73%	\$12,940,930.37	29-Jul-14	8-Jan-18	1260	24-Sep-20	2250	79%	31-Mar-21	84%	2438	93%
		Geometric	Mejoras a la Intersección de las PR-					Ferrovial	Ing. Juan C.																			
F009999467	800467	Improvements		Metro	21			Agromán, LLC	Arroyo Ramirez	\$16,117,553.50	\$18,166,971.45	13%	\$210,400.00	\$18,377,371.45	14%	\$15,043,017.01	83%	\$3,334,354.44	28-Mar-14	12-Sep-16	900	07-Oct-19	2020	124%	30-Apr-20	97%	2226	147%
			Sistema de Semáforos PR-2 Desde Comunidad Cantera Hasta Plaza					n: ri																				
F000002467	200267	Traffic Signals		Norte	2			Prime Electric, Corp.	Ing, Jisela Jirau Adames	\$4,459,120.00	\$4 313 951 11	-3%	\$100,000,00	\$4.413.951.11	-1%	\$3,640,070,45	84%	\$773 880 66	12 Dec 12	7-Dec-13	360	04-Oct-16	1392	287%	30-Jun-20	96%	2757	666%
14	Z00207	riume Signais	Attend	ivorte				30-Jun-2020	/ WILLIAM .	\$124.531.067.15	\$138.785.347.48	-376		\$141,009,240,08	-170	\$3,640,070.43	6479	\$42.716.691.38	13=1300=12	/=LF0C=13	6510	04-06110	17608	20176	30-3am-20	70%	27403	000/6
	roun							J0-Jun-2020		g. 24,331,007.13	\$130,703,347.48		94,443,074.00	g141,007,240.08		g. 0, 474, 340. /U		942,/10,071.38			0.510		17000				22403	

Due to COVID-19 rela	ited halt of P	RHTA construction activity in										3.2 CIP: Constr	uction Post-Maria														
mid-March there are r	no updates to	this data			Project						% Change in			% Change in					Original		Revised		% Change in				% Change in Duration
Oracle Number AC#	Project Type	Description	Region	Road Number	Project KM Begin	Project KM En	: d Contracto	r Administrador	Original Cost	Revised Cost	Cost (Original v Revised)	vs Projected Cost Increase	Projected Cost	Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Completio n Date	Original Duration	Completion Date I	Revised Duration	Duration (Original	Projected Completion Date	Time Elapsed	Projected Duration	(Original vs Projected)
		Mejoras a la Carretera PR-115,					Ferrovial	Ing. Gilberto Hernández																			
R000115034 011534		Kilómetros: 10.84 a 20.40 Mejoras a la Seguridad Carretera PR- 167		167		9.00	Agromán, LLO	tion Ing. Alejandro E.	\$2,541,000.00	\$2,541,000.00	0%	\$0.00	\$2,541,000.00	0%	\$0.00	0%	\$2,541,000.00					270	0%	19-Nov-20	2%	270	0%
R000167089 016789	Safety	Construccion de Carriles Gerencia	Norte	167	0.00	9.00	Corp.	Garib Arbaje	\$4,757,996.13	\$4,757,996.15	0%		\$4,757,996.15	0%	\$0.00	0%	\$4,757,996.15	24-Feb-20	19-Nov-20	2/0	19-Nov-20	270	0%	19-Nov-20	2%	270	0%
		de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 2,Expreso Las Américas PR-						Ing. Hipólito A.																			
T000018072 001872	DTL	18 San Juan	Metro	18			LPC Contract Transporte	ors, 1 Vázquez Coriano	\$5,404,198.00	\$5,404,198.00	0%	\$0.00	\$5,404,198.00	0%	\$0.00	0%	\$5,404,198.00	14-Feb-20	11-Aug-20	180	11-Aug-20	180	0%	11-Aug-20	8%	180	0%
R000116030 011630	Safety	Mejoras a la Seguridad Carretera PR- 116 Kilómetros: 3.0 a 14.0	Oeste	116	3.00	14.00	Rodriguez Asfalto, Inc.	Ing. José O. Toro Martinez	\$6,088,181.00	\$6,088,181.00	0%		\$6,088,181.00	0%	\$0.00	0%	\$6,088,181.00	14-Feb-20	9-Dec-20	300	09-Dec-20	300	0%	9-Dec-20	5%	300	0%
D000140004 014004	Safety	Mejoras a Seguridad PR-149, Kilómetros: 0.00 al 12.80	Norte	140	0.00	12.90	Transporte Rodriguez Asfalto, Inc.		\$8,152,516.50	\$8,152,516.50	0%		\$8,152,516.50	0%	\$0.00	0%	\$8,152,516.50	14 5 1 20	42121	620	04-Nov-21	630	0%	4-Nov-21	2%	630	0%
R000149084 014984	Salety	Ensanche de Carretera PR-835 Para	None	149	0.00	12.80	Asiano, inc.		38,132,310.30	30,132,310.30	U74		38,132,310.30	074	\$0.00	U7a	\$8,152,516.50	14-Feb-20	4-Nov-21	030	04-100-21	630	076	4-N0V-21	276	630	076
		Proveer Mejor Acceso a Zona Residencial, Industrial, Comercial y					Piloto																				
R000835003 083503	Geometric Improvements	Recreacional (Proyecto Earmark	Metro	835			Construction, LLC		\$5,169,000.00	\$5,169,000.00	0%	\$0.00	\$5,169,000.00	0%	\$0.00	0%	\$5,169,000.00	6-Feb-20	30-May-21	480	30-May-21	480	0%	30-May-21	5%	480	0%
		Paso Peatonal Elevado, Carretera PR																									
BCN1181093 018193	Others	181 Intersección Calle Julio Andino (Residencial El Prado)	Metro	181			LPC & D, Inc	. #N/A	\$5,995,017.00	\$5,995,017.00	0%	\$0.00	\$5,995,017.00	0%	\$0.00	0%	\$5,995,017.00	20-Jan-20	14-Nov-20	300	14-Nov-20	300	0%	14-Nov-20	13%	300	0%
		Reparación y Mantenimiento de																									
		Pavimentos, Región Norte Unidad, 4 (Programa Abriendo Caminos); PR- 884, PR-882, PR-825, PR-590, PR-																									
		6690, PR-688, PR-6677, PR-8865, PR-6659 y PR-659, Naranjito,																									
R018000282 018282	Abriendo Caminos	Orocovis, Vega Alta, Vega Baja, Toa Baja y Dorado	Norte				Puerto Rico Asphalt, LLC	Waldemar Nieves	\$2,053,182.61	\$2,053,182.61	0%	\$0.00	\$2,053,182.61	0%	\$0.00	0%	\$2,053,182.61	15-Jan-20	12-Jul-20	180	12-Jul-20	180	0%	12-Jul-20	25%	180	0%
L119999590 811590	Emergency	Emergency Relief project Task	Sur				LUJANI Gene Contractor, In		\$100,000,00	\$100,000,00	0%		\$100,000.00	0%	\$0.00	0%	\$100,000.00				07-Jul-20	177	-2%	10-Jul-20	26%	180	0%
L119999590 811590	Repairs Emergency Repairs	Order Assigned Emergency Relief project Task Order Assigned	Sur				Contractor, In Robles Aspha Corp.		\$100,000.00	\$400,000.00	0%		\$100,000.00	0%	\$0.00	0%	\$100,000.00	13-Jan-20 11-Jan-20		180	07-Jul-20 10-Jul-20	182	-2%	10-Jul-20 10-Jul-20	26%	180	1%
E107979390 810390		Emergency Relief project Task	Sui				EJ CONSTRUCT	ПО	3400,000.00	3400,000.00	0.4		3400,000.00	0,0	30.00	0.0	3400,000.00	11-040-20	8-341-20	180	1000120	102	1.4	10-341-20	2176	162	1.4
L099999590 809590	Repairs Emergency	Order Assigned Emergency Relief project Task	Sur				N, SE Constructora		\$2,000,000.00	\$2,000,000.00	0%		\$2,000,000.00	0%	\$0.00	0%	\$2,000,000.00	10-Jan-20	7-Jul-20	180	08-Jul-20	181	1%	08-Jul-20	28%	181	1%
L139999590 813590	Repairs	Order Assigned	Sur				Meléndez, LL		\$2,500,000.00	\$2,500,000.00	0%		\$2,500,000.00	0%	\$545,010.82	22%	\$1,954,989.18	10-Jan-20	7-Jul-20	180	12-Jul-20	185	3%	12-Jul-20	27%	185	3%
L049999590 804590	Emergency Repairs	Emergency Relief project Task Order Assigned	Sur				LUJANI Gene Contractor, In	c.	\$600,000.00	\$600,000.00	0%		\$600,000.00	0%	\$0.00	0%	\$600,000.00	9-Jan-20	6-Jul-20	180	06-Jul-20	180	0%	06-Jul-20	28%	180	0%
1.080000500 808590	Emergency Renairs	Emergency Relief project Task Order Assigned	Sur				GUEVAREZ, GUEVAREZ, CORP		\$150,000,00	\$150,000,00	084		\$150,000,00	094	\$0.00	096	\$150,000,00	9-Jan-20	6-Jul-20	180	07-Jul-20	181	194	07-Iul-20	2894	181	1%
L089999390 808370	Emergency	Emergency Relief project Task	Sur				Continental Construction	s.	\$150,000.00	3130,000.00	U74		\$150,000.00	U74	\$0.00	U7a	\$150,000.00	9-Jan-20	6-341-20	180	0754120	181	176	07-341-20	2876	181	176
L019999590 801590	Repairs Emergency	Order Assigned Emergency Relief project Task	Sur				Consulting, L	LC	\$450,000.00	\$450,000.00	0%		\$450,000.00	0%	\$297,938.61	66%	\$152,061.39	7-Jan-20	4-Jul-20	180	04-Jul-20	180	0%	04-Jul-20	30%	180	0%
L029999590 802590	Repairs Emergency	Order Assigned Emergency Relief project Task	Oeste				Tamrio, Inc. Design Build,		\$234,430.00	\$234,430.00	0%	\$508,932.77	\$743,362.77	217%	\$0.00	0%	\$743,362.77	7-Jan-20	4-Jul-20	180	04-Jul-20	180	0%	04-Jul-20	30%	180	0%
L039999590 803590 L059999590 805590	Repairs Emergency	Order Assigned Emergency Relief project Task	Sur				JM Caribbean		\$1,651,350.00 \$766.000.00	\$1,651,350.00 \$766.000.00	0%		\$1,651,350.00 \$766,000.00	0%	\$654,032.57 \$202.583.15	40%	\$997,317.43 \$563,416.85	7-Jan-20 7-Jan-20	4-Jul-20 4-Jul-20	180	04-Jul-20 04-Jul-20	180 180	0%	04-Jul-20 04-Jul-20	30%	180 180	0%
L059999590 805590 L069999590 806590	Emergency Repairs	Order Assigned Emergency Repair Works at Toll Plaza at PR-2 Km. 105.5	Sur				Builders, Corp Constructora l Meléndez, LL	L	\$3,000,000.00	\$3,000,000.00	0%		\$766,000.00	0%	\$202,583.15 \$0.00	26%	\$563,416.85		4-Jul-20 4-Jul-20	180	04-Jul-20 14-Jul-20	180	6%	04-Jul-20 14-Jul-20	30%	180	6%
2007777390 000370	Emergency	Emergency Relief project Task	Sui				Obratec Contratista		35,000,000.00	\$5,000,00030	0/4		33,000,000.00	0/0	30.00	0/6	33,000,000.00	/-Jan-20	4-301-20	100	14-541-20	190	0.4	14-541-20	20/0	190	0.4
L079999590 807590	Repairs	Order Assigned Reconstrucción de Rampa Núm 2	Sur				General, Inc. Piloto		\$500,000.00	\$500,000.00	0%		\$500,000.00	0%	\$0.00	0%	\$500,000.00	7-Jan-20	4-Jul-20	180	06-Jul-20	182	1%	06-Jul-20	29%	182	1%
R000930001 093001	Earmarked	en la Intersección de las Carreteras PR-30 y 9030	Este	30			Construction, LLC	#N/A	\$3,627,000.00	\$3,627,000.00	0%	\$0.00	\$3,627,000.00	0%	\$696,439.70	19%	\$2,930,560.30	2-Dec-19	26-Sep-20	300	26-Sep-20	300	0%	26-Sep-20	30%	300	0%
		Reparación y Mantenimiento de																									
		Pavimentos , Región Este, Unidad 3 (Programa Abriendo Caminos), PR- 3 PR-186 PR-949 PR-953 PR-																									
		3, PR-180, PR-949, PR-933, PR- 984, PR-9974, PR-181, PR-942, PR- 1, PR-787 y PR-183; Naguabo,																									
	Abriendo	Juncos, Canóvanas, Las Piedras, Luquillo, Fajardo, Ceiba, Gurabo,					Super Asphalt Pavement																				
R011000282 011282	Caminos	Cidra, Caguas y San Lorenzo	Este				Corporation Design Build,	Zohamy larroy	\$4,802,601.47	\$4,802,601.47	0%	\$0.00	\$4,802,601.47	0%	\$148,967.55	3%	\$4,653,633.92			240	19-Jul-20	240	0%	19-Jul-20	41%	240	0%
R013000282 013282		Reparación y Mantenimiento de	Sur				LLC	Joaquin Lopez	\$1,994,452.17	\$1,994,452.17	0%	\$0.00	\$1,994,452.17	0%	\$0.00	0%	\$1,994,452.17	23-Nov-19	21-Mar-20	120	21-Mar-20	120	0%	20-Apr-20	66%	150	25%
		Pavimentos (Programa Abriendo Caminos), PR-585, PR-572, PR-53, PR-551, PR-573, PR-54, PR-5556 y							\$3,077,095.68	\$3,077,095.68																	
	Abriendo	PR-551, PR-573, PR-54, PR-5556 y PR-55559; Ponce, Juana Diaz, Sainas, Guayama y Coamo, Región					Design Build,		\$3,077,093.08	\$3,077,093.68																	
R014000282 014282	Caminos	Sur Unidad 4	Sur				LLC LLC	Zohamy larroy			0%	\$0.00	\$3,077,095.68	0%	\$190,473.50	6%	\$2,886,622.18	23-Nov-19	20-Apr-20	150	20-Apr-20	150	0%	20-Apr-20	66%	150	0%
		Reparación y Mantenimiento de																									
		Pavimentos Región Norte, Unidad 3 (Programa Abriendo Caminos) PR-																									
		653, PR-666, PR-772, PR-771, PR- 618, PR-687, PR-865, PR-867, PR-																									
	Abricant	142 y PR-828; Arecibo, Hatillo, Barceloneta, Barranquitas, orocvis, Corozal, Morovis, Vega Baja, Toa					Description 1																				
R017000282 017282	Abriendo Caminos	Corozal, Morovis, Vega Baja, Ioa Baja, Dorado, Toa Alta	Norte				Asphalt, LLC	Joaquin Lopez	\$4,503,277.52	\$4,503,277.52	0%	\$0.00	\$4,503,277.52	0%	\$1,098,475.65	24%	\$3,404,801.87	23-Nov-19	29-Jun-20	220	29-Jun-20	220	0%	29-Jun-20	45%	220	0%
R000111136 111136	Reconstrucció	Mejoras a Carretera PR-111 n Kilómetros: 10.00 a 20.00	Oeste	111	10.00	20.00		ors, Ing. Héctor Martell Barbosa	\$8,168,979.00	\$8,168,979.00	0%	\$0.00	\$8,168,979.00	0%	\$0.00	0%	\$8,168,979.00	12-Nov-19	3-Feb-21	450	03-Feb-21	450	0%	3-Feb-21	24%	450	0%

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data									3.2 CIP: Constr	uction Post-Maria													
			Project KM Begin F					% Change in Cost (Original vs	Projected Cost		% Change in Cost (Original			Projected Cost to	Orig Comp	nal letio Original	Revised Completion Date		% Change in Duration (Original	Projected		Projected	% Change in Duration (Original vs
Oracle Number AC# Project Type Description Rehabilitación del Pavimento y	Region	Number	Begin I	CM End Contractor	Administrador	Original Cost	Revised Cost	Revised)	Increase	Projected Cost	vs Projected)	Amount Certified	% Certified	Complete	NTP n D	te Duration	Date	Revised Duration	vs Revised)	Completion Date	Time Elapsed	Duration	Projected)
Reconstrucción Autopista Luis A Ferré, PR-52, Kilómetros: 38.00 a R000522144 520144 Pavement 49.00	l Sur	52	38.00	Del Valle Group 49.00 SP	,	\$13,656,000.00	\$13,656,000.00	0%	\$0.00	\$13,656,000.00	0%	\$0.00	0%	\$13,656,000.00	12-Nov-19 4-Ma	y-21 540	04-May-21	540	0%	4-May-21	20%	540	0%
Mejoras a la Seguridad Carretera R000152036 015236 Safety PR152, Kilómetros: 11.25 a 13.6:	Norte	152	11.25	Desarrolladora 13.65 JA, Inc.	Ing. Moraima Figueroa Morales	\$1,289,742.00	\$1,289,742.00	0%	\$0.00	\$1,289,742.00	0%	\$0.00	0%	\$1,289,742.00	12-Nov-19 9-Ma	y-20 180	09-May-20	180	0%	31-Jul-20	42%	263	46%
Landslide Correction and Rehabilitation of PR-420 Kms. 1. R009999571 800571 Landslides 1.6 and PR-4419 km 0.4	I, Oeste	Various		HDT Group, Inc	Ing. Luis A. Pérez Rodríguez	\$731.920.00	\$731.920.00	0%	\$325,350.00	\$1,057,270.00	44%	\$0.00	0%	\$1.057,270.00	6-Nov-19 3-Fe	s-20 90	03-Feb-20	90	0%	3-Apr-20	77%	150	67%
						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,			31,021,21000		-		01,021,23300									
Repuración y Mantenimiento de Pavimento Región Este, Unidad (Prugama Abrendo Caminos), Pl 18.5, PR-198, PR-156, PR-794, P. 797, PR-782, PR-31, PR-3 y PR- 999, Cambranas, Las Picefras, Abriendo Humczo, Agust Borenas, Caga	t- t-																						
R020000282 002282 Caminos Cidra, Juncos, Naguabo y Yabuo Mejoras a la Carretera PR-115,	na Este			PR Asphalt, LL0 Transporte Rodriguez	Victor Ortiz Ing. Ivonne Rivera	\$3,289,839.89	\$3,289,839.89	0%	\$0.00	\$3,289,839.89	0%	\$0.00	0%	\$3,289,839.89	4-Nov-19 1-Ap	-20 150	1-Apr-20	150	0%	21-May-20	59%	200	33%
R000115035 011535 Mejoras Kilómetros: 0.00 a 10.84	Oeste	115	0.00	10.84 Asfalto, Inc.	Orsini	\$5,985,403.00	\$5,985,403.00	0%		\$5,985,403.00	0%	\$0.00	0%	\$5,985,403.00	4-Nov-19 26-Ja	1-21 450	26-Jan-21	450	0%	18-May-21	21%	562	25%
R009999570 800570 Landslides Rehabilitation of PR-119 Preservación de los Puentes Núm	Oeste	119		JJM Construction Corp.	n Ing. Victor M. Medina Badillo	\$914,433.40	\$914,433.40	0%	\$0.00	\$914,433.40	0%	\$0.00	0%	\$914,433.40	28-Oct-19 25-Ja	ı-20 90	25-Jan-20	90	0%	24-Feb-20	104%	120	33%
Bridge 2038 y 2039, Autopista Luis A. B000522125 520125 Preservation Ferré PR-52, Reconstrucción de Carretera PR-5	Sur 17	52	49.8	LPC & D, Inc.	Ing. Juan M. Colón Colón	\$5,899,914.00	\$5,899,914.00	0%	\$0.00	\$5,899,914.00	0%	\$0.00	0%	\$5,899,914.00	28-Oct-19 19-Ja	s-21 450	19-Jan-21	450	0%	19-Jan-21	28%	450	0%
Kilómetros: 8.20 al 15.20 y Carretera PR-921 Kilómetros: 0.0 R00999546 800546 Reconstrucción al 4.10				Super Asphalt Pavement Comoration	Ing. Regino Navarro Rodriguez	\$2,053,218,00	\$2.053.218.00	0%	\$0.00	\$2,053,218,00	0%	\$0.00	0%	\$2.053.218.00	28-Oct-19 24-Ma	v-20 210	24-May-20	210	0%	24-May-20	59%	210	0%
Reparación y Mantenimiento de				Corporation	Kounguez	\$2,055,218.00	\$2,053,218.00	U76	\$0.00	\$2,033,218.00	0%	\$0.00	U76	\$2,053,218.00	20-000-19 24-30	y-20 210	24-May-20	210	Una	24-May-20	3979	210	076
Pavimentos Región Norte, Unida: (Programa Abriendo Caminos) PF Abriendo 802, PR-164, PR-809, PR-791, P	₹-			Super Asphalt Pavement																			
R070000282 007282 Caminos 7774, PR-496, PR-455, PR-124 Reparación y Mantenimiento de	Norte			Corporation	Manuel Bermudez	\$4,019,260.65	\$4,019,260.65	0%		\$4,019,260.65	0%	\$1,591,625.53	40%	\$2,427,635.12	25-Oct-19 1-Ap	>20 160	01-Apr-20	160	0%	1-Apr-20	80%	160	0%
Pavimentos Carreteras Primarias. Expresos y Primarias Urbanas Región Metro, Unidad 1 (Progran Abriendo Abriendo Caminos) PR-812, PR-	n Metro			m. 157	David Montañez	\$775.714.29	\$775.714.29					****			25-Oct-19 21-Fe	20 120	21.51.20		-	15-May-20			
R009000282 009282 Caminos 833, PR-840, PR-863, PR-834 Reparación y Mantenimiento de	Metro			JR Asphalt, Inc.	David Montañez	\$775,714.29	\$775,714.29	0%	\$50,000.00	\$825,714.29	6%	\$0.00	0%	\$825,714.29	25-Oct-19 21-Fe	5-20 120	21-Feb-20	120	0%	15-May-20	63%	204	70%
Pavimentos Carveleras Primarias, Expreso y Primarias Ultransas. Región Metro, Unidad 2 (Progran Abriendo Caminos) PR-8-29. PR-8 74, PR-2, PR-37, PR-187, PR-4 Abriendo Bavanín, Toa Alla, Camino, Toa Alla, Camino,				Super Asphalt Pavement																			
R100000282 010282 Caminos Canóvanas, Toa Baja, San Juan Corrección de daños en PR-423 N	Metro m.			Corporation JJM Construction	Victor Ortiz n Ing. Victor M.	\$2,981,982.35	\$2,981,982.35	0%	\$0.00	\$2,981,982.35	0%	\$462,611.72	16%		25-Oct-19 21-Fe		21-Feb-20	120	0%	7-May-20	65%	196	63%
R009999572 800572 Landslides 1.1 y PR-112 Km. 15.1	m.	423/112 1 349		Corp. Comas & Comas Corp.	Medina Badillo Ing. Dennise Luciano	\$1,183,480.00 \$280,155.00	\$1,266,324.00 \$280,155.00	7%	\$278,090.00 \$329,145.00	\$1,544,414.00 \$609,300.00	30%	\$0.00	0%		21-Oct-19 18-Ja 21-Oct-19 18-Ja		17-Apr-20 18-Jan-20	180	100%	18-Apr-20 18-Jun-20	73%	181	101%
Mejoras Geométricas en la		349				\$280,155.00	\$280,133.00	U74	\$329,143.00	\$609,300.00	11/76	\$0.00	U76	\$609,300.00	21-Oct-19 18-Ja	1-20 90	18-Jan-20	90	U76	18-Jun-20	3476	242	109%
L000029007 002907 Improvements PR-168 Kilómetros: 0.90 al 1.10 Mejoras Geométricas en la		29	0.90	Gill Engineering 1.10 Group, Inc. Obratec	Ing. Astrid Pagán Flores	\$1,038,682.00	\$1,038,682.00	0%		\$1,038,682.00	0%	\$0.00	0%	\$1,038,682.00	21-Oct-19 17-A	r-20 150	17-Apr-20	180	20%	17-Apr-20	73%	180	20%
Geometric Intersección de la Carretera PR-1 R000177045 017745 Improvements y Avenida Juan Martinez	7 Metro	177		Contratista General, Inc.	Ing. Luis R. Pastor Reyes	\$709,463.00	\$709,463.00	0%	\$0.00	\$709,463.00	0%	\$0.00	0%	\$709,463.00	21-Oct-19 28-M	r-20 150	18-Mar-20	150	0%	28-Mar-20	82%	160	7%
Muntenimiento de Carreteras con Metodos de Alta Calidad Región Octet, Unidad de Program Mario Carminos J PR-115 (Sm. 1727. 27. Aguada - Aguandilla J, PR-402 (Sn. 18. 18. 18. 18. 18. 18. 18. 18. 18. 18	8, 80 7,			A & N Roads	Ing. Osvaldo																		
R016000282 016282 Caminos (Kms 0.0 a 5.4, Lajas) Mejoras a la Seguridad Autopista	Oeste			Development	Lorenzo	\$5,599,560.14	\$5,599,560.14	0%	\$0.00	\$5,599,560.14	0%	\$0.00	0%	\$5,599,560.14	17-Oct-19 14-M	ur-20 150	14-Mar-20	150	0%	14-Mar-20	91%	150	0%
Luis A. Ferré, PR-52 Kilómetros: R000522134 520134 Safety 52.30 al 55.50	Sur	52	52.30	R & F Asphalt 55.50 Unlimited, Inc.	mg. Milton J. Cintrón Dávila	\$4,533,208.40	\$4,533,208.40	0%	\$0.00	\$4,533,208.40	0%	\$0.00	0%	\$4,533,208.40	14-Oct-19 9-Ju	-20 240	09-Jun-20	240	0%	9-Jun-20	58%	240	0%
Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera R000002483 200283 Safety 2, Kilómetros: \$73.869 al 92.05	PR- Norte	2	87.87	Del Valle Group 92.05 SP Super Asphalt Pavement	Santiago Reyes	\$11,890,000.00	\$11,890,000.00	0%	\$0.00	\$11,890,000.00	0%	\$564,408.65	5%	\$11,325,591.35	14-Oct-19 4-Fe	⊳21 480	04-Feb-21	480	0%	4-Feb-21	29%	480	0%
R000111135 111135 Reconstrucción Kilómetros: 0.00 al 10.00		111	0.00	10.00 Corporation	Ing. Victor M. Medina Badillo	\$6,423,334.50	\$6,423,334.50	0%	\$0.00	\$6,423,334.50	0%	\$0.00	0%	\$6,423,334.50	7-Oct-19 29-De	c-20 450	29-Dec-20	450	0%	29-Dec-20	32%	450	0%
Emergency Works PR-181 & PR- in San Lorenzo, Maunabo & R000181106 181006 Landslides Yabucoa, Tropical Storm Karen	Este			Best Work Construction, S.E.		\$30,000.00	\$30,000.00	0%	\$0.00	\$30,000.00	0%	\$0.00	0%	\$30,000.00	1-Oct-19 28-M	ur-20 180	28-Mar-20	180	0%	28-Mar-20	84%	180	0%
Emergency Works PR-144, Jayun L000144031 014431 Landslides Tropical Storm Karen	Sur	144		Norvan General Contractor, Inc. Continental		\$25,000.00	\$25,000.00	0%	\$0.00	\$25,000.00	0%	\$0.00	0%	\$25,000.00	27-Sep-19 24-M	ur-20 180	24-Mar-20	180	0%	24-Mar-20	87%	180	0%
Emergency Works PR-14, Km. 4) R000014029 140029 Landslides Aibonito, Tropical Storm Karen	Sur	14	4.00	Construction &	Agrim. Luis A. Vélez Echevarria	\$544,524.68	\$544,524.68	0%	\$0.00	\$544,524.68	0%	\$0.00	0%	\$544,524.68	27-Sep-19 24-M	ur-20 180	24-Mar-20	180	0%	24-Mar-20	87%	180	0%

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data		3.2 CIP: Co	onstruction Post-Maria		
Project Road KM Pro Grack-Number AC# Project Type Description Region Number Begin KM	ect End Contractor Administrador Original Cost	% Change in Cost (Original vs Projected C Revised Cost Revised) Increase	% Change in Cost Original c Projected Cost vs Projected) Amount Certified % C	Original Revised Projected Cost to Completio Original Completion Certified Complete NTP n Date Duration Date Re	% Change in % Change in Unration **Duration (Original Projected Projected (Original vs vised Duration vs Revised) Completion Date Time Elapsed Duration Projected)
Rehabilitación del Pavimento y	Transporte Rodriguez 9 Asfalto, Inc. \$3,758,224.00	\$3,758,224.00 0%	\$3,758,224.00 0% \$21,310.20	1% \$3,736,913.80 23-Sep-19 17-Aug-20 330 17-Aug-20	330 0% 17-Aug-20 48% 330 0%
Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR- R000020307 200307 Pavement 2 Kilómetros: 95.9 al 100.06 Oeste 2 95.9 100	Transporte Rodriguez Ing. Felix L. 06 Asfalto, Inc. Hernández \$4,385,792.00	\$4,385,792.00 0%	\$4,385,792.00 0% \$0.00	0% \$4,385,792.00 23-Sep-19 16-Sep-20 360 16-Sep-20	360 0% 16-Sep-20 44% 360 0%
Mantenimiento de Carreteras con Métodos de Alta Calleda, PR-662 (Rem. 00. a 3.5 Accesho), PR-638 (Rem. 00. a 12.5 Accesho), PR-638 (Rem. 00. a 12.5 Accesho), PR-6431 (Rem. 00. a 12.5 Accesho), PR-6411 (Rem. 00. a 4.5 Accesho), PR-6411 (Rem. 00. a 4.5 Manti), PR-643 (Rem. 00. a 2.4 Florida), PR-647 (Rem. 00. a 2.4 Florida), PR-657 (Rem. 00. a 2.4 Florida), PR-165 (Rem. 00. a 1.4 Tox Alta-Denzého) y PR-813 (Rem. 0.0 a 6.0 Naranjiho) Norte Various	J.R Site Construction, Cosp. Manuel Bermsdez \$3,832,908.74	\$3,812,998.74	\$3,832,908.74 0% \$2,082,829.28 5	54% \$1,750,079.46 9-Sep-19 5-Feb-20 150 05-Feb-20	150 0% 9-Apr-20 8156 214 435%
Mantenimiento de Carreforas con Métodos de Alta Calidad Región sUR, Unidad (Programa Abriendo Carrinos) PR-132 (Km. 12 5 a 21 4, Pence), PR-132 (Km. 12 5 a 21 4, Pence), PR-133 (Km. 00 a 1 5, Pence), PR-133 (Km. 00 a 1 5, Pence), PR-133 (Km. 00 a 1 5, Pence), PR-133 (Km. 00 a 1 2, Santa Isabel) y PR-538 (Km. 00 a 1.7, Santa Isabel) PR-641 (Kms. 00 a 1.2, Santa Isabel), PR-128 (Kms. Abriendo 0 a 11.2, Santa Isabel), PR-128 (Kms.	R & F Auphuit				
R030000282 003282 Caminos 0.0 a 5.5, Vauco) Sur Various	Unlimited, Inc. Hector Melendez \$3,406,876.10	\$3,406,876.19 0% \$0.00	\$3,406,876.19 0% \$1,005,463.60 3	30% \$2,401,412.59 9-Sep-19 5-Feb-20 150 31-Mar-20	205 37% 31-Mar-20 85% 205 37%
Muntenimiento de Carreteras con Metodos de Ala Calidada, Región SUR, Unidad 2 (Programa Abricado SUR, Unidad 2 (Programa Abricado Carminos) PR-274 (Kom. 0.0 a 2.2, Ganyama), PR-712 (Kom. 0.0 a 2.2, Ganyama), PR-712 (Kom. 0.0 a 2.4, Alboento), PR-712 (J.R. Site Communication, Robbie Asphalt, Com. Com. \$3.014.140.82	\$3,014,140,82 0% \$0.00	\$3.014.140.82 074 \$0.00	0% \$3.014.140.82 9-Sep-19 5-Feb-20 159 05-Feb-20	150 0% 5-Aer-20 83% 210 40%
Mantenimiento de Carreteras com Métodos de Alta Calelada, PR-447 (Krm. 00. a 6 9 San Sebastina), PR- 440 (Krm. 02. de 9 San Sebastina), PR- 440 (Krm. 02. de 7, Aguandilla, PR- 140 (Krm. 02. de 7, Aguandilla, PR- 140 (Krm. 02. de 10. d	A & M Geoup.				
R000000282	As in coop, Sr. Juse Pantoja \$3,696,464.75 Inc. A& M Group, Ing. Immunuel	\$3,695,924.75 0% \$0.00	\$3,695,924.75 0% \$0.00	0% \$3,695,924.75 9-Sep-19 5-Feb-20 150 05-Feb-20	150 0% 5-May-20 72% 240 66%
R015000282 015282 Carrinos Moca) Oeste Various Construction of Gabion Retaining	Inc. Barreto \$3,950,603.26	\$3,950,603.26 0% \$0.00	\$3,950,603.26 0% \$0.00	0% \$3,950,603.26 9-Sep-19 5-Feb-20 150 05-Feb-20	150 0% 1-Apr-20 84% 206 37%
Construction of Castron Scalaring R000111043 111143 Landslides 53.45, Municipality of Utuado Norte 111 53.45	Constructora Ing. Edgar Rivera Nieves, Inc. Rivera \$191,494.10	\$191,494.10 0% \$22,700)6.84 \$214,200.94 12% \$128,166.33 6	67% \$86,034.61 6-Sep-19 4-Nov-19 60 04-Nov-19	60 0% 30-Apr-20 74% 238 297%
Construction of Gabion Retaining Wall (3.5 M Height) at PR-111 Km R000111045 111145 Landslides \$4.27 Municipality of Utuado Norte 111 54.27	LUJANI General Ing. Edgar Rivera Contractor, Inc. Rivera \$273,338.40	\$273,338.70 0% \$175,000	10.00 \$448,338.70 64% \$127,440.18 4	47% \$320,898.52 6-Sep-19 4-Dec-19 90 04-Dec-19	90 0% 30-Apr-20 74% 238 164%
Construction of Gabion Retaining Construction of Gabion Retaining Wall at PR-111 Km 63.20, R009999569 800569 Landslides Muricipality of Utundo Norte 111 63.20	Empresas JBR, Ing. Edgar Rivera Inc. Rivera \$333,344.00			38% \$251,611.16 6-Sep-19 4-Nov-19 60 07-Nov-19	63 5% 28-Feb-20 101% 176 193%
R0091992-09 8003-09 Landstates seature, junity treated Norte 111 03-2-0 Embankment Stabilization Highway R000111040 111140 Landslides PR-111 Kilometer 33-365 Norte 111 33-365	Gill Engineering Ing. Amilcar Group, Inc. Nieves Santiago \$419,690.00			9% \$1,136,682.91 3-Sep-19 1-Dec-19 90 29-Apr-20	03 376 20 10176 176 19376 240 167% 26-Apr-20 76% 237 163%
Mantenimiento de Curreteras con Métodos de Alta Calidad, Marcado de Parimento Autopiata Liuis A. Abricado Ferrir, PR. 25, Canusa a Porce.	Super Asphalt Pavement Ing. Jonathan 8 Corporation Cruz Sánchez \$1,925,150.00	\$1,925,150.00 0%		0% \$1,925,150,00 27-Aug-19 22-Apr-20 240 22-Apr-20	240 0% 22-Apr-20 78% 240 0%
Mantenimiento de Carreteras com Mindeos de Alta Calidad Y Mircado De Perimento Carretera PR.2 Abricado De Per	Nieves & Nieves, Engineers and Ing. David	\$2,248,925.00 0%	\$2,248,925,00 0% \$0.00	9% \$2,248,925,00 26-Aug-19 21-Apr-20 240 21-Apr-20	240 0% 21-kes-20 78% 240 0%

Due to COVID-19 related halt of PRHTA construction activity in 3.2 CIP: Construction Post-Maria % Change in Cost (Original vs Projected Cost Revised) Increase Duration (Original vs Revised) Mantenimiento de Carreteras cor Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-119 (Kms. 59.9 a 63.4 Maricao -Mayagüez), PR-2 (Kms. 160.4 a 195.5 Hormigueros-Sabana Grande-San German-Guánica), PR-124 (Kms 0.0 a 16.1 Las Marias), PR-498 (Kms 0.0 a 3.6 Las Marias) y PR-397 (Kms 0.0 a 4.3 Las Marias) Rodriguez Asfalto, Inc. Sr. Moysses \$4,209,894.04 26-Aug-19 22-Jan-20 150 22-Jan-20 19-Feb-20 178 R050000282 005282 \$3 735 806 64 \$4.488.267.84 \$0.00 \$4.488.267.84 \$278 373 80 Reemplazo de Superestructura de los Puentes Núm. 1131 y 1132 Sobre Río Hondo Carretera PR-29 Kilómetro: 1.40 Ing. Vivian L. De BCN0029006 002906 Bridge Repair Bayamón Metro 29 1.4 Constructora Hartr Jesús Rivera \$10 118 410 00 \$9.863.200.00 \$0.00 \$9.863.200.00 -3% \$2,062,109.60 21% \$7,801,090.40 19-Aug-19 10-Nov-20 450 12-Jan-21 513 14% 10-Nov-20 43% 450 0% Mejoras a Seguridad Expreso Rafael Martinez Nadal, PR-20 km. 0.0-10.00 Desarrolladora Ing. Juan C. RCN0020065 002065 \$19,469,055.00 \$20,184,845.00 \$20,698,345.00 \$4,012,010.13 \$16,686,334.87 12-Aug-19 1-Feb-21 540 JA, Inc. Del Valle Group, Ing. Onix Rosario Mejoras a la Seguridad PR-53, R000053083 005383 Safety Kilómetros: 0.639 al 7.90 Este 53 0.64 7.90 SP \$11,091,000,00 \$11 120 245 00 0% \$0.00 \$11 120 245 00 0% \$1,120,828.91 10% \$9,999,416.09 22-Jul-19 13-Oct-20 450 13-Oct-20 450 0% 13-Oct-20 49% 450 0% Rehabilitación del Puente Núm. 780 Sobre el Rio Matrullas, Carretera Empresas JBR, Ing. José García 143 36.0 36.184 Inc. BCN0143054 014354 Bridge Repair PR-143, Kilómetro: 36.00 Norte \$228,192.00 \$228,192.00 \$75,000.00 \$303,192.00 \$303,192.00 1-Jul-19 27-Nov-19 150 27-Nov-19 29-Jun-20 67% 143% Nieves & Nieves, Engineers and Ing. Francisco Extensión a Atarjea Carretera PR-135 Kilómetro: 19.00 RCN9999356 800356 Bridge Repair (Anteriormente 78.50) Sur 135 19.00 19.042 Contractors, Inc. Conesa \$363,000.00 \$363,000.00 \$245,240,65 68% \$117.759.35 24-Jun-19 20-Dec-19 180 20-Dec-19 Nieves & Nieves, Reconstrucción de Carretera PR-656, Kilómetro: 2.30 Engineers and Ing. Jisela Jirau Contractors, Inc. Adames PCN0656005 065605 Landslides 656 2.30 \$4.884.000.00 \$4 919 958 00 so oo \$4.010.058.00 \$1,074,614,22 2296 \$3.845.343.78 24-Jun-19 17-Jun-20 360 17-Jun-20 29-Jun-20 67% 377 al 56.8 (anteriormente Kms. 4.0 al RCN0111131 111131 Landslides 4.2) \$1,568,977.00 \$1,598,977.00 \$103,159,64 6% \$1,495,817,36 13-Jun-19 6-Jun-20 360 06-Jun-20 \$1,598,977.00 Programa Estatal de Modernización de Carreteras (PEMoc), Región Norte Unidad 4 Repayim Carreteras PR-682 (Kms. 4.63 a 13.1), PR-811 (Kms. 0.00 a 5.90) y PR-866 (Kms. 0.00 a 7.80) Professional Ing. Juan O. Asnbalt I.I.C. Badillo Vélez P.040000471 004271 PEMoC \$3,439,000,00 \$3,439,000,00 \$502.550.00 \$3.941.550.00 \$2.037.523.31 \$1.904.026.69 31-May-19 23-Jul-20 420 23-Jul-20 23-Iul-20 Mantenimento de Carreteras con Métodos de Alta Calidad, PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo) Ing. Carlos M. Harry Auto Kool, I Resto Ramos P.010000282 001282 Caminos Este Various \$3 189 977 00 \$3 574 477 00 \$3,574,477,00 12% \$238,699,12 \$3,335,777.88 31-May-19 27-Oct-19 150 21-Feb-20 30-Mar-20 Rehabilitación del Puente Núm. 1058 Sobre Rio Grande de Loiza, Carretera PR-9912, Kilómetro: 0.1, CAC Crespo Ing. Angel L. Builders, LLC Santiago Galarza BCN9912002 991202 Bridge Repair Barrio Cayaguas #N/A \$3,730,000.00 \$3,730,000,00 \$0.00 \$3,730,000.00 \$479,752.24 \$3,250,247.76 31-May-19 22-Aug-20 450 22-Aug-20 61% 450 Instalación de Puente Vehicular Modular de Acero Num 2574 Sobre Río Prieto en Carretera Local (OFF) Desarrolladora Ing. José B. | B000428001 | 042801 | Critical Bridges | PR-428 Km 2.0 Group C | Mejoras a la Seguridad PR-12, | R000012006 | 001206 | Safety | Kilómetros: 0.00 al 6.4 Oeste 428 \$1,485,650.00 \$1,578,876.64 \$0.00 \$1,578,876,64 \$928,198,91 \$650.677.73 23-May-19 18-Dec-19 210 18-Mar-20 94% 43% Ing. Julio Báez

6.4 Venegas Construct Romero Rehabilitación del Pavimento y Mejoras a la Seguridad, Autopista Luis A. Ferré PR-52, Kilómetros: Ferrovial Agrim. Luis A. Agromán, LLC Vélez Echevarri R000522135 520135 Pave 95.00 al 99.00 52 95 \$8,590,636.00 22% \$2,228,913.94 26% \$6,361,722.06 20·May-19 11·Aug-20 450 11-Aug-20 11-Aug-20 63% Construccion de Carriles Gerencia Construccion de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 4, Autopista Luis A. Ferré PR-52 Kilómetros:- 0.15 a 3.1 Ferrovial Sr. Angel Rivera Agromán, LLC Rosario \$13,193,451.00 T009999533 800533 DTL \$13,112,005.00 \$13,123,451.00 \$70,000.00 \$4,168,482.82 \$9.024.968.18 13-May-19 5-Jul-20 05-Jul-20 5-Jul-20 Programa Estatal De Modernización De Carreteras (PEMoC) Región Este, Unidad 4. Reconstrucción De Carreteras: PR-735 Kilómetros: 0.0 al 1.5, Cidra; PR-926, Kilómetros: 0.0 al 3.8, Las Piedras; PR-941, 0000269 004269 PEMoC Kilómetros: 7.8 al 11.8, Gurabo \$2,149,370.00 \$2,154,271.69 \$2,154,271.69 0% \$1,343,823.94 62% \$810,447.75 15-Apr-19 8-Feb-20 300 08-Feb-20 Construccion de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 3, PR-18, PR-52 y PR-1 Ing. Hipólito A. T009999534 800534 DTL San Juan Metro Del Valle Group, S Vázquez Coriano \$13,193,000.00 \$13,340,722.97 \$222 188 81 \$13 562 911 78 \$3 577 182 24 \$9.985.779.54 18-Mar-19 9-Jun-20 450 09-Jun-20 30-Jun-20 Construccion de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III,

3% \$140,000.00 \$9,339,489.81 4% \$4,644,523.55 50% \$4,694,966.26 8-Mar-19 1-Mar-20 360 01-Mar-20

80%

450

Unidad 1,Expreso Las Américas PR-

18 San Juan

R000018070 001870 DTL

Del Valle Group, Ing. Hipólito A. SP Vázquez Coriano

\$8,949,000.00

\$9,199,489.81

Due to COVID-19 related halt of PRHTA construction activity in 3.2 CIP: Construction Post-Maria % Change in Cost (Original vs Projected Cost Revised) Increase Duration (Original vs Revised) Reconstrucción de Carreteras Región Sur, Unidad 3 - PR-163 (4.5 Kms. Ponce), PR-359 (2.3 Kms. Yauco), PR-368 (5.27 Kms. Yauco), PR-389 (0.5 Km. Guánica), PR-510 (2.3 Kms. Juana Diaz), PR-542 (2.0 Kms. Santa Isabel) y PR-543 (1.2 Santa Isabel) JM Caribbean Ing. Julio Báez Builders Corp. Romero R030000270 003270 Scouring Mitigation For Bridge No. 881 Over Sonadora Creek, PR-497 km 2.4; Bridge No. 1531 Over Unknown Creek, PR-141 Km 10.2 in the municipalities San Sebastián -Ing. Victor M. B009999562 800562 Critical Bridges Jayuya. Oeste Various JJM Construction | Medina Badillo \$598 400 88 \$649 690 88 \$649 690 88 9% \$404.575.35 62% \$245.115.53 L-Mar-19 28-Ind-19 150 23-Oct-19 58% 21-Mar-20 95% Ponce - Adjuntas, Kilómetros:
 0.00 al 29.80 Desarrolladora Ing. Gabriel R000010188 100088 Rosado De Jesús \$14,979,577.75 \$15,660,957.75 \$15,660,957.75 \$6,117,647.16 \$9,543,310.59 19-Feb-19 11-Aug-20 540 25-Sep-20 25-Sep-20 Reconstrucción de Carretera Región Oeste, Unidad 3 (PEMoC), PR-107 (0.6 Kms., Aguadilla), PR-119 (3.3 Kms. San Sebastián), PR-128 (5.0 Kms, Maricao), PR-347 (4.7 Kms., San Germin), PR-409 (4.9 Kms., Las Marias), PR441 (3.0 Kms., Aguada) y PR-459 (5.9 Kms., Ing. Ivonne Rivera R030000273 003273 PEMoC \$6,299,876.00 \$7,322,960.05 16% \$0.00 \$7,322,960.05 16% \$3,136,437.80 43% \$4,186,522.25 8-Feb-19 29-Sep-20 600 29-Sep-20 29-Sep-20 Clearance Restriction for Bridges: No. 105, At PR-955, KM 2.1, Rio Grande: No. 176, at PR-14, KM | 566, Albonity; No. 1123 at PR-359, | | 566, Albonity; No. 1123 at PR-359, | | KM 0.25 Yauco; No. 158, PR-123 | | B009999548 | 800548 | Critical Bridges | KM 59.9, Utuado Santiago II, Ing. Saúl O. Almeda Cruz \$2,050,000,00 \$2,032,430.00 \$1 799 084 32 \$233,345.68 5-Feb-19 4-Jul-19 150 Trabajos para la Preservación de los Puentes Núm. 1471, 1473, 2836 y 2835 Carretera PR-100, Kilóme 0.6 y 0.8 Oeste 100 0.60 0.80 SE Rehabilitación del Pavimento y Mejoras a la Seguridad Expreso Cruz Ortiz Stella, PR-30, Desde kilómetro: 7.30 hasta kilómetro: 14.40 Las Piedras Ing. Leandro Rodriguez Dieppa Ferrovial Agromán, LLC R000030118 300118 31-Oct-20 \$13,586,108.10 \$6,477,472.00 \$7,108,636,10 11-Jan-19 4-May-20 14.40 Las Pie Rehabilitación de Pavimento \$12,866,618,00 \$13,586,108,10 Ing. Nelly Del Valle Group, Autopista Luis A. Ferré PR-52
RCN0522140 520140 Pavement km. 71.60-77.00 Santa Isabel 19% \$12,717,434.67 11-Jan-19 3-Jul-20 540 03-Jul-20 Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad I, Autopista Luis A. Ferré PR-52, Estaciones:- 30+80.00 a 63+00.00 Ferrovial Ing. Eric Conde Agromán, LLC Lespier \$10,394,377.46 10-Jan-19 3-Apr-20 450 TCN0522131 520131 \$18,956,788,00 \$18,956,788.00 \$18,956,788.00 \$8,562,410.54 Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 2, Autopista Luis A. Ferré PR-52, Estaciones: - 15+00.00 a 30+80.00 Municipio: Caguas Santiago II, Corporation TCN0522143 520143 DTL Mejoras a la Seguridad Autopista Roberto Sanchez Vilella,PR-66 km. Caribbean Sign Supplies 0.00 al 20.00 Carolina-Canóvanas Rio Grande RCN0066039 006639 \$9,141,778.00 27-Jan-21 Maglez Engineering and Contractors Highway Safety Improvements PR-173, Km. 0.0 to Km. 9.0 Municipalities of Cidra - Aibonito Ing. Marvin Sosa González F000173033 017333 Safety \$2 737 327 00 \$3 100 320 75 \$0.00 \$3.100.320.75 14% \$1.138.602.10 37% \$1.070.727.65 8.Jan.10 3.Nov.10 300 02-Mars-20 2-Feb-20 152. Kilómetros: 0.00 al 11.25 R/O Rental Ing. José A. Garcia Marrero 11.25 Equipment RCN0152035 015235 0.00 13-Nov-18 9-Aug-19 270 Barranquitas-Naranjito \$2,404,528,50 \$2,404,528,50 \$120,000 \$2,524,528.50 \$837,520,40 \$1,687,008,10 29-Jan-20 30-Apr-20 98% Mejoras a la Seguridad Carretera F 152, Kilómetros: 13.65 al 20.50 Barranquitas-Naranjito Gill Engineering Ing. Raúl Ocasio Group, Inc. Fernández RCN0152037 015237 Safety \$502.665.62 13-Nov-18 9-Aug-19 270 23-Jan-20 30-Apr-20 89% \$1,467,868,00 \$1,631,842.80 \$50,000.00 \$1,681,842.80 15% \$1,179,177,18 Rebabilitación de Pavi Autopista Luis A. Ferré PR-52 km. 66.0-71.60 Santa Isabel- Salinas Del Valle Group, Ing. Maria M. 66.00 71.60 SP Rivera Santiago Reparación y Mantenimiento de Reparación y Mantenimento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Norte, Unidad 2 (Programa Abriendo Caminos) Del Valle Group, SP Miguel Rullan \$591,628.30 30-Oct-18 27-Apr-19 180 30-Sep-19 Sistema de Semáforos Carretera PR-203 Intersección PR-183 Bermudez, Longo Ing. Luis Diaz-Massó, LLC Rodriguez Reyes FCN0203009 020309 Traffic Signals Estaciones: 63+40.00 a 71+75.86 \$1 502 358 30 \$1 528 445 86 \$125,000,00 \$1 653 445 86 \$936,028.79 \$717.417.07 22-Oct-18 19-Apr-19 180 24-Mar-20 24-Mar-20 95% 520 189% Reconstrucción de Carreteras Región Oeste, Unidad 2 Carreteras PR-115 (6.6 Kms), PR-417 (3.0 Kms) y PR-4417 (5.1 Kms), Aguada; Carretera PR-119 (6.9 Kms.), San Sebastián; Carretera PR-443 (3.2 Kms) y PR-460 (1.4 Kms), Aguadilla y Carretera PR-444, Moca rrovial Ing. Jessie Jusino gromán, LLC Lugo R020000273 002273 PEMoC \$15,000.00 \$6,039,713.59 1% \$3,055,885.20 51% \$2,983,828.39 17-Sep-18 5-Sep-20 720 05-Sep-20

ue to COVID-19 related	id halt of Pi	PRHTA construction activity in								3.2 CIP: Const	struction Post-Maria	à												
	Project Type		Region	Project Road KM Project Number Begin KM F	oject 1 End Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	vs Projected Cost Increase	t Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	o NTP	Original Completio Ori n Date Du	Revised riginal Completion Date	on Revised Duras	% Change in Duration (Origina tion vs Revised)	nal Projected Completion Date	te Time Elapse	Projected d Duration	% Change in Duration (Original vs Projected)
10000271 001271 1	nevar	Reconstrucción de Carreteras Región Norte, Unidad 1 Carreteras PR-146 (Kms. 18.8 a 21.9 y 28.1 a 28.3) PR-149 (Kms. 22.7 a 40.0 varios tramos), Ciales; Carretera PR-568 (Kms. 0.0 a 8.4), Larec; Carretera PR-568 (Kms. 0.0 a 5.0), Oncoviv, y Carretera PR-773 (Kms. 0.0 a 3.4), Barranquitas (PEMOC)	Norte	-	Super Asphalt Pavement Comporation	Ing. Moraima Figueros Morales	\$6,263,573.20	\$6,263,573,20		\$500,000.00			\$4,578.702.10				22.24.290	630 31-May-20		0%	31-May-20		630	0%
		Reconstrucción de Carreteras Región Norte, Unidad 2 Carretera PR-111 (3.7 Kms), Utuado; Carretera PR-119 (6.7 Kms), Carmy; Carretera PR-149 (2.0 Kms), Manati, Carretera PR- 635 (5.5 Kms), Arecibo y Carretera PR-681 (3.9 Kms), Barceloneta	Note	0	Super Asphalt Pavement	lng, José M.																		U79
R020000271 002271 I	PEMoC	(PEMoC) Reconstrucción de Carreteras Región Ceste, Unidad 1 Carretera PR-105 (5.0 Kms), Maricao; Carretera PR-120 (5.3 Kms), Las Marias; Carretera PR-303 (2.0 Kms), Lajas y Carretera PR-333 (1.8 Kms) y PR-3116 (1.5	Norte	0	Corporation Maglez Engineering and	Rosario Rivera	\$4,163,800.00	\$5,110,793.40	23%	\$0	0 \$5,110,793.40	23%	\$3,340,690.03	65%	\$1,770,103.37	10-Sep-18 3	30-Jun-20 66	s0 30-Jun-20	20 660	0%	30-Jun-20	81%	660	0%
	PEMoC	Kms.), Guánica Reemplazo del Puente Núm. 194	Oeste	0		Ing. Héctor Martell Barbosa	\$4,637,287.00	\$4,630,066.50	0%	\$0.00	\$4,630,066.50	0%	\$2,647,627.45	57%	\$1,982,439.05	10-Sep-18 2	2-Mar-20 5/	540 02-Mar-20	540	0%	30-Apr-20	90%	599	11%
BCN0191043 019143 Re	Bridge Replacement	Sobre Río Blanco, Carretera PR-31 at Kilómetro: 8.80	Este	31 8.80	Del Valle Group, SP	p, Ing. Pamela Ortiz Olmo	\$9,414,000.00	\$10,322,701.37	10%	\$640,000.00	\$10,962,701.37	16%	\$3,125,220.92	30%	\$7,837,480.45	10-Sep-18	6-Jul-19 3	00 01-Jun-20	20 631	110%	1-Jun-20	85%	631	110%
R030000271 003271 1	PEMoC	Reconstrucción de Carreteras Región Norte, Unidad 3 Carretera PR-164 (5.1 Kms), Narrajitio; Carretera PR-665 (4.4 Kms), Florida; Carretera PR-6685 (5.0 Kms), Manatí y Carretera PR- 819 (1.3 Kms), Ton Baja (PEMoC)	Norte	٥	Super Asphalt Pavement Corporation	Ing. Amilcar Niews Santiago	\$3,905,136.00	\$3,863,850.00	-1%	\$585,000.00	\$4,448,850.00	14%	\$3,221,070.94	83%	\$1,227,779.06	7-Sep-18	27-Iul-20	690 27-Jul-20	20 690	0%	27-Jul-20	78%	690	0%
.050000271	PERM	Reconstrucción de Carreteras Región Este, Unidad 2 Carretera PR-3 (Kms. 95.1 a 96.2 y 96.9 a 97.9), Yaloucoo, Carreteras PR-173 (Kms. 10.4 a 11.7 y 13.7 a 17.1), Cidra; Carretera PR-941 (Kms. 0.10. a 4.0) Gurbao V. Carretera	Postco	U		Nieves Santiago Ing. Regino Navarro	30,790,000	33,000,000		200-,	St. Program	1472	33,221,070	03/4	Significan)=3tq==	2/-Jtm-2-0							0.2
R020000269 002269 1	PEMoC	PR-192 (Kms. 0.0 a 3.21), Naguabo (PEMoC)	Este	0	Puerto Rico Asphalt, LLC	Navarro Rodriguez	\$2,995,000.00	\$3,683,890.00	23%	\$0.00	\$3,683,890.00	23%	\$3,715,071.53	101%	(\$31,181.53)	7-Sep-18 7	28-Feb-20 5	340 28-Feb-29	20 540	0%	28-Feb-20	100%	540	0%
R030000269 003269 1	РЕМоС	Reconstrucción de Carreteras Región Este, Unidad 3 Carreteras PR-790 (Kms. 0.0 a 3.0) y PR-792 (Kms. 0.0 a 2.0), Aguas Boenas, Carretera PR-936 (Kms. 0.0 a 4.3 y 5.7 a 6.4), Las Piedras, Carretera PR-893 (Kms. 0.0 a 6.7) PR-988 (Kms. 0.0 a 1.35) pR-991 (Kms. 0.0 a 1.8) y PR-992 (Kms. 6.1 5 a 7.40), Luguillo (PEMoC)	Este	0	Super Asphalt Pavement Corporation	lng, Saúl O. Almeda Cruz	\$4,228,567.00	\$4,383,296.00	4%	\$0.00	\$4,383,296.00	4%	\$3,096,886.29	71%	\$1.286.409.71	20-Aug-18 1	10-Feb-20 54	540 10-Feb-20	20 540	0%	10-Fcb-20	104%	540	0%
		Reconstrucción de Carreteras Región Este, Unidad I Carretera PR- 194 (Kms. 0.0 a 3.0), Fajardo; Carreteras PR-874 (Kms. 3.7 a 5.6), PR-8574 (Kms. 0.0 a 0.9) y PR-951 (Kms. 0.0 a 1.9), Camóvanas y Carretera PR-975 (Kms. 0.0 a 5.0),			Unique Builders,	rs, Ing. Joan A.																		
R010000269 001269 1	PEMoC	Ceiba (PEMoC 2018)	Este	0	Inc.	Arroyo Torres	\$3,695,542.50	\$4,160,206.80	13%	\$0.00	\$4,160,206.80	13%	\$2,933,408.79	71%	\$1,226,798.01	13-Aug-18	3-Feb-20 56	40 29-May-20	20 656	21%	29-May-20	86%	656	21%
		Reconstrucción de Carreteras Región Sur, Unidad I Carreteras PR-139 (Kms. 0.0 n.1.1), PR-503 (Kms. 0.3 n.1.3 y 2.0 n.3.35) y PR-504 (Kms. 0.1 n.3.0), Ponce; Carretera PR-140 (Kms. 0.0 n.5.3), Jayuys; Carretera PR-375 (Kms 0.0 n.3.4), Yauco y Carretera PR-518			Robles Asphalt,	, Ing. Damari M.																		
R010000270 001270 1	PEMoC	(Km 0.0 a 9.5), Adjuntus (PEMoC) Reconstrucción de Carveteras Regios Sur, Unidad 2 Carvetera (S. 1680 0.0 a 1.7), Armyo, Ciarvetera (PR-153 (Km 0.0 a 1.7), Armyo, Ciarvetera (PR-153 (Km 0.0 a 1.7), Armyo, Ciarvetera (PR-154 (Km 0.0 a 1.2), Carvetera (PR-154 (Km 0.0 a 2.0), Santa Ladde, Carvetera (PR-174 (Km 1.0 a 1.	Sur	0	Corp. Robles Asphalt,	Santiago Torres	\$3,929,789.90	\$4,161,247.49	6%	\$78,595.80	\$4,239,843.29	8%	\$3,711,951.66	89%	\$527.891.63	10-Aug-18 3	31-Jan-20 54	03-May-20	20 633	17%	3-May-20	90%	633	17%
R020000270 002270 1		(PEMoC) Construcción de Carriles para el	Sur	0		Cintrón Dávila	\$4,372,398.40	\$4,548,148.40	4%	\$0.00	\$4,548,148.40	4%	\$4,248,260.85	93%	\$299,887.55	8/10/2018 3/	90-Apr-20 63	50 03-May-20	20 633	0%	3-May-20	90%	633	0%
TCN0522130 520130	DTL	Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 1) Autopista Luis A. Ferré PR-52	Metro	52	Constructora Santiago II, Corporation	Ing. Eric Conde Lespier	\$14.160.315.00	\$14.170.783.16	0%	\$0.00	\$14,170,783,16	0%	\$9.826.851.35	69%	64 3 42 021 91	0 ***** 19	21.0 - 10	450 05-Feb-20	20 547	22%	30-Apr-20	90%	632	40%
CN0322130 520130	DIL	Petre PR-32	Metro	32	Corporation	Lespier	\$14,160,315.00	\$14,170,783.16	0%	\$0.00	\$14,170,783.16	0%	89,826,851.35	69%	\$4,343,931.81	8-Aug-18 3	31-Oct-19 43	30 05-Feb-20	547	22%	30-Apr-20	90%	632	40%

mid-March there are no updates to this data Project Road KM Project Cost Original vs Project Cost	% Change in **Change in **Contriginal **Projected (Original) **Proje
	,
Construcción de Carmiles para el	2948,327.55 0% \$9,257.959.20 71% \$3,690,368.35 8-Aug-18 31-Oct-19 450 31-Mar-20 602 34% 15-Mary-20 88% 647 44%
),939,459.55 0% \$8,933.225.74 82% \$2,006.233.81 8-Aug-18 1-Oxt-19 420 10-Feb-20 552 31% 10-May-20 89% 642 53%
	953,89125 68% \$1201255.12 63% \$852,656.13 24-May-18 19-Man-19 300 10-Man-20 657 119% 10-Man-20 98% 657 119% 23-08,837.49 \$170,180,128.65 \$382,180,669.44 34130 37975 4442

	Original	Revised	Projected
Total Program Cost (\$)	\$532,677,100.62	\$546,135,348.36	\$552,360,837.49
% Change in Total Program Cost		2.5%	3.7%
Sum of Project Duration (days)	34130	37975	41442
% Change in Program Duration		11.3%	21.4%

Due to COVID-19 related halt of PRHTA construction activity in 3.3 EFLHD Report: PRHTA - Task Order/Emergency Relief Contract Status mid-March there are no updates to this data REVISED FINAL / ORIGINAL REVISED TASK PROJECTED WORK CERTIFIED TO COMPLETION ORIGINAL PROJECTED REGION NUMBER ORDER MUNICIPALITY CARR KM COST COST COST COMPLETE PERFOMED Paid After July 1st NTP DATE DATE DURATION DURATION DATE FAST 806536 16 YABUCOA 920 22 \$27,673.80 \$55 164 65 \$55,164,65 100.00% \$ 55 164 65 \$55 164 65 N/A 3/5/2018 4/5/2019 45 396 EAST 806536 19 YABUCOA 901 11.8 \$43,765,35 \$71.004.95 \$71.004.95 100.00% \$ 71.004.95 \$71.004.95 N/A 3/5/2018 4/5/2019 60 396 EAST 806536 20 YABUCOA 906 1.1 \$54,200.74 \$19,310.17 \$19,310.17 100.00% \$ 19,310.17 \$0.00 \$0.00 3/5/2018 4/10/2019 60 401 806536 YABUCOA 403 FAST 23 906 9.8-10.0 \$182,975,64 \$182,975,64 \$182,975,64 100.00% \$ 182.975.64 \$182,975,64 N/A 3/5/2018 4/12/2019 60 EAST 806536 24 YABUCOA 908 4.97 \$46,247.90 \$46,247.90 \$46,247.90 100.00% \$ 46,247.90 \$46,247.90 N/A 3/5/2018 4/5/2019 60 396 EAST 806536 26 YABUCOA 908 11.3 \$164,613.10 \$162,883.90 \$162,883.90 100.00% \$ 162,883.90 \$162,883.90 N/A 3/5/2018 4/5/2019 60 396 396 EAST 806536 27 YABUCOA 908 11.73 \$29,649.50 \$42,973,91 \$42,973,91 100.00% \$ 42.973.91 \$42,973,91 N/A 3/5/2018 4/5/2019 60 100.00% \$ 396 **EAST** 806536 33 YABUCOA 920 \$27,440.65 \$81,495.80 \$81,495.80 81,495.80 \$81,495.80 N/A 3/5/2018 4/5/2019 45 EAST 811536 7 NAGUARO 68.2 \$437,620.00 \$437,620.00 \$437.620.00 100.00% \$ 437.620.00 \$437.620.00 N/A 9/10/2018 4/5/2019 150 207 NAGUABO 100.00% \$ 437.620.00 N/A 150 207 EAST 811536 7 31 29 \$437.620.00 \$437,620.00 \$437.620.00 \$437.620.00 9/10/2018 4/5/2019 482 EAST 811536 10 SAN LORENZO 919 10.5 \$115.556.30 \$115,556,30 \$119.801.02 100.00% \$ 115.556.30 \$119.801.02 \$0.00 3/5/2018 6/30/2019 60 709 EAST 837536 AC-837536 YABUCOA 99.2 \$709,000.00 \$1,046,207.00 \$1,189,507,90 80.00% \$ 836,965.60 \$405.000.00 \$54.183.89 5/23/2018 5/1/2020 189 METRO 806536 8 TRUJILLO ALTO 59.6 100.00% \$ 89.773.13 \$28,060,79 3/5/2018 5/24/2019 90 445 181 \$53.521.75 \$89,773,13 \$70,000,00 \$60,272,24 445 **METRO** 806536 10 TRUJILLO ALTO 181 60.2 \$53.521.75 \$253,916,50 \$233,000.00 100.00% \$ 253,916.50 \$189.885.82 \$152,145,27 3/5/2018 5/24/2019 90 11 832 100.00% \$ 85.438.50 180 286 METRO 808536 BAYAMÓN \$85,438,50 \$85,438,50 \$85,438,50 \$85,438,50 N/A 3/5/2018 12/16/2018 NORTH 806536 UTUADO 111 54.4 \$464,159.00 \$1,338,056.86 \$1,338,056.86 98.00% \$ 1,311,295.72 \$1,235,683.68 1/9/2018 4/24/2020 26 836 17 ARECIBO \$453,333.33 100.00% \$ 791,710.41 N/A 150 310 NORTH 809536 123 74.2 \$791,710.41 \$791,710.41 \$791,710.41 3/3/2018 1/7/2019 1/7/2019 17 146 \$453,333.33 \$791.710.41 100.00% \$ 791,710.41 N/A 150 310 NORTH 809536 CIALES 28 \$791.710.41 \$791.710.41 3/3/2018 NORTH 809536 17 VEGA BAJA 160 1.6 \$453,333.33 \$791,710.41 \$791,710.41 100.00% \$ 791,710.41 \$791,710.41 N/A 3/3/2018 1/7/2019 150 310 18 157 513 NORTH 824536 OROCOVIS 0.9 \$285,652.80 \$664,473.50 \$664,473.50 100.00% \$ 664,473.50 \$549,928.53 \$507,391.81 3/5/2018 7/31/2019 45 157 \$374 848 03 100 00% \$ 374 848 03 In Process \$374 408 03 75 227 NORTH 824536 23 OROCOVIS \$226 410 15 \$374 408 03 \$0.00 7/17/2019 2/29/2020 0.7 NORTH 824536 157 \$99,442.05 \$228,572,15 \$228,572,15 100.00% \$ 228.572.15 \$0.00 In Process \$228,572,15 7/17/2019 2/29/2020 75 227 NORTH 826536 7 MOROVIS 155 45.95 \$352,559.82 \$222,190,82 \$222,190,82 100.00% \$ 222,190.82 \$222,190,82 N/A 3/5/2018 4/15/2019 90 406 CIALES 146 1/19/2018 800 NORTH 827536 8 10.6 \$121 664 76 \$527 481 99 \$527 481 99 95.00% \$ 501.107.89 \$135,300,02 \$0.00 3/29/2020 30 NORTH 827536 9 CIALES 146 19.75 \$210,876.10 \$244.887.12 \$378,315.00 13.00% \$ 31,835.33 \$60,581.32 \$0.00 1/19/2018 3/29/2020 45 800 NORTH 827536 10 CIALES 146 23.1 \$39.073.25 \$69.677.83 \$69,677,83 98.00% \$ 68,284.27 \$21,916.12 \$0.00 1/19/2018 3/29/2020 15 800 CIALES 149 \$712,559,45 98 00% \$ 698 308 26 90 638 NORTH 827536 12 14 6 \$446 636 10 \$712,559,45 \$39 702 44 6/30/2018 \$0.00 3/29/2020 NORTH 827536 13 CIALE 146 11.2 \$44,842.75 \$67.830.27 \$67,830.27 95.00% \$ 64,438.76 \$12.842.49 \$0.00 3/8/2018 3/29/2020 75 752 15 146 9.3 800 NORTH 827536 CIALE \$252,515.50 \$446,607.43 \$446,607,43 85.00% \$ 379,616.32 \$58,998.99 \$0.00 1/19/2018 3/29/2020 90 CIALES 146 98.00% \$ 173,234.72 3/5/2018 755 NORTH 827536 17 4.1 \$25,168,75 \$176,770.12 \$176,770.12 \$0.00 \$0.00 3/29/2020 60 NORTH 838536 AC-838536 COROZAI 568 23.35 \$838.927.00 \$930.904.67 \$930.904.67 100.00% \$ 930.904.67 \$345.898.97 5/29/2018 8/31/2019 60 459 568 NORTH 838536 AC-838536 COROZAL 23.4 NORTH 838536 AC-838536 COROZAL 568 23.9 NORTH 838536 AC-838536 VEGA BAJA 676 6.9 676 7 2 NORTH 838536 AC-838536 VEGA BAJA NORTH 838536 AC-838536 VEGA BAJA 688 3.6 843536 164 12.4 \$107,240.20 \$107,240.20 \$107,240.20 100.00% \$ 107,240.20 \$107,240.20 3/5/2018 4/10/2019 401 NORTH COROZA N/A 45 NORTH 843536 COROZAL 5568 0.7 \$312.371.96 \$153,530,41 \$153 530 41 85 00% \$ 130 500 85 \$54 739 38 \$27,269.00 1/23/2018 4/24/2020 45 822 TOA ALTA 823 \$142,016.94 \$142,016.94 \$142,016.94 100.00% \$ 142,016.94 \$142,016.94 3/5/2018 4/15/2019 45 406 NORTH 848536 NORTH 848536 BAYAMON 830 1.6 \$143,694.47 \$145,215.07 \$145,215.07 100.00% \$ 145,215.07 \$145,215.07 \$80,000.00 3/5/2018 6/5/2019 45 457 UTUADO 786 NORTH 14080 AC-014080 140 29.9 \$1.763.000.00 \$2.707.650.70 39.00% \$ 1.055.983.77 \$1,069,695,36 4/16/2018 208 \$2,768,334,74 \$675,934,35 6/10/2020 NORTH 14515 AC-014515 CIALE 145 \$2,144,000.00 \$4.822.054.59 \$4.822.054.59 97.00% \$ 4.677.392.95 \$3,004,029,36 \$2,058,342,61 4/2/2018 2/19/2020 210 688 SOUTH 12329 AC-012329 **ADJUNTAS** 123 30.8 \$113,234.25 \$229,785.37 \$354.785.37 45.00% \$ 103,403.42 \$124,051.39 \$521,792.17 2/11/2019 9/30/2020 60 597 123 \$521,792.17 383 SOUTH 12329 AC-012329 **ADJUNTAS** 34.8 \$113.234.25 \$229.785.37 \$354.785.37 100.00% \$ 229.785.37 \$124.051.39 2/11/2019 60 2/29/2020 SOUTH 12329 AC-012329 **ADJUNTAS** 123 37.4 \$113,234.25 \$229,785.37 \$354.785.37 100.00% \$ 229,785.37 \$124,051.39 \$521,792.17 2/11/2019 2/29/2020 60 383 SOUTH 12329 AC-012329 AD.IUNTAS 123 37.8 \$113.234.25 \$229,785,37 \$354 785 37 100.00% \$ 229.785.37 \$124 051 39 \$521,792,17 2/11/2019 2/29/2020 60 383 SOUTH 12329 AC-012329 ADJUNTAS 123 \$113,234.25 \$354,785.37 100.00% \$ 229,785.37 \$124,051.39 \$521,792.17 2/11/2019 2/29/2020 60 383 42 \$229.785.37 100.00% \$ 229,785.37 383 SOUTH 12329 AC-012329 **ADJUNTAS** 123 43 \$113,234,25 \$229.785.37 \$354,785,37 \$124.051.39 \$521,792,17 2/11/2019 2/29/2020 60 383 SOUTH 12329 AC-012329 **ADJUNTAS** 123 44 1 \$113,234,25 \$229,785,37 \$354.785.37 100.00% \$ 229.785.37 \$124.051.39 \$521,792,17 2/11/2019 2/29/2020 60 123 383 SOUTH 12329 AC-012329 **ADJUNTAS** 44 3 \$113,234,25 \$229,785,37 \$354,785,37 100.00% \$ 229.785.37 \$124.051.39 \$521,792,17 2/11/2019 2/29/2020 60 577 SOUTH 15107 AC-015107 VILLALBA 151 0.17 \$1.642.000.00 \$2.722.642.04 \$2.522.642.04 100.00% \$ 2.722.642.04 \$1.926.847.96 \$0.00 4/2/2018 10/31/2019 315 271 SOUTH 806536 29 **ADJUNTAS** 135 6 1 \$54.577.50 \$101.094.90 \$101.080.37 100.00% \$ 101.094.90 \$101.080.37 \$0.00 3/5/2018 12/1/2018 60 SOUTH 807536 PONCE 10 20.3 \$110,450.55 \$453,268.96 \$452,867.11 100.00% \$ 453,268.96 \$125,694.93 3/5/2018 10/31/2018 45 240 \$0.00 SOUTH 807536 12 VILLALBA 151 3.8-4.2 \$467,818.71 \$1,564,496.54 \$1,764,496.54 \$878,071.53 \$486,393.60 3/5/2018 4/24/2020 70 781 92.00% \$ 1,439,336.82 SOUTH 807536 17 **ADJUNTAS** 143 1.7 \$211.743.00 \$211.743.00 \$211.743.00 100.00% \$ 211.743.00 \$171.214.57 \$0.00 10/4/2018 12/30/2018 60 87

SOUTH

SOUTH

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17

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38.8

\$336,406.10

\$943,835.94

\$342,575.00 \$342,575.00 \$342,575.00

\$943,835.94

100.00% \$ 943,835.94

100.00% \$ 342,575.00

\$489,931.88

\$342,575.00

\$0.00

10/15/2018

\$0.00 10/11/2018

7/31/2019

12/10/2018

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289

60

			t of PRHTA con		on activity	in	3.3 EFLHD Rep	ort: PRHTA - Ta	sk Order/Emer	rgency Relief Co	ontract Status					
	AC NUMBER	TASK	MUNICIPALITY		КМ	ORIGINAL COST	REVISED COST	PROJECTED COST	% COMPLETE	WORK PERFOMED	CERTIFIED TO DATE	Paid After July 1st	NTP DATE	REVISED COMPLETION DATE	ORIGINAL DURATION	FINAL / PROJECTED DURATION
SOUTH	826536	4	ADJUNTAS	131	1.2	\$129,121.67	\$129,011.45	\$133,333.33	100.00%	\$ 129,011.45	\$91,840.39	\$0.00	3/5/2018	3/8/2019	150	368
SOUTH	826536	4	JAYUYA	144	5.1	\$129,121.67	\$129,011.45	\$133,333.33	100.00%	\$ 129,011.45	\$91,840.39	\$0.00	3/5/2018	3/8/2019	150	368
SOUTH	826536	4	JAYUYA	5144	0.1	\$129,121.67	\$129,011.45	\$133,333.33	100.00%	\$ 129,011.45	\$91,840.39	\$0.00	3/5/2018	3/8/2019	150	368
SOUTH	826536	12	VILLALBA	143	39	\$191,399.49	\$308,138.44	\$308,138.44	100.00%	\$ 308,138.44	\$303,996.20	\$0.00	3/5/2018	3/15/2019	85	375
SOUTH	826536	13	SALINAS	1	93.3	\$124,161.50	\$329,115.50	\$329,115.50	100.00%	\$ 329,115.50	\$329,115.50	\$0.00	8/4/2018	11/27/2018	45	115
SOUTH	844536	12	ADJUNTAS	123	27.85	\$61,523.50	\$95,933.47	\$95,933.47	100.00%	\$ 95,933.47	\$95,933.47	\$0.00	6/10/2018	5/31/2019	60	355
SOUTH	844536	1	ADJUNTAS	131	2.55-5.0	\$250,259.20	\$344,724.72	\$344,724.72	100.00%	\$ 344,724.72	\$299,711.52	\$0.00	3/5/2018	5/31/2019	90	452
SOUTH	844536	13	ADJUNTAS	123	30.45	\$269,840.60	\$259,460.22	\$259,460.22	100.00%	\$ 259,460.22	\$233,077.16	\$0.00	6/10/2018	5/31/2019	40	355
WEST	802536	10	MOCA	110	14.9 - 15.1	\$1,497,218.00	\$1,835,963.02	\$1,835,963.02	100.00%	\$ 1,835,963.02	\$1,826,432.02	\$8,876.00	4/23/2018	6/30/2019	183	425
WEST	812536	9	AGUADA	411	9.7	\$196,424.30	\$528,015.70	\$567,792.74	85.00%	\$ 448,813.35	\$72,873.73	\$62,617.31	3/5/2018	4/15/2020	45	199
						¢10 000 722 02	\$31,852,212.50	¢22 20E 066 71		¢20 127 110 1 <i>4</i>	\$20,423,983.39	\$8,315,551.99			5331	27427
						\$10,030,/33.03	331,032,212.50	\$33,203,000.71		323,137,119.14	\$20,425,983.39	\$8,315,551.99		L	5331	2/42/
						Cost Increase =	69%	76%	Completion =	91%	64%	26%		Tim	ne Increase =	414%
							current	projected		Work	Paid to date	Paid since Jul 2010				

4.1 Liquidity: Weekly Cash Flows

COMMONWEALTH OF PUERTO RICO
Puerto Rico Highways and Transortation Authority
13-Week Rolling Cash Flow Forecast

																					Act.		Act.	Act.					Act.	Act.		
0's) Week Ended:7	7/5	7/12	7/19	7/26	8/2	8/9	8/16	8/23	8/30	9/6	9/13	9/20	9/27	10/4	10/11	10/18	10/25	11/1	11/8	11/15	11/22	11/29	12/6	12/13	12/20	12/27	1/3	1/10	1/17	1/24	1/31	2/7
ting Receipts:		F 7F0	70	1.872	1.300	3,140	2.744	2.019	1.483	27	5.758	15	3.272	30	3.839	1.618	1.966	1.364	4.525	1.508	1.763	1.359	9	3.631	3.302	1.307		4.714	1.199	1.464	986	4.473
res t Revenues	61	5,750	72	1,872	1,300	3,140	2,744	2,019	1,483	- 21	5,/58	15	3,2/2	30	3,839	1,618	1,966	1,364	4,525	1,508	1,763	1,359	9	3,031	3,302	1,307	53	4,714	1,199	1,464	986	4,473
nic Toll Fines																						-										
Income	345	182	128	20	37	109	308	29	228	494	306	225	679	314	16	250	26	156	24	219	334	64	139	65	172	84	147	2	127	692	15	152
perating Receipts	406	5.932	200	1.892	1.337	3.249	3.052	2.048	1.711	521	6.064	240	3.951	344	3.855	1.868	1.992	1.520	4.549	1.727	2.097	1.423	148	3.696	3,474	1.391	200	4.716	1.326	2.156	1.001	4.625
		-,		-,	-,	-,	-,	_,	-,		-,		-,		-,	-,	-,	-,	,,	-,	_,	-,		-,	-,	-,		,,	-,	_,	-,	.,
Government Receipts: er from Government of PR			-		8,108					-		-	-	-								-	-		-							
I State Grant		-			-					-	-	-	-							-		-	-	-			-	-	-			-
Infrastructure Funding	-	-	-	-	-	-	-	-	-	5,611	-	-	-	5,611	-	-	-	5,611	-	-	-	5,611	-	-	-	-	5,611	-		-	-	5,611
ntra-Government Receipts	-	-	-	-	8,108	-	-	-	-	5,611				5,611		-	-	5,611	-	-	-	5,611	-	-	-	-	5,611	-			-	5,611
Passints (Congreto Endove) Transfers I	hu Drage																															
Receipts [Separate Federal Transfers b I Aid - FHWA & Earmarked Project	-	1,769	2,594	1,536	7,713	5,206	335	1,149	384	11,031	4,988	552	10,949	-	119	3,561	5,829	8,453	1,377	278	2,646	767	6,626	8,949	2,975	1,862	8,273	-	1,576	1,036	3,765	11,168
I Aid - FTA (Sec. 5307 & Sec. 5309)	-	2,033	-	-	-	2,033	-	2,060		2,069	-	291	-	-	-	4,488	-	-		-		2,795	-	-	-	-	-	-	944		-	-
ency Reconstruction Program - FH	-	1,436	-	1,452	1,487	316	1,637	-	-	1,183	1,542	-	1,564	-	-	-	-	400	1,018	-	-	-	-	-	-	743	-	-	-	-	-	1,221
ncy Reconstruction Program - FEI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	95	144	-	-	-	-	-	-	-	-	-	-	-	-	-	-	88	-
ncy Reconstruction Program - FT	-	-		-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
ther Receipts	-	5,238	2,594	2,988	9,200	7,555	1,972	3,209	384	14,283	6,530	843	12,513	-	214	8,193	5,829	8,853	2,395	278	2,646	3,562	6,626	8,949	2,975	2,605	8,273	-	2,520	1,036	3,853	12,389
eceipts	406	11,170	2,794	4,880	18,645	10,804	5,024	5,257	2,095	20,415	12,594	1,083	16,464	5,955	4,069	10,061	7,821	15,984	6,944	2,005	4,743	10,596	6,774	12,645	6,449	3,996	14,084	4,716	3,846	3,192	4,854	22,625
ting Disbursements:																																
	(371)	(535)	(1,683)	(979)	(1,047)	(204)	(1,207)	(533)	(2.075)	(106)	(1,790)	(771)	(1,201)	(145)	(1,657)	(851)	(1,477)	(316)	(1,772)	(1,369)	(414)	(994)	(1,507)	(283)	(984)	(1.798)	(415)	(233)	(2,037)	(187)	(1,362)	(345
	(2,893)	(333)	(1,003)	(2,865)	(1,047)	(204)	(1,207)	(333)	(3,077)	(100)	(1,750)	(2,887)	(1,201)	(143)	(1,037)	(2,875)	(1,477)	(310)	(1,772)	(1,303)	(414)	(334)	(1,507)	(203)	(304)	(1,730)	(413)	(233)	(2,037)	(107)	(2,888)	(545
nas Bonus	2,0331			(2,003)					(3,077)			(2,007)				(2,073)						(480)									(2,000)	
nts for Facilities and Public Service	-			-	(829)	(47)	-		(32)		(8)	(671)		-	(68)	(3)	(8)	(337)	-	(837)		(1)		(124)	-		-		(302)	(18)		
sed Services		(209)	(587)		(4,523)	(1,332)		(3,689)	(200)	(1.489)	(1,260)	(519)			(4,297)	(3,925)	(1,723)	(317)	(210)	(2.205)		(3.816)		(1,595)	(1.521)	(8,733)		(160)	(891)	(305)	(2.140)	(146
ions, Subsidies and Distributions		(205)	(307)		(507)	(1,332)		(5,005)	(1,003)	(1,337)	(1,200)	(319)	(1,007)		(4,257)	(3,323)	(1,723)	(502)	(210)	(174)		(73)		(1,393)	(1,321)	(64)	(94)	(100)	(031)	(505)	(64)	(140
ortation Expenses	-	(31)	(35)	(93)	(307)	(40)		(113)	(3)	(77)	(2)	(78)	(1,007)	(84)	(3)	(22)	(40)	(48)	(36)	(71)	(8)	(64)		(86)	(15)	(64)	(54)		(14)	(85)	(35)	(52
sional Services		(818)	(598)	(33)	(38)	(141)		(4,327)	(168)	(358)	(2)	(400)	(31)	(140)	(236)	(250)	(717)	(291)	- (30)	(678)	- (0)	(79)	-	(646)	(67)	(23)	(45)	(200)	(403)	(145)	(579)	(32
Operating Disbursements	(7)	(42)	(8)	(7)	(30)	(13)	(3)	(18)	(185)	(104)	(1)	(246)	(6)	(140)	(13)	(85)	(1)	(231)	(10)	(13)		(73)	(2)	- (040)	(3)	(23)	(9)	(1)	(20)	(10)	(45)	(6
tisements	-	-	-	-	-	-	-		-	-	- (1)	-	- (0)	- (-)	-	-	- (-)	-	-	-	-	-	- (2)	-	- (3)	-	-	- (-)	-	-	-	-
perating Disbursements (3	3,271)	(1,635)	(2,911)	(3,944)	(6,944)	(1,777)	(1,210)	(8,680)	(6,743)	(3,471)	(3,061)	(5,572)	(2,245)	(370)	(6,274)	(8,011)	(3,966)	(1,814)	(2,028)	(5,347)	(422)	(5,507)	(1,509)	(2,734)	(2,590)	(10,682)	(563)	(594)	(3,667)	(750)	(7,113)	(549
l Expenditures - Federal	(164)	(3.840)	(861)		(13.235)	(473)	(3.335)	(1.563)	(11.522)	(2.520)	(8)	(2,335)	(755)	(14.619)	(43)	(211)	(1.009)	(18,387)	(407)	(1.235)	(3,292)	(740)	(8.470)	(6.448)	(4.982)	(280)	(265)	(10.747)	(735)	(794)	(4,531)	(1.266
	1,272)	(1,930)	(5,044)	(5,030)	(6,010)	(4,256)	(3,011)	(2,003)	(5,720)	(1,704)	(3,991)	(2,333)	(507)	(2,647)	(1,857)	(1,220)	(3,288)	(4)	(1,604)	(3,639)	(3,232)	(5,295)	(845)	(2,785)	(2,894)	(1,119)	(203)	(492)	(4,929)	(4,511)	(313)	(8,394
ency Reconstruction Program	1,2/2)		(1,864)		(1,380)		(803)	(2,003)	(5,720)	(1,704)		(2,381)	(2,551)		(1,857)	(1,220)	(3,288)		(594)			(688)		(2,785)			(798)	(492)	(4,929)	(1,326)	(313)	(8,394
ency Reconstruction Program - FEI	-	(65)	(1,864)	-	(1,380)	-	(803)			-	(722)	-	(2,551)	(714)		-	-	(1,191)	(594)	(531)		(688)	-		(1,206)	(417)	(798)	-	-	(1,326)	-	-
isbursements (4	4,707)	(7,470)	(10,680)	(8,974)	(27,569)	(6,506)	(8,359)	(12,246)	(23,985)	(7,695)	(7,782)	(10,288)	(6,058)	(18,350)	(8,174)	(9,442)	(8,263)	(21,396)	(4,633)	(10,752)	(3,714)	(12,230)	(10,824)	(11,967)	(11,672)	(12,498)	(1,626)	(11,833)	(9,331)	(7,381)	(11,957)	(10,209
sh Flow (4	4,301)	3,700	(7,886)	(4,094)	(8,924)	4,298	(3,335)	(6,989)	(21,890)	12,720	4,812	(9,205)	10,406	(12,395)	(4,105)	619	(442)	(5,412)	2,311	(8,747)	1,029	(1,634)	(4,050)	678	(5,223)	(8,502)	12,458	(7,117)	(5,485)	(4,189)	(7,103)	12,416
ricted Bank Cash Balance Roll-Forward			****	****	4000 000	4000 000	4000 504	****	4000000		****	4000 040	4004 740	4070 475	4000 470	4055.005	4055 504	*****	4050.004	4050				4000 004	40.00.00	4004.000	****	4000 500	4000 400	4000.000	*******	
								\$280,348																								
	4,301)	3,700	(7,886)	(4,094)	(8,924)	4,298	(3,335)	(6,989)	(21,890)	12,720	4,812	(9,205)		(12,395)	(4,105)	619	(442)	(5,412)	2,311	(8,747)	1,029	(1,634)	(4,050)	678	(5,223)	(8,502)	12,458	(7,117)	(5,485)	(4,189)		12,416
h Flow (4			2	-	2,543		(2.000)	3,008 (89)	6	(182)	16 0031	7,569 (2,272)	33	690	(129)	12	6	(34)	1	5	2	- 5	17	2,929	(1.037)	1,241	185	(274)	282	4 (5.277)	5,080	(1.000
h Flow (4 nflows	2		163	(2 200)							(6,063)		(4)			(186)	(1)	(34)	-	(6)	(5)		(2,878)	-	(1,027)	(1)		. ,	(5)	(5,277)	(3)	(1,009
n Flow (4 flows utflows	2 (8)	(205)	(6)	(2,388)	•	-	(3,000)	,,	(33)																							
h Flow (4 iflows utflows	2 (8)	(205)			\$282,296	\$286,594		\$276,278						\$260,470		\$256,681	\$256,244	\$250,801	\$253,113	\$244,365	\$245,391	243,762	236,851	\$240,458	\$234,208	\$226,946	\$239,589	\$232,198	\$226,990	\$217,528	\$215,502	\$226,92
th Flow (4 nflows Dutflows Bank Cash Balance \$29	2 (8) 99,554 \$	(205)	\$295,159	\$288,677			\$280,348	\$276,278	\$254,361	\$266,899	\$265,648	\$261,740	\$272,175		\$256,236																	
h Flow (4) ifflows utflows Bank Cash Balance \$29 of 6.28.2019 303,861 299	2 (8) 99,554 \$	(205) 303,049 303,049	\$295,159 295,159	\$288,677	282,296	286,594	\$280,348 280,348	\$276,278	\$254,361 254,361	\$266,899 266,899	\$265,648 265,648	\$261,740 261,740	\$272,175 272,175	260,470	\$256,236	256,681	256,244	250,801	253,113	244,365	245,391	243,762	236,851	240,458	234,208	226,946	239,589	232,198	226,990	217,528	215,502	226,921
th Flow (4 findows buttlows 229	2 (8) 99,554 \$ 9,554 3	(205) 303,049 303,049	\$295,159 295,159 255,072	\$288,677 288,677 253,030	282,296 241,605	286,594 242,398	\$280,348 280,348 237,221	\$276,278 276,278 234,804	\$254,361 254,361 217,946	\$266,899 266,899 231,547	\$265,648 265,648 233,356	\$261,740 261,740 229,192	\$272,175 272,175 237,892	260,470 225,523	\$256,236 256,236 223,837	256,681 226,111	256,244 227,643	250,801 222,525	253,113 222,315	244,365 217,188	245,391 216,542	243,762 216,197	236,851 213,508	240,458 213,224	234,208 207,117	226,946 207,906	239,589	232,198 209,488	226,990 205,400	217,528 199,805	215,502 198,814	226,921 207,154
sh Flow (4 niflows buttlews \$29 c of 6.28.2019 303,861 299	2 (8) 99,554 \$ 9,554 \$ 2,877 \$ 6,677	(205) 303,049 303,049 260,247 42,802	\$295,159 295,159 255,072 40,087	\$288,677 288,677 253,030 35,647	282,296 241,605 40,691	286,594 242,398 44,196	\$280,348 280,348 237,221 43,127	\$276,278 276,278 234,804 41,474	\$254,361 254,361 217,946 36,415	266,899 266,899 231,547 35,352	\$265,648 265,648 233,356 32,292	\$261,740 261,740 229,192 32,548	\$272,175 272,175 237,892 34,283	260,470 225,523 34,947	\$256,236 256,236 223,837 32,399	256,681 226,111 30,570	256,244 227,643 28,601	250,801 222,525 28,276	253,113 222,315 30,798	244,365 217,188 27,177	245,391 216,542 28,849	243,762 216,197 27,565	236,851 213,508 23,343	240,458 213,224 27,234	234,208 207,117 27,091	226,946 207,906 19,040	239,589 220,727 18,862	232,198 209,488 22,710	226,990 205,400 21,590	217,528 199,805 17,723	215,502 198,814 16,688	226,921 207,154 19,767
th Flow (4 niflows 4 niflows 4 niflows 4 niflows 529 Bank Cash Balance \$29 Cash CAPE 264,313 262 Cash Ope 39,548 36 Total Cash 303,861 299	2 (8) 99,554 \$ 9,554 \$ 2,877 \$ 6,677	(205) 303,049 303,049 260,247 42,802	\$295,159 295,159 255,072 40,087	\$288,677 288,677 253,030 35,647	282,296 241,605 40,691	286,594 242,398 44,196	\$280,348 280,348 237,221 43,127	\$276,278 276,278 234,804 41,474	\$254,361 254,361 217,946 36,415	266,899 266,899 231,547 35,352	\$265,648 265,648 233,356 32,292	\$261,740 261,740 229,192 32,548	\$272,175 272,175 237,892 34,283	260,470 225,523 34,947	\$256,236 256,236 223,837 32,399	256,681 226,111 30,570	256,244 227,643 28,601	250,801 222,525 28,276	253,113 222,315 30,798	244,365 217,188 27,177	245,391 216,542 28,849	243,762 216,197 27,565	236,851 213,508 23,343	240,458 213,224 27,234	234,208 207,117 27,091	226,946 207,906 19,040	239,589 220,727 18,862	232,198 209,488 22,710	226,990 205,400 21,590	217,528 199,805 17,723	215,502 198,814 16,688	226,921 207,154 19,767
th Flow (4 niflows butflows 2 continues	2 (8) 99,554 \$ 9,554 \$ 2,877 2 6,677 9,554 3	(205) 303,049 \$ 303,049 260,247 42,802 803,049	295,159 295,159 255,072 40,087 295,159	\$288,677 288,677 253,030 35,647 288,677	282,296 241,605 40,691 282,296	286,594 242,398 44,196 286,594	\$280,348 280,348 237,221 43,127 280,348	\$276,278 276,278 234,804 41,474 276,278	\$254,361 254,361 217,946 36,415 254,361	266,899 231,547 35,352 266,899	\$265,648 265,648 233,356 32,292 265,648	\$261,740 261,740 229,192 32,548 261,740	\$272,175 272,175 237,892 34,283 272,175	260,470 225,523 34,947 260,470	\$256,236 256,236 223,837 32,399 256,236	256,681 226,111 30,570 256,681	256,244 227,643 28,601 256,244	250,801 222,525 28,276 250,801	253,113 222,315 30,798 253,113	244,365 217,188 27,177 244,365	245,391 216,542 28,849 245,391	243,762 216,197 27,565 243,762	236,851 213,508 23,343 236,851	240,458 213,224 27,234 240,458	234,208 207,117 27,091 234,208	226,946 207,906 19,040 226,946	239,589 220,727 18,862 239,589	232,198 209,488 22,710 232,198	226,990 205,400 21,590 226,990	217,528 199,805 17,723 217,528	215,502 198,814 16,688 215,502	226,921 207,154 19,767 226,921
th Flow (4 nflows 2 n	2 (8) 99,554 \$ 9,554 \$ 2,877 2 6,677 9,554 3	(205) 303,049 \$ 303,049 260,247 42,802 803,049	295,159 295,159 255,072 40,087 295,159	\$288,677 288,677 253,030 35,647 288,677	282,296 241,605 40,691 282,296	286,594 242,398 44,196 286,594	\$280,348 280,348 237,221 43,127 280,348	\$276,278 276,278 234,804 41,474 276,278	\$254,361 254,361 217,946 36,415 254,361	266,899 231,547 35,352 266,899	\$265,648 265,648 233,356 32,292 265,648	\$261,740 261,740 229,192 32,548 261,740	\$272,175 272,175 237,892 34,283 272,175	260,470 225,523 34,947 260,470	\$256,236 256,236 223,837 32,399 256,236	256,681 226,111 30,570 256,681	256,244 227,643 28,601 256,244	250,801 222,525 28,276 250,801	253,113 222,315 30,798 253,113	244,365 217,188 27,177 244,365	245,391 216,542 28,849 245,391	243,762 216,197 27,565 243,762 - - 216,197	236,851 213,508 23,343 236,851	240,458 213,224 27,234 240,458	234,208 207,117 27,091 234,208	226,946 207,906 19,040 226,946	239,589 220,727 18,862 239,589	232,198 209,488 22,710 232,198	226,990 205,400 21,590 226,990	217,528 199,805 17,723 217,528	215,502 198,814 16,688 215,502	226,921 207,154 19,767 226,921
sh Flow (16 millions 24 millions 24 millions 25 mill	2 (8) 99,554 \$ 9,554 \$ 2,877 2 6,677	(205) 303,049 \$ 303,049 \$ 260,247	295,159 295,159 295,072 40,087 295,159 - 255,072 40,087	\$288,677 288,677 253,030 35,647 288,677 - 253,030 35,647	282,296 241,605 40,691 282,296 - 241,605 40,691	286,594 242,398 44,196 286,594 - 242,398 44,196	\$280,348 280,348 237,221 43,127 280,348 - 237,221 43,127	\$276,278 276,278 234,804 41,474 276,278 - 234,804 41,474	\$254,361 254,361 217,946 36,415 254,361 - 217,946 36,415	266,899 231,547 35,352 266,899	\$265,648 265,648 233,356 32,292 265,648 - 233,356 32,292	\$261,740 261,740 229,192 32,548 261,740 - 229,192 32,548	\$272,175 272,175 272,175 237,892 34,283 272,175 - 237,892 34,283	260,470 225,523 34,947 260,470 - 225,523 34,947	\$256,236 256,236 223,837 32,399 256,236 - 223,837 32,399	256,681 226,111 30,570 256,681 - 226,111 30,570	256,244 227,643 28,601 256,244 - 227,643 28,601	250,801 222,525 28,276 250,801 - 222,525 28,276	253,113 222,315 30,798 253,113 222,315 30,798	244,365 217,188 27,177 244,365 - 217,188 27,177	245,391 216,542 28,849 245,391 - 216,542 28,849	243,762 216,197 27,565 243,762 - - 216,197 27,565	236,851 213,508 23,343 236,851 - - 213,508 23,343	240,458 213,224 27,234 240,458	234,208 207,117 27,091 234,208	226,946 207,906 19,040 226,946 - 207,906 19,040	239,589 220,727 18,862 239,589 - 220,727 18,862	232,198 209,488 22,710 232,198 - 209,488 22,710	226,990 205,400 21,590 226,990 - 205,400 21,590	217,528 199,805 17,723 217,528 - 199,805 17,723	215,502 198,814 16,688 215,502 - 198,814 16,688	226,921 207,154 19,767 226,921 - 207,154 19,767

These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).
 These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).
 Line used to register transfers between bank accounts or passthrough funds.
 Line used to register transfers between bank accounts or passthrough funds.

4.1 Liquidity: Weekly Cash Flows

COMMONWEALTH OF PUERTO RICO Puerto Rico Highways and Transortation 13-Week Rolling Cash Flow Forecast

Actual (Act.) / Projected	/eek#:							1	2	3	4	5	6	7	8	9	10	11	12	Act.	13-Week	FY2020 Total	Original LP FY	
		2/21	2/28	3/6	3/13	3/20	3/27	4/3	4/10	4/17	4/24	5/1	5/8	5/15	5/22	5/29	6/5	6/12	6/19	6/26	Total		2020	Т
Operating Receipts:																								
oll Fares		1,436	1,264	4,230	1,504	1,349	177	-	1,904	148	3	6	883	1,273	1,590	1,238	292	4,936	1,258	4,514	-	95,860	145,762	
Transit Revenues		-	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-	-		6,761	
Electronic Toll Fines		-	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-	-		13,067	
Other Income		14	237	1,044	34	85	1	122	-	145	-	1,408	96	94	67	34	16	120	59	616	-	10,470	11,612	
Total Operating Receipts		1,450	1,501	5,274	1,538	1,434	178	122	1,904	293	3	1,414	979	1,367	1,657	1,272	308	5,056	1,317	5,130	\$0	\$106,330	\$177,202	-
ntra-Government Receipts:																								
Transfer from Government of PR		-	-	-	-	-		-	-	-	-	-	-	-	-		-	-	-	-		8,108	-	
Special State Grant		-	-	-	-	-		-	-	-	-	-	-	-	-		-	-	-	-		7,000	46,305	
PR Gov. Infrastructure Funding		-	-	3,945	1,666	-	-	-	-	-	5,611	5,611	-	-	-	-	3,945	-	-	-	-	54,444	181,834	
Total Intra-Government Receipts			-	3,945	1,666	-	-	-	-	-	5,611	5,611	-	-	-	-	3,945	-	-	-	\$0	\$69,552	\$228,139	,
Other Receipts [Separate Feder																								
Federal Aid - FHWA & Earmarked		46	3,826	273	6,353	334	-	-	859	5,126	1,330	1,290	3,384	-	3,003	584	6,364	611	2,337	2,530	- 1	156,209	251,480	
Federal Aid - FTA (Sec. 5307 & Se		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	286	-	-	-	- 1	16,999	29,464	
Emergency Reconstruction Progr		1,625	528	-	-	-	-	-	-	-	-	-	-	446	-	2,536	3,765	713	-	189	-	25,149	80,594	
Emergency Reconstruction Progr		-	-	-	29	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	- 1	356	21,111	
Emergency Reconstruction Progr	am - FT/	-		-		-	-	-	-		-	-	-	-			-	-		-	-	-	-	
Total Other Receipts		1,671	4,354	273	6,382	334	-	-	859	5,126	1,330	1,290	3,384	446	3,003	3,120	10,415	1,324	2,337	2,719	-	198,713	382,649	T
Total Receipts		3,121	5,855	9,492	9,586	1,768	178	122	2,763	5,419	6,944	8,315	4,363	1,813	4,660	4,392	14,668	6,380	3,654	7,849	\$0	\$374,595	\$787,990	,
Operating Disbursements:																								
Payroll & Related Costs		(163)	(1,440)	(653)	(2,065)	(89)	(1,286)	(215)	(1,053)	(1,278)	(1,024)	(618)	(1,037)	(340)	(1,050)	(288)	(1.841)	(508)	(1,017)	(981)		(48.884)	(46,372)	١l
Retirement Contributions (PayGo)	-	- (2,0)	(033)	(2,003)	- (03)	(2,900)	(225)	(1,033)	(3,213)	(2,877)	(010)	(1,057)	(540)	(1,030)	(200)	(2,876)	-	(1,017)	(8,652)		(38,003)	(35,469)	
Christmas Bonus	,						-			(-))	(=,0)						-			-		(480)		
Payments for Facilities and Publi	Service	(17)	(69)		(27)				(1.743)		(17)		(697)	(649)		(8)	(2.179)		(1,436)			(10.161)	(16,264)	١l
Purchased Services		1,798)	(505)	(31)	(2,204)		(4,968)		(3,649)		(702)	(2,424)	(037)	(253)	(3,571)	(2,091)	(171)	(3,506)	(79)	(4,740)		(84,127)	(126,491)	
Donations, Subsidies and Distrib		-,,,,,,,	(64)	(31)	(844)		(4,500)	(63)	(3,043)		(702)	(2,-2)		(233)	(3,3,1)	(2,032)	(1/1)	(3,300)	(, 5)	(4,740)		(5,796)	(16,403)	
Transportation Expenses	LIUIIS	(118)	(1)	(69)	(1)	(66)		(03)	(25)		(11)			(25)	(11)	(33)		(72)	(6)	(81)		(1,726)	(1,262)	
Professional Services		(48)	(531)	(35)	(91)	- (00)	(14)		(23)	(10)	(3,346)	(675)	(844)	(3,275)	(11)	(611)	(50)	(116)	(259)	(88)		(21,769)	(25,964)	
Other Operating Disbursements		(32)	(9)	(303)	(4)		(9)	(3)	(3)	(12)	(2)	(1)	(0)	(2)	(1)	(011)	(50)	(110)	(233)	(4)		(1,254)	(19,776)	
Advertisements		(32)	(5)	(303)	(**)	-	(5)	(3)	(5)	(12)	(2)	(1)	(0)	(2)	(1)	-		-	-	(4)	· ·	(1,254)	(13,770)	1
Total Operating Disbursements	(:	2,176)	(2,619)	(1,091)	(5,236)	(155)	(9,177)	(281)	(6,473)	(4,513)	(7,979)	(3,718)	(2,578)	(4,544)	(4,633)	(3,031)	(7,117)	(4,202)	(2,797)	(14,546)	-	(212,200)	(288,001)	1
Capital Expenditures - Federal		(955)	(4,106)	(1,007)	(1,148)	(9,654)	(1,769)	(1,135)	(1,238)	(1,506)	-	(1,836)	(6,873)	-	(4,445)	(948)	(7,417)	-	(2,272)	(3,107)	-	(180,231)	(266,244)	
Capital Expenditures - State	(-	4,756)	(2,825)	(1,923)	(3,423)	(2,860)	(33)	-	(6,105)	(2,068)	(18)	(3,520)	(2,044)	(1,772)	(8)	(5,820)	(1,065)	(1,179)	(8)	(1,020)	-	(130,068)	(205,720)	1
Emergency Reconstruction Progr	am		(2,132)	-	(654)	(1,619)	(230)	-	(192)	-	-	-	-	(662)	-	-	(809)	(92)	-	(1,752)	-	(22,992)	(81,414)	
Emergency Reconstruction Progr	am - FEI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	(22,325)	4
Total Disbursements	(7,887)	(11,682)	(4,021)	(10,461)	(14,288)	(11,209)	(1,416)	(14,008)	(8,087)	(7,997)	(9,074)	(11,495)	(6,978)	(9,086)	(9,799)	(16,408)	(5,473)	(5,077)	(20,425)	-	(545,491)	(863,704)	+
Net Cash Flow	(4	4,766)	(5,827)	5,471	(875)	(12,520)	(11,031)	(1,294)	(11,245)	(2,668)	(1,053)	(759)	(7,132)	(5,165)	(4,426)	(5,407)	(1,740)	907	(1,423)	(12,576)	-	(170,896)	(75,714)	丰
Unrestricted Bank Cash Balance	Roll-For																							
Beginning Cash Balance	\$21	16,135	\$211,427	\$205,789	\$211,055	\$208,463	\$197,612	\$186,581	\$185,287	\$174,036	\$171,368	\$170,322	\$163,952	\$162,431	\$157,272	\$152,859	\$147,452	\$145,416	\$146,198	\$144,757	\$303,861	\$303,861	\$303,861	1
Net Cash Flow	· .	4,766	- 5,827	5,471	- 875	- 12,520	- 11,031 -	1,294	- 11,245	2,668	- 1,053	- 759	7,132	- 5,165	4,426	- 5,407	- 1,740	907 -	1,423	12,576	(170,896)	(170,896)	(75,714)	ار
Other Inflows		58	205		11	1,669					7	248	5,611	6	15	2	8	10	134	26	32,738	32,738	1	
Other Outflows			(16)	(205)	(1,728)	-	-	-	(6)	-	-	(5,859)			(2)	(2)	(304)	(135)	(152)	(18)	(33,514)	(33,514)	-	

Cash as of 6.28.2019 303,861 211,427 205,789 211,055 208,463 197,612 186,581 185,287 174,036 171,368 170,322 163,952 162,431 157,272 152,859 147,452 145,416 146,198 144,757 132,189 Cash CAPE 264,313 192,286 187,577 188,865 191,688 177,889 175,857 174,722 168,046 169,598 161,888 158,547 156,234 148,305 147,668 138,251 137,029 132,960 133,013 113,672 Cash Ope 39,548 19,141 18,212 22,190 16,775 19,723 10,724 10,565 5,990 1,770 8,419 5,389 6,017 8,731 4,996 9,011 8,202 12,955 11,562 18,324 Total Cash 303,861 211,427 205,789 211,055 208,463 197,612 186,581 185,287 174,036 171,368 170,307 163,936 162,251 157,036 152,664 147,262 145,232 145,915 144,575 131,996

In case Insufficient Opex funds occur:

Cash Loan due to CAPEX

Cash CAPEK 192,286 187,577 188,865 191,688 177,889 175,857 174,722 168,046 169,598 16,888 18,451 18,212 22,190 16,775 19,723 10,724 10,565 5,990 1,770 8,419 5,389 6,017 8,731 4,996 9,011 8,202 12,955 11,562 18,324 10,100 10,10

Comments

- Tab. CAPEX - Transfers \$51M

² These revenues are used as a credit in Tre

³⁵ Line used to register transfers between ba

³⁶ Line used to register transfers between ba

4.2 Liquidity: Bank Balances (restricted and unrestricted)

Bank	Account Name	Account Number	GL Account #	Notes on Account	Restricte d (Yes/No)
Oriental Bank					
Oriental	Construction	1960269874	111001	Main operating account	No
Oriental	General	1960269574	111002	ZBA Account - Operational	No
Oriental	Quick cks	1960004676	111006	ZBA Account - Operational	No
Oriental	Money Markets	1960269074	111044	Sweeps amounts in excess of \$5.8M from construction account.	No
Oriental	Deposit Law 30 & 31	3225252489		Deposit Law 30 & 31	No
Oriental	CD Oriental 6/25/2017	3101954968/1		CD Oriental 6/25/2017	No
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Yes
				Oriental - Total	

Banco Popular (BF	PPR)				
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	No
BPPR	Nominas	020-835353	111011	Payroll account	No
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	Yes
BPPR	PRHWA Backup	030-020220		PRHWA Backup	No
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210		Fondos Restrictos - BPPR (PEAJE)	Yes
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	No
BPPR	Peaje electronico	020-010303	111018	Toll collection account	Yes
BPPR	Multas Autoexpreso	020-011520		Collections from fines used to paydown GILA overdue A/P	No
BPPR	Consolidated Escrow			Distributes funds to Metropistas and to toll collection account (5116)	Yes
BPPR	ILR	030-826438		Toll collection account. Balance in excess of \$5,000 transferred to escrow account (6411)	Yes
BPPR	FEMA Emergencia Huracan Irma	030-086663		Federal Fund FEMA	Yes
BPPR	FEMA Emergencia Huracan María	030-086671		Federal Fund FEMA	Yes
BPPR	CD Fotomulta	1110000002	CD Fotomulta	CD Fotomulta	No
BPPR	CD Reserva Nomina (6/7/2019)	1110000004		CD Reserva Nomina (6/7/2019)	No
BPPR	CD CAÑO	1		CD CAÑO (7/17/2017)	No
				BPPR - Total	

Banco Santander				
Santander	Autoridad de Carreteras	3004992473	FHGV	Yes
Santander	Autoridad de Carreteras	3004997726	Abriendo Caminos - Varios Proyectos	Yes
			Santader - Total	

Closing Bank Balance

Week	Enamy	0/20/20

10,	113,003
	-
	41,038
	18,949
10,	172,990

606,109
1,953,639
602,685
0
6,438,058
4,751,010
5,000
811,700
10,144,835
5,000
-
28,563
25,346,600

103,076,741
3,554,437
106,631,178

142,150,768	Total Bank Balance
(10,154,835)	Restricted
131,995,933	Net Bank Balance
(1,407,000)	Outstanding as of 6/19
(3,973,000)	Issued on Week 6/26
14,000	Cobrados on Week 6/26
126,629,933	Book Balance
126,823,300	BV Per Cash Flow
(193,367)	Difference

18,324,012 Cash Opex 6/26/2020 113,671,921 Cash Capex 6/26/2020 131,995,933 Total for CF purposes 10,154,835 Restricted (Escrow) 142,150,768 Bank Balance

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided substract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

COMMONWEALTH OF PUERTO RICO

Highways and Transportation Authority ("HTA") - Actual Results, Month of June 2020

Primary Business Activity: HTA controls and supervises highway facilities, sets tolls, issues bonds, and manages the construction of all major projects relating to the Commonwealth's toll highway system.

Key Takeaways: Year to date, cash decreased by \$171.7M from \$303.9M to \$132.2M (\$113.7M for CapEx and remaining amount for operations), primarily as a result of limited state funds in the FY20 operating expenses budget. Additionally, YTD operating revenues are below plan due to lack of toll fine collections from public policy, an increase in unpaid tolls, and impact of COVID-19.

(figures in \$000's)	Actual Jun-20	Actual YTD
Operating Receipts:		
Toll Fares	\$4,514	\$95,860
Transit Revenues	-	-
Electronic Toll Fines	-	-
Other Income	616	10,470
Total Operating Receipts	\$5,130	\$106,330
Intergovernmental Receipts:		
Transfer from Government of PR	\$0	\$8,108
Special State Grant	-	7,000
PR Government Infrastructure Funding	-	54,444
Total Intergovernmental Receipts	\$0	\$69,552
Other Receipts [Separate Federal Transfers by Program]:		
Federal Aid - FHWA & Earmarked Projects	\$2,530	\$156,209
Federal Aid - FTA (Sec. 5307 and Sec. 5309)	. ,	16,999
Emergency Reconstruction Program - FHWA	189	25,149
Emergency Reconstruction Program - FEMA	-	356
Emergency Reconstruction Program - FTA	<u>-</u> _	
Total Other Receipts	\$2,719	\$198,713
Total Receipts	\$7,849	\$374,595
Operating Disbursements:		
Payroll and Related Costs	(\$981)	(\$48,884)
PayGo Charges	(8,652)	(38,003)
Christmas Bonus	-	(480)
Payments for Facilities and Public Services	-	(10,161)
Purchased Services	(4,740)	(84,127)
Donations, Subsidies and Distributions	-	(5,796)
Transportation Expenses	(81)	(1,726)
Professional Services	(88)	(21,769)
Other Operating Disbursements	(4)	(1,254)
Advertisements	- (41.5.5)	- (40.10.000)
Total Operating Disbursements	(\$14,546)	(\$212,200)
CapEx - Federal	(\$3,107)	(\$180,231)
CapEx - State	(1,020)	(130,068)
Emergency Reconstruction Program	(1,752)	(22,992)
Total Disbursements	(\$20,425)	(\$545,491)
Net Cash Flow	(\$12,576)	(\$170,896)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$144,757	\$303,861
Net Cash Flow	(12,576)	(170,896)
Other Inflows	26	32,738
Other Outflows	(18)	(33,514)
Ending Bank Cash Balance	\$132,189	\$132,189

5.0 Balance Sheet

In \$ Thousands	June 2020	June 2019
Assets		
Current assets	49,872	43,850
Restricted assets	208,984	389,081
Capital assets, net	9,233,611	9,188,524
Highways and bridge under concession agreement, net	198,651	199,623
Other non-current assets		
Total assets	9,691,118	9,821,077
<u>Deferred outflow of resources</u>	75,287	75,287
Total assets and deffered outflow of resources	9,766,405	9,896,364
Liabilities		
Current liabilities	1,870,866	1,848,342
Non-current liabilities	6,577,739	6,394,921
Total liabilities	8,448,605	8,243,263
Deferred inflows of resources	1,064,091	1,091,724
Total liabilities and deferred inflows of resources	9,512,696	9,334,987
Net position		
Net investment in capital assets	2,082,009	2,036,006
Restricted for debt services	-	-
Restricted for construction	108,140	248,992
Unrestricted	(1,936,440)	(1,723,620)
Total net position		561,378
Total liabilities, deferred inflow of resources and net		
positions	9,766,405	9,896,364





1 – Enhance Board Composition		PMO Lead	For Internal Use Only	Overall Program	R		
Driver	Fiscal Plan	Program Phase	Under Review	Support	For Internal Use Only	Report Date	7/15/2020

Accomplishments	
 Developed position requirements, and roles and responsibilities for board members. Developed legislation and held conversations on introduction to legislature. Held preliminary conversations with executive search firms to identify scope of support. Identified three headhunters to support board member search. 	
Issues/ Risks and Mitigations	
There is uncertainty over likelihood of passage within the legislature.	
Decisions Required	

Savings/Expenses Summary Where Applicable - \$ Millions



#	КРІ	Jul	Jun	May	Apr
1	Draft Legislature bill	G	G	G	G
2	Introduce bill in Legislature by beginning of Summer 2020 term	R	R	R	R
3	Enacting bill into law by governor	R	R	R	R
4	Engage search firm	G	G	G	G
5	Timely approval and offer of candidates	N/A	N/A	N/A	N/A
6	Hold initial meeting [1-1]	N/A	N/A	N/A	N/A
7	Hold monthly meetings	N/A	N/A	N/A	N/A
8	Number of potential members interviewed	N/A	N/A	N/A	N/A
9	Number of potential members offered board position	N/A	N/A	N/A	N/A

[1-1] – Enhance Board Composition Metrics will be available upon establishment of the board in accordance with the workplan.







2 – Rollout Organizational KPIs		PMO Lead	For Internal Use Only	Overall Program	G		
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

Description	Accomplishments
Increase transparency around customer welfare, financial discipline and operational execution through performance measurement and tracking.	 PRHTA has established executive level KPIs for Fiscal Plan Reporting. PRHTA's construction office has proposed updated KPIs to the FOMB Team. Enhanced construction and pre-construction reporting rolled out with April 2019 reporting to FOMB, including added metrics for greater capex transparency.
Overall Status Summary	Issues/ Risks and Mitigations
PRHTA has developed high level metrics for external reporting through Fiscal Plan implementation process for each fiscal plan initiative, and is in the process of upgrading technological capabilities associated with developing more advanced internal reporting.	 Most major organizational KPIs are reported only annually based on the cost to collect data. HTA will look to identify metrics which can be reported quarterly at no additional cost, and where appropriate identify proxy measures.
PRHTA is in the process of automating budget-to-actual reporting which will allow more-timely reporting of performance metrics associated cost savings realization. HTA will continue to develop additional management metrics which go beyond Fiscal Plan requirements to transform HTA into a	Decisions Required
performance based organization. PRHTA has received board approval for a new set of additional KPIs related to construction.	

Savings/Expenses Summary Where Applicable - \$ Millions

#	КРІ	Jul	Jun	May	Apr
1	Approved metrics reported on a monthly basis	G	G	G	G

N/A for KPIs

Current FY

Fiscal Plan Period



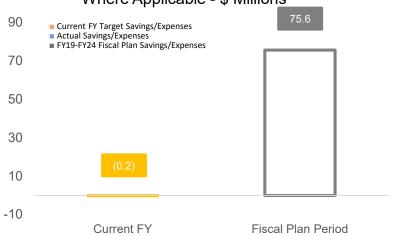




3 – Ir	3 – Increase Discretionary Funds		PMO Lead	For Internal Use Only	Overall Program	A	
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

Description	Accomplishments		
Secure share of discretionary and recovery grants to offset CIP and strategic project expenditures.	 Submitted initial application for \$2.4B in CDBG-DR funds. Catalogued eligible FTA and FHWA Grant programs, identified key programs for pursuit. INFRA Grant application for PR-22, PR-17 and PR-18 improvements submitted before due date. Identified a revised group of projects that is closely aligned with the CDBG-DR grant. 		
Overall Status Summary	Issues/ Risks and Mitigations		
Overall status: PRHTA identified projects including PR 17, PR 18, and PR 22 which may be eligible for FHWA grant funding and developed an application package for INFRA Grants and the application was submitted on March 1, 2019. Although the application received high reviews, it was rejected.	 Extreme competition for Infra Grants by the states. Second disbursement of CDBG continues to be delayed. 		
Based on various recommendations from the Infra Grant evaluating committee, PRHTA submitted a new application on February 25, 2020. HTA is also targeting the CDBG-DR Program, where the	Decisions Required		
government is seeking Grant Agreement approval or other projects.	Confirm go-ahead for remaining federal grant applications and require support of FHWA grants office to support pursuit and compliance.		

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI ^[4-1]	Jul	Jun	May	Apr
1	% of eligible grants that PRHTA will pursue by count	N/A	N/A	N/A	N/A
2	% of eligible grants that PRHTA will pursue by \$ values	N/A	N/A	N/A	N/A
3	Total funds received to date by funding source	N/A	N/A	N/A	N/A
4	Count of grants won per category	N/A	N/A	N/A	N/A
5	Average grant amount per grant category	N/A	N/A	N/A	N/A
6	% of identified grants pursued that were completed and won, by #	N/A	N/A	N/A	N/A
7	% of identified grants pursued that were completed and won by \$ values	N/A	N/A	N/A	N/A

[4-1] – Reporting of detailed grant management metrics will be delayed until professional services funding provides for appropriate support

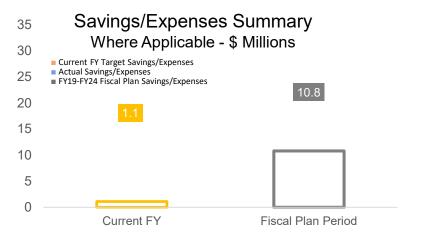






4 – To	4 – Toll Optimization		PMO Lead	For Internal Use Only	Overall Program	G	
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

Description	Accomplishments
Improve toll capture, reliability and quality of service through the modernization of Back Office System ("BOS") /Client Service Center ("CSC") enhancement.	Over 600 Request for Clarifications ("RFC") were received from prequalified proponents and were addressed by HTA advisory team
Existing RSS systems will be upgraded, and new systems installed, reducing vehicle leakage and improving data capture and accuracy.	Over 100 RFC's received from proponents as a result of the final RFP published. First set of responses to RFC sent to proposers. Second set in process of review for distribution to proposers
	Submittals received for BOS/CSC system were received February 28 th
	RSS upgrades and being negotiated with current operator
Overall Status Summary	Issues/ Risks and Mitigations
Interim Initiatives:	Schedule of implementation delayed due to order from Court of Appeals.
Operating under transition assistance clause	Secure a feasible, economic and operational contract
Long-term Initiatives: BOS/CSC: Phase II RFP was published on October 4, 2019 to the five pre-qualified potential proponents. Submittal	Maintain steady toll revenues stream while on toll fines holiday and lockdown Executive Order pursuant to COVID19 situation
of proposal was delayed to February 28, 2020 from for January 15, 2020, due to disruptions created by seismic activity and corresponding mitigation action required from HTA	Implementation risk of technological improvements to BOS through PAM, in order to achieve operational and compliance functionality of the existing system
Submittals were received on February 28 th by Board of Awards. Evaluation team and technical advisory team members were appointed. Evaluation process halted by Courts of Appeals pursuant to protest filed by on disqualified potential proposer. HTA filed request for dismissal of the halt order. Nonetheless, HTA has engaged	Decisions Required
current operator ("PAM") to develop and implement certain functionality in the current system in order to achieve operational efficiencies and resume compliance and operational functionality	Legal strategy to be followed pursuant to determination to halt evaluation process of BOS/CSC procurement process.
RSS: Enhancements to Roadside System equipment are being implemented through current system operator.	Determine readiness to implement technological upgrades geared towards achieving operational and compliance efficiency in the current system



#	# KPI		Jun	May	Apr	Mar
1	Vehicle leakage	N/A	N/A	N/A	N/A	N/A
2	Violation reduction	N/A	N/A	N/A	N/A	N/A



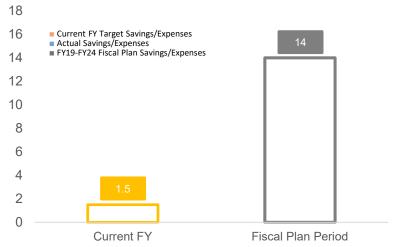




5 – Capture Ancillary Revenue		PMO Lead	PMO Lead For Internal Use Only		G		
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

Description	Accomplishments
Increase revenue from non-toll, non-transfer sources including but not limited to advertisement revenues, real estate dispositions and service signs. HTA is committed to exploring innovative ways to increase revenue.	\$3.2 million in assets were sold in FY2019. \$1.6 million in asset sales have been competed in FY2020.
Overall Status Summary	Issues/ Risks and Mitigations
Currently 15 properties are undergoing administrative processes in preparation for sale. Additional properties have been identified and are undergoing registry and valuation to make them available for disposition. The agency has identified a potential revenue stream through the leasing of additional advertising space in several train stations.	Identification of resources required for the optimization of advertising strategies. The process to enable the disposition of real estate is tedious and requires significant build up of documentation dependent from other governmental agencies. Detailed analysis of processes is required to mitigate and minimize risk
Due to the Covid-19 impact, we expect the sales process for these properties to restart in FY 2021.	Decisions Required
	Identify internal resources to expedite the disposition of real estate

Savings/Expenses Summary Where Applicable - \$ Millions



#	КРІ	Jul	Jun	May	Apr
1	Monetization – eligible asset value	\$4.8M	\$4.8M	\$4.8M	\$4.8M
2	% of RE plan executed	N/A	N/A	N/A	N/A
3	# of reactivation projects	N/A	N/A	N/A	N/A
4	% utilization	N/A	N/A	N/A	N/A
5	Total revenue from advertisements – TU / highways	N/A	N/A	N/A	N/A
6	# of advertisement contracts	N/A	N/A	N/A	N/A
7	Average advertisement sale value	N/A	N/A	N/A	N/A







6 – Ca	6 – Capital Improvement Plan (1 of 2)			PMO Lead	For Internal Use Only	Overall Program	G
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020
Description					Accomplishments		

PRHTA is focused on preparing capital projects for bid and delivering the projects under construction as efficiently as possible. Disbursement projections in the revised Fiscal Plan reflect a set of projects that are more appropriately sized to the construction market.

Overall Status Summary

Project execution schedule is on track. PRHTA continues to monitor the response of the construction market. Consultants for initiative have been engaged and have expanded on the implementation plan. The project prioritization initiative is now better defined. The delivery improvements initiative continues to be completed as outlined in the original implementation plan. The soft cost savings initiative RFI for CEI services has been completed and pending FHWA approval. EFL division from FHWA has been asked for help in the implementation of CEI services for ER permanent repairs projects.

Ahead of schedule in bid schedule according to the agreement with FHWA. KPMG, Vectura Advisers, WSP, CMA and Steer have been engaged and have developed and integrated schedule.

Issues/ Risks and Mitigations

The principal risk is inflation and limited supply in the construction market. Preliminary results of the construction market study suggest that particularly high inflation will be experienced over the coming year. KPIs have been modified as stated below to track progress quarterly.

Decisions Required

None at this time.

Pre-Construction

Bid schedule and performance continue to be in line with limits. On average, projects were bid within limits and provided NTP faster than planned. However, the impacts of the earthquakes that occurred in early 2020 and halt of PRHTA construction activity in mid-March has significantly impacted the program. Information herein reflects the first half of March only.

Construction

After nine months of FY20 activity, the construction program in aggregate is within limits for percent changes in costs and duration. Overall \$204.7 million in expenditures, equating to 80.2% of forecast, have been made. By March 15, \$18.4 million in disbursements were made which is above the budget for the month indicating that disbursements were on track at the time of the lockdown.

Pre-Construction			
		ITD	YTD
Planned vs Actual Bid Date	KPI - Average Days < 30	6	15
Planned vs Actual Award Date	KPI - Average Days < 30	(2)	9
Planned vs Actual NTP Date	KPI - Average Days < 30	(9)	(1)
Disbursement Summary			
All projects except Post-Maria ER		ITD	YTD
Annual Disbursements (Percent of Planned)	Greater than 80% of Planned	84.55%	80.21%
Construction - Pre Maria NTP			
All Projects		ITD	YTD
Percent Change in Costs (Projected Increase)	NA	13.23%	13.23%
Percent Change in Duration (Projected Increase)	NA	244.13%	244.13%
Construction - Post Maria NTP			
Excludes ER projects		ITD	YTD
Percent Change in Costs (Projected Increase)	Program Level < 15%	3.93%	2.26%
Percent Change in Duration (Projected Increase)	Program Level < 25%	22.85%	15.30%

Note KPI Targets should be compared to Inception to Date (ITD) performance







6 – Emergency Relief Capital Program (2 of 2)		PMO Lead	For Internal Use Only	Overall Program	G		
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

Description Accomplishments

Eastern Federal Lands division of FHWA is managing the majority of Hurricane Maria & Irma emergency relief projects.

Overall Status Summary

From inception to date, there has been roughly \$20.2 million in expenditures with approximately \$8.1 million in payments in the first two quarters of FY20.

Due to COVID-19 related halt of PRHTA construction activity in mid-March there are no updates to this data

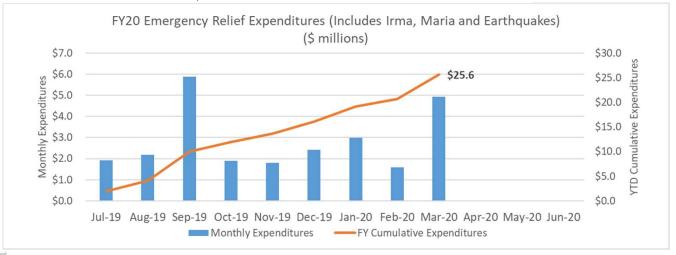
Issues/ Risks and Mitigations

Decisions Required

None at this time.

Eastern Federal Lands Construction		
	ITD	YTD
Capital Project Expenditures	\$20.2M	\$8.1M
Percent Change in Duration (Projected Increase)	353%	
Percent Change in Costs (Projected Increase)	64%	

Note Eastern Federal Lands Construction Data is as of December 31, 2019





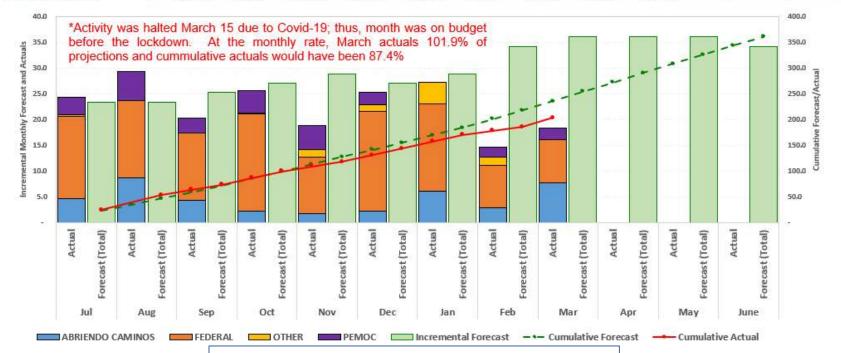


PRHTA Implementation Program Status Report Expenditure Forecast and Actual



Overall Program Spending Performance - FY2020	
Current Report Period	3/31/2020
Forecasted Spend through 03/31/2020	\$254,505,000
Actual Spend through 03/31/2020	\$204,135,351
% of Forecast Spent through 03/31/2020	80.21%

Overall Periodic Spend Performance (Million \$) FY2020												
		Q1			Q2			Q3		Q4		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Fed	Mar*	Apr	May	Jun
Forecast	\$23.5	\$23.5	\$25.3	\$27.1	\$28.9	\$27.1	\$28.9	\$34.3	\$36.1	\$36.1	\$36.1	\$34.3
Actual	\$24.3	\$29.3	\$20.3	\$25.6	\$18.9	\$25.3	\$27.2	\$14.7	\$18.4		- 1	
Cumulative Actual	\$24.3	\$53.7	\$74.0	\$99.6	\$118.5	\$143.8	\$171.0	\$185.7	\$204.1		9	
Cumulative Actual %	103.7%	114.4%	102.5%	100.4%	92.5%	92.7%	92.9%	85.0%	80.2%			

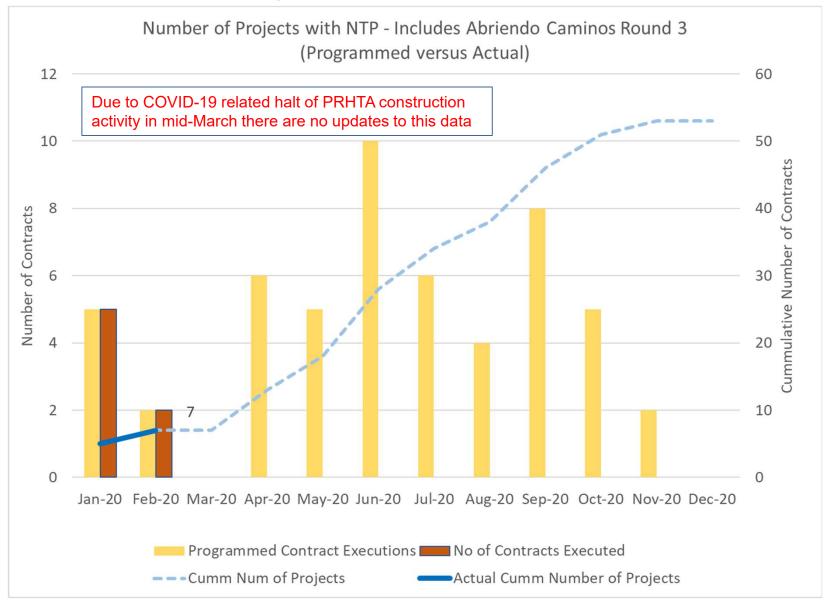






PRHTA Implementation Program Status Report Contract Execution - Projects



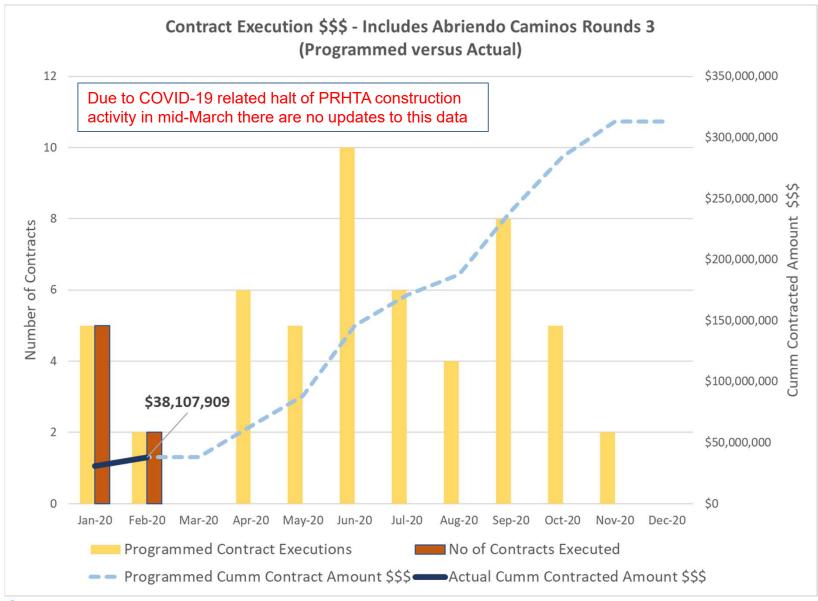






PRHTA Implementation Program Status Report Contract Execution - Dollars







80

60

PRHTA Implementation Program Status Report

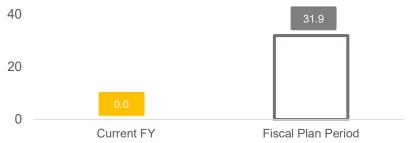


8 – Contract Rebid		PMO Lead	For Internal Use Only	Overall Program	G		
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

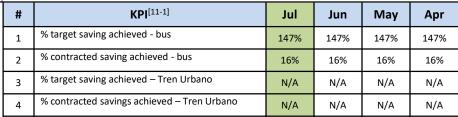
Description	Accomplishments
Pursue improved contract terms on major operating contracts in order to achieve reductions in total operating costs without reducing service	Successfully renegotiated First Transit Bus Contract, achieving nearly \$5 million in annual savings
Overall Status Summary	Issues/ Risks and Mitigations
PRHTA has engaged in contract negotiations with Bus Provider First Transit and has successfully secured reduced fixed monthly rates, as well as variable contract cost based on both revenue hour and revenue mile. The net effect of this negotiation has been to reduce annual operating contract	• N/A
cost to less than \$10M per year, outperforming Fiscal Plan expectations by nearly \$2 million.	Decisions Required
PRHTA began achieving savings in June of 2018, however, exact monthly savings reporting will not be available until invoices are received and paid. PRHTA will provide monthly reporting based on realized savings on invoices in future months.	• N/A
Next significant opportunity for savings will be in the renegotiation of the ACI contract, which are expected to start in FY22.	

Savings/Expenses Summary Where Applicable - \$ Millions

- Current FY Target Savings/Expenses
- Actual Savings/Expenses
- FY19-FY24 Fiscal Plan Savings/Expenses



^{*}Savings represent targets as set in the FOMB certified fiscal plan and may not reflect PRHTA's latest thinking



[11-1] – Reporting of contracted and achieved savings metrics will vary based on monthly actuals, and will be delayed until invoices are received, paid, and reflected in budget-to-actuals reporting. Current reporting is estimated based on contract terms







9 – C	9 – Congestion Management		PMO Lead	For Internal Use Only	Overall Program	G	
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

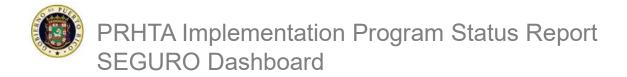
Diivei	FISCAI FIAII	Program Phase	Execution	Support	For internal use unity	кероп Баге	7/15/2020			
Description					Accomplishments					
Implement high benefit-to-cost ratio projects that manage traffic and positively impact economic recovery, including: BRT route from Caguas–Centro Medico, servicing ~1K people daily; several critical intersections/interchanges; and DTLs to reduce congestion.					Procurement of DTL continues track. DTL projects under construction are on schedule and budget WSP, KPMG, Vectura, and SD&G are now under contract to support the technical activities of the initiative.					
Overal	II Status Summ	ary			Issues/ Risks and Mitigations					
INFRA grant application was unsuccessful and funding plans for certain DTL projects not under construction may need to be re-evaluated. Prioritization of these projects has been conducted by consultants and is in the validation stage.					Inflation and limited supply in the construction market are risks. PRHTA will prioritize specific congestion management projects to maximize benefit within budget constraints.					
1	ent. Measures ar	e captured in three o	•	upon annual						
	Safety (r	gional congestion relief & mobility ety (reduction in accidents / injuries)	Decisions Required							
• Environ		nmental (reduction in pollutants from automobile use)		isej	None at this time.					

Travel Demand Model

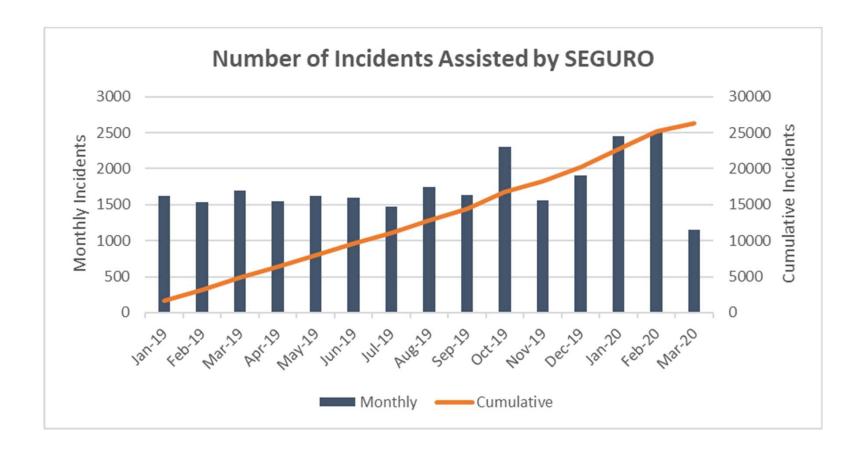
Regional travel demand models will be used to estimate the vehicle miles and vehicle hours traveled annually, both before the project is completed and after it has reached a stabilization point. These analyses are typically completed during the planning phases to help prioritize investments. The project benefits can be monetized and compared to capital and operating costs to conduct a benefit-cost analysis, however this analysis has a slightly different use than simply tracking the performance of projects.

Pavement Metrics /1	Target	2017
Interstate Pavement	No Less than 2% of Lane Miles rated 'Good'	10.80%
Interstate Pavement	No More than 5% of Lane Miles rated 'Poor'	13.2%
Non-Interstate NHS Pavement	No Less than 2% of Lane Miles rated 'Good'	2.2%
Non-Interstate NHS Pavement	No More than 20% of Lane Miles rated 'Poor'	9.0%
Bridge Metrics		2017
NHS Bridges	No Less than 10% of Deck Area rated 'Good'	20.5%
NHS Bridges	No More than 10% of Deck Area rated 'Poor'	11.2%
System Safety Metrics		FY20 to 2/29
Total Fatalities	Less than 300 per year	180
Congestion Relief Metrics		2018
\$ of Congestion per Customer	\$1,045.0	\$1,150
Travel Time Index	1.23	1
Minutes for Incident Response	Less than 15 Minutes	24.0

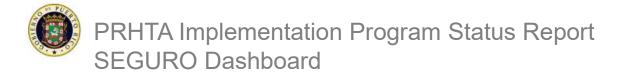




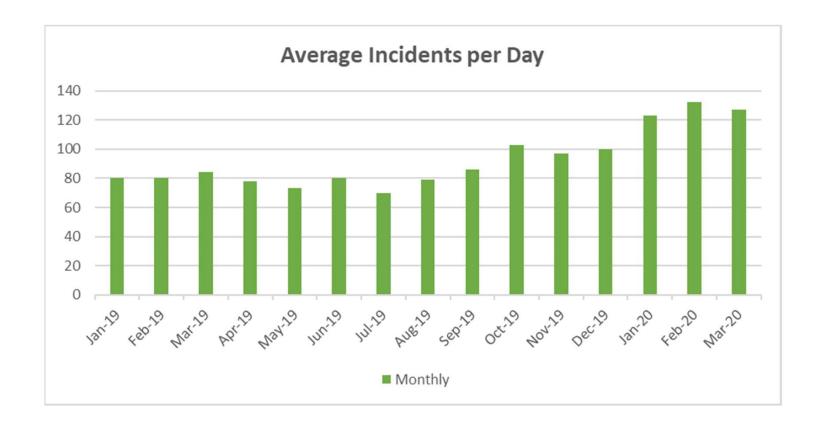




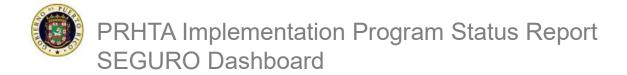




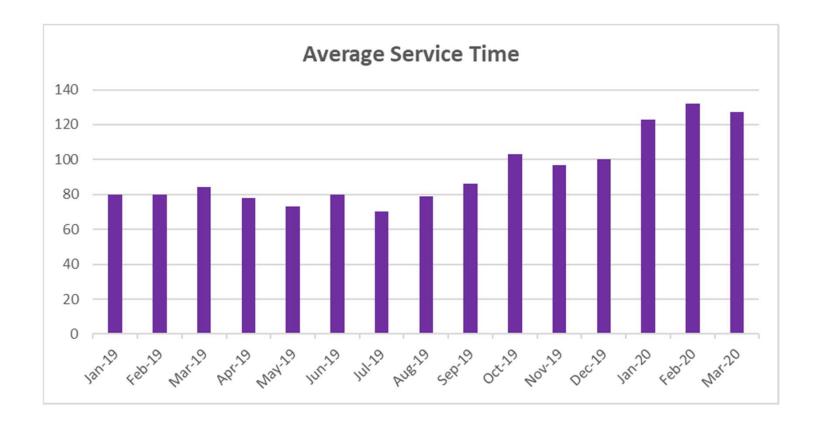














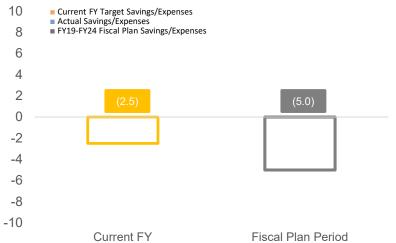




10 – Concessions		PMO Lead	For Internal Use Only	Overall Program	G		
Driver	Fiscal Plan	Program Phase	Execution	Support	For Internal Use Only	Report Date	7/15/2020

Description	Accomplishments				
Evaluate concession opportunities of other highways in the Puerto Rico road system.	 Discussions and development of approach framework. Initial development of financial model to run scenario analyses. Green Light was given to the P3 Agency to commence the analysis process. 				
Overall Status Summary	s/ Risks and Mitigations				
 Agreed on approaches to funding and financing scenario options, capital needs to bring assets to state of good repair, and O&M contracting opportunities. Initial development of financial model. O&M inputs are nearing completion, to be followed by capital needs assessment. 	 Cost effectiveness of granting new concessions in the highway system. Limited number of toll roads available for potential concessions. Appetite for certain approaches over others (e.g. selling revenue or retaining, capital improvements through private capital or CIP funding). 				
 Upon finalization of underlying data, workstream can move quickly to scenario analysis and recommended options. 	Decisions Required				

Savings/Expenses Summary Where Applicable - \$ Millions



#	КРІ	Jul	Jun	May	Apr
1	Scope issuance date	N/A	N/A	N/A	N/A
2	# of responses received	N/A	N/A	N/A	N/A
3	RFP(s) completion date	N/A	N/A	N/A	N/A
4	Consultant performance to deadlines over scope period	N/A	N/A	N/A	N/A







11 – Health Benefit Savings		PMO Lead	For Internal Use Only	Overall Program	A		
Driver	Fiscal Plan	Program Phase	Planning	Support	For Internal Use Only	Report Date	7/15/2020

Description	Accomplishments					
HTA will assess opportunities to work with private insurance providers in order to reduce overall healthcare costs without increasing premiums or co-pays.	Initial identification of possible savings opportunities associated with health benefits. Identification of terms of health care contract, including contract end date which is conducive to quick action on this measure during FY20. HTA provided information requested by ASES, so that HTA can evaluate the government's single plan as an alternative to HTA's current health plan. HTA is currently working on an RFP.					
Overall Status Summary	Issues/ Risks and Mitigations					
Health Benefit Savings has been identified as a new measure within the updated Fiscal Plan. HTA is in the preliminary phases of planning this new measure.	Need to understand contract terms of current insurance company, which could impact HTA's plan and timing for health benefit changes.					
HTA's current health benefits contract ends in Summer 2019. Initial Planning includes the following steps:	Decisions Required					
 Assess current health contract terms to understand levels of service and requirements. Benchmark current health provider costs against industry peers. Perform initial research to establish universe of options for health provider transition, including sample costs of viable alternative providers. 	Further planning needed to establish concrete goals and KPIs associated with this initiative. *Note, this initiative is subject to contractual provisions of HTA's existing health care agreement and is subject to change.					
Set desired cost savings target. Begin negotiations with current provider to realize savings according to established target.						
 Begin negotiations with current provider to realize savings according to established target. Pending results of current provider negotiations, contract with another provider on the private market to achieve savings goal. 						
On behalf of the government, Administración de Seguros de Salud (ASES) received the mandate to evaluate economies in this area, but we continue to evaluate other alternatives to reduce costs.						

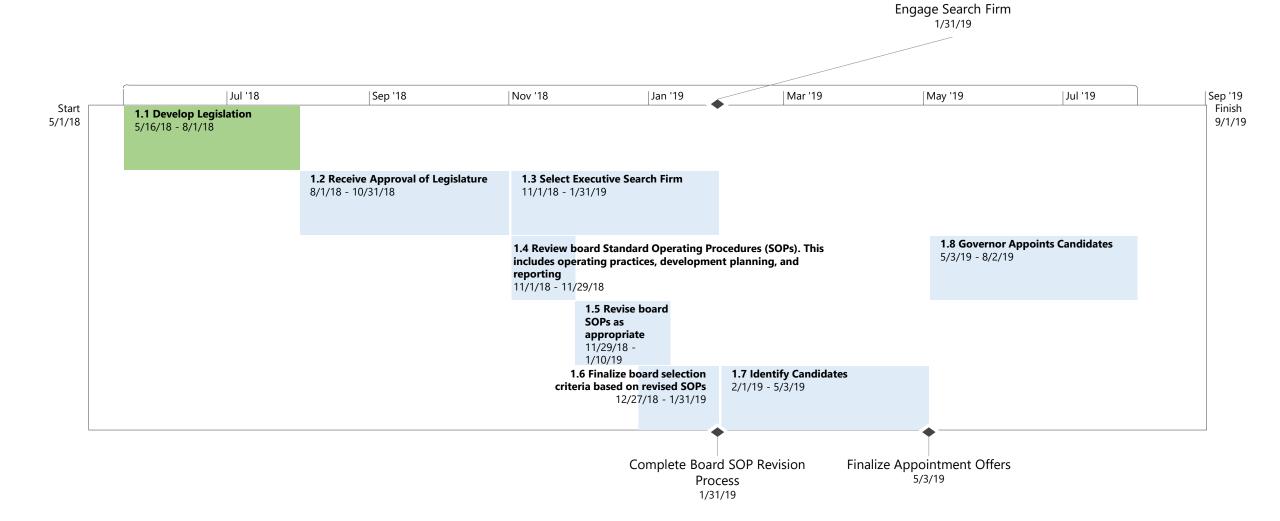
Savings/Expenses Summary

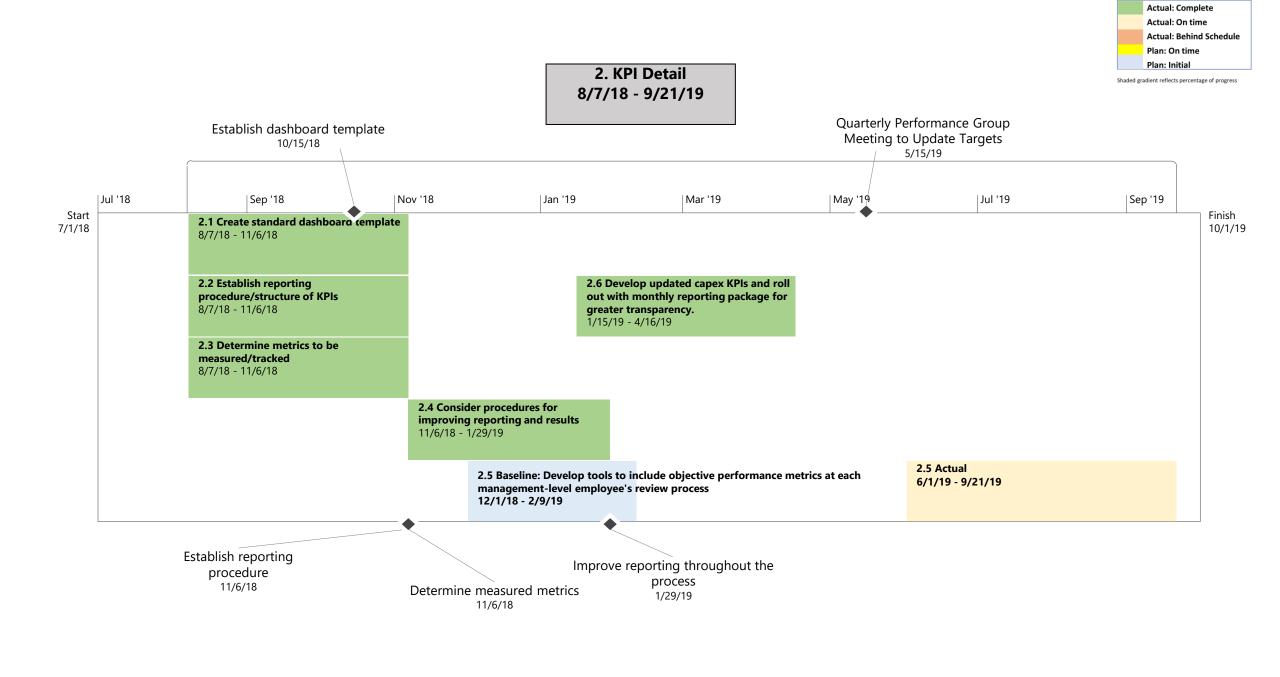
TBD



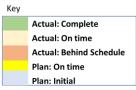


1.Enhance Board-Detail 5/16/18 - 8/2/19





Key



3. Discretionary Detail 7/1/18 - 6/30/23

Procure and contract resources shaded gradient reflects percentage of progress 11/13/19

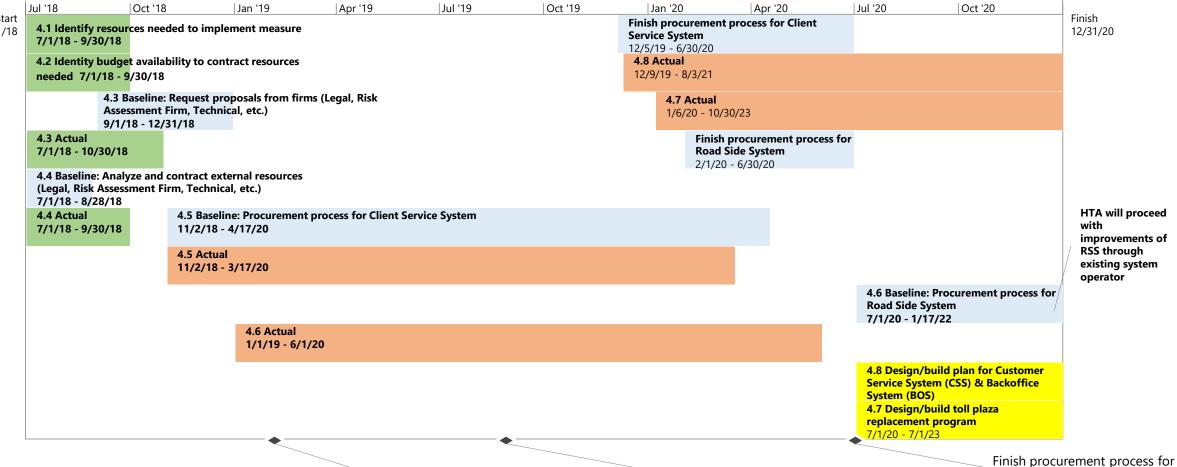
Jul '18	Sep '18	Nov '18	Jan '19	Mar '19	May '19	Jul '	19	Sep '1	19	Nov	'19
3.1 Identify resources ne implement measure 7/1/18 - 8/31/18	eded to	3.3 Baseline: Designate day lead & liason(s) 11/2/18 - 11/15/18	internal PRHTA day-	to-		3 <mark>.3 Ac</mark> tual 6/15/19 - 6	/29/19			·	
3.2 Identify budget availability to contract resources needed		re and contract resources					3.4 Actual 7/15/19 - 11/1	3/19			
7/1/18 - 8/31/18			3.5 Baseline: Review processes 1/1/19 - 1/29/19	w current grants			3 <mark>.5 Actual</mark> 7/15/19 - 8/12	/19			
			revision	eline: Provide reco s to current grant - 3/12/19	mmendations for s processes			9/1	Actual /19 - /13/19		
			3.8 Baseline: Developackages for availa 1/2/19 - 3/31/19		ons					3.8 Actual 10/1/19 - 12/2	9/19
			3.9 Baseline: Submit grant applications as appropriate 4/2/19 - 5/31/19						3.9 Actual 10/1/19 - 12/2	9/19	
				proc	Baseline: Revise grant esses as appropriate 1/19 - 5/21/19				Actual /19 - 11/	10/19	
			3.10 Monitor for 1/1/19 - 6/27/23	ongoing opportu	unities						
			3.11 Maintain gr 1/1/19 - 6/28/23	ant reporting req	uirements						

4. Toll Optimization 7/1/18 - 10/26/23



Client Service System 7/1/20

Start 7/1/18



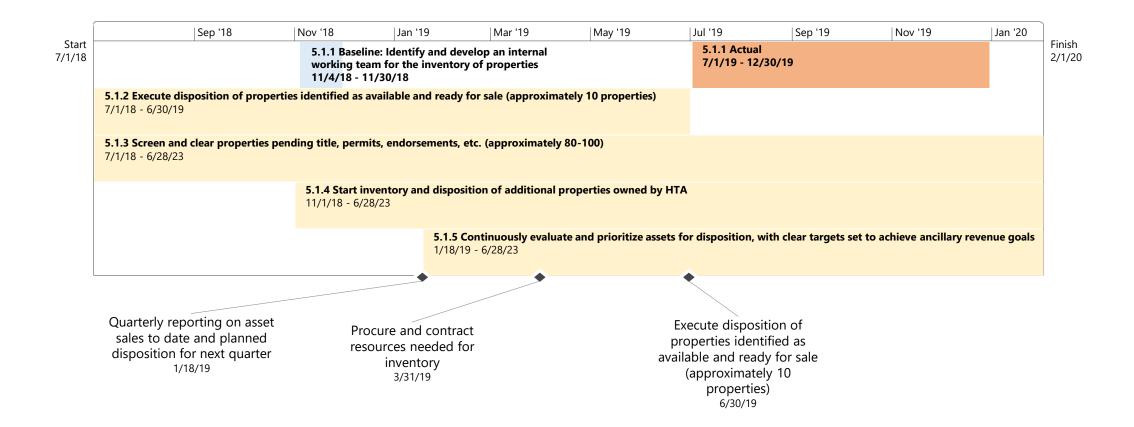
Analyze and contract external Firm, Technical, etc.)

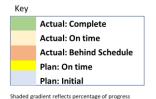
Phase 1 submittals for BOS RFP received 2/5/19

resources (Legal, Risk Assessment 8/28/19

Actual: Complete
Actual: On time
Actual: Behind Schedule
Plan: On time
Plan: Initial
Shaded gradient reflects percentage of progress

5.1 Ancillary Revenue: Real Estate 7/1/18 - 6/30/23

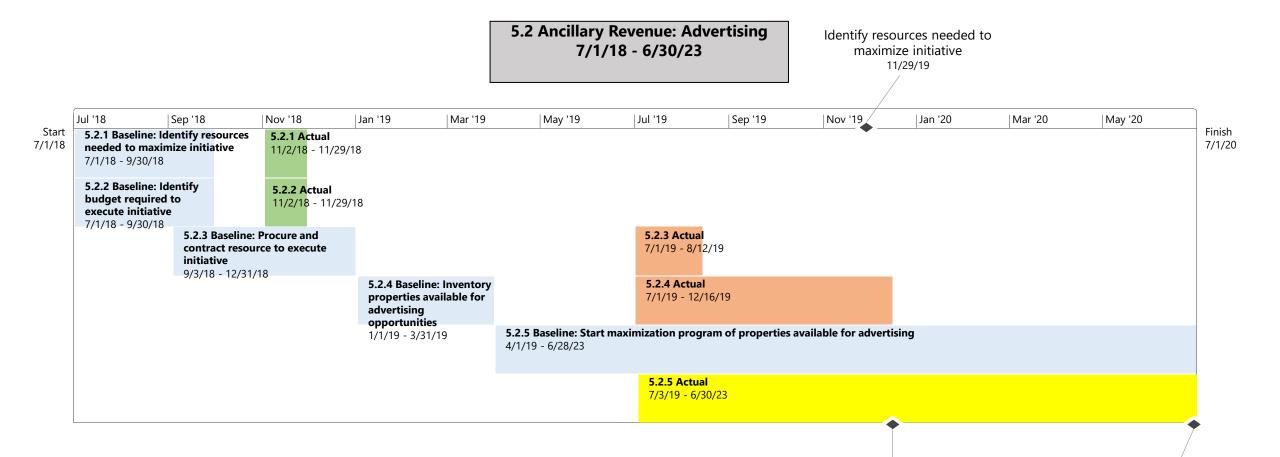




Start maximization program of

properties available for advertising

6/29/20



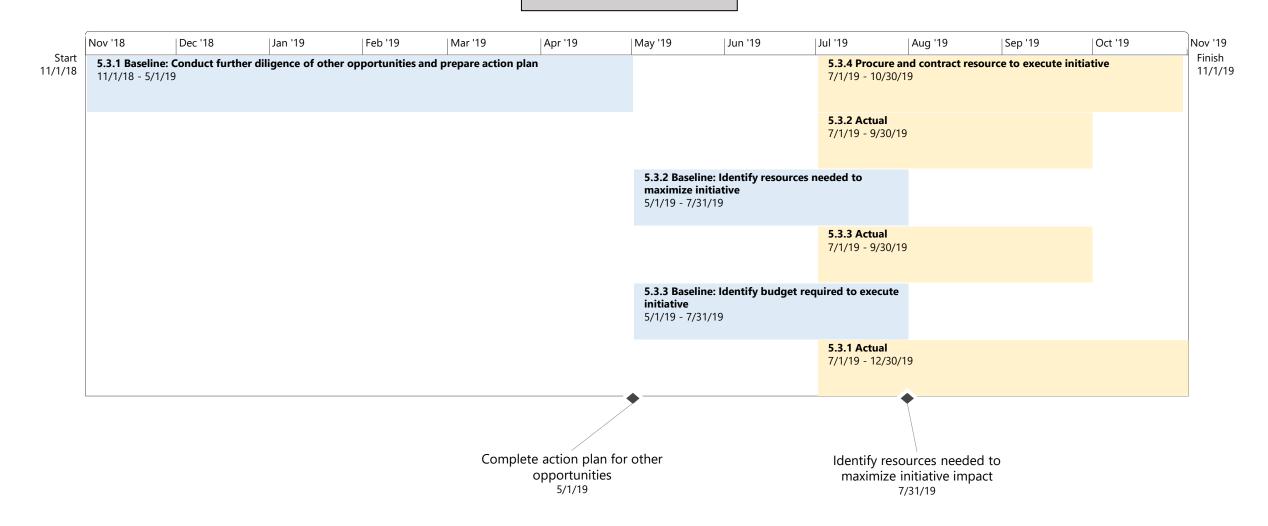
Inventory properties available for

advertising opportunities

12/16/19



5.3 Ancillary Revenue: Other 11/1/18 - 12/30/19



6.1 Optimize CIP: Project Prioritization 5/15/18 - 6/30/23

Consulting Team Established 11/4/18

7/3/18 - 6/30/23

Revised CIP Complete

Key **Actual: Complete** Actual: On time **Actual: Behind Schedule** Plan: On time Plan: Initial

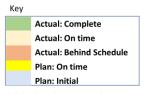
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Finish

4/7/19 Mar '19 Jul '18 |Sep '18 **_**\ov '18 |Jan '19 | May '19 |Jul '19 |Sep '19 Nov '19 | Jan '20 Mar '20 May '20 Start 6.1.9 Baseline: Develop 6.1.3 Identify potential analysis 6.1.1 6.1.16 Baseline: Revise CIP based on inflation and 5/1/18 6/1/20 Develop consultants (i.e., Economic, others) **Prioritization Methodology** prioritization 7/1/18 - 8/5/18 11/4/18 - 12/2/18 3/10/19 - 4/7/19 and 6.1.2 6.1.4 Baseline: implement 6.1.9 Actual 6.1.16 Actual Identify **FHWA** Develop scope for 11/15/18 - 1/24/19 4/21/19 - 12/15/19 budget analysis consultants Strategy for this for 6.1.4 Actual initiative inflation 8/5/18 -7/1/18 -5/15/18 9/30/18 7/29/18 6/26/18 6.1.12 Baseline: Establish project categories for separate analysis and resources available for each project category 12/2/18 - 12/30/18 6.1.5 Baseline: 6.1.12 Actual Receive proposals 11/18/18 - 12/30/18 8/19/18 - 9/2/18 6.1.5 Actual 6.1.13 Baseline: Conduct analysis and prioritize projects by category based on costs and benefits and resources available 8/19/18 -12/30/18 - 1/27/19 10/14/18 6.1.13 Actual 12/30/18 - 3/10/19 6.1.6 Actual 6.1.14 Baseline: Complete analysis of effects 9/2/18 - 10/15/18 of inflation on CIP 1/27/19 - 2/10/19 6.1.7 Baseline: 6.1.14 Actual **Contract consultants** 12/1/18 - 3/30/19 9/9/18 - 10/21/18 6.1.7 Actual 6.1.15 Baseline: Establish CIP gap created by inflation 9/9/18 -2/10/19 - 3/10/19 10/28/18 6.1.8 Incorporate consultant team (TAMP, Traffic 6.1.15 Actual Analysis, Roadway Conditions, Safety, Traffic Signals, 2/24/19 - 12/15/19 Bridge, Pre-construction, and Economic Analysis) 10/21/18 - 11/4/18 6.1.10 Data Collection 7/3/18 - 6/30/23 6.1.11 Data Analysis 7/3/18 - 6/30/23 6.1.17 Incorporate input from discretionary funding initiative to determine potential additional funding 7/3/18 - 6/30/23

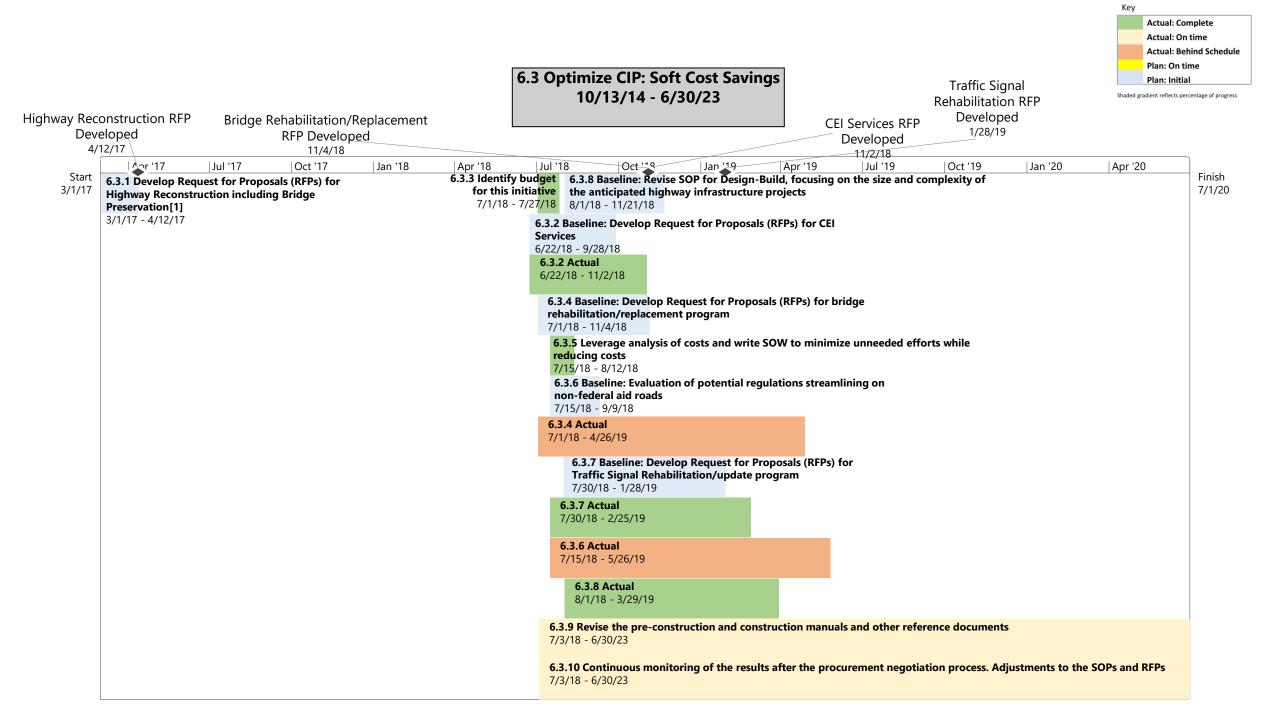
6.1.18 Activities 8-15 will be updated to ensure that CIP priorities are consistent with latest inflation updates, prioritization and availability of discretionary funding.

6.2 Optimize CIP: Delivery Improvement 2/1/18 - 6/30/23



Shaded gradient reflects percentage of progress

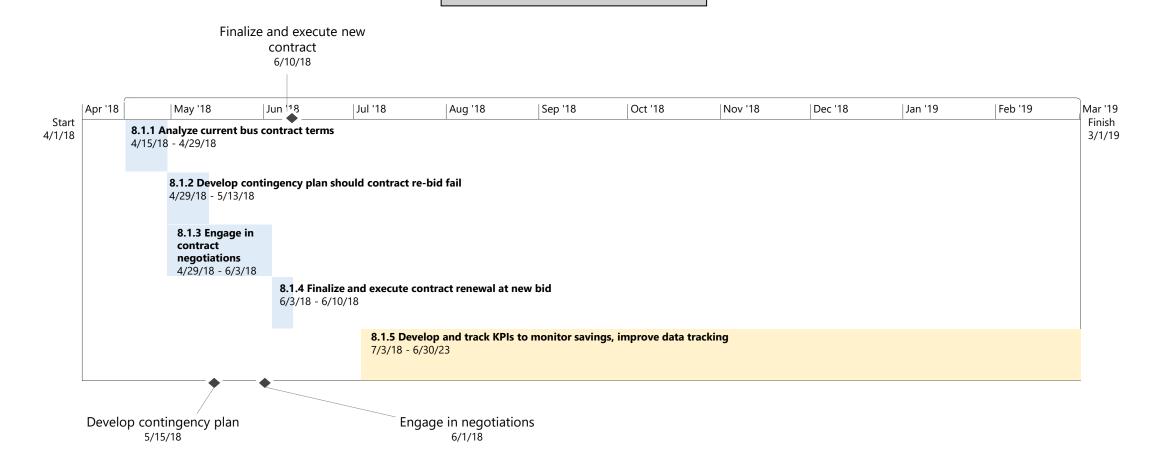
May '18 Jul '18 Sep '18 Nov '18 Jan '19 Mar '19 May '19 Jul '19 Start Finish 6.2.1 Implementation of CHICA for DTL Bid Packages 6.2.12 Baseline: Select Best Project Delivery 4/1/18 7/1/19 2/1/18 - 1/17/19 Improvements by type of project 2/22/19 - 3/22/19 6.2.2 Selection and Contracting of CEI for Key Strategic Projects 6.2.12 Actual 6/1/18 - 1/25/19 2/2/19 - 2/7/20 6.2.8 Baseline: Incorporate 6.2.3 Identify potential 6.2.6 Receive 6.2.11 Baseline: Conduct evaluation of potential Consultant team (Pre-construction, proposals and select procurement consultants project delivery improvements by project type Construction) 6/1/18 - 7/27/18 procurement 1/25/19 - 2/22/19 11/2/18 - 11/16/18 consultant 6.2.4 Identify Budget 6.2.11 Actual 6.2.8 Actual 8/24/18 - 9/21/18 for this Initiative 1/25/19 - 4/5/19 11/2/18 - 12/14/18 7/1/18 - 7/27/18 6.2.5 Develop scope 6.2.10 Baseline: Develop list of potential 6.2.7 Contracting of for procurement **Procurement Consultant** delivery improvements by project type consultants 12/14/18 - 1/25/19 9/21/18 - 11/2/18 7/27/18 - 8/24/18 6.2.10 Actual 12/14/18 - 4/5/19 6.2.9 Baseline: Categorize project by type 11/16/18 - 12/14/18 6.2.9 Actual 11/16/18 - 4/5/19 **6.2.13 Update PRHTA's Procurement Regulations** 7/3/18 - 6/25/23 6.2.14 Implement project delivery improvements 7/3/18 - 6/30/23 6.2.15 Evaluation of project delivery improvements 7/3/18 - 6/30/23

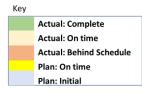




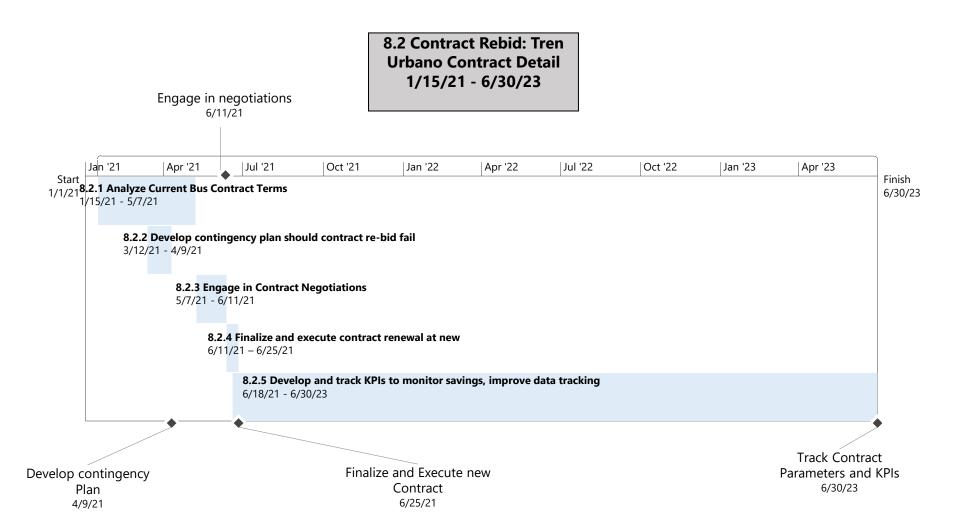
8.1 Contract Rebid: Bus Contract

4/15/18 - 6/30/23

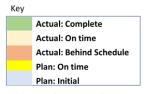




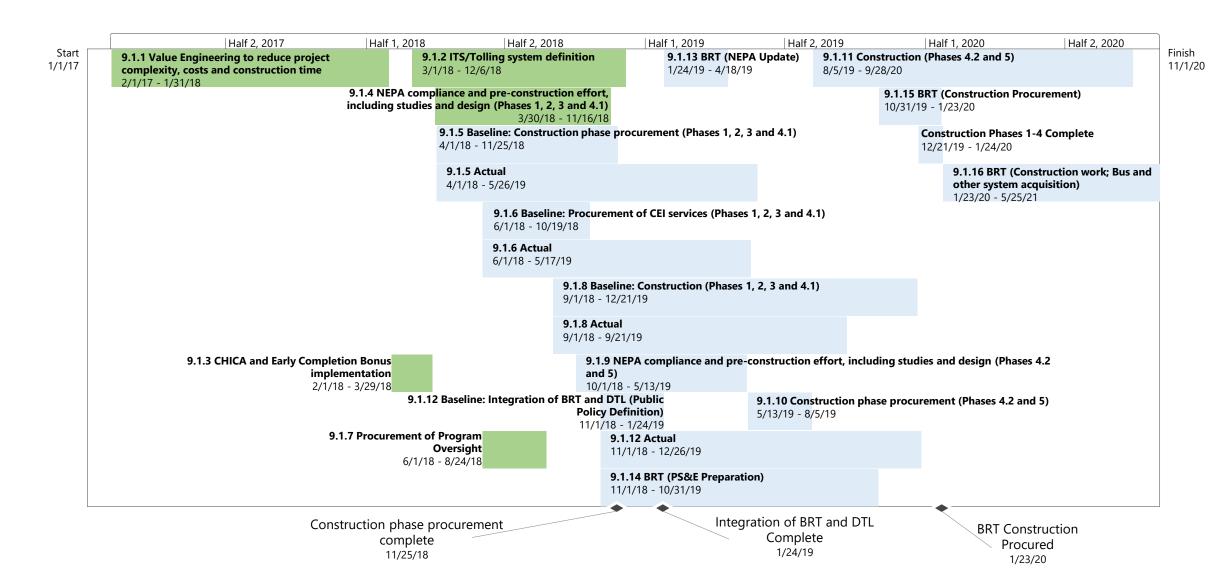
Shaded gradient reflects percentage of progress



9.1 Congestion Management: Implementation of DTL/BRT Detail 2/1/17 - 2/15/22



Shaded gradient reflects percentage of progress



9.2 Congestion Management: **Viaducts/Intersections Capacity Improvements Detail** 1/15/18 - 6/12/23

NEPA compliance

complete

7/31/19

Key **Actual: Complete** Actual: On time **Actual: Behind Schedule** Plan: On time Plan: Initial

Finish

5/1/21

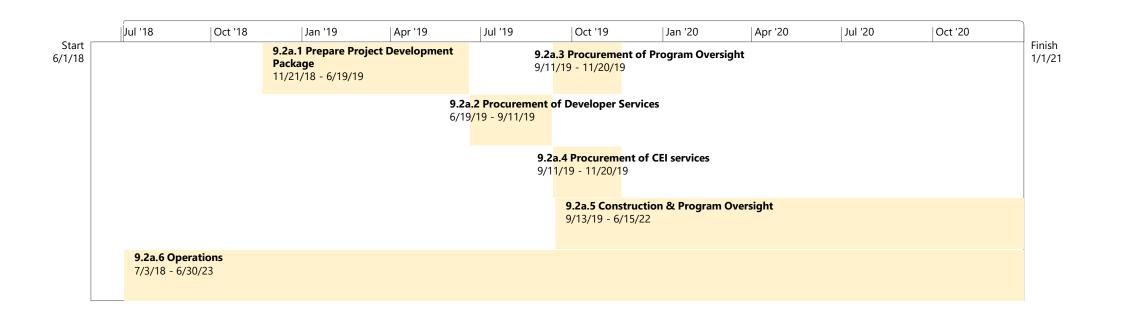
Shaded gradient reflects percentage of progress

Jan '18 Apr '18 Jul '18 Jan '19 Apr '19 Jul 122 Oct '19 Jan '20 Apr '20 Jul '20 Oct '20 Jan '21 Apr '.2' Oct '18 Start 9.2.9a Baseline: Option A for Project Execution (DB-Single Developer 9.2.12 Baseline: Intersection/Interchange 9.2.1 Procurement of Traffic Analysis Consultant 1/1/18 Approach) - Construction. | See workstream 13.2a for details **Capacity Increase: Procurement of Construction** 1/15/18 - 8/13/18 1/26/20 - 4/19/20 9.2.12 Actual: Intersection/Interchange Capacity Increase: 11/21/18 - 11/20/19 9.2.2 Identify budget for this 9.2.9a Actual: Option A for 9.2.3 Baseline: Procurement for Schematic Plan Development **Procurement of Construction** Initiative Project Execution (DB-8/1/18 - 9/26/18 4/19/20 - 7/12/20 7/1/18 - 7/27/18 Single Developer 9.2.3 Actual: Procurement for Schematic Plan Development 9.2.13 Intersection/Interchange Capacity Increase: Approach) - Construction. 9/15/18 - 11/23/19 Construction See workstream 13.2a for 4/19/20 - 4/14/22 9.2.10 Baseline: details 9.2.4 Baseline: Conceptual/Schematic Development of Projects Intersection/Interchange Capacity 10/30/19 - 2/20/20 9/26/18 - 3/13/19 **Increase: Procurement of** Engineering, Design, NEPA and 9.2.4 Actual: Conceptual/Schematic Development of Projects Permitting 11/4/18 - 12/28/18 7/1/18 - 7/29/18 9.2.5 Actual: Contracting a Procurement Expert for Risk Analysis and Development Approach 9.2.5 Baseline: Contracting a 12/1/18 - 1/11/19 **Procurement Expert for Risk** 9.2.6 Baseline: 9.2.6 Actual: Executing a Procurement Risk Analysis (to **Analysis and Development** further define project development approach) Executing a Approach **Procurement** 9.2.7 Baseline: Prioritization of Projects – Based on Willingness to Pay and Benefit Cost Analysis (BCA) 8/1/18 - 8/29/18 Risk Analysis 11/21/18 - 12/19/18 (to further define project 9.2.7 Actual: Prioritization of Projects – Based on Willingness to Pay and Benefit Cost Analysis (BCA) development 12/19/18 - 5/8/19 approach) 9.2.8 Baseline: NEPA compliance and pre-construction effort, including studies and design 8/29/18 -12/19/18 - 7/31/19 11/21/18 9.2.8 Actual: NEPA compliance and pre-construction effort, including studies and design 1/16/19 - 1/20/20 9.2.9b Option B for Project Execution (DB Multiple Developer Approach) - Procurement. | See workstream 13.2b for details 11/21/18 - 5/20/20 9.2.10 Actual: Intersection/Interchange Capacity Increase: Procurement 9.2.9b Actual: Option B for Project Execution (DB Multiple of Engineering, Design, NEPA and Permitting Developer Approach) - Procurement. | See workstream 7/1/18 - 12/1/19 13.2b for details 9.2.11 Baseline: Intersection/Interchange Capacity Increase: NEPA compliance and pre-construction effort, including 6/1/20 - 6/12/23 studies and design 7/29/18 - 1/26/20 9.2.11 Actual: Intersection/Interchange Capacity Increase: NEPA compliance and pre-construction effort, including studies and design 1/13/19 - 4/19/20

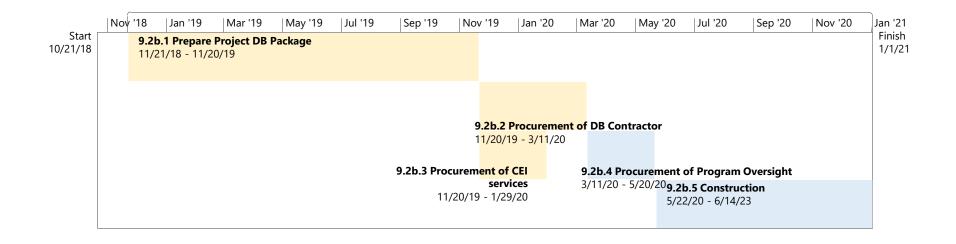
Actual: Complete
Actual: On time
Actual: Behind Schedule
Plan: On time
Plan: Initial

Shaded gradient reflects percentage of progress

9.2a Congestion Management: Viaducts/Intersections Capacity Improvements Detail 7/3/18 - 6/30/23



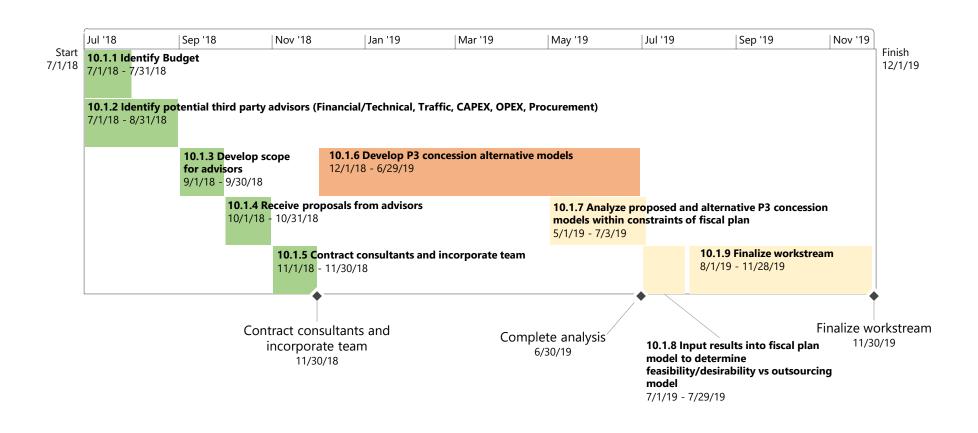
9.2b Congestion Management-Viaducts/Intersections Capacity Improvements Detail 11/21/18 - 6/14/23

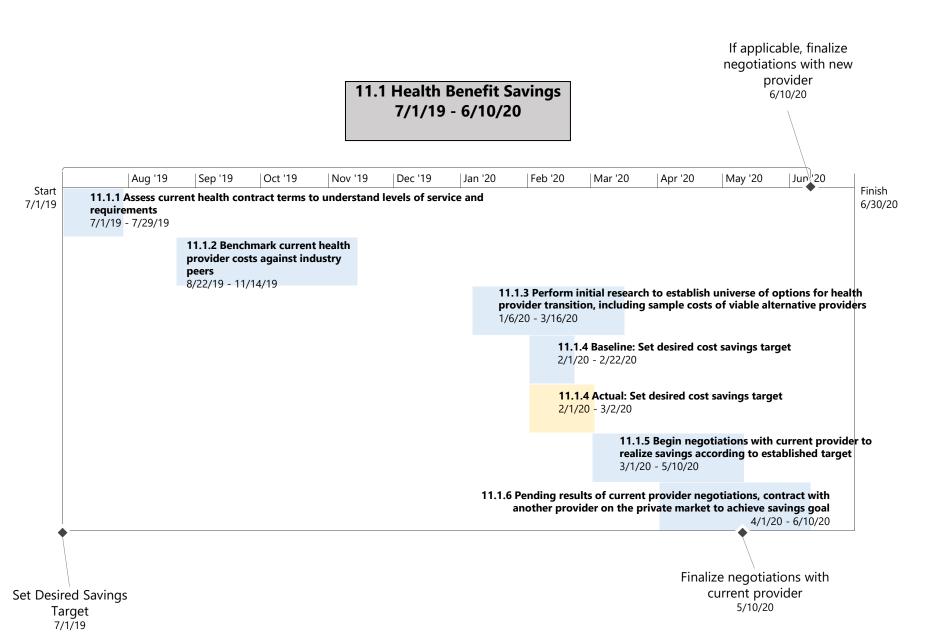


Actual: Complete
Actual: On time
Actual: Behind Schedule
Plan: On time
Plan: Initial

Shaded gradient reflects percentage of progress

10.1 Concessions 7/1/18 - 11/30/19





Actual: Complete
Actual: On time
Actual: Behind Schedule
Plan: On time
Plan: Initial

Shaded gradient reflects percentage of progress