



Financial Oversight Management Board for Puerto Rico

PRHTA Reporting - January 2020

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1.0 Executive Summary - Puerto Rico Highway and Transportation Authority - January 2020

Pre-Construction

Figures 1 & 2 summarize the bid plan and performance of HTA pre-construction program. Twenty-eight (28) projects with a total value of \$128.0 million have received NTP by December 31, 2020. HTA expected to provide NTP to 30 projects with a total value of \$142.8 million by the end of 2020. Table #1 presents the KPIs requested by the FOMB in the certified Fiscal Plan (FP). HTA is performing better than the target in Delays in NTP with 20.1 days, but slightly lower than target for % Planned NTP Awards with 75%. This reduction in pre-construction performance experienced during the last quarter of 2020 depicts the early impacts of the inadequate soft cost budget.

Figure #1



Figure #2

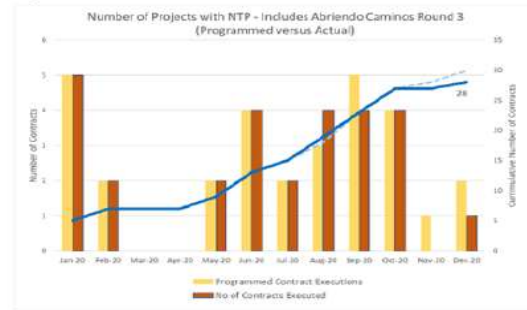


Table #1

PROGRAM	KPI	Target	ACTUAL			
			Q1	Q2	Q3	Q4
PRECONSTRUCTION	Delays in NTP (Days)	<30	-7.6	20.1		
	% Planned NTP Awards	>80%	105%	75%		
	% Soft vs Hard Cost	15%	*	*		
CONSTRUCTION	% Federal Funds Obligated	>90%	Regular 88.6%		ER 65.9%	
	% Change in Cost	<15%	6.5%	7.5%		
	% Change in Duration	<25%	51.4%	50.8%		
	Disbursement Variance	20%	100.1%	4.0%		

* Actual not relevant due to inadequate soft cost budget assignment

In terms of % Federal Obligations for the federal fiscal year ending Sept. 30, 2020, \$134.2 Million were obligated out of \$151.5 Million available, representing 88.6%, which is slightly below the FOMB target. In addition, HTA was also able to obligate \$87.5 Million out of \$132.9 available in the Federal ER program, for a total federal obligation of \$221.7 Million. These are major accomplishments considering that the Covid-19 lockdown had a significant impact on the Pre-Construction pipeline.

1.0 Executive Summary - Puerto Rico Highway and Transportation Authority - January 2020

Construction (hard costs)

Table #2

% Impact COVID-19	Assumed Actual	25%		35%		50%		75%		85%		90%		100%		100%		100%		100%		100%		100%		Total			
		Month	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	
Hard costs for regular federal highway construction	Work Performed	\$ 5.93	\$ 4.18	\$ 5.30	\$ 20.43	\$ 11.98	24.57	\$ 17.79	\$ 20.23	\$ 20.16	\$ 9.28	\$ 21.35	\$ 24.79	\$ 23.73	\$ 23.73	\$ 23.74	\$ 23.73	\$ 23.73	\$ 23.90	\$ 24.41	\$ 24.40	\$ 24.40	\$ 229.05	\$ 229.05					
	Actual/Budget	-29%	146%			107%		14%			-59%		16%																
Hard Costs for Abriendo Caminos Projects	Work Performed	\$ 1.33	\$ 5.70	\$ 1.79	\$ 5.41	\$ 2.36	6.59	\$ 3.29	\$ 4.95	\$ 3.67	\$ 4.92	\$ 3.06	\$ 9.42	\$ 9.11	\$ 8.65	\$ 8.65	\$ 8.65	\$ 8.65	\$ 8.65	\$ 8.65	\$ 8.65	\$ 68.67	\$ 68.67						
	Actual/Budget	329%	203%			180%		50%		34%		144%																	
Hard costs for other non-federal highway construction projects	Work Performed	\$ 0.85	\$ 0.01	\$ 1.20	\$ 2.85	\$ 1.71	0.94	\$ 2.56	\$ 1.49	\$ 2.93	\$ 1.88	\$ 3.07	\$ 3.65	\$ 3.42	\$ 3.42	\$ 3.44	\$ 3.52	\$ 3.44	\$ 3.52	\$ 2.42	\$ 1.95	\$ 30.47	\$ 30.47						
	Actual/Budget	-98%	139%			-45%		-42%		-35%		19%																	
Totals	Work Performed	\$ 8.11	\$ 9.89	\$ 11.29	\$ 28.70	\$ 15.92	\$ 32.09	\$ 23.65	\$ 26.67	\$ 26.74	\$ 15.08	\$ 28.28	\$ 37.86	\$ 36.25	\$ 35.81	\$ 35.89	\$ 36.07	\$ 35.18	\$ 35.18	\$ 35.00	\$ 328.20	\$ 328.20							
	Actual/Budget	22%	154%			102%		13%		-44%		34%																	
Quarterly Cumulative Variance						100%				-4%																			

Table #2 summarizes the projections and the actuals of the construction program as measured by the value of the work performed of certifications for payment that were processed in the financial system during December 2020. The total for the regular program (not including ER) was \$37.86 million based on a post Covid-19 projection of \$28.28 million representing a variance of 34%. This performance varied significantly between the different programs, demonstrating the uncertainty created by Covid-19 at a more disaggregated level. The regular federal program performed at 16%, while the Abriendo Caminos program performed at 144% and Other Non-Federal resulted in 19%. The Post Covid-19 scenario assumed that aggregate Post Covid-19 projections would be 90%⁽¹⁾ of the Pre Covid-19 project level projections, while the actuals represented 120%⁽²⁾.

Cumulative performance, presented in Table #3, shows similar variabilities with \$150.06 Million work performed compared to the Post Covid-19 projections of \$113.99 Million for a 32% variance. Figures 2, 3 and 4 presents similar information in graphical form.

Table # 3

Cumulative Value of CapEx Hard Costs B2A by Category, including Variances and Covid-19 Impact Assumed vs Actuals

% Impact COVID-19	Assumed Actual	25%		29%		35%		45%		54%		60%		66%		71%		74%		77%		79%		81%				
		Month	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual		
Hard costs for regular federal highway construction	Work Performed	\$ 5.93	\$ 4.18	\$ 14.23	\$ 24.61	\$ 26.89	\$ 48.18	\$ 43.89	\$ 69.41	\$ 94.95	\$ 77.89	\$ 85.40	\$ 102.40	\$ 109.13	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 132.87	\$ 229.05	\$ 229.05
	Actual/Budget	-29%	73%			88%		58%		21%		29%																
Hard Costs for Abriendo Caminos Projects	Work Performed	\$ 1.33	\$ 5.70	\$ 3.11	\$ 11.11	\$ 9.47	\$ 17.68	\$ 8.76	\$ 22.65	\$ 12.43	\$ 27.36	\$ 16.29	\$ 36.88	\$ 29.40	\$ 34.05	\$ 42.71	\$ 51.36	\$ 60.01	\$ 68.67	\$ 68.67	\$ 68.67	\$ 68.67	\$ 68.67	\$ 68.67	\$ 68.67	\$ 68.67	\$ 68.67	\$ 68.67
	Actual/Budget	329%	257%			224%		158%		122%		127%																
Hard costs for other non-federal highway construction projects	Work Performed	\$ 0.85	\$ 0.01	\$ 2.05	\$ 2.87	\$ 3.78	\$ 3.81	\$ 6.32	\$ 5.30	\$ 9.22	\$ 7.18	\$ 12.30	\$ 10.59	\$ 15.71	\$ 19.13	\$ 22.58	\$ 26.10	\$ 28.52	\$ 30.47	\$ 30.47	\$ 30.47	\$ 30.47	\$ 30.47	\$ 30.47	\$ 30.47	\$ 30.47	\$ 30.47	\$ 30.47
	Actual/Budget	-98%	48%			1%		-18%		-22%		-14%																
Local Construction Costs (Pending)																												
ER FHWA Hard Costs (Pending)																												
Totals	Work Performed	\$ 8.11	\$ 9.89	\$ 19.40	\$ 38.59	\$ 35.32	\$ 70.68	\$ 58.97	\$ 97.35	\$ 85.70	\$ 112.43	\$ 113.99	\$ 150.06															
	Actual/Budget	22%	88%			100%		65%		31%		32%																

(1) This parameter of HTA's Post Covid-19 aggregate model of HTA's submitted FP, which will be referred to as PCP, was used to calculate the monthly projected disbursements for active construction projects in the Post Covid-19 environment as a function of the monthly Pre Covid-19 projected disbursements. The Post Covid-19 projections resulting from this calculation were also modified by the rebalancing parameters and by adding the Post Covid-19 construction disbursements projected from projects in the Pre-Construction pipeline. Furthermore, the certified FP and the approved budgets are different from the HTA submittals. For these reasons, the PCP is an approximation of the ratio between the Post-Covid-19 and Pre-Covid-19 construction hard cost budgets.

(2) This parameter is computed using the following formula $a / (\frac{b}{PCP})$, where a and b are respectively the actuals and the budget for the corresponding month.

Figure # 3

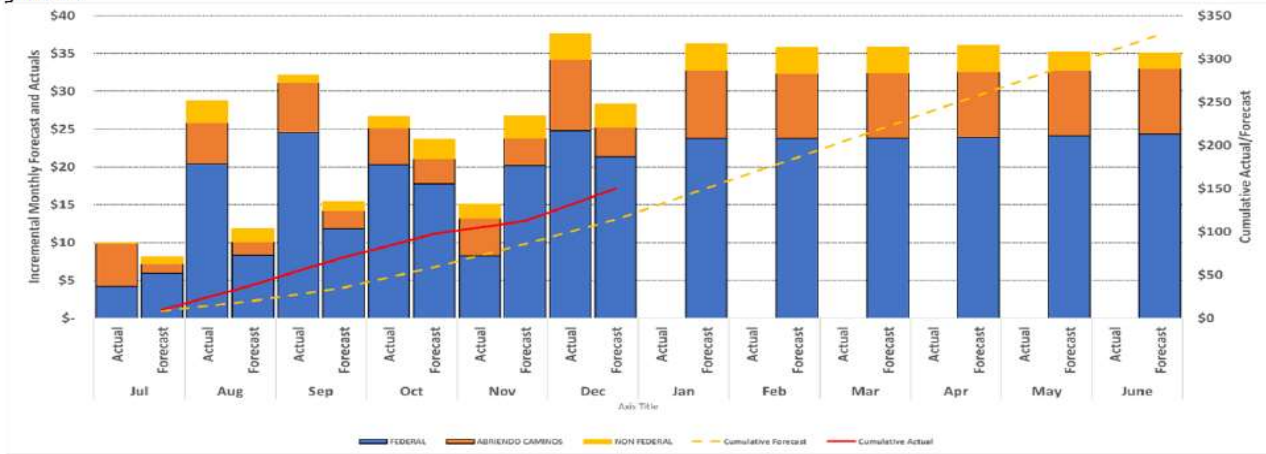


Figure #4

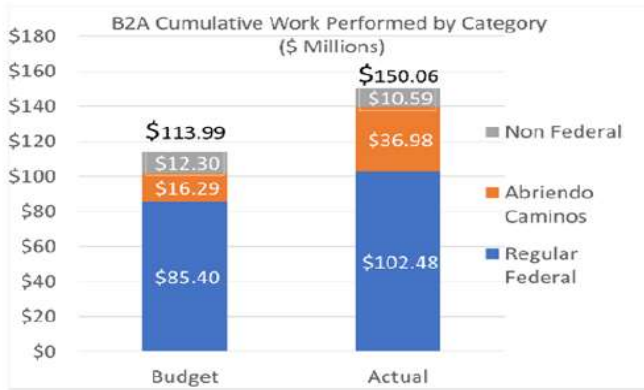


Figure #5



1.0 Executive Summary - Puerto Rico Highway and Transportation Authority - January 2020

HTA analysis of Q1 and Q2 data on work performed in regular highway construction suggests it is on track to meet the certified fiscal plan budget in this category. However, the analysis of data presented in the Construction Report presented in the next paragraphs indicates significant risk in meeting the budget due to the inadequate soft cost budget in the certified fiscal plan.

The Construction Report includes 109 active construction projects with a total projected value of \$693.1 million with \$380.7 million certified, reflecting an average completion of 55.0%. Total cost to complete of active construction projects is \$312.4 million. The reduction in total cost from the previous reports is due to substantial completion of several projects and the fact that the pre-construction pipeline has been impacted by the budget reduction in soft costs. Thus, the completed projects have not been replaced by new projects. Similar figures for Pre-María projects are \$133.3 million with \$102.0 million certified (76.6% average completion) with \$31.2 million in cost to complete. Post-María projects have a projected value of \$559.8 million with \$277.8 million certified (49.6% average completion) with \$282.0 million in cost to complete.

Table #1 presents the KPIs requested by the FOMB in the certified FP. The target of the % change in cost KPI is being met by HTA with a projected cost increase of 7.5% Post-María projects. Post Covid-19 updates are still not included, but HTA does not expect significant cost increases due to the pandemic. It is likely than any cost increases will be through court settlements and will have to come from special emergency funds allocated by the Commonwealth. The 7.5% projected cost increase is lower than the contingencies included in the FHWA program, thus, at project closure, the difference between the actual cost and the costs included in the FMIS system will be deobligated and made available for other projects. Actual spending, and the budgeting of these savings, will be in future years due to the multiyear nature of capital budgets and therefore should not have been included in this year's budget.

The % Change in Duration KPI target set by the FOMB is not achievable under the Covid-19 scenario, which has produced significant project delays outside of HTA's control. As of April 15, 2020, Post María projects presented a 22.8% increase in project duration, which was within the FOMB target. Although the impact of Covid-19 has not been fully assessed, this parameter has increased to 50.8%, resulting mostly from the 56 days fixed time extensions required from the lockdown and preliminary projected additional delays. This extraordinary circumstance requires a modification of the target to adequately consider the impact on Covid-19 on this KPI.

1.1 Main B2A report

In \$ Thousands	FY21 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Toll fare revenue	\$ 99,139	\$ 48,187	\$ 69,163	\$ 20,976	44%	\$ 8,111	\$ 10,286	\$ 2,175	27%			
Transit revenue	\$ 25,314	\$ 9,332	\$ 330	\$ (9,002)	-96%	\$ 2,646	\$ 63	\$ (2,583)	-98%	Due to the impact of COVID-19		
Toll fine revenue	\$ 17,093	\$ 4,267	\$ -	\$ (4,267)	-100%	\$ 1,722	\$ -	\$ (1,722)	-100%			
Other operating income	\$ 4,918	\$ 3,209	\$ 3,998	\$ 789	25%	\$ 285	\$ 297	\$ 12	4%	The sale of the property scheduled was delayed, also, we received from the insurance \$ 950,000 for payment related		
Operating FTA funds	\$ 20,000	\$ 9,996	\$ 1,320	\$ (8,676)	-87%	\$ 3,666	\$ -	\$ (3,666)	-100%			
Operating Commonwealth Transfer	\$ 90,624	\$ 45,312	\$ -	\$ (45,312)	0%	\$ 7,552	\$ -	\$ (7,552)	0%			
Total Operating Revenues	\$ 257,088	\$ 120,303	\$ 120,123	\$ (180)	0%	\$ 21,982	\$ 18,198	\$ (3,784)	-17%			
Commonwealth CapEx appropriation	\$ 59,067	\$ 29,532	\$ 29,532	\$ -	0%	\$ 4,922	\$ 4,922	\$ -	0%			
Abriendo Caminos funds	\$ 73,000	\$ 73,000	\$ 73,000	\$ -	0%	\$ -	\$ -	\$ -	0%	The Revenue was received in September		
Capital Commonwealth Transfer	\$ 16,264	\$ 8,130	\$ 8,130	\$ -	0%	\$ 1,355	\$ 1,355	\$ -	0%			
FHWA funds	\$ 251,913	\$ 85,399	\$ 87,161	\$ 1,762	2%	\$ 21,350	\$ 17,836	\$ (3,514)	-16%			
Federal Emergency Revenues	\$ 23,868	\$ 1,998	\$ 12,583	\$ 10,585	530%	\$ 333	\$ 2,552	\$ 2,219	666%			
Capital FTA funds	\$ 65,433	\$ 22,834	\$ -	\$ (22,834)	-100%	\$ 11,852	\$ -	\$ (11,852)	-100%	Program has not started		
Total Capital Revenues	\$ 489,545	\$ 220,893	\$ 210,406	\$ (10,487)	-5%	\$ 39,812	\$ 26,665	\$ (13,147)	-33%			
Commonwealth Transfer for Emergency Reserve	\$ 115,512	\$ 57,756	\$ 57,756	\$ -	0%	\$ 9,626	\$ 9,626	\$ -	0%			
Total Commonwealth Reserve Transfer	\$ 115,512	\$ 57,756	\$ 57,756	\$ -	0%	\$ 9,626	\$ 9,626	\$ -	0%			
Total Consolidated revenues	\$ 862,145	\$ 398,952	\$ 388,285	\$ (10,667)	-3%	\$ 71,421	\$ 54,489	\$ (16,932)	-24%			
Capital Right of Way payments	\$ 3,300	\$ 1,120	\$ 501	\$ (619)	-55%	\$ 331	\$ 232	\$ (99)	-30%			
Local Construction costs	\$ 10,000	\$ 3,728	\$ 4,751	\$ 1,023	27%	\$ 932	\$ 1,907	\$ 975	105%			
Transit Construction costs	\$ 67,433	\$ 23,634	\$ -	\$ (23,634)	-100%	\$ 12,052	\$ -	\$ (12,052)	-100%	Program has not started		
Toll Optimization capital costs	\$ 14,747	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	Program has not started		
Local Emergency Repair costs	\$ 118	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Federal Emergency Repair costs	\$ 23,868	\$ 1,998	\$ 15,404	\$ 13,406	671%	\$ 333	\$ 4,451	\$ 4,118	1237%			
Non-Federal Highway Construction Hard Costs	\$ 99,136	\$ 28,587	\$ 46,255	\$ 17,668	62%	\$ 6,933	\$ 11,529	\$ 4,596	66%			
Non-Federal Highway Construction Soft Costs	\$ 19,030	\$ -	\$ 8,683	\$ 8,683	0%	\$ -	\$ 831	\$ 831	0%			
Federal Highway Construction Hard Costs	\$ 238,605	\$ 85,399	\$ 102,103	\$ 16,704	20%	\$ 21,350	\$ 24,793	\$ 3,443	16%			
Federal Highway Construction Soft Costs	\$ 13,308	\$ -	\$ 5,330	\$ 5,330	0%	\$ -	\$ 1,297	\$ 1,297	0%			
Total Capital Expenditures	\$ 489,545	\$ 144,466	\$ 183,027	\$ 38,561	27%	\$ 41,931	\$ 45,400	\$ 3,109	7%			
Construction salaries & related benefits	\$ 25,026	\$ 12,312	\$ 12,378	\$ 66	1%	\$ 1,810	\$ 1,963	\$ 153	8%			
Non-Construction salaries & related benefits	\$ 20,985	\$ 10,245	\$ 10,384	\$ 139	1%	\$ 1,705	\$ 1,604	\$ (101)	-6%			
Pension costs	\$ 37,058	\$ 18,699	\$ 17,875	\$ (824)	-4%	\$ 3,220	\$ 3,177	\$ (43)	-1%			
Operational Right of Way payments	\$ 16,917	\$ 3,787	\$ 3,777	\$ (10)	0%	\$ 388	\$ 389	\$ 1	0%			
Other construction program expenses	\$ 1,688	\$ 844	\$ 399	\$ (445)	-53%	\$ 140	\$ 52	\$ (88)	-63%	Delays due to COVID-19 and PCOS Approvals		
Toll highways administration and maintenance costs	\$ 41,692	\$ 21,029	\$ 19,329	\$ (1,700)	-8%	\$ 2,913	\$ 3,753	\$ 840	29%	Delay in the awarding of auctions for Higways maintenance		
Tren Urbano costs	\$ 74,252	\$ 39,448	\$ 35,842	\$ (3,606)	-9%	\$ 12,569	\$ 7,303	\$ (5,266)	-42%			
Feeder Bus costs	\$ 12,300	\$ 4,436	\$ 3,554	\$ (882)	-20%	\$ 1,025	\$ 1,065	\$ 40	4%			
Other operating expenses	\$ 29,021	\$ 13,855	\$ 9,315	\$ (4,540)	-33%	\$ 2,374	\$ 778	\$ (1,596)	-67%	Delays due to COVID-19 and PCOS Approvals		
Total Operating Expenses	\$ 258,939	\$ 124,655	\$ 112,853	\$ (11,802)	-9%	\$ 26,144	\$ 20,084	\$ (6,060)	-23%			
Reserve deposits for emergencies & unforeseen needs	\$ 66,996	\$ 26,796	\$ -	\$ (26,796)	-100%	\$ 6,699	\$ -	\$ (6,699)	-100%			
Reserve deposits for outstanding obligations	\$ 40,000	\$ 16,000	\$ -	\$ (16,000)	-100%	\$ 4,000	\$ -	\$ (4,000)	-100%			
Reserve deposits for unforeseen non-Title III litigation costs	\$ 8,516	\$ 4,254	\$ 86	\$ (4,168)	-98%	\$ 709	\$ -	\$ (709)	-100%			
Total Reserve Deposits	\$ 115,512	\$ 47,050	\$ 86	\$ (46,964)	-100%	\$ 11,408	\$ -	\$ (11,408)	-100%			
Total Expenditures	\$ 863,996	\$ 316,171	\$ 295,966	\$ (20,205)	-6%	\$ 79,483	\$ 65,124	\$ (14,359)	-18%			
Toll fare revenue deep dive												
Revenues from existing toll lanes	\$ 96,511	\$ 48,187	\$ 69,163	\$ 20,976	44%	\$ 8,111	\$ 10,286	\$ 2,175	27%			
Revenues from new DTL lanes	\$ 2,628	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Total toll fare revenue	\$ 99,139	\$ 48,187	\$ 69,163	\$ 20,976	44%	\$ 8,111	\$ 10,286	\$ 2,175	27%			
Toll fine revenue deep dive												
Fines from existing rates	\$ 14,930	\$ 3,725	\$ -	\$ (3,725)	-100%	\$ 1,503	\$ -	\$ (1,503)	-100%			
Fines from tiered rates	\$ 2,173	\$ 542	\$ -	\$ (542)	-100%	\$ 219	\$ -	\$ (219)	-100%			
Total toll fine revenue	\$ 17,093	\$ 4,267	\$ -	\$ (4,267)	-100%	\$ 1,722	\$ -	\$ (1,722)	-100%			
Transit revenue deep dive												
Tren Urbano fare revenue	\$ 5,138	\$ 2,535	\$ 269	\$ (2,266)	-89%	\$ 425	\$ 46	\$ (379)	-89%	Due to COVID-19		
Feeder Bus fare revenue	\$ 491	\$ 236	\$ 61	\$ (175)	-74%	\$ 34	\$ 17	\$ (17)	-50%	Due to COVID-19		
CARES Act funds	\$ 19,685	\$ 6,561	\$ -	\$ (6,561)	-100%	\$ 2,187	\$ -	\$ (2,187)	-100%			
Total transit revenue	\$ 25,314	\$ 9,332	\$ 330	\$ (9,002)	-96%	\$ 2,646	\$ 63	\$ (2,583)	-98%			
FHWA funds deep dive												
Regular FHWA funds	\$ 251,913	\$ 85,399	\$ 87,161	\$ 1,762	2%	\$ 21,350	\$ 17,836	\$ (3,514)	-16%			
Discretionary FHWA funds	\$ 8,000	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Discretionary FHWA projects	\$ (8,000)	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Total FHWA funds	\$ 251,913	\$ 85,399	\$ 87,161	\$ 1,762	2%	\$ 21,350	\$ 17,836	\$ (3,514)	-16%			
Capital FTA funds deep dive												
Regular capital FTA funds	\$ 65,433	\$ 22,834	\$ -	\$ (22,834)	-100%	\$ 11,852	\$ -	\$ (11,852)	-100%			
Discretionary FTA funds	\$ 6,000	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Discretionary FTA projects	\$ (6,000)	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Total capital FTA funds	\$ 65,433	\$ 22,834	\$ -	\$ (22,834)	-100%	\$ 11,852	\$ -	\$ (11,852)	-100%			
Federal Emergency Revenues deep dive												
FHWA emergency funds	\$ 19,868	\$ -	\$ 12,583	\$ 12,583	0%	\$ -	\$ 2,552	\$ 2,552	0%			
FEMA emergency funds	\$ 4,000	\$ 1,998	\$ -	\$ (1,998)	-100%	\$ 333	\$ -	\$ (333)	-100%			
Total Federal Emergency Revenues	\$ 23,868	\$ 1,998	\$ 12,583	\$ 10,585	530%	\$ 333	\$ 2,552	\$ 2,219	666%			
Construction salaries & related benefits deep dive												
Main salaries - Construction	\$ 17,766	\$ 8,793	\$ 8,786	\$ (7)	0%	\$ 1,360	\$ 1,357	\$ (3)	0%			
Christmas Bonus - Construction	\$ 357	\$ 357	\$ 356	\$ (1)	0%	\$ -	\$ -	\$ -	0%			
Healthcare costs - Construction	\$ 4,390	\$ 1,985	\$ 2,042	\$ 57	3%	\$ 400	\$ 384	\$ (16)	-4%			
Early retirement costs - Construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Other labor costs - Construction	\$ 2,513	\$ 1,177	\$ 1,194	\$ 17	1%	\$ 190	\$ 222	\$ 32	17%			

1.1 Main B2A report

In \$ Thousands	FY21 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Total construction payroll costs	25,026	12,312	12,378	66	1%	1,950	1,963	13	1%			
Non-Construction salaries & related benefits deep dive												
D Main salaries - Non-Construction	\$ 10,328	\$ 4,955	\$ 4,900	\$ (55)	-1%	\$ 753	\$ 751	\$ (2)	0%			
Christmas Bonus - Non-Construction	\$ 193	\$ 193	\$ 193	\$ -	0%	\$ -	\$ -	\$ -	0%			
D Healthcare costs - Non-Construction	\$ 2,305	\$ 1,054	\$ 1,100	\$ 46	4%	\$ 208	\$ 207	\$ (1)	0%			
Early retirement costs - Non-Construction	\$ 6,661	\$ 3,461	\$ 3,618	\$ 157	5%	\$ 550	\$ 556	\$ 6	1%			
D Other labor costs - Non-Construction	\$ 1,498	\$ 682	\$ 678	\$ (4)	-2%	\$ 90	\$ 90	\$ -	0%			
Total non-construction payroll costs	\$ 20,985	\$ 10,245	\$ 10,384	\$ 139	1%	\$ 1,601	\$ 1,604	\$ 3	0%			
Pension costs deep dive												
Pension contributions	\$ 35,642	\$ 18,161	\$ 17,875	\$ (286)	-2%	\$ 3,177	\$ 3,177	\$ -	0%			
Administrative pension costs	\$ 866	\$ 539	\$ -	\$ (539)	-100%	\$ 44	\$ -	\$ (44)	-100%			
Total pension costs	\$ 36,508	\$ 18,699	\$ 17,875	\$ (824)	-4%	\$ 3,220	\$ 3,177	\$ (43)	-1%			
Other Operating Expenses deep dive												
Non-Title III Professional Service Fees	\$ 8,490	\$ 3,464	\$ 843	\$ (2,641)	-76%	\$ 745	\$ 285	\$ (460)	-62%			
Title III Professional Service Fees	\$ 10,000	\$ 4,998	\$ 4,752	\$ (246)	-5%	\$ 833	\$ 271	\$ (562)	-67%			
Discretionary fund management team	\$ 100	\$ 40	\$ -	\$ (40)	-100%	\$ 10	\$ -	\$ (10)	-100%			
Ancillary revenue management team	\$ 200	\$ 80	\$ -	\$ (80)	-100%	\$ 20	\$ -	\$ (20)	-100%			
Electricity costs	\$ 918	\$ 456	\$ 201	\$ (255)	-56%	\$ 76	\$ 15	\$ (61)	-80%			
Water supply costs	\$ 455	\$ 227	\$ 204	\$ (23)	-10%	\$ 38	\$ 36	\$ (2)	-5%			
Other expenses	\$ 8,858	\$ 4,570	\$ 3,315	\$ (1,255)	-27%	\$ 652	\$ 171	\$ (481)	-74%			
Total Other Operating Expenses	\$ 29,021	\$ 13,855	\$ 9,315	\$ (4,540)	-33%	\$ 2,374	\$ 778	\$ (1,596)	-67%			
Tren Urbano costs deep dive												
Base fee for Tren Urbano operating contract	\$ 48,702	\$ 24,352	\$ 24,034	\$ (318)	-1%	\$ 4,060	\$ 4,086	\$ 26	1%			
D Other costs under Tren Urbano operating contract	\$ 6,480	\$ 1,710	\$ 2,650	\$ 940	58%	\$ 570	\$ 2,325	\$ 1,755	308%			
Tren Urbano insurance costs	\$ 9,005	\$ 7,155	\$ 6,446	\$ (709)	-10%	\$ 715	\$ -	\$ (715)	-100%			
D Tren Urbano electricity costs	\$ 8,200	\$ 3,494	\$ 2,556	\$ (938)	-27%	\$ 680	\$ 737	\$ 57	8%			
Other regular Tren Urbano costs	\$ 74	\$ 36	\$ 1	\$ (35)	-97%	\$ 6	\$ -	\$ (6)	-100%			
COVID-19 special costs	\$ 1,171	\$ 585	\$ 155	\$ (430)	-74%	\$ 98	\$ 155	\$ 57	58%			
Total Tren Urbano costs	\$ 73,552	\$ 37,332	\$ 35,842	\$ (1,490)	-4%	\$ 12,569	\$ 7,303	\$ (5,266)	-42%			
Feeder Bus costs deep dive												
D Base fee for Feeder Bus operating contract	\$ 9,878	\$ 3,860	\$ 3,192	\$ (668)	-17%	\$ 865	\$ 865	\$ -	0%			
D Other costs under Feeder Bus operating contract	\$ 1,456	\$ 390	\$ 295	\$ (95)	-24%	\$ 130	\$ 133	\$ 3	2%			
COVID-19 special costs	\$ 366	\$ 186	\$ 67	\$ (119)	-64%	\$ 30	\$ 67	\$ 37	123%			
Total Feeder Bus costs	\$ 11,700	\$ 4,436	\$ 3,554	\$ (882)	-20%	\$ 1,025	\$ 1,065	\$ 40	4%			
Toll highway administration & maintenance costs deep dive												
Variable electronic toll collection fees	\$ 16,876	\$ 8,332	\$ 7,667	\$ (665)	-8%	\$ 1,445	\$ 1,624	\$ 179	12%			
Highway electricity costs	\$ 4,000	\$ 1,998	\$ 822	\$ (1,176)	-59%	\$ 333	\$ 428	\$ 95	29%			
Other toll highway administration & maintenance costs	\$ 20,816	\$ 10,699	\$ 10,840	\$ 141	1%	\$ 1,135	\$ 1,701	\$ 566	50%			
Total Feeder Bus costs	\$ 41,692	\$ 21,029	\$ 19,329	\$ (1,700)	-8%	\$ 2,913	\$ 3,753	\$ 840	29%			
Federal Emergency Repair Costs deep dive												
FHWA funded projects	\$ 19,868	\$ -	\$ 14,159	\$ 14,159	0%	\$ -	\$ 3,206	\$ 3,206	0%			
FEMA funded projects	\$ 4,000	\$ 1,998	\$ 1,245	\$ (753)	-38%	\$ 333	\$ 1,245	\$ 912	274%			
Total federal emergency repair costs	\$ 23,868	\$ 1,998	\$ 15,404	\$ 13,406	67%	\$ 333	\$ 4,451	\$ 4,118	1237%			
Federal Highway Construction Hard Costs deep dive												
Regular federal highway construction projects	\$ 229,061	\$ 85,399	\$ 102,103	\$ 16,704	20%	\$ 21,350	\$ 24,793	\$ 3,443	16%			
C Additional projects due to CIP optimization	\$ 9,544	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Total federal highway construction hard costs	\$ 238,605	\$ 85,399	\$ 102,103	\$ 16,704	20%	\$ 21,350	\$ 24,793	\$ 3,443	16%			
Federal Highway Construction Soft Costs deep dive												
Regular federal highway construction projects	\$ 12,776	\$ -	\$ 5,330	\$ 5,330	0%	\$ -	\$ 1,297	\$ 1,297	0%			
C Additional projects due to CIP optimization	\$ 532	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			
Total federal highway construction soft costs	\$ 13,308	\$ -	\$ 5,330	\$ 5,330	0%	\$ -	\$ 1,297	\$ 1,297	0%			
Non-Federal Highway Construction Hard Costs deep dive												
Abriendo Caminos Hard Costs	\$ 68,666	\$ 16,291	\$ 36,988	\$ 20,697	127%	\$ 3,859	\$ 9,421	\$ 5,562	144%			
Other Hard Costs	\$ 30,470	\$ 12,296	\$ 9,267	\$ (3,029)	-25%	\$ 3,074	\$ 2,108	\$ (966)	-31%			
Total non-federal highway construction hard costs	\$ 99,136	\$ 28,587	\$ 46,255	\$ 17,668	62%	\$ 6,933	\$ 11,529	\$ 4,596	66%			
Non-Federal Highway Construction Soft Costs deep dive												
A Abriendo Caminos Soft Costs	\$ 11,334	\$ 4,108	\$ 3,911	\$ (197)	-5%	\$ 781	\$ 646	\$ (135)	-17%			
A Other Soft Costs	\$ 7,696	\$ -	\$ 4,772	\$ 4,772	0%	\$ -	\$ 185	\$ 185	0%			
Total non-federal highway construction soft costs	\$ 19,030	\$ 4,108	\$ 8,683	\$ 4,575	111%	\$ 781	\$ 831	\$ 50	6%			
Transit Construction Costs deep dive												
Federally funded projects	\$ 65,433	\$ 22,834	\$ -	\$ (22,834)	-100%	\$ 11,852	\$ -	\$ (11,852)	-100%			
Locally funded projects	\$ 2,000	\$ 800	\$ -	\$ (800)	-100%	\$ 200	\$ -	\$ (200)	-100%			
Total transit construction costs	\$ 67,433	\$ 23,634	\$ -	\$ (23,634)	-100%	\$ 12,052	\$ -	\$ (12,052)	-100%			

Footnotes:

- A - Due to the nature of the budget modification in progress and related disbursement commitments in existing contracts, HTA cannot provide a monthly budget at this time. Actuals are not available this month, but should be available going forward.
- B - It is not feasible to establish monthly budgets for discretionary funds. Furthermore, funds received in FY21 will be spent in FY22. HTA suggests that a separate report, outside the B2A, for discretionary funds and removing this line item.
- C - These are funds to be saved in FY21, which would be spent in FY22 budget based on disbursements. HTA suggests that a separate report, outside the B2A, for this category and removing this line item.
- D - Reapportionment approved 10.27.20
- E - Revised on 11.16.20 based on court case delays due to COVID-19

1.2 Additional B2A info

In \$ Thousands	FY21 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
PR-20 revenue	\$ 2,589	\$ 1,294	\$ 1,353	\$ 59	5%	\$ 211	\$ 232	\$ 21	10%
PR-52 revenue	\$ 50,509	\$ 25,244	\$ 29,811	\$ 4,567	18%	\$ 4,139	\$ 5,105	\$ 966	23%
PR-53 revenue	\$ 8,630	\$ 4,367	\$ 7,276	\$ 2,909	67%	\$ 669	\$ 1,230	\$ 561	84%
PR-66 revenue	\$ 21,575	\$ 10,647	\$ 13,659	\$ 3,012	28%	\$ 1,682	\$ 2,325	\$ 643	38%
Payments from concessionaires to HTA	\$ 1,286	\$ 638	\$ 599	\$ (39)	-6%	\$ 130	\$ 121	\$ (9)	-7%
Payments from HTA to concessionaires	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Off-period V-tolls	\$ 11,922	\$ 5,997	\$ 16,465	\$ 10,468	175%	\$ 1,280	\$ 1,273	\$ (7)	-1%
Revenue from new Dynamic Toll Lanes	\$ 2,628	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Toll fare revenue	\$ 99,139	\$ 48,187	\$ 69,163	\$ 20,976	44%	\$ 8,111	\$ 10,286	\$ 2,175	27%
Metro Urbano	\$ 46	\$ 21	\$ 3	\$ (18)	-86%	\$ 3	\$ -	\$ (3)	-100%
Metrobus	\$ 312	\$ 149	\$ 43	\$ (106)	-71%	\$ 22	\$ 13	\$ (9)	-41%
TU Conexion	\$ 133	\$ 66	\$ 15	\$ (51)	-77%	\$ 9	\$ 4	\$ (5)	-56%
Total Feeder Bus fare revenue	\$ 491	\$ 236	\$ 61	\$ (175)	-74%	\$ 34	\$ 17	\$ (17)	-50%
Rentals / leases (non-TU related)	\$ 1,329	\$ 665	\$ 614	\$ (51)	-8%	\$ 111	\$ 96	\$ (15)	-13%
Rentals / leases (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Real estate sales	\$ 1,500	\$ 1,500	\$ 160	\$ (1,340)	-89%	\$ -	\$ -	\$ -	0%
Other sources (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other sources (non-TU related)	\$ 2,089	\$ 1,045	\$ 3,224	\$ 2,180	209%	\$ 174	\$ 201	\$ 27	15%
Total Other operating income	\$ 4,918	\$ 3,209	\$ 3,998	\$ 789	25%	\$ 285	\$ 297	\$ 12	4%
PayGo contributions	\$ 35,861	\$ 18,161	\$ 17,875	\$ (286)	-2%	\$ 3,177	\$ 3,177	\$ 1	0%
Non PayGo contributions	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Pension contributions	\$ 35,642	\$ 18,161	\$ 17,875	\$ (286)	-2%	\$ 3,177	\$ 3,177	\$ 1	0%
FEMA funds - Earthquake related	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
FEMA funds - Maria related	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total FEMA emergency funds	\$ 4,000	\$ 1,998	\$ -	\$ -	0%	\$ 333	\$ -	\$ -	0%
FHWA funds - Earthquake related	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
FHWA funds - Maria related	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total FHWA emergency funds	\$ 19,868	\$ 7,778	\$ 14,159	\$ -	0%	\$ 1,841	\$ -	\$ -	0%
Highway and transit program delivery	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Audit and financial services	\$ 1,255	\$ 613	\$ 470	\$ (143)	-23%	\$ 129	\$ 150	\$ 21	16%
Legal services	\$ 750	\$ 307	\$ 192	\$ (115)	-37%	\$ 67	\$ 88	\$ 21	31%
Toll optimization services	\$ 1,500	\$ 600	\$ -	\$ (600)	-100%	\$ 150	\$ -	\$ (150)	-100%
Other professional services	\$ 4,985	\$ 1,964	\$ 181	\$ (1,783)	-91%	\$ 399	\$ 47	\$ (352)	-88%
Total Non-Title III professional fees	\$ 8,490	\$ 3,484	\$ 843	\$ (2,641)	-76%	\$ 745	\$ 285	\$ (460)	-62%
Insurance	\$ 3,923	\$ 2,738	\$ 2,896	\$ 158	100%	\$ -	\$ -	\$ -	0%
Utility payments (excluding electricity)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Security costs	\$ 1,091	\$ 556	\$ 586	\$ 30	5%	\$ 96	\$ 109	\$ 13	14%
Repairs & maintenance	\$ 15,302	\$ 7,159	\$ 7,286	\$ 127	2%	\$ 998	\$ 1,559	\$ 561	56%
Other costs	\$ 500	\$ 246	\$ 72	\$ (174)	-71%	\$ 41	\$ 33	\$ (8)	-20%
Total Other toll highway administration & maintenance costs	\$ 20,816	\$ 10,699	\$ 10,840	\$ 141	1%	\$ 1,135	\$ 1,701	\$ 566	50%
Rents & leases	\$ 799	\$ 399	\$ 399	\$ -	0%	\$ 65	\$ 65	\$ -	0%
Insurance	\$ 981	\$ 607	\$ 724	\$ 117	19%	\$ -	\$ -	\$ -	0%
Utility payments (excluding electricity and water supply)	\$ 600	\$ 300	\$ 105	\$ (195)	-65%	\$ 50	\$ 19	\$ (31)	-62%
Security costs	\$ 1,002	\$ 528	\$ 399	\$ (129)	-24%	\$ 80	\$ 65	\$ (15)	-19%
Transportation expenses	\$ 487	\$ 243	\$ 217	\$ (26)	-11%	\$ 41	\$ 41	\$ -	0%
Purchased goods & equipment	\$ 1,604	\$ 801	\$ 817	\$ 16	2%	\$ 134	\$ 171	\$ 37	28%
Other costs	\$ 3,385	\$ 1,692	\$ 654	\$ (1,038)	-61%	\$ 282	\$ 11	\$ (271)	-96%
Total Other expenses (within Other operating expenses)	\$ 8,858	\$ 4,570	\$ 3,315	\$ (1,255)	-27%	\$ 652	\$ 372	\$ (280)	-43%

1.2 Additional B2A info

In \$ Thousands		FY21 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
A	Hard Costs	\$ -			\$ -	0%			\$ -	0%
A	Soft Costs	\$ -			\$ -	0%			\$ -	0%
	Total Toll optimization capital costs	\$ 14,747	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
A	FHWA funded Hard Costs - Maria related	\$ -			\$ -	0%			\$ -	0%
A	FHWA funded Soft Costs - Maria related	\$ -			\$ -	0%			\$ -	0%
A	FHWA funded Hard Costs - Earthquake related	\$ -			\$ -	0%			\$ -	0%
A	FHWA funded Soft Costs - Earthquake related	\$ -			\$ -	0%			\$ -	0%
	Total FHWA funded emergency projects	\$ 19,868	\$ -	\$ 14,159	\$ -	0%	\$ -	\$ 14,159	\$ -	0%
A	FEMA funded Hard Costs - Maria related	\$ -			\$ -	0%			\$ -	0%
A	FEMA funded Hard Costs - Maria related	\$ -			\$ -	0%			\$ -	0%
A	FEMA funded Hard Costs - Earthquake related	\$ -			\$ -	0%			\$ -	0%
A	FEMA funded Hard Costs - Earthquake related	\$ -			\$ -	0%			\$ -	0%
	Total FEMA funded emergency projects	\$ 4,000	\$ 1,998	\$ -	\$ -	0%	\$ 333	\$ -	\$ -	0%
A	Hard Costs	\$ -			\$ -	0%			\$ -	0%
A	Soft Costs	\$ -			\$ -	0%			\$ -	0%
	Total Local emergency repair costs	\$ 118	\$ 58	\$ -	\$ -	0%	\$ 10	\$ -	\$ -	0%
	Emergency relief projects	\$ 41,224	\$ 8,692		\$ (8,692)	-100%	\$ 5,867		\$ (5,867)	-100%
	Other TU improvements	\$ 24,209	\$ 14,141		\$ (14,141)	-100%	\$ 5,985		\$ (5,985)	-100%
	Total federally funded transit Construction	\$ 65,433	\$ 22,834	\$ -	\$ (22,834)	-100%	\$ 11,852	\$ -	\$ (11,852)	-100%
	Design & Pre-construction	\$ -			\$ -	0%			\$ -	0%
	Material Testing & Management	\$ -			\$ -	0%			\$ -	0%
	Construction Engineering & Inspection	\$ -			\$ -	0%			\$ -	0%
	Environmental soft costs	\$ 500			\$ -	0%			\$ -	0%
	Other soft costs	\$ 1,200			\$ -	0%			\$ -	0%
	Total Local construction soft costs	\$ 1,700	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
	Pavement rehabilitation	\$ -			\$ -	0%			\$ -	0%
	Safety improvements	\$ -			\$ -	0%			\$ -	0%
	New road construction	\$ -			\$ -	0%			\$ -	0%
	Bridge repairs	\$ -			\$ -	0%			\$ -	0%
	Congestion management (e.g. DTL)	\$ 1,000			\$ -	0%			\$ -	0%
	Other hard costs	\$ 7,300			\$ -	0%			\$ -	0%
	Total Local construction hard costs	\$ 8,300	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
	Total Local construction costs	\$ 10,000	\$ 3,728	\$ -	\$ -	0%	\$ 3,728	\$ -	\$ -	0%
B	Design & Pre-construction	\$ -			\$ -	0%			\$ -	0%
B	Material Testing & Management	\$ -			\$ -	0%			\$ -	0%
B	Construction Engineering & Inspection	\$ -			\$ -	0%			\$ -	0%
B	Environmental soft costs	\$ -			\$ -	0%			\$ -	0%
B	Other soft costs	\$ -			\$ -	0%			\$ -	0%
	Total Federal highway construction soft costs	\$ 13,308	\$ -	\$ 5,330	\$ -	0%	\$ -	\$ 5,330	\$ -	0%
B	Pavement rehabilitation	\$ -			\$ -	0%			\$ -	0%
B	Safety improvements	\$ -			\$ -	0%			\$ -	0%
B	New road construction	\$ -			\$ -	0%			\$ -	0%
B	Bridge repairs	\$ -			\$ -	0%			\$ -	0%
B	Congestion management (e.g. DTL)	\$ -			\$ -	0%			\$ -	0%
B	Other hard costs	\$ -			\$ -	0%			\$ -	0%
	Total Federal highway construction hard costs	\$ 238,605	\$ 85,399	\$ 102,103	\$ -	0%	\$ 21,350	\$ 102,103	\$ -	0%
	Total Federal highway construction costs	\$ 251,913	\$ 85,399	\$ 107,433	\$ -	0%	\$ 21,350	\$ 107,433	\$ -	0%
B	Design & Pre-construction	\$ -			\$ -	0%			\$ -	0%

1.2 Additional B2A info

In \$ Thousands	FY21 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
B Material Testing & Management	\$ -			\$ -	0%			\$ -	0%
B Construction Engineering & Inspection	\$ -			\$ -	0%			\$ -	0%
B Environmental soft costs	\$ -			\$ -	0%			\$ -	0%
B Other soft costs	\$ -			\$ -	0%			\$ -	0%
Total Non-Federal highway construction soft costs	\$ 19,030	\$ -	\$ 8,683	\$ -	0%	\$ -	\$ 8,683	\$ -	0%
B Pavement rehabilitation	\$ -			\$ -	0%			\$ -	0%
B Safety improvements	\$ -			\$ -	0%			\$ -	0%
B New road construction	\$ -			\$ -	0%			\$ -	0%
B Bridge repairs	\$ -			\$ -	0%			\$ -	0%
B Congestion management (e.g. DTL)	\$ -			\$ -	0%			\$ -	0%
B Other hard costs	\$ -			\$ -	0%			\$ -	0%
Total Non-Federal highway construction hard costs	\$ 99,136	\$ 28,587	\$ 69,163	\$ -	0%	\$ 6,933	\$ 69,163	\$ -	0%
Total Non-Federal highway construction costs	\$ 118,166	\$ 28,587	\$ 77,846	\$ -	0%	\$ 6,933	\$ 77,846	\$ -	0%

Footnotes:

A - HTA is in the process of preparing monthly forecasts for these line items, which should be available shortly.

B - HTA suggests eliminating this line item. Project level disbursements will be presented with the categories used by HTA in a separate report.

2.2 Bank Balance Data

Bank Name	Account Name	Account Number	GL Account #	Account description (e.g., fund uses)	Account classification (Operating / Capital)	Cash balance at beginning of first week of month (\$000s)	Cash flow (\$000s)	Cash balance at end of last week of month (\$000s)
Oriental	Construction	1960269874	111001	Main operating account	Operating	4,838,700	1,256,721	6,095,421
Oriental	General	1960269574	111002	ZBA Account - Operational	Operating	-	-	-
Oriental	Deposit Law 30 & 31	3225252489	111155	Deposit Law 30 & 31	Operating	9,347,300	(8,633,627)	713,673
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Operating	24,799	(11,865)	12,935
Santander	Autoridad de Carreteras	3004992473	111156	FHGV	Capital	78,436,534	(3,967,862)	74,468,671
Santander	Autoridad de Carreteras	3004997726	111157	Abriendo Caminos - Varios Proyectos	Capital	57,247,317	(9,310,638)	47,936,679
Santander	Autoridad de Carreteras	3005023768	111158	OPEX Reserve	Operating	46,928,000	9,386,000	56,314,000
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	Operating	2,206,482	(855,971)	1,350,511
BPPR	Nominas	020-835353	111011	Payroll account	Operating	1,871,982	(987,813)	884,168
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	Capital	9,612,469	408,223	10,020,692
BPPR	PRHWA Backup	030-020220	111058	PRHWA Backup	Operating	0	-	0
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210	111108	Fondos Restrictos - BPPR (PEAJE)	Capital	6,438,058	-	6,438,058
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	Operating	10,638,796	(9,430,550)	1,208,245
BPPR	Multas Autoexpreso	020-011520	111020	Collections from fines used to paydown GILA overdue A/P	Operating	3,031,627	453,544	3,485,171
BPPR	FEMA Emergencia Huracan Irma	030-086663	111109	Federal Fund FEMA	Operating	-	-	-
BPPR	FEMA Emergencia Huracan Maria	030-086671	111110	Federal Fund FEMA	Operating	52,463	101,772	154,235
BPPR	Peaje electronico	020-010303	111018	Toll collection account	A	5,000	-	5,000
BPPR	Consolidated Escrow	030-826411	Not in GL	Distributes funds to Metropistas and to toll collection account (5116)	A	11,545,853	(2,545,678)	9,000,175
BPPR	ILR	030-826438	Not in GL	Toll collection account. Balance in excess of \$5,000 transferred to escrow account	A	5,000	-	5,000

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

2.3a Capex Expenses

Capex modified accrual expenses - Actuals

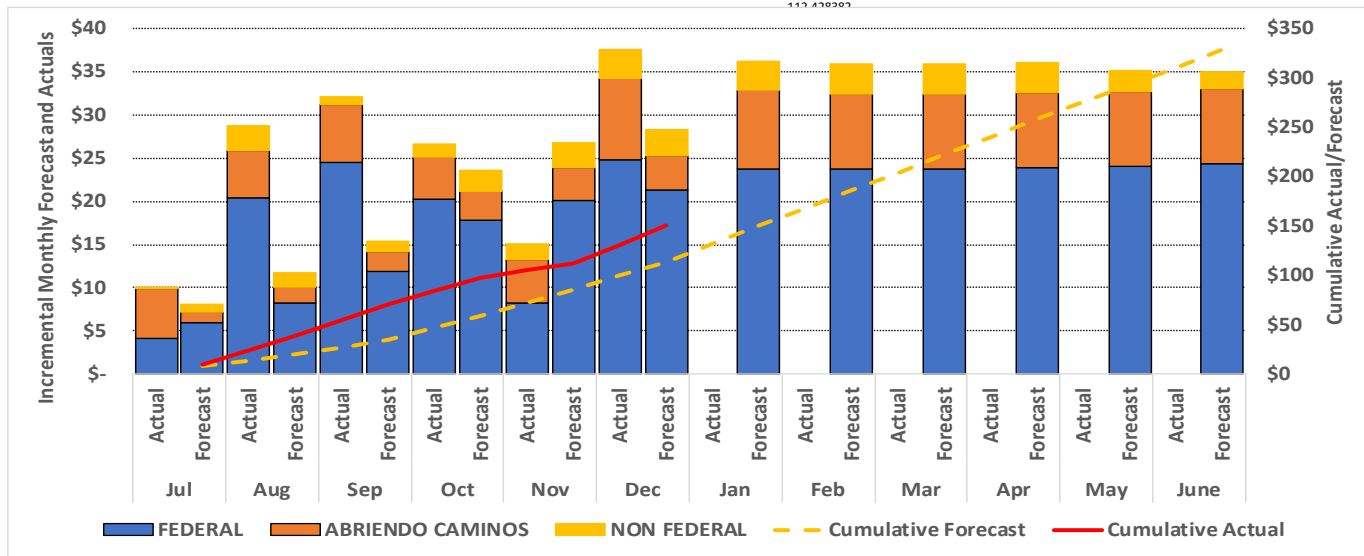
Construction Hard Costs	
December 2020	
FHWA Hard Cost	\$ 24,793,251.76
PEMOC	\$ 2,107,640.61
Non Federal Hard Cost (OTHER)	\$ -
Non Federal Hard Cost (Abriendo Caminos II)	\$ 4,531,641.16
Non Federal Hard Cost (Abriendo Caminos III)	\$ 4,888,893.93
ESTATAL	\$ 1,474,165.46
FHWA Emergencia	\$ 3,206,164.24
FEMA	\$ 1,245,245.45
FWHA Transit Construction Cost	\$ -
LOCAL	\$ 65,618.80
Local Transit Construction Cost	\$ -
Local Toll Optimization	\$ -
Total	\$ 42,312,621.41

2.3b Capex hard costs													
FY21 BUDGET													
Assumed % Impact COVID-19	25%	35%	50%	75%	85%	90%	100%	100%	100%	100%	100%	100%	100%
Program	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
Hard costs for regular federal highway construction	\$ 5,930.43	\$ 8,302.60	\$ 11,860.86	\$ 17,791.29	\$ 20,163.46	\$ 21,350.26	\$ 23,727.61	\$ 23,742.17	\$ 23,790.30	\$ 23,899.42	\$ 24,105.95	\$ 24,396.65	\$ 229,061.00
Hard Costs for Abriendo Caminos Projects	\$ 1,326.73	\$ 1,788.16	\$ 2,352.84	\$ 3,293.98	\$ 3,670.44	\$ 3,858.66	\$ 9,110.45	\$ 8,652.94	\$ 8,652.95	\$ 8,652.95	\$ 8,652.95	\$ 8,652.95	\$ 68,666.00
Hard costs for other non-federal highway construction projects	\$ 853.90	\$ 1,195.46	\$ 1,707.79	\$ 2,561.69	\$ 2,903.25	\$ 3,074.03	\$ 3,415.93	\$ 3,419.35	\$ 3,443.88	\$ 3,520.99	\$ 2,421.03	\$ 1,952.70	\$ 30,470.00
Local Construction Costs	\$ 258.90	\$ 362.46	\$ 517.80	\$ 776.71	\$ 880.27	\$ 932.08	\$ 1,035.86	\$ 1,036.50	\$ 1,036.60	\$ 1,043.36	\$ 1,052.39	\$ 1,065.07	\$ 10,000.00
ER FHWA Hard Costs (Pending)													
Totals	\$ 8,369.96	\$ 11,648.68	\$ 16,439.29	\$ 24,423.67	\$ 27,617.42	\$ 29,215.03	\$ 37,289.85	\$ 36,850.96	\$ 36,925.73	\$ 37,116.72	\$ 36,232.32	\$ 36,067.37	\$ 338,197.00

FY21 ACTUALS													
Actual % Impact COVID-19	30%	89%	101%	85%	48%	120%							
Program	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
Hard costs for regular federal highway construction	\$ 4,180.99	\$ 20,426.10	\$ 24,569.86	\$ 20,232.36	\$ 8,276.77	\$ 24,793.25							
Hard Costs for Abriendo Caminos Projects	\$ 5,697.78	\$ 5,410.61	\$ 6,586.56	\$ 4,950.28	\$ 4,918.98	\$ 9,420.54							
Hard costs for other non-federal highway construction projects	\$ 14.67	\$ 2,859.52	\$ 935.10	\$ 1,488.50	\$ 1,880.29	\$ 3,415.93							
Local Construction Costs (Pending)													
ER FHWA Hard Costs	\$ 359.20	\$ 3,450.24	\$ 3,258.24	\$ 1,251.47	\$ 1,819.45	\$ 4,451.41							
Totals	\$ 9,893.45	\$ 28,696.24	\$ 32,091.52	\$ 26,671.14	\$ 15,076.03	\$ 37,629.72							

FY21 CUMULATIVE BUDGET													
Assumed % Impact COVID-19	25%	29%	35%	45%	52%	58%	64%	69%	72%	75%	77%	79%	
Program	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
Hard costs for regular federal highway construction	\$ 5,930.43	\$ 14,233.03	\$ 26,093.89	\$ 43,885.18	\$ 64,048.64	\$ 85,398.90	\$ 109,126.51	\$ 132,868.68	\$ 156,658.98	\$ 180,558.40	\$ 204,664.35	\$ 229,061.00	
Hard Costs for Abriendo Caminos Projects	\$ 1,326.73	\$ 3,114.89	\$ 5,467.73	\$ 8,761.71	\$ 12,432.15	\$ 16,290.81	\$ 25,401.26	\$ 34,054.20	\$ 42,707.15	\$ 51,360.10	\$ 60,013.05	\$ 68,666.00	
Hard costs for other non-federal highway construction projects	\$ 853.90	\$ 2,049.36	\$ 3,757.15	\$ 6,318.84	\$ 9,222.09	\$ 12,296.12	\$ 15,712.05	\$ 19,131.40	\$ 22,575.28	\$ 26,096.27	\$ 28,517.30	\$ 30,470.00	
Local Construction Costs	\$ 258.90	\$ 621.36	\$ 1,139.16	\$ 1,915.87	\$ 2,796.14	\$ 3,728.22	\$ 4,764.08	\$ 5,800.58	\$ 6,839.18	\$ 7,882.54	\$ 8,934.93	\$ 10,000.00	
ER FHWA Hard Costs (Pending)													
Totals	\$ 8,111.06	\$ 19,397.28	\$ 35,318.77	\$ 58,965.73	\$ 85,702.88	\$ 113,965.83	\$ 150,239.82	\$ 186,054.28	\$ 221,941.41	\$ 258,014.77	\$ 293,194.70	\$ 328,197.00	

FY21 CUMULATIVE ACTUALS													
% Impact COVID-19	30%	58%	71%	74%	68%	76%							
Program	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total
Hard costs for regular federal highway construction	\$ 4,180.99	\$ 24,607.10	\$ 49,176.96	\$ 69,409.32	\$ 77,686.09	\$ 102,479.34							
Hard Costs for Abriendo Caminos Projects	\$ 5,697.78	\$ 11,108.40	\$ 17,694.95	\$ 22,645.24	\$ 27,564.21	\$ 36,984.75							
Hard costs for other non-federal highway construction projects	\$ 14.67	\$ 2,874.19	\$ 3,809.29	\$ 5,297.79	\$ 7,178.08	\$ 10,594.01							
Local Construction Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -							
ER FHWA Hard Costs	\$ 359.20	\$ 3,809.44	\$ 7,067.68	\$ 8,319.15	\$ 10,138.60	\$ 15,976.72							
Totals	\$ 9,893.45	\$ 38,589.69	\$ 70,681.21	\$ 97,352.35	\$ 112,428.38	\$ 150,058.10							



3.1 Fiscal measure data

In \$ Thousands	FY21 Target A	YTD Target	YTD Actuals	Variance (\$)	Variance (%)	Monthly target	Monthly actuals	Variance (\$)	Variance (%)	Steps taken in past month	Plans for coming months
Creating new Board	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	Need to prepare legislation.	Need to wait for new legislative cycle.
Adopting new KPIs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Increasing fare revenue	\$ 7.6	\$ 2.1	\$ -	\$ (2.1)	-100%	\$ 0.7	\$ -	\$ (0.7)	-100%	Public Policy issue.	
Increasing fine revenue	\$ 7.4	\$ 1.2	\$ -	\$ (1.2)	-100%	\$ 0.4	\$ -	\$ (0.4)	-100%	Public Policy issue.	
Expanding transit revenue	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Improving ancillary revenue	\$ 0.2	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Managing congestion	\$ 2.6	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Collecting discretionary funds	\$ (0.1)	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Reducing pensions	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	Public Policy issue.	
Reducing healthcare costs	\$ 1.1	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	An RFP process was put in place; new contract is pending signature, which will be in place through 10/31/21.	
Eliminating Christmas bonus	\$ 0.0	\$ 0.0	\$ -	\$ (0.0)	-100%	\$ 0.0	\$ -	\$ (0.0)	-100%	Public Policy issue.	
Reassessing TU contract	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Optimizing capital expenses	\$ 15.4	\$ 5.4	\$ -	\$ (5.4)	-100%	\$ 1.6	\$ -	\$ (1.6)	-100%		
Exploring concessions	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Total measures	\$ 34.3	\$ 8.7	\$ -	\$ (8.7)	-100%	\$ 2.7	\$ -	\$ (2.7)	-100%		

3.2 Traffic report data

Traffic volume overview ('000s)	July	August	September	October	November	December	January	February	March	April	May	June	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)	Comments
PR-5	1,364,034	1,346,976	1,360,630	1,428,599	1,319,728	1,423,471							8,243,438	8,032,892	210,546	2.6%	
PR-17	368,730	347,887	363,798	406,824	369,382	473,699							2,330,320	2,376,511	(46,191)	-1.9%	
PR-22	12,648,837	12,115,858	12,440,674	13,237,014	12,161,699	13,095,729							75,699,811	76,103,503	(403,692)	-0.5%	
PR-22 (DTL)	-	-	-	-	-	-							-	-	-	0.0%	
PR-199 / CLF	168,559	173,929	171,712	181,886	168,279	196,864							1,061,229	-	1,061,229	0.0%	
Total concessionaire roads	14,550,160	13,984,650	14,336,814	15,254,323	14,019,088	15,189,763	-	-	-	-	-	-	87,334,798	86,512,906	821,892	1.0%	
PR-20	308,874	301,971	299,823	315,144	287,433	308,980							1,822,225	1,822,111	114	0.0%	
PR-52	5,324,888	5,181,939	5,294,222	5,603,556	5,129,383	5,445,667							31,979,655	29,595,638	2,384,017	8.1%	
PR-53	1,575,429	1,502,884	1,542,683	1,620,414	1,466,172	1,558,040							9,265,622	9,572,616	(306,994)	-3.2%	
PR-66	2,045,565	1,876,845	1,980,518	2,082,254	1,970,183	2,012,090							11,967,455	11,287,531	679,924	6.0%	
Total HTA roads	9,254,756	8,863,639	9,117,246	9,621,368	8,853,171	9,324,777	-	-	-	-	-	-	55,034,957	52,277,896	2,757,061	5.3%	
Total PR toll roads	23,804,916	22,848,289	23,454,060	24,875,691	22,872,259	24,514,540	-	-	-	-	-	-	142,369,755	138,790,802	3,578,953	2.6%	

Traffic volume deep dive ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target
PR-5	1,364,034	1,281,338	1,346,976	1,348,740	1,360,630	1,282,652	1,428,599	1,365,220	1,319,728	1,329,824	1,423,471	1,425,117		1,356,266		1,287,171		1,334,541		1,341,192		1,340,248		1,347,447
PR-17	368,730	408,437	347,887	413,625	363,798	357,311	406,824	384,720	369,382	389,103	473,699	423,315		396,947		367,772		392,654		390,681		387,813		391,626
PR-22	12,648,837	12,652,688	12,115,858	13,055,335	12,440,674	12,154,343	13,237,014	12,760,528	12,161,699	12,343,561	13,095,729	13,137,048		12,628,042		11,650,955		12,547,813		12,534,703		12,469,624		12,509,034
PR-199 / CLF	168,559		173,929		171,712		181,886		168,279		196,864													
Total concessionaire roads	14,550,160	14,342,463	13,984,650	14,817,700	14,336,814	13,794,305	15,254,323	14,510,469	14,019,088	14,062,489	15,189,763	14,985,481	-	14,381,255	-	13,305,898	-	14,275,007	-	14,266,575	-	14,197,685	-	14,248,107
PR-20	308,874	283,577	301,971	320,330	299,823	291,387	315,144	313,462	287,433	298,259	308,980	315,097		303,917		285,761		301,473		303,711		301,633		302,914
PR-52	5,324,888	4,999,126	5,181,939	5,137,424	5,294,222	4,715,954	5,603,556	4,940,242	5,129,383	4,776,964	5,445,667	5,025,929		4,846,055		5,474,627		5,850,583		5,832,036		5,790,427		5,806,838
PR-53	1,575,429	1,568,074	1,502,884	1,631,198	1,542,683	1,529,662	1,620,414	1,668,417	1,466,172	1,562,555	1,558,040	1,612,711		1,424,903		1,523,819		1,075,095		1,503,545		1,487,588		1,320,179
PR-66	2,045,565	1,844,050	1,876,845	1,890,612	1,980,518	1,724,851	2,082,254	1,824,038	1,970,183	1,926,557	2,012,090	2,077,423		2,023,074		1,940,761		1,906,421		1,914,217		1,917,168		1,941,207
Total HTA roads	9,254,756	8,694,826	8,863,639	8,979,564	9,117,246	8,261,853	9,621,368	8,746,159	8,853,171	8,564,335	9,324,777	9,031,159	-	8,597,948	-	9,224,968	-	9,133,572	-	9,553,509	-	9,496,816	-	9,371,137
Total PR toll roads	23,804,916	23,037,290	22,848,289	23,797,264	23,454,060	22,056,158	24,875,691	23,256,627	22,872,259	22,626,824	24,514,540	24,016,640	-	22,979,203	-	22,530,866	-	23,408,579	-	23,820,084	-	23,694,501	-	23,619,245

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Federal Billing Procedures										
Ensure Prompt Payment to Contractor	PRHTA shall ensure paying all contractors by Electronic Funds Transfer (EFT) within 40 days of receipt of invoices*. The payment should be performed on the first business day after funds are received from FHWA. *On May 9, 2019 PRHTA issued a Directive which established that the lead time for payment to contractors begins when the Designated Person by Regional Director receives the Certification for Payment for review.	Phase 2 - Q3-FY2021				Phase 1 - Q4-2016.		Phase 1 - Currently the Contractors are being paid within 40 days period and through Electronic Funds Transfer since Q4-2016. Phase 2 - The long-term action is to run the invoice and certifications for payment through Oracle Unifier. On September, PRHTA requested the Consultant to modify the developed cost code structure in the system to add the Program Code as recently discussed and agreed with the FHWA.	Phase 2 - Complete the cost code structure modification and proceed with a pilot program to prepare, review and approve the invoices and certifications for payments through Oracle Unifier.	
Tracking the status of payments using and electronic method **	PRHTA should tracking the status of payments using an electronic method that is acceptable and accessible to FHWA. **The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Phase 2- Q3-FY2021				Phase 1 - Q4-2016.		Phase 1 -The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets. Phase 2 -The business processes developed will allow tracking the status of each invoice or certification for payment.	Develop the tracking status report in Oracle Unifier.	
PRHTA's billing to FHWA on a cost-incurred basis	PRHTA's billing to FHWA on a cost-incurred basis in lieu of a reimbursement basis.					Q1-FY2017		0 Completed		
Federal-Aid Billing SOP revision	PRHTA will revised the Federal Aid-Billing SOP approved on April 11, 2016 to include the certification for payments and invoices processes through Unifier and the Billing Process to FHWA using the Integrated Contract Management Module (ICMM).	Q2-FY2021						The Federal Aid Billing SOP was revised to incorporate the certification of the payment and billing processes through the systems, as well as the billing process through the ICMM. The document is being reviewed by the staff of the different offices involved in the processes before being submitted to the FHWA for approval.	Complete and submit the revised Federal Aid Billing SOP for FHWA's approval.	
Toll Credits										
SOP for Use of Toll Credits	The PRHTA shall promptly implement all modifications to its processes for approving, tracking and reconciling toll credits as identified by the FHWA and submit a report and certification to the FHWA demonstrating that it has implemented these modifications.	Phase 2 - Q3-FY2021				Phase 1 -Q2-FY2017		Phase 1 -On Q2-FY2017, FHWA-PR Division approved the SOP. On Q1-FY2020 the SOP was revised to include the Budget Office into the process and delegate to them the responsibility of reporting the Toll Credits Balances to FHWA and also includes Toll Credit Application for FTA Projects. Phase 2 - The SOP will be revised to incorporate the automated process through Oracle Unifier and address the recommendations of the PRHTA's Internal Audit Office as part of a Risk Assessment Initiative.	Continue the discussion and coordination with PRHTA's Internal Audit and complete the document review.	
Tracking, reconciling and reporting the toll credit use	PRHTA shall report the toll credit usage and balance using the approved tracking system.	Phase 2 - Q1-FY2022				Phase 1 -Q2-FY2017		Phase 1 -On Q2-FY2017, PRHTA started to implement the tracking and reconciling toll credits according the approved SOP. Phase 2 - The long-term action is to report the toll credit usage and balance using Oracle Unifier. It will start with pilot program and then will continue while the projects are incorporated into the system. However, during transition process the tracking will be only for the projects register into the system.	Phase 2 - Evaluate the business process adjustment to incorporate the SOP revisions to proceed with a pilot program. Complete the system report.	
Organizational Capacity										
Organizational Structure - Classification and Compensation Plan Development	PRHTA is working on a new classification and compensation plan according to a new organizational structure, since the current one is dated 2003.	Q2 -FY2021						The Consultants completed the development and delivered the Classification and Compensation Plan.	PRHTA is waiting for the FOMB approval for the Classification and Compensation Plan.	
Organizational Structure - Classification and Compensation Plan Implementation	Notifications to the employees of the new job titles, job descriptions and compensation scales to put into effect their new functions.	Q4-FY2021						0		
Reviewing, Updating or Creating SOP	PRHTA will be reviewing, updating or creating SOP related to project delivery processes.	Q1-FY2023						PRHTA started to delineate a plan to prioritize the reviewing, updating or creation of SOPs related to project delivery processes.	This is a continuous effort which will be related to the new organizational structure to support the project delivery processes.	

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Standard Documentation Revisions	Revision of Construction Contracts Documents in order to create boilerplate. Update the Professional Services Boilerplate, if needed. Review of the RFP Boilerplate.	Q4-FY2021						RFP Boilerplate for Non Engineering Services was developed and approved by FHWA conditionally to the creation of SOP for such purposes. PRHTA created a Contract Boilerplate for Non-Engineering Services and it is under discussion with FHWA.	Obtain FHWA's approval of the Contract Boilerplate for Non-Engineering Services and get started with reviewing the construction contract documents to create a boilerplate.	
Other Initiatives	These includes initiatives to optimize operations of the Internal Audits Office and its Processes, and implementing project delivery improved processes.	Q1-FY2023						The Internal Audit Office is developing some initiatives to optimize its processes. Also they performed SOP risk assessment evaluation and provided recommendations to the offices leading such processes.	Continue with the development of initiatives for the optimization of Internal Audit Processes. Collaborate in the evaluation of SOP's from the point of view of risk management.	
Project Delivery										
Improvement of email commu	Microsoft Exchange migration to Microsoft Office 365 "Cloud/SaaS"					Q1-2018	0	Completed		
Oracle EBS Upgrade and Implementation	This initiative includes the upgrade to the existing financial system Oracle E-Business Suite and the implementation of the Human Capital Management Module (which consist of the Resources Management System and Payroll). Also includes the implementation of new financial modules such as: Grant, Cash Management, Inventory, Treasury Management and Project Labor and the Integrated Contract Management Module.	Q3 - FY2021						The project is in progress. The upgrade of Oracle EBS modules and most of the new modules implementation such as Human Capital Management Module, Grant, Cash Management, Inventory, Treasury Management and Project Labor were completed. Currently, the consultant is working with the Travel and Expense Management Module and the implementation of ICMM.	Travel &Expense Management Module and ICMM implementation.	
Project Management Information System (PMIS) - Deployment	This initiative consists of the implementation of Oracle-Unifier as a PMIS. It includes the development and deployment of business processes to expedite the project delivery. The business processes developed include planning, pre-construction, construction and project close out phases.	Q3-FY2022						The implementation of business processes, user acceptance tests and trainings continued. The System Specification Document for ROW , labor compliance, civil rights, subcontracts were revised and commented. Modification of cost code structure to incorporate the program code is in progress.	Continue the business processes implementation, user acceptance test and trainings. Complete the program code development.	
e-Bidding System - Deployment	This initiative consists of the implementation of an Electronic Bidding system that will allow PRHTA to manage all registry procedures and documentation in a digital manner, streamlining the process.	Q1-2023						In recent months, user acceptance tests have been carried out for the business processes developed for the electronic bidding of construction projects. In addition, work has been done on the review and comments of the System Specification Document related to the RFP / RFP processes.	Complete the user acceptance test for e-bidding of construction projects. The approval of SSD related to RFQ/RFP processes.	
Long-term systems implementation and adoption	This initiative include the efforts or tasks required for a successful adoption & implementation of the systems across the agency. The efforts considered are: pilot programs, development of SOPs (related to the system implementation), review of the Bid Regulation, additional systems interfaces with FMIS and LIMS, training to the end users, among others.	Q1-2023						A pilot program has started with project initiatives, project creation and phase creation, among other business processes. In addition, PRHTA is working on a supplementary document to the Bidding Regulations to incorporate electronic bidding and allow for the development of a pilot program and long-term implementation.	Continue with the pilot programs in order to identify possible adjustments for long-term implementation. Submit the supplemental document to the Puerto Rico State Department.	

6.1 Pre-Construction data

KPIs for FOMB Report

Program	KPI	Target	ACTUAL FY20 - Q3	ACTUAL FY20 - Q4	ACTUAL FY21 - Q1	ACTUAL FY21 - Q2
PRECONSTRUCTION PROGRAM	Delays in NTP (Days)	<30	0	0	-4.7	20.1
	% Planned NTP Awards	>80%	100.0%	100.0%	97.3%	75.3%
	% Federal Funds Obligated	>90%			97.4%	

% Planned NTP Awards

FY	Quarter	Programmed NTPs	Cumm Prog NTP	Actuals NTP	Cumm Actual NTP	%	YTD %
2020	Q3	\$ 38,107,908.63	\$ 38,107,908.63	\$ 38,107,908.63	\$ 38,107,908.63	100.0%	100.0%
2020	Q4	\$ 24,342,456.76	\$ 62,450,365.39	\$ 24,342,456.76	\$ 62,450,365.39	100.0%	100.0%
2021	Q1	\$ 36,951,209.48	\$ 99,401,574.87	\$ 35,955,585.48	\$ 98,405,950.87	97.3%	99.0%
2021	Q2	\$ 39,246,854.35	\$ 138,648,429.22	\$ 29,556,234.00	\$ 127,962,184.87	75.3%	92.3%

% Delays in NTPs

FY	Quarter	Delays (Days)	YTD Delays (Days)
2020	Q3	0	0
2020	Q4	0	0
2021	Q1	-4.7	-2.0
2021	Q2	20.1	3.1

FHWA Regular Funds Obligations

Programmed Obligations (Per Approved STIP)	Actual Obligations	FYTD%
\$137,800,000.00	\$134,201,780.41	97.4%

6.1 Pre-Construction data

	Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
1	PEMOC (Local)	AC-000272	Reconstrucción de Carreteras Región Metro Unidad 1	13-Jun-18	June 13, 2018	June 23, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220	\$ 2,026,220
2	Abriendo Caminos (Ronda 3)	AC-000309	Abriendo Caminos Ronda 3 - PR-3, PR-907, PR-940, PR-187, PR-981, rampas acceso PR-940/PR-3, PR-933 & PR-782	29-Jan-20	January 29, 2020	March 11, 2020	February 6, 2020	June 19, 2020	June 19, 2020	Super Asphalt Pavement Corp	\$ 3,906,976	\$ 3,906,976
3	Abriendo Caminos (Ronda 3)	AC-000310	Abriendo caminos Ronda 3 - PR-5, PR-8829, PR-837, PR-36, PR-844, PR-858	15-Jan-20	January 15, 2020	February 26, 2020	January 23, 2020	May 29, 2020	May 29, 2020	Design Build LLC	\$ 2,714,654	\$ 2,714,654
4	Abriendo Caminos (Ronda 3)	AC-000311	Abriendo caminos Ronda 3 - PR-123, PR-803, PR-810, PR-172, PR-5568, PR-162, PR-782	25-Feb-20	February 25, 2020	April 7, 2020		July 24, 2020	July 24, 2020	A&M Group, Inc.	\$ 3,853,262	\$ 3,853,262
5	Abriendo Caminos (Ronda 3)	AC-000312	Abriendo caminos Ronda 3 - PR-702, PR-162, PR-376, PR-7712, PR-5518, PR-5510, PR-755, PR-527, PR-385	12-Mar-20	February 28, 2020	April 23, 2020	March 6, 2020	July 3, 2020	July 3, 2020	Super Asphalt Pav. Corp.	\$ 3,188,499	\$ 3,188,499
6	Abriendo Caminos (Ronda 3)	AC-000313	Abriendo caminos Ronda 3 - PR-101, PR-102, PR-421, PR-445, PR-412, PR-3332	22-Jan-20	January 22, 2020	March 4, 2020	February 4, 2020	June 16, 2020	June 16, 2020	A & N Roads Development	\$ 3,757,091	\$ 3,757,091
7	Abriendo Caminos (Ronda 3)	AC-000314	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Carreteras PR-3, PR-181, PR-908, PR-956, PR-964, y PR-7782 (AFI)	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	September 2, 2020	Super Asphalt	\$ 4,011,276	\$ 4,011,276
8	Abriendo Caminos (Ronda 3)	AC-000315	Abriendo caminos Ronda 3 - Métodos de Alta Calidad, Región Metropolitana Carreteras PR-39, PR-41, PR-176, PR-831, PR-842, PR-845 y PR-8869	16-Jun-20	June 16, 2020	July 28, 2020	July 29, 2020	October 6, 2020		Ferrovial Agroman	\$ 2,880,000	\$ 2,880,000
9	Abriendo Caminos (Ronda 3)	AC-000316	Abriendo caminos Ronda 3 - PR-2, PR-146, PR-159, PR-137, PR-164, PR-686, PR-615, PR-111, PR-647 (AFI)	20-Mar-20	March 20, 2020	May 1, 2020	July 16, 2020	August 27, 2020	September 7, 2020	Design Build LLC	\$ 5,489,349	\$ 5,489,349
10	Abriendo Caminos (Ronda 3)	AC-000317	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR-3, PR-139, PR-140, PR-372, PR-378, PR-545, PR-565 y PR-3375	16-Jun-20	June 16, 2020	July 28, 2020	July 17, 2020	September 8, 2020	August 12, 2020	R&F Asphalt	\$ 4,320,568	\$ 4,320,568
11	Abriendo Caminos (Ronda 3)	AC-000319	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Unidad 3, Fase 3, Carreteras PR-31, PR-171, PR-181, PR-777, PR-902, PR-935, PR-946, PR-978, PR-985, PR-987, PR-7761 y PR-9966	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	August 18, 2020	Design Build LLC	\$ 4,056,635	\$ 4,056,635
12	Abriendo Caminos (Ronda 3)	AC-000318	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Oeste - Carreteras PR-103, PR-116, PR-121, PR-345, PR-362, PR-368, PR-422, PR-426, PR-429 y PR-3301	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	October 6, 2020	Asphalt Solutions	\$ 5,942,601	\$ 5,942,601
13	Abriendo Caminos (Ronda 3)	AC-000321	Abriendo Caminos Ronda 3 - PR-814, PR-770, PR-693, PR-819, PR-872, PR-140, PR-854, PR-808, PR-769, PR-667, PR-677	13-Oct-20	December 3, 2020	November 24, 2020		January 12, 2021		C.J.O. Construction Corp.	\$ 2,248,000	\$ 2,248,000

6.1 Pre-Construction data

Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	
14	Abriendo Caminos (Ronda 3)	AC-000322	Abriendo caminos Ronda 3 - Proyecto AC-000322, R00000322, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Sur, Carreteras PR-375, PR-386, PR-512, PR-542, PR-557, PR-703, PR-722, PR-3336, PR-3372, PR-5141, PR-5520 y PR-7752	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	September 14, 2020	Del Valle Group	\$ 3,434,000	\$ 3,434,000
15	Abriendo Caminos (Ronda 3)	AC-000323	Abriendo caminos Ronda 3 - PR-109, PR-117, PR-120, PR-414, PR-434, PR-343, PR-365, PR-317	25-Jun-20	June 25, 2020	August 6, 2020	August 11, 2020	October 8, 2020	October 20, 2020	A&M Group	\$ 4,109,000	\$ 4,109,000
16	Abriendo Caminos (Ronda 3)	AC-000324	Abriendo Caminos Ronda 3 - PR-634, PR-622, PR-8809, PR-531, PR-129, PR-647, PR-487	15-Oct-20	September 16, 2020	November 26, 2020	October 27, 2020	January 14, 2021	December 21, 2020	A&M Group	\$ 3,938,750	\$ 3,938,750
17	Abriendo Caminos (Ronda 3)	AC-000325	Abriendo Caminos Ronda 3 - Pavement Marking for PR-1, PR-2, PR-3, PR-17, PR-21, PR-26 Y PR-8865, VARIOS MUNICIPIOS Area Metro	8-Dec-20	December 8, 2020	January 19, 2021	December 30, 2020	March 2, 2021			\$ 3,200,000	
18	Abriendo Caminos (Ronda 3)	AC-000326	Abriendo Caminos Ronda 3 - PR-492, PR-8809, PR-681, PR-134, PR-672, PR-625, PR-671, PR-635	11-Aug-20	August 12, 2020	September 22, 2020	September 22, 2020	November 3, 2020	October 20, 2020	JR Asphalt	\$ 3,273,895	\$ 3,273,895
19	Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase I (Rec PR-148 & PR-167), Naranjito	20-Nov-19	November 20, 2019	February 21, 2020	February 18, 2020	June 9, 2020	June 9, 2020	CJO Construction Corp	\$ 1,543,000	\$ 1,543,000
20	Regular FHWA	AC-000814	Highway Safety Improvements of PR-8 from km. 0.00 to km. 4.6, San Juan	11-Oct-20		November 22, 2020		January 3, 2021			\$ 12,100,000	
21	Regular FHWA	AC-001206	PR-12 Pavement Rehabilitation	15-Feb-19	February 15, 2019	March 29, 2019	March 26, 2019	May 10, 2019	May 8, 2019	Venegas Construction	\$ 11,199,312	\$ 11,199,312
22	Abriendo Caminos (Ronda 1)	AC-001266	Abriendo Caminos - Primarias Región Metro 1	10-May-18	May 15, 2018	May 30, 2018	May 30, 2018	July 13, 2018	July 2, 2018	Ferrovial Agroman	\$ 7,463,425	\$ 7,463,425
23	Abriendo Caminos (Ronda 1)	AC-001267	Abriendo Caminos - Primarias Región Sur 1	22-Jun-18	June 29, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,262,000	\$ 6,262,000
24	PEMOC (Local)	AC-001269	Reconstrucción de Carreteras Región Este, Unidad 1	30-May-18	May 30, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Unique Builders, Inc	\$ 3,695,543	\$ 3,695,543
25	PEMOC (Local)	AC-001270	Reconstrucción de Carreteras Región Sur, Unidad 1	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 3,929,790	\$ 3,929,790
26	PEMOC (Local)	AC-001271	Reconstrucción de Carreteras Región Norte, Unidad 1	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 6,263,573	\$ 6,263,573
27	PEMOC (Local)	AC-001273	Reconstrucción de Carreteras Región Oeste, Unidad 1	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Maglez Eng	\$ 4,637,287	\$ 4,637,287
28	Abriendo Caminos (Ronda 1)	AC-001275	Abriendo Caminos - Primarias Región Norte 1	27-Jun-18	June 27, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,026,000	\$ 6,026,000
29	Abriendo Caminos (Ronda 1)	AC-001276	Abriendo Caminos - Primarias Región Este 1	11-Jul-18	July 9, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,713	\$ 5,978,713
30	Abriendo Caminos (Ronda 1)	AC-001277	Abriendo Caminos - Primarias Región Oeste 1	13-Jul-18	July 13, 2018	July 23, 2018	July 23, 2018	September 4, 2018	August 27, 2018	Transporte Rodriguez Asfalto	\$ 5,099,750	\$ 5,099,750
31	Abriendo Caminos (Ronda 2)	AC-001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	27-Mar-19	March 27, 2019	May 8, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977	\$ 3,189,977

6.1 Pre-Construction data

Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	
32	Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150	\$ 1,925,150
33	DTL (FHWA)	AC-001870	DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000	\$ 8,949,000
34	DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	24-Apr-19	December 20, 2019	June 5, 2019	January 17, 2020	January 31, 2020	January 31, 2020	LPC Contractors Inc.	\$ 5,404,198	\$ 5,404,198
35	Regular FHWA	AC-002065	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Desarrolladora JA	\$ 19,469,055	\$ 19,469,055
36	Abriendo Caminos (Ronda 1)	AC-002266	Abriendo Caminos - Secundarias y Terciarias Región Metro 1	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475	\$ 2,989,475
37	Abriendo Caminos (Ronda 1)	AC-002267	Abriendo Caminos - Secundarias y Terciarias Región Sur 1	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Lujani General Contractor	\$ 5,943,710	\$ 5,943,710
38	PEMOC (Local)	AC-002269	Reconstrucción de Carreteras Región Este, Unidad 2	5-Jun-18	June 5, 2018	July 26, 2018	July 26, 2018	October 7, 2018	August 27, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000	\$ 2,995,000
39	PEMOC (Local)	AC-002270	Reconstrucción de Carreteras Región Sur, Unidad 2	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,933	\$ 4,372,933
40	PEMOC (Local)	AC-002271	Reconstrucción de Carreteras Región Norte, Unidad 2	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 4,163,800	\$ 4,163,800
41	PEMOC (Local)	AC-002273	Reconstrucción de Carreteras Región Oeste, Unidad 2	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	September 7, 2018	Ferroval Agroman	\$ 4,911,904	\$ 4,911,904
42	Abriendo Caminos (Ronda 1)	AC-002275	Abriendo Caminos - Secundarias y Terciarias Región Norte 1	26-Sep-18	August 27, 2018	October 19, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Lujani General Contractor	\$ 4,643,122	\$ 4,643,122
43	Abriendo Caminos (Ronda 1)	AC-002276	Abriendo Caminos - Secundarias y Terciarias Región Este 1	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cidra Excavation	\$ 3,582,550	\$ 3,582,550
44	Abriendo Caminos (Ronda 1)	AC-002277	Abriendo Caminos - Secundarias y Terciarias Región Oeste 1	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 3,418,125	\$ 3,418,125
45	Abriendo Caminos (Ronda 2)	AC-002282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	28-May-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019	November 4, 2019	Puerto Rico Asphalt, LLC	\$ 3,289,840	\$ 3,289,840
46	Abriendo Caminos (Ronda 2)	AC-002284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925	\$ 2,248,925
47	Regular FHWA	AC-002906	Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, Bayamón	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019	May 1, 2019	August 6, 2019	Const. Hartmann	\$ 10,118,410	\$ 10,118,410
48	Regular FHWA	AC-002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamón	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 17, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682	\$ 1,038,682
49	Abriendo Caminos (Ronda 1)	AC-003266	Abriendo Caminos - Primarias Región Metro 2	5-Oct-18	September 11, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 19, 2018	Ferroval Agroman	\$ 4,662,255	\$ 4,662,255
50	Abriendo Caminos (Ronda 1)	AC-003267	Abriendo Caminos - Primarias Región Sur 2	6-Oct-18	September 6, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 23, 2018	Robles Asphalt Corp	\$ 4,437,000	\$ 4,437,000
51	PEMOC (Local)	AC-003269	Reconstrucción de Carreteras Región Este, Unidad 3	5-Jun-18	June 5, 2018	July 6, 2018	July 6, 2018	September 19, 2018	August 10, 2018	Super Asphalt Pavement	\$ 4,228,567	\$ 4,228,567

6.1 Pre-Construction data

	Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
52	PEMOC (Local)	AC-003270	Reconstrucción de Carreteras Región Sur, Unidad 3	16-Jan-19	December 6, 2018	February 15, 2019	January 16, 2019	March 17, 2019	February 21, 2019	JM Caribbean Builders	\$ 7,077,162	\$ 7,077,162
53	PEMOC (Local)	AC-003271	Reconstrucción de Carreteras Región Norte, Unidad 3	13-Jun-18	June 13, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 3,905,136	\$ 3,905,136
54	PEMOC (Local)	AC-003273	Reconstrucción de Carreteras Región Oeste, Unidad 3	25-Oct-18	October 25, 2018	January 14, 2019	December 6, 2018	February 28, 2019	January 25, 2019	Transporte Rodríguez Asfalto	\$ 6,299,876	\$ 6,299,876
55	Abriendo Caminos (Ronda 1)	AC-003275	Abriendo Caminos - Primarias Región Norte 2	11-Oct-18	September 11, 2018	November 1, 2018	September 20, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,619,000	\$ 4,619,000
56	Abriendo Caminos (Ronda 1)	AC-003276	Abriendo Caminos - Primarias Región Este 2	13-Oct-18	September 13, 2018	November 1, 2018	October 2, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,662,000	\$ 4,662,000
57	Abriendo Caminos (Ronda 1)	AC-003277	Abriendo Caminos - Primarias Región Oeste 2	18-Sep-18	September 18, 2018	December 17, 2018	November 16, 2018	January 31, 2019	January 25, 2019	Maglez Eng	\$ 2,031,050	\$ 2,031,050
58	Abriendo Caminos (Ronda 2)	AC-003282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-128, PR-374) AFI-BP-19-23	28-May-19	June 25, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	R&F	\$ 3,406,876	\$ 3,406,876
59	PEMOC (Local)	AC-004269	Reconstrucción de Carreteras Región Este, Unidad 4	14-Jan-19	January 15, 2019	February 13, 2019	February 14, 2019	March 15, 2019	April 3, 2019	Super Asphalt Corp	\$ 2,152,340	\$ 2,152,340
60	PEMOC (Local)	AC-004271	Highway Reconstruction North Region, Unit 4	28-Feb-19	February 28, 2019	March 28, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$ 3,439,000	\$ 3,439,000
61	Abriendo Caminos (Ronda 2)	AC-004282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-7725, PR-390, PR-127, PR-7722) AFI-BP-19-24	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	A&M Contractor	\$ 2,992,095	\$ 2,992,095
62	PEMOC (Local)	AC-005269	Reconstrucción de Carreteras Región Este, Unidad 5	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$ 986,546	\$ 986,546
63	Abriendo Caminos (Ronda 2)	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-498, PR-397) AFI-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodríguez Asfalto	\$ 3,735,807	\$ 3,735,807
64	Regular FHWA	AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$ 11,091,000	\$ 11,091,000
65	Regular FHWA	AC-005384	Pavement Rehabilitation and Reconstruction of PR-53 from km. 86.863 to km. 94.0 Fase II, Guayama-Salinas	15-Mar-21		April 26, 2021		June 7, 2021			\$ 16,767,481	
66	Regular FHWA	AC-005386	Pavement Rehabilitation and Reconstruction of PR-53 form km. 81.0 to km. 86.862 Fase 1, Guayama-Salinas	17-Mar-21		April 28, 2021		June 9, 2021			\$ 11,635,425	
67	Abriendo Caminos (Ronda 2)	AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) AFI-BP-19-06	3-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$ 3,696,465	\$ 3,696,465
68	Regular FHWA	AC-006639	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778	\$ 9,141,778

6.1 Pre-Construction data

Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	
69	Abriendo Caminos (Ronda 2)	AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-7774, PR-496, PR-455, PR-124) BP-19-141-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019	October 15, 2019	Super Asphalt Corp	\$ 4,019,261	\$ 4,019,261
70	Abriendo Caminos (Ronda 2)	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-4431, PR-6685, PR-643, PR-667, PR-165, PR-813) BP-19-146-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,909	\$ 3,832,909
71	Abriendo Caminos (Ronda 2)	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-142-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019	October 15, 2019	JR Asphalt	\$ 775,714	\$ 775,714
72	Regular FHWA	AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.8, Cabo Rojo	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EI Construction	\$ 4,175,004	\$ 4,175,004
73	Regular FHWA	AC-010166	Construction of Recreational Trail for Bicycles and Pedestrians from Río Bayamón	1-Jul-20	July 1, 2020	August 12, 2020	August 11, 2020	October 7, 2020	September 15, 2020	Maglez Eng	\$ 4,946,977	\$ 4,946,977
74	Regular FHWA	AC-010266	Bridge 1096 Replacement	26-Oct-20		December 7, 2020		January 18, 2021			\$ 5,643,692	
75	Regular FHWA	AC-010272	Safety Improvements to PR-102 from km 7.8 to km 17.8	11-Oct-18	October 11, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodríguez Asfalto	\$ 2,745,770	\$ 2,745,770
76	Abriendo Caminos (Ronda 2)	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad -	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 8, 2019	October 15, 2019	HDT Group	\$ 2,898,939	\$ 2,898,939
77	Abriendo Caminos (Ronda 2)	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1	18-Jun-19	October 1, 2019	July 30, 2019	October 15, 2019	September 10, 2019	October 31, 2019	Super Asphalt Corp	\$ 4,802,601	\$ 4,802,601
78	Regular FHWA	AC-011417	Bridge #2161 over waterway, PR 114 Km 2.2, Mayaguez	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamrio	\$ 297,479	\$ 297,479
79	Regular FHWA	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	26-Nov-19	November 26, 2019	January 7, 2020	January 23, 2020	February 12, 2020	February 12, 2020	Ferrovial Agroman	\$ 2,541,000	\$ 2,541,000
80	Regular FHWA	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019	October 21, 2019	Transporte Rodríguez Asfalto	\$ 5,985,403	\$ 5,985,403
81	Regular FHWA	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19	November 21, 2019	October 5, 2019		January 31, 2020	January 31, 2020	Transporte Rodríguez Asfalto	\$ 6,088,181	\$ 6,088,181
82	Regular FHWA	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Ututado	2-Sep-20	September 3, 2020	October 14, 2020	October 27, 2020	December 2, 2020		R & F Asphalt Unlimited Inc.	\$ 2,624,994	\$ 2,624,994
83	Abriendo Caminos (Ronda 2)	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 1,994,452	\$ 1,994,452

6.1 Pre-Construction data

Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	
84	Abriendo Caminos (Ronda 2)	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	18-Jul-19	September 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 3,077,096	\$ 3,077,096
85	Regular FHWA	AC-014354	Bridge #780 over Matruillas River, PR-143 Km 36.0, Orocovis	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empresas JBR, Inc.	\$ 228,192	\$ 228,192
86	Regular FHWA	AC-014984	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manatí-Ciales	4-Aug-19	October 25, 2019	September 15, 2019	December 20, 2019	January 31, 2020	January 31, 2020	Transporte Rodríguez Asfalto	\$ 8,152,517	\$ 8,152,517
87	Regular FHWA	AC-015235	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	13-Oct-18	September 10, 2018	November 12, 2018	October 2, 2018	December 13, 2018	November 1, 2018	RO Rental Equipment	\$ 2,404,528	\$ 2,404,528
88	Regular FHWA	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019	September 10, 2019	December 4, 2019	October 31, 2019	Desarrolladora JA	\$ 1,289,742	\$ 1,289,742
89	Regular FHWA	AC-015237	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	30-Sep-18	August 31, 2018	October 30, 2018	October 5, 2018	November 30, 2018	October 30, 2018	Gill Engineering Group, Inc.	\$ 1,467,868	\$ 1,467,868
90	Abriendo Caminos (Ronda 2)	AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad -	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$ 3,950,603	\$ 3,950,603
91	Abriendo Caminos (Ronda 2)	AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019	September 17, 2019	October 11, 2019	October 17, 2019	A & N Road Development	\$ 5,599,560	\$ 5,599,560
92	Regular FHWA	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	15-Nov-19	November 15, 2019	December 27, 2019	December 20, 2019	February 14, 2020	February 14, 2020	C.J.O. Construction Corp.	\$ 4,757,996	\$ 4,757,996
93	Abriendo Caminos (Ronda 2)	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	2-Jul-19	August 27, 2019	August 13, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Professional Asphalt	\$ 4,503,278	\$ 4,503,278
94	Regular FHWA	AC-017333	Safety Improvements to PR-173 from km 0 to km 9	25-Oct-18	October 9, 2018	November 24, 2018	October 25, 2018	December 25, 2018	December 7, 2018	Maglez Eng	\$ 2,737,327	\$ 2,737,327
95	Regular FHWA	AC-017630	Highway Safety Improvements of PR-176 from Km. 0.0 to Km. 4.0, San Juan	22-Oct-20		December 3, 2020		January 14, 2021			\$ 4,834,516	
96	Regular FHWA	AC-017745	Geometric Improvements of PR-177 Interchange with Juan Martínez Ave., Bayamón	4-Aug-19	July 30, 2019	September 15, 2019	September 9, 2019	October 27, 2019	October 8, 2019	Obratec Contratista General, Inc.	\$ 709,463	\$ 709,463
97	Regular FHWA	AC-018193	Julio Andino Pedestrian Bridge, San Juan	26-Jun-19	June 25, 2019	August 7, 2019	September 15, 2019	January 9, 2020	January 9, 2020	LPC Contractors Inc.	\$ 5,995,017	\$ 5,995,017
98	Abriendo Caminos (Ronda 2)	AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-884, PR-882, PR-825, PR-590, PR-6690, PR-688, PR-6677, PR-8865, PR-6659, PR-659)	2-Jul-19	September 19, 2019	August 13, 2019	September 19, 2019	September 24, 2019	December 16, 2019	Puerto Rico Asphalt, LLC	\$ 2,096,957	\$ 2,096,957
99	Regular FHWA	AC-018348	Highway Safety Improvements of PR-183 from km 1.2 to km 10.0, Caguas-San Lorenzo	28-Oct-20	December 16, 2020	December 9, 2020		January 20, 2021			\$ 7,700,000	

6.1 Pre-Construction data

	Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
100	Regular FHWA	AC-018932	Pavement Rehabilitation and Reconstruction of PR-189 from km. 0.0 to km. 13.0, Caguas-Gurabo-Juncos	4-Nov-20		December 16, 2020		January 27, 2021			\$ 6,100,000	
101	Regular FHWA	AC-020311	Highway Safety Improvements of PR-203 from km 0.0 to km 7.1, Gurabo-San Lorenzo	29-Oct-20		December 10, 2020		January 21, 2021			\$ 10,120,000	
102	Regular FHWA	AC-035902	Emergency Repair Bridge 1123 Replacement @ PR-359, Yauco	3-Nov-20		December 15, 2020		January 26, 2021			\$ 4,018,335	
103	PEMOC (Local)	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Diaz	31-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	June 30, 2020	June 30, 2020	Empresas JBR, Inc.	\$ 587,777	\$ 587,777
104	Regular FHWA	AC-065605	Reconstruction of PR-656 km. 2.3 (ER80 funds)	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 4,884,000	\$ 4,884,000
105	Regular FHWA	AC-083503	Pavement Rehabilitation and Reconstruction of PR-835 from Km 0.0 To Km 5.9, PR-837 From km 0.0 to Km 3.9 and PR-8834 from Km 0.0 to Km 2.3, Guaynabo	24-Aug-19	October 31, 2019	October 5, 2019	December 9, 2019	January 27, 2020	January 27, 2020	Piloto Construction, LLC	\$ 5,169,000	\$ 5,169,000
106	Regular FHWA	AC-091206	Bridge #2314 over Cayaguas River, off PR-902 km 0.1, San Lorenzo	4-Oct-18	October 4, 2018	January 14, 2019	November 16, 2018	February 28, 2019	January 25, 2019	Obratec Contratista General	\$ 510,395	\$ 510,395
107	Regular FHWA	AC-093001	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-9030, Gurabo	7-Jul-19	July 9, 2019	August 18, 2019	September 23, 2019	September 29, 2019	November 21, 2019	Piloto Construction, LLC	\$ 3,627,000	\$ 3,627,000
108	Regular FHWA	AC-100088	Safety Improvements PR-10 from km 0 to km 29, Ponce-Adjuntas	2-Oct-18	October 2, 2018	January 1, 2019	December 6, 2018	February 15, 2019	February 4, 2019	Desarrolladora JA	\$ 14,979,638	\$ 14,979,638
109	Regular FHWA	AC-100248	Highway Reconstruction PR-1 from Km 26 to Km 32	9-Nov-20		December 21, 2020		February 1, 2021			\$ 12,966,411	
110	Regular FHWA	AC-111131	Reconstruction of PR-111, Kms. 4.0, 4.2 (ER90 funds)	22-Mar-19	March 26, 2019	May 7, 2019	April 24, 2019	June 21, 2019	May 31, 2019	Maglez Eng	\$ 1,568,977	\$ 1,568,977
111	Regular FHWA	AC-111135	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	10-Jul-19	July 29, 2019	August 21, 2019	August 20, 2019	October 2, 2019	September 25, 2019	Super Asphalt Corp	\$ 6,423,335	\$ 6,423,335
112	Regular FHWA	AC-111136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9-Sep-19	August 13, 2019	October 21, 2019	September 10, 2019	December 2, 2019	October 31, 2019	LPC Contractors Inc.	\$ 8,168,979	\$ 8,168,979
113	Regular FHWA	AC-148506	Paseo Ciclista PR-485, Camuy. Effort to complete project	25-Feb-20	February 25, 2020	April 7, 2020	July 8, 2020	August 12, 2020	August 12, 2020	A&M Group, Inc.	\$ 1,949,000	\$ 1,949,000
114	Regular FHWA	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	14-Jul-19	July 11, 2019	August 25, 2019	August 20, 2019	October 6, 2019	September 30, 2019	Del Valle Group	\$ 11,890,000	\$ 11,890,000
115	Regular FHWA	AC-200286	Highway Reconstruction PR-2 from KM 187 to KM 195, Guánica	18-Dec-20		January 29, 2021		March 12, 2021			\$ 23,540,903	
116	Regular FHWA	AC-200298	Highway Reconstruction PR-2 Km 180 to Km 182, Sabana Grande	18-Dec-20		January 29, 2021		March 12, 2021			\$ 6,000,000	
117	Regular FHWA	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 3,758,224	\$ 3,758,224
118	Regular FHWA	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019	September 12, 2019	Transporte Rodríguez Asfalto	\$ 4,385,792	\$ 4,385,792
119	State Capex	AC-200309	Traffic signal at intersection of PR-2 and PR-419, Aguada	15-Oct-20		November 26, 2020		January 14, 2021			\$ 700,000	
120	State Capex	AC-200310	Traffic signal at intersection of PR-2 and PR-650, Arecibo	9-Jun-20	June 9, 2020	July 21, 2020	July 17, 2020	August 21, 2020	August 13, 2020	Obratec Contratista General, Inc.	\$ 706,019	\$ 706,019
121	Regular FHWA	AC-300118	PR-30 from km 7.3 to km 14.4	2-Nov-18	October 3, 2018	December 2, 2018	October 25, 2018	December 14, 2018	December 14, 2018	Ferrovial Agroman	\$ 12,866,618	\$ 12,866,618
122	Regular FHWA	AC-301127	PR-3 Pedestrian Bridge Carolina @ UPR Hospital	14-Feb-21		March 28, 2021		May 9, 2021			\$ 5,968,731	

6.1 Pre-Construction data

	Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
123	Regular FHWA	AC-411901	Las María Connector	22-Sep-20	August 27, 2020	November 3, 2020		December 15, 2020			\$ 9,120,000	
124	Regular FHWA	AC-500023	Rincón Recreational Trail	20-Nov-20		January 1, 2021		February 12, 2021			\$ 6,540,000	
125	Regular FHWA	AC-520120	Pavement Rehabilitation and Reconstruction of PR-52 from km. 99.0 to km. 106.0 (Phase 1)	8-Jul-20	July 8, 2020	August 19, 2020	August 28, 2020	October 14, 2020	October 27, 2020	Ferrovia Agroman	\$ 12,291,988	\$ 12,291,988
126	Regular FHWA	AC-520125	Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 KM 49.5	14-Jun-19	June 18, 2019	July 26, 2019	August 27, 2019	September 6, 2019	October 31, 2019	LPCD Inc	\$ 5,899,914	\$ 5,899,914
127	DTL (FHWA)	AC-520130	DTL Phase 1, Unit 1 - PR-52 from km 3.1 to 5.3	11-Apr-18	April 11, 2018	May 11, 2018	May 11, 2018	June 11, 2018	June 11, 2018	Constructora Santiago II	\$ 14,160,315	\$ 14,160,315
128	DTL (FHWA)	AC-520131	DTL Phase 2, Unit 1 -PR-52 from km 9.16 to 12.02	12-Oct-18	October 1, 2018	November 11, 2018	October 24, 2018	December 12, 2018	December 13, 2018	Ferrovia Agroman	\$ 18,956,788	\$ 18,956,788
129	Regular FHWA	AC-520133	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 66.00 al 71.60	16-Aug-18	August 16, 2018	October 15, 2018	September 21, 2018	November 15, 2018	December 6, 2018	Del Valle Group	\$ 16,256,000	\$ 16,256,000
130	Regular FHWA	AC-520134	Highway Safety Improvements of PR-52 from km 52.3 to 55.3	20-Jul-19	July 24, 2019	August 31, 2019	August 15, 2019	October 12, 2019	September 30, 2019	R & F Asphalt Unlimited Inc.	\$ 4,533,208	\$ 4,533,208
131	Regular FHWA	AC-520135	PR-52 from km 95 to km 99	12-Feb-19	February 13, 2019	March 29, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Ferrovia Agroman	\$ 7,060,798	\$ 7,060,798
132	Regular FHWA	AC-520137	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	19-Jul-18	July 19, 2018	September 17, 2018	August 29, 2018	October 18, 2018	September 24, 2018	Desarrolladora JA	\$ 4,757,059	\$ 4,757,059
133	Regular FHWA	AC-520138	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	20-Jul-18	July 20, 2018	September 18, 2018	August 29, 2018	October 19, 2018	September 24, 2018	Desarrolladora JA	\$ 3,888,105	\$ 3,888,105
134	Regular FHWA	AC-520140	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 71.60 al 77.00	17-Aug-18	August 17, 2018	October 16, 2018	September 19, 2018	November 16, 2018	December 6, 2018	Del Valle Group	\$ 15,685,000	\$ 15,685,000
135	DTL (FHWA)	AC-520141	DTL Phase 1, Unit 2 - PR-52 from km. 5.3 to 6.9	24-May-18	May 24, 2018	June 23, 2018	June 23, 2018	July 24, 2018	July 24, 2018	Ferrovia Agroman	\$ 12,907,535	\$ 12,907,535
136	DTL (FHWA)	AC-520142	DTL Phase 1, Unit 3 - PR-52 from km 6.9 to 9.16	29-May-18	May 29, 2018	June 28, 2018	June 28, 2018	July 29, 2018	July 29, 2018	Ferrovia Agroman	\$ 10,932,655	\$ 10,932,655
137	DTL (FHWA)	AC-520143	DTL - Phase 2 Phase 2, Unit 2 -PR-52 from km 12.02 to 13.96 (sta 33+02 to sta 15+00)	14-Oct-18	October 4, 2018	November 13, 2018	October 24, 2018	December 14, 2018	December 14, 2018	Constructora Santiago II	\$ 15,999,892	\$ 15,999,892
138	Regular FHWA	AC-520144	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	11-Aug-19	August 9, 2019	September 22, 2019	September 25, 2019	November 3, 2019	October 29, 2019	Del Valle Group	\$ 13,656,000	\$ 13,656,000
139	Regular FHWA	AC-520146	Highway Reconstruction, PR-52 from Km 102 to Km 106	25-Oct-20		December 6, 2020		January 17, 2021			\$ 20,100,000	
140	Regular FHWA	AC-800356	Reconstruction of PR-135, Adjuntas	23-Apr-19	May 7, 2019	June 4, 2019	May 23, 2019	July 16, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 363,000	\$ 363,000
141	DTL (FHWA)	AC-800509	DTL - Phase 6 - ITS	31-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	May 4, 2020	May 4, 2020	Bermudez Longo Diaz Masso, LLC	\$ 11,832,959	\$ 11,832,959
142	Regular FHWA	AC-800510	DTL Noise Barrier @ PR-52	17-Dec-20		January 28, 2021		March 11, 2021			\$ 4,000,000	
143	DTL (FHWA)	AC-800533	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to sta 151+66)	14-Feb-19	February 14, 2019	March 25, 2019	March 14, 2019	May 9, 2019	May 1, 2019	Ferrovia Agroman	\$ 13,112,005	\$ 13,112,005
144	DTL (FHWA)	AC-800534	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000	\$ 13,393,000
145	DTL (FHWA)	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.63)	25-Aug-19	August 10, 2019	October 6, 2019	September 10, 2019	November 17, 2019	October 10, 2019	Constructora Santiago II	\$ 919,000	\$ 919,000

6.2 Pre-Maria constr. Data

Oracle Number	AC #	Project Type	Description	Region	Road Number	Project KM Begin	Project KM End	Administrator	Contractor	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)		Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)		Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
												% Change in Cost (Original vs Revised)	Projected Cost Increase			% Change in Cost (Original vs Projected)	Projected Cost													
R000140086	014086	Geometric Improvements	Ensanche PR-140 hasta Intersección PR-642	Norte	140			Ing. Ignacio Ríos Rivas	RBC Construction Corporation	\$3,999,000	\$4,745,310	19%		\$4,745,310	19%	\$3,250,179	68%	\$1,495,131	31-Jul-17	25-Jul-18	360	12-Dec-20	1231	242%		29-Apr-21	91%	1369	280%	
B00999470	800470	Bridge Replacement	Reemplazo del Puente Num. 982 Sobre PR-189, Carretera PR-30, kilómetro 4.1	Este	30	4.10		Ing. Regino Navarro Rodriguez	Constructora Santiago II Corporation	\$11,143,902	\$10,859,453	-3%	\$800,000	\$11,659,453	5%	\$3,602,092	33%	\$8,057,361	29-Sep-16	23-Sep-17	360	01-Apr-19	915	154%		11-Mar-22	78%	1960	453%	
R000123024	012324	Landslides	Corrección De Deslizamiento En Carretera PR-123 Kilómetro 26.9 Desde Estación 1+00.00 Hasta la Estación +04.56	Sur	123			Ing. Wilfredo Guzmán Serrano	Obralex Contratista General, Inc.	\$320,255	\$377,962	18%	\$622,038	\$1,000,000	212%	\$147,500	39%	\$852,500	19-Sep-16	17-Mar-17	180	16-Apr-18	575	219%		31-Dec-20	100%	1565	769%	
F000002491	200291	Traffic Signals	Mejoras al Sistema De Señalización Carretera PR-2, Desde El Kilómetro 76.1 (PR-10) Hasta El Kilómetro 82.4 (PR-403)	Norte	2	76.10	82.40	Ing. Justa Jirau Adames	Gill Engineering Group, Inc	\$2,167,966	\$5,168,818	138%		\$5,168,818	138%	\$4,436,894	86%	\$731,925	18-Jul-16	13-May-17	300	10-Aug-20	1485	395%		30-Mar-21	95%	1717	472%	
B020014271	802271	Bridge Replacement	Reemplazo Puente Num. 178 Quebrada Tola	Sur	14	65.57		Ing. Manicely Tejero Rodriguez	Tamiro, Inc.	\$3,294,950	\$4,064,077	23%		\$4,064,077	23%	\$3,231,572	80%	\$832,505	17-Jun-16	9-Sep-17	450	16-Jun-20	1461	225%		9-Feb-21	98%	1699	278%	
F000010185	100085	Safety	Mejoras A La Seguridad Carretera PR-10 Desde el kilómetro 56.00 hasta el kilómetro 85.5	Norte	10	56.00	85.50	Ing. José M. Rosario Rivera	Del Valle Group, SP	\$5,858,000	\$6,539,574	12%		\$6,539,574	12%	\$5,455,469	83%	\$1,084,104	3-Jun-16	26-Aug-17	450	11-Jun-19	1104	145%		30-Mar-21	95%	1762	292%	
R00018089	001889	Pavement	Rehabilitación del Pavimento Carretera PR-18, Desde kilómetro 0.00 Hasta kilómetro 6.20	Metro	18			Ing. Angel L. Cora De Jesús	Desarrolladora JA, Inc.	\$4,283,928	\$5,075,160	18%		\$5,075,160	18%	\$4,158,756	82%	\$916,404	3-Jun-16	28-May-17	360	15-Dec-20	1657	360%		31-Dec-20	100%	1673	365%	
R000861022	086122	Pavement	Rehabilitación Del Pavimento Carretera PR-801 Desde Kilómetro 7.00 Hasta Kilómetro 11.00	Norte	861	7.00	11.00	Ing. Sandra Lisboa González	CJO Construction Corp.	\$1,318,000	\$2,894,695	120%		\$2,894,695	120%	\$1,811,933	63%	\$1,082,762	7-Apr-16	3-Oct-16	180	14-Sep-20	1622	801%		19-Feb-21	97%	1780	889%	
P000034002	003402	New Construction	Extensión Ave. Deyttau desde Ave Luis Muñoz Marín PR-32 hasta PR-183	Este	34			Ing. Dayna D. Pérez Zapata	Construcciones Jose Carr. SE	\$24,611,000	\$25,688,791	4%		\$25,688,791	4%	\$20,850,454	81%	\$4,833,337	7-Aug-15	22-Jan-18	900	04-Nov-20	1917	113%		30-Jan-21	99%	2004	123%	
M00000015	000915	New Construction	Carretera PR-9 Desde Avenida Las Americas Hasta PR-132	Sur	9			Ing. Damari M. Santiago Torres	LPC & D, Inc.	\$45,499,874	\$48,481,788	7%	\$450,000	\$48,931,788	8%	\$39,352,763	81%	\$9,579,025	29-Jul-14	8-Jan-18	1260	19-Nov-20	2306	83%		30-Jan-21	99%	2378	89%	
F00999467	800467	Geometric Improvements	Mejoras a la Intersección de las PR-18 y PR-21	Metro	21			Ing. Juan C. Arroyo Ramirez	Ferrovial Agrómán, LLC	\$16,117,554	\$17,513,440	9%		\$17,513,440	9%	\$15,735,242	90%	\$1,778,198	28-Mar-14	12-Sep-16	900	02-Dec-19	2076	131%		21-Jan-21	99%	2492	177%	
11										31-Dec-2020	\$118,614,429	\$131,409,067		\$1,872,038	\$133,281,105		\$102,637,853		\$31,243,252		6700		16349				20429			

	Amounts (C) and (D)		
	Original	Revised	Projected
Total Program Cost (\$)	\$118,614,429	\$131,409,067	\$133,281,105
% Change in Total Program Cost		10.8%	12.4%
Sum of Project Duration (days)	5760	10,349	20,929
% Change in Program Duration		186.8%	258.4%

6.3 Post-Maria constr. data

Oracle Number	AC #	Project Type	Description	Region	Road Number	Project KM Begin	Project KM End	Project Manager	Contractor	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)		
L00999960	80000	Modular Bridge	Installation of Modular Steel Bridge Over Yaucou River PR-335 km 5.7	Sur	335	5.70		Ing. Damari M. Santiago Torres	Constructora I. Meléndez, LLC	\$639,500.00	\$639,500.00	0%		\$639,500.00	0%	\$0.00	0%	\$639,500.00	14-Dec-20	8-Dec-21	360	0%	8-Dec-21	5%	360	0%			
RCN1399579	813579	Landslides	San Sebastian Landslide Correction Hurricane Maria at PR 119 oSite 68- PR-119, km. 44 oSite 69- PR-119, km. 44.2 oSite 70- PR-119, km. 44.3	Oeste	119			Ing. Luis A. Pérez Rodríguez	LUJANI General Contractor, Inc.	\$831,531.80	\$831,531.80	0%		\$831,531.80	0%	\$0.00	0%	\$831,531.80	19-Nov-20	17-Jul-21	241	0%	17-Jul-21	18%	241	0%			
L00999915	800615	Bridge repair	West Embankment Retention NO. 1638 At Victor Rojas Avenue Arecibo, Puerto Rico Rehabilitación del Pavimento y Reconstrucción Autopista Luis A. Ferré PR-52 Kilómetros: 99.0 a 102.10	Norte				Ing. Solimar Santiago Reyes	Nieves & Nieves Engineers and Contractors, Inc.	\$579,000.00	\$579,000.00	0%		\$579,000.00	0%	\$0.00	0%	\$579,000.00	19-Nov-20	18-Jan-21	61	0%	18-Jan-21	70%	61	0%			
B000522120	520120	Pavement	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Oeste, Fase 3, Unidad 3 Carreteras PR-109, PR-117, PR-120, PR-317, PR-343, PR-365, PR-414, y PR-034	Oeste	52	99.00	102.10	Agriem. Luis A. Vélez Echevarría	Ferrovial Construcción PR LLC	\$12,291,988.00	\$12,291,988.00	0%		\$12,291,988.00	0%	\$0.00	0%	\$12,291,988.00	9-Nov-20	31-Jul-22	630	0%	31-Jul-22	8%	630	0%			
R000000323	000323	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Norte, Fase 3, Unidad 5 Carreteras PR-134, PR-452, PR-618, PR-621, PR-635, y PR-670	Oeste					A&M Group Inc.	\$4,109,000.00	\$4,109,000.00	0%	\$0.00	\$4,109,000.00	0%	\$0.00	0%	\$4,109,000.00	4-Nov-20	1-Jun-21	210	0%	1-Jun-21	24%	240	14%			
R000000326	000326	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Oeste, Fase 3, Unidad 3 Carreteras PR-109, PR-117, PR-120, PR-317, PR-343, PR-365, PR-414, y PR-034	Norte					JR Asphalt, Inc.	\$3,273,895.50	\$3,273,895.50	0%	\$0.00	\$3,273,895.50	0%	\$0.00	0%	\$3,273,895.50	4-Nov-20	1-Jun-21	210	0%	1-Jun-21	27%	210	0%			
B000363001	036301	Bridge Repair	Mitigación de Sacudación del Puente Núm. 652, Carr. PR-363	Oeste	363			N/A	HDT Group, Inc.	\$375,675.00	\$375,675.00	0%		\$375,675.00	0%	\$0.00	0%	\$375,675.00	30-Oct-20	27-Jan-21	90	0%	27-Jan-21	70%	90	0%			
R000000318	000318	Abriendo Caminos	Mantenimiento De Carreteras Con Métodos De Alta Calidad Región Oeste Carreteras PR-116, PR-121, PR-345, PR-362, PR-368, PR-422, PR-426, PR-429 y PR-3301	Oeste					Asphalt Solutions	\$5,942,601.00	\$5,942,601.00	0%		\$5,942,601.00	0%	\$0.00	0%	\$5,942,601.00	19-Oct-20	15-Jun-21	240	0%	15-Jun-21	31%	240	0%			
L00999598	800598	Modular Bridge	Installation of Temporary Vehicular Steel Beam Bridge Over Honda Creek at Bridge No. 178 at PR-14, KM. 56.8 Abasco, Puerto Rico	Este	14			Ing. Dixon Vargas Montalvo	Del Valle Group, SP	\$1,464,000.00	\$1,464,000.00	0%		\$1,464,000.00	0%	\$0.00	0%	\$1,464,000.00	12-Oct-20	9-Apr-21	180	0%	9-Apr-21	45%	180	0%			
L100000166	010166	Others	Veneda Ciclista (Proyecto Earmarked)	Norte	165			St. Rafael J. Morales De Jesús	Magley Engineering and Contractors Corporation	\$4,946,977.00	\$4,946,977.00	0%	\$0.00	\$4,946,977.00	0%	\$0.00	0%	\$4,946,977.00	28-Sep-20	21-Nov-21	420	0%	21-Nov-21	22%	420	0%			
R000000322	000322	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR-378, PR-386, PR-512, PR-542, PR-557, PR-703, PR-722, PR-338, PR-3372, PR-5141, PR-5520 y PR-7752	Sur					Del Valle Group, SP	\$3,434,000.00	\$3,434,000.00	0%	\$0.00	\$3,434,000.00	0%	\$0.00	0%	\$3,434,000.00	14-Sep-20	12-Mar-21	180	0%	12-Mar-21	60%	180	0%			
R000000314	000314	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Este Carreteras PR-181, PR-209, PR-056, PR-064, y PR-7782	Este					Super Asphalt Pavement Corporation	\$4,011,276.00	\$4,011,276.00	0%	\$0.00	\$4,011,276.00	0%	\$0.00	0%	\$4,011,276.00	11-Sep-20	8-May-21	240	0%	8-May-21	46%	240	0%			
R000909011	090911	Landslides	Corrección de damages in Highway PR-909, Km. 3.6	Este	909	3.60		Ing. Saúl O. Almeida Cruz	HDT Group, Inc.	\$238,377.00	\$238,377.00	0%		\$238,377.00	0%	\$0.00	0%	\$238,377.00	10-Sep-20	7-Jan-21	120	0%	7-Jan-21	94%	120	0%			
R000000319	000319	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Este Carreteras PR-31, PR-171, PR-181, PR-777, PR-802, PR-835, PR-946, PR-978, PR-985, PR-987, PR-7761 y PR-6966	Este					Design Build, LLC	\$4,056,634.60	\$4,056,634.60	0%	\$0.00	\$4,056,634.60	0%	\$1,004,111.91	29%	\$3,052,522.69	8-Sep-20	6-Mar-21	180	0%	6-Mar-21	64%	180	0%			
R000000316	000316	Abriendo Caminos	Reparación y Mantenimiento de Pavimentos, Región Norte Unidad 2 Fase 3 (Programa Abriendo Caminos): PR-145, PR-2, PR-146, PR-159, PR-647, PR-137, PR-164, PR-686, PR-615 y PR-111, Cales, Top Baja, Donado Conozal, Vega Alta, Morovis, Naranjito, Vega Baja, Minarell y Ubaico.	Norte	Various				Design Build, LLC	\$5,781,559.53	\$5,781,559.53	0%	\$0.00	\$5,781,559.53	0%	\$0.00	0%	\$5,781,559.53	7-Sep-20	4-Apr-21	210	0%	4-Apr-21	55%	210	0%			
R000000315	000315	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Metropolitana Carreteras PR-39, PR-41, PR-176, PR-811, PR-842, PR-845 y PR-8859 (Abriendo Caminos 3)	Metro					Ferrovial Agromán, LLC	\$2,880,000.00	\$2,880,000.00	0%	\$0.00	\$2,880,000.00	0%	\$0.00	0%	\$2,880,000.00	1-Sep-20	29-Mar-21	210	0%	29-Mar-21	58%	210	0%			
R009999609	800009	Landslides	Landslide Correction PR-123 KM. 77.5 Arecibo, Puerto Rico	Norte	123	77.50		Ing. Amílcar Nieves Santiago	JJM Construction Corp.	\$364,950.00	\$364,950.00	0%		\$364,950.00	0%	\$0.00	0%	\$364,950.00	26-Aug-20	23-Jan-21	151	0%	23-Jan-21	85%	151	0%			
F000020310	200310	Geometric Improvements	Mejoras Geométricas y Sistema de Semáforos Carretera PR-2 (Intersección con PR-650) Kilómetros: 67.40 a 68.90	Norte	2	67.4	68.9	Ing. José M. Rosario Rivera	Obratec Contratista General, Inc.	\$709,019.00	\$709,019.00	0%		\$709,019.00	0%	\$0.00	0%	\$709,019.00	25-Aug-20	21-Jan-21	150	0%	21-Jan-21	86%	150	0%			
R000000317	000317	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR-3, PR-130, PR-140, PR-372, PR-378, PR-545, PR-565 y PR-3375	Sur					R & F Asphalt Unlimited Inc.	\$4,320,568.00	\$4,320,568.00	0%	\$0.00	\$4,320,568.00	0%	\$1,733,997.17	40%	\$2,586,570.83	24-Aug-20	20-Apr-21	240	0%	20-Apr-21	54%	240	0%			
L001485006	148506	Others	Trabajos Necesarios para Terminar Paseo Ciclista Adyacente a Carretera PR-485	Norte	485			Ing. Juan O. Badillo Vélez	A&M Group Inc.	\$1,949,000.00	\$1,949,000.00	0%		\$1,949,000.00	0%	\$0.00	0%	\$1,949,000.00	24-Aug-20	19-Jun-21	300	0%	19-Jun-21	43%	300	0%			
RCN0899579	808579	Landslides	Reparación de Deslizamientos Carretera PR-186, Kilómetro: 8.90	Este	186	8.90		Ing. Samuel Corchado Rodríguez	CAC Crespo Builders LLC	\$829,000.00	\$829,000.00	0%		\$829,000.00	0%	\$42,287.11	5%	\$786,712.89	3-Aug-20	29-Apr-21	270	0%	29-Apr-21	56%	270	0%			
RCN1199579	811579	Landslides	Reparación de Deslizamientos Carretera PR-143, Kilómetro: 56.10	Norte	143	56.1		Ing. José A. García Marrero	CAC Crespo Builders LLC	\$2,217,000.00	\$2,566,624.20	16%		\$2,566,624.20	16%	\$109,290.95	4%	\$2,457,333.25	3-Aug-20	27-Aug-21	390	0%	27-Aug-21	39%	390	0%			
R000000311	000311	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Norte, Fase 3, Unidad 3 Carreteras PR-134, PR-452, PR-618, PR-621, PR-635, y PR-670	Norte	Various				Professional Asphalt, LLC	\$3,963,262.22	\$3,961,795.22	3%	\$0.00	\$3,961,795.22	3%	\$1,958,675.13	49%	\$2,003,120.09	24-Jul-20	19-Jan-21	180	0%	19-Jan-21	89%	180	0%			
RCN4495979	844579	Landslides	Reparación de Deslizamientos Carretera PR-456, Kilómetro: 9.60	Oeste	459	9.60		Ing. José B. González Vélez	LUJANI General Contractor, Inc.	\$2,774,531.50	\$3,423,600.49	23%		\$3,423,600.49	23%	\$411,145.58	12%	\$3,012,454.91	20-Jul-20	15-May-21	300	0%	15-May-21	55%	300	0%			
B000512011	051211	Bridge Replacement	Reemplazo de Puente Vado Sobre Quebrada Chiquita, Carretera PR-512 Kilómetro: 9.60, Barrio Colones	Sur	512	9.6	11.67	Ing. Damari M. Santiago Torres	Empresas JBR, Inc.	\$587,777.00	\$587,777.00	0%		\$587,777.00	0%	\$58,642.50	10%	\$529,134.50	13-Jul-20	8-Jan-21	180	0%	08-Jan-21	96%	180	0%			
R000000312	000312	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR-39, PR-41, PR-176, PR-811, PR-842, PR-845 y PR-8859 (Abriendo Caminos 3)	Sur	Various				Super Asphalt Pavement Corporation	\$3,188,499.44	\$3,188,499.44	0%	\$0.00	\$3,188,499.44	0%	\$0.00	0%	\$3,188,499.44	3-Jul-20	10-Dec-20	161	0%	10-Dec-20	72%	251	56%			
B000005044	000544	Pavement	Rehabilitación del Pavimento Carreteras PR-148 Kilómetros: 0.0 al 0.763 y PR-167 Kilómetros: 0.0 al 13.50 (Primera Fase Rehabilitación Puente Núm. 3000)	Norte				Ing. Alejandro E. Garib Arbañe	CJO Construction Corp.	\$1,543,000.00	\$2,440,000.00	58%		\$2,440,000.00	58%	\$812,078.05	33%	\$1,627,921.95	22-Jun-20	18-Nov-20	150	0%	31-Dec-20	193	29%	31-Dec-20	100%	193	29%

6.3 Post-Maria constr. data

Oracle Number	AC #	Project Type	Description	Region	Road Number	Project KM Begin	Project KM End	Project Manager	Contractor	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
R00000309	000309	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Unidad 4 Fase 3 PR-3, PR-607, PR-167, PR-881, Rampa de acceso PR-940 hacia PR-3, (norte y Sur), PR-163 y PR-172, Carreteras, Carreteras, Río Grande, Luquillo, Fajardo, Loiza, Ceiba, Gurabo y Cidra	Este	Various				Super Asphalt Pavement Corporation	\$3,309,975.68	\$3,309,975.68	0%	\$0.00	\$3,309,975.68	0%	\$2,326,617.09	70%	\$980,358.59	19-Jun-20	15-Dec-20	180	15-Dec-20	180	0%	31-Mar-21	68%	286	59%
R00000313	000313	Abriendo Caminos	Mantenimiento de Carreteras con Métodos de Alta Calidad Región Oeste, Unidad 5, Fase 2 Carreteras PR-101, PR-102, PR-421, PR-445, PR-412 y PR-3332	Oeste					A & N Roads Development	\$3,734,435.05	\$3,734,435.05	0%	\$0.00	\$3,734,435.05	0%	\$1,778,891.17	48%	\$1,957,543.88	19-Jun-20	25-Nov-20	180	25-Nov-20	180	0%	12-Feb-21	82%	239	49%
L00999509	800509	DTL	Suministro e instalación de Aditamentos para Sistema Inteligente de Transportación para el Manejo de Incidentes e Información al Viajero, Carreteras PR-18 y PR-52	Metro	52			Ing. Hipólito A. Vázquez Coriano	Bermudez, Longo Diaz-Massó, LLC	\$11,832,959.40	\$11,855,606.84	0%	\$1,144,393.16	\$13,000,000.00	10%	\$3,448,259.61	29%	\$9,550,740.39	21-May-20	11-Nov-21	540	11-Nov-21	540	0%	11-Nov-21	42%	540	0%
R00001081	100081	Landslides	Mejoras a la Seguridad Carretera PR-10, Kms. 43 y 43.90	Norte	10	43.00	43.90	Ing. Alejandro E. Garib Arbañe	Piloto Construction, LLC	\$7,427,000.00	\$7,347,080.00	-1%	\$193,007.00	\$7,540,087.00	2%	\$373,302.00	5%	\$7,166,785.00	16-Mar-20	9-May-21	420	9-May-21	420	0%	4-Jul-21	61%	476	13%
B000026124	026124	Others	Pasos Peatonales Elevados (Diseño - Construcción) Expreso Román Baldorioty de Castro PR-26 Kilómetros: 4.10 y 4.80	Metro	26	4.10	4.80	Ing. Janet Vázquez Vázquez	Desarrolladora JA, Inc.	\$7,430,375.00	\$7,430,375.00	0%		\$7,430,375.00	0%	\$436,992.50	6%	\$6,993,382.50	16-Mar-20	8-Jun-21	450	03-Aug-21	506	12%	3-Aug-21	57%	506	12%
R000115034	011534	Safety	Mejoras a la Carretera PR-115, Kilómetros: 10.84 a 20.40	Oeste	115	10.84	20.40	Ing. Gilberto Hernández	Ferrovial Agromán, LLC	\$2,541,000.00	\$2,541,000.00	0%		\$2,541,000.00	0%	\$679,842.82	27%	\$1,861,157.18	24-Feb-20	19-Nov-20	270	14-Jan-21	326	21%	14-Jan-21	96%	326	21%
R000167089	016789	Safety	Mejoras a la Seguridad Carretera PR-167	Norte	167	0	9	Ing. Alejandro E. Garib Arbañe	CJO Construction Corp.	\$4,757,996.13	\$5,145,011.15	8%		\$5,145,011.15	8%	\$1,808,643.10	35%	\$3,336,368.05	24-Feb-20	19-Nov-20	270	14-Jan-21	326	21%	14-Jan-21	96%	326	21%
R000015023	001523	Pavement	Rehabilitación De Pavimento PR-15, desde el kilómetro 0.0 Hasta el kilómetro 11.30	Sur	15			Ing. María M. Rivera Santiago	USIC/PR Asphalt	\$2,474,185.78	\$2,418,836.40	-2%	\$10,000.00	\$2,428,836.40	-2%	\$1,940,250.29	80%	\$488,586.11	18-Feb-20	15-Aug-20	180	10-Oct-20	236	31%	31-Dec-20	100%	318	77%
R000116030	011630	Safety	Mejoras a la Seguridad Carretera PR-116 Kilómetros: 3.0 a 14.0	Oeste	116	3.00	14.00	Ing. José O. Toro Martínez	Transporte Rodriguez Asfalto, Inc.	\$6,088,181.00	\$6,128,327.26	1%		\$6,128,327.26	1%	\$3,124,808.76	51%	\$3,003,518.50	14-Feb-20	9-Dec-20	300	03-Feb-21	356	19%	3-Feb-21	90%	356	19%
R000149084	014984	Safety	Mejoras a la Seguridad Carretera PR-149, Kilómetros: 0.00 al 12.80	Norte	149	0.00	12.80	Ing. Ignacio Ríos Rivas	Transporte Rodriguez Asfalto, Inc.	\$8,152,516.50	\$8,152,516.50	0%		\$8,152,516.50	0%	\$352,216.35	4%	\$7,800,300.15	14-Feb-20	4-Nov-21	630	04-Nov-21	630	0%	4-Nov-21	51%	630	0%
R000083503	083503	Geometric Improvements	Ensayo de Carretera PR-835 Para Prover Mejor Acceso a Zona Residencial, Industrial, Comercial y Almacenamiento (Proyecto Earmark Sección 1934)	Metro	835			Ing. Axel Carraquillo	Piloto Construction, LLC	\$5,169,000.00	\$5,512,756.60	7%		\$5,512,756.60	7%	\$2,227,225.79	40%	\$3,285,530.81	6-Feb-20	30-May-21	480	25-Jul-21	536	12%	25-Jul-21	61%	536	12%
AVN1181093	018193	Others	Piso Peatonal Elevado, Carretera PR-181 Intersección Calle Julio Andino (Residencial El Prado)	Metro	181			Ing. Francisco M. Avandromo	LPC & D, Inc.	\$5,995,017.00	\$6,072,642.00	1%		\$6,072,642.00	1%	\$1,466,928.30	24%	\$4,605,713.70	20-Jan-20	14-Nov-20	300	09-Jan-21	356	19%	9-Jan-21	97%	356	19%
L11999590	811590	Task Order	Emergency Relief project Task Order Assigned	Este				Ing. Luis A. Rodríguez Reyes	LUJANI General Contractor, Inc.	\$100,000.00	\$100,000.00	0%		\$100,000.00	0%	\$42,670.00	43%	\$57,330.00	13-Jan-20	10-Jul-20	180	07-Jul-20	177	-2%	31-Dec-20	100%	354	97%
L13999590	813590	Task Order	Emergency Relief project Task Order Assigned	Sur				Ing. Linette Rodríguez	Construtora I. Meléndez, LLC	\$2,500,000.00	\$2,500,000.00	0%		\$2,500,000.00	0%	\$1,622,012.42	65%	\$877,987.58	10-Jan-20	7-Jul-20	180	06-Sep-20	241	34%	31-Dec-20	100%	357	98%
L04999590	804590	Task Order	Emergency Relief project Task Order Assigned	Norte				Ing. Alejandro E. Garib Arbañe	LUJANI General Contractor, Inc.	\$600,000.00	\$600,000.00	0%		\$600,000.00	0%	\$386,838.32	63%	\$219,161.68	9-Jan-20	6-Jul-20	180	31-Aug-20	236	31%	30-Mar-21	80%	447	148%
L09999590	808590	Task Order	Emergency Relief project Task Order Assigned	Sur				Ing. Francisco M. Avandromo	GUEVAREZ & GUEVAREZ, CORP.	\$150,000.00	\$150,000.00	0%	\$0.00	\$150,000.00	0%	\$60,000.00	40%	\$90,000.00	9-Jan-20	6-Jul-20	180	01-Sep-20	237	32%	31-Dec-20	100%	358	98%
L01999590	801590	Task Order	Emergency Relief project Task Order Assigned	Sur				Agim, Luis A. Vélez Echeverría	Continental Construction & Consulting, LLC	\$450,000.00	\$1,265,237.03	181%		\$1,265,237.03	181%	\$975,304.34	77%	\$299,932.69	7-Jan-20	4-Jul-20	180	29-Aug-20	236	31%	30-Mar-21	80%	449	149%
L02999590	802590	Task Order	Emergency Relief project Task Order Assigned	Oeste				Ing. Mabel Bonilla Acuerdon	Tamirio, Inc.	\$234,430.00	\$2,521,319.44	976%		\$2,521,319.44	976%	\$2,442,730.45	97%	\$78,588.99	7-Jan-20	4-Jul-20	180	14-Dec-20	343	61%	31-Dec-20	100%	360	100%
L06999590	806590	Others	Emergency Repair Works at Toll Plaza at PR-2 Km. 105.5	Sur				Ing. Manuel A. Bermudez Pagán	Construtora I. Meléndez, LLC	\$3,000,000.00	\$3,000,000.00	0%		\$3,000,000.00	0%	\$2,993,888.00	100%	\$6,112.00	7-Jan-20	4-Jul-20	180	14-Jul-20	180	0%	31-Dec-20	100%	360	100%
R000930001	093001	Earmarked	Reconstrucción de Rampa Núm. 2 en la Intersección de las Carreteras PR-30 y 9030	Este	30			Ing. Leandro Rodríguez	Piloto Construction, LLC	\$3,627,000.00	\$3,161,205.20	-13%	\$70,000.00	\$3,231,205.20	-11%	\$1,891,135.85	60%	\$1,340,069.35	2-Dec-19	26-Sep-20	300	30-Mar-21	485	62%	30-Mar-21	82%	485	62%
R011000282	011282	Abriendo Caminos	Reparación y Mantenimiento de Pavimentos - Región Este, Unidad 3 (Programa Abriendo Caminos), PR-3, PR-186, PR-940, PR-963, PR-964, PR-9974, PR-181, PR-942, PR-1, PR-787 y PR-183, Naguabo, Juncos, Carreteras, Las Piedras, Luquillo, Fajardo, Ceiba, Gurabo, Cidra, Caguas y San Lorenzo	Este				Ing. Zohary Larro	Super Asphalt Pavement Corporation	\$4,802,601.47	\$5,788,150.23	21%		\$5,788,150.23	21%	\$4,846,771.01	84%	\$941,379.22	23-Nov-19	19-Jul-20	240	11-Jan-21	416	73%	11-Jan-21	97%	416	73%
R00011138	111138	Reconstrucción	Mejoras a la Seguridad Carretera PR-111 Kilómetros: 10.00 a 20.00	Oeste	111	10	20	Ing. Héctor Martíel Barbosa	LPC Contractors, Inc.	\$8,168,979.00	\$8,486,837.03	4%		\$8,486,837.03	4%	\$2,637,385.32	31%	\$5,849,451.71	12-Nov-19	3-Feb-21	450	03-Feb-21	450	0%	03-Feb-21	92%	450	0%
R000152036	015236	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 11.25 a 13.65	Norte	152	11.25	13.65	Ing. Moraima Figueroa Morales	Desarrolladora JA, Inc.	\$1,289,742.00	\$841,353.00	-35%		\$841,353.00	-35%	\$197,388.90	23%	\$643,964.10	12-Nov-19	9-May-20	180	11-Dec-20	396	120%	25-Feb-21	88%	472	162%
R000522144	520144	Pavement	Rehabilitación del Pavimento y Reconstrucción Autopista Luis A. Ferré, PR-52, Kilómetros: 38.00 al 49.00	Sur	52	38.00	49.00	Ing. Gerardo Torres Ortiz	Del Valle Group, SP	\$13,656,000.00	\$14,069,567.50	3%		\$14,069,567.50	3%	\$4,655,577.44	33%	\$9,413,990.06	12-Nov-19	4-May-21	540	04-May-21	540	0%	4-May-21	77%	540	0%
R000115035	011535	Mejoras	Mejoras a la Carretera PR-115, Kilómetros: 0.00 a 10.84	Oeste	115	0.00	10.84	Ing. Noone Rivera Orain	Transporte Rodriguez Asfalto, Inc.	\$5,985,403.00	\$6,078,872.30	2%		\$6,078,872.30	2%	\$1,580,959.95	26%	\$4,517,912.35	4-Nov-19	26-Jan-21	450	26-Jan-21	450	0%	18-May-21	75%	562	25%
B000522125	520125	Bridge Preservation	Preservación de los Puentes Núm. 2038 y 2039, Autopista Luis A. Ferré PR-52	Sur	52	49.80		Ing. Juan M. Colón Colón	LPC & D, Inc.	\$5,899,914.00	\$5,944,581.00	1%		\$5,944,581.00	1%	\$1,205,149.10	21%	\$4,679,431.90	28-Oct-19	19-Jan-21	450	19-Jan-21	450	0%	19-Jan-21	96%	450	0%
R00999564	800564	Reconstrucción	Reconstrucción de Carretera PR-917 Kilómetros: 8.20 al 15.20 y Carretera PR-621 Kilómetros: 0.00 al 4.10	Este				Ing. Regio Navarro	Super Asphalt Pavement Corporation	\$2,053,218.00	\$2,717,245.80	32%	\$250,000.00	\$2,967,245.80	45%	\$1,578,772.95	58%	\$1,388,472.85	28-Oct-19	24-May-20	210	27-Oct-20	366	74%	1-Jan-21	100%	432	106%
L000029007	002907	Geometric Improvements	Mejoras Geométricas en la Intersección de Carreteras PR-29 y PR-168 Kilómetros: 0.90 al 1.10	Metro	29	0.90	1.10	Ing. Astrid Pagán Flores	Gill Engineering Group, Inc.	\$1,038,682.00	\$1,127,282.00	9%		\$1,127,282.00	9%	\$492,343.32	44%	\$634,938.68	21-Oct-19	17-Apr-20	180	30-Nov-20	407	126%	31-Mar-21	83%	528	193%
R000002483	200283	Safety	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2, Kilómetros: 87.869 al 92.05	Norte	2	87.869	92.05	Ing. Solimar Santiago Reyes	Del Valle Group, SP	\$11,860,000.00	\$12,217,899.33	3%	\$331,000.00	\$12,548,899.33	6%	\$4,538,788.06	37%	\$8,010,111.27	14-Oct-19	4-Feb-21	480	01-Apr-21	536	12%	1-Apr-21	83%	536	12%
R000522134	520134	Safety	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros: 52.30 al 55.50	Sur	52	52.30	55.50	Ing. Milton J. Contró Dávila	R & F Asphalt Unlimited, Inc.	\$4,533,208.40	\$4,823,421.20	6%		\$4,823,421.20	6%	\$3,991,315.20	83%	\$832,106.00	14-Oct-19	9-Jun-20	240	30-Oct-20	383	60%	29-Mar-21	83%	533	122%
R00011135	111135	Reconstrucción	Mejoras a la Seguridad Carretera PR-111, Kilómetros: 0.00 al 10.00	Oeste	111	0	10	Ing. Víctor M. Medina Budio	Super Asphalt Pavement Corporation	\$6,423,334.50	\$6,432,876.41	0%		\$6,432,876.41	0%	\$2,535,569.42	39%	\$3,897,306.99	7-Oct-19	29-Dec-20	450	29-Dec-20	450	0%	23-Feb-21	89%	506	12%
R000002306	200306	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2, Kilómetros: 92.00 al 95.8	Norte	2	92.50	95.90	Ing. Juan O. Budio Vélez	Transporte Rodriguez Asfalto, Inc.	\$3,758,224.00	\$4,015,224.00	7%	\$15,000.00	\$4,030,224.00	7%	\$1,846,735.07	46%	\$2,183,488.93	23-Sep-19	17-Aug-20	330	09-Feb-21	506	53%	9-Feb-21	92%	506	53%
R000002307	200307	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Carretera PR-2, Kilómetros: 95.9 al 100.06	Oeste	2	95.90	100.06	Ing. Félix L. Hernández	Transporte Rodriguez Asfalto, Inc.	\$4,385,792.00	\$4,739,892.00	8%		\$4,739,892.00	8%	\$2,203,357.80	48%	\$2,446,534.20	23-Sep-19	16-Sep-20	360	11-Mar-21	536	49%	11-Mar-21	87%	536	49%
R000111040	111140	Landslides	Embankment Stabilization Highway PR-111 Kilómetro: 38.395	Norte	111	33.37		Ing. Amílcar Neves Santiago	Gill Engineering Group, Inc.	\$419,690.00	\$912,070.00	117%		\$912,070.00	117%	\$404,358.50	44%	\$507,711.50	3-Sep-19	1-Dec-19	90	16-Aug-20	349	288%	31-Dec-20	100%	496	440%
R010000284	001284																											

6.3 Post-Maria constr. data

Oracle Number	AC #	Project Type	Description	Region	Road Number	Project KM Begin	Project KM End	Project Manager	Contractor	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
BCN0029006	002906	Bridge Repair	Reemplazo de Superestructura de los Puentes Núm. 1131 y 1132 Sobre Río Hondo Carretera PR-29 Kilómetros: 1.40	Metro	29	1.40		Ing. Vivian L De Jesus Rivera	Constructora Hartmann, SE	\$10,118,410.00	\$9,644,263.60	-5%		\$9,644,263.60	-5%	\$8,256,098.73	86%	\$1,389,164.87	19-Aug-19	10-Nov-20	450	03-May-21	624	39%	3-May-21	80%	624	39%
RCN0020065	002065	Safety	Mejoras a Seguridad Expreso Rafael Marrero Nadjal, PR-20 km. 0.0 a 10.00	Metro	20	0.00	10.00	Ing. Juan C. Arroyo Ramirez	Desarrolladora JA, Inc.	\$19,469,055.00	\$20,796,845.00	7%		\$20,796,845.00	7%	\$9,549,258.49	46%	\$11,247,586.51	12-Aug-19	1-Feb-21	540	12-Jun-21	671	24%	12-Jun-21	76%	671	24%
R000053083	005383	Safety	Mejoras a Seguridad PR-53, Kilómetros: 0.630 a 7.90	Este	53	0.639	7.9	Ing. Orlin Rosario Morales	Del Valle Group, SP	\$11,091,000.00	\$11,763,645.00	6%	\$3,000,000.00	\$14,763,645.00	33%	\$5,321,609.22	45%	\$9,442,035.78	22-Jul-19	13-Oct-20	450	08-Dec-20	506	12%	24-Jan-21	96%	553	23%
BCN143054	014354	Bridge Repair	Rehabilitación del Puente Núm. 780 Sobre el Río Matrufas, Carretera PR-143, Kilómetro: 36.00	Norte	143	36	36.184	Ing. José García Marrero	Empresas JBR, Inc.	\$228,192.00	\$271,044.50	19%		\$271,044.50	19%	\$156,023.97	57%	\$116,020.53	1-Jul-19	27-Nov-19	150	20-Jul-20	386	157%	16-Jan-21	97%	566	277%
RCN0656005	065605	Landslides	Reconstrucción de Carretera PR-656, Kilómetro: 2.30	Norte	656	2.3		Ing. Jesús Jirau Adams	Nieves & Nieves, Engineers and Contractors, Inc.	\$4,884,000.00	\$5,591,368.65	14%		\$5,591,368.65	14%	\$4,884,311.08	61%	\$2,184,937.57	24-Jun-19	17-Jun-20	360	26-Mar-21	642	78%	26-Mar-21	87%	642	78%
RCN9993956	800356	Bridge Repair	Extensión a Atraje Carretera PR-135 Kilómetro: 19.00 (Anteriormente 73.50)	Sur	135	19	19.042	Ing. Francisco Correa Osuna	Nieves & Nieves, Engineers and Contractors, Inc.	\$363,000.00	\$378,407.59	4%		\$378,407.59	4%	\$284,182.27	75%	\$94,225.32	24-Jun-19	20-Dec-19	180	01-Sep-20	436	142%	23-Feb-21	91%	611	239%
RCN1011131	111131	Landslides	Corrección de Deslizamiento Carretera PR-111, Kilómetros: 56.6 a 56.6 (Anteriormente Kms. 4.0 a 4.2)	Norte	111	56.6	56.8	Ing. Edgar Rivera Rivera	Magley Engineering and Contractors	\$1,568,977.00	\$1,598,977.00	2%		\$1,598,977.00	2%	\$155,420.88	10%	\$1,443,556.12	13-Jun-19	6-Jun-20	360	06-Jun-20	360	0%	03-Jan-21	99%	571	59%
R040000471	004271	PEMCo	Programa Estatal de Modernización de Carreteras (PEMCo), Región Norte, Unidad 4, Res pavimentación Carreteras PR-682 (Kms. 4.63 a 13.1), PR-811 (Kms. 0.00 a 5.90) y PR-865 (Kms. 0.00 a 7.80)	Norte	Various			Ing. Juan O. Badillo Vélez	Professional Asphalt, LLC	\$3,439,000.00	\$4,276,660.00	24%		\$4,276,660.00	24%	\$3,045,957.47	71%	\$1,230,702.53	31-May-19	23-Jul-20	420	17-Sep-20	476	13%	31-Dec-20	100%	581	38%
BCN9912002	991202	Bridge Repair	Rehabilitación del Puente Núm. 1058 Sobre Río Grande de Loiza, Carretera PR-9912, Kilómetro: 0.1, Barrio Cayaguas	Este	N/A			Ing. Angel L. Santiago Galarrza	CAC Crespo Builders, LLC	\$3,730,000.00	\$3,777,175.37	1%	\$64,000.00	\$3,841,175.37	3%	\$1,187,964.17	31%	\$2,653,211.20	31-May-19	22-Aug-20	450	17-Oct-20	506	12%	30-Jun-21	76%	762	69%
R000012005	001206	Safety	Mejoras a la Seguridad PR-12, Kilómetros: 0.00 a 6.4	Sur	12	0.0	6.4	Ing. Julio Baez Romero	Venegas Construction, Corp.	\$11,198,911.00	\$12,221,319.00	9%	\$289,840.00	\$12,511,159.00	12%	\$7,067,357.94	58%	\$5,443,801.06	20-May-19	9-Nov-20	540	09-Nov-20	540	0%	31-Jul-21	74%	804	49%
R00052135	520135	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad, Autopista Luis A. Ferré PR-52, Kilómetros: 95.00 a 99.00	Sur	52	95.00	99.00	Agrim. Luis A. Vélez Echeverría	Ferrovial Agromán, LLC	\$7,060,788.00	\$10,029,838.74	42%		\$10,029,838.74	42%	\$7,582,389.27	75%	\$2,467,449.47	20-May-19	11-Aug-20	450	30-Dec-20	591	31%	30-Mar-21	87%	681	51%
T00999534	800534	DTL	Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 3, PR-18, PR-52 y PR-1 San Juan	Metro	52			Ing. Hipólito A. Vázquez Cortano	Del Valle Group, SP	\$13,193,000.00	\$14,041,843.19	6%		\$14,041,843.19	6%	\$7,033,947.55	50%	\$7,007,895.64	18-Mar-19	9-Jun-20	450	04-Aug-20	506	12%	20-Apr-21	86%	765	70%
R000010188	100088	Safety	Mejoras a la Seguridad Carretera PR-10, Ponce - Adjuntas, Kilómetros: 0.00 a 29.80	Sur	10			Ing. Gabriel Rosado De Jesús	Desarrolladora JA, Inc.	\$14,970,577.75	\$16,820,466.12	11%		\$16,820,466.12	11%	\$13,151,379.14	79%	\$3,669,086.98	19-Feb-19	11-Aug-20	540	04-Mar-21	745	38%	4-Mar-21	92%	745	38%
R030000273	003273	PEMCo	Reconstrucción de Carreteras Región Oeste, Unidad 3 (PEMCo), PR-107 (0.6 Kms., Aguadilla), PR-119 (3.3 Kms., San Sebastián), PR-129 (5.0 Kms., Maricao), PR-247 (4.1 Kms., San Germán), PR-409 (4.9 Kms., Las Marías), PR-441 (3.0 Kms., Aguada) y PR-459 (5.9 Kms., Isabela)	Oeste	0			Ing. Nonne Rivera Orain	Transporte Rodriguez Asfalto, Inc.	\$6,299,876.00	\$7,373,125.05	17%		\$7,373,125.05	17%	\$6,455,833.30	88%	\$917,291.75	8-Feb-19	29-Sep-20	600	24-Nov-20	656	9%	31-Dec-20	100%	693	16%
B00100031	010031	Bridge Preservation	Trabajos para la Preservación de los Puentes Núm. 1471, 1473, 2936 y 2935 Carretera PR-100, Kilómetros: 0.6 y 0.8 Hormigueros	Oeste	100	0.6	0.8	Ing. Angel L. Acevedo Torres	EJ Construction, SE	\$4,175,004.00	\$4,624,163.00	11%		\$4,624,163.00	11%	\$2,649,826.84	57%	\$1,974,336.16	18-Jan-19	11-Apr-20	450	18-Dec-20	701	56%	18-Dec-20	102%	701	56%
R000030118	300118	Pavement	Rehabilitación del Pavimento y Mejoras a la Seguridad Expreso Cruz Ortiz Stella, PR-30, Desde kilómetro: 7.30 hasta kilómetro: 14.40	Este	30			Ing. Leandro Rodríguez Dieppa	Ferrovial Agromán, LLC	\$12,866,618.00	\$13,685,132.50	6%	\$15,000.00	\$13,700,132.50	6%	\$9,992,248.97	73%	\$3,707,883.53	11-Jan-19	4-May-20	480	10-Oct-20	639	33%	24-Jan-21	97%	745	55%
RCN0522140	520140	Pavement	Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 71.60-77.00	Sur	52			Ing. Nelly Maldonado Rivera	Del Valle Group, SP	\$15,685,104.00	\$16,353,888.20	4%		\$16,353,888.20	4%	\$8,639,279.72	53%	\$7,714,608.48	11-Jan-19	3-Jul-20	540	01-Sep-20	600	11%	30-Apr-21	86%	841	56%
TCN0522131	520131	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 1, Autopista Luis A. Ferré PR-52, Estaciones: 30-80.00 a 60-80.00	Metro	52			Ing. Eric Conde Lespier	Ferrovial Agromán, LLC	\$18,956,788.00	\$18,971,206.69	0%	\$100,192.46	\$19,071,399.15	1%	\$13,986,816.49	69%	\$5,984,582.66	10-Jan-19	3-Apr-20	450	29-Jul-20	567	26%	15-Feb-21	94%	768	71%
TCN0522143	520143	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 2, Autopista Luis A. Ferré PR-52, Estaciones: 15-00.00 a 30-80.00	Metro	52			Ing. Eric Conde Lespier	Constructora Santiago II, Corporation	\$15,999,892.00	\$17,645,831.09	10%		\$17,645,831.09	10%	\$10,773,847.80	61%	\$6,871,983.29	10-Jan-19	4-Mar-20	420	26-Jul-20	564	34%	15-Feb-21	94%	768	83%
RCN066039	006639	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 a 11.25	Este	66			Ing. Angel L. Santiago Galarrza	Caribbean Sign Supplies Manufacturers, Inc.	\$9,141,778.00	\$11,055,787.05	21%	(\$597,413.45)	\$10,458,373.60	14%	\$6,897,639.13	62%	\$3,560,734.47	8-Jan-19	2-Mar-20	420	24-Mar-21	807	92%	24-Mar-21	90%	807	92%
RCN152035	015235	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 a 11.25	Norte	152	0.00	11.25	Ing. José A. García Marrero	R/O Rental Equipment	\$2,404,528.50	\$2,505,928.50	4%		\$2,505,928.50	4%	\$1,365,156.14	54%	\$1,140,772.36	13-Nov-18	9-Aug-19	270	25-Mar-20	499	85%	31-Dec-20	100%	780	189%
RCN152037	015237	Safety	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 a 20.50	Norte	152			Ing. Raúl Ocasio Fernandez	Gill Engineering Group, Inc.	\$1,467,868.00	\$1,718,842.80	17%	\$161,800.00	\$1,880,442.80	28%	\$1,289,323.18	75%	\$591,119.62	13-Nov-18	9-Aug-19	270	13-Sep-20	671	149%	31-Dec-20	100%	780	189%
RCN0522133	520133	Pavement	Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 66.0-71.60 Santa Isabel- Salinas	Sur	52	66.00	71.60	Ing. María M. Rivera Santiago	Del Valle Group, SP	\$16,256,000.00	\$16,990,880.05	5%		\$16,990,880.05	5%	\$8,441,311.07	50%	\$8,549,568.98	31-Oct-18	22-Apr-20	540	19-Oct-20	720	33%	4-Feb-21	96%	828	53%
FCN1020309	020309	Traffic Signals	Sistema de Semáforos Carretera PR-203 Intersección PR-183, Estaciones: 63-40.00 a 71+75.86	Este	203			Ing. Luis Rodríguez Reyes	Bermudez, Longo Diaz-Massó, LLC	\$1,592,358.30	\$1,555,215.86	-2%	\$35,000.00	\$1,590,215.86	0%	\$1,388,395.38	89%	\$201,820.48	22-Oct-18	19-Apr-19	180	16-Oct-20	726	303%	31-Dec-20	100%	802	346%
R020000273	002273	PEMCo	Reconstrucción de Carreteras Región Oeste, Unidad 2 Carreteras PR-115 (6.6 Kms.), PR-417 (3.0 Kms.) y PR-417 (5.1 Kms.), Aguada, Carretera PR-119 (6.9 Kms.), San Sebastián, Carretera PR-443 (3.2 Kms.) y PR-460 (1.4 Kms.), Aguadilla y Carretera PR-444, Moca (PEMCo)	Oeste	0			Ing. Jessie Jusino Lugo	Ferrovial Agromán, LLC	\$6,000,000.00	\$6,949,620.34	16%		\$6,949,620.34	16%	\$6,437,199.40	93%	\$512,420.94	17-Sep-18	5-Sep-20	720	31-Oct-20	776	8%	31-Dec-20	100%	837	16%
R010000271	001271	PEMCo	Reconstrucción de Carreteras Región Norte, Unidad 1 Carreteras PR-149 (Kms. 19.8 a 21.9 y 28.1 a 28.3) y PR-149 (Kms. 22.7 a 40.0 varios tramos), Ciales, Carretera PR-453 (Kms. 0.0 a 8.4), Lares, Carretera PR-568 (Kms. 0.0 a 5.0), Orocuiva, y Carretera PR-773 (Kms. 0.0 a 3.4) Barranquitas	Norte	0			Ing. Moraima Figueroa Morales	Super Asphalt Pavement Corporation	\$6,263,573.20	\$7,434,753.50	19%		\$7,434,753.50	19%	\$6,107,642.54	82%	\$1,327,110.96	10-Sep-18	31-May-20	630	17-Oct-20	769	22%	15-Jan-21	98%	859	36%

6.3 Post-Maria constr. data

Oracle Number	AC #	Project Type	Description	Region	Road Number	Project KM Begin	Project KM End	Project Manager	Contractor	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
R010000273	001273	PEMOC	Reconstrucción de Carreteras Región Oeste, Unidad 1 Carretera PR-105 (5.0 Kms), Maricao, Carretera PR-120 (5.3 Kms.), Las Marias, Carretera PR-300 (2.0 Kms.), Lajas y Carreteras PR-333 (1.8 Kms) y PR-319 (1.5 Kms.), Guánica	Oeste	0			Ing. Héctor Martel Barbosa	Maglez Engineering and Contractors Corporation	\$4,637,287.00	\$4,629,968.10	0%		\$4,629,968.10	0%	\$3,437,348.22	74%	\$1,192,621.88	10-Sep-18	2-Mar-20	540	31-Jul-20	691	28%	31-Dec-20	100%	844	56%
R020000271	002271	PEMOC	Reconstrucción de Carreteras Región Norte, Unidad 2 Carretera PR-111 (3.7 Kms), Ullasdo, Carretera PR-119 (6.7 Kms), Camuy, Carretera PR-149 (2.0 Kms), Manatí, Carretera PR-635 (5.5 Kms.), Arecibo y Carretera PR-681 (3.9 Kms), Barceloneta (PEMOC)	Norte	0			Ing. José M. Rosario Rivera	Super Asphalt Pavement Corporation	\$4,163,800.00	\$5,110,793.40	23%		\$5,110,793.40	23%	\$4,321,373.83	85%	\$789,419.57	10-Sep-18	30-Jun-20	660	31-Oct-20	783	19%	6-Jan-21	99%	850	29%
BCN0191043	019143	Bridge Replacement	Reemplazo del Puente Núm. 194 Sobre Río Blanco, Carretera PR-31 Kilómetro: 8.80	Este	31	8.80		Ing. Pamela Ortiz Olmo	Del Valle Group, SP	\$9,414,000.00	\$10,481,467.37	11%	\$0.00	\$10,481,467.37	11%	\$4,602,441.45	44%	\$5,879,025.92	10-Sep-18	6-Jul-19	300	27-Jul-20	687	129%	24-Mar-21	91%	927	209%
R030000271	003271	PEMOC	Reconstrucción de Carreteras Región Norte, Unidad 3 Carretera PR-164 (5.1 Kms), Naranjo, Carretera PR-686 (4.4 Kms), Florida, Carretera PR-685 (5.0 Kms), Manatí y Carretera PR-819 (1.3 Kms), Toa Baja (PEMOC)	Norte	0			Ing. Amílcar Neves Santiago	Super Asphalt Pavement Corporation	\$3,905,136.00	\$4,449,889.40	14%		\$4,449,889.40	14%	\$4,193,864.14	94%	\$255,825.26	7-Sep-18	27-Jul-20	690	21-Sep-20	748	8%	31-Dec-20	100%	847	23%
R010000269	001269	PEMOC	Reconstrucción de Carreteras Región Este, Unidad 1 Carretera PR-194 (Kms. 0.0 a 3.0), Fajardo, Carreteras PR-874 (Kms. 3.7 a 5.6), PR-874 (Kms. 0.0 a 0.9) y PR-681 (Kms. 0.0 a 1.9), Carreteras y Carreteras PR-975 (Kms. 0.0 a 5.0), Ceiba (PEMOC 2018)	Este	0			Ing. Juan A. Aroyo Torres	Unique Builders, Inc.	\$3,955,542.50	\$4,446,649.87	20%	\$0.00	\$4,446,649.87	20%	\$3,749,140.98	84%	\$697,508.89	13-Aug-18	3-Feb-20	540	21-Mar-21	952	76%	21-Mar-21	92%	952	76%
R020000270	002270	PEMOC	Reconstrucción de Carreteras Región Sur, Unidad 2 Carretera PR-53 (Kms 0.0 a 1.7), Arroyo, Carreteras PR-153 (Kms 11.41 a 12.8) y PR-702 (Kms 0.0 a 1.5), Ceasco, Carretera PR-510 (Kms. 1.2 a 3.0), Juana Díaz, Carreteras PR-538 (Kms 0.0 a 2.0) y PR-543 (Kms 0.0 a 2.0), Santa Isabel, Carretera PR-712 (Kms 10.0 a 14.1), Guayama y Carretera PR-775 (Kms 4.2 a 6.6), Albornot (PEMOC)	Sur	0			Ing. Milton J. CINTRÓN Dávila	Robles Asphalt, Corp.	\$4,372,398.40	\$4,727,867.60	8%	\$80,000.00	\$4,807,867.60	10%	\$4,292,761.15	91%	\$515,116.45	10-Aug-18	30-Apr-20	630	10-Sep-20	763	21%	31-Dec-20	100%	875	39%
TCN0522130	520130	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 1) Autopista Luis A. Ferré PR-52	Metro	52			Ing. Eric Conde Lespier	Constructora Santiago R. Corporation	\$14,160,315.00	\$14,626,008.65	3%		\$14,626,008.65	3%	\$12,271,937.52	84%	\$2,354,071.13	8-Aug-18	31-Oct-19	450	25-Jun-20	688	53%	30-Mar-21	91%	966	115%
TCN0522141	520141	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 2) Autopista Luis A. Ferré PR-52	Metro	52			Ing. Eric Conde Lespier	Ferrovial Agromán, LLC	\$12,907,535.00	\$12,948,327.55	0%		\$12,948,327.55	0%	\$10,843,233.45	84%	\$2,105,094.10	8-Aug-18	31-Oct-19	450	10-Jul-20	703	56%	30-Mar-21	91%	966	115%
TCN0522142	520142	DTL	Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 3) Autopista Luis A. Ferré PR-52	Metro	52			Ing. Eric Conde Lespier	Ferrovial Agromán, LLC	\$10,932,655.00	\$10,939,459.55	0%		\$10,939,459.55	0%	\$9,316,468.49	85%	\$1,622,991.06	8-Aug-18	1-Oct-19	420	05-Jul-20	696	66%	15-Mar-21	92%	951	126%
B000002493	200293	Bridge Repair	Preservación del Puente Núm. 2032 Sobre PR-128, Carretera PR-2 Kilómetro: 197.8	Oeste	2	197.80	198.03	Ing. José O. Toro Martínez	EJ Construction, SE	\$1,220,004.00	\$2,062,039.16	69%		\$2,062,039.16	69%	\$1,201,255.12	58%	\$860,784.04	24-May-18	19-Mar-19	300	05-May-20	713	138%	13-Mar-21	93%	1025	242%
										88	31-Dec-2020	\$520,838,614.15	\$564,626,693.77		\$5,161,819.17	\$559,788,612.94	\$277,793,898.88		\$281,994,614.09		33174		42804				50021	

	Summary CFI and SPI		
	Original	Revised	Projected
Total Program Cost (\$)	\$520,838,614.15	\$554,626,693.77	\$559,788,512.94
% Change in Total Program Cost		6.5%	7.5%
Sum of Project Duration (days)	33174	42804	50021
% Change in Program Duration		29.0%	50.8%

6.5 Project Data

AC Number	Oracle Number	Contractor	Program	Sub-Program	Dec-20	Last Certification
AC-006282	R060000282	A & M Group, Inc.	AC	AC-2		
AC-015282	R015000282	A & M Group, Inc.	AC	AC-2		
AC-016282	R160000282	A & N Roads Development	AC	AC-2	\$ 509,091.37	8
AC-000313	R000000313	A&N ROADS DEVELOPMENT	AC	AC-3	\$ 789,066.82	3
AC-010163	L000000163	ANIBAL DIAZ CONSTRUCTION, INC.	FHWA		\$ 76,133.13	40
AC-800549	B009999549	Antonio & M Construction, Inc.	FHWA			
AC-020309	FCN0203009	Bermudez, Longo Diaz-Massó, LLC	FHWA			
AC-100218	F000001218	Bermudez, Longo Diaz-Massó, LLC	FHWA			
AC-019970	R000199070	BERMUDEZ, LONGO, DIAZ-MASSO, S.E	FHWA			
AC-800509	L009999509	BERMUDEZ, LONGO, DIAZ-MASSO, S.E	FHWA		\$ 2,072,929.00	4
AC-800509	L009999509	BERMUDEZ, LONGO, DIAZ-MASSO, S.E	FHWA		\$ 1,521,869.50	5A
AC-040409	B000404009	BIM CONTRACTORS, LLC	FHWA			
AC-800501	L009999501	Bonneville Contracting & Technology Group, LLC	FHWA		\$ 16,892.93	30
AC-811579	RCN1199579	CAC CRESPO BUILDERS LLC	FHWA			
AC-991202	BCN9912002	CAC Crespo Builders, LLC	FHWA		\$ 139,084.58	7
AC-006639	RCN0066039	Caribbean Sign Supplies Manufacturers, Inc.	FHWA		\$ 452,971.10	20
AC-990101	L009900101	Caribbean Sign Supply	FHWA			
AC-900112	B009000112	CARIBBEAN SIGN SUPPLY	FHWA			
AC-668504	B006685004	CD BUILDERS , INC	FHWA			
AC-002276	R020000276	CIDRA EXCAVATION LLC	AC	AC-1		
AC-016789	R000167089	CJO Construction Corp.	FHWA		\$ 252,728.45	4
AC-086122	R000861022	CJO Construction Corp.	FHWA			
AC-000544	BCN0005044	CJO Construction Corp.	FHWA		\$ 184,879.36	4
AC-800561	B009999561	Comas & Comas Corp.	FHWA			
AC-002906	BCN0029006	Constructora Hartmann, SE	FHWA			
AC-019146	R000191046	Constructora Hartmann, SE	FHWA			
AC-061511	BCN0615011	Constructora Hartmann, SE	FHWA			
AC-026112	B000026112	CONSTRUCTORA HARTMANN, S.E.	FHWA			
AC-100242	L000001242	CONSTRUCTORA I. MELENDEZ	FHWA			
AC-000212	LCN0000212	Constructora I. Meléndez, LLC	FHWA			
AC-003402	P000034002	CONSTRUCTORA JOSE CARRO	FHWA			
AC-520130	TCN0522130	Constructora Santiago II, Corporation	FHWA			
AC-520143	TCN0522143	Constructora Santiago II, Corporation	FHWA			
AC-800470	B009999470	Constructora Santiago II, Corporation	FHWA			
AC-800548	B009999548	Constructora Santiago II, Corporation	FHWA			
AC-001267	R010000267	Del Valle Group, SP	AC	AC-1		
AC-001275	R010000275	Del Valle Group, SP	AC	AC-1		
AC-001747	M000017047	Del Valle Group, SP	LOCAL			
AC-001870	R000018070	Del Valle Group, SP	FHWA			
AC-003275	R030000275	Del Valle Group, SP	AC	AC-1		
AC-003276	R030000276	Del Valle Group, SP	AC	AC-1		
AC-005383	R000053083	Del Valle Group, SP	FHWA		\$ 777,348.90	15
AC-017519	R000175019	Del Valle Group, SP	FHWA		\$ 89,485.76	23
AC-019143	BCN0191043	Del Valle Group, SP	FHWA			
AC-100085	F000010185	Del Valle Group, SP	FHWA			
AC-100237	R000001237	Del Valle Group, SP	FHWA			
AC-200283	R000002483	Del Valle Group, SP	FHWA		\$ 196,022.71	9
AC-520122	T000522122	Del Valle Group, SP	FHWA			
AC-520127	B000522127	Del Valle Group, SP	FHWA			
AC-520128	BCN0522128	Del Valle Group, SP	FHWA			
AC-520133	RCN0522133	Del Valle Group, SP	FHWA			
AC-520140	RCN0522140	Del Valle Group, SP	FHWA		\$ 1,079,507.57	18
AC-520144	R000522144	Del Valle Group, SP	FHWA		\$ 1,301,275.36	11
AC-800421	R009999421	Del Valle Group, SP	LOCAL			
AC-800534	T009999534	Del Valle Group, SP	FHWA		\$ 653,394.03	18
AC-000322	R000000322	DEL VALLE GROUP, S.P.	AC	AC-3	\$ 454,349.33	1
AC-100241	R000001241	DEL VALLE GROUP, S.P.	FHWA			
AC-000259	LCN0000259	Desarrolladora JA, Inc.	FHWA			
AC-001869	R000018069	Desarrolladora JA, Inc.	FHWA		\$ 35,544.86	23
AC-002065	RCN0020065	Desarrolladora JA, Inc.	FHWA		\$ 2,176,838.88	15
AC-006638	T000066038	Desarrolladora JA, Inc.	FHWA			
AC-015236	R000152036	Desarrolladora JA, Inc.	FHWA		\$ 78,692.80	5
AC-026124	B000026124	Desarrolladora JA, Inc.	ESTATAL		\$ 1,474,165.46	3
AC-042801	B000428001	Desarrolladora JA, Inc.	FHWA			
AC-100088	R000010188	Desarrolladora JA, Inc.	FHWA			
AC-520137	RCN0522137	Desarrolladora JA, Inc.	FHWA			

6.5 Project Data

AC Number	Oracle Number	Contractor	Program	Sub-Program	Dec-20	Last Certification
AC-520138	RCN0522138	Desarrolladora JA, Inc.	FHWA		\$ 262,150.77	15
AC-800560	B009999560	Desarrolladora JA, Inc.	FHWA			
AC-814263	R149999263	Desarrolladora JA, Inc.	FHWA	FHWA-ESTATAL		
AC-082409	BCN0824009	Desarrollos 3V, Inc.	FHWA			
AC-005269	R050000269	Design Build, LLC	PEMOC			
AC-013282	R013000282	Design Build, LLC	AC	AC-2		
AC-014282	R014000282	Design Build, LLC	AC	AC-2		
AC-000310	R000000310	DESIGN BUILD, LLC	AC	AC-3		
AC-000316	R000000316	DESIGN BUILD, LLC	AC	AC-3	\$ 576,297.20	2
AC-010031	B000100031	EJ Construction, SE	FHWA		\$ 307,357.82	14
AC-200293	BCN0002493	EJ Construction, SE	FHWA		\$ 82,738.75	22
AC-014354	BCN0143054	Empresas JBR, Inc.	FHWA			
AC-051211	B000512011	Empresas JBR, Inc.	LOCAL		\$ 65,618.80	3
AC-100087	R000010187	Ferrovial Agromán	FHWA			
AC-300118	R000030118	Ferrovial Agromán	FHWA		\$ 29,650.35	18
AC-200266	F000002466	Ferrovial Agromán	FHWA			
AC-001266	R010000266	Ferrovial Agromán, LLC	AC	AC-1		
AC-002273	R020000273	Ferrovial Agromán, LLC	PEMOC		\$ 668,873.13	21
AC-003266	R030000266	Ferrovial Agromán, LLC	AC	AC-1		
AC-520131	TCN0522131	Ferrovial Agromán, LLC	FHWA		\$ 1,290,539.89	17
AC-520135	R000522135	Ferrovial Agromán, LLC	FHWA		\$ 257,303.76	10
AC-520141	TCN0522141	Ferrovial Agromán, LLC	FHWA		\$ 54,222.63	23
AC-520142	TCN0522142	Ferrovial Agromán, LLC	FHWA		\$ 48,955.95	23
AC-800467	F009999467	Ferrovial Agromán, LLC	FHWA		\$ 679,015.39	67
AC-800533	T009999533	Ferrovial Agromán, LLC	FHWA		\$ 862,056.89	13
AC-011534	R000115034	Ferrovial Agromán, LLC	FHWA		\$ 419,100.88	6
AC-000911	M000009011	Ferrovial Agromán, SA	FHWA			
AC-002131	L000021031	Ferrovial Agromán, SA	FHWA		\$ 141,355.63	88
AC-065604	R000656004	Ferrovial Agromán, SA	LOCAL			
AC-100235	F000001235	GILL ENGINEERING GROUP	FHWA			
AC-002907	L000029007	Gill Engineering Group, Inc.	FHWA			
AC-015237	RCN0152037	Gill Engineering Group, Inc.	FHWA			
AC-017416	B000174016	Gill Engineering Group, Inc.	FHWA			
AC-200291	F000002491	Gill Engineering Group, Inc.	FHWA			
AC-001276	R010000276	Harry Auto Kool, Inc.	AC	AC-1		
AC-001282	R010000282	Harry Auto Kool, Inc.	AC	AC-2		
AC-009282	R090000282	J.R. ASPHALT INC	AC	AC-2	\$ 556,712.71	3
AC-004282	R040000282	J.R Site Construction, Corp.	AC	AC-2	\$ 210,197.34	9
AC-008282	R080000282	J.R Site Construction, Corp.	AC	AC-2		
AC-800562	B009999562	JJM Construction Corp.	FHWA			
AC-003270	R030000270	JM Caribbean Builders Corp.	PEMOC			
AC-009282	R009000282	JR Asphalt, Inc.	AC	AC-2		
AC-000915	M000009015	LPC & D, Inc.	FHWA			
AC-018193	BCN1181093	LPC & D, Inc.	FHWA		\$ 597,319.49	7
AC-520125	B000522125	LPC & D, Inc.	FHWA		\$ 1,118,230.65	4
AC-014813	S000148013	LPC & D, Inc.	FHWA			
AC-800466	R009999466	LPC & D, Inc.	ESTATAL			
AC-001872	T000018072	LPC Contractors, Inc.	FHWA		\$ 395,988.62	7
AC-111136	R000111136	LPC Contractors, Inc.	FHWA		\$ 523,555.07	9
AC-002267	R020000267	LUJANI General Contractor, Inc.	AC	AC-1		
AC-002275	R020000275	LUJANI General Contractor, Inc.	AC	AC-1		
AC-026124	L000260124	LUJANI General Contractor, Inc.	ESTATAL			
AC-001273	R010000273	Maglez Engineering and Contractors Corporation	PEMOC		\$ 840,562.08	12
AC-003277	R030000277	Maglez Engineering and Contractors Corporation	AC	AC-1		
AC-017333	F000173033	Maglez Engineering and Contractors Corporation	FHWA		\$ 765,984.23	7
AC-111131	RCN0111131	Maglez Engineering and Contractors Corporation	FHWA		\$ 162,907.60	5
AC-002277	R020000277	Nieves & Nieves, Engineers and Contractors, Inc.	AC	AC-1		
AC-002284	R020000284	Nieves & Nieves, Engineers and Contractors, Inc.	AC	AC-2	\$ 68,520.00	9
AC-800356	RCN9999356	Nieves & Nieves, Engineers and Contractors, Inc.	FHWA			
AC-017745	R000177045	Obratec Contratista General, Inc.	FHWA		\$ 458,161.96	2
AC-805271	B059999271	Obratec Contratista General, Inc.	FHWA		\$ 64,216.32	3
AC-075206	B000752006	Obratec Contratista General, Inc.	FHWA			
AC-091206	BCN0912006	Obratec Contratista General, Inc.	FHWA			
AC-800550	B009999550	Obratec Contratista General, Inc.	FHWA			
AC-083503	R000835003	Piloto Construction, LLC	FHWA			
AC-083503	Y000835003	Piloto Construction, LLC	FHWA		\$ 436,497.79	5

6.5 Project Data

AC Number	Oracle Number	Contractor	Program	Sub-Program	Dec-20	Last Certification
AC-093001	R000930001	Piloto Construction, LLC	FHWA		\$ 134,717.70	9
AC-100081	RCN0010181	PILOTO CONSTRUCTION LLC	FHWA			
AC-004271	R040000471	Professional Asphalt, LLC	PEMOC		\$ 204,082.94	12
AC-000311	R000000311	Professional Asphalt, LLC	AC	AC-3		
AC-017282	R017000282	Professional Asphalt, LLC	AC	AC-2		
AC-002269	R020000269	Puerto Rico Asphalt, LLC	PEMOC			
AC-002282	R020000282	Puerto Rico Asphalt, LLC	AC	AC-2		
AC-018282	R180000282	Puerto Rico Asphalt, LLC	AC	AC-2	\$ 1,102,789.14	4
AC-800523	LCN9999523	QUALITY CONSTRUCTION SERVICES II, LLC	FHWA			
AC-003282	R030000282	R & F Asphalt Unlimited, Inc.	AC	AC-2	\$ 386,770.17	6
AC-520134	R000522134	R & F Asphalt Unlimited, Inc.	FHWA		\$ 947,374.51	5
AC-000317	R000000317	R & F ASPHALT UNLIMITED, INC.	AC	AC-3	\$ 1,733,997.17	1
AC-015235	RCN0152035	R/O Rental Equipment	FHWA			
AC-014066	R000140066	RBC Construction Corporation	FHWA		\$ 230,479.58	35
AC-001270	R010000270	Robles Asphalt, Corp.	PEMOC			
AC-002270	R020000270	Robles Asphalt, Corp.	PEMOC			
AC-003267	R030000267	Robles Asphalt, Corp.	AC	AC-1		
AC-000272	R000000272	Super Asphalt Pavement Corporation	PEMOC		\$ 26,919.56	5
AC-000280	R000000280	Super Asphalt Pavement Corporation	ESTATAL			
AC-001271	R010000271	Super Asphalt Pavement Corporation	PEMOC		\$ 367,202.90	18
AC-001284	R010000284	Super Asphalt Pavement Corporation	AC	AC-2		
AC-002266	R020000266	Super Asphalt Pavement Corporation	AC	AC-1		
AC-002271	R020000271	Super Asphalt Pavement Corporation	PEMOC			
AC-003269	R030000269	Super Asphalt Pavement Corporation	PEMOC			
AC-003271	R030000271	Super Asphalt Pavement Corporation	PEMOC			
AC-004269	R040000269	Super Asphalt Pavement Corporation	PEMOC			
AC-007282	R070000282	Super Asphalt Pavement Corporation	AC	AC-2		
AC-010282	R100000282	Super Asphalt Pavement Corporation	AC	AC-2		
AC-011282	R110000282	Super Asphalt Pavement Corporation	AC	AC-2	\$ 1,697,560.43	10
AC-014979	R000149079	Super Asphalt Pavement Corporation	FHWA			
AC-111135	R000111135	Super Asphalt Pavement Corporation	FHWA			
AC-800546	R009999546	Super Asphalt Pavement Corporation	FHWA			
AC-200305	R000002305	SUPER ASPHALT PAVEMENT CORP.	FHWA			
AC-000309	R000000309	SUPER ASPHALT PAVEMENT CORP.	AC	AC-3	\$ 1,335,183.41	2
AC-010166	L000000166	TAMRIO INC.	FHWA			
AC-011417	BCN0114017	Tamrío, Inc.	FHWA			
AC-076522	B000765022	Tamrío, Inc.	FHWA			
AC-200280	F000002480	Tamrío, Inc.	FHWA			
AC-800400	R009999400	Tamrío, Inc.	FHWA			
AC-800563	B009999563	Tamrío, Inc.	FHWA			
AC-802271	B020014271	Tamrío, Inc.	FHWA			
AC-800551	B009999551	Three O. Contractors SE	FHWA			
AC-001277	R010000277	Transporte Rodríguez Asfalto, Inc.	AC	AC-1		
AC-003273	R030000273	Transporte Rodríguez Asfalto, Inc.	PEMOC			
AC-005282	R050000282	Transporte Rodríguez Asfalto, Inc.	AC	AC-2		
AC-010272	RCN0102072	Transporte Rodríguez Asfalto, Inc.	FHWA			
AC-011535	R000115035	Transporte Rodríguez Asfalto, Inc.	FHWA		\$ 859,090.36	4
AC-011630	R000116030	Transporte Rodríguez Asfalto, Inc.	FHWA		\$ 1,384,538.35	8
AC-014984	R000149084	Transporte Rodríguez Asfalto, Inc.	FHWA			
AC-200306	R000002306	Transporte Rodríguez Asfalto, Inc.	FHWA			
AC-200307	R000020307	Transporte Rodríguez Asfalto, Inc.	FHWA		\$ 1,174,141.90	8
AC-001269	R010000269	Unique Builders, Inc.	PEMOC			
AC-017418	F000174018	Unique Builders, Inc.	FHWA			
AC-018809	F000188009	Unique Builders, Inc.	FHWA			
AC-001523	R000015023	UNITED SURETY & INDEMNITY COMPANY	FHWA			
AC-001206	R000012006	Venegas Construction, Corp.	FHWA			
					\$ 37,861,211.72	

6.6 Project Data (EM)

AC Number	Oracle Number	Contractor	Program	Sub-Program	Dec-20	Last Certification
AC-815535	L159999535	AIREKO ENERGY SOLUTION LLC	FHWA Emergencia			
AC-820536	L209999536	BEGINNERS GENERAL CONTRACTORS	FHWA Emergencia			
AC-020309	FCN0203009	Bermudez, Longo Diaz-Massó, LLC	FHWA Emergencia	FHWA-ER		
AC-802535	L029999535	BERMUDEZ, LONGO, DIAZ-MASSO, S.E.	FHWA Emergencia			
AC-818535	L189999535	BERMUDEZ, LONGO, DIAZ-MASSO, S.E.	FHWA Emergencia			
AC-837536	R379999536	BEST WORK CONST S.E.	FHWA Emergencia			
AC-092713	B000927013	BIM Contractors, LLC	FHWA Emergencia			
AC-804535	L049999535	BONNEVILLE CONTRACTING & TECHNOLOGY GROUP, INC.	FHWA Emergencia			
AC-111142	R000111042	C.J.O. CONSTRUCTION CORP.	FHWA Emergencia	LLUVIAS		
AC-811579	RCN1199579	CAC CRESPO BUILDERS LLC	FHWA Emergencia			
AC-006639	RCN0066039	Caribbean Sign Supplies Manufacturers, Inc.	FHWA Emergencia	FHWA-ER	\$ 55,573.67	20
AC-014080	R000140080	CARRO & CARRO ENTERPRISES, INC.	FHWA Emergencia			
AC-015572	R000155072	CARRO & CARRO ENTERPRISES, INC.	FHWA Emergencia		\$ 37,874.75	2
AC-800561	B009999561	COMAS & COMAS CONTRACTORS, CORP	FHWA Emergencia			
AC-832536	L329999536	COMAS & COMAS CONTRACTORS, CORP	FHWA Emergencia			
AC-800573	R009999573	COMAS & COMAS CONTRACTORS, CORP.	FHWA Emergencia			
AC-111139	B000111039	CONSTRUCTORA HARTMANN, S.E.	FHWA Emergencia			
AC-816536	L169999536	CONSTRUCTORA HARTMANN, S.E.	FHWA Emergencia			
AC-301144	B000003344	CONSTRUCTORA I. MELENDEZ	FHWA Emergencia			
AC-800406	R009999406	CONSTRUCTORA I. MELENDEZ	FHWA Emergencia			
AC-813590	L139999590	CONSTRUCTORA I. MELENDEZ	FHWA Emergencia	FONDOS FEMA	\$ 299,895.50	6
AC-806590	L069999590	CONSTRUCTORA I. MELENDEZ	FHWA Emergencia			
AC-825536	L259999536	CONSTRUCTORA I. MELENDEZ	FHWA Emergencia			
AC-809536	L099999536	CONSTRUCTORA JOSE CARRO	FHWA Emergencia			
AC-111143	R000111043	CONSTRUCTORA NIEVES, INC.	FHWA Emergencia		\$ 54,446.92	4
AC-111143	R000111043	CONSTRUCTORA NIEVES, INC.	FHWA Emergencia	LLUVIAS		
AC-140029	R000014029	CONTINENTAL CONSTRUCTION & CONSULTING LLC.	FHWA Emergencia			
AC-801590	L019999590	CONTINENTAL CONSTRUCTION & CONSULTING LLC.	FHWA Emergencia		\$ 132,538.38	5
AC-812536	L129999536	CSCG INC	FHWA Emergencia		\$ 408,801.08	15
AC-836536	R369999536	Del Valle Group, SP	FHWA Emergencia			
AC-520140	RCN0522140	Del Valle Group, SP	FHWA Emergencia	FHWA-ER		
AC-005383	R000053083	Del Valle Group, SP	FHWA Emergencia	FHWA-ER		
AC-800623	L009999623	DEL VALLE GROUP, S.P.	FHWA Emergencia	FONDOS FEMA	\$ 867,536.55	1
AC-002065	RCN0020065	Desarrolladora JA, Inc.	FHWA Emergencia	FHWA-ER	\$ 26,120.00	15
AC-140028	R000014028	Design Build, LLC	FHWA Emergencia			
AC-803590	L039999590	Design Build, LLC	FHWA Emergencia			
AC-144301	R001443001	Design Build, LLC	FHWA Emergencia			
AC-809590	L099999590	EJ CONSTRUCTION, SE	FHWA Emergencia			
AC-800569	R009999569	EMPRESAS JBR, INC.	FHWA Emergencia	LLUVIAS		
AC-095703	B000957003	FERROVIAL AGROMAN	FHWA Emergencia			
AC-807536	L079999536	FERROVIAL AGROMAN	FHWA Emergencia			
AC-803535	L039999535	FERROVIAL AGROMAN	FHWA Emergencia			
AC-015107	B000151007	FERROVIAL AGROMAN	FHWA Emergencia			
AC-200304	R000002304	FERROVIAL AGROMAN	FHWA Emergencia			
AC-011534	R000115034	FERROVIAL AGROMAN	FHWA Emergencia	FHWA-ER		
AC-520135	R000522135	Ferrovial Agromán, LLC	FHWA Emergencia	FHWA-ER	\$ 23,230.00	10
AC-111140	R000111040	Gill Engineering Group, Inc.	FHWA Emergencia			
AC-808590	L089999590	GUEVAREZ & GUEVAREZ CORP.	FHWA Emergencia	TERREMOTOS		
AC-800571	R009999571	HDT GROUP CORP	FHWA Emergencia	LLUVIAS		
AC-809535	L099999535	JC & ASSOCIATES PROPERTY MANAGEMENT GROUP INC.	FHWA Emergencia			
AC-845536	L459999536	JJM CONSTRUCTION, CORP.	FHWA Emergencia			
AC-800570	R009999570	JJM CONSTRUCTION, CORP.	FHWA Emergencia	LLUVIAS		
AC-800572	R009999572	JJM CONSTRUCTION, CORP.	FHWA Emergencia	LLUVIAS		
AC-800609	L009999609	JJM CONSTRUCTION, CORP.	FHWA Emergencia	FONDOS FEMA	\$ 77,813.40	1
AC-805590	L059999590	JIM CARIBBEAN BUILDERS CORP.	FHWA Emergencia	TERREMOTOS		
AC-811590	L119999590	LUJANI GENERAL CONTRACTORS INC	FHWA Emergencia			
AC-804590	L049999590	LUJANI GENERAL CONTRACTORS, INC	FHWA Emergencia			
AC-111145	R000111045	LUJANI GENERAL CONTRACTORS, INC	FHWA Emergencia	LLUVIAS		
AC-844579	RCN4499579	LUJANI GENERAL CONTRACTORS, INC	FHWA Emergencia		\$ 405,217.98	2
AC-838536	R389999536	MAGLEZ ENGINEERINGS AND CONTRACTORS CORP	FHWA Emergencia			
AC-111140	R000111040	MAGLEZ ENGINEERINGS AND CONTRACTORS CORP	FHWA Emergencia	FHWA-ER		
AC-017333	F000173033	MAGLEZ ENGINEERINGS AND CONTRACTORS CORP.	FHWA Emergencia	FHWA-ER	\$ 36,145.00	7
AC-065605	RCN0656005	NIEVES & NIEVES, ENGINEERS AND C	FHWA Emergencia	FHWA-ER	\$ 818,924.79	15
AC-824536	L249999536	NORVAN GENERAL CONTRACTOR, INC.	FHWA Emergencia		\$ 47,583.42	12
AC-807590	L079999590	Obratec Contratista General, Inc.	FHWA Emergencia			
AC-012329	R000123029	Obratec Contratista General, Inc.	FHWA Emergencia			
AC-813536	L139999536	Obratec Contratista General, Inc.	FHWA Emergencia			
AC-100081	R000010181	Piloto Construction, LLC	FHWA Emergencia	FHWA-ER	\$ 254,974.97	3
AC-808535	L089999535	PRIME ELECTRIC CORP.	FHWA Emergencia			
AC-810590	L109999590	ROBLES ASPHALT INC	FHWA Emergencia			
AC-827536	L279999536	SANTA & CO. CORP	FHWA Emergencia			
AC-802590	L029999590	TAMRIO INC.	FHWA Emergencia	TERREMOTOS	\$ 761,286.56	9
AC-200306	R000002306	TRANSPORTE RODRIGUEZ ASFALTO, INC.	FHWA Emergencia	FHWA-ER		
AC-200307	R000020307	TRANSPORTE RODRIGUEZ ASFALTO, INC.	FHWA Emergencia	FHWA-ER	\$ 22,405.00	9
AC-816535	L169999535	UNIQUE BUILDERS, INC.	FHWA Emergencia			
AC-807535	L079999535	UNIQUE BUILDERS, INC.	FHWA Emergencia			
AC-001206	R000012006	VENEGAS CONSTRUCTION CORP	FHWA Emergencia	FHWA-ER	\$ 50,032.00	
TOTAL					\$ 4,380,399.97	
FHWA Emergencia					\$ 1,086,462.53	
FHWA-ER					\$ 1,287,405.43	
LLUVIAS					\$ -	
TERREMOTOS					\$ 761,286.56	
FONDOS FEMA					\$ 1,245,245.45	
Total					\$ 4,380,399.97	

6.7 CIP KPIs

PROGRAM	KPI	Target	ACTUAL			
			Q1	Q2	Q3	Q4
PRECONSTRUCTION	Delays in NTP (Days)	<30	-7.6	20.1		
	% Planned NTP Awards	>80%	105%	75%		
	% Soft vs Hard Cost	15%	*	*		
				Regular	ER	
	% Federal Funds Obligated	>90%	88.6%		65.9%	
CONSTRUCTION	% Change in Cost	<15%	6.5%	7.5%		
	% Change in Duration	<25%	51.4%	50.8%		
	Disbursement Variance	20%	-100.1%	-4.0%		

* Actual not relevant due to inadequate soft cost budget assignment.

6.8 Safety KPIs									
Category	KPI	FP Target	Recommended Target	Target Year	Reporting Unit	Reporting Frequency	Actual	Reporting Period	Comments
Safety	# of road fatalities per 100M VMT	1.85	<1.86	2023	5-Yrs Moving Average	Annually	1.980	2015-2019	I recommend using the 5-Yrs Moving Average to discard outliers
	# of road serious injuries per 100M VMT	31.7	<25.39	2023	5-Yrs Moving Average	Annually	28.418	2015-2019	
Asset Quality	% of Interstate Pavement in Good condition	>2%	>5%	2022	Past two Yr Performance	Annually	15.2%	2018 & 2019	The FP targets are based on the TAMP for 2028 as the Target Year. The reporting is based on two years performance. The recommended Target is for 2022.
	% of Interstate Pavement in Poor condition	<5%	<14%	2022	Past two Yr Performance	Annually	12.0%	2018 & 2019	
	% of Non-Interstate NHS Pavement in Good condition	>2%	>2%	2022	Past two Yr Performance	Annually	2.6%	2018 & 2019	
	% of Non-Interstate NHS Pavement in Poor Condition	<20%	<20%	2022	Past two Yr Performance	Annually	7.8%	2018 & 2019	
	% of NHS bridges in Good condition	>10%	>10%	2022	Past two Yr Performance	Annually	18.0%	2018 & 2019	
	% of NHS bridges in Poor condition	<10%	<10%	2022	Past two Yr Performance	Annually	9.0%	2018 & 2019	
Congestion	\$ of congestion cost per customer	\$1,045							No information is available
	Travel time index	1.23							
		Mins for incident response	<15 mins	<15 mins	2021	Monthly Performance	Monthly	0.7	December 2020

Serious Injury Rate		
2015	28.851	5-Yrs Moving Average
2016	29.300	
2017	20.150	
2018	27.180	
2019	36.610	

Fatality Rate		
2015	2.130	5-yrs Moving Average
2016	1.920	
2017	1.930	
2018	1.950	
2019	1.968	

7.1 Main B2A targets

In \$ Thousands	FY21 Budget	July YTD Budget	August YTD Budget	September YTD Budget	October YTD Budget	November YTD Budget	December YTD Budget	January YTD Budget	February YTD Budget	March YTD Budget	April YTD Budget	May YTD Budget	June YTD Budget
Toll fare revenue	\$ 99,139	\$ 7,320	\$ 15,036	\$ 23,157	\$ 31,570	\$ 40,076	\$ 48,187	\$ 56,411	\$ 64,648	\$ 73,390	\$ 82,144	\$ 90,834	\$ 99,139
Transit revenue	\$ 25,314	\$ 417	\$ 864	\$ 1,342	\$ 4,016	\$ 6,686	\$ 9,332	\$ 11,982	\$ 14,635	\$ 17,310	\$ 19,980	\$ 22,645	\$ 25,314
Toll fine revenue	\$ 17,093	\$ -	\$ 256	\$ 726	\$ 1,482	\$ 2,545	\$ 4,267	\$ 5,713	\$ 7,383	\$ 9,461	\$ 11,522	\$ 14,053	\$ 17,093
Other operating income	\$ 4,918	\$ 285	\$ 570	\$ 2,355	\$ 2,629	\$ 2,924	\$ 3,205	\$ 3,494	\$ 3,779	\$ 4,064	\$ 4,349	\$ 4,633	\$ 4,918
Operating FTA funds	\$ 20,000	\$ 1,665	\$ 3,332	\$ 4,998	\$ 6,664	\$ 8,330	\$ 9,996	\$ 11,662	\$ 13,328	\$ 14,994	\$ 16,660	\$ 18,326	\$ 20,000
Operating Commonwealth Transfer	\$ 90,624	\$ 7,552	\$ 15,104	\$ 22,656	\$ 30,208	\$ 37,760	\$ 45,312	\$ 52,864	\$ 60,416	\$ 67,968	\$ 75,520	\$ 83,072	\$ 90,624
Total Operating Revenues	\$ 257,088	\$ 17,240	\$ 35,162	\$ 55,234	\$ 76,540	\$ 98,321	\$ 120,303	\$ 142,126	\$ 164,189	\$ 187,186	\$ 210,174	\$ 233,564	\$ 257,088
Commonwealth CapEx appropriation	\$ 59,067	\$ 4,922	\$ 9,844	\$ 14,766	\$ 19,688	\$ 24,610	\$ 29,532	\$ 34,454	\$ 39,376	\$ 44,298	\$ 49,220	\$ 54,142	\$ 59,067
Abriendo Caminos funds	\$ 73,000	\$ -	\$ -	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000
Capital Commonwealth Transfer	\$ 16,264	\$ 1,355	\$ 2,710	\$ 4,065	\$ 5,420	\$ 6,775	\$ 8,130	\$ 9,485	\$ 10,840	\$ 12,195	\$ 13,550	\$ 14,905	\$ 16,264
FHWA funds	\$ 251,913	\$ 5,930	\$ 14,233	\$ 26,094	\$ 43,885	\$ 64,049	\$ 85,399	\$ 109,127	\$ 132,869	\$ 156,659	\$ 180,558	\$ 204,664	\$ 229,061
Federal Emergency Revenues	\$ 23,868	\$ 333	\$ 666	\$ 999	\$ 1,332	\$ 1,665	\$ 1,998	\$ 2,331	\$ 2,664	\$ 2,997	\$ 3,330	\$ 3,663	\$ 4,000
Capital FTA funds	\$ 65,433	\$ -	\$ 1,278	\$ 1,829	\$ 2,816	\$ 4,082	\$ 5,612	\$ 7,483	\$ 9,977	\$ 13,303	\$ 17,737	\$ 23,111	\$ 29,565
Total Capital Revenues	\$ 489,545	\$ 12,540	\$ 28,731	\$ 120,753	\$ 152,241	\$ 181,080	\$ 220,893	\$ 255,665	\$ 291,738	\$ 331,092	\$ 370,100	\$ 408,453	\$ 446,825
Commonwealth Transfer for Emergency Reserve	\$ 115,512	\$ 9,626	\$ 19,252	\$ 28,878	\$ 38,504	\$ 48,130	\$ 57,756	\$ 67,382	\$ 77,008	\$ 86,634	\$ 96,260	\$ 105,886	\$ 115,512
Total Commonwealth Reserve Transfer	\$ 115,512	\$ 9,626	\$ 19,252	\$ 28,878	\$ 38,504	\$ 48,130	\$ 57,756	\$ 67,382	\$ 77,008	\$ 86,634	\$ 96,260	\$ 105,886	\$ 115,512
Total Consolidated revenues	\$ 862,145	\$ 39,406	\$ 83,145	\$ 204,865	\$ 267,324	\$ 327,531	\$ 398,952	\$ 465,173	\$ 532,935	\$ 604,912	\$ 676,534	\$ 747,902	\$ 819,425
Capital Right of Way payments	\$ 3,300	\$ 82	\$ 201	\$ 413	\$ 628	\$ 789	\$ 1,120	\$ 1,316	\$ 1,617	\$ 1,913	\$ 2,213	\$ 2,599	\$ 3,300
Local Construction costs	\$ 10,000	\$ 259	\$ 621	\$ 1,139	\$ 1,916	\$ 2,796	\$ 3,728	\$ 4,764	\$ 5,801	\$ 6,839	\$ 7,883	\$ 8,935	\$ 10,000
Transit Construction costs	\$ 67,433	\$ -	\$ 1,278	\$ 2,029	\$ 9,316	\$ 11,582	\$ 23,634	\$ 28,269	\$ 34,190	\$ 43,343	\$ 52,042	\$ 59,878	\$ 67,433
Toll Optimization capital costs	\$ 14,747	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Emergency Repair costs	\$ 118	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Emergency Repair costs	\$ 23,868	\$ 333	\$ 666	\$ 999	\$ 1,332	\$ 1,665	\$ 1,998	\$ 2,331	\$ 2,664	\$ 2,997	\$ 3,330	\$ 3,663	\$ 4,000
Non-Federal Highway Construction Hard Costs	\$ 99,136	\$ 2,181	\$ 5,464	\$ 9,225	\$ 15,081	\$ 21,654	\$ 28,587	\$ 41,113	\$ 53,186	\$ 65,282	\$ 77,456	\$ 88,530	\$ 99,136
Non-Federal Highway Construction Soft Costs	\$ 19,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Highway Construction Hard Costs	\$ 238,605	\$ 5,930	\$ 14,233	\$ 26,094	\$ 43,885	\$ 64,049	\$ 85,399	\$ 109,127	\$ 132,869	\$ 156,659	\$ 180,558	\$ 204,664	\$ 229,061
Federal Highway Construction Soft Costs	\$ 13,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Capital Expenditures	\$ 489,545	\$ 8,785	\$ 22,164	\$ 39,899	\$ 72,157	\$ 102,535	\$ 144,466	\$ 186,919	\$ 230,326	\$ 277,034	\$ 323,482	\$ 368,270	\$ 412,930
Construction salaries & related benefits	\$ 23,936	\$ 2,550	\$ 4,420	\$ 6,289	\$ 8,055	\$ 10,151	\$ 11,961	\$ 13,700	\$ 15,440	\$ 17,179	\$ 19,730	\$ 21,469	\$ 23,936
Non-Construction salaries & related benefits	\$ 20,774	\$ 2,222	\$ 3,837	\$ 5,463	\$ 7,088	\$ 8,896	\$ 10,601	\$ 12,174	\$ 13,719	\$ 15,264	\$ 16,892	\$ 18,492	\$ 20,774
Pension costs	\$ 36,508	\$ 3,588	\$ 6,554	\$ 9,527	\$ 12,514	\$ 15,473	\$ 18,499	\$ 21,539	\$ 24,571	\$ 27,455	\$ 30,350	\$ 33,243	\$ 36,508
Operational Right of Way payments	\$ 16,917	\$ 790	\$ 1,283	\$ 2,108	\$ 2,596	\$ 3,299	\$ 3,787	\$ 4,471	\$ 5,043	\$ 5,615	\$ 6,187	\$ 6,759	\$ 7,331
Other construction program expenses	\$ 1,688	\$ 140	\$ 280	\$ 424	\$ 564	\$ 704	\$ 844	\$ 984	\$ 1,124	\$ 1,264	\$ 1,404	\$ 1,548	\$ 1,688
Toll highways administration and maintenance costs	\$ 41,692	\$ 2,735	\$ 5,627	\$ 8,746	\$ 12,201	\$ 15,816	\$ 21,029	\$ 23,946	\$ 27,751	\$ 31,102	\$ 34,351	\$ 37,725	\$ 41,692
Tren Urbano costs	\$ 74,252	\$ 5,091	\$ 10,454	\$ 15,906	\$ 21,428	\$ 26,879	\$ 39,448	\$ 46,379	\$ 51,811	\$ 57,292	\$ 63,164	\$ 68,646	\$ 74,252
Feeder Bus costs	\$ 12,300	\$ 714	\$ 1,039	\$ 1,359	\$ 2,384	\$ 3,411	\$ 4,436	\$ 5,459	\$ 6,484	\$ 7,508	\$ 8,509	\$ 10,109	\$ 11,700
Other operating expenses	\$ 29,021	\$ 1,856	\$ 3,806	\$ 6,069	\$ 8,446	\$ 11,481	\$ 13,855	\$ 16,033	\$ 18,608	\$ 21,010	\$ 23,463	\$ 25,884	\$ 29,021
Total Operating Expenses	\$ 257,088	\$ 19,666	\$ 37,300	\$ 55,891	\$ 75,276	\$ 98,516	\$ 124,660	\$ 146,741	\$ 168,551	\$ 189,188	\$ 211,656	\$ 232,369	\$ 256,488
Reserve deposits for emergencies & unforeseen needs	\$ 66,996	\$ -	\$ -	\$ 6,699	\$ 13,398	\$ 20,097	\$ 26,796	\$ 33,495	\$ 40,194	\$ 46,893	\$ 53,592	\$ 60,291	\$ 66,996
Reserve deposits for outstanding obligations	\$ 40,000	\$ -	\$ -	\$ 4,000	\$ 8,000	\$ 12,000	\$ 16,000	\$ 20,000	\$ 24,000	\$ 28,000	\$ 32,000	\$ 36,000	\$ 40,000
Reserve deposits for unforeseen non-Tile III litigation costs	\$ 8,516	\$ 709	\$ 1,418	\$ 2,127	\$ 2,836	\$ 3,545	\$ 4,254	\$ 4,963	\$ 5,672	\$ 6,381	\$ 7,090	\$ 7,799	\$ 8,516
Total Reserve Deposits	\$ 115,512	\$ 709	\$ 1,418	\$ 12,826	\$ 24,234	\$ 35,642	\$ 47,050	\$ 58,458	\$ 69,866	\$ 81,274	\$ 92,682	\$ 104,090	\$ 115,512
Total Expenditures	\$ 862,145	\$ 29,160	\$ 60,882	\$ 108,616	\$ 171,667	\$ 236,693	\$ 316,176	\$ 392,118	\$ 468,743	\$ 547,496	\$ 627,820	\$ 704,729	\$ 784,930
Toll fare revenue deep dive													
Revenues from existing toll lanes	\$ 96,511	\$ 7,320	\$ 15,036	\$ 23,157	\$ 31,570	\$ 40,076	\$ 48,187	\$ 56,056	\$ 63,879	\$ 72,120	\$ 80,376	\$ 88,607	\$ 96,511
Revenues from new DTL lanes	\$ 2,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 355	\$ 769	\$ 1,270	\$ 1,768	\$ 2,227	\$ 2,628
Total toll fare revenue	\$ 99,139	\$ 7,320	\$ 15,036	\$ 23,157	\$ 31,570	\$ 40,076	\$ 48,187	\$ 56,411	\$ 64,648	\$ 73,390	\$ 82,144	\$ 90,834	\$ 99,139
Toll fine revenue deep dive													
Fines from existing rates	\$ 14,920	\$ -	\$ 223	\$ 634	\$ 1,294	\$ 2,222	\$ 3,725	\$ 4,987	\$ 6,444	\$ 8,258	\$ 10,057	\$ 12,267	\$ 14,920
Fines from tiered rates	\$ 2,173	\$ -	\$ 33	\$ 92	\$ 188	\$ 324	\$ 542	\$ 726	\$ 939	\$ 1,203	\$ 1,465	\$ 1,787	\$ 2,173
Total toll fine revenue	\$ 17,093	\$ -	\$ 256	\$ 726	\$ 1,482	\$ 2,545	\$ 4,267	\$ 5,713	\$ 7,383	\$ 9,461	\$ 11,522	\$ 14,053	\$ 17,093
Transit revenue deep dive													
Tren Urbano fare revenue	\$ 5,138	\$ 385	\$ 796	\$ 1,234	\$ 1,674	\$ 2,110	\$ 2,535	\$ 2,962	\$ 3,387	\$ 3,827	\$ 4,266	\$ 4,699	\$ 5,138
Feeder Bus fare revenue	\$ 491	\$ 32	\$ 68	\$ 108	\$ 155	\$ 202	\$ 236	\$ 272	\$ 313	\$ 361	\$ 405	\$ 450	\$ 491
CARES Act funds	\$ 19,685	\$ -	\$ -	\$ -	\$ 2,187	\$ 4,374	\$ 6,561	\$ 8,748	\$ 10,935	\$ 13,122	\$ 15,309	\$ 17,496	\$ 19,685
Total transit revenue	\$ 25,314	\$ 417	\$ 864	\$ 1,342	\$ 4,016	\$ 6,686	\$ 9,332	\$ 11,982	\$ 14,635	\$ 17,310	\$ 19,980	\$ 22,645	\$ 25,314
FHWA funds deep dive													
Regular FHWA funds	\$ 251,913	\$ 5,930	\$ 14,233	\$ 26,094	\$ 43,885	\$ 64,049	\$ 85,399	\$ 109,127	\$ 132,869	\$ 156,659	\$ 180,558	\$ 204,664	\$ 229,061
Discretionary FHWA funds	\$ 8,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Discretionary FHWA projects	\$ (8,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total FHWA funds	\$ 251,913	\$ 5,930	\$ 14,233	\$ 26,094	\$ 43,885	\$ 64,049	\$ 85,399	\$ 109,127	\$ 132,869	\$ 156,659	\$ 180,558	\$ 204,664	\$ 229,061
Capital FTA funds deep dive													
Regular capital FTA funds	\$ 65,433	\$ -	\$ 1,278	\$ 1,829	\$ 2,816	\$ 4,082	\$ 5,612	\$ 7,483	\$ 9,977	\$ 13,303	\$ 17,737	\$ 23,111	\$ 29,565
Discretionary FTA funds	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Discretionary FTA projects	\$ (6,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total capital FTA funds	\$ 65,433	\$ -	\$ 1,278	\$ 1,829	\$ 2,816	\$ 4,082	\$ 5,612	\$ 7,483	\$ 9,977	\$ 13,303	\$ 17,737	\$ 23,111	\$ 29,565
Federal Emergency Revenues deep dive													
FHWA emergency funds	\$ 19,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FEMA emergency funds	\$ 4,000	\$ 333	\$ 666	\$ 999	\$ 1,332	\$ 1,665	\$ 1,998	\$ 2,331	\$ 2,664	\$ 2,997	\$ 3,330	\$ 3,663	\$ 4,000
Total Federal Emergency Revenues	\$ 23,868	\$ 333	\$ 666	\$ 999	\$ 1,332	\$ 1,665	\$ 1,998	\$ 2,331	\$ 2,664	\$ 2,997	\$ 3,330	\$ 3,663	\$ 4,000
Construction salaries & related benefits deep dive													

7.1 Main B2A targets

In \$ Thousands	FY21 Budget	July YTD Budget	August YTD Budget	September YTD Budget	October YTD Budget	November YTD Budget	December YTD Budget	January YTD Budget	February YTD Budget	March YTD Budget	April YTD Budget	May YTD Budget	June YTD Budget
Other labor costs - Construction	\$ 2,513	\$ 220	\$ 383	\$ 566	\$ 795	\$ 987	\$ 1,177	\$ 1,365	\$ 1,553	\$ 1,741	\$ 1,933	\$ 2,125	\$ 2,513
Total construction payroll costs	\$ 25,026	\$ 2,430	\$ 4,242	\$ 6,135	\$ 8,053	\$ 10,362	\$ 12,312	\$ 14,260	\$ 16,208	\$ 18,156	\$ 20,788	\$ 22,740	\$ 25,026
Non-Construction salaries & related benefits deep dive													
Main salaries - Non-Construction	\$ 10,328	\$ 1,170	\$ 1,946	\$ 2,699	\$ 3,449	\$ 4,202	\$ 4,955	\$ 5,715	\$ 6,491	\$ 7,267	\$ 8,431	\$ 9,207	\$ 10,328
Christmas Bonus - Non-Construction	\$ 193	\$ -	\$ -	\$ -	\$ -	\$ 193	\$ 193	\$ 193	\$ 193	\$ 193	\$ 193	\$ 193	\$ 193
Healthcare costs - Non-Construction	\$ 2,305	\$ 107	\$ 272	\$ 461	\$ 638	\$ 846	\$ 1,054	\$ 1,262	\$ 1,470	\$ 1,678	\$ 1,886	\$ 2,094	\$ 2,305
Early retirement costs - Non-Construction	\$ 6,661	\$ 700	\$ 1,250	\$ 1,811	\$ 2,361	\$ 2,911	\$ 3,461	\$ 4,011	\$ 4,561	\$ 5,111	\$ 5,711	\$ 6,211	\$ 6,661
Other labor costs - Non-Construction	\$ 1,498	\$ 118	\$ 229	\$ 311	\$ 402	\$ 492	\$ 582	\$ 672	\$ 762	\$ 852	\$ 990	\$ 1,080	\$ 1,498
Total non-construction payroll costs	\$ 20,985	\$ 2,095	\$ 3,697	\$ 5,282	\$ 6,850	\$ 8,644	\$ 10,245	\$ 11,853	\$ 13,477	\$ 15,101	\$ 17,211	\$ 18,785	\$ 20,985
Pension costs deep dive													
Pension contributions	\$ 35,642	\$ 3,469	\$ 6,356	\$ 9,230	\$ 12,118	\$ 14,984	\$ 18,161	\$ 21,012	\$ 23,945	\$ 26,785	\$ 29,636	\$ 32,485	\$ 35,642
Administrative pension costs	\$ 866	\$ 99	\$ 198	\$ 297	\$ 396	\$ 495	\$ 539	\$ 583	\$ 627	\$ 670	\$ 714	\$ 758	\$ 866
Total pension costs	\$ 36,508	\$ 3,568	\$ 6,554	\$ 9,527	\$ 12,514	\$ 15,479	\$ 18,699	\$ 21,595	\$ 24,571	\$ 27,455	\$ 30,350	\$ 33,243	\$ 36,508
Other Operating Expenses deep dive													
Non-Title III Professional Service Fees	\$ 8,490	\$ 759	\$ 603	\$ 1,223	\$ 1,952	\$ 2,730	\$ 3,484	\$ 3,895	\$ 4,605	\$ 5,379	\$ 6,200	\$ 6,992	\$ 8,490
Title III Professional Service Fees	\$ 10,000	\$ 833	\$ 1,666	\$ 2,499	\$ 3,332	\$ 4,165	\$ 4,998	\$ 5,831	\$ 6,664	\$ 7,497	\$ 8,330	\$ 9,163	\$ 10,000
Discretionary fund management team	\$ 100	\$ -	\$ -	\$ 10	\$ 20	\$ 30	\$ 40	\$ 50	\$ 60	\$ 70	\$ 80	\$ 90	\$ 100
Ancillary revenue management team	\$ 200	\$ -	\$ -	\$ 20	\$ 40	\$ 60	\$ 80	\$ 100	\$ 120	\$ 140	\$ 160	\$ 180	\$ 200
Electricity costs	\$ 918	\$ 76	\$ 152	\$ 228	\$ 304	\$ 380	\$ 456	\$ 532	\$ 608	\$ 684	\$ 760	\$ 839	\$ 918
Water supply costs	\$ 455	\$ 37	\$ 75	\$ 113	\$ 151	\$ 189	\$ 227	\$ 265	\$ 303	\$ 341	\$ 379	\$ 417	\$ 455
Other expenses	\$ 8,858	\$ 651	\$ 1,310	\$ 1,976	\$ 2,647	\$ 3,318	\$ 4,070	\$ 4,822	\$ 5,574	\$ 6,326	\$ 7,078	\$ 7,830	\$ 8,582
Total Other Operating Expenses	\$ 29,021	\$ 1,856	\$ 3,806	\$ 6,069	\$ 8,446	\$ 11,481	\$ 13,855	\$ 16,033	\$ 18,608	\$ 21,010	\$ 23,463	\$ 25,884	\$ 29,021
Tren Urbano costs deep dive													
Base fee for Tren Urbano operating contract	\$ 48,702	\$ 4,058	\$ 8,117	\$ 12,176	\$ 16,234	\$ 20,292	\$ 24,352	\$ 28,410	\$ 32,468	\$ 36,526	\$ 40,584	\$ 44,642	\$ 48,702
Other costs under Tren Urbano operating contract	\$ 6,400	\$ -	\$ -	\$ -	\$ 570	\$ 1,140	\$ 1,710	\$ 2,280	\$ 2,850	\$ 3,420	\$ 3,990	\$ 4,560	\$ 6,400
Tren Urbano insurance costs	\$ 9,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,155	\$ 8,655	\$ 8,655	\$ 8,655	\$ 9,005	\$ 9,005	\$ 9,005
Tren Urbano electricity costs	\$ 8,200	\$ 550	\$ 929	\$ 1,304	\$ 2,094	\$ 2,814	\$ 3,494	\$ 4,194	\$ 4,894	\$ 5,644	\$ 6,434	\$ 7,184	\$ 8,200
Other regular Tren Urbano costs	\$ 74	\$ 6	\$ 12	\$ 18	\$ 24	\$ 30	\$ 36	\$ 42	\$ 48	\$ 54	\$ 60	\$ 66	\$ 74
COVID-19 special costs	\$ 1,171	\$ 97	\$ 195	\$ 292	\$ 390	\$ 487	\$ 585	\$ 682	\$ 780	\$ 877	\$ 975	\$ 1,073	\$ 1,171
Total Tren Urbano costs	\$ 73,552	\$ 4,711	\$ 9,253	\$ 13,790	\$ 19,312	\$ 24,763	\$ 30,332	\$ 35,843	\$ 41,394	\$ 46,945	\$ 52,496	\$ 58,047	\$ 73,552
Feeder Bus costs deep dive													
Base fee for Feeder Bus operating contract	\$ 9,878	\$ 679	\$ 973	\$ 1,263	\$ 2,128	\$ 2,995	\$ 3,860	\$ 4,724	\$ 5,589	\$ 6,453	\$ 7,594	\$ 8,735	\$ 9,878
Other costs under Feeder Bus operating contract	\$ 1,456	\$ -	\$ -	\$ -	\$ 130	\$ 260	\$ 390	\$ 519	\$ 649	\$ 779	\$ 909	\$ 1,038	\$ 1,456
COVID-19 special costs	\$ 366	\$ 35	\$ 66	\$ 96	\$ 126	\$ 156	\$ 186	\$ 216	\$ 246	\$ 276	\$ 306	\$ 336	\$ 366
Total Feeder Bus costs	\$ 11,700	\$ 714	\$ 1,039	\$ 1,359	\$ 2,384	\$ 3,411	\$ 4,436	\$ 5,459	\$ 6,484	\$ 7,508	\$ 8,809	\$ 10,109	\$ 11,700
Toll highway administration & maintenance costs deep dive													
Variable electronic toll collection fees	\$ 16,876	\$ 1,301	\$ 2,631	\$ 3,976	\$ 5,476	\$ 6,887	\$ 8,332	\$ 9,770	\$ 10,971	\$ 12,377	\$ 13,857	\$ 15,372	\$ 16,876
Highway electricity costs	\$ 4,000	\$ 333	\$ 666	\$ 999	\$ 1,332	\$ 1,665	\$ 1,998	\$ 2,331	\$ 2,664	\$ 2,997	\$ 3,330	\$ 3,663	\$ 4,000
Other toll highway administration & maintenance costs	\$ 20,816	\$ 1,101	\$ 2,330	\$ 3,771	\$ 5,393	\$ 7,564	\$ 10,699	\$ 14,945	\$ 19,116	\$ 23,288	\$ 27,459	\$ 31,630	\$ 40,816
Total Feeder Bus costs	\$ 41,692	\$ 2,735	\$ 5,627	\$ 8,746	\$ 12,201	\$ 16,166	\$ 20,129	\$ 24,092	\$ 28,055	\$ 32,018	\$ 35,981	\$ 39,944	\$ 43,907
Federal Emergency Repair Costs deep dive													
FRWA funded projects	\$ 19,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FEMA funded projects	\$ 4,000	\$ 333	\$ 666	\$ 999	\$ 1,332	\$ 1,665	\$ 1,998	\$ 2,331	\$ 2,664	\$ 2,997	\$ 3,330	\$ 3,663	\$ 4,000
Total federal emergency repair costs	\$ 23,868	\$ 333	\$ 666	\$ 999	\$ 1,332	\$ 1,665	\$ 1,998	\$ 2,331	\$ 2,664	\$ 2,997	\$ 3,330	\$ 3,663	\$ 4,000
Federal Highway Construction Hard Costs deep dive													
Regular federal highway construction projects	\$ 229,061	\$ 5,930	\$ 14,233	\$ 26,094	\$ 43,885	\$ 64,049	\$ 85,399	\$ 109,127	\$ 132,869	\$ 156,659	\$ 180,558	\$ 204,664	\$ 229,061
Additional projects due to CIP optimization	\$ 9,544	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total federal highway construction hard costs	\$ 238,605	\$ 5,930	\$ 14,233	\$ 26,094	\$ 43,885	\$ 64,049	\$ 85,399	\$ 109,127	\$ 132,869	\$ 156,659	\$ 180,558	\$ 204,664	\$ 229,061
Federal Highway Construction Soft Costs deep dive													
Regular federal highway construction projects	\$ 13,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Additional projects due to CIP optimization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total federal highway construction soft costs	\$ 13,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Federal Highway Construction Hard Costs deep dive													
Abriendo Caminos Hard Costs	\$ 68,666	\$ 1,327	\$ 3,115	\$ 5,468	\$ 8,762	\$ 12,432	\$ 16,291	\$ 25,401	\$ 34,054	\$ 42,707	\$ 51,360	\$ 60,013	\$ 68,666
Other Hard Costs	\$ 30,470	\$ 854	\$ 2,049	\$ 3,757	\$ 6,319	\$ 9,222	\$ 12,296	\$ 15,712	\$ 19,131	\$ 22,575	\$ 26,096	\$ 28,517	\$ 30,470
Total non-federal highway construction hard costs	\$ 99,136	\$ 2,181	\$ 5,164	\$ 9,225	\$ 15,081	\$ 21,654	\$ 28,587	\$ 41,113	\$ 53,186	\$ 65,282	\$ 77,456	\$ 88,530	\$ 99,136
Non-Federal Highway Construction Soft Costs deep dive													
Abriendo Caminos Soft Costs	\$ 11,334	\$ 406	\$ 1,713	\$ 2,467	\$ 3,105	\$ 3,326	\$ 4,108	\$ 5,053	\$ 5,923	\$ 6,634	\$ 7,258	\$ 7,693	\$ 8,013
Other Soft Costs	\$ 7,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total non-federal highway construction soft costs	\$ 19,030	\$ 406	\$ 1,713	\$ 2,467	\$ 3,105	\$ 3,326	\$ 4,108	\$ 5,053	\$ 5,923	\$ 6,634	\$ 7,258	\$ 7,693	\$ 8,013
Transit Construction Costs deep dive													
Federally funded projects	\$ 65,433	\$ -	\$ 1,278	\$ 1,829	\$ 8,916	\$ 10,982	\$ 22,834	\$ 27,269	\$ 32,990	\$ 43,943	\$ 50,442	\$ 58,078	\$ 65,433
Locally funded projects	\$ 2,000	\$ -	\$ -	\$ 200	\$ 400	\$ 600	\$ 800	\$ 1,000	\$ 1,200	\$ 1,400	\$ 1,600	\$ 1,800	\$ 2,000
Total transit construction costs	\$ 67,433	\$ -	\$ 1,278	\$ 2,029	\$ 9,316	\$ 11,582	\$ 23,634	\$ 28,269	\$ 34,190	\$ 43,343	\$ 52,042	\$ 59,878	\$ 67,433

Footnotes:

- A - Due to the nature of the budget modification in progress and related disbursement commitments in existing contracts, HTA cannot provide a monthly budget at this time.
- B - Reapportionment approved 10.27.20
- C - Revised on 11.16.20 based on court case delays due to COVID-19

7.2 Additional B2A targets

In \$ Thousands	FY21 Budget	July YTD Budget	August YTD Budget	September YTD Budget	October YTD Budget	November YTD Budget	December YTD Budget	January YTD Budget	February YTD Budget	March YTD Budget	April YTD Budget	May YTD Budget	June YTD Budget
Total Non-Federal highway construction soft costs	\$ 19,030	\$ 406	\$ 1,713	\$ 2,467	\$ 3,105	\$ 3,326	\$ 4,108	\$ 5,053	\$ 5,923	\$ 6,634	\$ 7,258	\$ 7,693	\$ 8,013
Pavement rehabilitation													
Safety improvements													
New road construction													
Bridge repairs													
Congestion management (e.g. DTL)													
Other hard costs													
Total Non-Federal highway construction hard costs	\$ 99,136	\$ 2,181	\$ 5,164	\$ 9,225	\$ 15,081	\$ 21,654	\$ 28,587	\$ 41,113	\$ 53,186	\$ 65,282	\$ 77,456	\$ 88,530	\$ 99,136
Total Non-Federal highway construction costs	\$ 118,166	\$ 2,586	\$ 6,877	\$ 11,692	\$ 18,186	\$ 24,981	\$ 32,695	\$ 46,166	\$ 59,109	\$ 71,917	\$ 84,714	\$ 96,223	\$ 107,149