

# Financial Oversight Management Board for Puerto Rico

## PRHTA Reporting October FY 2023

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**August's SUMMARY**  
 PR-52 & PR-18 DTL's Operations Report  
 Reporting Period: September, 1 to September 30, 2022

Total Traffic 	
Caguas to San Juan (A.M. Configuration)	172,632
San Juan to Caguas (P.M. Configuration)	151,771
<b>Total Traffic</b>	<b>324,403</b>

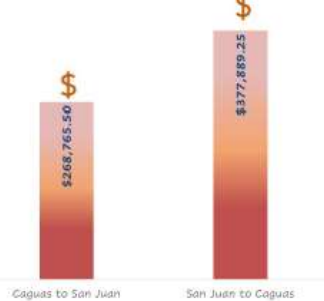
Total Gross* Revenue 	
Caguas to San Juan (A.M. Configuration)	\$ 268,765.50
San Juan to Caguas (P.M. Configuration)	\$ 377,889.25
<b>Total Gross Revenue</b>	<b>\$646,654.75</b>

\* DTL Gross Revenue does not consider the Caguas Norte general purpose lanes toll rate of \$.160.

**Total Traffic per Direction**



**DTL Gross Revenue per Direction**



1.1 Main BZA report											
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)
Toll fare revenue	\$ 152,658	\$ 37,809	\$ 36,639	\$ (1,170)	-3%	\$ 12,698	\$ 11,528	\$ (1,170)	-9%		
Toll fine revenues	\$ 42,945	\$ 6,847	\$ 8,398	\$ 1,551	23%	\$ 2,477	\$ 4,028	\$ 1,551	63%	At the moment no new fines are generated	Improvements to the toll system so that it is reliable and can start the fines process.
Transit Revenue	\$ 5,100	\$ 1,109	\$ 1,025	\$ (84)	-8%	\$ 409	\$ 325	\$ (84)	-21%	Continuous Low Ridership	Improve trust in service and promotion
Other operating income	\$ 10,441	\$ 1,878	\$ 1,864	\$ (14)	-1%	\$ 1,435	\$ 1,421	\$ (14)	-1%		
Operating FTA Funds	\$ 20,000	\$ 4,999	\$ 4,998	\$ (1)	0%	\$ 1,667	\$ 1,666	\$ (1)	0%		
Operating Commonwealth Transfer	\$ 178,777	\$ 44,634	\$ 44,634	\$ (0)	0%	\$ 14,898	\$ 14,898	\$ (0)	0%		
<b>Total Operating Revenues</b>	<b>\$ 409,921</b>	<b>\$ 97,335</b>	<b>\$ 97,618</b>	<b>\$ 283</b>	<b>0%</b>	<b>\$ 33,583</b>	<b>\$ 33,866</b>	<b>\$ 283</b>	<b>1%</b>		
Commonwealth CapEx funds	\$ 111,474	\$ 41,095	\$ 29,128	\$ (11,967)	-29%	\$ 16,649	\$ 4,682	\$ (11,967)	-72%	Delays in requests to the Treasury and execution of the CAPEX program	
Non-ER FHWA funds	\$ 269,734	\$ 43,399	\$ 43,399	\$ -	0%	\$ 12,412	\$ 12,412	\$ -	0%		
Federal Emergency Funds	\$ 33,666	\$ 8,373	\$ 8,954	\$ 581	7%	\$ 1,543	\$ 2,124	\$ 581	38%		
Transit Federal Funds (FTA)	\$ 39,353	\$ 87	\$ 4,325	\$ 4,238	4871%	\$ -	\$ 4,238	\$ 4,238	#DIV/0!		
ARPA	\$ 4,079	\$ 4,079	\$ 4,079	\$ -	0%	\$ 4,079	\$ 4,079	\$ -	0%		
<b>Total Capital Revenues</b>	<b>\$ 458,306</b>	<b>\$ 97,034</b>	<b>\$ 89,885</b>	<b>\$ (7,149)</b>	<b>-7%</b>	<b>\$ 34,684</b>	<b>\$ 27,535</b>	<b>\$ (7,149)</b>	<b>-21%</b>		
Commonwealth Transfer for Emergency Reserve	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
<b>Total Commonwealth Reserve Transfer</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>		
<b>Total Consolidated revenues</b>	<b>\$ 868,227</b>	<b>\$ 194,369</b>	<b>\$ 187,503</b>	<b>\$ (6,866)</b>	<b>-4%</b>	<b>\$ 68,267</b>	<b>\$ 61,401</b>	<b>\$ (6,866)</b>	<b>-10%</b>		
Construction salaries & related benefits	\$ 29,008	\$ 6,515	\$ 6,751	\$ 236	4%	\$ 1,977	\$ 2,213	\$ 236	12%		
Transit Construction Hard Costs	\$ 39,753	\$ 87	\$ 4,326	\$ 4,239	4872%	\$ -	\$ 4,239	\$ 4,239	#DIV/0!		
Transit Construction Soft Costs	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
Emergency Repair Construction Program costs	\$ 41,097	\$ 10,842	\$ 8,982	\$ (1,860)	-17%	\$ 2,096	\$ 236	\$ (1,860)	-89%		
Non-Federal Highway Construction Hard Costs	\$ 36,129	\$ 5,804	\$ 2,243	\$ (3,561)	-61%	\$ 2,092	\$ 711	\$ (1,381)	-66%		
Non-Federal Highway Construction Soft Costs	\$ 52,637	\$ 10,884	\$ 4,812	\$ (6,072)	-56%	\$ 4,051	\$ 1,971	\$ (2,080)	-51%		
Federal Highway Construction Hard Costs	\$ 245,239	\$ 116,364	\$ 234,992	\$ 118,628	102%	\$ 12,998	\$ 165,664	\$ 152,666	1175%		
Federal Highway Construction Soft Costs	\$ 24,495	\$ -	\$ 13,480	\$ 13,480	#DIV/0!	\$ -	\$ 11,670	\$ 11,670	#DIV/0!		
Other capital costs	\$ 27,954	\$ 181	\$ 64	\$ (117)	-45%	\$ 155	\$ 38	\$ (117)	-75%		
<b>Total Capital Expenditures</b>	<b>\$ 496,312</b>	<b>\$ 150,678</b>	<b>\$ 275,650</b>	<b>\$ 124,972</b>	<b>83%</b>	<b>\$ 23,370</b>	<b>\$ 186,742</b>	<b>\$ 163,372</b>	<b>699%</b>		
Non-Construction salaries & related benefits	\$ 22,835	\$ 5,024	\$ 5,071	\$ 47	1%	\$ 1,583	\$ 1,630	\$ 47	3%		
Transit salaries & related benefits	\$ 494	\$ 113	\$ 109	\$ (4)	-4%	\$ 38	\$ 34	\$ (4)	-11%		
Pension costs	\$ 35,724	\$ 8,884	\$ 8,842	\$ (42)	0%	\$ 2,923	\$ 2,881	\$ (42)	-1%		
Operational Right of Way payments	\$ 5,600	\$ 934	\$ 216	\$ (718)	-77%	\$ 759	\$ 41	\$ (718)	-95%		
Toll highway administration and maintenance costs	\$ 47,218	\$ 9,967	\$ 8,953	\$ (1,014)	-10%	\$ 4,150	\$ 3,136	\$ (1,014)	-24%		
Tren Urbano costs	\$ 71,594	\$ 14,983	\$ 14,531	\$ (453)	-3%	\$ 5,320	\$ 4,867	\$ (453)	-9%		
Feeder Bus costs	\$ 12,378	\$ 2,944	\$ 2,843	\$ (101)	-3%	\$ 1,048	\$ 947	\$ (101)	-10%		
Other operating expenses	\$ 39,947	\$ 6,235	\$ 3,366	\$ (2,869)	-46%	\$ 3,542	\$ 652	\$ (2,890)	-82%		
<b>Total Operating Expenses</b>	<b>\$ 235,890</b>	<b>\$ 49,085</b>	<b>\$ 43,930</b>	<b>\$ (5,155)</b>	<b>-11%</b>	<b>\$ 19,364</b>	<b>\$ 14,188</b>	<b>\$ (5,176)</b>	<b>-27%</b>		
Reserve Deposit for Plan of Adjustment (POA)	\$ 49,095	\$ 49,095	\$ -	\$ (49,095)	-100%	\$ 49,095	\$ -	\$ (49,095)	-100%		
Reserve deposits for revision to employee classifications	\$ 7,400	\$ 7,400	\$ 7,400	\$ -	0%	\$ 7,400	\$ 7,400	\$ -	0%		
Reserve deposits for unforeseen non-Title III litigation costs	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	0%	\$ 5,000	\$ 5,000	\$ -	0%		
<b>Total Reserve Deposits</b>	<b>\$ 62,495</b>	<b>\$ 62,495</b>	<b>\$ 13,400</b>	<b>\$ (49,095)</b>	<b>-79%</b>	<b>\$ 61,495</b>	<b>\$ 12,400</b>	<b>\$ (49,095)</b>	<b>-80%</b>		
<b>Total Expenditures</b>	<b>\$ 794,697</b>	<b>\$ 262,257</b>	<b>\$ 332,980</b>	<b>\$ 70,723</b>	<b>27%</b>	<b>\$ 104,229</b>	<b>\$ 213,330</b>	<b>\$ 109,101</b>	<b>105%</b>		
<b>Balance</b>	<b>\$ 73,530</b>	<b>\$ (67,888)</b>	<b>\$ (145,477)</b>	<b>\$ (77,589)</b>	<b>114%</b>	<b>\$ (35,962)</b>	<b>\$ (151,929)</b>	<b>\$ (115,967)</b>	<b>322%</b>		
Total Debt Service Payments	\$ 52,401	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
<b>Total Commonwealth Reserve Transfer</b>	<b>\$ 52,401</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>		
<b>Toll fare revenue deep dive</b>											
Toll fare revenue from current toll fare rates	\$ 142,285	\$ 35,168	\$ 34,168	\$ (1,000)	-3%	\$ 11,769	\$ 10,769	\$ (1,000)	-9%		
Toll fare revenues from increase in toll rates	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 10,371	\$ 2,640	\$ 2,471	\$ (169)	-6%	\$ 928	\$ 759	\$ (169)	-18%		
Toll fare revenues from bi-directional tolling	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
<b>Total toll fare revenue</b>	<b>\$ 152,658</b>	<b>\$ 37,809</b>	<b>\$ 36,639</b>	<b>\$ (1,170)</b>	<b>-3%</b>	<b>\$ 12,698</b>	<b>\$ 11,528</b>	<b>\$ (1,170)</b>	<b>-9%</b>		
<b>Toll fine revenue deep dive</b>											
Toll fine revenue from existing fine rates	\$ 36,784	\$ 6,847	\$ 8,398	\$ 1,551	23%	\$ 2,477	\$ 4,028	\$ 1,551	63%		
Toll fine revenue from tiered fine rates	\$ 6,161	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
<b>Total toll fine revenue</b>	<b>\$ 42,945</b>	<b>\$ 6,847</b>	<b>\$ 8,398</b>	<b>\$ 1,551</b>	<b>23%</b>	<b>\$ 2,477</b>	<b>\$ 4,028</b>	<b>\$ 1,551</b>	<b>63%</b>		
<b>Transit revenue deep dive</b>											
Tren Urbano fare revenue	\$ 4,426	\$ 972	\$ 916	\$ (56)	-6%	\$ 348	\$ 292	\$ (56)	-16%		
Feeder Bus fare revenue	\$ 674	\$ 137	\$ 109	\$ (28)	-20%	\$ 61	\$ 33	\$ (28)	-45%		
<b>Total transit revenue</b>	<b>\$ 5,100</b>	<b>\$ 1,109</b>	<b>\$ 1,025</b>	<b>\$ (84)</b>	<b>-8%</b>	<b>\$ 409</b>	<b>\$ 325</b>	<b>\$ (84)</b>	<b>-21%</b>		
<b>FHWA funds deep dive</b>											
Regular FHWA funds	\$ 208,078	\$ 43,399	\$ 43,399	\$ -	0%	\$ 12,412	\$ 12,412	\$ -	0%		
FHWA "IIA" Highway funds	\$ 16,656	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
FHWA "IIA" Bridge funds	\$ 45,000	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
<b>Total FHWA funds</b>	<b>\$ 269,734</b>	<b>\$ 43,399</b>	<b>\$ 43,399</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ 12,412</b>	<b>\$ 12,412</b>	<b>\$ -</b>	<b>0%</b>		
<b>Capital FTA funds deep dive</b>											
Regular capital FTA funds	\$ 37,753	\$ 87	\$ 4,325	\$ 4,238	4871%	\$ -	\$ 4,238	\$ 4,238	#DIV/0!		
FTA "IIA" funds	\$ 1,600	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
<b>Total capital FTA funds</b>	<b>\$ 39,353</b>	<b>\$ 87</b>	<b>\$ 4,325</b>	<b>\$ 4,238</b>	<b>4871%</b>	<b>\$ -</b>	<b>\$ 4,238</b>	<b>\$ 4,238</b>	<b>#DIV/0!</b>		
<b>Federal Emergency Revenues deep dive</b>											
FHWA emergency funds	\$ 21,635	\$ 8,282	\$ 8,899	\$ 617	7%	\$ 1,494	\$ 2,101	\$ 617	42%		
FEMA emergency funds	\$ 12,031	\$ 92	\$ 55	\$ (37)	-40%	\$ 60	\$ 23	\$ (37)	-61%		
<b>Total Federal Emergency Revenues</b>	<b>\$ 33,666</b>	<b>\$ 8,373</b>	<b>\$ 8,954</b>	<b>\$ 581</b>	<b>7%</b>	<b>\$ 1,543</b>	<b>\$ 2,124</b>	<b>\$ 581</b>	<b>38%</b>		
<b>ARPA Funds</b>											
ARPA Funds	\$ 4,079	\$ 4,079	\$ 4,079	\$ -	0%	\$ 4,079	\$ 4,079	\$ -	0%		
<b>Total ARPA Funds</b>	<b>\$ 4,079</b>	<b>\$ 4,079</b>	<b>\$ 4,079</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ 4,079</b>	<b>\$ 4,079</b>	<b>\$ -</b>	<b>0%</b>		
<b>Commonwealth CapEx funds deep dive</b>											
Commonwealth CapEx appropriation	\$ 53,761	\$ 6,086	\$ 789	\$ (5,297)	-87%	\$ 5,297	\$ -	\$ (5,297)	-100%		
Rollover state capex	\$ 57,713	\$ 35,009	\$ 28,339	\$ (6,670)	-19%	\$ 11,352	\$ 4,682	\$ (6,670)	-59%		
Local emergency funds	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		

1.1 Main B2A report											
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)
Total Commonwealth CapEx funds	\$ 111,474	\$ 41,095	\$ 29,128	\$ (11,967)	-29%	\$ 16,649	\$ 4,682	\$ (11,967)	-72%		
Construction salaries & related benefits deep dive											
Main salaries - Construction	\$ 17,487	\$ 4,748	\$ 4,908	\$ 160	3%	\$ 1,274	\$ 1,434	\$ 160	13%		
Healthcare costs - Construction	\$ 4,554	\$ 964	\$ 1,163	\$ 199	21%	\$ 390	\$ 589	\$ 199	51%		
Christmas bonus - Construction	\$ 336	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
Other labor costs - Construction	\$ 2,710	\$ 487	\$ 424	\$ (63)	-13%	\$ 178	\$ 115	\$ (63)	-35%		
Critical workers program - construction	\$ 1,536	\$ 317	\$ 256	\$ (61)	-19%	\$ 136	\$ 75	\$ (61)	-45%		
Student internship program - construction	\$ 22	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		
Hiring initiative - construction	\$ 2,364	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!		

1.1 Main BZA report												
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	
<b>Total construction payroll costs</b>	\$ 29,008	\$ 6,515	\$ 6,751	\$ 236	4%	\$ 1,977	\$ 2,213	\$ 236	12%			
<b>Non-Construction salaries &amp; related benefits deep dive</b>												
Main salaries - Non-Construction	\$ 10,375	\$ 2,718	\$ 2,750	\$ 32	1%	\$ 766	\$ 798	\$ 32	4%			
Healthcare costs - Non-Construction	\$ 3,239	\$ 495	\$ 608	\$ 113	23%	\$ 199	\$ 312	\$ 113	57%			
Christmas bonus - Non-Construction	\$ 157	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Early retirement costs - Non-Construction	\$ 6,101	\$ 1,499	\$ 1,447	\$ (52)	-9%	\$ 500	\$ 448	\$ (52)	-10%			
Other labor costs - Non-Construction	\$ 1,649	\$ 296	\$ 242	\$ (54)	-18%	\$ 118	\$ 64	\$ (54)	-46%			
Hiring initiatives - non-construction	\$ 2,214	\$ 16	\$ 24	\$ 8	50%	\$ -	\$ 8	\$ 8	#DIV/0!			
<b>Total non-construction payroll costs</b>	\$ 22,835	\$ 5,024	\$ 5,071	\$ 47	1%	\$ 1,583	\$ 1,630	\$ 47	3%			
<b>Transit salaries &amp; related benefits deep dive</b>												
Main salaries - Transit	\$ 375	\$ 89	\$ 84	\$ (5)	-1%	\$ 29	\$ 24	\$ (5)	-17%			
Healthcare costs - Transit	\$ 75	\$ 16	\$ 18	\$ 2	10%	\$ 6	\$ 8	\$ 2	27%			
Christmas bonus - Transit	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Other labor costs - Transit	\$ 39	\$ 8	\$ 7	\$ (1)	-13%	\$ 3	\$ 2	\$ (1)	-35%			
<b>Total Transit payroll costs</b>	\$ 489	\$ 113	\$ 109	\$ (4)	-4%	\$ 38	\$ 34	\$ (4)	-11%			
<b>Pension costs deep dive</b>												
Pension contributions	\$ 35,724	\$ 8,884	\$ 8,842	\$ (42)	0%	\$ 2,923	\$ 2,881	\$ (42)	-1%			
Administrative pension costs	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
<b>Total pension costs</b>	\$ 35,724	\$ 8,884	\$ 8,842	\$ (42)	0%	\$ 2,923	\$ 2,881	\$ (42)	-1%			
<b>Other Operating Expenses deep dive</b>												
Non-Title III Professional Service Fees	\$ 9,956	\$ 1,642	\$ 800	\$ (842)	-51%	\$ 924	\$ 82	\$ (842)	-91%			
Title III Professional Service Fees	\$ 10,000	\$ 2,002	\$ 1,113	\$ (889)	-44%	\$ 889	\$ -	\$ (889)	-100%			
Discretionary fund management team	\$ 308	\$ 31	\$ -	\$ (31)	-100%	\$ 31	\$ -	\$ (31)	-100%			
Electricity costs	\$ 943	\$ 293	\$ 326	\$ 33	11%	\$ 72	\$ 105	\$ 33	45%			
Water supply costs	\$ 514	\$ 141	\$ 151	\$ 11	7%	\$ 42	\$ 52	\$ 11	25%			
Other operating costs	\$ 18,235	\$ 2,127	\$ 976	\$ (1,151)	-54%	\$ 1,585	\$ 413	\$ (1,172)	-74%			
<b>Total Other Operating Expenses</b>	\$ 39,947	\$ 6,235	\$ 3,366	\$ (2,869)	-46%	\$ 3,542	\$ 652	\$ (2,890)	-82%			
<b>Tren Urbano costs deep dive</b>												
Base fee for Tren Urbano operating contract	\$ 50,921	\$ 12,730	\$ 12,739	\$ 10	0%	\$ 4,244	\$ 4,253	\$ 10	0%			
Other costs under Tren Urbano operating contract	\$ 1,500	\$ 150	\$ 16	\$ (134)	-89%	\$ 150	\$ 16	\$ (134)	-89%			
Tren Urbano insurance costs	\$ 8,730	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Tren Urbano electricity costs	\$ 9,824	\$ 2,042	\$ 1,775	\$ (267)	-13%	\$ 865	\$ 598	\$ (267)	-31%			
Other regular Tren Urbano costs	\$ 69	\$ 7	\$ -	\$ (7)	-100%	\$ 7	\$ -	\$ (7)	-100%			
COVID-19 special costs	\$ 550	\$ 55	\$ -	\$ (55)	-100%	\$ 55	\$ -	\$ (55)	-100%			
<b>Total Tren Urbano costs</b>	\$ 71,594	\$ 14,983	\$ 14,530	\$ (453)	-3%	\$ 5,320	\$ 4,867	\$ (453)	-9%			
<b>Feeder Bus costs deep dive</b>												
Base fee for Feeder Bus operating contract	\$ 10,004	\$ 2,500	\$ 2,499	\$ (1)	0%	\$ 834	\$ 833	\$ (1)	0%			
Other costs under Feeder Bus operating contract	\$ 709	\$ 71	\$ -	\$ (71)	-100%	\$ 71	\$ -	\$ (71)	-100%			
Bus rapid transit costs	\$ 1,467	\$ 354	\$ 344	\$ (10)	-3%	\$ 124	\$ 114	\$ (10)	-8%			
COVID-19 special costs	\$ 198	\$ 20	\$ -	\$ (20)	-100%	\$ 20	\$ -	\$ (20)	-100%			
<b>Total Feeder Bus costs</b>	\$ 12,378	\$ 2,944	\$ 2,843	\$ (101)	-3%	\$ 1,048	\$ 947	\$ (101)	-10%			
<b>Toll highway administration &amp; maintenance costs deep dive</b>												
Variable electronic toll collection fees	\$ 22,752	\$ 5,991	\$ 6,109	\$ 118	2%	\$ 1,862	\$ 1,980	\$ 118	6%			
Highway electricity costs	\$ 4,138	\$ 781	\$ 612	\$ (169)	-22%	\$ 201	\$ 169	\$ (169)	-46%			
Other toll highway administration & maintenance costs	\$ 20,458	\$ 3,195	\$ 2,732	\$ (463)	-22%	\$ 1,918	\$ 955	\$ (963)	-50%			
<b>Total highway administration &amp; maintenance costs</b>	\$ 47,318	\$ 9,967	\$ 8,953	\$ (1,014)	-10%	\$ 4,150	\$ 3,136	\$ (1,014)	-24%			
<b>Emergency Repair Construction Program Costs deep dive</b>												
FHWA funded emergency repair costs	\$ 21,635	\$ 9,908	\$ 8,610	\$ (1,298)	-13%	\$ 1,303	\$ -	\$ (1,298)	-100%			
FEMA funded emergency repair costs	\$ 12,031	\$ 107	\$ 47	\$ (60)	-56%	\$ 60	\$ -	\$ (60)	-100%			
Local emergency repair costs	\$ 7,431	\$ 925	\$ 925	\$ -	0%	\$ 731	\$ 731	\$ -	0%			
<b>Total federal emergency repair costs</b>	\$ 41,097	\$ 10,842	\$ 8,982	\$ (1,860)	-17%	\$ 2,096	\$ 236	\$ (1,860)	-89%			
<b>Federal Highway Construction Hard Costs deep dive</b>												
Hard costs for regular federal highway construction	\$ 245,239	\$ 116,364	\$ 234,992	\$ 118,628	102%	\$ 12,998	\$ 165,664	\$ 152,666	1175%			
<b>Total federal highway construction hard costs</b>	\$ 245,239	\$ 116,364	\$ 234,992	\$ 118,628	102%	\$ 12,998	\$ 165,664	\$ 152,666	1175%			
<b>Federal Highway Construction Soft Costs deep dive</b>												
Federal soft costs for planning & compliance	\$ 24,495	\$ -	\$ 13,480	\$ 13,480	#DIV/0!	\$ -	\$ 11,670	\$ 11,670	#DIV/0!			
<b>Total federal highway construction soft costs</b>	\$ 24,495	\$ -	\$ 13,480	\$ 13,480	#DIV/0!	\$ -	\$ 11,670	\$ 11,670	#DIV/0!			
<b>Non-Federal Highway Construction Hard Costs deep dive</b>												
Hard costs for Abriendo Caminos projects - Phase III & IV	\$ 11,879	\$ 4,158	\$ 311	\$ (3,847)	-93%	\$ 1,485	\$ -	\$ (1,485)	-100%			
Hard costs for other non-federal highway construction projects	\$ 23,350	\$ 1,407	\$ 1,548	\$ 141	10%	\$ 528	\$ 461	\$ (67)	-13%			
Local construction costs	\$ 1,000	\$ 240	\$ 394	\$ 144	60%	\$ 80	\$ 170	\$ 90	213%			
<b>Total non-federal highway construction hard costs</b>	\$ 36,129	\$ 5,804	\$ 2,243	\$ (3,561)	-61%	\$ 2,092	\$ 711	\$ (1,381)	-66%			
<b>Non-Federal Highway Construction Soft Costs deep dive</b>												
Soft costs for Abriendo Caminos projects - Phase III & IV	\$ 2,025	\$ 446	\$ 109	\$ (337)	-76%	\$ 203	\$ 109	\$ (94)	-46%			
Non-federal funded project-linked soft costs	\$ 42,036	\$ 9,456	\$ 4,479	\$ (4,977)	-53%	\$ 3,362	\$ 1,707	\$ (1,655)	-49%			
COBG-DIV/MIIT state soft costs	\$ 2,986	\$ 295	\$ 127	\$ (113)	-40%	\$ 238	\$ 127	\$ (113)	-47%			
Capital ROW payments	\$ 6,700	\$ 742	\$ 97	\$ (647)	-97%	\$ 248	\$ 29	\$ (220)	-89%			
<b>Total non-federal highway construction soft costs</b>	\$ 52,637	\$ 10,884	\$ 4,812	\$ (6,072)	-56%	\$ 4,051	\$ 1,971	\$ (2,080)	-51%			
<b>Other Capital Costs deep dive</b>												
Toll optimization costs	\$ 23,429	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Other construction program costs	\$ 1,575	\$ 181	\$ 64	\$ (117)	-65%	\$ 155	\$ 38	\$ (117)	-75%			
Metropolitan broadband project	\$ 2,600	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
ARPA Program costs	\$ 450	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
<b>Total other capital costs</b>	\$ 27,954	\$ 181	\$ 64	\$ (117)	-65%	\$ 155	\$ 38	\$ (117)	-75%			
<b>Debt Service Payments</b>												
Senior lien debt payment	\$ 30,000	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Commonwealth loan payment	\$ 2,401	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
<b>Total other capital costs</b>	\$ 52,401	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
PR-20 revenue	\$ 2,932	\$ 742	\$ 706	\$ (36)	-5%	\$ 265	\$ 229	\$ (36)	-13%
PR-52 revenue	\$ 70,309	\$ 17,666	\$ 16,853	\$ (813)	-5%	\$ 6,181	\$ 5,368	\$ (813)	-13%
PR-53 revenue	\$ 17,038	\$ 4,215	\$ 3,938	\$ (277)	-7%	\$ 1,539	\$ 1,262	\$ (277)	-18%
PR-66 revenue	\$ 34,334	\$ 8,819	\$ 8,083	\$ (736)	-8%	\$ 3,193	\$ 2,457	\$ (736)	-23%
Payments from concessionaires to HTA	\$ 2,542	\$ 669	\$ 669	\$ (0)	0%	\$ 214	\$ 214	\$ (0)	0%
Payments from HTA to concessionaires	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Off-period V-tolls	\$ 15,131	\$ 3,057	\$ 3,919	\$ 862	28%	\$ 377	\$ 1,239	\$ 862	229%
Toll fare revenues from increase in toll rates	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 10,371	\$ 2,640	\$ 2,471	\$ (169)	-6%	\$ 928	\$ 759	\$ (169)	-18%
Toll fare revenues from bi-directional tolling	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total Toll fare revenue</b>	<b>\$ 152,658</b>	<b>\$ 37,809</b>	<b>\$ 36,639</b>	<b>\$ (1,170)</b>	<b>-3%</b>	<b>\$ 12,698</b>	<b>\$ 11,528</b>	<b>\$ (1,170)</b>	<b>-9%</b>
Metro Urbano	\$ 63	\$ 15	\$ 14	\$ (1)	-8%	\$ 5	\$ 4	\$ (1)	-25%
Metrobus	\$ 401	\$ 83	\$ 67	\$ (16)	-19%	\$ 36	\$ 20	\$ (16)	-45%
TU Conexion	\$ 110	\$ 28	\$ 28	\$ (0)	0%	\$ 9	\$ 9	\$ (0)	-1%
Bus Rapid Transit "BRT" fare revenue	\$ 100	\$ 10	\$ -	\$ (10)	-100%	\$ 10	\$ -	\$ (10)	-100%
<b>Total Feeder Bus fare revenue</b>	<b>\$ 674</b>	<b>\$ 137</b>	<b>\$ 109</b>	<b>\$ (28)</b>	<b>-20%</b>	<b>\$ 61</b>	<b>\$ 33</b>	<b>\$ (28)</b>	<b>-45%</b>
Rentals / leases (non-TU related)	\$ 1,412	\$ 339	\$ 329	\$ (10)	-3%	\$ 119	\$ 109	\$ (10)	-9%
Rentals / leases (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Real estate sales	\$ 3,552	\$ 790	\$ 818	\$ 28	4%	\$ 790	\$ 818	\$ 28	4%
Other sources (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other sources (non-TU related)	\$ 5,477	\$ 748	\$ 717	\$ (31)	-4%	\$ 525	\$ 494	\$ (31)	-6%
<b>Total Other operating income</b>	<b>\$ 10,441</b>	<b>\$ 1,878</b>	<b>\$ 1,864</b>	<b>\$ (14)</b>	<b>-1%</b>	<b>\$ 1,435</b>	<b>\$ 1,421</b>	<b>\$ (14)</b>	<b>-1%</b>
PayGo contributions	\$ 35,724	\$ 8,884	\$ 8,842	\$ (42)	0%	\$ 2,923	\$ 2,881	\$ (42)	-1%
Non PayGo contributions	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total Pension contributions</b>	<b>\$ 35,724</b>	<b>\$ 8,884</b>	<b>\$ 8,842</b>	<b>\$ (42)</b>	<b>0%</b>	<b>\$ 2,923</b>	<b>\$ 2,881</b>	<b>\$ (42)</b>	<b>-1%</b>
Highway and transit program delivery	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Audit and financial services	\$ 1,285	\$ 233	\$ 160	\$ (73)	-31%	\$ 117	\$ 44	\$ (73)	-62%
Legal services	\$ 1,030	\$ 123	\$ 26	\$ (97)	-79%	\$ 101	\$ 4	\$ (97)	-96%
Toll optimization services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other professional services	\$ 7,641	\$ 1,286	\$ 614	\$ (672)	-52%	\$ 706	\$ 34	\$ (672)	-95%
<b>Total Non-Title III professional fees</b>	<b>\$ 9,956</b>	<b>\$ 1,642</b>	<b>\$ 800</b>	<b>\$ (842)</b>	<b>-51%</b>	<b>\$ 924</b>	<b>\$ 82</b>	<b>\$ (842)</b>	<b>-91%</b>
Insurance	\$ 2,921	\$ 369	\$ 415	\$ 46	13%	\$ 284	\$ 330	\$ 46	16%
Utility payments (excluding electricity)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Security costs	\$ 1,191	\$ 286	\$ 280	\$ (6)	-2%	\$ 101	\$ 95	\$ (6)	-6%
Repairs & maintenance	\$ 12,900	\$ 2,188	\$ 1,478	\$ (710)	-32%	\$ 1,190	\$ 480	\$ (710)	-60%
Other costs	\$ 3,446	\$ 353	\$ 59	\$ (294)	-83%	\$ 344	\$ 50	\$ (294)	-85%
<b>Total Other toll highway administration &amp; maintenance costs</b>	<b>\$ 20,458</b>	<b>\$ 3,195</b>	<b>\$ 2,232</b>	<b>\$ (963)</b>	<b>-30%</b>	<b>\$ 1,918</b>	<b>\$ 955</b>	<b>\$ (963)</b>	<b>-50%</b>

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Rents & leases	\$ 3,500	\$ 553	\$ 339	\$ (214)	-39%	\$ 327	\$ 113	\$ (214)	-65%
Insurance	\$ 1,837	\$ -	\$ 103	\$ 103	0%	\$ -	\$ 82	\$ 82	0%
Utility payments (excluding electricity and water supply)	\$ 600	\$ 154	\$ 155	\$ 1	1%	\$ 50	\$ 51	\$ 1	3%
Security costs	\$ 1,350	\$ 239	\$ 175	\$ (64)	-27%	\$ 124	\$ 60	\$ (64)	-51%
Transportation expenses	\$ 80	\$ 35	\$ 36	\$ 1	3%	\$ 5	\$ 6	\$ 1	20%
Purchased goods & equipment	\$ 1,509	\$ 173	\$ 99	\$ (74)	-43%	\$ 149	\$ 75	\$ (74)	-50%
Other costs	\$ 9,350	\$ 974	\$ 69	\$ (905)	-93%	\$ 931	\$ 26	\$ (905)	-97%
<b>Total Other expenses (within Other operating expenses)</b>	<b>\$ 18,226</b>	<b>\$ 2,127</b>	<b>\$ 976</b>	<b>\$ (1,151)</b>	<b>-54%</b>	<b>\$ 1,585</b>	<b>\$ 413</b>	<b>\$ (1,172)</b>	<b>-74%</b>
Emergency relief projects	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other TU improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total federally funded transit Construction</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total Local construction soft costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
Pavement rehabilitation	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 1,000	\$ 240	\$ -	\$ (240)	-100%	\$ 80	\$ -	\$ (80)	-100%
<b>Total Local construction hard costs</b>	<b>\$ 1,000</b>	<b>\$ 240</b>	<b>\$ -</b>	<b>\$ (240)</b>	<b>-100%</b>	<b>\$ 80</b>	<b>\$ -</b>	<b>\$ (80)</b>	<b>-100%</b>
<b>Total Local construction costs</b>	<b>\$ 1,000</b>	<b>\$ 240</b>	<b>\$ -</b>	<b>\$ (240)</b>	<b>-100%</b>	<b>\$ 80</b>	<b>\$ -</b>	<b>\$ (80)</b>	<b>-100%</b>
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 24,495	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total Federal highway construction soft costs</b>	<b>\$ 24,495</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
Pavement rehabilitation	\$ 119,801	\$ 87,104	\$ -	\$ (87,104)	-100%	\$ 12,998	\$ -	\$ (12,998)	-100%
Safety improvements	\$ 45,177	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ 60,158	\$ 23,114	\$ -	\$ (23,114)	-100%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ 3,000	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 17,103	\$ 6,146	\$ 6,146	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total Federal highway construction hard costs</b>	<b>\$ 245,239</b>	<b>\$ 116,364</b>	<b>\$ 6,146</b>	<b>\$ (110,218)</b>	<b>-95%</b>	<b>\$ 12,998</b>	<b>\$ -</b>	<b>\$ (12,998)</b>	<b>-100%</b>
<b>Total Federal highway construction costs</b>	<b>\$ 269,734</b>	<b>\$ 116,364</b>	<b>\$ 6,146</b>	<b>\$ (110,218)</b>	<b>-95%</b>	<b>\$ 12,998</b>	<b>\$ -</b>	<b>\$ (12,998)</b>	<b>-100%</b>
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 52,637	\$ 10,884	\$ -	\$ (10,884)	-100%	\$ 4,051	\$ -	\$ (4,051)	-100%
<b>Total Non-Federal highway construction soft costs</b>	<b>\$ 52,637</b>	<b>\$ 10,884</b>	<b>\$ -</b>	<b>\$ (10,884)</b>	<b>-100%</b>	<b>\$ 4,051</b>	<b>\$ -</b>	<b>\$ (4,051)</b>	<b>-100%</b>
Pavement rehabilitation	\$ 11,879	\$ 4,158	\$ -	\$ (4,158)	-100%	\$ 1,485	\$ -	\$ (1,485)	-100%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 24,250	\$ 1,647	\$ -	\$ (1,647)	-100%	\$ 608	\$ -	\$ (608)	-100%
<b>Total Non-Federal highway construction hard costs</b>	<b>\$ 36,129</b>	<b>\$ 5,804</b>	<b>\$ -</b>	<b>\$ (5,804)</b>	<b>-100%</b>	<b>\$ 2,092</b>	<b>\$ -</b>	<b>\$ (2,092)</b>	<b>-100%</b>
<b>Total Non-Federal highway construction costs</b>	<b>\$ 88,766</b>	<b>\$ 16,688</b>	<b>\$ -</b>	<b>\$ (16,688)</b>	<b>-100%</b>	<b>\$ 6,144</b>	<b>\$ -</b>	<b>\$ (6,144)</b>	<b>-100%</b>















Bank Name	Account Name	Account Number	GL Account #	Account description (e.g., fund uses)	Account classification (Operating / Capital)	Cash balance at beginning of first week of month (\$000s)	Cash flow (\$000s)	Cash balance at end of last week of month (\$000s)
Oriental	Construction	1960269874	111001	Main operating account	Operating	1,820,544	(431,212)	1,389,332
Oriental	General	1960269574	111002	ZBA Account - Operation	Operating	-	-	-
Oriental	Deposit Law 30	3225252489	111155	Deposit Law 30 & 31	Operating	15,530,378	7,921,199	23,451,578
Oriental	FTA	1960046672	111005	Federal Transit Administ	Operating	1	11,920	11,921
Firstbank	Autoridad de Ca	3004992473	111156	FHGV	Capital	32,286,870	1,017,165	33,304,035
Firstbank	Autoridad de Ca	3004997726	111157	Abriendo Caminos - Vari	Capital	501	0	501
Firstbank	Autoridad de Ca	3005023768	111158	OPEX Reserve	Operating	94,463,193	1,035	94,464,228
BPPR	Dietas	020-835078	111013	Account related to payrc	Operating	2,244,418	(21,117)	2,223,301
BPPR	Nominas	020-835353	111011	Payroll account	Operating	2,720,153	(921,599)	1,798,554
BPPR	Federal Highway	030-050510	111014	Federal Highway CMIA -	Capital	14,908,360	(781,512)	14,126,848
BPPR	PRHWA Backup	030-020220	111058	PRHWA Backup	Operating	0	-	0
BPPR	Fondos Restrictos	030-055210	111108	Fondos Restrictos - BPPR	Capital	4,919,903	792,660	5,712,563
BPPR	Ingreso de Peaje	020-835116	111016	Relates to toll collections	Operating	19,356,257	5,507,225	24,863,482
BPPR	Multas Autoexp	020-011520	111020	Collections from fines us	Operating	7,024,248	190,319	7,214,567
BPPR	ACT FONDOS CDBG	030-250587	111109	ACT FONDOS CDBG	Operating	31,765	-	31,765
BPPR	FEMA Emergenc	030-086671	111110	Federal Fund FEMA	Operating	1,052,181	22,976	1,075,158
BPPR	Peaje electronic	020-010303	111018	Toll collection account	A	5,000	-	5,000
BPPR	Consolidated Es	030-826411	Not in GL	Distributes funds to Met	A	27,319,579	(2,953,802)	24,365,778
BPPR	ILR	030-826438	Not in GL	Toll collection account. E	A	5,000	-	5,000

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.







2.4 Discretionary funds tracker												
#	Grant Name	Grant Type	Project Description	Estimated Total Cost (Requested)	Soft / Hard Costs	Category	Date Applied	Expected Response Date	Actual Response Date	Granted or Rejected	Amount Granted	Status of Fund Receipt
1												
2												
3												
4												
5												
6												
7												
8												
9												
10												
11												
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31												
32												
33												
34												
35												

Notes:  
Nothing to report yet.

3.1 Fiscal measure data

In \$ Thousands	FY23 Target	YTD Target	YTD Actuals	Variance (\$)	Variance (%)	Monthly target	Monthly actuals	Variance (\$)	Variance (%)	Reasons for Variance	Additional Steps to Address Variance
<b>Creating new Board</b>	\$ 457	\$ 114	\$ -	\$ (114)	-100%	\$ 38	\$ -	\$ (38)	-100%		
<i>Hiring of an executive recruitment firm</i>	\$ 200	\$ 50	\$ -	\$ (50)	-100%	\$ 17	\$ -	\$ (17)	-100%		
<i>Board Compensation</i>	\$ 257	\$ 64	\$ -	\$ (64)	-100%	\$ 21	\$ -	\$ (21)	-100%		
<b>Adopting new KPIs</b>							\$ -				
<b>Organizational capacity</b>							\$ -				
<b>Increasing fare revenue</b>	\$ 26,475	\$ 2,640	\$ 2,471	\$ (169)	-6%	\$ 928		\$ (928)	-100%		
<i>Toll fare increase</i>	\$ 18,622	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	This measure will be difficult to report against given system limitations	
<i>Bi-directional tolling</i>	\$ 2,287	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
<i>Dynamic toll lanes (DTL)</i>	\$ 5,566	\$ 2,640	\$ 2,471	\$ (169)	-6%	\$ 928	\$ 759	\$ (169)	-18%		
<b>Increasing fine revenue</b>	\$ 6,161	\$ -	\$ -	\$ -	0%	\$ -		\$ -	0%		
<i>Toll fine increase</i>	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -			This measure requires legislation, which is outside of HTA's control.	
<i>Tiered fines</i>	\$ 6,161	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	This measure requires legislation, which is outside of HTA's control.	
<b>Improving ancillary revenue</b>	\$ 737									This measure will be difficult to report against given system limitations	
<b>Expanding transit revenue</b>	\$ 1,062									This measure will be difficult to report against given system limitations	
<b>Collecting discretionary funds</b>											
<b>Reducing healthcare costs</b>											
<b>Reassessing TU contract</b>											
<b>BRT and signal optimization</b>											
<b>Capital Expense Optimization</b>											
<b>Public-private partnership opportunities</b>											
<b>Total measures</b>	\$ 33,093	\$ 2,754	\$ 2,471	\$ (283)	(0)	\$ 966	\$ -	\$ (966)	(1)		

3.2 Traffic report data

Traffic volume overview ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals
PR-5	1,463,073	1,565,249	1,570,396	1,566,781	1,385,156	1,512,904		4,093,798		1,533,857		1,555,180		1,384,311		1,383,527		1,602,153		1,487,142		1,547,147		1,489,030	1,463,073
PR-17	627,170	673,649	679,439	636,183	547,072	567,148		611,666		604,703		668,640		519,581		537,635		646,304		604,494		709,108		633,586	627,170
PR-22	14,212,658	14,983,796	14,594,667	14,530,173	12,465,203	13,883,504		14,508,698		14,184,739		14,418,923		13,034,765		12,759,700		14,754,478		13,858,956		14,535,698		14,095,409	14,212,658
PR-199 / CLF	219,197	213,525	281,763	251,904	275,158	262,886		275,454		269,186		267,338		215,964		258,699		298,941		252,394		263,648		248,683	219,197
<b>Total concessionaire roads</b>	<b>16,522,098</b>	<b>17,436,219</b>	<b>17,126,265</b>	<b>16,985,041</b>	<b>14,672,589</b>	<b>16,226,442</b>	-	<b>19,489,616</b>	-	<b>16,592,485</b>	-	<b>16,910,081</b>	-	<b>15,154,621</b>	-	<b>14,939,561</b>	-	<b>17,301,876</b>	-	<b>16,202,986</b>	-	<b>17,055,601</b>	-	<b>16,466,708</b>	<b>16,522,098</b>
PR-20	293,731	326,554	327,782	327,402	294,365	324,565		330,208		320,311		321,460		279,697		290,579		337,259		302,939		315,023		323,375	293,731
PR-52	6,309,320	6,564,241	6,467,261	6,347,647	5,554,252	6,063,265		6,345,918		5,974,437		6,134,816		5,680,735		5,650,241		6,461,503		6,133,519		6,377,071		6,189,831	6,309,320
PR-53	1,699,534	1,849,478	1,841,735	1,811,933	1,580,376	1,778,374		1,820,196		1,731,478		1,802,184		1,592,820		1,620,526		1,868,655		1,751,973		1,803,237		1,704,035	1,699,534
PR-66	2,537,485	2,764,699	2,607,110	2,617,289	2,178,798	2,467,504		2,489,641		2,427,428		2,412,054		2,140,542		2,238,199		2,661,624		1,760,908		2,359,197		2,501,403	2,537,485
<b>Total HTA roads</b>	<b>10,840,070</b>	<b>11,504,972</b>	<b>11,243,888</b>	<b>11,104,271</b>	<b>9,607,791</b>	<b>10,633,708</b>	-	<b>10,985,963</b>	-	<b>10,453,654</b>	-	<b>10,670,514</b>	-	<b>9,693,794</b>	-	<b>9,799,545</b>	-	<b>11,329,041</b>	-	<b>9,949,339</b>	-	<b>10,854,528</b>	-	<b>10,718,644</b>	<b>10,840,070</b>
<b>Total PR toll roads</b>	<b>27,362,168</b>	<b>28,941,191</b>	<b>28,370,153</b>	<b>28,089,312</b>	<b>24,280,380</b>	<b>26,860,150</b>	-	<b>30,475,579</b>	-	<b>27,046,139</b>	-	<b>27,580,595</b>	-	<b>24,848,415</b>	-	<b>24,739,106</b>	-	<b>28,630,917</b>	-	<b>26,152,325</b>	-	<b>27,910,129</b>	-	<b>27,185,352</b>	<b>27,362,168</b>

Traffic volume deep dive ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals
TU ridership volume	194,896	463,349	224,638	752,609	189,780	684,750		752,178		642,123		582,665		657,186		730,724		691,876		719,534		649,876		570,544	194,896
Feeder bus volume	71,878	172,495	88,558	178,286	71,411	170,442		193,593		163,332		170,675		157,485		168,949		163,334		167,546		152,977		160,261	71,878

YTD Target	Variance ('000s)	Variance (%)	Comments
1,565,249	(102,176)	-6.5%	
673,649	(46,479)	-6.9%	
14,983,796	(771,138)	-5.1%	
213,525	5,672	2.7%	
<b>17,436,219</b>	<b>(914,121)</b>	<b>-5.2%</b>	
326,554	(32,823)	-10.1%	
6,564,241	(254,921)	-3.9%	
1,849,478	(149,944)	-8.1%	
2,764,699	(227,214)	-8.2%	
<b>11,504,972</b>	<b>(664,902)</b>	<b>-5.8%</b>	
<b>28,941,191</b>	<b>(1,579,023)</b>	<b>-5.5%</b>	

YTD Target	Variance ('000s)	Variance (%)	Comments
463,349	(268,453)	-57.9%	
172,495	(100,617)	-58.3%	









5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Federal Billing Procedures</b>										
Ensure Prompt Payment to Contractor	PRHTA shall ensure paying all contractors by Electronic Funds Transfer (EFT) within 40 days of receipt of invoices*. The payment should be performed on the first business day after funds are received from FHWA. *On May 9, 2019 PRHTA issued a Directive which established that the lead time for payment to contractors begins when the Designated Person by Regional Director receives the Certification for Payment for review.	Phase 2 - Q21-FY2023		Phase 2 - Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 - Completed. Currently the Contractors are being paid within 40 days period and through Electronic Funds Transfer since Q4-2016.  Phase 2- The consultant continued to work on the additional scope in the Integrated Contract Management Module (ICMM). In addition, the consultants completed integration tests and the revised interfaces (Contract Amendments and Certifications) and deploy them.	Phase 2 -Complete the review of the Certification/Invoices and Payment Information Interfaces, perform the Integration tests and UAT of the revised interfaces (Contract Amendments and Certifications) and deploy them.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
Tracking the status of payments using an electronic method **	PRHTA should track the status of payments using an electronic method that is acceptable and accessible to FHWA. **The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Phase 2 - Q2-FY2023		Phase 2- Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 -Completed. The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Once the interfaces were completed, perform the final review of the tracking status report in Oracle Unifier to incorporate the additional information requested by FHWA and begin monitoring the payments status of the certifications of the pilot projects processed through the systems.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
PRHTA's billing to FHWA on a cost-incurred basis	PRHTA's billing to FHWA on a cost-incurred basis in lieu of a reimbursement basis.					Q1-FY2017	0	Completed		
Federal-Aid Billing SOP revision	PRHTA will revised the Federal Aid-Billing SOP approved on April 11, 2016 to include the certification for payments and invoices processes through Unifier and the Billing Process to FHWA using the Integrated Contract Management Module (ICMM).			Phase 2- Q3-FY2021		Phase 1 - Q4-FY2016Phas	210	Completed		
<b>Toll Credits</b>										
SOP for Use of Toll Credits	The PRHTA shall promptly implement all modifications to its processes for approving, tracking and reconciling toll credits as identified by the FHWA and submit a report and certification to the FHWA demonstrating that it has implemented these modifications.			Phase 2: Q3-FY2021		Phase 1 -Q2-FY2017 Phase 2-Q2-FY2022	180	Completed		The evaluation and discussion of developed business processes vs the recommendations made by the Internal Audit Office.
Tracking, reconciling and reporting the toll credit use	PRHTA shall report the toll credit usage and balance using the approved tracking system.	Phase 2 - Q1-FY2023		Phase 2: Q1-FY2022		Phase 1 -Q2-FY2017	360	This effort is considered completed in terms of compliance with theSection II of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 -On Q2-FY2017, PRHTA started to implement the tracking and reconciling toll credits according to the approved SOP.  Phase 2 - The long-term action is to report the toll credit usage and balance using Oracle Unifier. It will be started with a pilot program and then will continue while the projects are incorporated into the system. However, during transition process the tracking will be only for the projects registered into the system.  During this period, the business process and report were modified to add additional information requested.	Phase 2 -Continuing the creation of projects into the system and generate the report for such projects.	Approval of the revised SOP and systems adjustments.

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Organizational Capacity</b>										
Organizational Structure - Classification and Compensation Plan Development	PRHTA is working on a new classification and compensation plan according to a new organizational structure, since the current one is dated 2003.	Q2-FY2023		Q2-FY2021			780	During this period, the Consultants and Human Resources Staff continued working sessions to discuss job specifications, job title conversion, and new organizational structure.  The consultants have completed the conversion table and are continuing to review the job specifications based on feedback received from human resources representatives. Coordination efforts began to configure the new classification and compensation plan in the system.	Obtain approval of the Classification and Compensation Plan from the FOMB, Executive Director and the Board of Directors. Proceed to the configuration of the new plan in the system for implementation.	Classification and Compensation Plan Approval.
Organizational Structure - Classification and Compensation Plan Implementation	Notifications to the employees of the new job titles, job descriptions and compensation scales to put into effect their new functions.	Q3-FY2023		Q4-FY2021			540	Once the Classification and Compensation Plan is completed and approved, the employee's information (new classification and salary) must be updated in the system, to proceed with the implementation.	Start the implementation.	Pending the FOMB approval for the Classification and Compensation Plan.
Reviewing, Updating or Creating SOP	PRHTA will be reviewing, updating or creating SOP related to project delivery processes.	Q4-FY2023					210	PRHTA continues with the update, revision or creation of PRHTA's SOPs.  Also, The PRHTA and FHWA continue a joint effort to streamline the process and create the SOP to obtain FHWA approval for Change Order and Extra Work documents. A draft of the document was sent to committee members for review and comment, prior to formal distribution to the PRHTA and FHWA offices for review and approval.	This is a continuous effort which will be related to the new organizational structure to support the project delivery processes.	
Standard Documentation Revisions	Revision of Construction Contracts Documents in order to create boilerplate. Update the Professional Services Boilerplate, if needed. Review of the RFP Boilerplate.	Q3- FY2023		Q4-FY2021			360	A draft of the construction contract boilerplate was developed and discuss with legal office representatives.	Discuss the construction contract boilerplate with representatives of Construction Area and Estimate and Bids Office to get their feedback.	These initiatives require the involvement of employees from several offices, which are lack of personnel, and such employees are currently also working with other initiatives.
Other Initiatives	OCB Recommendation/Schedule for Implementation	Phase 2: Q4-2024		Q4-FY2023		Phase 1: Q3-2019		Phase 1: Completed- PRHTA submitted to FHWA the required Schedule for Implementation Report on March 25, 2019.  Phase 2 - Implementation of the OCB Recommendations as per Schedule Report submitted. During this period PRHTA continues working on some OCB recommendations to improve project development processes and others are subject to the new organizational structure. The ongoing OCB recommendations are:  4.1 Develop Asset Data Management, 4.2 Develop Project Selection Criteria, 4.4 Enhance STIP Preparation, 4.5 Improve RFQ/RFP Process, 4.7 Improve CHO/EWO Process, 4.8 Improve Handover Process, 4.9: Develop Service Levels and 4.11: Develop Visible and Accessible KPIs.  On August 19, 2022 PRHTA met with FHWA and discussed the status of the OCB Initiatives.	Complete the update of the Schedule for implementation and submit to FHWA.	Events, such as earthquakes and pandemic situation which occurred after the submission of the Schedule for implementation, impacted the OCB's recommendations initiatives. Also the delay in the approval of the Classification and Compensation Plan.
	Audit Office: This includes initiatives to optimize operations of the Internal Audits Office and its Processes	Q1-FY2023						Completed- The Auditors continue with project visits, audit documents, and guide project staff on how to avoid improper payments. Also, they follow up on compliance of procedures and regulations.	It is a continuous effort.	

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Project Delivery</b>										
Improvement of email communication	Microsoft Exchange migration to Microsoft Office 365 "Cloud/SaaS"					Q1-FY2018	0	Completed		
Oracle EBS Upgrade and Implementation	This initiative includes the upgrade to the existing financial system Oracle E-Business Suite and the implementation of the Human Capital Management Module (which consists of the Resources Management System and Payroll). Also includes the implementation of new financial modules such as: Grant, Cash Management, Inventory, Treasury Management and Project Labor and the Integrated Contract Management Module.	Q4-FY2023		Q3-FY 2021			730	Oracle EBS-98% completed. During this period, employees continued the use of the financial modules and receive support in some specific topics issues from the Consultants. The upgrade of Oracle EBS modules and the new modules implementation such as Human Capital Management Module, Grant, Cash Management, Inventory, Treasury Management, Project Labor and Integrated Contract Management Module were completed. Consultant continued with the additional scope of the ICMM included in Amendment E.  Kronos Implementation: continue the pilot project of Kronos Implementation. Employees of the following offices are using the system for request time off, extra hours (overtime) and timecard approval: Finance, Budget, Treasury, Accounting, Administration, Internal Audit, Human Resources, and Executive Director. As part of the Pilot Project, users identified some situations that were addressed and required modifications. Those modifications were completed and tested during this period.	Complete administrative task to complete Oracle EBS implementation. Continue working with the additional scope of ICMM and complete the systems integration modifications.  Continue training of Kronos System and adding new offices in the use of the system: Communications, Federal Liaison, Properties Administration, Properties Acquisition, Traffic Engineering Area, Federal Coordination, Civil Rights, Estimates and Bid, Strategic Planning, Programming and Special Studies Area, Design Area, Secretary Office, Legal, Material Testing, Construction Area (Minillas Staff) & Highways (Minilla Staff). The personnel working on projects will be training during the Q3 & Q4 FY2023.	Some comments came up after ICMM integration deployment and its integration with PMIS will be performed during the PMIS Pilot Program.  Kronos implementation was delay due to the situations identified during the pilot projects that were discussed and addressed with Human Resources Staff. PRHTA consulted to OATRHS office on some matters to complete the modifications.
Project Management Information System (PMIS) - Deployment	This initiative consists of the implementation of Oracle-Unifier as a PMIS. It includes the development and deployment of business processes to expedite the project delivery. The business processes developed include planning, pre-construction, construction and project close-out phases.	Q2-FY2023		Q3-FY2022			270	All business process (131) considered in contract to manage the project information through the life cycle have been developed, tested and deployed in production environment with the exception of the ROW business process that are in stage environment.  The consultant and PRHTA are discussing the new business processes and modification to existing ones for ROW's funds changes.  The Consultant continued the development and revision of the BI reports and working on the Learning Tools Video Scripts.	Provide training to ROW staff and deploy in production environment the ROW's business processes. Continue BI reports and the development of learning tool videos.	During the User Acceptance Test, PRHTA's staff requested additional business processes that are under evaluation.
e-Bidding System - Deployment	This initiative consists of the implementation of an Electronic Bidding system that will allow PRHTA to manage all registry procedures and documentation in a digital manner, streamlining the process.	Q3-FY2023					180	The second pilot project was resumed and during the Opening Meeting the Board Members issued some comments and carried out some actions as part of the tests, which requires additional configuration for its management. The consultant, PMO representatives, and Board members then met to discuss additional modifications or new configurations to handle the situations discussed.  Thirty-two (32) business process were developed to manage the bidding process for construction projects and RFQ/RFP.  The Consultant continues to work on the RFQ/RFP business processes and is expected to be deployed by March 2023.	Continue with the Construction e-Bidding Pilot Program and the development and implementation of the RFQ / RFP processes.	Connectivity and network infrastructure's situations, and changes in processes due to administrative orders impacted the electronic bidding implementation and the development of the RFQ/RFP business processes, respectively.

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Long-term systems implementation and adoption	This initiative include the efforts or tasks required for a successful adoption & implementation of the systems across the agency. The efforts considered are: pilot programs, development of SOPs (related to the system implementation), review of the Bid Regulation, additional systems interfaces with FMIS and LIMS, training to the end users, among others.	Q4-FY2023					270	<p>Continued the following Pilot Programs:</p> <p>Planning: Continued support to the Programming and Planning Area staff in the Creation of Projects and the Oracle Numbers.</p> <p>Pre-Engineering: PRHTA staff continue to use the business process created for pre-construction activities. At the end of August, the training of the consultants who are providing project management services for the Pre-Construction activities in the PRHTA began. Trainings are scheduled until the end of November.</p> <p>Construction: Construction Staff continues the use of business processes developed for construction activities.</p> <p>Oracle Unifier Peer Exchange with FHWA, Delaware DOT &amp; Washington DOT: On August 30 &amp; 31, 2022 PRHTA received representatives from FHWA, Washington DOT and Delaware DOT as a host of Oracle Unifier Peer Exchange. On this event, PRHTA shown the business processes developed to manage all phases of the project and they shared with PRHTA the business process they developed.</p>	<p>Continue with the pilot programs in order to identify possible adjustments for long-term implementation.</p> <p>Continue training program to introduce the employees into the system.</p>	

E.1 Construction KPIs			ACTUAL			
PROGRAM	KPI	Target	Q1	Q2	Q3	Q4
PRECONSTRUCTION	Delays in NTP (Days)	<30	0			
	% Planned NTP Awards	>80%	100%			
	% Soft vs Hard Cost	15%	*			
	% Federal Funds Obligated	>90%				
			Total			
CONSTRUCTION	Pre-Maria	% Change in Cost	<15%	21.2%		
		% Change in Duration	<25%	81.0%		
		Disbursement Variance	20%			
	Post-Maria	% Change in Cost	<15%	13.4%		
		% Change in Duration	<25%	80.8%		
		Disbursement Variance	20%	**		

\* Pending - To be discussed with FOMB  
 \*\* BZA and reporting based on obligations, no longer disbursements

Program	KPI	Target	ACTUAL FY23 - Q1	ACTUAL FY23 - Q2	ACTUAL FY23 - Q3	ACTUAL FY23 - Q4
PRECONSTRUCTION PROGRAM	Delays in NTP (Days)	<30	0.0%			
	% Planned NTP Awards	>80%	100.0%			

**% Planned NTP Awards**

FY	Quarter	Programmed NTPs	Cumm Prog NTP	Actuals NTP	Cumm Actual NTP	%	YTD %
2023	Q1	\$60,268,004.00	\$60,268,004.00	\$60,268,004.00	\$60,268,004.00	100.0%	100.0%
	Q2	\$48,185,112.00	\$108,453,116.00		\$60,268,004.00		
	Q3	\$6,915,044.93	\$115,368,160.93		\$60,268,004.00		
	Q4	\$171,250,996.93	\$286,619,177.86		\$60,268,004.00		

**% Delays in NTPs**

FY	Quarter	Delays (Days)	YTD Delays (Days)
2023	Q1	0	0.0
	Q2		
	Q3		
	Q4		

6.1a Pre-Construction data

Program	Hard/Soft Costs	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	Original CIP Estimate (FP projection)	Variance (e.g., actual bid vs. original CIP estimate) (%)	Funding Source	Project Location Coordinates
1	PEMOC (Local)	AC 000272	Reconstrucción de Carreteras Región Metro Unidad 1	13-Jun-18	June 13, 2018	June 23, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220.00	\$ 2,026,220.00			STATE CAPEX	
2	Abriendo Caminos (Ronda 3)	AC 000309	Abriendo Caminos Ronda 3 - PR 3, PR 907, PR 940, PR 487, PR 551, caminos accesos PR 800/PR 3, PR 933 & PR 782	29-Jan-20	January 29, 2020	February 6, 2020	February 6, 2020	June 19, 2020	June 19, 2020	Super Asphalt Pavement Corp.	\$ 3,906,975.68	\$ 3,906,975.68			Abriendo Caminos	
3	Abriendo Caminos (Ronda 3)	AC 000310	Abriendo caminos Ronda 3 - PR 3, PR 828, PR 837, PR 36, PR 144, PR 858	15-Jan-20	January 15, 2020	February 26, 2020	January 23, 2020	May 29, 2020	May 29, 2020	Design Build LLC	\$ 2,714,653.68	\$ 2,714,653.68			Abriendo Caminos	
4	Abriendo Caminos (Ronda 3)	AC 000311	Abriendo caminos Ronda 3 - PR 123, PR 803, PR 810, PR 172, PR 568, PR 162, PR 782	25-Feb-20	February 25, 2020	April 7, 2020	May 20, 2022	July 24, 2020	July 24, 2020	ABM Group, Inc.	\$ 3,853,262.22	\$ 3,853,262.22			Abriendo Caminos	
5	Abriendo Caminos (Ronda 3)	AC 000312	Abriendo caminos Ronda 3 - PR 702, PR 162, PR 376, PR 7712, PR 5518, PR 5510, PR 735, PR 527, PR 385	12-Mar-20	February 28, 2020	April 23, 2020	March 2, 2020	July 3, 2020	July 3, 2020	Super Asphalt Fv. Corp.	\$ 3,188,499.44	\$ 3,188,499.44			Abriendo Caminos	
6	Abriendo Caminos (Ronda 3)	AC 000313	Abriendo caminos Ronda 3 - PR 101, PR 102, PR 421, PR 445, PR 12, PR 332	22-Jan-20	January 22, 2020	March 4, 2020	February 4, 2020	June 16, 2020	June 16, 2020	A & N Roads Development	\$ 3,757,091.00	\$ 3,757,091.00			Abriendo Caminos	
7	Abriendo Caminos (Ronda 3)	AC 000314	Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Carreteras PR 3, PR 181, PR 608, PR 956, PR 964 y PR 770 (A6)	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	September 2, 2020	Super Asphalt	\$ 4,011,276.00	\$ 4,011,276.00			Abriendo Caminos	
8	Abriendo Caminos (Ronda 3)	AC 000316	Abriendo caminos Ronda 3 - PR 2, PR 146, PR 159, PR 137, PR 164, PR 886, PR 615, PR 111, PR 647 (A6)	20-Mar-20	March 20, 2020	May 1, 2020	July 16, 2020	August 27, 2020	September 7, 2020	Design Build LLC	\$ 5,489,949.22	\$ 5,489,949.22			Abriendo Caminos	
9	Abriendo Caminos (Ronda 3)	AC 000317	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR 3, PR 139, PR 140, PR 372, PR 378, PR 545, PR 565 y PR 3375	16-Jun-20	June 16, 2020	July 28, 2020	July 17, 2020	September 8, 2020	August 12, 2020	R&F Asphalt	\$ 4,320,568.00	\$ 4,320,568.00			Abriendo Caminos	
10	Abriendo Caminos (Ronda 3)	AC 000318	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Oeste - Carreteras PR 103, PR 116, PR 121, PR 345, PR 362, PR 368, PR 422, PR 426, PR 429 y PR 302	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	October 6, 2020	Asphalt Solutions	\$ 5,942,601.00	\$ 5,942,601.00			Abriendo Caminos	
11	Abriendo Caminos (Ronda 3)	AC 000319	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Unidad 3, Fase 1, Carreteras PR 18, PR 171, PR 181, PR 181, PR 777, PR 902, PR 936, PR 946, PR 978, PR 985, PR 987, PR 7761 y PR 7066	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	August 18, 2020	Design Build LLC	\$ 4,056,634.60	\$ 4,056,634.60			Abriendo Caminos	
12	Abriendo Caminos (Ronda 3)	AC 000321	Abriendo Caminos Ronda 3 - PR 814, PR 770, PR 693, PR 813, PR 872, PR 140, PR 354, PR 808, PR 760, PR 567, PR 677	3-Dec-20	December 3, 2020	February 23, 2021	February 23, 2021	April 9, 2021	April 9, 2021	C.I.D. Construction Corp.	\$ 2,248,000.00	\$ 2,248,000.00			Abriendo Caminos	
13	Abriendo Caminos (Ronda 3)	AC 000322	Abriendo caminos Ronda 3 - Proyecto AC 000322, R00000321, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Sur, Carreteras PR 375, PR 386, PR 512, PR 542, PR 557, PR 703, PR 722, PR 3336, PR 3372, PR 5141, PR 5520 y PR 733	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	September 14, 2020	Del Valle Group	\$ 3,434,000.00	\$ 3,434,000.00			Abriendo Caminos	
14	Abriendo Caminos (Ronda 3)	AC 000323	Abriendo caminos Ronda 3 - PR 109, PR 117, PR 120, PR 414, PR 434, PR 343, PR 366, PR 317	25-Jun-20	June 25, 2020	August 6, 2020	August 11, 2020	October 8, 2020	October 20, 2020	A&M Group	\$ 4,109,000.00	\$ 4,109,000.00			Abriendo Caminos	
15	Abriendo Caminos (Ronda 3)	AC 000324	Abriendo Caminos Ronda 3 - PR 434, PR 622, PR 622, PR 6809, PR 531, PR 128, PR 647, PR 487	15-Oct-20	September 16, 2020	November 26, 2020	October 27, 2020	December 21, 2020	December 21, 2020	A&M Group	\$ 3,938,750.00	\$ 3,938,750.00			Abriendo Caminos	
16	Abriendo Caminos (Ronda 3)	AC 000325	Abriendo Caminos Ronda 3 - Pavement Marking for PR 1, PR 7, PR 3, PR 17, PR 21, PR 26 y PR 885, VARIOS MONOCRISTALOS Área Metro	8-Dec-20	December 8, 2020	December 30, 2020	December 30, 2020	March 4, 2021	March 4, 2021	Master Pavement Line Corp	\$ 1,946,875.43	\$ 1,946,875.43			Abriendo Caminos	
17	Abriendo Caminos (Ronda 3)	AC 000326	Abriendo caminos Ronda 3 - PR 492, PR 8809, PR 681, PR 134, PR 622, PR 626, PR 621, PR 619, PR 511, PR 129, PR 647, PR 656, PR 487, PR 134	11-Aug-20	August 12, 2020	September 22, 2020	September 22, 2020	November 9, 2020	October 20, 2020	JR Asphalt	\$ 3,273,895.00	\$ 3,273,895.00			Abriendo Caminos	
18	Regular FHWA	AC 000544	Cable Stayed Bridge Reconstruction Phase I (Rec PR-148 & PR-167), Naranjo	20-Nov-19	November 20, 2019	February 21, 2020	February 18, 2020	June 9, 2020	June 9, 2020	CID Construction Corp	\$ 1,543,000.00	\$ 1,543,000.00			FHWA	
19	Regular FHWA	AC 000545	Rehabilitation of Bridge No. 3000 Over La Plata River PR-5												FHWA	
20	Regular FHWA	AC 000814	Highway Safety Improvements of PR 8 from km. 0.00 to km. 4.6, San Juan	18-Feb-21	February 18, 2021	April 12, 2021	July 20, 2021	June 15, 2021	August 25, 2021	Del Valle Group	\$ 8,686,000.00	\$ 8,686,000.00			FHWA	
21	Regular FHWA	AC 001206	PR-12 Pavement Rehabilitation	15-Feb-19	February 15, 2019	March 29, 2019	March 26, 2019	May 10, 2019	May 8, 2019	Vengas Construction	\$ 11,199,312.00	\$ 11,199,312.00			FHWA	
22	Abriendo Caminos (Ronda 1)	AC 001266	Abriendo Caminos - Primarias Región Metro 1	10-May-18	May 15, 2018	May 30, 2018	July 13, 2018	July 13, 2018	July 2, 2018	Ferrovial Agronom	\$ 7,463,425.00	\$ 7,463,425.00			Abriendo Caminos	
23	Abriendo Caminos (Ronda 1)	AC 001267	Abriendo Caminos - Primarias Región Sur 1	22-Jun-18	June 29, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,242,000.00	\$ 6,242,000.00			Abriendo Caminos	
24	PEMOC (Local)	AC 001269	Reconstrucción de Carreteras Región Este, Unidad 1	30-May-18	May 30, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Unique Builders, Inc	\$ 3,695,542.50	\$ 3,695,542.50			STATE CAPEX	
25	PEMOC (Local)	AC 001270	Reconstrucción de Carreteras Región Sur, Unidad 1	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 13, 2018	August 13, 2018	Robles Asphalt Corp	\$ 3,929,789.90	\$ 3,929,789.90			STATE CAPEX	
26	PEMOC (Local)	AC 001271	Reconstrucción de Carreteras Región Norte, Unidad 1	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 6,263,573.00	\$ 6,263,573.00			STATE CAPEX	
27	PEMOC (Local)	AC 001273	Reconstrucción de Carreteras Región Oeste, Unidad 1	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Maples Eng.	\$ 4,637,287.00	\$ 4,637,287.00			STATE CAPEX	
28	Abriendo Caminos (Ronda 1)	AC 001275	Abriendo Caminos - Primarias Región Norte 1	27-Jun-18	June 27, 2018	July 12, 2018	July 12, 2018	September 13, 2018	August 13, 2018	Ferrovial Agronom	\$ 6,026,000.00	\$ 6,026,000.00			Abriendo Caminos	
29	Abriendo Caminos (Ronda 1)	AC 001276	Abriendo Caminos - Primarias Región Este 1	11-Jul-18	July 9, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,712.50	\$ 5,978,712.50			Abriendo Caminos	
30	Abriendo Caminos (Ronda 1)	AC 001277	Abriendo Caminos - Primarias Región Oeste 1	13-Jul-18	July 13, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Transporte Rodriguez Asfalto	\$ 5,099,750.00	\$ 5,099,750.00			Abriendo Caminos	
31	Abriendo Caminos (Ronda 2)	AC 001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.64 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucua), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gumbó), PR-944 (Kms 0.0 a 6.0 Gumbó) y PR-971 (Kms 0.0 a 9.9 Aguas, Caba y Farfán)	27-Mar-19	March 27, 2019	May 8, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00			Abriendo Caminos	
32	Abriendo Caminos (Ronda 2)	AC 001284	Abriendo Caminos 2 - Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00			Abriendo Caminos	
33	DTL (FHWA)	AC 001870	DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00			FHWA	
34	DTL (FHWA)	AC 001872	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	24-Apr-19	December 20, 2019	June 5, 2019	January 17, 2020	January 31, 2020	January 31, 2020	LPC Contractors Inc.	\$ 5,404,198.00	\$ 5,404,198.00			FHWA	
35	Regular FHWA	AC 002065	Highway Safety Defeat Maricao-Nadal Expressway, PR-20 Kms. 0.00 to 30.00	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Desarrolladora JA	\$ 19,469,055.00	\$ 19,469,055.00			FHWA	
36	Abriendo Caminos (Ronda 1)	AC 002266	Abriendo Caminos - Secundarias y Tercerias Región Metro 1	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475.00	\$ 2,989,475.00			Abriendo Caminos	
37	Abriendo Caminos (Ronda 1)	AC 002267	Abriendo Caminos - Secundarias y Tercerias Región Sur 1	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Lujani General Contractor	\$ 5,943,709.60	\$ 5,943,709.60			Abriendo Caminos	
38	PEMOC (Local)	AC 002269	Reconstrucción de Carreteras Región Este, Unidad 2	5-Jun-18	June 5, 2018	July 26, 2018	July 26, 2018	September 7, 2018	August 27, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000.00	\$ 2,995,000.00			STATE CAPEX	
39	PEMOC (Local)	AC 002270	Reconstrucción de Carreteras Región Sur, Unidad 2	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,933.40	\$ 4,372,933.40			STATE CAPEX	
40	PEMOC (Local)	AC 002271	Reconstrucción de Carreteras Región Oeste, Unidad 2	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 4,163,800.00	\$ 4,163,800.00			STATE CAPEX	
41	PEMOC (Local)	AC 002273	Reconstrucción de Carreteras Región Oeste, Unidad 2	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 13, 2018	Ferrovial Agronom	\$ 4,911,904.00	\$ 4,911,904.00			STATE CAPEX	
42	Abriendo Caminos (Ronda 1)	AC 002275	Abriendo Caminos - Secundarias y Tercerias Región Norte 1	26-Sep-18	August 27, 2018	October 19, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Lujani General Contractor	\$ 4,643,122.00	\$ 4,643,122.00			Abriendo Caminos	
43	Abriendo Caminos (Ronda 1)	AC 002276	Abriendo Caminos - Secundarias y Tercerias Región Este 1	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cidra Excavation	\$ 3,582,550.00	\$ 3,582,550.00			Abriendo Caminos	
44	Abriendo Caminos (Ronda 1)	AC 002277	Abriendo Caminos - Secundarias y Tercerias Región Oeste 1	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	Niwe's & Niwe's, Engineers and Contractors, Inc.	\$ 3,418,125.00	\$ 3,418,125.00			Abriendo Caminos	
45	Abriendo Caminos (Ronda 1)	AC 002282	Programa Abriendo Caminos 2 - Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-792, PR-3, PR-3, PR-969)	28-May-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019	November 4, 2019	Puerto Rico Asphalt, LLC	\$ 3,289,839.89	\$ 3,289,839.89			Abriendo Caminos	
46	Abriendo Caminos (Ronda 2)	AC 002284	Abriendo Caminos 2 - Pavement Markings - Marcado de Pavimentos PR 2 Km 81 al 161	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	Niwe's & Niwe's, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00			Abriendo Caminos	
47	Regular FHWA	AC 002906	Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, Bayamon	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019	May 1, 2019	August 6, 2019	Const. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00			FHWA	
48	Regular FHWA	AC 002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamon	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 17, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00			FHWA	
49	Abriendo Caminos (Ronda 1)	AC 003266	Abriendo Caminos - Primarias Región Metro 2	5-Oct-18	October 15, 2018	September 13, 2018	September 20, 2018	November								

61	Abriendo Caminos (Ronda 2)	AC-004282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-725, PR-390, PR-127, PR-7722) AFI-BP-19-24	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	A&M Contractor	\$ 2,992,095.00	\$ 2,992,095.00			Abriendo Caminos
62	PEMOC (Local)	AC-005269	Reconstrucción de Carreteras Región Este, Unidad 5	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$ 986,546.00	\$ 986,546.00			STATE CAPEX
63	Abriendo Caminos (Ronda 2)	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-498, PR-397) AFI-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	March 16, 2019	Transporte Rodriguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64			Abriendo Caminos
64	Regular FHWA	AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$ 11,091,000.00	\$ 11,091,000.00			FHWA
65	Regular FHWA	AC-005384	Pavement Rehabilitation and Reconstruction of PR-53 from km. 86.863 to km. 94.0 Fase II, Guayama-Salinas	18-Aug-21	July 20, 2021	September 29, 2021	August 31, 2021	November 10, 2021	November 8, 2021	Ferroval Agronam	\$ 15,500,000.00	\$ 15,500,000.00			FHWA
66	Regular FHWA	AC-005386	Pavement Rehabilitation and Reconstruction of PR-53 from km. 81.0 to km. 86.862 Fase I, Guayama-Salinas	20-Sep-21	June 29, 2021	November 1, 2021	August 31, 2021	December 13, 2021	October 31, 2021	Del Valle Group	\$ 9,892,000.00	\$ 9,892,000.00			FHWA
67	Abriendo Caminos (Ronda 2)	AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) AFI-BP-19-06	3-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$ 3,696,464.75	\$ 3,696,464.75			Abriendo Caminos
68	Regular FHWA	AC-006439	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778.00	\$ 9,141,778.00			FHWA
69	Abriendo Caminos (Ronda 2)	AC-007182	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-7774, PR-496, PR-455, PR-124) BP-19-141-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019	October 15, 2019	Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65			Abriendo Caminos
70	Abriendo Caminos (Ronda 2)	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-662, PR-638, PR-658, PR-443, PR-668, PR-643, PR-667, PR-265, PR-812) BP-19-146-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,908.74	\$ 3,832,908.74			Abriendo Caminos
71	Abriendo Caminos (Ronda 2)	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-142-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019	October 15, 2019	JR Asphalt	\$ 775,714.29	\$ 775,714.29			Abriendo Caminos
72	Regular FHWA	AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.8, Cabo Rojo	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EJ Construction	\$ 4,175,004.00	\$ 4,175,004.00			FHWA
73	Regular FHWA	AC-010118	Highway Safety Improvements of PR-101 from km. 0 to km 10												FHWA
74	Regular FHWA	AC-010119	Safety Improvements at PR-101 from Km 10 to Km 20	1-Jul-20	July 1, 2020	August 12, 2020	August 11, 2020	October 7, 2020	September 15, 2020						FHWA
75	Regular FHWA	AC-010166	Construction of Recreational Trail for Bicycles and Pedestrians from Rio Baguano to PR-160, Top Baya	AC-010166	August 12, 2020	August 12, 2020	August 11, 2020	October 7, 2020	September 15, 2020	Maglex Eng	\$ 4,946,977.00	\$ 4,946,977.00			FHWA
76	Regular FHWA	AC-010266	Bridge 1096 Replacement	14-Dec-21	March 25, 2022	January 25, 2022	May 30, 2022	March 8, 2022	July 8, 2022	Del Valle Group	\$ 15,415,000.00	\$ 15,415,000.00			FHWA
77	Regular FHWA	AC-010272	Safety Improvements to PR-102 from km 7.8 to km 17.8	11-Oct-18	October 13, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodriguez Asfalto	\$ 2,745,770.00	\$ 2,745,770.00			FHWA
78	Abriendo Caminos (Ronda 2)	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP-19-143-AC	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 8, 2019	October 15, 2019	HDT Group	\$ 2,898,938.95	\$ 2,898,938.95			Abriendo Caminos
79	Regular FHWA	AC-011020	Reemplazo del Puente # 1402 sobre Quebrada La Carama km 1.5 Off PR-110	15-Aug-21		September 26, 2021		November 7, 2021			\$ 1,650,000.00				FHWA
80	Abriendo Caminos (Ronda 2)	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-949, PR-787)	18-Jun-19	October 1, 2019	July 30, 2019	October 15, 2019	September 10, 2019	October 31, 2019	Super Asphalt Corp	\$ 4,802,601.47	\$ 4,802,601.47			Abriendo Caminos
81	Regular FHWA	AC-011417	Bridge #2161 over waterway, PR-314 km 2.0, Mayaguez	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamiro	\$ 297,479.00	\$ 297,479.00			FHWA
82	Regular FHWA	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	26-Nov-19	November 26, 2019	January 7, 2020	January 23, 2020	February 12, 2020	February 12, 2020	Ferroval Agronam	\$ 2,541,000.00	\$ 2,541,000.00			FHWA
83	Regular FHWA	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019	October 21, 2019	Transporte Rodriguez Asfalto	\$ 5,985,403.00	\$ 5,985,403.00			FHWA
84	Regular FHWA	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19	November 21, 2019	October 5, 2019	January 31, 2020	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$ 6,088,181.00	\$ 6,088,181.00			FHWA
85	Regular FHWA	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Utuado	2-Sep-20	September 3, 2020	October 14, 2020	October 27, 2020	December 2, 2020	December 2, 2020	Obratech	\$ 2,709,164.34	\$ 2,709,164.34			FHWA
86	Regular FHWA	AC-012838	Bridge 261 Improvements, over Rio Prieto, PR-128 Km 33.1	2-Feb-22	February 9, 2022	March 16, 2022	April 27, 2022				\$ 1,500,000.00				FHWA
87	Abriendo Caminos (Ronda 2)	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 1,994,452.17	\$ 1,994,452.17			Abriendo Caminos
88	Regular FHWA	AC-014116	BR # 5311 at PR-141 Km. 9.90 Over Creek												FHWA
89	Abriendo Caminos (Ronda 2)	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-541)	18-Jul-19	September 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 3,077,095.68	\$ 3,077,095.68			Abriendo Caminos
90	Regular FHWA	AC-014354	Bridge #780 over Matullas River, PR-143 Km 36.0, Orocuivi	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empress JBR, Inc.	\$ 228,192.00	\$ 228,192.00			FHWA
91	Regular FHWA	AC-014984	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manatí-Calle	4-Aug-19	October 25, 2019	September 15, 2019	December 20, 2019	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$ 8,152,516.50	\$ 8,152,516.50			FHWA
92	Regular FHWA	AC-015235	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	13-Oct-18	September 10, 2018	November 12, 2018	October 2, 2018	December 13, 2018	November 1, 2018	RO Rental Equipment	\$ 2,404,528.00	\$ 2,404,528.00			FHWA
93	Regular FHWA	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019	September 10, 2019	December 4, 2019	October 31, 2019	Desarrolladora IA	\$ 1,289,742.00	\$ 1,289,742.00			FHWA
94	Regular FHWA	AC-015237	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	30-Sep-18	August 31, 2018	October 30, 2018	October 5, 2018	November 30, 2018	October 30, 2018	Gill Engineering Group, Inc.	\$ 1,467,868.00	\$ 1,467,868.00			FHWA
95	Abriendo Caminos (Ronda 2)	AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) BP-19-16-AC	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$ 3,950,603.26	\$ 3,950,603.26			Abriendo Caminos
96	Abriendo Caminos (Ronda 2)	AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019	September 17, 2019	October 11, 2019	October 17, 2019	A & N Road Development	\$ 5,599,560.14	\$ 5,599,560.14			Abriendo Caminos
97	Regular FHWA	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	15-Nov-19	November 15, 2019	December 27, 2019	December 20, 2019	February 14, 2020	February 14, 2020	C.J.D. Construction Corp.	\$ 4,757,996.13	\$ 4,757,996.13			FHWA
98	Abriendo Caminos (Ronda 2)	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	2-Jul-19	August 27, 2019	August 19, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Professional Asphalt	\$ 4,503,277.52	\$ 4,503,277.52			Abriendo Caminos
99	Regular FHWA	AC-017333	Safety Improvements to PR-173 from km 0 to km 9	25-Oct-18	October 9, 2018	November 24, 2018	October 25, 2018	December 25, 2018	December 7, 2018	Maglex Eng	\$ 2,737,327.00	\$ 2,737,327.00			FHWA
100	Regular FHWA	AC-017630	Highway Safety Improvements of PR-116 from km. 0.0 to km. 4.0, San Juan	17-Feb-21	February 17, 2021	April 12, 2021	April 12, 2021	June 15, 2021	May 14, 2021	Puerto Rico Asphalt, LLC	\$ 3,137,499.00	\$ 3,137,499.00			FHWA
101	Regular FHWA	AC-017745	Geometric Improvements of PR-177 interchange with Juan Martínez Ave., Bayamón	4-Aug-19	July 30, 2019	September 15, 2019	September 9, 2019	October 27, 2019	October 8, 2019	Obratec Contratista General, Inc.	\$ 709,463.00	\$ 709,463.00			FHWA
102	Regular FHWA	AC-018193	Julio Andino Pedestrian Bridge, San Juan	26-Jun-19	June 25, 2019	July 9, 2019	September 15, 2019	January 9, 2020	January 9, 2020	LPC Contractors Inc.	\$ 5,995,017.00	\$ 5,995,017.00			FHWA
103	Abriendo Caminos (Ronda 2)	AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-861, PR-882, PR-825, PR-590, PR-650, PR-688, PR-6077, PR-8865, PR-6659, PR-659)	2-Jul-19	September 19, 2019	August 13, 2019	September 19, 2019	September 24, 2019	December 16, 2019	Puerto Rico Asphalt, LLC	\$ 2,096,956.61	\$ 2,096,957.00			Abriendo Caminos
104	Regular FHWA	AC-018348	Highway Safety Improvements of PR-183 from km 1.2 to km 10.0, Caguas-San Lorenzo	16-Dec-20	December 16, 2020	February 8, 2021	February 8, 2021	March 18, 2021	March 18, 2021	Ferroval Agronam	\$ 6,373,769.00	\$ 6,373,769.00			FHWA
105	Regular FHWA	AC-018932	Pavement Rehabilitation and Reconstruction of PR-189 from km. 0.0 to km. 13.0, Caguas-Gurabo-Juncos	23-Feb-21	February 23, 2021	April 12, 2021	April 12, 2021	May 24, 2021	May 24, 2021	Design Build LLC	\$ 5,949,990.00	\$ 5,949,990.00			FHWA
106	Regular FHWA	AC-020311	Highway Safety Improvements of PR-203 from km 0.0 to km 7.4, Guabo-San Lorenzo	3-Mar-21	March 3, 2021	April 14, 2021	April 14, 2021	May 26, 2021	May 24, 2021	Del Valle Group	\$ 9,676,000.00	\$ 9,676,000.00			FHWA
107	Regular FHWA	AC-026118	BR # 2458 at PR-26 Km. 9.00 Over Ave. Los Angeles												FHWA
108	Regular FHWA	AC-035902	Emergency Repair Bridge 1123 Replacement at PR-359, Yauco	24-Nov-20	November 24, 2020	January 21, 2021	January 21, 2021	February 22, 2021	February 22, 2021	LPC Contractors Inc.	\$ 4,800,000.00	\$ 4,800,000.00			FHWA
109	PEMOC (Local)	AC-052111	Box Culvert Reconstruction at Quebrada Chiquita, Juana Diaz	31-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	June 30, 2020	June 30, 2020	Empress JBR, Inc.	\$ 587,777.00	\$ 587,777.00			STATE CAPEX
110	Regular FHWA	AC-065605	Reconstruction of PR-656 km. 2.3 (ER80 funds)	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 11, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 4,884,000.00	\$ 4,884,000.00			FHWA





182	Regular FHWA
183	Regular FHWA
184	Regular FHWA

AC 800610	Abutment Repairs for Bridge No. 284 at PR-139, km 23.4, Ponce	16-Mar-21	March 16, 2021	April 27, 2021	May 16, 2021	June 8, 2021	July 16, 2021	Desarrolladora JA	\$	559,475.00	\$	559,475			FHWA	
AC 991202	Bridge #1058 over Rio Grande de Loiza, PR-9912 Km 0.1, Cayaguas Ward, San Lorenzo	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$	3,730,000.00	\$	3,730,000			FHWA	
Various	Critical Bridges & Rehab	1-Feb-19	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 1, 2019	Various Contractors	\$	9,059,362.00	\$	9,059,362			FHWA	

6.1b CIP data																								
AC #	Program	Pre-Post-Maria	Project Type	Contract/Project Type (PCMB KP)	Project Description	Region	Road Number	Project KM Begn	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost (Revised/Downside)	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	
1	000814	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-8 From Km. 0.00 to Km. 4.60	Metro				Ing. Vivian L. De Jesus Rivera	Del Valle Group, SP	FHWA Regular	\$8,686,000.00	\$9,143,626.08	5%	9,143,626.08	457,626.08	5%	\$3,196,932	30%	\$5,946,694.20	10-Sep-21	2-Jan-23	
3	001873	Post-Maria	Signing and guardrail	Emergency Project	Hurricane Maria Efforts for Signing and Guardrails for PR-18 from Km. 0.00 to Km. 6.02	Metro	18	0.00	6.02	Ing. Marlin Sosa Gonzalez	IC & Associates Property Management Group, Inc.	Emergency Relief FHWA	\$1,558,215.00	\$1,563,215.00	0%	1,563,215.00	5,000.00	0%	\$476,115	30%	\$1,087,100.50	30-Mar-21	24-Mar-22	
4	001874	Post-Maria	Illumination System Rehabilitation	Emergency Project	Rehabilitation of Lighting System Highway PR-18, from Int. PR-22 to Int. PR-21	Metro	18			Ing. Marlin Sosa Gonzalez	Del Valle Group, SP	Emergency Relief FHWA	\$3,979,000.00	\$4,091,450.00	3%	4,091,450.00	112,450.00	3%	\$3,151,536	77%	\$939,914.28	7-Jun-21	1-Jun-22	
5	020065	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a Seguridad Expreso Rafael Marín Nadal, PR-20 km. 0-0-10.00	Metro	20	0.00	10.00	Ing. Juan C. Arroyo Ramirez	Desarrolladora JA, Inc.	FHWA Regular	\$19,469,055.00	\$23,699,622.26	22%	23,699,622.26	4,230,567.26	22%	\$20,696,432	87%	\$3,004,490.59	12-Aug-19	1-Feb-21	
6	005384	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-53 From Km. 86.826 to Km. 94.00	Sur	53	86.83	94.00	Ing. Gladys Mejica Ortiz	Ferrovial Agrupamán PR, LLC	FHWA Regular	\$15,500,000.00	\$15,500,000.00	0%	15,500,000.00	-	0%	\$3,021,909	19%	\$12,478,091.38	22-Nov-21	11-Nov-23	
7	005386	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-53 From Km. 80.886 to Km. 86.826	Sur	53	80.89	86.83	Ing. Maria M. Rivera Santiago	Del Valle Group, SP	FHWA Regular	\$9,862,000.00	\$9,893,280.04	0%	9,893,280.04	1,280.04	0%	\$2,216,750	22%	\$7,676,530.12	1-Nov-21	31-Oct-23	
8	005390	Post-Maria	Illumination System Rehabilitation	Emergency Project	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-53 From Km. 0.0 to Km. 43.9	Este	53	0.00	43.90	Ing. Joan A. Arroyo Torres	AM Electric, Inc.	FHWA Regular	\$6,835,740.97	\$6,835,740.97	0%	6,835,740.97	-	0%	\$69,126	1%	\$6,766,615.57	24-Feb-22	19-May-23	
9	006639	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-65 km. 0.00 al 20.00e	Este	66			Ing. Angel L. Santiago Galazra	Caribbean Sign Supplies Manufacturers, Inc.	FHWA Regular	\$9,141,778.00	\$13,583,103.59	49%	13,583,103.59	4,441,325.59	49%	\$12,561,308	92%	\$1,021,795.36	8-Jan-19	2-Mar-20	
10	010186	Post-Maria	Others	Singular Regular (Without Bonus)	Vereda Ciclista (Proyecto Earmarked)	Norte	165			Sr. Rafael J. Morales De Jesus	Magjex Engineering and Contractors Corporation	Earmarked	\$4,946,977.00	\$5,026,559.30	2%	5,026,559.30	79,582.30	2%	\$517,360	10%	\$4,509,199.66	28-Sep-20	21-Nov-21	
11	010266	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Improvements To Bridge 1096 Over Guanajibo River Road PR-102, Municipality of San German	Oeste	102	35.40			Del Valle Group, SP	FHWA Regular	\$15,415,000.00	\$15,415,000.00	0%	15,415,000.00	-	0%	\$960	0%	\$15,414,040.00	22-Jul-22	8-Oct-24	
12	011535	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Carretera PR-115, Kilómetros: 0.00 a 10.84	Oeste	115	0.00	10.84	Ing. Inonne Rivera Orant	Transporte Rodriguez Astolfo, Inc.	FHWA Regular	\$5,985,403.00	\$7,995,614.30	34%	7,995,614.30	2,010,211.30	34%	\$5,606,424	70%	\$2,389,190.01	4-Nov-19	26-Jan-21	
14	012329	Post-Maria	Landslides	Emergency Project	Trabajos de Emergencia para la Corrección de Deslizamientos Carretera PR-123 kilómetros 34.80, 37.80, 42.00, 44.1 y 44.30 (Huracán Maria)	Sur	123			Ing. Khalil El Ali	Otracoe Contralistas General, Inc.	FHWA Regular	\$905,674.00	\$3,867,888.24	327%	3,867,888.24	2,962,014.24	327%	\$2,702,177	70%	\$1,165,711.44	11-Feb-19	11-Apr-19	
15	012331	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Reconstrucción y Rehabilitación del Pavimento Carretera PR-123	Sur	123	38.00	48.00	Ing. Francisco Conesa Osuna	Otracoe Contralistas General, Inc.	FHWA Regular	\$2,709,164.34	\$3,259,971.87	20%	3,259,971.87	550,807.53	20%	\$66,897	2%	\$3,193,075.12	25-Jan-21	21-Sep-21	
17	014984	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a Seguridad PR-149, Kilómetros: 0.00 al 12.80	Norte	149	0.00	12.80	Ing. Ignacio Rios Rivas	Rodriguez Astolfo, Inc.	FHWA Regular	\$8,152,616.50	\$10,028,461.50	23%	10,028,461.50	1,875,845.00	23%	\$4,916,568	49%	\$5,111,893.94	14-Feb-20	4-Nov-21	
18	015235	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	Norte	152	0.00	11.25	Ing. Jose A. Garcia Marrero	R/O Rental Equipment	FHWA Regular	\$2,404,528.50	\$3,388,008.70	41%	3,388,008.70	983,480.20	41%	\$1,733,622	51%	\$1,654,386.31	13-Nov-18	9-Aug-19	
19	015237	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Safety Improvements Highway PR-152, Kilómetros: 13.85 to 20.50	Norte	152	13.85	20.50	Ing. Raul Ocasio Fernandez	Gil Engineering Group, Inc	FHWA Regular	\$1,467,868.00	\$2,911,878.00	98%	2,911,878.00	1,444,010.00	98%	\$1,463,919	60%	\$1,447,959.38	13-Nov-18	9-Aug-19	
20	015683	Post-Maria	Landslides	Emergency Project	Minor Landslides Repairs Program at PR-156 Km-4.2	Norte	156	4.20			GUEVAREZ & GUEVAREZ, CORP.	FHWA Regular	\$114,329.00	\$114,329.00	0%	114,329.00	-	0%	\$0	0%	\$114,329.00	11-Mar-22	8-Jul-22	
21	017630	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-176 From Km. 0.00 to Km. 4.00	Metro	176	0.00	4.00	Ing. Luis R. Paez Reyes	Puerto Rico Asphalt, LLC	FHWA Regular	\$3,137,499.00	\$3,661,391.00	17%	3,661,391.00	523,892.00	17%	\$162,666	6%	\$3,498,724.84	1-Jun-21	25-Jul-22	
22	018193	Post-Maria	Safety Improvements	Singular Regular (Without Bonus)	Paseo Peatonal Elevado, Carretera PR-181 Intersección Calle Julio Arce (Residencial El Prado)	Metro	181			Ing. Francisco M. Alvarado Barrios	LPC & D, Inc.	FHWA Regular	\$5,995,017.00	\$6,907,206.95	15%	6,907,206.95	912,189.95	15%	\$3,216,924	47%	\$3,690,283.15	20-Jan-20	14-Nov-20	
23	018348	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-183 From Km. 0.00 to Km. 10.00	Este	183	0.00	10.00	Ing. Leandro Rodriguez Dieppa	Ferrovial Construcción PR LLC	FHWA Regular	\$6,373,769.00	\$6,469,743.16	2%	6,469,743.16	95,974.16	2%	\$4,863,248	75%	\$1,606,495.86	30-Mar-21	22-Jan-22	
24	018932	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction PR-189 From Km. 0.00 to Km. 11.00	Este	189	0.00	11.00	Ing. Jeana Otero Padilla	Design Build, LLC	FHWA Regular	\$5,949,990.00	\$5,942,866.90	-	5,942,866.90	(7,123.10)	-	\$4,787,264	81%	\$1,155,603.15	7-Jun-21	1-Jun-22	
25	019143	Post-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Reemplazo del Puente Num. 194 Sabie Rio Blanco, Carretera PR-31 Kilómetro: 8.80	Este	31	8.80		Ing. Pamela Ortiz Omo	Del Valle Group, SP	FHWA Regular	\$9,414,000.00	\$11,509,956.12	22%	11,509,956.12	2,095,956.12	22%	\$10,294,298	89%	\$1,215,658.51	10-Sep-18	6-Jul-19	
26	020311	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-203 From Km. 0.00 to Km. 7.10	Este	203	0.00	7.10	Sr. Luis A. Rodriguez Reyes	Del Valle Group, SP	FHWA Regular	\$9,676,000.00	\$14,427,986.64	49%	14,427,986.64	4,751,986.64	49%	\$4,636,433	32%	\$9,791,553.33	8-Jun-21	28-Nov-22	
27	026124	Post-Maria	Safety Improvements	Design-Build	Pasos Peatonales Elevados (Osasto - Construcción) Expreso Román Baldorioty de Castro PR-26 Kilómetros: 4.10 a 4.60	Metro	26	4.10	4.60	Ing. Janet Vázquez Vázquez	Desarrolladora JA, Inc	State Capex	\$7,430,375.00	\$9,809,170.00	32%	9,809,170.00	2,378,795.00	32%	\$4,339,620	44%	\$5,469,550.30	16-Mar-20	8-Jun-21	
28	026125	Post-Maria	Illumination System Rehabilitation	Emergency Project	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-26 From Km. 1.7 to Km. 3.1	Metro	26	1.70	3.10	Ing. Israel Canclal Hidalgo	Bermudez, Longo Diaz-Massó, LLC	Emergency Relief FHWA	\$1,825,292.00	\$2,050,652.00	12%	2,050,652.00	225,360.00	12%	\$594,409	29%	\$1,456,242.57	8-Jun-21	2-Jun-22	
29	026126	Post-Maria	Signing and guardrail	Emergency Project	Hurricane Efforts for Signing and guardrails PR-26	Metro	26	0.00	15.00	Ing. Israel Canclal Hidalgo	Lineas de Puerto Rico, Inc.	Emergency Relief FHWA	\$1,085,550.00	\$1,657,178.75	53%	1,657,178.75	571,628.75	53%	\$962,277	59%	\$674,902.21	18-Mar-21	12-Mar-22	
30	039902	Post-Maria	Bridge Repair	Emergency Project	Superstructure Replacement for Rehabilitation for Bridge No. 1123, Highway PR-309, Kilómetro: 0.3	Sur				Ing. Damani M. Santiago Torres	LPC Contractors, Inc.	FHWA Regular	\$4,800,000.00	\$4,800,300.00	0%	4,800,300.00	300.00	0%	\$4,032,539	84%	\$767,760.55	4-Mar-21	27-Feb-22	
31	072201	Post-Maria	Landslides	Emergency Project	Drainage Replacement and correction of landslide at PR-772 Km. 5.8	Norte	772				Empresas JBR, Inc.	FHWA Regular	\$326,519.06	\$326,519.06	0%	326,519.06	-	0%	\$0	0%	\$326,519.06	21-Jul-22	17-Mar-23	
32	081408	Post-Maria	Landslides	Emergency Project	Landslide Repairs at Highways PR-814, km. 4.1 in the municipality of Naranjo	Norte	814	4.10			LUJANI General Contractor, Inc.	FHWA Regular	\$267,311.00	\$267,311.00	0%	267,311.00	-	0%	\$0	0%	\$267,311.00	3-Jun-22	29-Nov-22	
33	086121	Post-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Road PR-861 Improvements to Bridge #1957, Km. 11.0 Contorno Ward	Norte	861	11.00			Tamiro, Inc.	FHWA Regular	\$7,470,559.00	\$7,470,559.20	0%	7,470,559.20	0.20	0%	\$12,840	0%	\$7,457,719.20	9-May-22	30-Oct-23	
34	086123	Post-Maria	Landslides	Emergency Project	Retaining Structure & road retrofit, PR-861 Km. 7.10, Buracabones Ward	Norte	861	7.10			Ing. Maritza Figueroa Morales	C/O Construction Corp.	FHWA Regular	\$498,685.00	\$1,466,432.30	194%	1,466,432.30	967,747.30	194%	\$1,082,537	74%	\$383,894.83	29-Nov-21	27-May-22
35	093001	Post-Maria	Congestion management	Singular Regular (Without Bonus)	Reconstrucción de Rampa Num. 2 en la Intersección de las Carreteras PR-30 y 9030	Este	30			Ing. Leandro Rodriguez Dieppa	Picco Construction, LLC	Earmarked	\$3,627,000.00	\$3,213,800.20	-11%	3,213,800.20	(413,199.80)	-11%	\$2,541,970	79%	\$671,829.99	2-Dec-19	26-Sep-20	
36	100081	Post-Maria	Landslides	Emergency Project	Corrección de deslizamientos PR-10, Km. 43.9 a 43.90	Norte	10	43.00	43.90	Ing. Alejandro E. Garib Arbuja	Picco Construction, LLC	Emergency Relief FHWA	\$7,347,080.00	\$7,578,227.09	3%	7,578,227.09	231,147.09	3%	\$5,518,863	73%	\$2,059,363.75	16-Mar-20	9-May-21	
38	100248	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-1 From Km. 25.94 to Km. 32.00	Este	1	25.94	32.00	Ing. Dayna Perez Zapata	Design Build, LLC	FHWA Regular	\$13,550,300.00	\$13,550,300.00	0%	13,550,300.00	-	0%	\$633,278	5%	\$12,917,022.20	22-Nov-21	11-Dec-23	
39	111135	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Mejoras a la Carretera PR-111, Kilómetros: 0.00 al 01.00	Oeste	111	0.00	10.00	Ing. Victor M. Medina Bustillo	Pavement Corporation	Earmarked	\$6,423,334.50	\$7,902,763.61	23%	7,902,763.61	1,479,429.11	23%	\$6,794,028	86%	\$1,108,735.50	7-Oct-19	29-Dec-20	
40	111136	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Mejoras a Carretera PR-111 Kilómetros: 0.00 al 01.00	Oeste	111	10.00	20.00	Ing. Hector Martel Barba	LPC Contractors, Inc.	Earmarked	\$8,168,979.00	\$11,749,305.93	44%	11,749,305.93	3,580,326.93	44%	\$5,979,487	51%	\$5,770,818.63	12-Nov-19	3-Feb-21	
41	140030	Post-Maria	Modular Bridge	Emergency Project	Installation of Temporary Modular Bridge over Cuyon River at PR-14 km. 38.5 & Palmarco Ward	Sur	14	38.30		Ing. Milton J. Orlizon Davila	Ferrovial Construcción, Puerto Rico, LLC.	State Capex	\$1,303,539.00	\$1,586,496.00	22%	1,586,496.00	282,957.00	22%	\$1,477,922	93%	\$108,573.91	16-Jun-21	11-Jan-22	
42	148506	Post-Maria	Others	Singular Regular (Without Bonus)	Trabajos Necesarios para Terminar Paseo Ciclista Adyacente a Carretera PR-485	Norte	485			Ing. Juan O. Basilio Veloz	A&M Group Inc.	FHWA Regular	\$1,949,000.00	\$2,089,735.00	7%	2,089,735.00	140,735.00	7%	\$341,029	16%	\$1,748,705.57	24-Aug-20	19-Jan-21	
43	200021	Post-Maria	Traffic Signals	Emergency Project	Rehabilitation of the Video Image Detection System (VIDS) Halls, Camuy, Quebradillas, Isabela and Manatí	Norte					Bermudez, Longo Diaz-Massó, LLC	FHWA Regular	\$879,434.00	\$879,434.00	0%	879,434.00	-	0%	\$0	0%	\$879,434.00	1-Aug-22	26-Jul-23	



4/30/2022									
Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	Status	Project Location Coordinates
480	28-Apr-23	586	24%	2-Apr-23	41%	570	19%		
360	24-Mar-22	360	0%	30-Oct-22	68%	580	61%		
360	01-Jun-22	360	0%	12-Oct-22	66%	493	37%		
540	05-Oct-22	1151	113%	3-Jan-23	80%	1241	130%		
720	11-Nov-23	720	0%	11-Nov-23	22%	720	0%		
750	31-Oct-23	730	0%	31-Oct-23	25%	730	0%		
450	19-May-23	450	0%	19-May-23	14%	450	0%		
420	13-Jun-22	1253	198%	14-Jan-23	82%	1468	250%		
420	19-Feb-22	510	21%	20-Jul-23	56%	1026	144%		
810	08-Oct-24	810	0%	8-Oct-24	-10%	810	0%		
450	27-Mar-22	675	94%	1-Nov-22	63%	1084	143%		
60	19-Nov-22	1378	2197%	30-Nov-22	86%	1389	2215%		
240	02-Jan-24	1073	347%	2-Jan-24	43%	1073	347%		
630	08-Dec-22	1029	63%	8-Dec-22	78%	1029	63%		
270	11-Jul-22	1337	395%	1-Nov-22	87%	1450	437%		
270	01-May-22	1266	369%	4-Oct-22	89%	1422	427%		
120	14-Jul-22	126	5%	30-Dec-22	17%	295	146%		
420	25-Jul-22	420	0%	31-Dec-22	56%	579	38%		
300	25-Sep-22	980	227%	31-Mar-23	71%	1167	289%		
450	20-Oct-22	570	27%	20-Oct-22	70%	570	27%		
360	31-Aug-22	451	25%	1-Nov-22	64%	513	43%		
300	12-Jul-22	1402	367%	1-Oct-22	90%	1483	394%		
539	26-Jun-23	749	39%	26-Aug-23	40%	810	50%		
450	01-Oct-22	930	107%	30-May-23	66%	1171	160%		
360	02-Jun-22	360	0%	1-Apr-23	49%	663	84%		
360	27-Nov-22	620	72%	27-Nov-22	66%	620	72%		
361	24-May-22	447	24%	15-Oct-22	72%	591	64%		
240	17-Mar-23	240	0%	17-Mar-23	-34%	240	0%		
180	29-Nov-22	180	0%	29-Nov-22	-19%	180	0%		
540	30-Oct-23	540	0%	30-Oct-23	-2%	540	0%		
180	27-May-22	180	0%	1-Nov-22	45%	338	88%		
300	28-Jun-22	940	213%	30-Oct-22	83%	1064	255%		
420	17-May-22	793	89%	17-Jan-23	79%	1038	147%		
750	11-Dec-23	750	0%	11-Dec-23	21%	750	0%		
450	10-Jan-22	627	84%	1-Oct-22	86%	1091	142%		
450	31-Dec-22	1146	155%	31-Dec-22	79%	1146	155%		
210	11-Jan-22	210	0%	15-Oct-22	65%	487	132%		
300	11-Apr-22	596	99%	30-Oct-22	77%	798	166%		
360	26-Jul-23	360	0%	26-Jul-23	-26%	360	0%		

180	06-Jan-23	180	0%	6-Jan-23	-40%	180	0%		
150	11-Jan-23	150	0%	11-Jan-23	-72%	150	0%		
480	06-May-22	936	95%	30-Oct-22	84%	1113	132%		
1260	01-Jan-26	1260	0%	1-Jan-26	-7%	1260	0%		
450	19-May-23	450	0%	19-May-23	14%	450	0%		
240	02-May-23	240	0%	2-May-23	-54%	240	0%		
540	02-Nov-23	540	0%	2-Nov-23	-2%	540	0%		
180	18-Sep-22	180	0%	1-Dec-22	15%	254	41%		
660	30-Apr-24	660	0%	27-Mar-24	-12%	626	-5%		
360	02-Jul-23	360	0%	2-Jul-23	-19%	360	0%		
420	04-Sep-22	420	0%	30-Jul-23	39%	749	78%		
450	20-Sep-23	450	0%	20-Sep-23	-13%	450	0%		
720	09-Jun-24	720	0%	9-Jun-24	-7%	720	0%		
630	20-Sep-22	681	8%	1-Dec-22	71%	753	20%		
450	17-Mar-22	872	94%	1-Nov-22	83%	1101	145%		
540	22-Jan-24	540	0%	22-Jan-24	-17%	540	0%		
422	21-Aug-23	422	0%	21-Aug-23	-14%	422	0%		
540	23-May-23	1289	139%	23-May-23	70%	1289	139%		
600	14-Apr-23	600	0%	14-Oct-23	32%	783	31%		
360	17-Mar-23	360	0%	17-Mar-23	11%	360	0%		
151	03-Aug-22	414	174%	30-Dec-22	57%	563	273%		
180	27-Aug-22	301	67%	26-Oct-22	50%	361	101%		
300	18-Apr-23	300	0%	18-Apr-23	-18%	300	0%		
180	05-Aug-22	180	0%	31-Jan-23	23%	359	99%		
181	04-Jul-22	319	76%	30-Dec-22	51%	498	175%		
360	18-Jul-22	715	83%	20-Mar-23	66%	960	146%		
181	30-Aug-22	441	144%	30-Nov-22	60%	533	194%		
180	22-Jul-22	180	0%	30-Nov-22	31%	311	73%		
241	12-Apr-22	510	112%	1-Dec-22	71%	743	208%		
181	25-Apr-22	314	73%	30-Oct-22	63%	502	177%		
180	16-Dec-20	1169	549%	31-Dec-22	87%	1914	963%		
300	07-Jul-22	718	139%	26-Dec-22	73%	890	197%		
480	03-Nov-22	480	0%	1-Jul-23	41%	720	50%		
300	02-Jun-23	300	0%	2-Jun-23	-33%	300	0%		
450	18-Aug-22	1176	161%	18-Jun-23	72%	1480	229%		

6.2 Safety KPIs

Category	KPI	FP Target	Target Last Revised Date	Recommended Target	Target Year	Reporting Unit	Source	Reporting Frequency	Last Date Reported	Next Expected Update	Actual	Spread Actual v. Target	Reporting Period	Comments
Safety	# of road fatalities per 100M VMT	1.85		<1.86	2023	5-Yrs Moving Average	SHPT Team	Annually	21-Oct	22-Oct	1.889		2016-2020	I recommend using the 5-Yrs Moving Average to discard outliers
	# of road serious injuries per 100M VMT	<31.7		<25.39	2023	5-Yrs Moving Average	SHPT Team	Annually	21-Oct	22-Oct	28.607		2016-2020	
Asset Quality	% of Interstate Pavement in Good condition	>2%		>5%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	13.0%		2020	The FP targets are based on the TAMP for 2028 as the Target Year. The reporting is based on two years performance. The recommended Target is for 2022.
	% of Interstate Pavement in Poor condition	<5%		<14%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	14.3%		2020	
	% of Non-interstate NHS Pavement in Good condition	>2%		>2%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	4.2%		2020	
	% of Non-interstate NHS Pavement in Poor Condition	<20%		<20%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	8.0%		2020	
	% of NHS bridges in Good condition	>10%		>10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	18.0%		2020	
	% of NHS bridges in Poor condition	<10%		<10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	9.0%		2020	
Congestion	\$ of congestion cost per customer	\$1,045												Await for the TTI Urban Mobility Report & INRIX Global Traffic Scorecard. Based on corridors with active TIMS
	Travel time index	1.23												
	Mins for incident response	<15 mins		<15 mins	2021	Monthly Performance	TIM Team	Monthly	22-Sep	22-Oct	1.0		22-Sep	

\* We anticipate that the KPIs in rows 3-10 will be updated by next month's reporting.

Serious Injury Rate		
2015	28.851	5-Yrs Moving Average
2016	29.300	
2017	20.150	
2018	27.180	
2019	36.610	
	<b>28.418</b>	

Fatality Rate		
2015	2.130	5-yr Moving Average
2016	1.920	
2017	1.930	
2018	1.950	
2019	1.968	
	<b>1.9796</b>	













