

Financial Oversight Management Board for Puerto Rico

PRHTA Reporting April 2023

Contents

- [Tab 1.0](#) Executive Summary
- [Tab 1.1](#) Main B2A report
- [Tab 1.2](#) Additional B2A info
- [Tab 2.1](#) Weekly Liquidity Data
- [Tab 2.1a](#) Monthly Liquidity Data
- [Tab 2.2](#) Bank balance data
- [Tab 2.3a](#) Capex hard costs
- [Tab 2.3b](#) Capex soft costs
- [Tab 2.4](#) Discretionary funds tracker
- [Tab 3.1a](#) Fiscal measure data
- [Tab 3.3](#) Traffic and ridership data
- [Tab 4.1](#) Headcount data
- [Tab 5.1](#) FHWA MOU data
- [Tab 6.1](#) Construction KPIs
- [Tab 6.1a](#) Pre Construction data
- [Tab 6.1b](#) CIP data
- [Tab 6.2](#) Safety KPIs
- [Tab 7.1](#) Main B2A targets
- [Tab 7.2](#) Additional B2A targets

February's SUMMARY

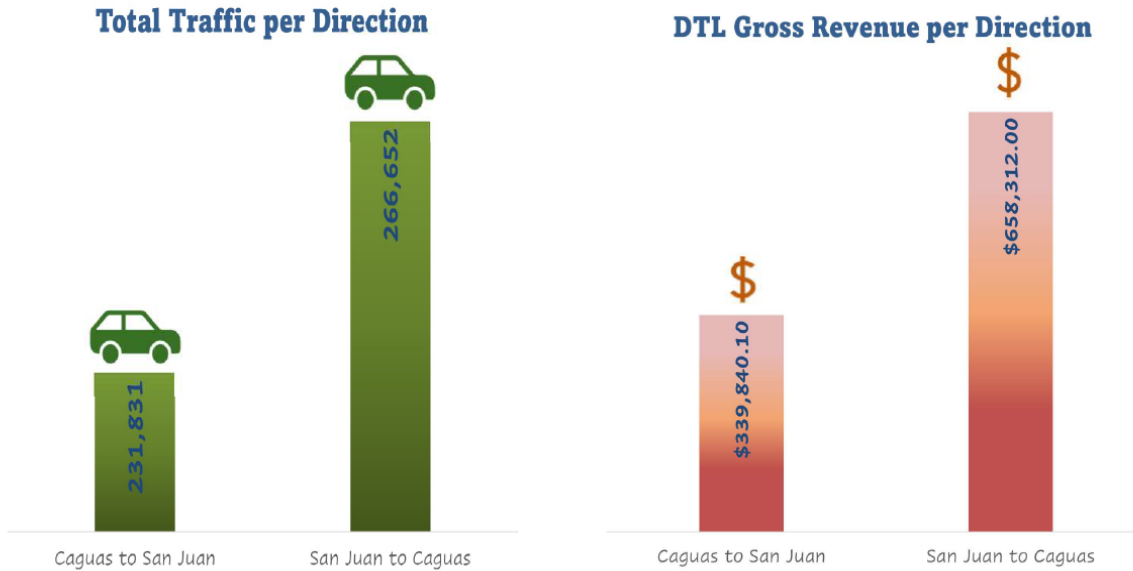
PR-52 & PR-18 DTL's Operations Report

Reporting Period: March, 1 to March 31, 2023

Total Traffic	
Caguas to San Juan (A.M. Configuration)	231,831
San Juan to Caguas (P.M. Configuration)	266,652
Total Traffic	498,483

Total Gross* Revenue	
Caguas to San Juan (A.M. Configuration)	\$ 339,840.10
San Juan to Caguas (P.M. Configuration)	\$ 658,312.00
Total Gross Revenue	\$998,152.10

* DTL Gross Revenue does not considers the Caguas Norte general purpose lanes toll rate of \$1.65.



1.1 Main B2A report													
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)	
Toll fare revenue	\$ 176,269	\$ 132,297	\$ 121,901	\$ (10,396)	-8%	\$ 18,012	\$ 16,680	\$ (1,332)	-7%				
Toll fine revenues	\$ 42,945	\$ 33,665	\$ 28,411	\$ (5,254)	-16%	\$ 6,060	\$ 4,247	\$ (1,813)	-30%	At the moment no new fines are generated	Improvements to the toll system so that it is reliable and can start the fines process.	HTA	
Transit Revenue	\$ 5,087	\$ 3,753	\$ 3,073	\$ (800)	-18%	\$ 571	\$ 414	\$ (157)	-27%	Continuous Low Ridership	Improve trust in service and promotion	PRITA	
Other operating income	\$ 10,441	\$ 6,327	\$ 8,563	\$ 2,236	35%	\$ 645	\$ 749	\$ 104	16%				
Operating FTA Funds	\$ 20,000	\$ 15,000	\$ 14,997	\$ (5)	0%	\$ 1,667	\$ 1,666	\$ (1)	0%				
Operating Commonwealth Transfer	\$ 178,777	\$ 134,062	\$ 134,063	\$ (1)	0%	\$ 14,898	\$ 14,898	\$ (0)	0%				
Total Operating Revenues	\$ 433,519	\$ 325,124	\$ 311,027	\$ (14,097)	-4%	\$ 41,852	\$ 38,654	\$ (3,198)	-8%				
Commonwealth CapEx funds	\$ 111,474	\$ 95,582	\$ 116,416	\$ 20,834	22%	\$ 5,297	\$ 69,149	\$ 63,852	1209%	HTA receive a \$66MM Transfer from Puerto Rico Trust Fund to Calla Loiza Improvement and ROW PR-5			
Non-ER FHWA Funds	\$ 269,734	\$ 186,098	\$ 94,778	\$ (91,320)	-49%	\$ 5,579	\$ 5,180	\$ (399)	-7%				
Federal Emergency Funds	\$ 20,600	\$ 20,600	\$ 23,246	\$ 2,637	13%	\$ 2,926	\$ 2,743	\$ (183)	-6%				
Transit Federal Funds (FTA)	\$ 39,353	\$ 7,406	\$ 7,145	\$ (261)	-4%	\$ 1,314	\$ -	\$ (1,314)	-100%				
ARPA	\$ 4,079	\$ 4,079	\$ 6,661	\$ 2,582	63%	\$ -	\$ -	\$ -	NDIV/OI				
Total Capital Revenues	\$ 458,306	\$ 313,775	\$ 248,246	\$ (65,529)	-21%	\$ 15,116	\$ 77,072	\$ 61,956	410%				
Commonwealth Transfer for Emergency Reserve	\$ -	\$ -	\$ -	\$ -	NDIV/OI	\$ -	\$ -	\$ -	NDIV/OI				
Total Commonwealth Reserve Transfer	\$ -	\$ -	\$ -	\$ -	NDIV/OI	\$ -	\$ -	\$ -	NDIV/OI				
Total Consolidated revenues	\$ 891,825	\$ 638,898	\$ 559,273	\$ (79,625)	-12%	\$ 56,969	\$ 115,726	\$ 58,757	103%				
Construction salaries & related benefits	\$ 29,394	\$ 21,139	\$ 20,111	\$ (1,028)	-5%	\$ 2,286	\$ 2,161	\$ (125)	-5%				
Transit Construction Hard Costs	\$ 39,753	\$ 8,020	\$ 9,344	\$ (1,324)	-17%	\$ 3,185	\$ 2,211	\$ (974)	-98%				
Transit Construction Soft Costs	\$ -	\$ -	\$ -	\$ -	NDIV/OI	\$ -	\$ -	\$ -	NDIV/OI				
Emergency Repair Construction Program costs	\$ 41,097	\$ 26,392	\$ 24,821	\$ (1,571)	-6%	\$ 3,477	\$ 4,150	\$ 673	19%				
Non-Federal Highway Construction Hard Costs	\$ 36,129	\$ 25,982	\$ 11,034	\$ (14,948)	-58%	\$ 4,047	\$ 3,022	\$ (1,025)	-25%	Delays in the execution of the program, do to prioritization of Emergency project related to Fiona and other Heavy rains	Execute small projects	HTA Infrastructure Directorate	
Non-Federal Highway Construction Soft Costs	\$ 52,637	\$ 36,979	\$ 21,866	\$ (15,113)	-41%	\$ 4,519	\$ 2,266	\$ (2,253)	-50%	Delays in the execution of the program, do to prioritization of Emergency project related to Fiona and other Heavy rains	Execute small projects	HTA Infrastructure Directorate	
Federal Highway Construction Hard Costs	\$ 245,239	\$ 216,728	\$ 237,458	\$ 20,730	10%	\$ 3,589	\$ 1,184	\$ (2,405)	-67%				
Federal Highway Construction Soft Costs	\$ 24,495	\$ 888	\$ 21,377	\$ 20,489	2307%	\$ 888	\$ 1,440	\$ 552	62%				
Other capital costs	\$ 27,854	\$ 8,255	\$ 9,992	\$ (1,567)	-19%	\$ 2,810	\$ 922	\$ (1,888)	-68%				
Total Capital Expenditures	\$ 496,698	\$ 344,553	\$ 356,003	\$ 11,450	3%	\$ 24,780	\$ 14,856	\$ (9,924)	-40%				
Non-Construction salaries & related benefits	\$ 23,090	\$ 16,590	\$ 14,685	\$ (1,905)	-11%	\$ 1,812	\$ 1,526	\$ (286)	-16%				
Transit salaries & related benefits	\$ 496	\$ 365	\$ 277	\$ (88)	-24%	\$ 38	\$ 18	\$ (20)	-53%				
Pension costs	\$ 35,724	\$ 26,829	\$ 26,389	\$ (440)	-2%	\$ 2,923	\$ 2,869	\$ (54)	-2%				
Operational Right of Way payments	\$ 4,900	\$ 4,900	\$ 4,997	\$ (97)	-2%	\$ 620	\$ 367	\$ (253)	-41%				
Toll highways administration and maintenance costs	\$ 47,318	\$ 34,868	\$ 33,475	\$ (1,393)	-4%	\$ 4,150	\$ 4,658	\$ 508	12%				
Tren Urbano costs	\$ 71,594	\$ 55,634	\$ 56,212	\$ 578	1%	\$ 5,320	\$ 8,085	\$ 2,765	52%				
Feeder Bus costs	\$ 12,378	\$ 9,233	\$ 8,842	\$ (391)	-4%	\$ 1,048	\$ 946	\$ (102)	-10%				
Other operating expenses	\$ 39,304	\$ 28,920	\$ 21,752	\$ (7,148)	-25%	\$ 3,623	\$ 8,352	\$ 4,729	131%				
Total Operating Expenses	\$ 235,504	\$ 177,343	\$ 162,320	\$ (15,023)	-8%	\$ 39,536	\$ 26,821	\$ 12,715	37%				
Reserve Deposit for Plan of Adjustment (POA)	\$ 34,785	\$ 34,785	\$ 34,785	\$ -	0%	\$ -	\$ -	\$ -	NDIV/OI				
Escrow funding for agreements in connection with the (POA)	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0%	\$ -	\$ -	\$ -	NDIV/OI				
Reserve deposits for revision to employee classifications	\$ 7,400	\$ 7,400	\$ 7,400	\$ -	0%	\$ -	\$ -	\$ -	NDIV/OI				
Reserve deposits for unbribe non-Tale III litigation costs	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	0%	\$ -	\$ -	\$ -	NDIV/OI				
Total Reserve Deposits	\$ 83,185	\$ 83,185	\$ 83,185	\$ -	0%	\$ -	\$ -	\$ -	NDIV/OI				
Total Expenditures	\$ 815,387	\$ 605,081	\$ 601,508	\$ (3,573)	-1%	\$ 44,316	\$ 41,677	\$ (2,639)	-6%				
Balance	\$ 76,438	\$ 33,817	\$ (42,235)	\$ (76,052)	-225%	\$ 12,653	\$ 74,049	\$ 61,396	485%				
Total Debt Service Payments	\$ 52,401	\$ -	\$ 13,851	\$ 13,851	NDIV/OI	\$ -	\$ 13,851	\$ 13,851	NDIV/OI				
Total Commonwealth Reserve Transfer	\$ 52,401	\$ -	\$ 13,851	\$ 13,851	NDIV/OI	\$ -	\$ 13,851	\$ 13,851	NDIV/OI				
Toll fare revenue deep dive													
Toll fare revenue from current toll fare rates	\$ 149,794	\$ 113,084	\$ 113,813	\$ 789	1%	\$ 15,041	\$ 15,042	\$ (1)	-4%				
Toll fare revenues from increase in toll rates	\$ 18,212	\$ 13,213	\$ (13,213)	\$ (2,000)	-100%	\$ 2,216	\$ -	\$ (2,216)	-100%				
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 5,966	\$ 4,377	\$ 8,068	\$ 3,691	84%	\$ 483	\$ 1,038	\$ 555	115%				
Toll fare revenues from bi-directional tolling	\$ 2,987	\$ 1,623	\$ -	\$ (1,623)	-100%	\$ 872	\$ -	\$ (872)	-100%				
Total toll fare revenue	\$ 176,269	\$ 132,297	\$ 121,901	\$ (10,396)	-8%	\$ 18,012	\$ 16,680	\$ (1,332)	-7%				
Toll fine revenue deep dive													
Toll fine revenue from existing fine rates	\$ 36,784	\$ 29,352	\$ 28,411	\$ (941)	-3%	\$ 5,444	\$ 4,247	\$ (1,197)	-22%				
Toll fine revenue from tiered fine rates	\$ 6,161	\$ 4,313	\$ -	\$ (4,313)	-100%	\$ 616	\$ -	\$ (616)	-100%				
Total toll fine revenue	\$ 42,945	\$ 33,665	\$ 28,411	\$ (5,254)	-16%	\$ 6,060	\$ 4,247	\$ (1,813)	-30%				
Transit revenue deep dive													
Tren Urbano fare revenue	\$ 4,423	\$ 3,268	\$ 2,730	\$ (538)	-16%	\$ 508	\$ 372	\$ (136)	-27%				
Feeder Bus fare revenue	\$ 584	\$ 485	\$ 343	\$ (142)	-29%	\$ 83	\$ 42	\$ (41)	-33%				
Total transit revenue	\$ 5,087	\$ 3,753	\$ 3,073	\$ (800)	-18%	\$ 571	\$ 414	\$ (157)	-27%				
FHWA funds deep dive													
Regular FHWA funds	\$ 208,078	\$ 151,229	\$ 94,778	\$ (96,551)	-97%	\$ 2,960	\$ 5,180	\$ 2,620	102%				
FHWA "IIIA" Highway funds	\$ 16,656	\$ -	\$ -	\$ (16,656)	-100%	\$ -	\$ -	\$ -	NDIV/OI				
FHWA "IIIA" Bridge funds	\$ 45,000	\$ 34,770	\$ -	\$ (34,770)	-100%	\$ 3,018	\$ -	\$ (3,018)	-100%				
Total FHWA Funds	\$ 269,734	\$ 186,098	\$ 94,778	\$ (91,320)	-49%	\$ 5,579	\$ 5,180	\$ (399)	-7%				
Capital FTA funds deep dive													
Regular capital FTA Funds	\$ 37,753	\$ 7,108	\$ 7,145	\$ 37	1%	\$ 1,261	\$ -	\$ (1,261)	-100%				
FTA "IIIA" Funds	\$ 1,600	\$ 298	\$ -	\$ (298)	-100%	\$ 54	\$ -	\$ (54)	-100%				
Total capital FTA Funds	\$ 39,353	\$ 7,406	\$ 7,145	\$ (261)	-4%	\$ 1,314	\$ -	\$ (1,314)	-100%				
Federal Emergency Revenues deep dive													
FHWA emergency funds	\$ 21,635	\$ 17,184	\$ 20,251	\$ 3,067	18%	\$ 1,484	\$ 713	\$ (771)	-50%				
FEMA emergency funds	\$ 12,011	\$ 3,425	\$ (400)	\$ (1,836)	-13%	\$ 1,442	\$ 2,000	\$ 558	39%				
Total Federal Emergency Revenues	\$ 33,666	\$ 20,609	\$ 23,246	\$ 2,637	13%	\$ 2,926	\$ 2,743	\$ (183)	-6%				
ARPA Funds													
ARPA Funds	\$ 4,079	\$ 4,079	\$ 6,661	\$ 2,582	63%	\$ -	\$ -	\$ -	NDIV/OI				
Total ARPA Funds	\$ 4,079	\$ 4,079	\$ 6,661	\$ 2,582	63%	\$ -	\$ -	\$ -	NDIV/OI				
Commonwealth CapEx funds deep dive													
Commonwealth CapEx appropriation	\$ 53,761	\$ 37,869	\$ 66,780	\$ 28,920	76%	\$ 5,297	\$ 66,000	\$ 60,703	1146%				
Rollover state capex	\$ 57,713	\$ 57,713	\$ 49,677	\$ (8,086)	-14%	\$ -	\$ 3,149	\$ 3,149	NDIV/OI				

1.1 Main BZA report													
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)		Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Local emergency funds	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
Total Commonwealth CapEx funds	\$ 111,474	\$ 95,582	\$ 116,416	\$ 20,834	22%	\$ 5,297	\$ 69,149	\$ 63,852	1205%				
Construction salaries & related benefits deep dive													
Main salaries - Construction	\$ 17,487	\$ 13,028	\$ 16,026	\$ 998	6%	\$ 1,274	\$ 1,476	\$ 202	16%				
Healthcare costs - Construction	\$ 4,940	\$ 3,601	\$ 3,512	\$ (89)	-2%	\$ 434	\$ 489	\$ 55	13%				
Christmas bonus - Construction	\$ 326	\$ 326	\$ 321	\$ (5)	-2%	\$ -	\$ -	\$ -	#DIV/0!				
Other labor costs - Construction	\$ 2,719	\$ 1,596	\$ 1,497	\$ (99)	-6%	\$ 180	\$ 118	\$ (62)	-34%				
Critical workers program - construction	\$ 1,536	\$ 1,130	\$ 755	\$ (375)	-23%	\$ 136	\$ 78	\$ (58)	-42%				
Student internship program - construction	\$ 22	\$ 14	\$ -	\$ (14)	-100%	\$ -	\$ -	\$ -	#DIV/0!				
Hiring initiative - construction	\$ 2,364	\$ 1,445	\$ -	\$ (1,445)	-100%	\$ 263	\$ -	\$ (263)	-100%				

1.1 Main BZA report												Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)	
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)						
Total construction payroll costs	\$ 29,394	\$ 21,139	\$ 20,111	\$ (1,028)	-5%	\$ 2,286	\$ 2,161	\$ (125)	-5%						
Non-Construction salaries & related benefits deep dive															
Main salaries - Non-Construction	\$ 10,375	\$ 7,694	\$ 7,791	\$ 97	1%	\$ 766	\$ 798	\$ 32	4%						
Healthcare costs - Non-Construction	\$ 2,584	\$ 1,878	\$ 1,834	\$ (44)	-2%	\$ 229	\$ 255	\$ 26	12%						
Christmas bonus - Non-Construction	\$ 167	\$ 167	\$ 158	\$ (9)	-5%	\$ -	\$ -	\$ -		#DIV/0!					
Early retirement costs - Non-Construction	\$ 6,101	\$ 4,549	\$ 4,098	\$ (451)	-10%	\$ 474	\$ 409	\$ (65)	-14%						
Other labor costs - Non-Construction	\$ 1,649	\$ 943	\$ 755	\$ (188)	-20%	\$ 100	\$ 64	\$ (36)	-36%						
Hiring initiatives - non-construction	\$ 2,314	\$ 1,392	\$ 48	\$ (1,311)	-96%	\$ 344	\$ -	\$ (344)	-100%						
Total non-construction payroll costs	\$ 23,090	\$ 16,590	\$ 14,685	\$ (5,905)	-11%	\$ 1,812	\$ 1,526	\$ (286)	-16%						
Transit salaries & related benefits deep dive															
Main salaries - Transit	\$ 375	\$ 276	\$ 201	\$ (75)	-27%	\$ 29	\$ 9	\$ (20)	-69%						
Healthcare costs - Transit	\$ 77	\$ 56	\$ 53	\$ (3)	-6%	\$ 7	\$ 8	\$ 1	22%						
Christmas bonus - Transit	\$ 4	\$ 4	\$ 4	\$ -	0%	\$ -	\$ -	\$ -		#DIV/0!					
Other labor costs - Transit	\$ 39	\$ 28	\$ 18	\$ (10)	-35%	\$ 3	\$ 1	\$ (2)	-68%						
Total Transit payroll costs	\$ 496	\$ 365	\$ 277	\$ (89)	-24%	\$ 38	\$ 18	\$ (20)	-53%						
Pension costs deep dive															
Pension contributions	\$ 35,724	\$ 26,829	\$ 26,380	\$ (449)	-2%	\$ 2,923	\$ 2,869	\$ (54)	-2%						
Administrative pension costs	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -		#DIV/0!					
Total pension costs	\$ 35,724	\$ 26,829	\$ 26,380	\$ (449)	-2%	\$ 2,923	\$ 2,869	\$ (54)	-2%						
Other Operating Expenses deep dive															
Non-Title III Professional Service Fees	\$ 9,313	\$ 6,783	\$ 3,802	\$ (2,981)	-44%	\$ 843	\$ 1,321	\$ 478	57%						
Title III Professional Service Fees	\$ 10,000	\$ 7,334	\$ 7,051	\$ (283)	-4%	\$ 889	\$ 2,397	\$ 1,508	170%						
Discretionary fund management team	\$ 308	\$ 216	\$ -	\$ (216)	-100%	\$ 31	\$ -	\$ (31)	-100%						
Electricity costs	\$ 943	\$ 726	\$ 825	\$ 99	14%	\$ 72	\$ 81	\$ 9	12%						
Water supply costs	\$ 514	\$ 390	\$ 353	\$ (37)	-9%	\$ 42	\$ 74	\$ 33	78%						
Other operating costs	\$ 18,226	\$ 13,272	\$ 9,719	\$ (3,753)	-28%	\$ 1,747	\$ 4,479	\$ 2,732	156%						
Total Other Operating Expenses	\$ 39,304	\$ 28,920	\$ 21,752	\$ (7,168)	-25%	\$ 3,623	\$ 8,352	\$ 4,729	131%						
Tren Urbano costs deep dive															
Base fee for Tren Urbano operating contract	\$ 50,921	\$ 38,191	\$ 38,257	\$ 67	0%	\$ 4,244	\$ 4,253	\$ 10	0%						
Other costs under Tren Urbano operating contract	\$ 1,500	\$ 1,050	\$ 175	\$ (875)	-83%	\$ 150	\$ 33	\$ (117)	-78%						
Tren Urbano insurance costs	\$ 8,730	\$ 8,730	\$ 9,524	\$ 824	9%	\$ -	\$ 1,162	\$ 1,162	#DIV/0!						
Tren Urbano electricity costs	\$ 9,824	\$ 7,290	\$ 9,212	\$ 987	14%	\$ 865	\$ 2,637	\$ 1,772	205%						
Other regular Tren Urbano costs	\$ 69	\$ 48	\$ -	\$ (39)	-81%	\$ 7	\$ -	\$ (7)	-100%						
COVID-19 special costs	\$ 550	\$ 385	\$ -	\$ (385)	-100%	\$ 55	\$ -	\$ (55)	-100%						
Total Tren Urbano costs	\$ 71,594	\$ 55,634	\$ 56,212	\$ 578	1%	\$ 5,320	\$ 8,085	\$ 2,765	52%						
Feeder Bus costs deep dive															
Base fee for Feeder Bus operating contract	\$ 10,004	\$ 7,503	\$ 7,497	\$ (6)	0%	\$ 834	\$ 833	\$ (1)	0%						
Other costs under Feeder Bus operating contract	\$ 709	\$ 496	\$ 216	\$ (280)	-56%	\$ 71	\$ -	\$ (71)	-100%						
Bus rapid transit costs	\$ 1,467	\$ 1,096	\$ 1,073	\$ (23)	-2%	\$ 124	\$ 113	\$ (11)	-9%						
COVID-19 special costs	\$ 198	\$ 139	\$ 55	\$ (83)	-60%	\$ 20	\$ -	\$ (20)	-100%						
Total Feeder Bus costs	\$ 12,378	\$ 9,233	\$ 8,842	\$ (391)	-4%	\$ 1,048	\$ 946	\$ (102)	-10%						
Toll highway administration & maintenance costs deep dive															
Variable electronic toll collection fees	\$ 22,752	\$ 17,165	\$ 15,171	\$ (1,992)	-12%	\$ 1,862	\$ 1,418	\$ (444)	-24%						
Highway electricity costs	\$ 4,108	\$ 2,999	\$ 1,937	\$ (1,062)	-35%	\$ 370	\$ 158	\$ (212)	-57%						
Other toll highway administration & maintenance costs	\$ 20,458	\$ 14,704	\$ 10,355	\$ (1,661)	-11%	\$ 1,818	\$ 3,087	\$ 1,164	61%						
Total highway administration & maintenance costs	\$ 47,318	\$ 34,868	\$ 33,475	\$ (1,393)	-4%	\$ 4,150	\$ 4,658	\$ 508	12%						
Emergency Repair Construction Program Costs deep dive															
FHWA funded emergency repair costs	\$ 21,635	\$ 17,726	\$ 24,040	\$ 6,314	36%	\$ 1,303	\$ 4,150	\$ 2,847	218%						
FEMA funded emergency repair costs	\$ 12,031	\$ 3,436	\$ 237	\$ (3,199)	-93%	\$ 1,440	\$ -	\$ (1,440)	-100%						
Local emergency repair costs	\$ 7,493	\$ 5,290	\$ 544	\$ (4,480)	-90%	\$ 794	\$ -	\$ (794)	-100%						
Total federal emergency repair costs	\$ 41,097	\$ 26,392	\$ 24,821	\$ (1,571)	-4%	\$ 3,477	\$ 4,150	\$ 673	19%						
Federal Highway Construction Hard Costs deep dive															
Hard costs for regular federal highway construction	\$ 245,239	\$ 216,728	\$ 237,458	\$ 20,730	10%	\$ 3,589	\$ 1,184	\$ (2,405)	-67%						
Total federal highway construction hard costs	\$ 245,239	\$ 216,728	\$ 237,458	\$ 20,730	10%	\$ 3,589	\$ 1,184	\$ (2,405)	-67%						
Federal Highway Construction Soft Costs deep dive															
Federal soft costs for planning & compliance	\$ 24,495	\$ 888	\$ 23,377	\$ (20,489)	-2307%	\$ 888	\$ 1,440	\$ 552	62%						
Total federal highway construction soft costs	\$ 24,495	\$ 888	\$ 23,377	\$ (20,489)	-2307%	\$ 888	\$ 1,440	\$ 552	62%						
Non-Federal Highway Construction Hard Costs deep dive															
Hard costs for Abriendo Caminos projects - Phase III & IV	\$ 11,879	\$ 11,879	\$ 1,292	\$ (10,587)	-89%	\$ -	\$ -	\$ -		#DIV/0!					
Hard costs for other non-federal highway construction projects	\$ 23,250	\$ 13,383	\$ 9,006	\$ (4,377)	-33%	\$ 3,947	\$ 2,899	\$ (1,048)	-27%						
Local construction costs	\$ 1,000	\$ 720	\$ 736	\$ 16	2%	\$ 100	\$ 123	\$ 23	23%						
Total non-federal highway construction hard costs	\$ 36,129	\$ 25,982	\$ 11,034	\$ (14,948)	-58%	\$ 4,047	\$ 3,022	\$ (1,025)	-25%						
Non-Federal Highway Construction Soft Costs deep dive															
Soft costs for Abriendo Caminos projects - Phase III & IV	\$ 2,025	\$ 1,863	\$ 840	\$ (1,023)	-55%	\$ 303	\$ 42	\$ (261)	-79%						
Non-federal funded project-linked soft costs	\$ 42,026	\$ 31,309	\$ 19,808	\$ (11,509)	-37%	\$ 3,282	\$ 1,837	\$ (1,945)	-53%						
CDBG-DR/MT state soft costs	\$ 2,386	\$ 1,575	\$ 665	\$ (910)	-58%	\$ 286	\$ 261	\$ (25)	-9%						
Capital ROW payments	\$ 6,200	\$ 2,232	\$ 555	\$ (1,677)	-75%	\$ 248	\$ 126	\$ (122)	-49%						
Total non-federal highway construction soft costs	\$ 52,637	\$ 36,979	\$ 21,866	\$ (15,113)	-41%	\$ 4,519	\$ 2,266	\$ (2,253)	-50%						
Other Capital Costs deep dive															
Toll optimization costs	\$ 23,429	\$ 5,752	\$ 8,080	\$ 2,328	40%	\$ 2,343	\$ -	\$ (2,343)	-100%						
Other construction program costs	\$ 1,575	\$ 1,110	\$ 973	\$ (137)	-12%	\$ 155	\$ 412	\$ 257	166%						
Metropistas broadband project	\$ 2,500	\$ 1,563	\$ -	\$ (1,563)	-100%	\$ 313	\$ -	\$ (313)	-100%						
ARPA Program costs	\$ 450	\$ -	\$ 939	\$ 939	#DIV/0!	\$ -	\$ -	\$ -		#DIV/0!					
Total other capital costs	\$ 27,954	\$ 8,425	\$ 9,992	\$ 1,567	19%	\$ 2,810	\$ 412	\$ (2,398)	-85%						
Debt Service Payments															
Senior lien debt payment	\$ 30,000	\$ -	\$ 8,250	\$ (8,250)	#DIV/0!	\$ -	\$ 2,750	\$ 2,750	#DIV/0!						
Commonwealth loan payment	\$ 22,401	\$ -	\$ 5,601	\$ (5,601)	#DIV/0!	\$ -	\$ 1,867	\$ 1,867	#DIV/0!						
Total other capital costs	\$ 52,401	\$ -	\$ 13,851	\$ (13,851)	#DIV/0!	\$ -	\$ 4,617	\$ 4,617	#DIV/0!						

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
PR-20 revenue	\$ 3,087	\$ 2,353	\$ 2,225	\$ (128)	-5%	\$ 295	\$ 272	\$ (23)	-8%
PR-52 revenue	\$ 74,019	\$ 56,085	\$ 53,773	\$ (2,312)	-4%	\$ 6,981	\$ 6,783	\$ (198)	-3%
PR-53 revenue	\$ 17,937	\$ 13,654	\$ 12,894	\$ (760)	-6%	\$ 1,728	\$ 1,693	\$ (35)	-2%
PR-66 revenue	\$ 36,146	\$ 28,274	\$ 25,134	\$ (3,140)	-11%	\$ 3,650	\$ 3,175	\$ (475)	-13%
Payments from concessionaires to HTA	\$ 2,677	\$ 1,950	\$ 2,583	\$ 633	32%	\$ 275	\$ 392	\$ 117	43%
Payments from HTA to concessionaires	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Off-period V-tolls	\$ 15,929	\$ 10,768	\$ 17,224	\$ 6,456	60%	\$ 2,112	\$ 3,327	\$ 1,215	58%
Toll fare revenues from increase in toll rates	\$ 18,622	\$ 13,213	\$ -	\$ (13,213)	-100%	\$ 2,216	\$ -	\$ (2,216)	-100%
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 5,566	\$ 4,377	\$ 8,068	\$ 3,691	84%	\$ 483	\$ 1,038	\$ 555	115%
Toll fare revenues from bi-directional tolling	\$ 2,287	\$ 1,623	\$ -	\$ (1,623)	-100%	\$ 272	\$ -	\$ (272)	-100%
Total Toll fare revenue	\$ 176,269	\$ 132,297	\$ 121,901	\$ (10,396)	-8%	\$ 18,012	\$ 16,680	\$ (1,332)	-7%
Metro Urbano	\$ 63	\$ 47	\$ 43	\$ (4)	-9%	\$ 5	\$ 5	\$ (0)	-6%
Metrobus	\$ 391	\$ 285	\$ 213	\$ (72)	-25%	\$ 38	\$ 26	\$ (12)	-32%
TU Conexion	\$ 110	\$ 83	\$ 87	\$ 4	5%	\$ 9	\$ 11	\$ 2	21%
Bus Rapid Transit "BRT" fare revenue	\$ 100	\$ 70	\$ -	\$ (70)	-100%	\$ 10	\$ -	\$ (10)	-100%
Total Feeder Bus fare revenue	\$ 664	\$ 485	\$ 343	\$ (142)	-29%	\$ 63	\$ 42	\$ (21)	-33%
Rentals / leases (non-TU related)	\$ 1,412	\$ 1,054	\$ 997	\$ (57)	-5%	\$ 119	\$ 113	\$ (6)	-5%
Rentals / leases (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Real estate sales	\$ 3,552	\$ 1,372	\$ 1,766	\$ 394	29%	\$ -	\$ -	\$ -	0%
Other sources (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other sources (non-TU related)	\$ 5,477	\$ 3,901	\$ 5,800	\$ 1,899	49%	\$ 525	\$ 636	\$ 111	21%
Total Other operating income	\$ 10,441	\$ 6,327	\$ 8,563	\$ 2,236	35%	\$ 645	\$ 749	\$ 104	16%
PayGo contributions	\$ 35,724	\$ 26,829	\$ 26,380	\$ (449)	-2%	\$ 2,923	\$ 2,869	\$ (54)	-2%
Non PayGo contributions	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Pension contributions	\$ 35,724	\$ 26,829	\$ 26,380	\$ (449)	-2%	\$ 2,923	\$ 2,869	\$ (54)	-2%
Highway and transit program delivery	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Audit and financial services	\$ 1,285	\$ 934	\$ 729	\$ (205)	-22%	\$ 117	\$ 47	\$ (70)	-60%
Legal services	\$ 1,030	\$ 728	\$ 600	\$ (128)	-18%	\$ 101	\$ 139	\$ 38	38%
Toll optimization services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other professional services	\$ 6,998	\$ 5,121	\$ 2,473	\$ (2,648)	-52%	\$ 626	\$ 1,135	\$ 509	81%
Total Non-Title III professional fees	\$ 9,313	\$ 6,783	\$ 3,802	\$ (2,981)	-44%	\$ 843	\$ 1,321	\$ 478	57%
Insurance	\$ 2,921	\$ 2,070	\$ 3,785	\$ 1,715	83%	\$ 284	\$ 200	\$ (84)	-29%
Utility payments (excluding electricity)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Security costs	\$ 1,191	\$ 889	\$ 1,182	\$ 293	33%	\$ 101	\$ 113	\$ 12	12%
Repairs & maintenance	\$ 12,900	\$ 9,329	\$ 10,460	\$ 1,131	12%	\$ 1,190	\$ 2,769	\$ 1,579	133%
Other costs	\$ 3,446	\$ 2,415	\$ 938	\$ (1,477)	-61%	\$ 344	\$ -	\$ (344)	-100%
Total Other toll highway administration & maintenance costs	\$ 20,458	\$ 14,704	\$ 16,365	\$ 1,661	11%	\$ 1,918	\$ 3,082	\$ 1,164	61%

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Rents & leases	\$ 3,500	\$ 2,518	\$ 1,017	\$ (1,501)	-60%	\$ 327	\$ 113	\$ (214)	-65%
Insurance	\$ 1,837	\$ 1,837	\$ 939	\$ (898)	-49%	\$ 162	\$ 43	\$ (119)	-73%
Utility payments (excluding electricity and water supply)	\$ 600	\$ 451	\$ 336	\$ (115)	-26%	\$ 50	\$ 34	\$ (16)	-31%
Security costs	\$ 1,350	\$ 980	\$ 585	\$ (395)	-40%	\$ 124	\$ 79	\$ (45)	-36%
Transportation expenses	\$ 80	\$ 65	\$ 60	\$ (5)	-8%	\$ 5	\$ -	\$ (5)	-100%
Purchased goods & equipment	\$ 1,509	\$ 1,064	\$ 610	\$ (454)	-43%	\$ 149	\$ -	\$ (149)	-100%
Other costs	\$ 9,350	\$ 6,558	\$ 6,172	\$ (386)	-6%	\$ 931	\$ 4,210	\$ 3,279	352%
Total Other expenses (within Other operating expenses)	\$ 18,226	\$ 13,472	\$ 9,719	\$ (3,753)	-28%	\$ 1,747	\$ 4,479	\$ 2,732	156%
Emergency relief projects	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other TU improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total federally funded transit Construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Local construction soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Pavement rehabilitation	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 1,000	\$ 720	\$ -	\$ (720)	-100%	\$ 100	\$ -	\$ (100)	-100%
Total Local construction hard costs	\$ 1,000	\$ 720	\$ -	\$ (720)	-100%	\$ 100	\$ -	\$ (100)	-100%
Total Local construction costs	\$ 1,000	\$ 720	\$ -	\$ (720)	-100%	\$ 100	\$ -	\$ (100)	-100%
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 24,495	\$ 888	\$ -	\$ (888)	-100%	\$ 888	\$ -	\$ (888)	-100%
Total Federal highway construction soft costs	\$ 24,495	\$ 888	\$ -	\$ (888)	-100%	\$ 888	\$ -	\$ (888)	-100%
Pavement rehabilitation	\$ 119,801	\$ 112,004	\$ -	\$ (112,004)	-100%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ 45,177	\$ 41,877	\$ -	\$ (41,877)	-100%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ 60,158	\$ 53,721	\$ -	\$ (53,721)	-100%	\$ 2,657	\$ -	\$ (2,657)	-100%
Congestion management (e.g. DTL)	\$ 3,000	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 17,103	\$ 9,126	\$ -	\$ (9,126)	-100%	\$ 932	\$ -	\$ (932)	-100%
Total Federal highway construction hard costs	\$ 245,239	\$ 216,728	\$ -	\$ (216,728)	-100%	\$ 3,589	\$ -	\$ (3,589)	-100%
Total Federal highway construction costs	\$ 269,734	\$ 217,616	\$ -	\$ (217,616)	-100%	\$ 4,477	\$ -	\$ (4,477)	-100%
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 52,637	\$ 36,979	\$ -	\$ (36,979)	-100%	\$ 4,519	\$ -	\$ (4,519)	-100%
Total Non-Federal highway construction soft costs	\$ 52,637	\$ 36,979	\$ -	\$ (36,979)	-100%	\$ 4,519	\$ -	\$ (4,519)	-100%
Pavement rehabilitation	\$ 11,879	\$ 11,879	\$ -	\$ (11,879)	-100%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 24,250	\$ 14,103	\$ -	\$ (14,103)	-100%	\$ 4,047	\$ -	\$ (4,047)	-100%
Total Non-Federal highway construction hard costs	\$ 36,129	\$ 25,982	\$ -	\$ (25,982)	-100%	\$ 4,047	\$ -	\$ (4,047)	-100%
Total Non-Federal highway construction costs	\$ 88,766	\$ 62,961	\$ -	\$ (62,961)	-100%	\$ 8,566	\$ -	\$ (8,566)	-100%

51	Total Disbursements	\$11,247	\$11,640	\$4,565	\$4,144	\$6,977	\$8,956	\$7,072	\$10,574	\$10,254	\$12,720	\$10,862	\$5,536	\$7,000	\$1,604	\$16,610	\$6,258	\$11,780	\$12,031	\$3,451	\$8,484	\$17,992	\$12,472	\$75,956	\$11,146	\$10,817	\$12,198	\$2,434	\$8,469	\$10,224	\$8,382	\$10,334	\$10,343	\$9,152	\$11,133	\$11,687	\$7,215	\$12,286	\$6,640
52	Net Cash Flow	(\$6,922)	\$6,701	\$6,870	(\$3,801)	\$4,936	\$4,835	\$280	\$30,440	(\$3,434)	\$9,262	\$11,161	(\$638)	(\$4,409)	\$14,241	(\$8,564)	(\$1,602)	\$12,341	\$17,244	(\$1,962)	(\$45)	(\$11,060)	(\$9,257)	(\$54,193)	(\$896)	(\$5,653)	(\$9,695)	\$14,116	(\$4,016)	(\$2,807)	(\$2,046)	\$8,263	\$8,557	(\$58)	(\$5,878)	\$1,496	\$20,396	(\$8,138)	(\$1,873)
Unrestricted Bank Cash Balance Roll-Forward																																							
53	Beginning Cash Balance	158,723	151,565	158,268	164,917	161,685	166,834	\$169,390	169,457	\$199,952	\$196,804	\$203,569	\$214,720	214,099	\$209,666	\$224,152	\$215,384	213,789	\$227,164	\$244,400	\$242,474	242,430	\$231,386	\$222,130	\$154,124	\$151,430	146,140	\$136,314	\$150,346	\$140,813	134,729	\$128,530	\$133,260	\$137,004	130,640	\$122,399	\$140,586	\$152,459	\$143,416
54	Net Cash Flow	(6,922)	6,701	6,870	(3,801)	4,936	4,835	280	30,440	(3,434)	9,262	11,161	(638)	(4,409)	14,241	(8,564)	(1,602)	12,341	17,244	(1,962)	(45)	(11,060)	(9,257)	(54,193)	(896)	(5,653)	(9,695)	14,116	(4,016)	(2,807)	(2,046)	8,263	8,557	(58)	(5,878)	1,496	20,396	(8,138)	(1,873)
55	Transfer Between Accounts (Capex to O)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
56	Transfer Between Accounts (Reserve to	-	(204)	(228)	508	119	19	(299)	31	268	-	-	-	-	-	-	-	1,032	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
57	Return of Funds / Reconciliation Item	-	-	-	-	-	-	-	-	7	2	-	3	3	-	-	1	2	-	0	-	0	-	1	-	(1,000)	1,000	-	(1,000)	1,000	-	-	-	-	(1,720)	1,720	-	-	4
58	Other Inflows (Refer to Note A below)	-	506	110	62	161	0	86	275	23	775	0	14	-	248	10	9	61	0	159	-	17	81	47	-	127	-	13	3	2	7	-	71	9	17	20,289	9	108	130
59	Other Outflows (Refer to Note B below)	(236)	(300)	(103)	(1)	(67)	(2,296)	(0)	(251)	(12)	(3,274)	(11)	-	(27)	(3)	(215)	(4)	(59)	(9)	(122)	0	(0)	(81)	(13,860)	(798)	(764)	(131)	(87)	(4,520)	(4,279)	(4,160)	(3,533)	(4,884)	(4,068)	(4,100)	(3,598)	(8,532)	(1,012)	(4,249)
60	Ending Bank Cash Balance	\$151,801	\$158,268	\$164,917	\$161,085	\$166,634	\$169,390	\$169,457	\$199,952	\$196,804	\$203,569	\$214,720	\$214,099	\$209,666	\$224,152	\$215,384	\$213,789	\$227,164	\$244,400	\$242,474	\$242,430	\$231,386	\$222,130	\$154,124	\$151,430	\$146,140	\$136,314	\$150,346	\$140,813	\$134,729	\$128,530	\$133,260	\$137,004	\$130,640	\$122,399	\$140,586	\$152,459	\$143,416	\$137,428
Outstanding Checks Roll-Forward																																							
61	Beginning Outstanding Check Balance	(1,300)	(1,313)	635	628	628	(1,509)	(\$1,330)	1,186	\$1,439	\$1,199	(\$1,426)	(\$1,415)	(1,307)	(\$1,329)	(\$1,333)	(\$1,521)	(1,526)	(\$1,525)	(\$1,563)	(\$1,379)	(1,362)	(\$1,358)	(\$1,210)	(\$1,381)	(\$1,273)	(1,284)	(\$1,412)	(\$1,416)	(\$1,372)	(441)	(\$462)	(\$1,149)	(\$1,504)	(1,326)	\$500	(\$1,372)	(\$1,463)	\$1,268
62	(+) Checks Issued	17	2,269	2	-	-	181	2,590	395	229	47	29	128	7	-	-	2	4	-	196	3	25	204	4	112	5	-	-	44	1,071	43	-	50	162	1,827	78	14	2,816	
63	(-) Checks Cleared / Cancelled	(20)	(321)	(9)	-	(2,137)	(2)	(74)	(1,145)	(489)	(2,672)	(18)	(20)	(29)	(4)	(138)	(7)	(3)	(5)	(12)	(6)	(1)	(58)	(175)	(4)	(16)	(126)	(4)	(0)	(140)	(64)	(687)	(805)	(5)	(1)	(1,950)	(106)	(64)	(2,825)
64	Ending Outstanding Check Balance	(\$1,313)	\$635	\$628	\$628	(\$1,509)	(\$1,330)	\$1,186	\$1,439	\$1,199	(\$1,426)	(\$1,415)	(\$1,307)	(\$1,329)	(\$1,333)	(\$1,521)	(\$1,526)	(\$1,525)	(\$1,563)	(\$1,379)	(\$1,362)	(\$1,358)	(\$1,210)	(\$1,381)	(\$1,273)	(\$1,284)	(\$1,412)	(\$1,416)	(\$1,372)	(\$441)	(\$462)	(\$1,149)	(\$1,504)	(\$1,326)	\$500	(\$1,372)	(\$1,463)	\$1,268	(\$1,557)
65	Ending Book Cash Balance	\$152,878	\$157,633	\$164,289	\$161,057	\$168,343	\$170,720	\$168,271	\$198,513	\$195,605	\$204,995	\$216,134	\$215,405	\$210,994	\$225,484	\$216,905	\$215,315	\$228,688	\$245,962	\$243,853	\$243,812	\$232,744	\$223,340	\$155,505	\$152,703	\$147,424	\$137,726	\$151,762	\$142,185	\$135,170	\$128,992	\$134,409	\$138,508	\$131,967	\$121,899	\$141,958	\$153,922	\$142,148	\$138,985
66	Ending Book Cash Balance per WebCash	\$152,873	\$157,636	\$164,282	\$161,049	\$168,335	\$170,711	\$168,262	\$198,505	\$195,596	\$204,988	\$216,127	\$215,400	\$210,991	\$225,481	\$216,901	\$215,310	\$228,687	\$245,963	\$243,832	\$243,771	\$232,669	\$223,082	\$155,180	\$152,379	\$147,109	\$137,625	\$151,661	\$142,313	\$135,294	\$129,090	\$134,504	\$138,635	\$132,090	\$122,014	\$142,100	\$153,828	\$142,317	\$139,090
67	Difference	\$5	\$7	\$7	\$8	\$8	\$9	\$9	\$9	\$9	\$8	\$7	\$5	\$3	\$4	\$4	\$5	\$2	(\$1)	\$21	\$40	\$76	\$258	\$325	\$324	\$316	\$101	\$101	(\$128)	(\$124)	(\$98)	(\$95)	(\$127)	(\$123)	(\$115)	(\$143)	\$94	(\$170)	(\$105)

Footnotes:

- A Line used to register transfers between bank accounts or passthrough funds.
- B Line used to register transfers between bank accounts or passthrough funds.
- C These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

Act.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	
39	40	41	42	43	44	45	46	47	48	49	50	51	52		Cash
3/31	4/7	4/14	4/21	4/28	5/5	5/12	5/19	5/26	6/2	6/9	6/16	6/23	6/30		Forecast
															52-Week
7,370	4,161	3,895	4,035	3,774	4,161	3,895	4,035	3,474	3,128	3,695	3,035	3,054	3,118	153,357	
(310)	-	-	-	(375)	-	-	-	(375)	-	-	-	-	(375)	(4,016)	
302	-	-	-	-	-	-	-	-	-	-	-	-	-	2,435	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
916	1,432	1,213	1,008	1,345	1,096	986	1,204	1,711	1,345	1,081	1,213	1,003	907	43,463	
435	156	81	206	2,092	50	636	89	1,257	435	86	310	239	30	14,720	
8,803	\$5,749	\$5,189	\$5,249	6,835	\$5,307	\$5,317	\$5,327	6,066	\$4,908	\$4,862	\$4,558	\$4,296	3,670	\$209,959	
-	-	-	-	14,898	-	-	-	14,898	-	-	-	-	14,898	178,776	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,551	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
89,148	-	-	4,480	-	-	-	4,480	-	-	-	-	4,480	-	101,949	
69,148	-	-	\$4,480	14,898	-	-	\$4,480	14,898	-	-	-	\$4,480	14,898	\$294,276	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2,458	-	11,677	-	11,677	-	11,677	-	11,677	-	-	11,677	-	11,677	168,110	
-	-	-	2,200	-	-	-	2,200	-	-	-	2,200	-	-	27,342	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,137	
675	901	-	901	-	901	-	901	-	901	-	-	901	-	27,131	
-	-	-	1,769	-	-	-	1,769	-	-	-	1,902	-	-	8,415	
-	-	-	-	3,279	-	-	-	3,279	-	-	-	3,279	-	9,838	
3,133	901	11,677	4,870	14,956	901	11,677	4,870	14,956	901	-	15,776	4,181	11,677	243,974	
\$81,085	\$6,651	\$16,865	\$14,599	\$36,690	\$6,209	\$16,993	\$14,678	\$35,920	\$5,810	\$4,862	\$20,336	\$12,957	\$30,245	\$748,208	
290	1,053	565	966	1,236	1,071	484	909	733	1,061	139	1,232	613	1,033	38,316	
15	-	-	109	-	109	-	109	-	109	-	109	-	109	1,754	
669	-	-	597	-	-	-	597	-	-	-	-	597	-	7,514	
83	-	-	36	-	-	-	36	-	-	-	-	36	-	425	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	484	
2,869	-	-	2,961	-	-	-	2,945	-	-	-	-	2,941	-	35,199	
752	-	-	-	897	-	-	-	897	-	-	-	-	897	10,816	
-	-	-	-	43	-	-	-	43	-	-	-	-	43	198	
-	-	-	1,896	-	-	-	1,896	-	-	-	-	1,896	-	18,444	
585	-	-	-	2,047	-	-	-	2,047	-	-	-	-	2,047	15,125	
-	-	-	4,414	-	-	-	4,414	-	-	-	-	4,414	-	36,989	
-	-	-	733	-	-	-	733	-	-	-	-	733	-	12,911	
-	-	-	-	1,032	-	-	-	1,032	-	-	-	1,032	-	5,846	
-	-	-	-	466	-	-	-	466	-	-	-	466	-	1,399	
36	163	732	279	456	166	778	130	765	391	829	944	416	90	18,142	
129	163	474	363	452	367	311	463	398	163	474	263	352	440	18,167	
144	-	-	-	-	-	-	-	-	-	-	-	-	-	39,448	
-	-	-	-	3,610	-	-	-	3,610	-	-	-	-	3,610	41,572	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000	
\$5,572	\$1,379	\$1,770	\$12,354	\$10,239	\$1,713	\$1,572	\$12,232	\$9,991	\$1,724	\$1,442	\$2,548	\$13,496	\$8,269	\$337,748	
1,407	-	12,289	-	12,289	-	12,289	-	12,289	-	-	12,289	-	12,289	162,818	
1,499	250	1,696	3,135	2,067	250	1,696	3,135	1,601	1,165	716	1,696	3,135	2,069	73,720	
-	-	-	-	-	-	3,279	-	-	-	3,279	-	-	-	10,794	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	14,883	
926	901	-	901	-	901	-	901	-	901	-	-	901	-	27,709	
-	-	-	706	-	-	-	706	-	-	-	-	706	-	2,119	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	619	-	-	-	619	-	-	-	-	619	-	1,858	
-	-	-	275	-	-	-	275	-	-	-	-	275	-	825	

COMMONWEALTH OF PUERTO RICO
Puerto Rico Highways and Transportation Authority
Cash Flow Forecast

Actual (Act.) / Projected (Fcst.):

	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Fcst.	Fcst.	Fcst.	
Week #:	4	8	13	17	21	26	30	34	39	43	47	52	Cash Forecast 52-Week
(\$000's)	7/29	8/26	9/30	10/28	11/25	12/30	1/27	2/24	3/31	4/28	5/26	6/30	
Operating Receipts													
1 Toll Fares	9,645	8,730	15,353	11,188	9,904	9,443	11,357	13,598	16,880	15,864	15,364	16,030	153,357
2 Merchant Fees	(211)	-	(888)	(323)	(346)	(375)	(295)	(342)	(310)	(375)	(375)	(375)	(4,016)
3 Trust Transfers	-	-	-	-	-	-	507	632	1,296	-	-	-	2,436
4 Transit Revenues (Refer to Note C below)	-	-	-	-	-	-	-	-	-	-	-	-	-
5 Electronic Toll Fines	1,643	2,727	4,028	2,901	3,274	3,290	2,167	3,166	4,723	4,998	4,997	5,549	43,468
6 Other Income	481	512	1,093	460	733	915	223	3,703	943	2,535	2,031	1,090	14,720
7 Total Operating Receipts	11,558	11,969	19,786	14,226	13,565	13,273	13,959	20,758	23,532	23,022	22,018	22,293	\$209,959
Intra-Government Receipts													
8 Operating Commonwealth Transfer	-	29,796	14,898	14,898	14,898	14,898	14,898	14,898	14,898	14,898	14,898	14,898	178,776
9 Abriendo Caminos IV funds / Local emergency funds	4,309	4,560	4,682	-	-	-	-	-	-	-	-	-	13,555
10 Capital Commonwealth Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-
11 Commonwealth Transfer for Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
12 Commonwealth CapEx appropriation / Other Income CAPEX purposes	789	468	3,290	108	7,294	556	2,114	-	73,890	4,480	4,480	4,480	101,949
13 Total Intra-Government Receipts	5,098	34,824	22,870	15,006	22,192	15,454	17,012	14,898	88,788	19,378	19,378	19,378	\$294,276
Other Receipts [Separate Federal Transfers by Program]													
14 Federal Aid - FHWA & Earmarked Projects	10,376	22,794	13,240	6,575	8,778	6,621	3,286	12,504	13,876	23,353	23,353	23,353	168,110
15 Operating Federal Transit Administration (FTA) Funds	2,234	983	1,122	15,000	-	586	-	817	2,200	2,200	2,200	2,200	27,346
16 CARES ACT Funding (For Transit)	-	-	-	-	-	1,973	-	1,164	-	-	-	-	3,137
17 Emergency Reconstruction Program - FHWA	5,178	3,468	1,273	1,861	1,216	4,987	499	1,440	1,800	1,803	1,803	1,803	27,131
18 Emergency Reconstruction Program - FEMA	-	32	23	-	384	-	-	555	1,982	1,769	1,769	1,902	8,415
19 Emergency Reconstruction Program - FTA	-	-	-	-	-	-	-	-	3,279	3,279	3,279	3,279	9,838
20 Total Other Receipts	17,788	27,277	15,658	23,436	10,378	14,168	3,785	15,663	18,475	32,405	32,405	32,537	243,974
21 Total Receipts	\$34,444	\$74,071	\$58,314	\$52,669	\$46,135	\$42,895	\$34,755	\$51,318	\$130,794	\$74,805	\$73,800	\$74,209	\$748,208
Operating Disbursements													
22 Payroll and Related Costs	3,033	2,935	3,022	2,965	2,670	4,555	2,541	2,656	2,841	3,820	3,198	4,079	38,316
23 Payroll and Related Costs (Toll Highway)	-	3	175	-	155	286	160	161	162	109	218	326	1,754
24 Health Plan Payment	636	-	364	1,404	-	1,601	-	1,048	669	597	597	597	7,514
25 Health Plan Payment (Toll Highway)	-	-	-	-	-	-	-	234	83	36	36	36	425
26 Christmas Bonus	-	-	-	-	483	1	-	-	-	-	-	-	484
27 Retirement Contributions (PayGo)	-	2,872	5,941	2,897	-	6,035	-	2,862	5,745	2,961	2,945	2,941	35,199
28 PREPA Payments	-	-	-	2,142	-	145	1,753	2,439	1,645	897	897	897	10,816
29 PRASA Payments	-	-	-	22	19	-	29	-	-	43	43	43	199
30 Toll Highway Administration Cost	-	-	-	-	5,129	3,265	1,426	1,387	1,549	1,896	1,896	1,896	18,444
31 Other Toll Highway Administration Cost	-	-	707	3,505	592	1,694	1,141	668	676	2,047	2,047	2,047	15,129
32 Tren Urbano Operating Contract Cost	-	-	-	4,196	3,927	3,925	3,896	3,888	3,915	4,414	4,414	4,414	36,989
33 Other Tren Urbano Costs (Excluding Electricity)	-	-	228	1,155	2,976	2,917	2,500	549	386	733	733	733	12,911
34 Feeder Buses Costs	-	-	132	-	-	924	897	799	-	1,032	1,032	1,032	5,844
35 Legal Cases Payments Plan	-	-	-	-	-	-	-	-	-	466	466	466	1,399
36 Professional Services	-	377	629	465	5,084	851	57	1,618	2,921	1,630	1,839	2,670	18,142
37 Other Operating Expenses	-	377	1,178	935	3,324	2,910	1,391	2,735	639	1,450	1,538	1,690	18,167
38 Operating Disbursements Corresponding to FY22 Services	12,661	2,239	14,011	2,187	1,567	643	5,860	10	271	-	-	-	39,448
39 Legal & Other Reserve (Debt Service)	-	-	-	-	-	30,743	-	-	-	3,610	3,610	3,610	41,572
40 Legal & Other Reserve	-	-	-	-	-	35,000	-	-	-	-	-	-	35,000
41 Total Operating Disbursements	\$16,330	\$8,803	\$26,387	\$21,873	\$25,926	\$95,495	\$21,652	\$21,054	\$21,501	\$25,742	\$25,508	\$27,478	\$337,748
Capex Disbursements													
42 Capital Expenditures - Federal	9,583	16,334	13,248	2,751	12,232	9,988	4,315	10,439	10,190	24,579	24,579	24,579	162,818
44 Capital Expenditures - State	3,319	6,404	3,338	7,315	2,626	10,605	2,517	7,091	7,895	7,148	6,682	8,781	73,720
45 ER Transit Construction Program Costs - FTA	-	-	956	-	-	-	-	-	-	3,279	3,279	3,279	10,794
46 Toll Optimization Costs	-	-	-	3,830	-	1,110	-	-	2,643	-	-	7,300	14,883
47 Emergency Reconstruction Program - FHWA	2,365	2,038	2,443	483	1,174	5,391	1,024	2,378	5,004	1,803	1,803	1,803	27,700
48 Emergency Reconstruction Program - FEMA	-	-	-	-	-	-	-	-	706	706	706	706	2,119
49 Transit Construction Program Costs - Local	-	-	-	-	-	-	-	-	-	-	-	-	-
50 Emergency Reconstruction Program - Local	-	-	-	-	-	-	-	-	619	619	619	619	1,859
51 Legal Cases Payments Plan (Capital ROW PMT's)	-	-	-	-	-	-	-	-	-	275	275	275	825
52 Total Disbursements	\$31,996	\$33,579	\$46,372	\$36,252	\$41,958	\$122,588	\$29,508	\$40,963	\$47,232	\$64,151	\$63,451	\$74,821	\$632,473
53 Net Cash Flow	\$2,848	\$40,492	\$11,942	\$16,417	\$4,177	(\$79,693)	\$5,247	\$10,356	\$83,562	\$10,653	\$10,349	(\$612)	\$115,735
Unrestricted Bank Cash Balance Roll-Forward													
54 Beginning Cash Balance	158,723	161,685	199,952	209,666	227,164	231,386	136,314	128,530	122,399	201,210	211,863	222,212	158,723
55 Net Cash Flow	2,848	40,492	11,942	16,417	4,177	(79,693)	5,247	10,356	83,562	10,653	10,349	(612)	115,735
56 Transfer Between Accounts (Capex to Opex)	-	-	-	-	-	-	-	-	-	-	-	-	-
57 Transfer Between Accounts (Reserve to Opex)	76	(130)	268	1,032	-	-	-	-	-	-	-	-	1,246
58 Return of Funds / Reconciliation Item	-	-	15	3	1	1	-	-	4	-	-	-	23
59 Other Inflows (Refer to Note A below)	678	522	812	328	176	255	25	97	20,541	-	-	-	23,434
60 Other Outflows (Refer to Note B below)	(640)	(2,616)	(3,324)	(281)	(131)	(15,634)	(13,056)	(16,584)	(25,295)	-	-	-	(77,561)
61 Ending Bank Cash Balance	\$161,685	\$199,952	\$209,666	\$227,164	\$231,386	\$136,314	\$128,530	\$122,399	\$201,210	\$211,863	\$222,212	\$221,600	\$221,600
62 Ending Book Cash Balance	\$161,685	\$199,952	\$209,666	\$227,164	\$231,386	\$136,314	\$128,530	\$122,399	\$201,210	\$211,863	\$222,212	\$221,600	\$221,600
63 Ending Book Cash Balance per WebCash System	\$161,049	\$198,505	\$210,991	\$228,687	\$232,669	\$137,625	\$129,090	\$122,014	\$202,358	-	-	-	-
64 Difference	\$636	\$1,448	(\$1,326)	(\$1,523)	(\$1,282)	(\$1,311)	(\$560)	\$385	(\$1,148)	\$211,863	\$222,212	\$221,600	-

Bank Name	Account Name	Account Number	GL Account #	Account description (e.g., fund uses)	Account classification (Operating / Capital)	Cash balance at beginning of first week of month (\$000s)	Cash flow (\$000s)	Cash balance at end of last week of month (\$000s)
Oriental	Construction	1960269874	111001	Main operating account	Operating	3,283,731	1,026,140	4,309,871
Oriental	General	1960269574	111002	ZBA Account - Operational	Operating	-	-	-
Oriental	Deposit Law 30 & 31	3225252489	111155	Deposit Law 30 & 31	Operating	6,521,691	(1,401,360)	5,120,331
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Operating	1	-	1
Firstbank	Autoridad de Carreteras	3004992473	111156	FHGV	CAPEX	17,497,788	(823,749)	16,674,039
Firstbank	Autoridad de Carreteras	3004997726	111157	Abriendo Caminos - Varios Proyectos	CAPEX	506	1	507
Firstbank	Autoridad de Carreteras	3005023768	111158	OPEX Reserve	Operating	65,540,310	9,407	65,549,718
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	Operating	374,342	(33,529)	340,812
BPPR	Nominas	020-835353	111011	Payroll account	Operating	235,051	1,486,564	1,721,615
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	CAPEX	5,916,388	1,847,366	7,763,753
BPPR	PRHWA Backup	030-020220	111058	PRHWA Backup	Operating	0	-	0
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210	111108	Fondos Restrictos - BPPR (PEAJE)	CAPEX	1,633,058	82,260,687	83,893,745
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	Operating	6,040,524	(3,558,787)	2,481,738
BPPR	Multas Autoexpreso	020-011520	111020	Collections from fines used to paydown GILA overdue A/P	Operating	79,061	249,666	328,727
BPPR	ACT FONDOS CDBG	030-250587	111109	ACT FONDOS CDBG	Operating	31,765	-	31,765
BPPR	FEMA Emergencia Huracan Maria	030-086671	111110	Federal Fund FEMA	Operating	5,320,994	1,981,510	7,302,503
BPPR	Peaje electronico	020-010303	111018	Toll collection account	A	4,000	1,000	5,000
BPPR	Consolidated Escrow	030-826411	Not in GL	Distributes funds to Metrovistas and to toll collection account (5116)	A	27,068,788	(2,305,612)	24,763,176
BPPR	ILR	030-826438	Not in GL	Toll collection account. Balance in excess of \$5,000 transferred to escrow account	A	5,000	-	5,000
BPPR	CUST ACCT PRHTA METRPISTA	030-106842	Not in GL	FUNDS FOR METROPISTA	A	301,175	570	301,745
JP Morgan	Debt	400-452944	Not in GL	Trust Account	A	-	-	-
BPPR	ARPA	030-269512	Pending	Fondos ARPA	CAPEX	5,740,202	(11,484)	5,728,718
BPPR	NEW ESCROW ACCOUNT	75-0294-01-9	Pending	Escrow	A	1,435,103	784,801	2,219,904
BPPR	METROPISTAS ESCROW SUB ACCOUNT	75-0294-02-7	Pending	Escrow	A	-	30,907,178	30,907,178
BPPR	APR ESCROW SUBACCOUNT	75-0294-03-5	Pending	Escrow	A	3,250,000	(564,547)	2,685,453
BPPR	MUN OF GUAYNABO ESCROW SUBACCOU	75-0294-04-3	Pending	Escrow	A	250,000	-	250,000
BPPR	NEW ESCROW ACCOUNT	75-0174-01-3	Pending	Escrow	A	-	-	-
BONY	Escrow	4374768400	Pending	Debt Service	A	-	-	-
BONY	PRHTA 22 COI FUND	437477	Pending	Debt Service	A	-	-	-
BONY	PRHTA 22 TOLLS REC FUND	437476	Pending	Debt Service	A	30,876,351	16,649,139	47,525,490
BONY	PRHTA 22 TRUSTEE EXP FUND	437460	Pending	Debt Service	A	100,000	(50,000)	50,000
BONY	PRHTA HTA 22 DSF INTEREST	437464	Pending	Debt Service	A	-	-	-
BONY	PRHTA HTA 22 DSF PRINCIPAL	437466	Pending	Debt Service	A	-	-	-
BONY	PRHTA OPER RES FED	437454	Pending	Debt Service	A	13,346,520	-	13,346,520
BONY	PHRTA HTA 22 RENEW REPLACE FD	437456	Pending	Debt Service	A	3,974,235	-	3,974,235
BONY	PHRTA HTA 22 SUBORD IND FD	437461	Pending	Debt Service	A	11,238,929	-	11,238,929
BONY	PHRTA HTA 22 GENERAL RES FD	434462	Pending	Debt Service	A	-	-	-
BONY	PHRTA HTA 22 ARBITRAGE REBATE	437991	Pending	Debt Service	A	-	-	-

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

2.3a Capex Hard Costs												
Capex modified accrual expenses - Budget												
Construction Hard Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Hard Cost	\$ 60,857,851	\$ 42,507,691	\$ 12,998,063	\$ 14,990,582	\$ 42,200,000	\$ 7,465,894	\$ 29,919,586	\$ 2,200,000	\$ 3,588,643	\$ 706,777	\$ 14,925,728	\$ 9,878,185
PEMOC	\$ 1,418,070	\$ 1,890,880	\$ 1,809,880	\$ 1,985,716	\$ 2,242,191	\$ 1,885,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non Federal Hard Cost (OTHER)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,343,823	\$ 3,215,205	\$ 3,864,395	\$ 3,744,159	\$ 3,784,659	\$ 3,946,659	\$ 1,973,330
Non Federal Hard Cost (Abriendo Caminos I)												
Non Federal Hard Cost (Abriendo Caminos II)												
Non Federal Hard Cost (Abriendo Caminos III)	\$ 121,500	\$ 121,500	\$ 202,500	\$ 202,500	\$ 243,000	\$ 243,000	\$ 243,000	\$ 283,500	\$ 202,500	\$ 162,000	\$ -	\$ -
Non Federal Hard Cost (Abriendo Caminos IV)												
ESTATAL												
FHWA Emergencia												
FEMA												
LOCAL	\$ 80,000	\$ 80,000	\$ 80,000	\$ 100,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 80,000	\$ 100,000	\$ 120,000	\$ 80,000	\$ 80,000
CDBG												
DTL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -
Discretionary funds												
Toll optimization CIP												
Total	62,477,421	44,600,072	15,090,443	17,278,798	44,785,191	10,987,749	33,427,791	6,427,895	7,635,302	7,773,436	18,952,387	11,931,515

2.3a Capex Hard Costs												
Capex modified accrual expenses - Actuals												
Construction Hard Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Hard Cost	\$ 62,569,527	\$ 6,746,896	\$ 165,663,604	\$ -	\$ 534,068	\$ 748,445	\$ -	\$ -	\$ 1,184,043.05			
PEMOC	\$ -	\$ -	\$ -	\$ 206,014	\$ -	\$ 34,158	\$ 441,828	\$ -	\$ 84,000.00			
Non Federal Hard Cost (OTHER)	\$ -	\$ 176,929	\$ 460,988	\$ 57,545	\$ -	\$ 841,216	\$ 3,500	\$ 127,224	\$ 3,837,269.92			
Non Federal Hard Cost (Abriendo Caminos I)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Non Federal Hard Cost (Abriendo Caminos II)	\$ -	\$ -	\$ -	\$ 88,108	\$ -	\$ -	\$ -	\$ -	\$ -			
Non Federal Hard Cost (Abriendo Caminos III)	\$ -	\$ 311,495	\$ -	\$ 350,586	\$ -	\$ 541,514	\$ -	\$ -	\$ -			
Non Federal Hard Cost (Abriendo Caminos IV)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
ESTATAL	\$ -	\$ 94,328	\$ 230,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
FHWA Emergencia	\$ 7,278,467	\$ 1,327,102	\$ 4,547	\$ 865,230	\$ 6,032,849	\$ 4,384,983	\$ -	\$ -	\$ 4,150,357.05			
FEMA	\$ -	\$ 47,463	\$ -	\$ 30,526	\$ 69,540	\$ 10,754	\$ 48,715	\$ 28,964	\$ -			
LOCAL	\$ -	\$ 134,000	\$ 10,400				\$ -	\$ -	\$ -			
CDBG							\$ -	\$ -	\$ -			
DTL							\$ -	\$ -	\$ -			
Discretionary funds							\$ -	\$ -	\$ -			
Toll optimization CIP				\$ 3,959,034.69	\$ 104,145.00	\$ 1,110,372.81	\$ 69,210.00	\$ 2,838,209.79	\$ -			
Total	69,847,994	8,838,213	166,369,926	5,557,043	6,740,602	7,671,443	563,253	2,994,397	9,255,670	-	-	-

2.3b Capex Soft Costs												
Capex modified accrual expenses - Budget												
Construction Soft Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Soft Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 888,131	\$ 11,850,033	\$ 8,187,971	\$ 3,568,865
PEMOC												
Non Federal Soft Cost (OTHER)	\$ 2,979,690	\$ 3,610,080	\$ 3,610,080	\$ 3,610,080	\$ 3,610,080	\$ 4,030,340	\$ 4,030,340	\$ 4,030,340	\$ 4,030,340	\$ 3,820,210	\$ 5,432,210	\$ 5,432,210
Non Federal Soft Cost (Abriendo Caminos I)												
Non Federal Soft Cost (Abriendo Caminos II)												
Non Federal Soft Cost (Abriendo Caminos III)	\$ 121,500	\$ 121,500	\$ 202,500	\$ 202,500	\$ 243,000	\$ 243,000	\$ 243,000	\$ 283,500	\$ 202,500	\$ 162,000	\$ -	\$ -
Non Federal Soft Cost (Abriendo Caminos IV)												
ESTATAL												
FHWA Emergencia												
FEMA												
LOCAL												
CDBG	\$ -	\$ -	\$ 238,600	\$ 238,600	\$ 119,300	\$ 119,300	\$ 286,320	\$ 286,320	\$ 286,320	\$ 286,320	\$ 286,320	\$ 238,600
DTL												
Discretionary funds												
Toll optimization CIP												
Total	3,101,190	3,731,580	4,051,180	4,051,180	3,972,380	4,392,640	4,559,660	4,600,160	5,407,291	16,118,563	13,906,501	9,239,675

2.3b Capex Soft Costs												
Capex modified accrual expenses - Actuals												
Construction Soft Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Soft Cost	\$ 1,500,752	\$ 308,500	\$ 11,699,769	\$ -	\$ 6,330,123	\$ 127,028	\$ -	\$ -	\$ 1,440,412			
PEMOC					\$ -	\$ -	\$ -	\$ -	\$ -			
Non Federal Soft Cost (OTHER)	\$ 634,057	\$ 2,138,475	\$ 1,706,520	\$ 2,502,679	\$ 1,461,772	\$ 3,452,061	\$ 2,224,753	\$ 2,780,334	\$ 1,648,364			
Non Federal Soft Cost (Abriendo Caminos I)					\$ -	\$ -	\$ -	\$ -	\$ -			
Non Federal Soft Cost (Abriendo Caminos II)			\$ 55,771		\$ -	\$ 8,600	\$ -	\$ -	\$ -			
Non Federal Soft Cost (Abriendo Caminos III)			\$ 53,605	\$ 121,773	\$ 46,951	\$ 190,679	\$ -	\$ -	\$ 41,510			
Non Federal Soft Cost (Abriendo Caminos IV)					\$ -	\$ -	\$ -	\$ -	\$ -			
ESTATAL					\$ -	\$ -	\$ -	\$ -	\$ -			
FHWA Emergencia				\$ 342,268	\$ 121,745	\$ 293,281	\$ 339,314	\$ 219,731	\$ 133,331			
FEMA					\$ -	\$ -	\$ -	\$ -	\$ -			
LOCAL				\$ 220,127	\$ 365,789	\$ 387,293	\$ 68,674	\$ 55,503	\$ 139,887			
CDBG			\$ 127,462.00		\$ 130,216.00	\$ -	\$ -	\$ 146,900.35	\$ 260,552			
DTL						\$ -	\$ -	\$ -	\$ -			
Discretionary funds						\$ -	\$ -	\$ -	\$ -			
Toll optimization CIP						\$ -	\$ -	\$ -	\$ -			
Total	2,134,810	2,446,975	13,643,127	3,186,847	8,456,596	4,458,942	2,632,741	3,202,469	3,664,055	-	-	-

2.4 Discretionary funds tracker												
#	Grant Name	Grant Type	Project Description	Estimated Total Cost (Requested)	Soft / Hard Costs	Category	Date Applied	Expected Response Date	Actual Response Date	Granted or Rejected	Amount Granted	Status of Fund Receipt
1	La Vita Intersection Project	Discretionary funds	AC-200241 consists of improvements to multiple PR-2 Intersections in the western Municipality of Mayaguez and the development of two overpass bridges to be located over the existing PR-2, to eliminate traffic signals in two of the major intersections at existing intersection of PR-2 and San Juan Street, just at the entrance of the UPR Campus (La Vita) and at existing intersection of PR-2 and PR-310B, located in the Mayaguez Unincorporated Area.	\$ 111,027,772			5/23/2022		5/28/2022	Granted	\$ 50,000,000	
2	RAISE GRANT	Discretionary funds	Development of a new road infrastructure that would be used as an evacuation route during emergency events for residents and visitors of the town area of the Municipality of Loloa, Puerto Rico.	\$ 12,372,393			4/12/2022		8/11/2022	Rejected		
3	NEVI Grants	Discretionary funds	The National Electric Vehicle Infrastructure Formula Program (NEVI Program) will provide dedicated funding to States to strategically deploy electric vehicle charging infrastructure and establish an interconnected network to facilitate data collection, access, and reliability.	\$ 13,661,153			8/1/2022		9/1/2022	Granted	\$ 13,661,153	
4	Replacement of Bridge Number 729 (The Viaduct)	Discretionary funds	Bridge Investment Program (BIP)	\$ 80,000,000			9/9/2022					
5	PR-5 State Highway Extension	Discretionary funds	This Project has been included in the 5i Metropolitan Area Transportation Plan and part of its alignment used to belong to the South Periferal Expressway Corridor.	TBD			TBD					
6	PR-22 State Highway Extension	Discretionary funds	PRHTA proposes the construction of the extension of PR-22 between the municipalities of Hatillo and Aguadilla.	TBD			TBD					
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Notes:
Additional / missing details related to Grant #1 will be provided net reporting period;

3.1 Fiscal measure data

In \$ Thousands	FY23 Target	YTD Target	YTD Actuals	Variance (\$)	Variance (%)	Monthly target	Monthly actuals	Variance (\$)	Variance (%)	Reasons for Variance	Additional Steps to Address Variance
Creating new Board	\$ 457	\$ 343	\$ -	\$ (343)	-100%	\$ 38	\$ -	\$ (38)	-100%		
<i>Hiring of an executive recruitment firm</i>	\$ 200	\$ 150	\$ -	\$ (150)	-100%	\$ 17	\$ -	\$ (17)	-100%		
<i>Board Compensation</i>	\$ 257	\$ 193	\$ -	\$ (193)	-100%	\$ 21	\$ -	\$ (21)	-100%		
Adopting new KPIs							\$ -				
Organizational capacity							\$ -				
Increasing fare revenue	\$ 26,475	\$ 19,213	\$ 8,068	\$ (11,145)	-58%	\$ 2,971		\$ (2,971)	-100%		
<i>Toll fare increase</i>	\$ 18,622	\$ 13,213	\$ -	\$ (13,213)	-100%	\$ 2,216.0	\$ -	\$ (2,216)	-100%	This measure will be difficult to report against given system limitations	
<i>Bi-directional tolling</i>	\$ 2,287	\$ 1,623	\$ -	\$ (1,623)	-100%	\$ 272.1	\$ -	\$ (272)	-100%		
<i>Dynamic toll lanes (DTL)</i>	\$ 5,566	\$ 4,377	\$ 8,068	\$ 3,691	84%	\$ 483	\$ 1,038	\$ 555	115%		
Increasing fine revenue	\$ 6,161	\$ 4,313	\$ -	\$ (4,312.7)	-100%	\$ 616		\$ (616.1)	-100%		
<i>Toll fine increase</i>	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -			This measure requires legislation, which is outside of HTA's control.	
<i>Tiered fines</i>	\$ 6,161	\$ 4,312.7	\$ -	\$ (4,313)	-100%	\$ 616.1	\$ -	\$ (616.1)	-100%	This measure requires legislation, which is outside of HTA's control.	
Improving ancillary revenue	\$ 737									This measure will be difficult to report against given system limitations	
Expanding transit revenue	\$ 1,062									This measure will be difficult to report against given system limitations	
Collecting discretionary funds											
Reducing healthcare costs											
Reassessing TU contract											
BRT and signal optimization											
Capital Expense Optimization											
Public-private partnership opportunities											
Total measures	\$ 33,093	\$ 23,868	\$ 8,068	\$ (15,800)	\$ (1)	\$ 3,625	\$ -	\$ (3,625)	\$ (1)		

3.2 Traffic report data

Traffic volume overview ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)	Comments
PR-5	1,463,073	1,565,249	1,570,396	1,566,781	1,385,156	1,512,904	1,596,878	4,093,798	1,533,987	1,533,857	1,509,898	1,555,180	1,506,447	1,384,311	1,435,464	1,383,527	1,639,582	1,602,153	1,487,142	1,547,147	1,489,030	13,641,281	16,197,760	14,890,030	13,641,281	16,197,760	(2,556,479)	-15.8%	
PR-17	627,170	673,649	679,439	636,183	547,072	567,148	639,599	611,666	636,043	604,703	625,865	668,640	655,070	519,581	607,412	537,635	713,013	646,304	604,494	709,108	633,586	5,730,683	5,465,509	5,465,509	5,730,683	5,465,509	265,174	4.9%	
PR-22	14,212,658	14,983,796	14,594,667	14,530,173	12,465,203	13,883,504	14,549,936	14,508,698	14,139,915	14,184,739	13,992,476	14,418,923	14,249,508	13,034,765	13,544,583	12,759,700	15,289,735	14,754,478	13,858,956	14,535,698	14,095,409	127,038,683	127,058,776	127,038,683	127,058,776	127,038,683	(20,095)	0.0%	
PR-199 / CLF	219,197	213,525	281,763	251,904	275,158	262,886	300,746	275,454	290,188	269,186	273,410	267,338	281,493	215,964	294,384	258,699	333,473	298,941	252,394	263,648	248,683	2,549,812	2,313,897	2,549,812	2,313,897	2,549,812	235,915	10.2%	
Total concessionaire roads	16,522,098	17,436,219	17,126,265	16,985,041	14,672,589	16,226,442	17,087,159	19,489,616	16,600,133	16,592,485	16,401,649	16,910,081	16,692,518	15,154,621	15,881,843	14,999,561	17,976,203	17,301,876	-	16,202,986	-	17,055,601	-	16,466,708	#####	#####	(2,075,485)	-1.4%	
PR-20	293,731	326,554	327,782	327,402	294,365	324,565	332,575	330,208	312,806	320,311	312,252	321,460	312,702	279,697	307,903	290,579	339,580	337,259	302,939	315,023	323,375	2,833,696	2,858,035	2,833,696	2,858,035	2,833,696	(24,339)	-0.9%	
PR-52	6,309,320	6,564,241	6,467,261	6,347,647	5,554,252	6,063,265	6,463,375	6,345,918	6,112,215	5,974,437	6,181,285	6,134,816	6,364,909	5,680,735	6,018,042	5,650,241	6,849,468	6,461,503	6,133,519	6,377,071	6,189,831	56,320,127	55,222,803	56,320,127	55,222,803	56,320,127	1,097,324	2.0%	
PR-53	1,699,534	1,849,478	1,841,735	1,811,933	1,580,376	1,778,374	1,837,884	1,820,196	1,740,006	1,731,478	1,739,907	1,802,184	1,789,500	1,592,820	1,741,250	1,620,526	1,977,852	1,868,655	1,751,973	1,803,237	1,704,035	15,948,044	15,875,644	15,948,044	15,875,644	15,948,044	72,400	0.5%	
PR-66	2,537,485	2,764,699	2,607,110	2,617,289	2,178,798	2,467,504	2,471,843	2,489,641	2,390,286	2,427,428	2,437,104	2,412,054	2,507,780	2,140,542	2,396,971	2,238,199	2,801,282	2,661,624	1,760,908	2,359,197	2,501,403	22,328,559	22,218,980	22,328,559	22,218,980	22,328,559	109,579	0.5%	
Total HTA roads	10,840,070	11,504,972	11,243,888	11,104,271	9,607,791	10,633,708	11,105,677	10,985,963	10,555,313	10,453,654	10,670,548	10,670,514	10,974,891	9,693,794	10,464,066	9,799,545	11,968,182	11,329,041	-	9,949,339	-	10,854,528	-	10,718,644	97,430,426	96,175,462	1,254,964	1.3%	
Total PR toll roads	27,362,168	28,941,191	28,370,153	28,089,312	24,280,380	26,860,150	28,192,836	30,475,579	27,155,446	27,046,139	27,072,197	27,580,595	27,667,409	24,848,415	26,345,909	24,739,106	29,944,385	28,630,917	-	26,152,325	-	27,910,129	-	27,185,352	#####	#####	(820,521)	-0.3%	

Traffic volume deep dive ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)	Comments	
TU ridership volume	194,896	463,349	224,638	752,609	189,780	684,750	247,448	752,178	239,148	642,123	218,045	582,665	254,923	657,186	242,211	730,724	256,844	691,876	-	719,534	-	649,876	-	570,544	2,067,933	5,957,460	(3,889,527)	-65.3%		
Metro Urbano	6,191	11,778	10,855	10,855	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	
Tu Conexion	15,823	20,926	16,296	16,296	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	18,387	
Metrobus	50,012	55,854	44,260	44,260	53,066	53,066	53,066	53,066	53,241	46,464	56,231	56,231	54,381	54,381	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	61,318	
Total Feeder bus volume	72,026	172,495	88,258	178,286	71,411	170,442	84,969	193,593	83,705	163,332	65,784	170,675	82,584	157,485	85,151	168,949	95,975	163,334	-	167,546	-	152,977	-	160,261	730,163	172,495	557,668	323.3%		

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Federal Billing Procedures										
Ensure Prompt Payment to Contractor	PRHTA shall ensure paying all contractors by Electronic Funds Transfer (EFT) within 40 days of receipt of invoices*. The payment should be performed on the first business day after funds are received from FHWA. *On May 9, 2019 PRHTA issued a Directive which established that the lead time for payment to contractors begins when the Designated Person by Regional Director receives the Certification for Payment for review.	Phase 2 - Q21-FY2023		Phase 2 - Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 - Completed. Currently the Contractors are being paid within 40 days period and through Electronic Funds Transfer since Q4-2016. Phase 2- The consultant continued to work on the additional scope in the Integrated Contract Management Module (ICMM). In addition, the consultants completed integration tests and	Phase 2 - Complete the review of the Certification/Invoices and Payment Information Interfaces, perform the Integration tests and UAT of the revised interfaces (Contract Amendments and Certifications) and deploy them.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
Tracking the status of payments using an electronic method **	PRHTA should track the status of payments using an electronic method that is acceptable and accessible to FHWA. **The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Phase 2 - Q2-FY2023		Phase 2- Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 -Completed. The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Once the interfaces were completed, perform the final review of the tracking status report in Oracle Unifier to incorporate the additional information requested by FHWA and begin monitoring the payments status of the certifications of thr pilot projects processed through the systems.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
PRHTA's billing to FHWA on a cost-incurred basis	PRHTA's billing to FHWA on a cost-incurred basis in lieu of a reimbursement basis.					Q1-FY2017	0	Completed		
Federal-Aid Billing SOP revision	PRHTA will revised the Federal Aid-Billing SOP approved on April 11, 2016 to include the certification for payments and invoices processes through Unifier and the Billing Process to FHWA using the Integrated Contract Management Module (ICMM).			Phase 2- Q3-FY2021		Phase 1 - Q4-FY2016Phas	210	Completed		
Toll Credits										
SOP for Use of Toll Credits	The PRHTA shall promptly implement all modifications to its processes for approving, tracking and reconciling toll credits as identified by the FHWA and submit a report and certification to the FHWA demonstrating that it has implemented these modifications.			Phase 2: Q3-FY2021		Phase 1 -Q2-FY2017 Phase 2-Q2-FY2022	180	Completed		The evaluation and discussion of developed business processes vs the recommendations made by the Internal Audit Office.
Tracking, reconciling and reporting the toll credit use	PRHTA shall report the toll credit usage and balance using the approved tracking system.	Phase 2 - Q1-FY2023		Phase 2: Q1-FY2022		Phase 1 -Q2-FY2017	360	This effort is considered completed in terms of compliance with theSection II of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, It was divided in two phases for reporting: Phase 1 -On Q2-FY2017, PRHTA started to implement the tracking and reconciling toll credits according to the approved SOP. Phase 2 - The long-term action is to report the toll credit usage and balance using Oracle Unifier. It will be started with a pilot program and then will continue while the projects are incorporated into the system. However, during transition process the tracking will be only for the projects registered into the system. During this period, the business process and report were modified to add additional information requested.	Phase 2 - Continuing the creation of projects into the system and generate the report for such projects.	Approval of the revised SOP and systems adjustments.

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Organizational Capacity										
Organizational Structure - Classification and Compensation Plan Development	PRHTA is working on a new classification and compensation plan according to a new organizational structure, since the current one is dated 2003.	Q2-FY2023		Q2-FY2021			780	During this period, the Consultants and Human Resources Staff continued working sessions to discuss job specifications, job title conversion, and new organizational structure. The consultants have completed the conversion table and are continuing to review the job specifications based on feedback received from human resources representatives. Coordination efforts began to configure the new classification and compensation plan in the system.	Obtain approval of the Classification and Compensation Plan from the FOMB, Executive Director and the Board of Directors. Proceed to the configuration of the new plan in the system for implementation.	Classification and Compensation Plan Approval.
Organizational Structure - Classification and Compensation Plan Implementation	Notifications to the employees of the new job titles, job descriptions and compensation scales to put into effect their new functions.	Q3-FY2023		Q4-FY2021			540	Once the Classification and Compensation Plan is completed and approved, the employee's information (new classification and salary) must be updated in the system, to proceed with the implementation.	Start the implementation.	Pending the FOMB approval for the Classification and Compensation Plan.
Reviewing, Updating or Creating SOP	PRHTA will be reviewing, updating or creating SOP related to project delivery processes.	Q4-FY2023					210	PRHTA continues with the update, revision or creation of PRHTA's SOPs. Also, The PRHTA and FHWA continue a joint effort to streamline the process and create the SOP to obtain FHWA approval for Change Order and Extra Work documents. A draft of the document was sent to committee members for review and comment, prior to formal distribution to the PRHTA and FHWA offices for review and approval.	This is a continuous effort which will be related to the new organizational structure to support the project delivery processes.	
Standard Documentation Revisions	Revision of Construction Contracts Documents in order to create boilerplate. Update the Professional Services Boilerplate, if needed. Review of the RFP Boilerplate.	Q3- FY2023		Q4-FY2021			360	A draft of the construction contract boilerplate was developed and discuss with legal office representatives.	Discuss the construction contract boilerplate with representatives of Construction Area and Estimate and Bids Office to get their feedback.	These initiatives require the involvement of employees from several offices, which are lack of personnel, and such employees are currently also working with other initiatives.
Other Initiatives	OCDC Recommendation/Schedule for Implementation	Phase 2: Q4-2024		Q4-FY2023		Phase 1: Q3-2019		Phase 1: Completed- PRHTA submitted to FHWA the required Schedule for Implementation Report on March 25, 2019. Phase 2 - Implementation of the OCDC Recommendations as per Schedule Report submitted. During this period PRHTA continues working on some OCDC recommendations to improve project development processes and others are subject to the new organizational structure. The ongoing OCDC recommendations are: 4.1 Develop Asset Data Management, 4.2 Develop Project Selection Criteria, 4.4 Enhance STIP Preparation, 4.5 Improve RFQ/RFP Process, 4.7 Improve CHO/EWO Process, 4.8 Improve Handover Process, 4.9: Develop Service Levels and 4.11: Develop Visible and Accessible KPIs. On August 19, 2022 PRHTA met with FHWA and discussed the status of the OCDC Initiatives.	Complete the update of the Schedule for Implementation and submit to FHWA.	Events, such as earthquakes and pandemic situation which occurred after the submission of the Schedule for Implementation, impacted the OCDC's recommendations initiatives. Also the delay in the approval of the Classification and Compensation Plan.
	Audit Office: This includes initiatives to optimize operations of the Internal Audits Office and its Processes	Q1-FY2023						Completed- The Auditors continue with project visits, audit documents, and guide project staff on how to avoid improper payments. Also, they follow up on compliance of procedures and regulations.	It is a continuous effort.	

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Project Delivery										
Improvement of email communication	Microsoft Exchange migration to Microsoft Office 365 "Cloud/SaaS"					Q1-FY2018	0	Completed		
Oracle EBS Upgrade and Implementation	This initiative includes the upgrade to the existing financial system Oracle E-Business Suite and the implementation of the Human Capital Management Module (which consists of the Resources Management System and Payroll). Also includes the implementation of new financial modules such as: Grant, Cash Management, Inventory, Treasury Management and Project Labor and the Integrated Contract Management Module.	Q4-FY2023		Q3-FY 2021			730	<p>Oracle EBS-98% completed. During this period, employees continued the use of the financial modules and receive support in some specific topics issues from the Consultants. The upgrade of Oracle EBS modules and the new modules implementation such as Human Capital Management Module, Grant, Cash Management, Inventory, Treasury Management, Project Labor and Integrated Contract Management Module were completed. Consultant continued with the additional scope of the ICMM included in Amendment E.</p> <p>Kronos Implementation: continue the pilot project of Kronos Implementation. Employees of the following offices are using the system for request time off, extra hours (overtime) and timecard approval: Finance, Budget, Treasury, Accounting, Administration, Internal Audit, Human Resources, and Executive Director. As part of the Pilot Project, users identified some situations that were addressed and required modifications. Those modifications were completed and tested during this period.</p>	<p>Complete administrative task to complete Oracle EBS implementation. Continue working with the additional scope of ICMM and complete the systems integration modifications.</p> <p>Continue training of Kronos System and adding new offices in the use of the system: Communications, Federal Liaison, Properties Administration, Properties Acquisition, Traffic Engineering Area, Federal Coordination, Civil Rights, Estimates and Bid, Strategic Planning, Programming and Special Studies Area, Design Area, Secretary Office, Legal, Material Testing, Construction Area (Minillas Staff) & Highways (Minilla Staff). The personnel working on projects will be training during the Q3 & Q4 FY2023.</p>	<p>Some comments came up after ICMM integration deployment and its integration with PMIS will be performed during the PMIS Pilot Program.</p> <p>Kronos implementation was delay due to the situations identified during the pilot projects that were discussed and addressed with Human Resources Staff. PRHTA consulted to OATRH office on some matters to complete the modifications.</p>
Project Management Information System (PMIS) - Deployment	This initiative consists of the implementation of Oracle-Unifier as a PMIS. It includes the development and deployment of business processes to expedite the project delivery. The business processes developed include planning, pre-construction, construction and project close-out phases.	Q2-FY2023		Q3-FY2022			270	<p>All business process (131) considered in contract to manage the project information through the life cycle have been developed, tested and deployed in production environment with the exception of the ROW business process that are in stage environment.</p> <p>The consultant and PRHTA are discussing the new business processes and modification to existing ones for ROW's funds changes.</p> <p>The Consultant continued the development and revision of the BI reports and working on the Learning Tools Video Scripts.</p>	<p>Provide training to ROW staff and deploy in production environment the ROW's business processes.</p> <p>Continue BI reports and the development of learning tool videos.</p>	<p>During the User Acceptance Test, PRHTA's staff requested additional business processes that are under evaluation.</p>
e-Bidding System - Deployment	This initiative consists of the implementation of an Electronic Bidding system that will allow PRHTA to manage all registry procedures and documentation in a digital manner, streamlining the process.	Q3-FY2023					180	<p>The second pilot project was resumed and during the Opening Meeting the Board Members issued some comments and carried out some actions as part of the tests, which requires additional configuration for its management. The consultant, PMO representatives, and Board members then met to discuss additional modifications or new configurations to handle the situations discussed.</p> <p>Thirty-two (32) business process were developed to manage the bidding process for construction projects and RFQ/RFP.</p> <p>The Consultant continues to work on the RFQ/RFP business processes and is expected to be deployed by March 2023.</p>	<p>Continue with the Construction e-Bidding Pilot Program and the development and implementation of the RFQ/ RFP processes.</p>	<p>Connectivity and network infrastructure's situations; and changes in processes due to administrative orders impacted the electronic bidding implementation and the development of the RFQ/RFP business processes, respectively.</p>

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Long-term systems implementation and adoption	This initiative include the efforts or tasks required for a successful adoption & implementation of the systems across the agency. The efforts considered are: pilot programs, development of SOPs (related to the system implementation), review of the Bid Regulation, additional systems interfaces with FMIS and LIMS, training to the end users, among others.	Q4-FY2023					270	<p>Continued the following Pilot Programs:</p> <p>Planning: Continued support to the Programming and Planning Area staff in the Creation of Projects and the Oracle Numbers.</p> <p>Pre-Engineering: PRHTA staff continue to use the business process created for pre-construction activities. At the end of August, the training of the consultants who are providing project management services for the Pre-Construction activities in the PRHTA began. Trainings are scheduled until the end of November.</p> <p>Construction: Construction Staff continues the use of business processes developed for construction activities.</p> <p>Oracle Unifier Peer Exchange with FHWA, Delaware DOT & Washington DOT: On August 30 & 31, 2022 PRHTA received representatives from FHWA, Washington DOT and Delaware DOT as a host of Oracle Unifier Peer Exchange. On this event, PRHTA shown the business processes developed to manage all phases of the project and they shared with PRHTA the business process they developed.</p>	<p>Continue with the pilot programs in order to identify possible adjustments for long-term implementation.</p> <p>Continue training program to introduce the employees into the system.</p>	

6.1 Construction KPIs			ACTUAL			
PROGRAM	KPI	Target	Q1	Q2	Q3	Q4
PRECONSTRUCTION	Delays in NTP (Days)	<30	0	10.5	24	
	% Planned NTP Awards	>80%	100%	92%	0%	
	% Soft vs Hard Cost	15%	*	*		
				Total		
CONSTRUCTION	% Federal Funds Obligated	>90%	96.8%			
	Pre-Maria	% Change in Cost	<15%	21.2%	20.8%	
		% Change in Duration	<25%	81.0%	292.6%	
	Post-Maria	Disbursement Variance	20%	**	**	
		% Change in Cost	<15%	13.4%	11.4%	
		% Change in Duration	<25%	80.8%	53.9%	
	Disbursement Variance	20%	**	**		

* Given limited relationship of current Soft cost spending to current hard cost spending, HTA to work with FOMM for better reporting metric.

** 2024 fiscal plan for FHWV is now based on obligations as per request from FOMM, no longer disbursements. Metric is unavailable.

Program	KPI	Target	ACTUAL FY23 - Q1	ACTUAL FY23 - Q2	ACTUAL FY23 - Q3	ACTUAL FY23 - Q4
PRECONSTRUCTION PROGRAM	Delays in NTP (Days)	<30	0.0%	30.5	24	
	% Planned NTP Awards	>80%	100.0%	91.90%	0.0%	

% Planned NTP Awards

FY	Quarter	Programmed NTPs	Current Prog NTP	Actuals NTP	Current Actual NTP	%	YTD%
2023	Q1	\$60,268,004.00	\$60,268,004.00	\$0,268,004.00	\$	0.00%	100.0%
	Q2	\$48,385,137.00	\$48,443,236.00	41,269,680.00	\$	85.1%	85.1%
	Q3	\$6,915,044.83	\$11,368,180.93	\$	\$	0.0%	85.6%
	Q4	\$171,250,996.93	\$286,633,177.86	\$	\$	0.0%	36.5%

% Delays in NTPs

FY	Quarter	Delays (Days)	YTD Delays (Days)
2023	Q1	0	0.0
	Q2	10.5	10.5
	Q3	24	34.5
	Q4		

6.1a Pre-Construction data

Program	Hard/Soft Costs	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	Original CIP Estimate (FY projection)	Variance (e.g., actual bid vs. original CIP estimate) (%)	Funding Source	Project Location Coordinates
1	PEMOC (Local)	AC-000272	Reconstrucción de Carreteras Región Metro Unidad 1	13-Jun-18	June 23, 2018	June 23, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220.00	\$ 2,026,220.00			STATE CAPEX	
2	Abriendo Caminos (Ronda 3)	AC-000309	Abriendo Caminos Ronda 3 - PR-2, PR-803, PR-840, PR-837, PR-851, ramal acceso PR-900/PR-3, PR-931 & PR-782	29-Jan-20	January 29, 2020	March 11, 2020	February 6, 2020	June 19, 2020	June 19, 2020	Super Asphalt Pavement Corp.	\$ 3,906,975.68	\$ 3,906,975.68			Abriendo Caminos	
3	Abriendo Caminos (Ronda 3)	AC-000310	Abriendo caminos Ronda 3 - PR-5, PR-823, PR-837, PR-836, PR-844, PR-866	15-Jan-20	January 15, 2020	February 26, 2020	January 23, 2020	May 29, 2020	May 29, 2020	Design Build LLC	\$ 2,714,653.68	\$ 2,714,653.68			Abriendo Caminos	
4	Abriendo Caminos (Ronda 3)	AC-000311	Abriendo caminos Ronda 3 - PR-123, PR-803, PR-810, PR-817, PR-518, PR-162, PR-782	25-Feb-20	February 25, 2020	April 7, 2020	May 20, 2022	July 24, 2020	July 24, 2020	A&M Group, Inc.	\$ 3,853,262.22	\$ 3,853,262.22			Abriendo Caminos	
5	Abriendo Caminos (Ronda 3)	AC-000312	Abriendo caminos Ronda 3 - PR-702, PR-142, PR-376, PR-722, PR-5518, PR-5510, PR-735, PR-527, PR-385	12-Mar-20	February 28, 2020	April 23, 2020	March 2, 2020	July 3, 2020	July 3, 2020	Super Asphalt Pav. Corp.	\$ 3,188,499.44	\$ 3,188,499.44			Abriendo Caminos	
6	Abriendo Caminos (Ronda 3)	AC-000313	Abriendo caminos Ronda 3 - PR-103, PR-102, PR-421, PR-445, PR-612, PR-3132	22-Jan-20	January 22, 2020	March 4, 2020	February 4, 2020	June 16, 2020	June 16, 2020	A & N Roads Development	\$ 3,757,091.00	\$ 3,757,091.00			Abriendo Caminos	
7	Abriendo Caminos (Ronda 3)	AC-000314	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Carreteras PR-3, PR-181, PR-208, PR-958, PR-984, y PR-7783 (A6)	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	September 2, 2020	Super Asphalt	\$ 4,011,276.00	\$ 4,011,276.00			Abriendo Caminos	
8	Abriendo Caminos (Ronda 3)	AC-000315	Abriendo caminos Ronda 3 - PR-2, PR-146, PR-159, PR-137, PR-164, PR-689, PR-615, PR-111, PR-647 (A6)	20-Mar-20	March 20, 2020	May 3, 2020	July 16, 2020	August 27, 2020	September 7, 2020	Design Build LLC	\$ 5,489,949.22	\$ 5,489,949.22			Abriendo Caminos	
9	Abriendo Caminos (Ronda 3)	AC-000317	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR-3, PR-139, PR-140, PR-372, PR-378, PR-545, PR-569 y PR-3173	16-Jun-20	June 16, 2020	July 28, 2020	July 17, 2020	September 8, 2020	August 12, 2020	R&F Asphalt	\$ 4,320,568.00	\$ 4,320,568.00			Abriendo Caminos	
10	Abriendo Caminos (Ronda 3)	AC-000318	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Oeste - Carreteras PR-103, PR-116, PR-121, PR-345, PR-362, PR-368, PR-422, PR-426, PR-429 y PR-3303	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	October 6, 2020	Asphalt Solutions	\$ 5,942,601.00	\$ 5,942,601.00			Abriendo Caminos	
11	Abriendo Caminos (Ronda 3)	AC-000319	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Unidad 1, Fase 1, Carreteras PR-31, PR-171, PR-181, PR-777, PR-902, PR-935, PR-846, PR-978, PR-985, PR-987, PR-7761 y PR-9966	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	August 18, 2020	Design Build LLC	\$ 4,056,634.60	\$ 4,056,634.60			Abriendo Caminos	
12	Abriendo Caminos (Ronda 3)	AC-000321	Abriendo Caminos Ronda 3 - PR-814, PR-770, PR-493, PR-819, PR-872, PR-140, PR-654, PR-866, PR-798, PR-667, PR-677	3-Dec-20	December 3, 2020	February 23, 2021	February 23, 2021	April 9, 2021	April 9, 2021	C.J.O. Construction Corp.	\$ 2,248,000.00	\$ 2,248,000.00			Abriendo Caminos	
13	Abriendo Caminos (Ronda 3)	AC-000322	Abriendo Caminos Ronda 3 - Proyecto AC-000312, R00000322, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Sur, Carreteras PR-375, PR-386, PR-612, PR-642, PR-557, PR-703, PR-722, PR-5356, PR-3172, PR-5144, PR-5520 y PR-7782	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	September 14, 2020	Del Valle Group	\$ 3,434,000.00	\$ 3,434,000.00			Abriendo Caminos	
14	Abriendo Caminos (Ronda 3)	AC-000323	Abriendo Caminos Ronda 3 - PR-109, PR-117, PR-120, PR-414, PR-624, PR-343, PR-365, PR-317	25-Jun-20	June 25, 2020	August 6, 2020	August 11, 2020	October 8, 2020	October 20, 2020	A&M Group	\$ 4,109,000.00	\$ 4,109,000.00			Abriendo Caminos	
15	Abriendo Caminos (Ronda 3)	AC-000324	Abriendo Caminos Ronda 3 - PR-634, PR-622, PR-8809, PR-541, PR-129, PR-647, PR-487	15-Oct-20	September 16, 2020	November 26, 2020	October 27, 2020	December 21, 2020	December 21, 2020	A&M Group	\$ 3,938,750.00	\$ 3,938,750.00			Abriendo Caminos	
16	Abriendo Caminos (Ronda 3)	AC-000325	Abriendo Caminos Ronda 3 - Pavement Marking for PR-1, PR-2, PR-3, PR-17, PR-21, PR-26 y PR-8865, VARIOS MUNICIPIOS Área Metro	8-Dec-20	December 8, 2020	December 30, 2020	December 30, 2020	March 4, 2021	March 4, 2021	Master Pavement Line Corp.	\$ 1,946,875.43	\$ 1,946,875.43			Abriendo Caminos	
17	Abriendo Caminos (Ronda 3)	AC-000326	Abriendo caminos Ronda 3 - PR-492, PR-8805, PR-681, PR-134, PR-622, PR-685, PR-621, PR-635, PR-511, PR-129, PR-647, PR-656, PR-492, PR-134	11-Aug-20	August 12, 2020	September 22, 2020	September 22, 2020	November 3, 2020	October 20, 2020	JR Asphalt	\$ 3,273,895.00	\$ 3,273,895.00			Abriendo Caminos	
18	Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase 1 (Dec PR-148 & PR-167), Naranjo	20-Nov-19	November 20, 2019	February 21, 2020	February 18, 2020	June 9, 2020	June 9, 2020	CJO Construction Corp	\$ 1,543,000.00	\$ 1,543,000.00			FHWA	
19	Regular FHWA	AC-000545	Rehabilitation of Bridge No. 3000 Over La Plata River PR-5	July 7, 2022	July 7, 2022	August 18, 2022	September 5, 2022	October 29, 2022	October 29, 2022	Ferrovial Agronam	\$ 25,969,680.00	\$ 25,969,680.00			FHWA	
20	Regular FHWA	AC-000814	Highway Safety Improvements of PR-8 from Km. 0.00 to Km. 4.6, San Juan	18-Feb-21	February 18, 2021	April 12, 2021	July 20, 2021	July 15, 2021	August 25, 2021	Del Valle Group	\$ 8,686,000.00	\$ 8,686,000.00			FHWA	
21	Regular FHWA	AC-001206	PR-12 Pavement Rehabilitation	15-Feb-19	February 15, 2019	March 26, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Veneegas Construction	\$ 11,199,312.00	\$ 11,199,312.00			FHWA	
22	Abriendo Caminos (Ronda 1)	AC-001266	Abriendo Caminos - Primarias Región Oeste 1	10-May-18	May 15, 2018	May 20, 2018	May 20, 2018	July 13, 2018	July 2, 2018	Ferrovial Agronam	\$ 2,462,425.00	\$ 2,462,425.00			Abriendo Caminos	
23	Abriendo Caminos (Ronda 1)	AC-001267	Abriendo Caminos - Primarias Región Sur 1	22-Jun-18	June 29, 2018	July 13, 2018	July 13, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 2,262,000.00	\$ 2,262,000.00			Abriendo Caminos	
24	PEMOC (Local)	AC-001269	Reconstrucción de Carreteras Región Este, Unidad 1	30-May-18	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	August 13, 2018	Unique Builders, Inc.	\$ 3,695,542.50	\$ 3,695,542.50			STATE CAPEX	
25	PEMOC (Local)	AC-001270	Reconstrucción de Carreteras Región Sur, Unidad 1	7-Jun-18	June 7, 2018	July 6, 2018	September 12, 2018	August 13, 2018	August 13, 2018	Robles Asphalt Corp	\$ 3,929,769.90	\$ 3,929,769.90			STATE CAPEX	
26	PEMOC (Local)	AC-001271	Reconstrucción de Carreteras Región Norte, Unidad 1	12-Jun-18	June 12, 2018	July 20, 2018	September 26, 2018	September 26, 2018	September 26, 2018	Super Asphalt	\$ 6,263,573.00	\$ 6,263,573.00			STATE CAPEX	
27	PEMOC (Local)	AC-001273	Reconstrucción de Carreteras Región Oeste, Unidad 1	14-Jun-18	June 14, 2018	July 20, 2018	September 26, 2018	September 26, 2018	September 26, 2018	Magtee Eng	\$ 4,637,287.00	\$ 4,637,287.00			STATE CAPEX	
28	Abriendo Caminos (Ronda 1)	AC-001275	Abriendo Caminos - Primarias Región Oeste 1	27-Jun-18	July 12, 2018	July 20, 2018	September 26, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,026,000.00	\$ 6,026,000.00			Abriendo Caminos	
29	Abriendo Caminos (Ronda 1)	AC-001276	Abriendo Caminos - Primarias Región Este 1	11-Jul-18	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,712.50	\$ 5,978,712.50			Abriendo Caminos	
30	Abriendo Caminos (Ronda 1)	AC-001277	Abriendo Caminos - Primarias Región Oeste 1	13-Jul-18	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	September 4, 2018	Transporte Rodriguez Arafato	\$ 5,099,750.00	\$ 5,099,750.00			Abriendo Caminos	
31	Abriendo Caminos (Ronda 2)	AC-001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Tabacoa), PR-913 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	27-Mar-19	March 27, 2019	May 8, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00			Abriendo Caminos	
32	Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2, Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00			Abriendo Caminos	
33	DTL (FHWA)	AC-001870	DTL - Phase 3 - Unit 1 - PR-52 Km 4.7 to 6.4 Sta 45+00 to sta 52+00	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00			FHWA	
34	DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 Km 4.7 to 6.4 Sta 52+00 to sta 57+00	24-Apr-19	December 20, 2019	June 5, 2019	January 17, 2020	January 31, 2020	January 31, 2020	LPC Contractors Inc.	\$ 5,404,198.00	\$ 5,404,198.00			FHWA	
35	Regular FHWA	AC-002065	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Decarrrolladora JA	\$ 19,469,055.00	\$ 19,469,055.00			FHWA	
36	Abriendo Caminos (Ronda 1)	AC-002266	Abriendo Caminos - Secundarias y Tercerias Región Metro 1	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475.00	\$ 2,989,475.00			Abriendo Caminos	
37	Abriendo Caminos (Ronda 1)	AC-002267	Abriendo Caminos - Secundarias y Tercerias Región Sur 1	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Luján General Contractor	\$ 5,943,709.60	\$ 5,943,709.60			Abriendo Caminos	
38	PEMOC (Local)	AC-002269	Reconstrucción de Carreteras Región Este, Unidad 2	5-Jun-18	June 5, 2018	July 26, 2018	October 7, 2018	August 7, 2018	August 7, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000.00	\$ 2,995,000.00			STATE CAPEX	
39	PEMOC (Local)	AC-002270	Reconstrucción de Carreteras Región Sur, Unidad 2	7-Jun-18	June 7, 2018	July 6, 2018	September 12, 2018	August 13, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,933.40	\$ 4,372,933.40			STATE CAPEX	
40	PEMOC (Local)	AC-002271	Reconstrucción de Carreteras Región Norte, Unidad 2	12-Jun-18	June 12, 2018	July 20, 2018	September 26, 2018	September 26, 2018	September 26, 2018	Super Asphalt	\$ 4,163,800.00	\$ 4,163,800.00			STATE CAPEX	
41	PEMOC (Local)	AC-002273	Reconstrucción de Carreteras Región Oeste, Unidad 2	14-Jun-18	June 14, 2018	July 20, 2018	September 26, 2018	September 26, 2018	September 7, 2018	Ferrovial Agronam	\$ 4,911,504.00	\$ 4,911,504.00			STATE CAPEX	
42	Abriendo Caminos (Ronda 1)	AC-002275	Abriendo Caminos - Secundarias y Tercerias Región Norte 1	26-Sep-18	August 27, 2018	October 19, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Luján General Contractor	\$ 4,643,122.00	\$ 4,643,122.00			Abriendo Caminos	
43	Abriendo Caminos (Ronda 1)	AC-002276	Abriendo Caminos - Secundarias y Tercerias Región Este 1	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cobra Seccation	\$ 3,582,550.00	\$ 3,582,550.00			Abriendo Caminos	
44	Abriendo Caminos (Ronda 1)	AC-002277	Abriendo Caminos - Secundarias y Tercerias Región Oeste 1	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	News & News, Engineers and Contractors, Inc.	\$ 3,418,125.00	\$ 3,418,125.00			Abriendo Caminos	
45	Abriendo Caminos (Ronda 2)	AC-002282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-190, PR-156, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	28-May-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019	November 4, 2019	Puerto Rico Asphalt, LLC	\$ 3,289,839.89	\$ 3,289,839.89			Abriendo Caminos	
46	Abriendo Caminos (Ronda 2)	AC-002284	Abriendo Caminos 2, Pavement Markings - Marcado de Pavimentos PR-2 Km 0.1 al 151	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	News & News, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00			Abriendo Caminos	
47	Regular FHWA	AC-002906	Bridges 1131 & 1132 over Rio Honda, PR-29 km 1.4, Bayamón	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019	May 1, 2019	August 6, 2019	Cons. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00			FHWA	
48	Regular FHWA	AC-002907	Geometric Improvements of PR-39 Interchange with PR-168 and PR-162, Bayamón	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 17, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00			FHWA	
49	Abriendo Caminos (Ronda 1)	AC-														

58	Abriendo Caminos (Ronda 2)		AC-002382	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-120, PR-511, PR-133, PR-137, PR-138, PR-541, PR-128, PR-374) AF-BP-19-23	28-May-19	June 25, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	R&F	\$	3,406,876.19	\$	3,406,876.19		Abriendo Caminos
59	PEMOC (Local)		AC-004269	Reconstrucción de Carreteras Región Este Unidad 4	14-Jan-19	January 15, 2019	February 13, 2019	February 14, 2019	March 15, 2019	April 9, 2019	Super Asphalt Corp	\$	2,152,340.00	\$	2,152,340.00		STATE CAPEX
59	PEMOC (Local)		AC-004271	Highway Reconstruction North Region Unit 4	28-Feb-19	February 28, 2019	March 26, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$	2,439,000.00	\$	2,439,000.00		STATE CAPEX
61	Abriendo Caminos (Ronda 2)		AC-004282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-732, PR-726, PR-725, PR-390, PR-127, PR-772) AF-BP-19-24	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	A&M Contractor	\$	2,992,095.00	\$	2,992,095.00		Abriendo Caminos
62	PEMOC (Local)		AC-005269	Reconstrucción de Carreteras Región Este Unidad 5	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$	986,546.00	\$	986,546.00		STATE CAPEX
63	Abriendo Caminos (Ronda 2)		AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 1 (PR-2, PR-124, PR-498, PR-397) AF-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodriguez Asfalto	\$	3,735,806.64	\$	3,735,806.64		Abriendo Caminos
64	Regular FHWA		AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$	11,091,000.00	\$	11,091,000.00		FHWA
65	Regular FHWA		AC-005384	Pavement Rehabilitation and Reconstruction of PR-53 from km. 86.863 to km. 94.0 Fase II, Guayama-Salinas	18-Aug-21	July 20, 2021	September 29, 2021	August 31, 2021	November 10, 2021	November 8, 2021	Ferrovial Agronan	\$	15,500,000.00	\$	15,500,000.00		FHWA
66	Regular FHWA		AC-005386	Pavement Rehabilitation and Reconstruction of PR-53 from km. 81.0 to km. 86.862 Fase I, Guayama-Salinas	20-Sep-21	June 29, 2021	November 1, 2021	August 31, 2021	December 13, 2021	October 31, 2021	Del Valle Group	\$	9,892,000.00	\$	9,892,000.00		FHWA
67	Abriendo Caminos (Ronda 2)		AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-100) AF-BP-19-06	3-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$	3,696,464.75	\$	3,696,464.75		Abriendo Caminos
68	Regular FHWA		AC-006639	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$	9,141,778.00	\$	9,141,778.00		FHWA
69	Abriendo Caminos (Ronda 2)		AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-774, PR-495, PR-495, PR-124) BP-19-143-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019	October 15, 2019	Super Asphalt Corp	\$	4,019,260.85	\$	4,019,260.85		Abriendo Caminos
70	Abriendo Caminos (Ronda 2)		AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-636, PR-638, PR-431, PR-685, PR-643, PR-667, PR-165, PR-813) BP-19-146-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$	3,832,908.74	\$	3,832,908.74		Abriendo Caminos
71	Abriendo Caminos (Ronda 2)		AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-142-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019	October 15, 2019	JR Asphalt	\$	775,714.29	\$	775,714.29		Abriendo Caminos
72	Regular FHWA		AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.6 Cabo Rojo	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EI Construction	\$	4,175,004.00	\$	4,175,004.00		FHWA
73	Regular FHWA		AC-010118	Highway Safety Improvements of PR-101 from km. 0 to km 10	31-Jan-23	February 1, 2023	March 14, 2023	March 21, 2023	April 25, 2023	April 25, 2023	Transporte Rodriguez Asfalto	\$	5,176,299.00	\$	5,176,299.00		FHWA
74	Regular FHWA		AC-010119	Safety Improvements at PR-101 from Km 10 to Km 20	31-Jan-23	February 2, 2023	March 14, 2023	March 21, 2023	April 25, 2023	April 25, 2023	Transporte Rodriguez Asfalto	\$	4,996,895.00	\$	4,996,895.00		FHWA
75	Regular FHWA		AC-010166	Construction of Recreation Trail for Bicycles and Pedestrians from Rio Bayamón to PR-165, Top Baja	1-Jul-20	July 1, 2020	August 12, 2020	August 11, 2020	October 7, 2020	September 15, 2020	Majlex Eng	\$	4,946,977.00	\$	4,946,977.00		FHWA
76	Regular FHWA		AC-010266	Bridge 1096 Replacement	14-Dec-21	March 25, 2022	January 25, 2022	May 30, 2022	July 8, 2022	July 8, 2022	Del Valle Group	\$	15,415,000.00	\$	15,415,000.00		FHWA
77	Regular FHWA		AC-010272	Safety Improvements to PR-102 from km 7.8 to km 17.8	11-Oct-18	October 11, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodriguez Asfalto	\$	2,745,770.00	\$	2,745,770.00		FHWA
78	Abriendo Caminos (Ronda 2)		AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-821, PR-2, PR-31, PR-187, PR-47) BP-19-143-AC	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 8, 2019	October 15, 2019	HDT Group	\$	2,898,938.95	\$	2,898,939.00		Abriendo Caminos
79	Regular FHWA		AC-011020	Reemplazo del Puente a 1492 sobre Duerdas La Carama km 1.5 con 110m de obstrucción a la base de los pilares	15-Aug-21		September 26, 2021		November 7, 2021			\$	1,650,000.00				FHWA
80	Abriendo Caminos (Ronda 2)		AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-945, PR-787)	18-Jun-19	October 1, 2019	July 30, 2019	October 15, 2019	September 10, 2019	October 31, 2019	Super Asphalt Corp	\$	4,802,601.47	\$	4,802,601.00		Abriendo Caminos
81	Regular FHWA		AC-011417	Bridge #2161 over waterway, PR-114 Km 2.2, Mayaguez	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamrio	\$	297,479.00	\$	297,479.00		FHWA
82	Regular FHWA		AC-011524	Highway Safety Improvements of PR-115 from km. 10.84 to km 20.4, Rincon-Aguada	26-Nov-19	November 26, 2019	January 7, 2020	January 23, 2020	February 12, 2020	February 12, 2020	Ferrovial Agronan	\$	2,541,000.00	\$	2,541,000.00		FHWA
83	Regular FHWA		AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019	October 21, 2019	Transporte Rodriguez Asfalto	\$	5,985,403.00	\$	5,985,403.00		FHWA
84	Regular FHWA		AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19	November 21, 2019	October 5, 2019	October 15, 2019	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$	6,088,181.00	\$	6,088,181.00		FHWA
85	Regular FHWA		AC-012311	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Utuado	2-Sep-20	September 3, 2020	October 14, 2020	October 27, 2020	December 2, 2020	December 30, 2020	Obratec	\$	2,709,164.34	\$	2,709,164.00		FHWA
86	Regular FHWA		AC-012838	Bridge 261 improvements, over Rio Prieto, PR-128 Km 3.1 (NE 80269)	2-Feb-22	February 9, 2022	March 16, 2022		April 27, 2022			\$	1,500,000.00				FHWA
87	Abriendo Caminos (Ronda 2)		AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-752, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$	1,994,452.17	\$	1,994,452.00		Abriendo Caminos
88	Regular FHWA		AC-014316	BR # 1533 at PR-141 KM. 9.90 Over Creek	12-Jan-23	November 9, 2022	February 23, 2023	March 7, 2023	April 6, 2023		Obratec	\$	851,384.72	\$	851,385.00		FHWA
89	Abriendo Caminos (Ronda 2)		AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	18-Jul-19	September 15, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$	3,077,095.88	\$	3,077,096.00		Abriendo Caminos
90	Regular FHWA		AC-014354	Bridge #780 over Matanzas River, PR-143 km 36.0, Orocuivo	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empresas JRR, Inc.	\$	228,192.00	\$	228,192.00		FHWA
91	Regular FHWA		AC-014984	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manati-Ciales	4-Aug-19	October 25, 2019	September 15, 2019	December 20, 2019	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$	8,152,516.50	\$	8,152,517.00		FHWA
92	Regular FHWA		AC-015235	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	13-Oct-18	September 10, 2018	November 12, 2018	October 2, 2018	December 13, 2018	November 1, 2018	RD Rental Equipment	\$	2,404,528.00	\$	2,404,528.00		FHWA
93	Regular FHWA		AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019	September 10, 2019	December 4, 2019	October 31, 2019	Desarrolladora JA	\$	1,289,742.00	\$	1,289,742.00		FHWA
94	Regular FHWA		AC-015237	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	30-Sep-18	August 31, 2018	October 30, 2018	October 5, 2018	November 30, 2018	October 30, 2018	Gill Engineering Group, Inc.	\$	1,467,868.00	\$	1,467,868.00		FHWA
95	Abriendo Caminos (Ronda 2)		AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) BP-19-136-AC	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$	3,950,603.26	\$	3,950,603.00		Abriendo Caminos
96	Abriendo Caminos (Ronda 2)		AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019	September 17, 2019	October 11, 2019	October 17, 2019	A & N Road Development	\$	5,599,560.14	\$	5,599,560.00		Abriendo Caminos
97	Regular FHWA		AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	15-Nov-19	November 15, 2019	December 27, 2019	December 20, 2019	February 14, 2020	February 14, 2020	C.J.O. Construction Corp.	\$	4,757,996.13	\$	4,757,996.00		FHWA
98	Abriendo Caminos (Ronda 2)		AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-829)	2-Jul-19	August 27, 2019	August 13, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Professional Asphalt	\$	4,503,277.52	\$	4,503,378.00		Abriendo Caminos
99	Regular FHWA		AC-017333	Safety Improvements to PR-173 from km 0 to km 9	25-Oct-18	October 9, 2018	November 24, 2018	October 25, 2018	December 25, 2018	December 7, 2018	Majlex Eng	\$	2,737,327.00	\$	2,737,327.00		FHWA
100	Regular FHWA		AC-017620	Highway Safety Improvements of PR-176 from km. 0.0 to km. 4.0, San Juan	17-Feb-21	February 17, 2021	April 12, 2021	April 12, 2021	June 15, 2021	May 14, 2021	Puerto Rico Asphalt, LLC	\$	3,137,499.00	\$	3,137,499.00		FHWA
101	Regular FHWA		AC-017745	Geometric Improvements of PR-177 Interchange with Juan Martínez Ave., Bayamón	4-Aug-19	July 30, 2019	September 15, 2019	September 9, 2019	October 27, 2019	October 8, 2019	Obratec Contratista General, Inc.	\$	709,463.00	\$	709,463.00		FHWA
102	Regular FHWA		AC-018193	Julio Ardingo Pedestrian Bridge, San Juan	26-Jun-19	June 25, 2019	August 7, 2019	September 15, 2019	January 9, 2020	January 9, 2020	LPC Contractors Inc.	\$	5,995,017.00	\$	5,995,017.00		FHWA
103	Abriendo Caminos (Ronda 2)		AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-884, PR-882, PR-825, PR-590, PR-659) PR-688, PR-6677, PR-8865, PR-6559, PR-6550	2-Jul-19	September 19, 2019	August 13, 2019	September 19, 2019	September 24, 2019	December 16, 2019	Puerto Rico Asphalt, LLC	\$	2,096,956.61	\$	2,096,957.00		Abriendo Caminos

104	Regular FHWA	AC-018348	Highway Safety Improvements of PR-183 from km 1.2 to km 10.0, Caguas-San Lorenzo	16-Dec-20	December 16, 2020	February 8, 2021	February 8, 2021	March 18, 2021	March 18, 2021	Ferroval Agronam	\$ 6,373,769.00	\$ 6,373,769			FHWA
105	Regular FHWA	AC-018352	Pavement Rehabilitation and Reconstruction of PR-189 from km. 0.0 to km. 13.0, Caguas-Guabo-Junones	23-Feb-21	February 23, 2021	April 12, 2021	April 12, 2021	May 24, 2021	May 24, 2021	Design Build LLC	\$ 5,949,990.00	\$ 5,949,990			FHWA
106	Regular FHWA	AC-020311	Highway Safety Improvements of PR-203 from km 0.0 to Km 7.1, Gurabo-San Lorenzo	3-Mar-21	March 3, 2021	April 16, 2021	April 26, 2021	May 26, 2021	May 24, 2021	Del Valle Group	\$ 9,676,000.00	\$ 9,676,000			FHWA
107	Regular FHWA	AC-026318	BR # 2458 at PR-25 KM 3.00 Over Aves Los Angeles	26-Feb-23		April 9, 2023		May 21, 2023			\$ 10,419,000.00				FHWA
108	Regular FHWA	AC-035902	Emergency Repair Bridge 1123 Replacement @ PR-359, Yucoo	24-Nov-20	November 24, 2020	January 21, 2021	January 21, 2021	February 22, 2021	February 22, 2021	LPC Contractors, Inc.	\$ 4,800,000.00	\$ 4,800,000			FHWA
109	PDMOC (Local)	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Diaz	31-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	June 30, 2020	June 30, 2020	Empress RR, Inc.	\$ 587,777.00	\$ 587,777			STATE CAPEX
110	Regular FHWA	AC-065605	Reconstruction of PR-656 km. 2.3 (ER80 funds)	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 12, 2019	News & News, Engineers and Contractors, Inc.	\$ 4,884,000.00	\$ 4,884,000			FHWA
111	Regular FHWA	AC-083503	Pavement Rehabilitation and Reconstruction of PR-835 from Km 0.0 To Km 5.9, PR-837 From Km 0.0 To Km 3.9 and PR-8834 from Km 0.0 to Km 2.3, Guaynabo	24-Aug-19	October 31, 2019	October 5, 2019	December 9, 2019	January 27, 2020	January 27, 2020	Floto Construction, LLC	\$ 5,169,000.00	\$ 5,169,000			FHWA
112	Regular FHWA	AC-086221	Permanent Bridge Repair - Bridge 1657 Over La Plata River at PR-1651, San Juan, San Juan	3-Feb-22	December 2, 2021	March 17, 2022	March 8, 2022	March 8, 2021	April 29, 2022	Maglee	\$ 6,994,294.19	\$ 6,994,294			FHWA
113	Regular FHWA	AC-091206	Bridge #2314 over Caguas River, off PR-900 Km 0.1, San Lorenzo	4-Oct-18	October 4, 2018	January 14, 2019	November 16, 2018	February 28, 2019	January 25, 2019	Gbrater Contratista General	\$ 510,395.32	\$ 510,395			FHWA
114	Regular FHWA	AC-093001	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-9030, Gurabo	7-Jul-19	July 9, 2019	August 18, 2019	September 23, 2019	September 25, 2019	November 11, 2019	Piloto Construction, LLC	\$ 3,627,000.00	\$ 3,627,000			FHWA
115	Regular FHWA	AC-097111	BR # 574 at PR-971 KM. 17.30 Over Santiago River	12-Jan-23	December 15, 2022	February 23, 2023	February 23, 2023	April 6, 2023		Gbrater	\$ 1,911,470.90	\$ 1,911,471			FHWA
116	Regular FHWA	AC-100088	Safety Improvements PR-10 from km 0 to km 29, Ponce-Adjuntas	2-Oct-18	October 2, 2018	January 1, 2019	December 6, 2018	February 15, 2019	February 4, 2019	Desarrrolladora JA	\$ 14,979,637.75	\$ 14,979,638			FHWA
117	Regular FHWA	AC-100248	Highway Reconstruction PR-1 from Km 36 to Km 32	20-Aug-21	July 23, 2021	August 31, 2021	August 31, 2021	November 12, 2021	November 8, 2021	Design Build LLC	\$ 13,550,300.00	\$ 13,550,300			FHWA
118	Regular FHWA	AC-111331	Reconstruction of PR-111, Kms. 4.0, 4.2 (ER80 funds)	22-Mar-19	March 26, 2019	May 7, 2019	April 24, 2019	June 21, 2019	May 21, 2019	Maglee Eng	\$ 1,568,977.00	\$ 1,568,977			FHWA
119	Regular FHWA	AC-111335	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	10-Jul-19	July 29, 2019	August 21, 2019	August 21, 2019	October 2, 2019	September 25, 2019	Super Asphalt Corp	\$ 6,423,334.50	\$ 6,423,335			FHWA
120	Regular FHWA	AC-113136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9-Sep-19	August 13, 2019	October 21, 2019	September 10, 2019	December 2, 2020	October 31, 2019	LPC Contractors, Inc.	\$ 8,168,979.00	\$ 8,168,979			FHWA
121	Regular FHWA	AC-148506	Phase Cicitras PR-483, Cayey. Effort to complete project	25-Feb-20	February 25, 2020	July 7, 2020	August 12, 2020	August 12, 2020	August 12, 2020	ADM Group, Inc.	\$ 1,949,000.00	\$ 1,949,000			FHWA
122	Regular FHWA	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	14-Jul-19	July 11, 2019	August 25, 2019	August 20, 2019	October 6, 2019	September 30, 2019	Del Valle Group	\$ 11,890,000.00	\$ 11,890,000			FHWA
123	Regular FHWA	AC-200286	Highway Reconstruction PR-2 From KM 187 to KM 195, Guinica	1-Nov-21	March 30, 2022	December 13, 2021	May 10, 2022	July 8, 2022	July 8, 2022	Del Valle Group	\$ 37,871,000.00	\$ 37,871,000			FHWA
124	Regular FHWA	AC-200298	Highway Reconstruction PR-2 Km 180 to Km 182, Sabana Grande	18-Dec-21	October 26, 2021	January 29, 2022	December 21, 2021	December 11, 2022	February 11, 2022	Transporte Rodriguez Afatato	\$ 8,286,184.00	\$ 8,286,184			FHWA
125	Regular FHWA	AC-200303	Pavement Reconstruction of PR-2 from Km 145 to Km 152	8-Feb-23	February 9, 2023	March 22, 2023		June 2, 2023		Transporte Rodriguez Afatato	\$ 16,984,922.00	\$ 16,984,922			FHWA
126	Regular FHWA	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019	September 12, 2019	Transporte Rodriguez Afatato	\$ 3,758,224.00	\$ 3,758,224			FHWA
127	Regular FHWA	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019	September 12, 2019	Transporte Rodriguez Afatato	\$ 4,385,792.00	\$ 4,385,792			FHWA
128	State Capex	AC-200309	Traffic signal at intersection of PR-2 and PR-419, Aguada	1-Aug-21		September 12, 2021		October 31, 2021			\$ 700,000.00				STATE CAPEX
129	State Capex	AC-200310	Traffic signal at intersection of PR-2 and PR-450, Arceibo	9-Jun-20	June 9, 2020	July 21, 2020	July 17, 2020	August 23, 2020	August 13, 2020	Gbrater Contratista General, Inc.	\$ 706,019.00	\$ 706,019			STATE CAPEX
130	Regular FHWA	AC-210001	Critical Finding Project to Address Replacement of Steel Modular Bridge 2000 at Local Road Over Yaguez River in Manzanillo	15-Aug-21	July 11, 2022	September 26, 2021	August 5, 2022	November 7, 2021	September 5, 2022	Tamiro	\$ 879,000.00	\$ 879,000			FHWA
131	Regular FHWA	AC-210002	Critical Finding Project for bridge 1138 at Off PR-200 Km. 0.01 -0.01 Creek in the municipality of Ucoaba	15-Nov-21	June 14, 2022	December 27, 2021	August 5, 2022	February 7, 2022	October 24, 2022	Harry Auto Road	\$ 398,550.00	\$ 398,550			FHWA
132	Regular FHWA	AC-210003	Highway Safety Improvements at PR-6, Bayamon Km 0 to Km 2	18-Jan-22	February 3, 2022	March 1, 2022	March 22, 2022	April 12, 2022	May 2, 2022	Super Asphalt	\$ 4,530,315.00	\$ 4,530,315			FHWA
133	Regular FHWA	AC-210005	Preservation of Bridges No. 2924 and No. 2925 at PR-10, Km. 39.6 (corrected from 52.13) and 39.10 (corrected from 51.20) - in the Municipality of Ucoaba.	1-Oct-21	November 17, 2021	November 12, 2021	February 1, 2022	December 24, 2021	March 11, 2022	Tamiro	\$ 2,444,376.00	\$ 2,444,376			FHWA
134	Regular FHWA	AC-220007	Highway Safety Improvements at PR-137, From Km 0 to km 9, Morovis	11-Jan-22	February 25, 2022	February 22, 2022	March 21, 2022	March 21, 2022	June 7, 2022	Super Asphalt	\$ 9,099,302.00	\$ 9,099,302			FHWA
135	Regular FHWA	AC-220012	Pavement Reconstruction of PR-80 from Km 35 to Km 28	26-Feb-23		April 9, 2023		June 20, 2023			\$ 21,521,448.45				FHWA
136	Regular FHWA	AC-220037	BRIDGE DECK REPLACEMENT FOR BRIDGES NO. 1067 AND NO. 1068 AT PR-52, KM 98.90; AND BRIDGES NO. 1069 AND NO. 1070 AT PR-52, KM. 98.00 IN THE MUNICIPALITY OF PONCE	8-Feb-23		March 22, 2023		June 2, 2023			\$ 13,437,152.58				FHWA
137	Regular FHWA	AC-220049	Pavement Reconstruction of PR-1 from Km 32.5 to Km 34, Caguas (No Bridges)	2-Feb-23	April 14, 2023	March 16, 2023		April 27, 2023			\$ 3,353,728.90				FHWA
138	Regular FHWA	AC-220052	Pavement Reconstruction at PR-1 from Km 15 to Km 21	16-Feb-23	January 24, 2023	March 30, 2023	January 24, 2023	June 10, 2023		Design Build LLC	\$ 17,695,014.00	\$ 17,695,014			FHWA
139	Regular FHWA	AC-220053	Safety Improvements at PR-165 from Km 14.07 to Km 30	19-Jan-23	March 9, 2023	March 2, 2023	March 9, 2023	May 13, 2023		Del Valle Group	\$ 13,393,000.00	\$ 13,393,000			FHWA
140	Regular FHWA	AC-220054	Safety Improvements at PR-165 from Km 30 to Km 38	19-Jan-23	March 9, 2023	March 9, 2023	March 9, 2023	April 13, 2023		Constructora Santiago II Corp	\$ 8,764,878.00	\$ 8,764,880			FHWA
141	Regular FHWA	AC-220059	Pavement Reconstruction of PR-52 from 0 to Km 15, San Juan (Caguas (Pavement Set Aside)	31-Jan-23	January 18, 2023	March 14, 2023	January 18, 2023	May 25, 2023		Ferroval Agronam	\$ 22,409,956.00	\$ 22,409,956			FHWA
142	State Capex	AC-220062	FY23 State Capex Highway Rehab- REGION ESTE UNIDAD 1	27-Dec-22	December 6, 2022	February 7, 2023	February 7, 2023	March 21, 2023		Super Asphalt Pavement	\$ 4,275,967.00	\$ 4,275,967			STATE CAPEX
143	State Capex	AC-220064	FY23 State Capex Highway Rehab- REGION SUR UNIDAD 2	27-Dec-22		February 7, 2023		March 23, 2023			\$ 2,145,863.70				STATE CAPEX
144	State Capex	AC-220065	FY23 State Capex Highway Rehab- REGION NORTE UNIDAD 1	14-Jan-23		February 25, 2023		April 8, 2023			\$ 810,099.64				STATE CAPEX
145	State Capex	AC-220061	FY23 State Capex Highway Rehab- REGION NORTE UNIDAD 2	14-Jan-23		February 25, 2023		April 8, 2023			\$ 1,024,859.55				STATE CAPEX
146	State Capex	AC-230004	FY23 State Capex Highway Rehab- REGION METRO UNIDAD 1	7-Feb-23		March 21, 2023		May 2, 2023			\$ 3,963,043.58				STATE CAPEX
147	State Capex	AC-230005	FY23 State Capex Highway Rehab- REGION NORTE UNIDAD 3	7-Feb-23		March 21, 2023		May 2, 2023			\$ 2,661,116.85				STATE CAPEX
148	Regular FHWA	AC-300118	PR-30 from km 7.3 to km 14.4	2-Nov-18	October 9, 2018	December 2, 2018	October 25, 2018	December 14, 2018	December 14, 2018	Ferroval Agronam	\$ 12,866,618.00	\$ 12,866,618			FHWA
149	Regular FHWA	AC-301127	PR-3 Pedestrian Bridge Carolina @ UPR Hospital	15-Dec-21		January 26, 2022		March 9, 2022			CANCELLED	CANCELLED			FHWA
150	Regular FHWA	AC-301142	Pavement Reconstruction at PR-3 from Km 42.5 to Km 47.0	16-Feb-23	March 30, 2023	April 13, 2023	March 30, 2023	June 10, 2023		Ferroval	\$ 18,997,493.00	\$ 18,997,493			FHWA
151	Regular FHWA	AC-301143	Replacement of Bridge 116 at PR-3 km. 5.6 Over CEBA CREB in the Municipality of CEBA	30-Nov-21	March 31, 2022	January 11, 2022	May 8, 2022	February 22, 2022	June 28, 2022	Ferroval Agronam	\$ 8,237,976.00	\$ 8,237,976			FHWA
152	Regular FHWA	AC-301145	Highway Safety Improvements at PR-1, from Km 144 to Km 188 Carolina-Caguas	16-Dec-21	February 24, 2022	January 27, 2022	May 30, 2022	March 30, 2022	June 2, 2022	Puerto Rico Asphalt, LLC	\$ 9,622,284.00	\$ 9,622,284			FHWA
153	Regular FHWA	AC-411001	Las Marias Cemetery	15-Feb-22	March 17, 2022	August 26, 2022	August 26, 2022	November 6, 2022	December 8, 2022	Cerisy Carr Construction, Inc	\$ 18,320,000.00	\$ 18,320,000			FHWA
154	Regular FHWA	AC-500023	Rincon Recreational Trail (CANCELLED)	7-May-21	July 5, 2021	July 6, 2021	July 6, 2021	November 6, 2021	July 30, 2021	EJ Construction	\$ 5,999,995.00	\$ 5,999,995			FHWA
155	Regular FHWA	AC-520120	Pavement Rehabilitation and Reconstruction of PR-52 from km. 99.0 to km. 106.0 (Phase 1)	8-Jul-20	July 8, 2020	August 19, 2020	August 28, 2020	October 14, 2020	October 27, 2020	Ferroval Agronam	\$ 12,291,988.00	\$ 12,291,988			FHWA
156	Regular FHWA	AC-520125	Bridges 2038 & 2039 over PR-14 and La Palma Creek, PR-52 KM 49.5	14-Jun-19	June 18, 2019	July 26, 2019	August 27, 2019	September 6, 2019	October 31, 2019	LPCD Inc.	\$ 5,899,914.00	\$ 5,899,914			FHWA
157	Regular FHWA	AC-520129	Weighting Station at Juan Diaz former toll plaza, Juana Diaz	25-Jan-22	March 8, 2022	May 1, 2022	July 8, 2022	July 8, 2022	July 8, 2022	EJ Construction	\$ 6,982,004.00	\$ 6,982,004			FHWA
158	DTL (FHWA)	AC-520130	DTL Phase 1, Unit 1- PR-52 from km 6.5 to 9.16	11-Apr-18	April 11, 2018	May 11, 2018	May 29, 2018	July 29, 2018	July 29, 2018	Constructora Santiago II	\$ 14,160,315.00	\$ 14,160,315			FHWA
159	DTL (FHWA)	AC-520131	DTL Phase 2, Unit 1- PR-52 from km 9.16 to 12.02	12-Oct-18	October 1, 2018	November 15, 2018	October 24, 2018	December 12, 2018	December 13, 2018	Ferroval Agronam	\$ 18,956,788.00	\$ 18,956,788			FHWA
160	Regular FHWA	AC-520133	Rehabilitación del Pavimento Autopista Lus A. Ferré PR-52, Kilómetros: 46.00 a 71.60	16-Aug-18	August 16, 2018	October 15, 2018	September 21, 2018	November 15, 2018	December 6, 2018	Del Valle Group	\$ 16,256,000.00	\$ 16,256,000			FHWA
161	Regular FHWA	AC-520134	Highway Safety Improvements of PR-52 from km 52 to 55.3	20-Jul-19	July 24, 2019	August 31, 2019	August 15, 2019	October 12, 2019	September 30, 2019	R & F Asphalt Unlimited Inc.	\$ 4,533,208.40	\$ 4,533,208			FHWA
162	Regular FH														

173	Regular FHWA	AC-800510	DTL Noise Barrier @ PR-62	10-Sep-21	December 9, 2021	October 22, 2021	February 1, 2022	December 3, 2021	March 10, 2022	EJ Construction	\$ 4,000,004.00	\$ 4,000,004		FHWA
174	DTL (FHWA)	AC-800533	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to sta 152+66)	14-Feb-19	February 14, 2019	March 25, 2019	March 14, 2019	May 9, 2019	May 1, 2019	Ferrovial Agroman	\$ 13,112,005.00	\$ 13,112,005		FHWA
175	DTL (FHWA)	AC-800534	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000		FHWA
176	DTL (FHWA)	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Ciguasi (km 13.96 to 16.83)	25-Aug-19	August 10, 2019	October 6, 2019	September 10, 2019	November 17, 2019	October 10, 2019	Constructora Santiago II	\$ 919,000.00	\$ 919,000		FHWA
177	Regular FHWA	AC-800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 13.2 and PR-921 from Km. 0.0 to Km. 4.1 (see Bridge)	19-Aug-19	August 6, 2019	September 30, 2019	September 9, 2019	November 11, 2019	October 15, 2019	Lujani General Contractor Inc.	\$ 2,053,218.00	\$ 2,053,218		FHWA
178	Regular FHWA	AC-800599	Correction of Damages in Bridge #1711 Over Guaymaes River at Oda Ceiba St. km 0.2 - Penuelas	1-Mar-21	October 17, 2020	April 12, 2021	April 16, 2021	May 24, 2021	June 16, 2021	Majles Engineering Corp.	\$ 161,057.50	\$ 161,058		FHWA
179	Regular FHWA	AC-800601	FULL DEPTH BRIDGE CONCRETE DECK REPAIR FOR BRIDGE NO. 1657 OVER LA PLATA RIVER AT PR-861, KM. 10.5 MUNICIPALITY OF TOA JAULA	15-Dec-20		January 26, 2021	January 20, 2022	March 8, 2021	March 8, 2021	JM Caribbean Builders, Inc.	\$ 326,440.00	\$ 326,440		FHWA
180	Regular FHWA	AC-800604	Bridge Deck Replacement at Bridge #843 Over Zaqueira Channel at PR-951 km 5.1, Municipality of Loiza and Partial closure of Northbound lane of Bridge #116 Over Ceiba Creek at PR-3 km 53.3 Municipality of Ceiba	4-Mar-21	March 4, 2021	April 15, 2021	April 30, 2021	May 27, 2021	June 16, 2021	Constructora Hartmann	\$ 626,039.00	\$ 626,039		FHWA
181	Regular FHWA	AC-800608	Installation of Modular Steel Bridge Over Carajima River, Off PR-110, km 0.3, Municipality of Moca	25-May-21	June 25, 2021	July 6, 2021	August 2, 2021	August 17, 2021	November 18, 2021	Tamiro	\$ 878,900.00	\$ 878,900		FHWA
182	Regular FHWA	AC-800610	Abutment Repairs for Bridge No. 284 at PR-138, km 23.4, Ponce	16-Mar-21	March 16, 2021	April 27, 2021	May 16, 2021	June 8, 2021	July 16, 2021	Desarrolladora JA	\$ 559,475.00	\$ 559,475		FHWA
183	Regular FHWA	AC-991202	Bridge #1058 over Rio Grande de Loiza, PR-9912 Km 0.1, Caguas Ward, San Lorenzo	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000		FHWA
184	Regular FHWA	Various	Critical Bridges & Rehab	1-Feb-19	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 3, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362		FHWA

6.1b CIP data

3/30/2023

AC #	Pre/Post-Maria	Project Type	Contract/Project Type (FOMS KPI)	Project Description	Region	Road Number	Project KM Begin	Project KM End	Administrador	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost Increase/Decrease	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTF	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
1	000324	Post-Maria	Accelerated / Abbreviated PS&E	Mejoras de Alia Caldad Region None. Fase 3 Unidad 4 (Programa Abriendo Caminos) Carreteras: PR-STAYED BRIDGE NO. 3000 OVER LA PLATA RIVER, KM.18.75, Municipalities of Naranjo and Toa	Norte				Ing. Edgar Rivera Rivera	AAM Group Inc.		\$3,938,375.00	\$5,626,535.66	43%	5,626,535.66	1,688,160.66	43%	\$4,959,119	88%	\$667,416.27	7-Jan-21	3-Oct-21	270	28-Mar-23	811	200%	30-Jun-23	80%	905	235%
2	000545	Post-Maria	Bridge Repair	Highway Safety Improvement Program PR-9 From Km. 0.00 to Km. 4.60	Norte	5			Ing. Moraima Figueroa Morales	Ferroval Construccio PR, LLC		\$25,969,680.00	\$25,974,975.68	0%	25,974,975.68	5,295.68	0%	\$363,170	1%	\$25,621,805.44	31-Oct-22	21-Jul-24	630	21-Jul-24	630	0%	21-Jul-24	24%	630	0%
3	000814	Post-Maria	Safety Improvements	Mejoras a Seguridad Carretera PR-9 Desde Avenida Las Americanas Hasta PR-132	Metro				Ing. Vivian L. De Jesus Rivera	Del Valle Group, SP	FHWA Regular	\$8,686,000.00	\$9,169,975.08	6%	9,169,975.08	483,975.08	6%	\$4,224,108	46%	\$4,945,866.70	10-Sep-21	2-Jan-23	480	28-Apr-23	596	24%	28-Apr-23	95%	596	24%
4	000915	Pre-Maria	Congestion management	Hurricane Maria Efforts for Signing and Guardrails for PR-18 from Km. 0.00 to Km. 6.02	Sur	9			Ing. Damani M. Santiago Torres	LPC & D, Inc.		\$45,499,874.20	\$52,090,103.76	14%	52,090,103.76	6,590,229.56	14%	\$46,353,665	89%	\$5,736,438.78	29-Jul-14	8-Jan-18	1260	27-Feb-23	3136	149%	30-Jun-23	97%	3259	159%
5	001873	Post-Maria	Signing and guardrail	Rehabilitation of Lighting System Highway PR-18, from Int. PR-22 to Int. PR-21	Metro	18	0.00	6.02	Ing. Marvin Sosa Gonzalez	JC & Associates Property Management Group, Inc.	Emergency Relief FHWA	\$1,558,215.00	\$1,687,010.49	9%	1,687,010.49	128,795.49	8%	\$1,055,159	63%	\$631,851.70	30-Mar-21	24-Mar-22	360	06-Jul-22	464	29%	15-Jul-23	87%	638	133%
6	001874	Post-Maria	Illumination System Rehabilitation	Mejoras a Seguridad Exproso Rafael Martinez Nadal, PR-20 Km. 0.0-10.00	Metro	20			Ing. Juan C. Arroyo Ramirez	Del Valle Group, SP	Emergency Relief FHWA	\$3,979,000.00	\$4,629,953.00	16%	4,629,953.00	650,953.00	16%	\$4,204,532	91%	\$425,420.83	7-Jun-21	1-Jun-22	360	14-Feb-23	618	72%	30-May-23	92%	723	101%
7	002065	Post-Maria	Safety Improvements	Pavement Rehabilitation and Safety Improvements PR-53 From Km. 86.28 to Km. 94.00	Metro	20	0.00	10.00	Ing. Gladys Mojica Ortiz	Desarrolladora JA, Inc.	FHWA Regular	\$19,469,055.00	\$25,734,099.40	32%	25,734,099.40	6,265,044.40	32%	\$22,567,165	86%	\$3,166,934.42	12-Aug-19	1-Feb-21	540	03-Apr-23	1331	146%	30-Jun-23	94%	1419	163%
8	005384	Post-Maria	Pavement	Pavement Rehabilitation and Safety Improvements PR-53 From Km. 80.886 to Km. 86.626	Sur	53	86.83	94.00	Ing. Maria M. Rivera Santiago	Ferroval Agroman PR, LLC		\$15,500,000.00	\$15,585,344.00	1%	15,585,344.00	85,344.00	1%	\$6,901,831	44%	\$8,683,513.41	22-Nov-21	11-Nov-23	720	11-Nov-23	720	0%	11-Nov-23	69%	720	0%
9	005386	Post-Maria	Pavement	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-53 From Km. 0.0 to Km. 43.9	Sur	53	80.89	86.83	Ing. Maria M. Rivera Santiago	Del Valle Group, SP		\$9,892,000.00	\$10,018,182.04	1%	10,018,182.04	126,182.04	1%	\$3,366,834	34%	\$6,651,348.50	1-Nov-21	31-Oct-23	730	31-Oct-23	730	0%	31-Oct-23	71%	730	0%
10	005390	Post-Maria	Illumination System Rehabilitation	Vereda Ciudadas (Proyecto Earmarked)	Norte	165			Ing. Joan A. Arroyo Torres	AM Electric, Inc.		\$6,835,740.97	\$7,374,059.77	8%	7,374,059.77	538,318.80	8%	\$608,647	8%	\$6,765,413.06	24-Feb-22	19-May-23	450	19-Mar-24	755	68%	19-Mar-24	63%	755	68%
11	010166	Post-Maria	Others	Mejoras a Seguridad Carretera PR-152, Kilometros 0.00 a 10.84	Norte	165			Sr. Rafael J. Morales De Jesus	Maglez Engineering and Contractors Corporation	Earmarked	\$4,946,977.00	\$5,764,159.30	17%	5,764,159.30	817,182.30	17%	\$725,754	13%	\$5,038,404.98	28-Sep-20	21-Nov-21	420	01-Oct-23	1099	162%	1-Oct-23	83%	1099	162%
12	010266	Post-Maria	Bridge Repair	Transporte Rodriguez Asfalto, Inc.	Oeste	102	35.40		Ing. Gilberto Hernandez Cajigas	Del Valle Group, SP		\$15,415,000.00	\$15,415,000.00	0%	15,415,000.00	-	0%	\$15,833	0%	\$15,399,166.80	22-Jul-22	8-Oct-24	810	08-Oct-24	810	0%	8-Oct-24	31%	810	0%
13	011535	Post-Maria	Safety Improvements	Corrección De Deslizamiento En Carretera PR-123 Kilometro 26.9 Desde Estación 1400.00 Hasta la Estación 2+04.56	Oeste	115	0.00	10.84	Ing. Ivonne Rivera Ocasio	Transporte Rodriguez Asfalto, Inc.	FHWA Regular	\$5,985,403.00	\$7,995,614.30	34%	7,995,614.30	2,010,211.30	34%	\$6,023,489	75%	\$1,972,125.00	4-Nov-19	26-Jan-21	450	30-Jun-22	970	116%	30-Jun-23	93%	1335	197%
14	012324	Pre-Maria	Emergency Project	Trabajos de Emergencia para la Corrección de Deslizamientos Carretera PR-123 Kilometros 34.80, 37.80, 42.00, 44.1 y 44.30 (Huracán María)	Sur	123			Ing. Wilfredo Guzmán Serrano	Obracle Contratista General, Inc.		\$320,255.00	\$1,620,621.74	406%	1,620,621.74	1,300,366.74	406%	\$637,024	39%	\$983,597.27	19-Sep-16	17-Mar-17	180	18-Aug-23	2525	1303%	30-Aug-23	94%	2537	1309%
15	012329	Post-Maria	Landslides	Reconstrucción y Rehabilitación del Pavimento Carretera PR-123	Sur	123	38.00	48.00	Ing. Khal El Ali	Obracle Contratista General, Inc.		\$905,874.00	\$3,867,888.24	327%	3,867,888.24	2,962,014.24	327%	\$3,761,666	97%	\$106,222.51	11-Feb-19	11-Apr-19	60	19-Nov-22	1378	2197%	30-Dec-23	85%	1784	2873%
16	012331	Post-Maria	Pavement	Mejoras a Seguridad Carretera PR-149, Kilometros: 0.00 a 12.80	Sur	123	38.00	48.00	Ing. Francisco Conesa Osuna	Obracle Contratista General, Inc.		\$2,705,164.34	\$3,739,496.94	38%	3,739,496.94	1,030,332.60	38%	\$2,003,067	54%	\$1,736,429.49	25-Jan-21	21-Sep-21	240	02-Jan-24	1073	745%	2-Jan-24	74%	1073	347%
17	014984	Post-Maria	Safety Improvements	Mejoras a Seguridad Carretera PR-152, Kilometros: 13.65 to 20.50	Norte	149	0.00	12.80	Ing. Ignacio Rios Rivas	Transporte Rodriguez Asfalto, Inc.	FHWA Regular	\$8,152,516.50	\$10,203,461.50	25%	10,303,461.50	2,150,945.00	26%	\$5,346,059	52%	\$4,957,402.52	14-Feb-20	4-Nov-21	630	08-Dec-22	1020	63%	30-Jun-23	93%	1233	98%
18	015235	Post-Maria	Safety Improvements	Safety Improvements Highway PR-152, Kilometros: 13.65 to 20.50	Norte	152	13.65	20.50	Ing. José A. García Marrero	R/O Rental Equipment	FHWA Regular	\$2,404,528.50	\$3,388,008.70	41%	3,388,008.70	983,480.20	41%	\$1,733,622	51%	\$1,654,386.31	13-Nov-18	9-Aug-19	270	11-Jul-22	1337	395%	30-Jun-23	95%	1691	526%
19	015237	Post-Maria	Safety Improvements	Minor Landslides Repairs Program at PR-156 Km 4.2	Norte	156	4.20		Ing. Raúl Ocasio Fernandez	Gill Engineering Group, Inc.	FHWA Regular	\$1,467,868.00	\$2,911,878.00	98%	2,911,878.00	1,444,010.00	98%	\$1,648,838	57%	\$1,263,040.10	13-Nov-18	9-Aug-19	270	01-May-22	1266	369%	30-Jun-23	95%	1691	526%
20	015683	Post-Maria	Landslides	Highway Safety Improvement Program PR-176 From Km. 0.00 to Km. 4.00	Metro	176	0.00	4.00	Ing. Luis R. Pastor Reyes	GUEVAREZ & GUEVAREZ CORP.		\$114,329.00	\$114,329.00	0%	114,329.00	-	0%	\$0	0%	\$114,329.00	11-Mar-22	8-Jul-22	120	14-Jul-22	126	6%	30-Jun-23	81%	477	298%
21	017630	Post-Maria	Safety Improvements	Paseo Peatonal Elevado, Carretera PR-181 Intersección Calle Julia Andro (Residencial El Prado)	Metro	181			Ing. Francisco M. Alvarado Santos	LPC & D, Inc.	FHWA Regular	\$5,995,017.00	\$7,116,140.15	19%	7,236,140.15	1,241,123.15	21%	\$3,697,121	51%	\$3,539,019.48	20-Jan-20	14-Nov-20	300	30-Nov-22	1046	249%	30-Aug-23	88%	1319	340%
22	018932	Post-Maria	Pavement	Highway Safety Improvement Program PR-203 From Km. 0.00 to Km. 7.10	Este	189	0.00	11.00	Ing. Ileana Otero Pastia	Design Build, LLC	FHWA Regular	\$5,949,990.00	\$6,077,383.16	2%	6,077,383.16	127,393.16	2%	\$5,296,189	87%	\$791,194.43	7-Jun-21	1-Jun-22	360	27-Feb-23	631	75%	30-May-23	92%	723	101%
23	020311	Post-Maria	Safety Improvements	Pases Peatonales Elevados (Diseño - Construcción) Exproso Román Baduriny de Castro PR-26 Kilometros: 4.10 y 4.60	Este	203	0.00	7.10	Sr. Luis A. Rodriguez Reyes	Del Valle Group, SP	FHWA Regular	\$9,676,000.00	\$15,238,922.73	57%	15,238,922.73	5,562,922.73	57%	\$6,527,897	43%	\$8,711,025.55	8-Jun-21	28-Nov-22	638	23-Dec-23	929	72%	23-Dec-23	71%	929	72%
24	026124	Post-Maria	Safety Improvements	Hurricane Efforts for Signing and guardrails PR-26	Metro	26	4.10	4.60	Ing. Janet Vázquez Vázquez	Desarrolladora JA, Inc.	State Capex	\$7,430,375.00	\$10,253,750.00	38%	10,253,750.00	2,823,375.00	38%	\$4,508,241	44%	\$5,745,508.51	16-Mar-20	8-Jun-21	450	29-May-23	1170	160%	30-May-23	95%	1171	160%
25	026126	Post-Maria	Signing and guardrail	Drainage Replacement and correction of landslides at PR-772 Km. 5.8	Norte	772			Ing. Israel Cancel Hidalgo	Líneas de Puerto Rico, Inc.	Emergency Relief FHWA	\$1,065,550.00	\$1,687,178.75	53%	1,257,178.75	671,628.75	62%	\$1,261,477	72%	\$486,701.21	18-Mar-21	12-Mar-22	360	06-May-23	760	117%	6-May-23	60%	780	117%
26	077201	Post-Maria	Landslides	Landslide Repairs at Highways PR-814, km 4.1 in the municipality of Naranjo	Norte	814	4.10		Ing. Moraima Figueroa Morales	Empresas JBR, Inc.		\$326,519.06	\$334,896.06	2%	334,896.06	8,377.00	2%	\$47,758	14%	\$287,138.06	21-Jul-22	17-Mar-23	240	17-Mar-23	240	0%	30-Jun-23	73%	345	44%
27	081408	Post-Maria	Landslides	Road PR-861 Improvements to Bridge #1657, Km. 11.0 Contorno Ward	Norte	861	11.00		Ing. Alejandro Garib Arbaez	LJJANI General Contractor, Inc.		\$267,311.00	\$277,811.00	4%	277,811.00	10,500.00	4%	\$53,926	19%	\$223,885.22	3-Jun-22	29-Nov-22	180	29-Nov-22	180	0%	30-Jun-23	77%	393	118%
28	086121	Post-Maria	Bridge Replacement	Reinforcing Structure & road hanoff, PR-861 Km. 7.10, Buracaboneres Ward	Norte	861	7.10		Ing. Alejandro Garib Arbaez	Tarrío, Inc.		\$7,470,559.00	\$7,470,559.20	0%	7,470,559.20	0.20	0%	\$80,397	1%	\$7,390,169.20	9-May-22	30-Oct-23	540	30-Oct-23	540	0%	30-Oct-23	60%	540	0%
29	086123	Post-Maria	Landslides	Highway Safety Improvement Program PR-1 From Km. 25.94 to Km. 32.00	Este	1	25.94	32.00	Ing. Dayna Pérez Zapata	CJO Construction Corp.		\$498,685.00	\$1,535,479.12	208%	1,535,479.12	1,036,794.12	208%	\$1,082,537	71%	\$452,941.65	29-Nov-21	27-May-22	180	20-Dec-22	367	115%	30-Apr-23	94%	518	188%
30	100248	Post-Maria	Safety Improvements	Mejoras a Seguridad Carretera PR-111, Kilometros: 0.00 a 10.00	Oeste	111	0.00	10.00	Ing. Victor M. Medina Badillo	Design Build, LLC		\$13,550,300.00	\$13,550,300.00	0%	13,550,300.00	-	0%	\$2,060,787	15%	\$11,489,512.80	22-Nov-21	11-Dec-23	750	11-Dec-23	750	0%	11-Dec-23	66%	750	0%
31	111135	Post-Maria	Pavement	Mejoras a Carretera PR-111 Kilometros: 10.00 a 20.00	Oeste	111	10.00	20.00	Ing. Héctor Mantel Barbosa	LPC Contractors, Inc.	Earmarked	\$6,423,334.50	\$8,178,369.05	27%	8,178,369.05	1,755,034.55	27%	\$6,966,294	85%	\$1,210,075.29	7-Oct-19	29-Dec-20	450	09-Mar-23	1250	178%	30-Jun-23	83%	1363	203%
32	111136	Post-Maria	Pavement	Rehabilitation of the Video image Detection System (VDS) Huaillo, Camay, Cucharpillas, Tabaja and Manatí	Norte	111			Ing. Hictor Mantel Barbosa	Bermudez, Longo Diaz-Masaso, LLC		\$8,168,979.00	\$12,035,919.35	47%	12,035,919.35	3,866,940.35	47%	\$7,097,948	59%	\$4,937,971.07	12-Nov-19	3-Feb-21	450	07-May-23	1273	183%	7-May-23	97%	1273	183%
33	200021	Post-Maria	Traffic Signals	Rehabilitation of the Video image Detection System (VDS) Ponce, Moca, Aguadilla, Mayaguez and Hormigueros	Oeste				Mariel, Inc.			\$939,691.00	\$969,691.00	3%																

6.1b CIP data

AC #	Pre/Post-María	Project Type	Contract/Project Type (FOMS/MP)	Project Description	Region	Road Number	Project KM Begin	Project KM End	Administrador	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost Increase/Decrease	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTF	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	
69	804597	Post-María	Landslides	Emergency Project	Landslide Correction PR-7740 Km. 1.2, 1.24, 2.25 and 2.52	Este	7740			HDT Group, Inc.		\$350,000.00	\$350,000.00	0%	350,000.00	-	0%	\$0	0%	\$350,000.00	17-Feb-23	15-Aug-23	180	15-Aug-23	180	0%	15-Aug-23	23%	180	0%	
	804647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Constructora I Medinez, LLC	Sur				Constructora I Medinez, LLC		\$200,000.00	\$5,473,758.00	2637%	5,473,758.00	5,273,758.00	2637%	\$2,942,597	54%	\$2,531,160.82	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	71%	270	0%	
70	805647	Post-María	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Del Valle Group, SE	Este				Del Valle Group, SE		\$200,000.00	\$200,000.00	0%	1,072,486.02	872,486.02	436%	\$0	0%	\$1,072,486.02	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	71%	270	0%	
	806647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Desarrolladora JA, SE	Oeste				Desarrolladora JA, SE		\$200,000.00	\$2,584,391.06	1192%	2,584,391.06	2,384,391.06	1192%	\$1,324,391	51%	\$1,259,999.70	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	71%	270	0%	
	807647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Design Build, LLC	Este				Design Build, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	71%	270	0%	
	808647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Robles Asphalt Corp	Sur				Robles Asphalt Corp		\$200,000.00	\$2,014,067.10	907%	2,014,067.10	1,814,067.10	907%	\$1,854,936	92%	\$159,132.05	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	71%	270	0%	
	809597	Huracan Fiona	Landslides	Emergency Project	Minor Landslide Emergency Repair at PR-2 Km. 38.3 to 37.1	Norte			Ing. José M. Rosario Rivera	Constructora Hartmann, SE		\$2,310,992.00	\$2,310,992.00	0%	2,310,992.00	-	0%	\$0	0%	\$2,310,992.00	12-Dec-22	8-Aug-23	240	8-Aug-23	240	0%	8-Aug-23	45%	240	0%	
	809647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Taminio, Inc	Oeste				Taminio, Inc		\$200,000.00	\$1,845,910.00	823%	1,845,910.00	1,645,910.00	823%	\$598,219	32%	\$1,247,690.93	20-Sep-22	16-Jun-23	270	16-Jun-23	270	0%	16-Jun-23	71%	270	0%	
71	810597	Post-María	Landslides	Emergency Project	Repairs of Damages at Highways PR-551 Kms. 0.0 to 7.4 (Juana Diaz), PR-5141 Km. 1.1 (Jayuya) and PR-628 Kms. 0.3 y 0.8 (Adjuntas)	Sur				Robles Asphalt, Corp.		\$378,541.00	\$378,541.00	0%	376,541.00	-	0%	\$288,241	77%	\$88,300.00	17-Oct-22	14-Apr-23	180	21-Apr-23	187	4%	21-Apr-23	88%	187	4%	
	810647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Norvan General Contractor, Inc.	Norte				Norvan General Contractor, Inc.		\$450,000.00	\$6,330,076.87	1307%	6,330,076.87	5,880,076.87	1307%	\$2,180,337	34%	\$4,149,740.21	20-Sep-22	16-Jun-23	270	16-Jun-23	270	0%	16-Jun-23	71%	270	0%	
72	811579	Post-María	Landslides	Emergency Project	Reparación de Derrumbamientos PR-143 Kilómetros 26.10	Norte	143	56.10		Ing. José A. García Marrero	CAC Crespo Builders LLC	Emergency Relief PHWA	\$2,217,000.00	\$2,752,367.70	24%	2,752,367.70	\$35,367.70	24%	\$1,525,959	55%	\$1,226,408.35	3-Aug-20	27-Aug-21	390	23-Feb-23	935	140%	30-Aug-23	88%	1123	188%
73	811597	Post-María	Landslides	Emergency Project	Landslides Repair (grupo P3) PR-148 km 32.7 and 32.8	Norte	149	32.732.8		Agrim, Rafael Morales De Jesús	Desarrolladora JA, Inc.	Emergency Relief PHWA	\$985,190.00	\$1,506,040.00	51%	1,506,040.00	\$10,850.00	51%	\$175,542	12%	\$1,330,498.39	16-Jun-21	13-Dec-21	181	31-Jan-23	585	229%	30-Dec-23	70%	928	413%
	811647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Piloto Construction	Norte				Piloto Construction		\$450,000.00	\$3,074,223.10	583%	3,074,223.10	2,824,223.10	583%	\$1,894,626	62%	\$1,179,597.00	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	71%	270	0%	
74	812597	Post-María	Landslides	Emergency Project	Landslide Correction PR-144 Km. 16.9 PR-148 Km. 28.35, 28.05	Norte			Ing. Rafael J. Morales De Jesús	Norvan General Contractor, Inc.		\$599,956.50	\$599,956.50	0%	599,956.50	-	0%	\$37,680	6%	\$562,276.50	24-Jan-22	22-Jul-22	180	22-Jul-22	180	0%	30-Dec-23	61%	706	292%	
	812647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Empresas JBR, Inc.	Norte				Empresas JBR, Inc.		\$450,000.00	\$2,070,854.49	460%	2,070,854.49	1,620,854.49	460%	\$995,771	48%	\$1,075,083.22	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	71%	270	0%	
75	813579	Post-María	Landslides	Emergency Project	San Sebastián Landslide Corrections Hurricane María at PR 119 sSite 68: PR-119, km. 44 sSite 69: PR-119, km. 44.2 sSite 70: PR-119, km. 44.3	Oeste	119		Ing. Luis A. Pérez Rodríguez	LUJANI General Contractor, Inc.	Emergency Relief PHWA	\$833,531.80	\$2,565,564.60	208%	2,565,564.60	1,732,032.80	208%	\$512,143	20%	\$2,053,421.47	19-Nov-20	17-Jul-21	241	30-Jan-23	803	233%	30-Aug-23	85%	1015	321%	
76	813597	Post-María	Landslides	Emergency Project	Minor Landslides Emergency Repairs for Various Sites at PR 149 Km 35.9 and Km 36.2; PR 146 at Km. 10.3	Norte				Agrim, Rafael Morales De Jesús	Gill Engineering Group, Inc.	Emergency Relief PHWA	\$719,801.00	\$706,301.00	-2%	706,301.00	(13,500.00)	-2%	\$348,310	49%	\$357,990.70	16-Jun-21	13-Dec-21	181	25-Apr-22	314	73%	30-Sep-23	78%	837	362%
	813647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Construcciones José Carlo, SE	Sur				Construcciones José Carlo, SE		\$450,000.00	\$3,410,927.71	658%	3,410,927.71	2,860,927.71	658%	\$1,035,362	30%	\$2,375,565.06	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	71%	270	0%	
	814647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Obratec Contratista General, Inc.	Sur				Obratec Contratista General, Inc.		\$450,000.00	\$5,553,585.40	1134%	5,553,585.40	5,103,585.40	1134%	\$0	0%	\$5,553,585.40	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	71%	270	0%	
77	815597	Post-María	Landslides	Emergency Project	Minor Landslides Emergency Repairs at PR 445 Km 3.5	Oeste	445	3.50		Nieves & Nieves, Engineers and Contractors, Inc.		\$452,690.00	\$452,690.00	0%	452,690.00	-	0%	\$0	0%	\$452,690.00	31-Oct-22	26-Mar-23	150	26-Apr-23	178	19%	26-Apr-23	85%	178	19%	
	815647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - EJ Construction SE	Oeste				EJ Construction, SE		\$450,000.00	\$450,000.00	0%	450,000.00	-	0%	\$449,992	100%	\$9.05	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	71%	270	0%	
	816647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Harry Auto Kool, Inc.	Este				Harry Auto Kool, Inc.		\$200,000.00	\$1,138,393.30	469%	1,138,393.30	938,393.30	469%	\$0	0%	\$1,138,393.30	23-Sep-22	19-Jun-23	270	19-Jun-23	270	0%	19-Jun-23	70%	270	0%	
	817647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Antonio & M. Construction, Inc.	Este				Antonio & M. Construction, Inc.		\$200,000.00	\$493,608.50	147%	493,608.50	293,608.50	147%	\$12,815	3%	\$480,793.50	23-Sep-22	19-Jun-23	270	19-Jun-23	270	0%	19-Jun-23	70%	270	0%	
	818647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Lujani General Contractors, Inc.	Norte				Lujani General Contractors, Inc.		\$200,000.00	\$1,135,172.00	468%	1,135,172.00	935,172.00	468%	\$156,269	14%	\$978,903.41	19-Sep-22	15-Jun-23	270	19-Jun-23	274	1%	19-Jun-23	70%	274	1%	
	819647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Nieves y Nieves Engineers and Contractors	Norte				Nieves y Nieves Engineers and Contractors		\$200,000.00	\$919,495.00	360%	919,495.00	719,495.00	360%	\$0	0%	\$919,495.00	28-Sep-22	24-Jun-23	270	24-Jun-23	270	0%	24-Jun-23	68%	270	0%	
	820647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Gill Engineering Group, Corp.	Norte				Gill Engineering Group, Corp.		\$200,000.00	\$1,574,204.08	687%	1,574,204.08	1,374,204.08	687%	\$240,580	15%	\$1,333,624.15	28-Sep-22	24-Jun-23	270	24-Jun-23	270	0%	24-Jun-23	68%	270	0%	
	821647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Guevárez & Guevárez Corp	Norte				Guevárez & Guevárez Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	28-Sep-22	24-Jun-23	270	24-Jun-23	270	0%	24-Jun-23	68%	270	0%	
	822647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JM Caribbean Builders Corporation	Norte				JM Caribbean Builders Corporation		\$200,000.00	\$977,893.42	389%	977,893.42	777,893.42	389%	\$0	0%	\$977,893.42	12-Oct-22	7-Aug-23	300	07-Aug-23	300	0%	7-Aug-23	57%	300	0%	
	823647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - BM Contractors, LLC	Oeste				BM Contractors, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Oct-22	15-Jul-23	270	15-Jul-23	270	0%	15-Jul-23	60%	270	0%	
	824647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Transporte Rodríguez Asfalto, Inc.	Oeste				Transporte Rodríguez Asfalto, Inc.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$30,810	15%	\$169,190.15	17-Oct-22	13-Jul-23	270	13-Jul-23	270	0%	13-Jul-23	61%	270	0%	
	825647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - CJO Construction, Corp	Norte				CJO Construction, Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	18-Oct-22	14-Jul-23	270	14-Jul-23	270	0%	14-Jul-23	61%	270	0%	
	826647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - HDT Group, Corp	Este				HDT Group, Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	21-Oct-22	17-Jul-23	270	17-Jul-23	270	0%	17-Jul-23	59%	270	0%	
78	827536	Post-María	Task Order	Emergency Project	Obras De Emergencia - Huracán María/ma [Task Order Assigned]	Norte			Ing. Miguel J. Rosario Rivera	Sansa & Co. Corp.		\$2,000,000.00	\$2,623,604.16	31%	2,623,604.16	623,604.16	31%	\$2,125,678	81%	\$497,926.20	5-Oct-17	2-Apr-18	180	23-Sep-22	1815	908%	30-Jun-23	96%	2095	1944%	
	827647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Tropical Asphalt Solutions Corp.	Oeste				Tropical Asphalt Solutions, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$190,648	95%	\$9,352.09	27-Oct-22	23-Jul-23	270	23-Jul-23	270	0%	23-Jul-23	57%	270	0%	
	828647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JM Construction Corp	Oeste				JM Construction Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	27-Oct-22	23-Jul-23	270	23-Jul-23	270	0%	23-Jul-23	57%	270	0%	
	829647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - CSCG, Inc.	Oeste				CSCG, Inc.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	27-Oct-22	23-Jul-23	270	23-Jul-23	270	0%	23-Jul-23	57%	270	0%	
	830647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Three O, LLC	Sur				Three O, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%</														

6.1b CIP data

AC #	Pre/Post-Maria	Project Type	Contract/Project Type (FOMS/KPI)	Project Description	Region	Road Number	Project KM Begin	Project KM End	Administrador	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost (Increase/Decrease)	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
832647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Ferrovial Construcción PR, LLC	Este					Ferrovial Construcción, LLC		\$200,000.00	\$200,000.00	0%	714,932.06	\$14,932.06	25%	\$141,223	20%	\$573,709.05	15-Nov-22	11-Aug-23	270	11-Aug-23	270	0%	11-Aug-23	50%	270	0%
833647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Tamrilo, Inc.	Norte					Tamrilo, Inc.		\$400,000.00	\$400,000.00	0%	400,000.00	-	0%	\$0	0%	\$400,000.00	22-Nov-22	18-Aug-23	270	18-Aug-23	270	0%	18-Aug-23	48%	270	0%
834647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - NC Contractors & Rental, Inc.	Metro					NC Contractors & Rental, Inc.		\$350,000.00	\$350,000.00	0%	350,000.00	-	0%	\$252,735	72%	\$87,264.62	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	44%	270	0%
835647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Martel Inc. Systems Integrators	Metro					Martel Inc. Systems Integrators		\$700,000.00	\$700,000.00	0%	700,000.00	-	0%	\$0	0%	\$700,000.00	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	44%	270	0%
836647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - HDT Group Corp.	Metro					HDT Group Corp.		\$350,000.00	\$350,000.00	0%	350,000.00	-	0%	\$127,483	36%	\$222,517.30	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	44%	270	0%
837647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - EJ Construction, SE	Sur					EJ Construction, SE		\$350,000.00	\$350,000.00	0%	350,000.00	-	0%	\$0	0%	\$350,000.00	15-Dec-22	10-Sep-23	270	10-Sep-23	270	0%	10-Sep-23	39%	270	0%
838647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - J&J Builders Construction Group, Corp.	Este					J&J Builders Construction Group, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	44%	270	0%
839647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Reva Construction	Sur					Reva Construction		\$400,000.00	\$400,000.00	0%	400,000.00	-	0%	\$138,131	35%	\$261,869.50	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	44%	270	0%
840647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Obratec Contratista General, Inc.	Este					Obratec Contratista General, Inc.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	29-Dec-22	24-Sep-23	270	24-Sep-23	270	0%	24-Sep-23	34%	270	0%
841647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Miror, Corp.	Metro					Miror, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	13-Jan-23	9-Oct-23	270	09-Oct-23	270	0%	9-Oct-23	28%	270	0%
842579	Post-Maria	Landslides	Emergency Project	Landslide Repair PR-865 KM. 0.9	Norte	865	0.90		Ing. Edgar Rivera Rivera	Novel Construction LLC		\$3,654,380.00	\$3,654,380.00	0%	3,654,380.00	-	0%	\$0	0%	\$3,654,380.00	19-Dec-22	9-Aug-24	600	09-Aug-24	600	0%	9-Aug-24	17%	600	0%
842647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - PR Asphalt	Metro					PR Asphalt, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	13-Jan-23	9-Oct-23	270	09-Oct-23	270	0%	9-Oct-23	28%	270	0%
843647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Aribal Diaz Construction	Metro					Aribal Diaz Construction		\$450,000.00	\$450,000.00	0%	450,000.00	-	0%	\$0	0%	\$450,000.00	30-Jan-23	15-Jun-23	137	15-Jun-23	137	0%	15-Jun-23	43%	137	0%
844647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JIM Construction, Corp.	Este					JIM Construction, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	28-Feb-23	24-Nov-23	270	24-Nov-23	270	0%	24-Nov-23	11%	270	0%
845647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JIM Construction, Corp.	Este					JIM Construction, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	28-Feb-23	24-Nov-23	270	24-Nov-23	270	0%	24-Nov-23	11%	270	0%
897579	Post-Maria	Landslides	Emergency Project	Site 316 PR-186 Km. 3.6 Site 317 PR-186 Km. 4.4 Site 318 PR-186 Km. 6.7 Site 320 PR-186 Km. 10.7	Este	186			Ing. Samuel Corchado Rodriguez	Obratec Contratista General, Inc.	Emergency Relief FHWA	\$985,736.00	\$1,410,187.50	43%	1,410,187.50	424,451.50	43%	\$857,095	61%	\$553,092.56	12-Jul-21	3-Nov-22	480	01-Jul-23	720	50%	1-Jul-23	87%	720	50%
899579	Post-Maria	Landslides	Emergency Project	Landslide Repairs at PR-156 Km. 17.80 and 18.00	Norte	156	17.00		Ing. Jose A. Garcia Marrero	LUIJANI General Contractor, Inc.		\$2,113,531.00	\$2,113,531.00	0%	2,113,531.00	-	0%	\$46,464	2%	\$2,067,067.00	7-Aug-22	2-Jun-23	300	13-Jun-23	311	4%	13-Jun-23	76%	311	4%
991202	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Rehabilitación del Puente Nóm. 1058 Sobre Rio Grande de Lotza, Carretera PR-9912, Kilómetro: 0.1, Barrio Cayaguas	Este	N/A			Ing. Angel L. Sanluis Galarza	CAC Crespo Builders, LLC	FHWA Regular	\$3,730,000.00	\$5,221,023.83	40%	5,221,023.83	1,491,023.83	40%	\$4,212,800	81%	\$1,008,223.81	31-May-19	22-Aug-20	450	08-May-23	1437	219%	18-Jun-23	95%	1480	229%

Summary CIP and SPI	Original	Revised	Projected
Total Program Cost (\$)	\$518,711,907	\$612,743,090	\$612,743,090
% Change in Total Program Cost		18.1%	18.1%
Sum of Project Duration (days)	57849	57,849	57849
% Change in Program Duration		30.4%	62.3%

Pre-Maria
Huracan Fiona
Post-Maria

Active Construction
CEI
Construction
Construction Program Mgmt
Data Collection (for KPIs)
Design
Design Build Management
Design Oversight Program Management
Environmental Support
ER Program Support
Feasibility Studies
FINAL DESIGN & CEI
General Support
ITS
NBS
Pre-Construction Program Management
ROW
SHP
State Planning & Research (SPR)
TAMP
TIM

FHWA Regular
State Capex
Discretionary
Emergency Relief FHWA
Abriendo Caminos
Earmarked

6.2 Safety KPIs														
Category	KPI	FP Target	Target Last Revised Date	Recommended Target	Target Year	Reporting Unit	Source	Reporting Frequency	Last Date Reported	Next Expected Update	Actual	Spread Actual v. Target	Reporting Period	Comments
Safety	# of road fatalities per 100M VMT	1.85		<1.968	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	2.174		2016-2020	I recommend using the 5-Yrs Moving Average to discard outliers
	# of road serious injuries per 100M VMT	<31.7		<3.787	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	4.090		2016-2020	
Asset Quality	% of Interstate Pavement in Good condition	>2%		>5%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	13.0%		2020	The FP targets are based on the TAMP for 2028 as the Target Year. The reporting is based on two years performance. The recommended Target is for 2022.
	% of Interstate Pavement in Poor condition	<5%		<14%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	14.3%		2020	
	% of Non-interstate NHS Pavement in Good condition	>2%		>2%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	4.2%		2020	
	% of Non-interstate NHS Pavement in Poor Condition	<20%		<20%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	8.0%		2020	
	% of NHS bridges in Good condition	>10%		>10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	18.0%		2020	
	% of NHS bridges in Poor condition	<10%		<10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	9.0%		2020	
Congestion	\$ of congestion cost per customer	\$1,045												Await for the TTI Urban Mobility Report & INRIX Global Traffic Scorecard. Based on corridors with active TIMS
	Travel time index	1.23												
	Mins for incident response	<15 mins		<15 mins	2021	Monthly Performance	TIM Team	Monthly	22-Mar	22-Apr	1.1		22-Mar	

* We anticipate that the KPIs in rows 3-10 will be updated by next month's reporting.

Serious Injury Rate		
2015	28.851	5-Yrs Moving Average
2016	29.300	
2017	20.150	
2018	27.180	
2019	36.610	
	28.418	

Fatality Rate		
2015	2.130	5-ysr Moving Average
2016	1.920	
2017	1.930	
2018	1.950	
2019	1.968	
	1.9796	

		7.1 Main BZA targets (Actual)												
	In \$ Thousands	FY23 Budget	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
	Toll fare revenue	\$ 176,269	\$ 11,431	\$ 13,599	\$ 11,492	\$ 13,654	\$ 13,187	\$ 14,424	\$ 13,599	\$ 13,935	\$ 16,680	\$ -	\$ -	\$ -
	Toll fare revenues	\$ 42,945	\$ 1,643	\$ 2,727	\$ 4,028	\$ 2,901	\$ 4,271	\$ 3,261	\$ 2,167	\$ 3,166	\$ 4,247	\$ -	\$ -	\$ -
	Transit Revenue	\$ 5,087	\$ 315	\$ 385	\$ 325	\$ 372	\$ 266	\$ 339	\$ 293	\$ 364	\$ 414	\$ -	\$ -	\$ -
	Other operating income	\$ 10,411	\$ 793	\$ 732	\$ 1,071	\$ 917	\$ 766	\$ 727	\$ 461	\$ 303	\$ 799	\$ -	\$ -	\$ -
	Operating FTA funds	\$ 20,000	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ -	\$ -	\$ -
	Transit Federal funds (FTA)	\$ 178,777	\$ -	\$ 29,796	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ -	\$ -	\$ -
	Operating Commonwealth Transfer	\$ 483,539	\$ 15,265	\$ 48,406	\$ 33,830	\$ 33,903	\$ 34,534	\$ 35,826	\$ 33,067	\$ 37,542	\$ 38,654	\$ -	\$ -	\$ -
	Total Operating Revenues	\$ 1,114,734	\$ 19,097	\$ 5,349	\$ 4,682	\$ -	\$ 7,700	\$ 8,325	\$ 2,114	\$ -	\$ 69,149	\$ -	\$ -	\$ -
	Commonwealth CapEx funds	\$ 269,734	\$ 10,845	\$ 20,142	\$ 12,412	\$ 11,261	\$ 3,439	\$ 7,050	\$ 3,287	\$ 21,162	\$ 5,180	\$ -	\$ -	\$ -
	Non-ER FHWA Funds	\$ 33,666	\$ 3,972	\$ 2,858	\$ 2,124	\$ 2,561	\$ 1,554	\$ 4,379	\$ 497	\$ 2,558	\$ 2,743	\$ -	\$ -	\$ -
	Federal Emergency Funds	\$ 29,813	\$ 43	\$ 46	\$ 4,238	\$ 2,092	\$ 728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Transit Federal funds (FTA)	\$ 4,079	\$ -	\$ -	\$ 4,079	\$ -	\$ 1,049	\$ 927	\$ 606	\$ -	\$ -	\$ -	\$ -	\$ -
	ARPA Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Capital Revenues	\$ 458,396	\$ 33,957	\$ 28,393	\$ 27,535	\$ 15,914	\$ 14,470	\$ 20,681	\$ 6,504	\$ 23,720	\$ 77,072	\$ -	\$ -	\$ -
	Commonwealth Transfer for Emergency Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Consolidated revenues	\$ 891,825	\$ 49,222	\$ 76,799	\$ 61,365	\$ 49,817	\$ 49,004	\$ 56,507	\$ 39,571	\$ 61,262	\$ 115,726	\$ -	\$ -	\$ -
	Construction salaries & related benefits	\$ 29,394	\$ 2,683	\$ 1,855	\$ 2,213	\$ 1,987	\$ 2,272	\$ 2,941	\$ 1,949	\$ 2,050	\$ 2,161	\$ -	\$ -	\$ -
	Transit Construction Hard Costs	\$ 39,713	\$ 41	\$ 46	\$ 4,239	\$ 2,091	\$ 728	\$ 716	\$ 150	\$ 1,107	\$ 721	\$ -	\$ -	\$ -
	Transit Construction Soft Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Emergency Repair Construction Program costs	\$ 41,097	\$ 2,278	\$ 1,468	\$ 236	\$ 893	\$ 6,103	\$ 4,396	\$ 162	\$ 135	\$ 4,150	\$ -	\$ -	\$ -
	Non-Federal Highway Construction Hard Costs	\$ 36,139	\$ 910	\$ 624	\$ 711	\$ 704	\$ -	\$ 1,680	\$ 516	\$ 2,864	\$ 3,022	\$ -	\$ -	\$ -
	Non-Federal Highway Construction Soft Costs	\$ 52,637	\$ 650	\$ 2,191	\$ 1,971	\$ 2,845	\$ 2,004	\$ 4,038	\$ 2,294	\$ 3,607	\$ 2,266	\$ -	\$ -	\$ -
	Federal Highway Construction Hard Costs	\$ 245,239	\$ 62,570	\$ 6,758	\$ 85,664	\$ -	\$ 534	\$ 748	\$ -	\$ 1,194	\$ -	\$ -	\$ -	\$ -
	Federal Highway Construction Soft Costs	\$ 34,495	\$ 3,501	\$ 305	\$ 11,670	\$ -	\$ 6,330	\$ 127	\$ -	\$ -	\$ 1,440	\$ -	\$ -	\$ -
	Other capital costs	\$ 27,954	\$ 8	\$ 17	\$ 38	\$ 3,998	\$ 243	\$ 2,215	\$ 161	\$ 2,899	\$ 412	\$ -	\$ -	\$ -
	Total Capital Expenditures	\$ 498,698	\$ 75,644	\$ 13,264	\$ 186,742	\$ 12,518	\$ 18,214	\$ 16,861	\$ 5,237	\$ 12,667	\$ 14,856	\$ -	\$ -	\$ -
	Non-Construction salaries & related benefits	\$ 23,080	\$ 1,990	\$ 1,451	\$ 1,630	\$ 1,524	\$ 1,608	\$ 2,035	\$ 1,450	\$ 1,471	\$ 1,526	\$ -	\$ -	\$ -
	Transit salaries & related benefits	\$ 406	\$ 45	\$ 30	\$ 34	\$ 32	\$ 34	\$ 46	\$ 19	\$ 19	\$ 18	\$ -	\$ -	\$ -
	Pension costs	\$ 35,724	\$ 3,061	\$ 2,900	\$ 2,881	\$ 2,897	\$ 2,878	\$ 3,156	\$ 2,862	\$ 2,876	\$ 2,869	\$ -	\$ -	\$ -
	Operational Costs of Way payments	\$ 1,607	\$ -	\$ 179	\$ 81	\$ -	\$ -	\$ 137	\$ -	\$ -	\$ 987	\$ -	\$ -	\$ -
	Toll highways administration and maintenance costs	\$ 47,318	\$ 2,602	\$ 3,215	\$ 3,136	\$ 3,145	\$ 5,849	\$ 3,384	\$ 3,570	\$ 3,916	\$ 4,658	\$ -	\$ -	\$ -
	Tren Urbano costs	\$ 17,504	\$ 4,812	\$ 4,851	\$ 4,867	\$ 4,719	\$ 13,258	\$ 4,645	\$ 5,566	\$ 5,009	\$ 8,085	\$ -	\$ -	\$ -
	Feeder Bus costs	\$ 12,378	\$ 944	\$ 921	\$ 947	\$ 950	\$ 843	\$ 1,074	\$ 1,097	\$ 989	\$ 946	\$ -	\$ -	\$ -
	Other operating expenses	\$ 39,304	\$ 717	\$ 1,997	\$ 652	\$ 1,289	\$ 4,922	\$ 823	\$ 1,672	\$ 1,328	\$ 8,352	\$ -	\$ -	\$ -
	Total Operating Expenses	\$ 235,504	\$ 14,171	\$ 15,571	\$ 14,188	\$ 14,556	\$ 29,494	\$ 15,275	\$ 16,636	\$ 15,608	\$ 26,821	\$ -	\$ -	\$ -
	Reserve Deposit for Plan of Adjustment (POA)	\$ 34,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Escrow Funding for agreements in connection with the	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Reserve deposits for revision to employee classifications	\$ 7,400	\$ -	\$ -	\$ 7,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Reserve deposits for unforeseen non-Tile III litigation costs	\$ 4,000	\$ 1,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Reserve Deposits	\$ 80,185	\$ 1,000	\$ -	\$ 12,400	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Expenditures	\$ 815,387	\$ 90,815	\$ 28,833	\$ 213,330	\$ 27,074	\$ 47,708	\$ 67,136	\$ 21,873	\$ 28,275	\$ 41,677	\$ -	\$ -	\$ -
	Balance	\$ 76,428	\$ (41,593)	\$ 47,964	\$ (151,965)	\$ 22,743	\$ 1,296	\$ (10,629)	\$ 17,698	\$ 32,987	\$ 74,049	\$ -	\$ -	\$ -
	Total Debt Service Payments	\$ 52,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,617	\$ 4,617	\$ 4,617	\$ -	\$ -	\$ -
	Total Commonwealth Reserve Transfer	\$ 52,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,617	\$ 4,617	\$ 4,617	\$ -	\$ -	\$ -
	Toll fare revenue deep dive													
	Toll fare revenue from current toll fare rates	\$ 149,794	\$ 10,750	\$ 12,568	\$ 10,733	\$ 12,680	\$ 12,231	\$ 13,507	\$ 12,785	\$ 12,937	\$ 15,642	\$ -	\$ -	\$ -
	Toll fare revenues from increase in toll rates	\$ 18,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 5,566	\$ 681	\$ 1,031	\$ 758	\$ 974	\$ 956	\$ 917	\$ 814	\$ 898	\$ 1,038	\$ -	\$ -	\$ -
	Toll fare revenues from bi-directional tolling	\$ 2,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total toll fare revenue	\$ 176,269	\$ 11,431	\$ 13,599	\$ 11,492	\$ 13,654	\$ 13,187	\$ 14,424	\$ 13,599	\$ 13,935	\$ 16,680	\$ -	\$ -	\$ -
	Toll fine revenue deep dive													
	Toll fine revenue from existing fine rates	\$ 36,784	\$ 1,643	\$ 2,727	\$ 4,028	\$ 2,901	\$ 4,271	\$ 3,261	\$ 2,167	\$ 3,166	\$ 4,247	\$ -	\$ -	\$ -
	Toll fine revenue from tiered fine rates	\$ 6,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total toll fine revenue	\$ 42,945	\$ 1,643	\$ 2,727	\$ 4,028	\$ 2,901	\$ 4,271	\$ 3,261	\$ 2,167	\$ 3,166	\$ 4,247	\$ -	\$ -	\$ -
	Transit revenue deep dive													
	Tren Urbano fare revenue	\$ 4,473	\$ 381	\$ 343	\$ 292	\$ 333	\$ 227	\$ 301	\$ 310	\$ 326	\$ 377	\$ -	\$ -	\$ -
	Feeder Bus fare revenue	\$ 464	\$ 291	\$ 42	\$ 33	\$ 39	\$ 38	\$ 43	\$ 39	\$ 38	\$ 42	\$ -	\$ -	\$ -
	Total transit revenue	\$ 5,087	\$ 315	\$ 385	\$ 325	\$ 372	\$ 266	\$ 339	\$ 293	\$ 364	\$ 414	\$ -	\$ -	\$ -
	FHWA funds deep dive													
	Regular FHWA Funds	\$ 209,078	\$ 10,845	\$ 20,142	\$ 12,412	\$ 11,261	\$ 3,439	\$ 7,050	\$ 3,287	\$ 21,162	\$ 5,180	\$ -	\$ -	\$ -
	FHWA "BIA" Highway funds	\$ 16,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	FHWA "BIA" Bridge Funds	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total FHWA Funds	\$ 269,734	\$ 10,845	\$ 20,142	\$ 12,412	\$ 11,261	\$ 3,439	\$ 7,050	\$ 3,287	\$ 21,162	\$ 5,180	\$ -	\$ -	\$ -
	Capital FTA funds deep dive													
	Regular capital FTA funds	\$ 17,763	\$ 41	\$ 44	\$ 4,238	\$ 2,092	\$ 728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	FTA "BIA" Funds	\$ 1,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total capital FTA Funds	\$ 39,353	\$ 41	\$ 44	\$ 4,238	\$ 2,092	\$ 728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Federal Emergency Revenues deep dive													
	FHWA emergency funds	\$ 21,635	\$ 3,972	\$ 2,858	\$ 2,101	\$ 2,561	\$ 1,109	\$ 4,379	\$ 497	\$ 2,003	\$ 2,743	\$ -	\$ -	\$ -
	FEMA emergency funds	\$ 11,631	\$ -	\$ 32	\$ 23	\$ -	\$ 885	\$ -	\$ 555	\$ 2,000	\$ -	\$ -	\$ -	\$ -
	Total Federal Emergency Revenues	\$ 33,666	\$ 3,972	\$ 2,858	\$ 2,124	\$ 2,561	\$ 1,554	\$ 4,379	\$ 497	\$ 2,558	\$ 2,743	\$ -	\$ -	\$ -
	ARPA Funds													
	ARPA Funds	\$ 4,079	\$ -	\$ -	\$ 4,079	\$ -	\$ 1,049	\$ 927	\$ 606	\$ -	\$ -	\$ -	\$ -	\$ -
	Total ARPA Funds	\$ 4,079	\$ -	\$ -	\$ 4,079	\$ -	\$ 1,049	\$ 927	\$ 606	\$ -	\$ -	\$ -	\$ -	\$ -
	Commonwealth CapEx funds deep dive													
	Commonwealth CapEx appropriation	\$ 53,761	\$ -	\$ 789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 66,000	\$ -	\$ -	\$ -
	Rollover state capex	\$ 17,713	\$ 19,097	\$ 4,560	\$ 4,682	\$ -	\$ 7,700	\$ 8,325	\$ 2,114	\$ -	\$ 3,149	\$ -	\$ -	\$ -
	Local emergency funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Commonwealth CapEx Funds	\$ 111,474	\$ 19,097	\$ 5,349	\$ 4,682	\$ -	\$ 7,700	\$ 8,325	\$ 2,114					

		7.1 Main BZA targets (Actual)													
		In \$ Thousands	FY23 Budget	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
	Construction salaries & related benefits deep dive														
	Main salaries - Construction	\$ 17,487	\$ 2,060	\$ 1,414	\$ 1,434	\$ 1,428	\$ 1,413	\$ 2,045	\$ 1,306	\$ 1,450	\$ 1,476				
	Healthcare costs - Construction	\$ 4,940	\$ 338	\$ 236	\$ 249	\$ 243	\$ 415	\$ 435	\$ 398	\$ 489					
	Christmas bonus - Construction	\$ 338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
	Other labor costs - Construction	\$ 2,719	\$ 177	\$ 132	\$ 135	\$ 114	\$ 230	\$ 365	\$ 331	\$ 125	\$ 119				
	Critical workers program - construction	\$ 1,536	\$ 108	\$ 73	\$ 75	\$ 76	\$ 110	\$ 77	\$ 77	\$ 78					
	Student internship program - construction	\$ 73	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
	Hiring initiatives - construction	\$ 2,363	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
	Total construction payroll costs	\$ 29,394	\$ 2,683	\$ 1,855	\$ 2,213	\$ 1,987	\$ 2,272	\$ 2,941	\$ 1,949	\$ 2,050	\$ 2,161				
	Non-Construction salaries & related benefits deep dive														
	Main salaries - Non-Construction	\$ 10,175	\$ 1,158	\$ 794	\$ 798	\$ 813	\$ 792	\$ 1,148	\$ 730	\$ 786	\$ 798				
	Healthcare costs - Non-Construction	\$ 2,954	\$ 173	\$ 122	\$ 122	\$ 130	\$ 136	\$ 221	\$ 227	\$ 207	\$ 256				
	Christmas bonus - Non-Construction	\$ 167	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ -	\$ -	\$ -					
	Early retirement costs - Non-Construction	\$ 6,101	\$ 548	\$ 451	\$ 448	\$ 445	\$ 440	\$ 522	\$ 420	\$ 415	\$ 409				
	Other labor costs - Non-Construction	\$ 1,688	\$ 202	\$ 79	\$ 64	\$ 64	\$ 113	\$ 149	\$ 69	\$ 63	\$ 64				
	Hiring initiatives - non-construction	\$ 2,214	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
	Total non-construction payroll costs	\$ 23,090	\$ 1,990	\$ 1,451	\$ 1,630	\$ 1,624	\$ 1,608	\$ 2,035	\$ 1,450	\$ 1,471	\$ 1,626				
	Transit salaries & related benefits deep dive														
	Main salaries - Transit	\$ 125	\$ 30	\$ 24	\$ 24	\$ 24	\$ 24	\$ 30	\$ 12	\$ 12	\$ 9				
	Healthcare costs - Transit	\$ 77	\$ -	\$ 4	\$ 8	\$ 8	\$ 8	\$ 6	\$ -	\$ 6	\$ 8				
	Christmas bonus - Transit	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	Other labor costs - Transit	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	Total Transit payroll costs	\$ 496	\$ 45	\$ 30	\$ 34	\$ 32	\$ 34	\$ 46	\$ 19	\$ 19	\$ 18				
	Pension costs deep dive														
	Pension contributions	\$ 35,724	\$ 3,061	\$ 2,900	\$ 2,881	\$ 2,897	\$ 2,878	\$ 3,156	\$ 2,862	\$ 2,876	\$ 2,869				
	Administrative pension costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	Total pension costs	\$ 35,724	\$ 3,061	\$ 2,900	\$ 2,881	\$ 2,897	\$ 2,878	\$ 3,156	\$ 2,862	\$ 2,876	\$ 2,869				
	Other Operating Expenses deep dive														
	Non Title III Professional Service Fees	\$ 9,313	\$ 337	\$ 381	\$ 82	\$ 212	\$ 396	\$ 226	\$ 460	\$ 382	\$ 1,321				
	Title III Professional Service Fees	\$ 10,000	\$ -	\$ 1,113	\$ -	\$ -	\$ 3,643	\$ -	\$ -	\$ 2,997					
	Discretionary fund management team	\$ 308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	Electricity costs	\$ 843	\$ 101	\$ 120	\$ 105	\$ 49	\$ 36	\$ 97	\$ 86	\$ 91	\$ 81				
	Water supply costs	\$ 514	\$ 49	\$ 50	\$ 52	\$ 22	\$ 24	\$ 21	\$ 28	\$ 33	\$ 24				
	Other operating costs	\$ 18,226	\$ 230	\$ 333	\$ 413	\$ 1,036	\$ 863	\$ 479	\$ 1,094	\$ 822	\$ 4,479				
	Total Other Operating Expenses	\$ 39,304	\$ 717	\$ 1,997	\$ 623	\$ 1,389	\$ 4,922	\$ 823	\$ 1,672	\$ 1,328	\$ 8,352				
	Tren Urbano costs deep dive														
	Base fee for Tren Urbano operating contract	\$ 10,971	\$ 4,343	\$ 4,241	\$ 4,253	\$ 4,243	\$ 4,253	\$ 4,253	\$ 4,253	\$ 4,253	\$ 4,253				
	Other costs under Tren Urbano operating contract	\$ 1,500	\$ -	\$ -	\$ 16	\$ -	\$ 8,350	\$ -	\$ 3	\$ 99	\$ -				
	Tren Urbano insurance costs	\$ 9,700	\$ -	\$ -	\$ -	\$ -	\$ 8,962	\$ -	\$ -	\$ -	\$ 1,007				
	Tren Urbano electricity costs	\$ 9,834	\$ 569	\$ 608	\$ 588	\$ 465	\$ 589	\$ 381	\$ 1,634	\$ 756	\$ 2,637				
	Other regular Tren Urbano costs	\$ 69	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ 8	\$ -	\$ -	\$ -				
	COVID-19 special costs	\$ 439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	Total Tren Urbano costs	\$ 71,594	\$ 4,812	\$ 4,851	\$ 4,867	\$ 4,719	\$ 13,258	\$ 4,645	\$ 5,966	\$ 5,009	\$ 8,085				
	Feeder Bus costs deep dive														
	Base fee for Feeder Bus operating contract	\$ 10,004	\$ 831	\$ 831	\$ 831	\$ 831	\$ 831	\$ 831	\$ 831	\$ 831	\$ 831				
	Other costs under Feeder Bus operating contract	\$ 709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130	\$ 87	\$ 19	\$ -				
	Bus rapid transit costs	\$ 1,467	\$ 111	\$ 119	\$ 114	\$ 117	\$ 110	\$ 111	\$ 141	\$ 137	\$ 133				
	COVID-19 special costs	\$ 158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	Total Feeder Bus costs	\$ 12,378	\$ 941	\$ 951	\$ 947	\$ 950	\$ 943	\$ 1,074	\$ 1,097	\$ 989	\$ 946				
	Toll highway administration & maintenance costs deep dive														
	Variable electronic toll collection fees	\$ 27,757	\$ 1,901	\$ 2,228	\$ 1,980	\$ 1,460	\$ 2,053	\$ 1,420	\$ 1,353	\$ 1,280	\$ 1,438				
	Highway electricity costs	\$ 4,108	\$ 293	\$ 293	\$ 301	\$ 210	\$ 188	\$ 191	\$ 160	\$ 160	\$ 158				
	Other toll highway administration & maintenance costs	\$ 10,458	\$ 492	\$ 785	\$ 955	\$ 1,475	\$ 3,648	\$ 1,771	\$ 1,808	\$ 2,540	\$ 3,082				
	Total highway administration & maintenance costs	\$ 47,318	\$ 2,602	\$ 3,215	\$ 3,136	\$ 3,145	\$ 5,849	\$ 3,384	\$ 3,570	\$ 3,916	\$ 4,658				
	Federal Emergency Repair Costs deep dive														
	FHWA funded emergency repair costs	\$ 11,635	\$ 7,278	\$ 1,377	\$ 5	\$ 862	\$ 6,033	\$ 4,385	\$ -	\$ -	\$ 4,150				
	FEMA funded emergency repair costs	\$ 12,031	\$ -	\$ 47	\$ -	\$ 31	\$ 70	\$ 11	\$ 40	\$ 29	\$ -				
	Local emergency repair costs	\$ 7,411	\$ -	\$ 46	\$ 291	\$ -	\$ -	\$ -	\$ 413	\$ 106	\$ -				
	Total federal emergency repair costs	\$ 41,097	\$ 7,278	\$ 1,468	\$ 236	\$ 893	\$ 6,103	\$ 4,396	\$ 162	\$ 135	\$ 4,150				
	Federal Highway Construction Hard Costs deep dive														
	Hard costs for regular federal highway construction	\$ 245,239	\$ 62,570	\$ 6,758	\$ 165,664	\$ -	\$ 534	\$ 748	\$ -	\$ -	\$ 1,184				
	Total federal highway construction hard costs	\$ 245,239	\$ 62,570	\$ 6,758	\$ 165,664	\$ -	\$ 534	\$ 748	\$ -	\$ -	\$ 1,184				
	Federal Highway Construction Soft Costs deep dive														
	Federal soft costs for planning & compliance	\$ 14,495	\$ 1,501	\$ 309	\$ 11,670	\$ -	\$ 6,330	\$ 127	\$ -	\$ -	\$ 1,440				
	Total federal highway construction soft costs	\$ 14,495	\$ 1,501	\$ 309	\$ 11,670	\$ -	\$ 6,330	\$ 127	\$ -	\$ -	\$ 1,440				
	Non-Federal Highway Construction Hard Costs deep dive														
	Hard costs for Abriendo Caminos projects - Phase III & IV	\$ 11,879	\$ -	\$ 311	\$ -	\$ 439	\$ -	\$ 542	\$ -	\$ -	\$ -				
	Hard costs for other non-federal highway construction projects	\$ 23,250	\$ 910	\$ 173	\$ 461	\$ 365	\$ -	\$ 1,138	\$ 445	\$ 2,711	\$ 2,899				
	Local construction costs	\$ 1,000	\$ -	\$ 134	\$ 250	\$ -	\$ -	\$ -	\$ 75	\$ 158	\$ 133				
	Total non-federal highway construction hard costs	\$ 36,129	\$ 910	\$ 622	\$ 711	\$ 704	\$ -	\$ 1,680	\$ 516	\$ 2,869	\$ 3,022				
	Non-Federal Highway Construction Soft Costs deep dive														
	Soft costs for Abriendo Caminos projects - Phase III & IV	\$ 2,025	\$ -	\$ 109	\$ 122	\$ 147	\$ 189	\$ 210	\$ 321	\$ 42	\$ -				
	Non-federal funded project-linked soft costs	\$ 12,028	\$ 624	\$ 1,130	\$ 1,707	\$ 2,474	\$ 3,676	\$ 3,824	\$ 2,275	\$ 2,082	\$ 1,937				
	CDBG-DR/MTI state soft costs	\$ 2,386	\$ -	\$ -	\$ 127	\$ -	\$ 130	\$ -	\$ -	\$ 147	\$ 261				
	Capital ROW payments	\$ 6,200	\$ 18	\$ 53	\$ 28	\$ 193	\$ -	\$ 69	\$ 56	\$ 126	\$ -				
	Total non-federal highway construction soft costs	\$ 22,637	\$ 650	\$ 2,191	\$ 1,971	\$ 2,845	\$ 2,004	\$ 4,038	\$ 2,294	\$ 3,607	\$ 2,266				
	Other Capital Costs deep dive														
	Toll optimization costs	\$ 23,420	\$ -	\$ -	\$ -	\$ 3,959	\$ 104	\$ 1,110	\$ 69	\$ 2,838	\$ -				
	Other construction program costs	\$ 1,375	\$ -	\$ 17	\$ 88	\$ 39	\$ 110	\$ 178	\$ 92	\$ 49	\$ 412				
	Metropolitan broadband project	\$ 2,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
	ARPA Program costs	\$ 450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 927	\$ -	\$ 12	\$ -				
	Total other capital costs	\$ 27,994	\$ 9	\$ 17	\$ 88	\$ 3,998	\$ 243	\$ 2,215	\$ 161	\$ 2,899	\$ 412				
	Debt Service Payments														
	Senior lien debt payment	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,750	\$ 2,750	\$ 2,750				
	Commonwealth loan payment	\$ 22,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,867	\$ 1,867	\$ 1,867				
	Total other capital costs	\$ 52,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,617	\$ 4,617	\$ 4,617				

