

Financial Oversight Management Board for Puerto Rico


PRHTA Reporting January 2023

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PR-52 & PR-18 DTL's Operations Report
 Reporting Period: December, 1 to December 31, 2022

Total Traffic 	
Caguas to San Juan (A.M. Configuration)	186,285
San Juan to Caguas (P.M. Configuration)	255,384
Total Traffic	441,669

Total Gross* Revenue 	
Caguas to San Juan (A.M. Configuration)	\$ 275,279.00
San Juan to Caguas (P.M. Configuration)	\$ 608,921.50
Total Gross Revenue	\$884,200.50

* DTL Gross Revenue does not consider the Caguas Norte general purpose lanes toll rate of \$1.60.



1.1 Main BZA report															
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)			
Toll fare revenue	\$ 152,658	\$ 75,994	\$ 76,958	\$ 964	1%	\$ 12,926	\$ 13,394	\$ 468	4%						
Toll fine revenues	\$ 42,945	\$ 17,998	\$ 18,831	\$ 833	5%	\$ 3,937	\$ 3,261	\$ (676)	-17%						
Transit Revenue	\$ 5,100	\$ 2,450	\$ 1,996	\$ (454)	-19%	\$ 410	\$ 333	\$ (77)	-19%	At the moment no new fines are generated	Improvements to the toll system so that it is reliable and can start the fines process.	HTA			
Other operating income	\$ 10,441	\$ 4,393	\$ 3,757	\$ (636)	-14%	\$ 810	\$ 1,235	\$ 425	53%	Continuous Low Ridership	Improve trust in service and promotion	PRITA			
Operating FTA Funds	\$ 20,000	\$ 9,999	\$ 9,999	\$ (0)	0%	\$ 1,667	\$ 1,669	\$ 2	0%						
Operating Commonwealth Transfer	\$ 178,777	\$ 89,388	\$ 89,388	\$ (0)	0%	\$ 14,898	\$ 14,898	\$ (0)	0%						
Total Operating Revenues	\$ 409,921	\$ 200,223	\$ 200,929	\$ 706	0%	\$ 34,647	\$ 34,790	\$ 143	0%						
Commonwealth CapEx funds	\$ 111,474	\$ 79,691	\$ 45,153	\$ (34,538)	-43%	\$ 5,297	\$ 8,325	\$ 3,028	57%	Delays in requests to the Treasury and execution of the CAPEX program		HTA, Treasury			
Non-ER FHWA funds	\$ 269,734	\$ 150,000	\$ 65,149	\$ (84,851)	-57%	\$ 35,534	\$ 7,050	\$ (28,484)	-80%						
Federal Emergency Funds	\$ 33,666	\$ 13,195	\$ 4,253	\$ (2,942)	-22%	\$ 1,672	\$ 4,379	\$ 2,707	162%						
Transit Federal Funds (FTA)	\$ 39,353	\$ 3,463	\$ 7,145	\$ 3,682	106%	\$ 1,314	\$ -	\$ (1,314)	-100%						
ARPA	\$ 4,079	\$ 4,079	\$ 5,128	\$ 1,049	26%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total Capital Revenues	\$ 458,306	\$ 250,428	\$ 140,023	\$ (110,405)	-44%	\$ 43,817	\$ 19,754	\$ (24,063)	-55%						
Commonwealth Transfer for Emergency Reserve	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total Commonwealth Reserve Transfer	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total Consolidated revenues	\$ 868,227	\$ 450,651	\$ 340,952	\$ (109,699)	-24%	\$ 78,464	\$ 54,544	\$ (23,920)	-30%						
Construction salaries & related benefits	\$ 29,394	\$ 14,205	\$ 13,951	\$ (254)	-2%	\$ 3,402	\$ 2,941	\$ (461)	-14%						
Transit Construction Hard Costs	\$ 39,753	\$ 2,768	\$ 7,861	\$ 5,093	184%	\$ 1,054	\$ 716	\$ (338)	-31%						
Transit Construction Soft Costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Emergency Repair Construction Program costs	\$ 41,097	\$ 17,323	\$ 20,374	\$ 3,051	18%	\$ 2,225	\$ 4,396	\$ 2,171	98%						
Non-Federal Highway Construction Hard Costs	\$ 36,129	\$ 14,200	\$ 4,627	\$ (9,573)	-67%	\$ 3,522	\$ 1,680	\$ (1,842)	-52%						
Non-Federal Highway Construction Soft Costs	\$ 52,637	\$ 23,300	\$ 13,699	\$ (9,601)	-41%	\$ 4,393	\$ 4,038	\$ (355)	-8%						
Federal Highway Construction Hard Costs	\$ 245,239	\$ 181,020	\$ 236,274	\$ 55,254	31%	\$ 7,466	\$ 748	\$ (6,718)	-90%						
Federal Highway Construction Soft Costs	\$ 24,495	\$ -	\$ 19,937	\$ 19,937	#DIV/0!	\$ -	\$ 127	\$ 127	#DIV/0!						
Other capital costs	\$ 27,954	\$ 3,567	\$ 5,593	\$ 2,026	57%	\$ 1,123	\$ 1,388	\$ 265	15%						
Total Capital Expenditures	\$ 496,698	\$ 256,382	\$ 322,316	\$ 65,934	26%	\$ 23,175	\$ 15,934	\$ (7,241)	-31%						
Non-Construction salaries & related benefits	\$ 23,090	\$ 11,119	\$ 10,238	\$ (881)	-8%	\$ 2,655	\$ 2,035	\$ (620)	-23%						
Transit salaries & related benefits	\$ 496	\$ 248	\$ 221	\$ (27)	-11%	\$ 58	\$ 46	\$ (12)	-21%						
Pension costs	\$ 35,724	\$ 18,058	\$ 17,773	\$ (285)	-2%	\$ 3,327	\$ 3,156	\$ (171)	-5%						
Operational Right of Way payments	\$ 5,600	\$ 2,898	\$ 330	\$ (2,568)	-89%	\$ 530	\$ 112	\$ (418)	-79%						
Toll highway administration and maintenance costs	\$ 47,318	\$ 22,417	\$ 21,331	\$ (1,086)	-5%	\$ 4,150	\$ 3,384	\$ (766)	-18%						
Tren Urbano costs	\$ 71,594	\$ 38,613	\$ 37,152	\$ (1,461)	-4%	\$ 5,320	\$ 4,645	\$ (675)	-13%						
Feeder Bus costs	\$ 12,378	\$ 6,089	\$ 5,810	\$ (279)	-5%	\$ 1,048	\$ 1,074	\$ 26	2%						
Other operating expenses	\$ 39,304	\$ 18,247	\$ 10,400	\$ (7,847)	-43%	\$ 3,461	\$ 823	\$ (2,638)	-76%						
Total Operating Expenses	\$ 235,504	\$ 117,690	\$ 103,255	\$ (14,435)	-12%	\$ 20,550	\$ 15,275	\$ (5,275)	-26%						
Reserve Deposit for Plan of Adjustment (POA)	\$ 34,785	\$ 34,785	\$ 34,785	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Escrow funding for agreements in connection with the (POA)	\$ 35,000	\$ 35,000	\$ 35,000	\$ -	0%	\$ 35,000	\$ 35,000	\$ -	0%						
Reserve deposits for revision to employee classifications	\$ 7,400	\$ 7,400	\$ 7,400	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Reserve deposits for unforeseen non-Tile III litigation costs	\$ 6,000	\$ 6,000	\$ 6,000	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total Reserve Deposits	\$ 83,185	\$ 83,185	\$ 83,185	\$ -	0%	\$ 35,000	\$ 35,000	\$ -	0%						
Total Expenditures	\$ 815,387	\$ 457,257	\$ 508,756	\$ 51,499	11%	\$ 78,725	\$ 66,209	\$ (12,516)	-16%						
Balance	\$ 52,840	\$ (6,606)	\$ (167,804)	\$ (161,198)	2440%	\$ (260)	\$ (11,665)	\$ (11,405)	4379%						
Total Debt Service Payments	\$ 52,401	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total Commonwealth Reserve Transfer	\$ 52,401	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Toll fare revenue deep dive															
Toll fare revenue from current toll fare rates	\$ 142,286	\$ 70,705	\$ 71,677	\$ 972	1%	\$ 12,055	\$ 12,514	\$ 459	4%						
Toll fare revenues from increase in toll rates	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 10,371	\$ 5,289	\$ 5,281	\$ (8)	0%	\$ 870	\$ 880	\$ 10	1%						
Toll fare revenues from bi-directional tolling	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total toll fare revenue	\$ 152,658	\$ 75,994	\$ 76,958	\$ 964	1%	\$ 12,926	\$ 13,394	\$ 468	4%						
Toll fine revenue deep dive															
Toll fine revenue from existing fine rates	\$ 36,784	\$ 17,998	\$ 18,831	\$ 833	5%	\$ 3,937	\$ 3,261	\$ (676)	-17%						
Toll fine revenue from tiered fine rates	\$ 6,161	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total toll fine revenue	\$ 42,945	\$ 17,998	\$ 18,831	\$ 833	5%	\$ 3,937	\$ 3,261	\$ (676)	-17%						
Transit revenue deep dive															
Tren Urbano fare revenue	\$ 4,426	\$ 2,143	\$ 1,777	\$ (366)	-17%	\$ 359	\$ 301	\$ (58)	-16%						
Feeder Bus fare revenue	\$ 674	\$ 307	\$ 219	\$ (48)	-7%	\$ 81	\$ 31	\$ (50)	-37%						
Total transit revenue	\$ 5,100	\$ 2,450	\$ 1,996	\$ (454)	-19%	\$ 410	\$ 333	\$ (77)	-19%						
FHWA funds deep dive															
Regular FHWA funds	\$ 208,078	\$ 150,000	\$ 65,149	\$ (84,851)	-57%	\$ 35,534	\$ 7,050	\$ (28,484)	-80%						
FHWA "IIIA" Highway funds	\$ 16,656	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
FHWA "IIIA" Bridge funds	\$ 45,000	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total FHWA funds	\$ 269,734	\$ 150,000	\$ 65,149	\$ (84,851)	-57%	\$ 35,534	\$ 7,050	\$ (28,484)	-80%						
Capital FTA funds deep dive															
Regular capital FTA funds	\$ 37,753	\$ 3,325	\$ 7,145	\$ 3,820	115%	\$ 1,261	\$ -	\$ (1,261)	-100%						
FTA "IIIA" funds	\$ 1,600	\$ 138	\$ -	\$ (138)	-100%	\$ 54	\$ -	\$ (54)	-100%						
Total capital FTA funds	\$ 39,353	\$ 3,463	\$ 7,145	\$ 3,682	106%	\$ 1,314	\$ -	\$ (1,314)	-100%						
Federal Emergency Revenues deep dive															
FHWA emergency funds	\$ 21,635	\$ 12,733	\$ 17,008	\$ 4,275	34%	\$ 1,484	\$ 4,379	\$ 2,895	195%						
FEMA emergency funds	\$ 12,031	\$ 462	\$ 440	\$ (22)	-5%	\$ 189	\$ -	\$ (189)	-100%						
Total Federal Emergency Revenues	\$ 33,666	\$ 13,195	\$ 17,448	\$ 4,253	32%	\$ 1,672	\$ 4,379	\$ 2,707	162%						
ARPA Funds															
ARPA Funds	\$ 4,079	\$ 4,079	\$ 5,128	\$ 1,049	26%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Total ARPA Funds	\$ 4,079	\$ 4,079	\$ 5,128	\$ 1,049	26%	\$ -	\$ -	\$ -	0%			#DIV/0!			
Commonwealth CapEx funds deep dive															
Commonwealth CapEx appropriation	\$ 53,761	\$ 21,978	\$ 789	\$ (21,189)	-96%	\$ 5,297	\$ -	\$ (5,297)	-100%						
Rollover state capex	\$ 57,713	\$ 57,713	\$ 44,364	\$ (13,349)	-23%	\$ -	\$ 8,325	\$ 8,325	#DIV/0!						

1.1 Main B2A report													
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)	
Local emergency funds	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
Total Commonwealth CapEx funds	\$ 111,474	\$ 79,691	\$ 45,153	\$ (34,538)	-43%	\$ 5,297	\$ 8,325	\$ 3,028	57%				
Construction salaries & related benefits deep dive													
Main salaries - Construction	\$ 17,487	\$ 9,204	\$ 9,794	\$ 588	6%	\$ 1,911	\$ 2,045	\$ 134	7%				
Healthcare costs - Construction	\$ 4,940	\$ 2,214	\$ 2,190	\$ (24)	-1%	\$ 399	\$ 415	\$ 16	4%				
Christmas bonus - Construction	\$ 326	\$ 326	\$ 321	\$ (5)	-2%	\$ 326	\$ -	\$ (326)	-100%				
Other labor costs - Construction	\$ 2,719	\$ 1,072	\$ 1,123	\$ 51	5%	\$ 230	\$ 365	\$ 135	59%				
Critical workers program - construction	\$ 1,536	\$ 723	\$ 523	\$ (200)	-28%	\$ 136	\$ 116	\$ (20)	-14%				
Student internship program - construction	\$ 22	\$ 7	\$ -	\$ (7)	-100%	\$ 7	\$ -	\$ (7)	-100%				
Hiring initiative - construction	\$ 2,364	\$ 657	\$ -	\$ (657)	-100%	\$ 394	\$ -	\$ (394)	-100%				

1.1 Main BZA report												
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Total construction payroll costs	\$ 29,394	\$ 14,205	\$ 13,951	\$ (254)	-2%	\$ 3,402	\$ 2,941	\$ (461)	-14%			
Non-Construction salaries & related benefits deep dive												
Main salaries - Non-Construction	\$ 10,375	\$ 5,397	\$ 5,473	\$ 76	1%	\$ 1,148	\$ 1,148	\$ (0)	0%			
Healthcare costs - Non-Construction	\$ 2,584	\$ 1,147	\$ 1,145	\$ (2)	0%	\$ 210	\$ 217	\$ 7	3%			
Christmas bonus - Non-Construction	\$ 167	\$ -	\$ 159	\$ (8)	-5%	\$ -	\$ -	\$ (167)	-100%			
Early retirement costs - Non-Construction	\$ 6,101	\$ 3,124	\$ 2,854	\$ (270)	-9%	\$ 625	\$ 522	\$ (103)	-16%			
Other labor costs - Non-Construction	\$ 1,649	\$ 658	\$ 559	\$ (97)	-15%	\$ 137	\$ 140	\$ 3	2%			
Hiring initiatives - non-construction	\$ 2,214	\$ 628	\$ 48	\$ (580)	-92%	\$ 368	\$ 8	\$ (360)	-98%			
Total non-construction payroll costs	\$ 23,090	\$ 11,119	\$ 10,138	\$ (881)	-8%	\$ 2,655	\$ 2,035	\$ (620)	-23%			
Transit salaries & related benefits deep dive												
Main salaries - Transit	\$ 375	\$ 189	\$ 168	\$ (21)	-11%	\$ 43	\$ 36	\$ (7)	-16%			
Healthcare costs - Transit	\$ 77	\$ 36	\$ 33	\$ (3)	-7%	\$ 7	\$ 6	\$ (1)	-8%			
Christmas bonus - Transit	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ (5)	-100%			
Other labor costs - Transit	\$ 30	\$ 18	\$ 15	\$ (3)	-18%	\$ 4	\$ 4	\$ (0)	-3%			
Total Transit payroll costs	\$ 496	\$ 248	\$ 221	\$ (27)	-11%	\$ 58	\$ 46	\$ (12)	-21%			
Pension costs deep dive												
Pension contributions	\$ 35,724	\$ 18,058	\$ 17,773	\$ (285)	-2%	\$ 3,327	\$ 3,156	\$ (171)	-5%			
Administrative pension costs	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Total pension costs	\$ 35,724	\$ 18,058	\$ 17,773	\$ (285)	-2%	\$ 3,327	\$ 3,156	\$ (171)	-5%			
Other Operating Expenses deep dive												
Non-Title III Professional Service Fees	\$ 9,313	\$ 4,252	\$ 1,634	\$ (2,618)	-62%	\$ 843	\$ 226	\$ (617)	-73%			
Title III Professional Service Fees	\$ 10,000	\$ 4,668	\$ 4,656	\$ (12)	0%	\$ 889	\$ -	\$ (889)	-100%			
Discretionary fund management team	\$ 308	\$ 123	\$ -	\$ (123)	-100%	\$ 31	\$ -	\$ (31)	-100%			
Electricity costs	\$ 943	\$ 510	\$ 568	\$ 58	11%	\$ 72	\$ 97	\$ 25	34%			
Water supply costs	\$ 514	\$ 265	\$ 218	\$ (47)	-18%	\$ 42	\$ 21	\$ (21)	-49%			
Other operating costs	\$ 18,235	\$ 8,429	\$ 8,274	\$ (5,105)	-61%	\$ 1,585	\$ 479	\$ (1,106)	-70%			
Total Other Operating Expenses	\$ 39,394	\$ 18,247	\$ 10,400	\$ (7,847)	-43%	\$ 3,461	\$ 823	\$ (2,638)	-76%			
Tren Urbano costs deep dive												
Base fee for Tren Urbano operating contract	\$ 50,921	\$ 25,460	\$ 25,498	\$ 38	0%	\$ 4,244	\$ 4,253	\$ 10	0%			
Other costs under Tren Urbano operating contract	\$ 1,500	\$ 600	\$ 43	\$ (557)	-93%	\$ 150	\$ 3	\$ (147)	-98%			
Tren Urbano insurance costs	\$ 8,730	\$ 7,670	\$ 8,392	\$ 722	9%	\$ -	\$ -	\$ -	#DIV/0!			
Tren Urbano electricity costs	\$ 9,824	\$ 4,636	\$ 3,210	\$ (1,426)	-31%	\$ 865	\$ 381	\$ (484)	-56%			
Other regular Tren Urbano costs	\$ 69	\$ 28	\$ 9	\$ (19)	-47%	\$ 7	\$ 8	\$ 1	16%			
COVID-19 special costs	\$ 550	\$ 220	\$ -	\$ (220)	-100%	\$ 55	\$ -	\$ (55)	-100%			
Total Tren Urbano costs	\$ 71,594	\$ 38,613	\$ 37,152	\$ (1,461)	-4%	\$ 5,320	\$ 4,645	\$ (675)	-13%			
Feeder Bus costs deep dive												
Base fee for Feeder Bus operating contract	\$ 10,004	\$ 5,001	\$ 4,998	\$ (3)	0%	\$ 834	\$ 833	\$ (1)	0%			
Other costs under Feeder Bus operating contract	\$ 709	\$ 284	\$ 130	\$ (154)	-54%	\$ 71	\$ 130	\$ 59	83%			
Bus rapid transit costs	\$ 1,467	\$ 725	\$ 682	\$ (43)	-6%	\$ 124	\$ 111	\$ (13)	-10%			
COVID-19 special costs	\$ 198	\$ 79	\$ -	\$ (79)	-100%	\$ 20	\$ -	\$ (20)	-100%			
Total Feeder Bus costs	\$ 12,378	\$ 6,089	\$ 5,810	\$ (279)	-5%	\$ 1,048	\$ 1,074	\$ 26	2%			
Toll highway administration & maintenance costs deep dive												
Variable electronic toll collection fees	\$ 22,752	\$ 11,578	\$ 11,082	\$ (496)	-4%	\$ 1,862	\$ 1,420	\$ (442)	-24%			
Highway electricity costs	\$ 4,198	\$ 1,896	\$ 1,122	\$ (769)	-41%	\$ 370	\$ 191	\$ (179)	-48%			
Other toll highway administration & maintenance costs	\$ 20,458	\$ 8,940	\$ 9,128	\$ (179)	-2%	\$ 1,918	\$ 1,773	\$ (145)	-8%			
Total highway administration & maintenance costs	\$ 47,318	\$ 22,417	\$ 21,331	\$ (1,086)	-5%	\$ 4,150	\$ 3,384	\$ (766)	-18%			
Emergency Repair Construction Program Costs deep dive												
FHWA funded emergency repair costs	\$ 21,635	\$ 13,817	\$ 19,890	\$ 6,073	44%	\$ 1,303	\$ 4,385	\$ 3,082	237%			
FEMA funded emergency repair costs	\$ 12,031	\$ 477	\$ 159	\$ (318)	-67%	\$ 188	\$ 11	\$ (177)	-94%			
Local emergency repair costs	\$ 7,431	\$ 3,025	\$ 325	\$ (2,706)	-89%	\$ 734	\$ -	\$ (734)	-100%			
Total federal emergency repair costs	\$ 41,097	\$ 17,323	\$ 20,374	\$ 3,051	18%	\$ 2,225	\$ 4,396	\$ 2,171	98%			
Federal Highway Construction Hard Costs deep dive												
Hard costs for regular federal highway construction	\$ 245,239	\$ 181,020	\$ 236,274	\$ 55,254	31%	\$ 7,466	\$ 748	\$ (6,718)	-90%			
Total federal highway construction hard costs	\$ 245,239	\$ 181,020	\$ 236,274	\$ 55,254	31%	\$ 7,466	\$ 748	\$ (6,718)	-90%			
Federal Highway Construction Soft Costs deep dive												
Federal soft costs for planning & compliance	\$ 24,495	\$ -	\$ 19,937	\$ (19,937)	#DIV/0!	\$ -	\$ 127	\$ 127	#DIV/0!			
Total federal highway construction soft costs	\$ 24,495	\$ -	\$ 19,937	\$ (19,937)	#DIV/0!	\$ -	\$ 127	\$ 127	#DIV/0!			
Non-Federal Highway Construction Hard Costs deep dive												
Hard costs for Abriendo Caminos projects - Phase III & IV	\$ 11,879	\$ 9,206	\$ 1,292	\$ (7,914)	-86%	\$ 1,782	\$ 542	\$ (1,240)	-70%			
Hard costs for other non-federal highway construction projects	\$ 23,350	\$ 4,503	\$ 2,951	\$ (1,552)	-34%	\$ 1,690	\$ 1,138	\$ (552)	-33%			
Local construction costs	\$ 1,000	\$ 490	\$ (106)	\$ (106)	-22%	\$ 54	\$ -	\$ (54)	-100%			
Total non-federal highway construction hard costs	\$ 36,129	\$ 14,200	\$ 4,627	\$ (5,573)	-67%	\$ 3,522	\$ 1,680	\$ (1,842)	-52%			
Non-Federal Highway Construction Soft Costs deep dive												
Soft costs for Abriendo Caminos projects - Phase III & IV	\$ 2,025	\$ 1,134	\$ 477	\$ (657)	-58%	\$ 243	\$ 199	\$ (44)	-18%			
Non-federal funded project-linked soft costs	\$ 42,026	\$ 19,962	\$ 12,661	\$ (7,301)	-37%	\$ 3,782	\$ 3,834	\$ 52	1%			
COBG-DIV/MIIT state soft costs	\$ 2,936	\$ 716	\$ 257	\$ (459)	-46%	\$ 119	\$ -	\$ (119)	-100%			
Capital ROW payments	\$ 6,700	\$ 1,485	\$ 304	\$ (1,184)	-80%	\$ 245	\$ -	\$ (243)	-98%			
Total non-federal highway construction soft costs	\$ 52,637	\$ 23,300	\$ 13,699	\$ (9,601)	-41%	\$ 4,393	\$ 4,038	\$ (355)	-8%			
Other Capital Costs deep dive												
Toll optimization costs	\$ 23,429	\$ 2,296	\$ 5,173	\$ 2,877	125%	\$ 656	\$ 1,110	\$ 454	69%			
Other construction program costs	\$ 1,575	\$ 646	\$ 420	\$ (226)	-35%	\$ 155	\$ 178	\$ 23	15%			
Metropolitan broadband project	\$ 2,600	\$ -	\$ -	\$ (2,600)	-100%	\$ 313	\$ -	\$ (313)	-100%			
ARPA Program costs	\$ 450	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Total other capital costs	\$ 27,954	\$ 3,667	\$ 5,593	\$ 2,026	57%	\$ 1,123	\$ 1,288	\$ 165	15%			
Debt Service Payments												
Senior lien debt payment	\$ 30,000	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Commonwealth loan payment	\$ 23,401	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Total other capital costs	\$ 52,401	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
PR-20 revenue	\$ 2,932	\$ 1,510	\$ 1,448	\$ (62)	-4%	\$ 252	\$ 241	\$ (11)	-4%
PR-52 revenue	\$ 70,309	\$ 35,733	\$ 34,733	\$ (1,000)	-3%	\$ 5,983	\$ 5,789	\$ (194)	-3%
PR-53 revenue	\$ 17,038	\$ 8,717	\$ 8,238	\$ (479)	-5%	\$ 1,498	\$ 1,373	\$ (125)	-8%
PR-66 revenue	\$ 34,334	\$ 18,022	\$ 16,399	\$ (1,623)	-9%	\$ 3,036	\$ 2,733	\$ (303)	-10%
Payments from concessionaires to HTA	\$ 2,542	\$ 1,270	\$ 1,418	\$ 148	12%	\$ 217	\$ 236	\$ 19	9%
Payments from HTA to concessionaires	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Off-period V-tolls	\$ 15,131	\$ 5,453	\$ 9,441	\$ 3,988	73%	\$ 1,069	\$ 2,142	\$ 1,073	100%
Toll fare revenues from increase in toll rates	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 10,371	\$ 5,289	\$ 5,281	\$ (8)	0%	\$ 870	\$ 880	\$ 10	1%
Toll fare revenues from bi-directional tolling	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Toll fare revenue	\$ 152,658	\$ 75,994	\$ 76,958	\$ 964	1%	\$ 12,926	\$ 13,394	\$ 468	4%
Metro Urbano	\$ 63	\$ 31	\$ 26	\$ (5)	-17%	\$ 5	\$ 2	\$ (3)	-62%
Metrobus	\$ 401	\$ 181	\$ 137	\$ (44)	-24%	\$ 27	\$ 22	\$ (5)	-17%
TU Conexion	\$ 110	\$ 55	\$ 56	\$ 1	1%	\$ 9	\$ 8	\$ (1)	-12%
Bus Rapid Transit "BRT" fare revenue	\$ 100	\$ 40	\$ -	\$ (40)	-100%	\$ 10	\$ -	\$ (10)	-100%
Total Feeder Bus fare revenue	\$ 674	\$ 307	\$ 219	\$ (88)	-29%	\$ 51	\$ 32	\$ (19)	-37%
Rentals / leases (non-TU related)	\$ 1,412	\$ 697	\$ 662	\$ (35)	-5%	\$ 119	\$ 111	\$ (8)	-7%
Rentals / leases (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Real estate sales	\$ 3,552	\$ 1,372	\$ 1,601	\$ 229	17%	\$ 165	\$ 783	\$ 618	375%
Other sources (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other sources (non-TU related)	\$ 5,477	\$ 2,324	\$ 1,494	\$ (830)	-36%	\$ 525	\$ 341	\$ (184)	-35%
Total Other operating income	\$ 10,441	\$ 4,393	\$ 3,757	\$ (636)	-14%	\$ 810	\$ 1,235	\$ 425	53%
PayGo contributions	\$ 35,724	\$ 18,058	\$ 17,773	\$ (285)	-2%	\$ 3,327	\$ 3,156	\$ (171)	-5%
Non PayGo contributions	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Pension contributions	\$ 35,724	\$ 18,058	\$ 17,773	\$ (285)	-2%	\$ 3,327	\$ 3,156	\$ (171)	-5%
Highway and transit program delivery	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Audit and financial services	\$ 1,285	\$ 584	\$ 443	\$ (141)	-24%	\$ 117	\$ 99	\$ (18)	-15%
Legal services	\$ 1,030	\$ 425	\$ 382	\$ (43)	-10%	\$ 101	\$ 52	\$ (49)	-48%
Toll optimization services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other professional services	\$ 6,998	\$ 3,244	\$ 809	\$ (2,435)	-75%	\$ 626	\$ 75	\$ (551)	-88%
Total Non-Title III professional fees	\$ 9,313	\$ 4,252	\$ 1,634	\$ (2,618)	-62%	\$ 843	\$ 226	\$ (617)	-73%
Insurance	\$ 2,921	\$ 1,219	\$ 3,585	\$ 2,366	194%	\$ 284	\$ 549	\$ 265	94%
Utility payments (excluding electricity)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Security costs	\$ 1,191	\$ 587	\$ 742	\$ 155	26%	\$ 101	\$ 127	\$ 26	26%
Repairs & maintenance	\$ 12,900	\$ 5,759	\$ 4,631	\$ (1,128)	-20%	\$ 1,190	\$ 1,088	\$ (102)	-9%
Other costs	\$ 3,446	\$ 1,384	\$ 170	\$ (1,214)	-88%	\$ 344	\$ 9	\$ (335)	-97%
Total Other toll highway administration & maintenance costs	\$ 20,458	\$ 8,949	\$ 9,128	\$ 179	2%	\$ 1,918	\$ 1,773	\$ (145)	-8%

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Rents & leases	\$ 3,500	\$ 1,536	\$ 678	\$ (858)	-56%	\$ 327	\$ 113	\$ (214)	-65%
Insurance	\$ 1,837	\$ 1,548	\$ 896	\$ (652)	-42%	\$ -	\$ 137	\$ 137	0%
Utility payments (excluding electricity and water supply)	\$ 600	\$ 302	\$ 250	\$ (52)	-17%	\$ 50	\$ 30	\$ (20)	-40%
Security costs	\$ 1,350	\$ 609	\$ 341	\$ (268)	-44%	\$ 124	\$ 52	\$ (72)	-58%
Transportation expenses	\$ 80	\$ 50	\$ 52	\$ 2	4%	\$ 5	\$ 6	\$ 1	20%
Purchased goods & equipment	\$ 1,509	\$ 618	\$ 326	\$ (292)	-47%	\$ 149	\$ 35	\$ (114)	-76%
Other costs	\$ 9,350	\$ 3,766	\$ 781	\$ (2,985)	-79%	\$ 931	\$ 106	\$ (825)	-89%
Total Other expenses (within Other operating expenses)	\$ 18,226	\$ 8,429	\$ 3,324	\$ (5,105)	-61%	\$ 1,585	\$ 479	\$ (1,106)	-70%
Emergency relief projects	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other TU improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total federally funded transit Construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Local construction soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Pavement rehabilitation	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 1,000	\$ 490	\$ -	\$ (490)	-100%	\$ 50	\$ -	\$ (50)	-100%
Total Local construction hard costs	\$ 1,000	\$ 490	\$ -	\$ (490)	-100%	\$ 50	\$ -	\$ (50)	-100%
Total Local construction costs	\$ 1,000	\$ 490	\$ -	\$ (490)	-100%	\$ 50	\$ -	\$ (50)	-100%
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 24,495	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Total Federal highway construction soft costs	\$ 24,495	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Pavement rehabilitation	\$ 119,801	\$ 100,004	\$ -	\$ (100,004)	-100%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ 45,177	\$ 35,566	\$ -	\$ (35,566)	-100%	\$ 7,466	\$ -	\$ (7,466)	-100%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ 60,158	\$ 37,256	\$ -	\$ (37,256)	-100%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ 3,000	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 17,103	\$ 8,194	\$ -	\$ (8,194)	-100%	\$ -	\$ -	\$ -	0%
Total Federal highway construction hard costs	\$ 245,239	\$ 181,020	\$ -	\$ (181,020)	-100%	\$ 7,466	\$ -	\$ (7,466)	-100%
Total Federal highway construction costs	\$ 269,734	\$ 181,020	\$ -	\$ (181,020)	-100%	\$ 7,466	\$ -	\$ (7,466)	-100%
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 52,637	\$ 23,300	\$ -	\$ (23,300)	-100%	\$ 4,393	\$ -	\$ (4,393)	-100%
Total Non-Federal highway construction soft costs	\$ 52,637	\$ 23,300	\$ -	\$ (23,300)	-100%	\$ 4,393	\$ -	\$ (4,393)	-100%
Pavement rehabilitation	\$ 11,879	\$ 9,206	\$ -	\$ (9,206)	-100%	\$ 1,782	\$ -	\$ (1,782)	-100%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%

1.2 Additional B2A info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 24,250	\$ 4,993	\$ -	\$ (4,993)	-100%	\$ 1,740	\$ -	\$ (1,740)	-100%
Total Non-Federal highway construction hard costs	\$ 36,129	\$ 14,200	\$ -	\$ (14,200)	-100%	\$ 3,522	\$ -	\$ (3,522)	-100%
Total Non-Federal highway construction costs	\$ 88,766	\$ 37,500	\$ -	\$ (37,500)	-100%	\$ 7,914	\$ -	\$ (7,914)	-100%

		2.1 Liquidity Data																																				
Actual (Act.) / Projected (Ffst.):	Week #:	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35		
(000's)	Week Ended:	7/8	7/15	7/22	7/29	8/5	8/12	8/19	8/26	9/2	9/9	9/16	9/23	9/30	10/7	10/14	10/21	10/28	11/4	11/11	11/18	11/25	12/2	12/9	12/16	12/23	12/30	1/6	1/13	1/20	1/27	2/3	2/10	2/17	2/24	3/3		
52	Net Cash Flow	(\$6,922)	\$6,701	\$6,870	(\$3,801)	\$4,936	\$4,835	\$280	\$30,440	(\$3,434)	\$9,262	\$11,161	(\$638)	(\$4,409)	\$14,241	(\$8,564)	(\$1,602)	\$12,341	\$17,244	(\$1,962)	(\$45)	(\$11,060)	(\$9,257)	(\$54,167)	(\$896)	(\$5,653)	(\$9,695)	\$14,116	\$3,592	(\$8,364)	\$4,305	(\$1,752)	\$1,246	(\$8,057)	\$1,276	(\$3,100)		
	Unrestricted Bank Cash Balance Roll-Forward																																					
53	Beginning Cash Balance	158,723	151,565	158,268	164,917	161,685	166,834	\$169,390	169,457	\$199,952	\$196,804	\$203,569	\$214,720	214,099	\$209,666	\$224,152	\$215,384	213,789	\$227,164	\$244,400	\$242,474	242,430	\$231,386	\$222,130	\$154,124	\$151,430	146,140	\$136,314	\$150,346	\$153,937	145,573	\$149,877	\$148,125	\$149,371	141,314	\$142,590		
54	Net Cash Flow	(6,922)	6,701	6,870	(3,801)	4,936	4,835	280	30,440	(3,434)	9,262	11,161	(638)	(4,409)	14,241	(8,564)	(1,602)	12,341	17,244	(1,962)	(45)	(11,060)	(9,257)	(54,167)	(896)	(5,653)	(9,695)	14,116	3,592	(8,364)	4,305	(1,752)	1,246	(8,057)	1,276	(3,100)		
55	Transfer Between Accounts (Capex to O)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
56	Transfer Between Accounts (Reserve to	-	(204)	(228)	508	119	19	(299)	31	268	-	-	-	-	-	-	-	1,032	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
57	Return of Funds / Reconciliation Item	-	-	-	-	-	-	-	-	7	2	-	3	3	-	1	2	-	-	-	-	-	0	-	0	-	-	-	-	-	-	-	-	-	-	-	-	-
58	Other Inflows (Refer to Note A below)	-	506	110	62	161	0	86	275	23	775	0	14	-	248	10	9	61	-	-	-	-	0	159	0	17	-	-	-	-	-	-	-	-	-	-	-	
59	Other Outflows (Refer to Note B below)	(236)	(300)	(103)	(1)	(67)	(2,298)	(0)	(251)	(12)	(3,274)	(11)	-	(27)	(3)	(215)	(4)	(59)	(9)	(122)	0	(0)	(81)	(13,860)	(798)	(764)	(131)	(97)	-	-	-	-	-	-	-	-	-	
60	Ending Bank Cash Balance	\$151,565	\$158,268	\$164,917	\$161,685	\$166,834	\$169,390	\$169,457	\$199,952	\$196,804	\$203,569	\$214,720	\$214,099	\$209,666	\$224,152	\$215,384	\$213,789	\$227,164	\$244,400	\$242,474	\$242,430	\$231,386	\$222,130	\$154,124	\$151,430	\$146,140	\$136,314	\$150,346	\$153,937	\$145,573	\$149,877	\$148,125	\$149,371	\$141,314	\$142,590	\$139,490		
	Outstanding Checks Roll-Forward																																					
61	Beginning Outstanding Check Balance	(1,300)	(1,313)	635	628	628	(1,509)	(\$1,330)	1,186	\$1,439	\$1,199	(\$1,426)	(\$1,415)	(1,307)	(\$1,329)	(\$1,333)	(\$1,521)	(1,526)	(\$1,525)	(\$1,563)	(\$1,379)	(1,382)	(\$1,358)	(\$1,210)	(\$1,381)	(\$1,273)	(1,284)	(\$1,412)	(\$1,416)	(\$1,416)	(1,416)	(\$1,416)	(\$1,416)	(1,416)	(\$1,416)	(\$1,416)		
62	(+) Checks Issued	17	2,269	2	-	-	181	2,590	395	229	47	29	128	7	-	-	2	4	-	-	196	3	25	204	4	112	5	-	-	-	-	-	-	-	-	-	-	
63	(-) Checks Cleared / Cancelled	(30)	(321)	(9)	-	(2,137)	(2)	(74)	(142)	(469)	(2,672)	(18)	(20)	(26)	(4)	(188)	(7)	(3)	(38)	(12)	(6)	(1)	(56)	(175)	(4)	(16)	(126)	(4)	-	-	-	-	-	-	-	-	-	
64	Ending Outstanding Check Balance	(\$1,313)	\$635	\$628	\$628	(\$1,509)	(\$1,330)	\$1,186	\$1,439	\$1,199	(\$1,426)	(\$1,415)	(\$1,307)	(\$1,329)	(\$1,333)	(\$1,521)	(\$1,526)	(\$1,525)	(\$1,563)	(\$1,379)	(\$1,382)	(\$1,380)	(\$1,210)	(\$1,381)	(\$1,273)	(\$1,284)	(\$1,412)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)		
65	Ending Book Cash Balance	\$152,878	\$157,633	\$164,289	\$161,057	\$168,343	\$170,720	\$168,271	\$198,513	\$195,605	\$204,995	\$216,134	\$215,405	\$210,994	\$225,484	\$216,905	\$215,315	\$228,689	\$246,962	\$243,853	\$243,812	\$232,744	\$223,340	\$155,905	\$152,703	\$147,424	\$137,725	\$151,761	\$155,363	\$146,988	\$151,293	\$149,541	\$150,787	\$142,730	\$144,005	\$140,906		
66	Ending Book Cash Balance per WebCash	\$152,873	\$157,626	\$164,282	\$161,049	\$168,335	\$170,711	\$168,262	\$198,505	\$195,596	\$204,988	\$216,127	\$215,400	\$210,991	\$225,481	\$216,901	\$215,310	\$228,687	\$246,963	\$243,852	\$243,771	\$232,689	\$223,082	\$155,900	\$152,379	\$147,109	\$137,625	\$151,661										
67	Difference	\$5	\$7	\$7	\$8	\$8	\$9	\$9	\$9	\$9	\$8	\$7	\$5	\$3	\$4	\$4	\$5	\$2	(\$1)	\$21	\$40	\$76	\$258	\$325	\$324	\$316	\$100	\$100										

Footnotes:

- A Line used to register transfers between bank accounts or passthrough funds.
- B Line used to register transfers between bank accounts or passthrough funds.
- C These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

COMMONWEALTH OF PUERTO RICO
Puerto Rico Highways and Transportation /
Cash Flow Forecast

Actual (Act.) / Projected (Fcst.):	Fcast.																				Cash Forecast 52-Week	
	Week #:	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52				
(\$000's)	Week Ended:	3/10	3/17	3/24	3/31	4/7	4/14	4/21	4/28	5/5	5/12	5/19	5/26	6/2	6/9	6/16	6/23	6/30				
Operating Receipts																						
1 Toll Fares	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	63,620	
2 Merchant Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(1,568)	
3 Trust Transfers	7,345	-	-	-	-	7,345	-	-	-	7,345	-	-	-	-	7,345	-	-	-	-	-	44,070	
4 Transit Revenues (Refer to Note C below)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5 Electronic Toll Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18,162	
6 Other Income	82	158	22	179	156	81	208	2,092	2,092	50	636	89	1,257	435	86	310	239	20	-	-	11,411	
7 Total Operating Receipts	\$7,427	\$158	\$22	\$179	\$7,501	\$81	\$208	\$2,092	\$2,092	\$7,395	\$636	\$89	\$1,257	\$435	\$7,431	\$310	\$239	\$20	-	-	\$135,895	
Intra-Government Receipts																						
8 Operating Commonwealth Transfer	-	-	-	14,898	-	-	-	14,898	-	-	-	14,898	-	-	-	-	-	14,898	-	-	193,675	
9 Rollover state CapEx funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,551	
10 Capital Commonwealth Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
11 Commonwealth Transfer for Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
12 Commonwealth CapEx appropriation / OI	-	-	4,480	-	-	-	4,480	-	-	-	4,480	-	-	-	-	-	4,480	-	-	-	39,386	
13 Total Intra-Government Receipts	-	-	\$4,480	\$14,898	-	-	\$4,480	\$14,898	-	-	\$4,480	\$14,898	-	-	-	\$4,480	\$14,898	-	-	-	\$246,611	
Other Receipts (Separate Federal Transfers by)																						
14 Federal Aid - FHWA & Earmarked Projec	-	11,677	-	11,677	-	11,677	-	11,677	-	11,677	-	11,677	-	-	11,677	-	11,677	-	11,677	-	210,081	
15 Operating Federal Transit Administration	-	2,200	-	-	-	-	2,200	-	-	-	2,200	-	-	-	2,200	-	-	-	-	-	33,151	
16 CARES ACT Funding (For Transit)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	6,052	
17 Emergency Reconstruction Program - Ft	901	-	901	-	901	-	901	-	901	-	901	-	901	-	901	-	901	-	901	-	27,900	
18 Emergency Reconstruction Program - FE	-	-	-	-	-	-	1,769	-	-	-	1,769	-	-	-	1,902	-	-	-	-	-	5,878	
19 Emergency Reconstruction Program - F1	-	-	-	3,279	-	-	-	3,279	-	-	-	3,279	-	-	-	3,279	-	-	-	-	18,037	
20 Total Other Receipts	901	13,877	901	14,956	901	11,677	4,870	14,956	901	11,677	4,870	14,956	901	11,677	15,778	4,181	11,677	-	-	-	301,099	
21 Total Receipts	\$8,328	\$14,035	\$5,404	\$30,033	\$8,402	\$11,758	\$9,556	\$31,946	\$8,296	\$12,313	\$9,439	\$31,111	\$1,336	\$7,431	\$16,088	\$8,900	\$26,995	\$683,405				
Operating Disbursements																						
22 Payroll and Related Costs	1,227	239	1,023	620	1,053	565	966	1,236	1,071	484	909	733	1,061	139	1,232	613	1,033	-	-	-	40,277	
23 Payroll and Related Costs (Toll Highway)	-	109	-	109	-	109	-	109	-	109	-	109	-	109	-	109	-	109	-	-	-	1,706
24 Health Plan Payment	-	-	597	-	-	-	597	-	-	-	597	-	-	-	-	597	-	-	-	-	7,590	
25 Health Plan Payment (Toll Highway)	-	-	36	-	-	-	36	-	-	-	36	-	-	-	-	36	-	-	-	-	216	
26 Christmas Bonus	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	484	
27 Retirement Contributions (PayGo)	-	-	2,956	-	-	-	2,961	-	-	-	2,945	-	-	-	-	2,941	-	-	-	-	35,733	
28 PREPA Payments	-	-	-	897	-	-	-	897	-	-	-	897	-	-	-	-	897	-	-	-	7,671	
29 PRASA Payments	-	-	-	43	-	-	-	43	-	-	-	43	-	-	-	-	43	-	-	-	298	
30 Toll Highway Administration Cost	-	-	1,896	-	-	-	1,896	-	-	-	1,896	-	-	-	-	1,896	-	-	-	-	19,770	
31 Other Toll Highway Administration Cost	-	-	-	2,047	-	-	-	2,047	-	-	-	2,047	-	-	-	-	2,047	-	-	-	19,175	
32 Tren Urbano Operating Contract Cost	-	-	4,414	-	-	-	4,414	-	-	-	4,414	-	-	-	-	4,414	-	-	-	-	38,534	
33 Other Tren Urbano Costs (Excluding Ele)	-	-	733	-	-	-	733	-	-	-	733	-	-	-	-	733	-	-	-	-	11,676	
34 Feeder Buses Costs	-	-	-	1,032	-	-	-	1,032	-	-	-	1,032	-	-	-	1,032	-	-	-	-	7,245	
35 Legal Cases Payments Plan	-	-	-	466	-	-	-	466	-	-	-	466	-	-	-	466	-	-	-	-	2,799	
36 Professional Services	179	492	536	162	163	732	279	456	166	778	130	765	391	829	944	416	90	-	-	-	17,135	
37 Other Operating Expenses	161	411	363	398	163	474	363	452	367	311	463	398	163	474	263	352	440	-	-	-	17,960	
38 Operating Disbursements Corresponding	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	33,308	
39 Legal & Other Reserve (Debt Service)	-	-	-	3,610	-	-	-	3,610	-	-	-	3,610	-	-	-	-	3,610	-	-	-	52,401	
40 Legal & Other Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000	
41 Total Operating Disbursements	\$1,567	\$1,251	\$12,554	\$9,384	\$1,379	\$1,770	\$12,354	\$10,239	\$1,713	\$1,572	\$12,232	\$9,991	\$1,724	\$1,442	\$2,548	\$13,496	\$8,269	-	-	-	\$348,974	
Capex Disbursements																						
42 Capital Expenditures - Federal	-	12,289	-	12,289	-	12,289	-	12,289	-	12,289	-	12,289	-	-	12,289	-	12,289	-	12,289	-	213,311	
43 Capital Expenditures - State	1,696	3,135	2,067	1,165	250	1,696	3,135	2,067	250	1,696	3,135	1,601	1,165	716	1,696	3,135	2,069	-	-	-	79,639	
44 ER Transit Construction Program Costs	-	3,279	-	-	-	3,279	-	-	-	3,279	-	-	-	-	3,279	-	-	-	-	-	18,993	
45 Toll Optimization Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,300	12,240	
46 Emergency Reconstruction Program - Ft	901	-	901	-	901	-	901	-	901	-	901	-	901	-	901	-	901	-	901	-	23,812	
47 Emergency Reconstruction Program - FE	-	-	706	-	-	-	706	-	-	-	706	-	-	-	-	706	-	-	-	-	4,237	
48 Transit Construction Program Costs - L	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
49 Emergency Reconstruction Program - Lc	-	-	619	-	-	-	619	-	-	-	619	-	-	-	-	619	-	-	-	-	3,716	
50 Legal Cases Payments Plan (Capital RD	-	-	275	-	-	-	275	-	-	-	275	-	-	-	-	275	-	-	-	-	4,550	
51 Total Disbursements	\$4,164	\$19,965	\$17,124	\$22,839	\$2,630	\$19,035	\$17,991	\$24,996	\$2,864	\$16,637	\$17,869	\$23,862	\$3,790	\$5,437	\$16,533	\$19,133	\$29,928	-	-	-	\$709,471	

Actual (Act.) / Projected (Fcst.):		Cash Forecast 52-Week																	
Week #:		Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	
Week #:		36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	
(000's)	Week Ended:	3/10	3/17	3/24	3/31	4/7	4/14	4/21	4/28	5/5	5/12	5/19	5/26	6/2	6/9	6/16	6/23	6/30	
52	Net Cash Flow	\$4,164	(\$5,920)	(\$11,720)	\$7,194	\$5,873	(\$7,277)	(\$8,434)	\$7,351	\$5,433	(\$6,524)	(\$8,430)	\$7,229	(\$2,454)	\$1,994	(\$445)	(\$10,233)	(\$3,333)	(\$26,066)
Unrestricted Bank Cash Balance Roll-Forward																			
53	Beginning Cash Balance	\$139,490	\$143,654	\$137,735	126,014	\$133,209	\$139,081	\$131,804	123,370	\$130,720	\$136,153	\$129,629	121,199	\$128,428	\$125,974	\$127,968	\$127,523	117,290	\$158,723
54	Net Cash Flow	4,164	(5,920)	(11,720)	7,194	5,873	(7,277)	(8,434)	7,351	5,433	(6,524)	(8,430)	7,229	(2,454)	1,994	(445)	(10,233)	(3,333)	(26,066)
55	Transfer Between Accounts (Capex to O)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
56	Transfer Between Accounts (Reserve to	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,246
57	Return of Funds / Reconciliation Item	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	19
58	Other Inflows (Refer to Note A below)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,758
59	Other Outflows (Refer to Note B below)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(22,723)
60	Ending Bank Cash Balance	\$143,654	\$137,735	\$126,014	\$133,209	\$139,081	\$131,804	\$123,370	\$130,720	\$136,153	\$129,629	\$121,199	\$128,428	\$125,974	\$127,968	\$127,523	\$117,290	\$113,957	\$113,957
Outstanding Checks Roll-Forward																			
61	Beginning Outstanding Check Balance	(\$1,416)	(\$1,416)	(\$1,416)	(1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(1,416)	(1,416)
62	(+) Checks Issued	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
63	(-) Checks Cleared / Cancelled	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
64	Ending Outstanding Check Balance	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)	(\$1,416)
65	Ending Book Cash Balance	\$145,070	\$139,180	\$127,430	\$134,624	\$140,497	\$133,220	\$124,785	\$132,136	\$137,968	\$131,044	\$122,815	\$129,844	\$127,390	\$129,384	\$128,939	\$118,706	\$115,373	\$115,373
66	Ending Book Cash Balance per WebCash:																		
67	Difference																		

Footnotes:

- A Line used to register transfers between bank a
- B Line used to register transfers between bank a
- C These revenues are used as a credit in Tren U

COMMONWEALTH OF PUERTO RICO
Puerto Rico Highways and Transportation Authority
Cash Flow Forecast

Actual (Act.) / Projected (Fcst.):

	Act.	Act.	Act.	Act.	Act.	Act.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Cash Forecast 52-Week
Week #:	4	8	13	17	21	26	30	34	39	43	47	52	
(\$000's)	7/29	8/26	9/30	10/28	11/25	12/30	1/27	2/24	3/31	4/28	5/26	6/30	
Operating Receipts													
1 Toll Fares	9,645	8,730	15,353	11,188	9,904	8,800	-	-	-	-	-	-	63,620
2 Merchant Fees	(211)	-	(688)	(323)	(346)	-	-	-	-	-	-	-	(1,568)
3 Trust Transfers	-	-	-	-	-	-	7,345	7,345	7,345	7,345	7,345	7,345	44,070
4 Transit Revenues (Refer to Note C below)	-	-	-	-	-	-	-	-	-	-	-	-	-
5 Electronic Toll Fines	1,643	2,727	4,029	2,901	3,274	3,558	31	-	-	-	-	-	18,162
6 Other Income	491	512	1,093	460	733	915	649	397	524	2,535	2,031	1,080	11,411
7 Total Operating Receipts	11,558	11,969	19,786	14,226	13,965	13,273	8,025	7,732	7,869	9,880	9,376	8,435	\$135,895
Intra-Government Receipts													
8 Operating Commonwealth Transfer	-	29,796	14,898	14,898	14,898	14,898	29,796	14,898	14,898	14,898	14,898	14,898	193,675
9 Abriendo Caminos IV funds / Local emergency funds	4,309	4,560	4,682	-	-	-	-	-	-	-	-	-	13,551
10 Capital Commonwealth Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-
11 Commonwealth Transfer for Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
12 Commonwealth CapEx appropriation / Other Income CAPEX purposes	789	468	3,290	108	7,294	556	4,480	4,480	4,480	4,480	4,480	4,480	39,386
13 Total Intra-Government Receipts	5,098	34,824	22,870	15,006	22,192	15,454	34,276	19,378	19,378	19,378	19,378	19,378	\$246,611
Other Receipts [Separate Federal Transfers by Program]													
14 Federal Aid - FHWA & Earmarked Projects	10,376	22,794	13,240	6,575	8,778	6,621	24,930	11,677	35,030	23,353	23,353	23,353	210,081
15 Operating Federal Transit Administration (FTA) Funds	2,234	983	1,122	15,000	-	612	2,200	2,200	2,200	2,200	2,200	2,200	33,151
16 CARES ACT Funding (For Transit)	-	-	-	-	-	1,973	4,079	-	-	-	-	-	6,052
17 Emergency Reconstruction Program - FHWA	5,178	3,468	1,273	1,861	1,216	4,987	901	1,803	1,803	1,803	1,803	1,803	27,900
18 Emergency Reconstruction Program - FEMA	-	32	23	-	384	-	-	-	-	1,769	1,769	1,902	5,878
19 Emergency Reconstruction Program - FTA	-	-	-	-	-	-	1,640	3,279	3,279	3,279	3,279	3,279	18,037
20 Total Other Receipts	17,788	27,277	15,658	23,436	10,378	14,194	33,750	18,959	42,312	32,405	32,405	32,537	301,099
21 Total Receipts	\$34,444	\$74,071	\$58,314	\$52,669	\$46,135	\$42,920	\$76,052	\$46,069	\$69,559	\$61,663	\$61,159	\$60,350	\$683,405
Operating Disbursements													
22 Payroll and Related Costs	3,033	2,935	3,022	2,965	2,670	4,773	3,131	3,067	3,584	3,820	3,198	4,079	40,277
23 Payroll and Related Costs (Toll Highway)	-	3	175	-	155	68	109	218	326	109	218	326	1,706
24 Health Plan Payment	636	-	364	1,404	-	1,601	597	597	597	597	597	597	7,590
25 Health Plan Payment (Toll Highway)	-	-	-	-	-	-	36	36	36	36	36	36	216
26 Christmas Bonus	-	-	-	-	483	1	-	-	-	-	-	-	484
27 Retirement Contributions (PayGo)	-	2,872	5,941	2,897	-	6,035	3,239	2,947	2,956	2,961	2,945	2,941	35,733
28 PREPA Payments	-	-	-	2,142	-	145	897	897	897	897	897	897	7,671
29 PRADA Payments	-	-	-	22	19	-	43	43	43	43	43	43	298
30 Toll Highway Administration Cost	-	-	-	-	5,129	3,265	1,896	1,896	1,896	1,896	1,896	1,896	19,770
31 Other Toll Highway Administration Cost	-	-	707	3,505	592	1,694	2,441	2,047	2,047	2,047	2,047	2,047	19,175
32 Tren Urbano Operating Contract Cost	-	-	4,196	3,927	3,925	4,414	4,414	4,414	4,414	4,414	4,414	4,414	38,534
33 Other Tren Urbano Costs (Excluding Electricity)	-	-	228	1,155	2,976	2,917	733	733	733	733	733	733	11,676
34 Feeder Buses Costs	-	-	132	-	-	924	1,032	1,032	1,032	1,032	1,032	1,032	7,245
35 Legal Cases Payments Plan	-	-	-	-	-	-	466	466	466	466	466	466	2,799
36 Professional Services	-	377	629	465	5,094	851	782	1,319	1,488	1,630	1,839	2,670	17,135
37 Other Operating Expenses	-	377	1,178	935	3,324	2,910	1,509	1,450	1,598	1,450	1,538	1,690	17,960
38 Operating Disbursements Corresponding to FY22 Services	12,661	2,239	14,011	2,187	1,567	643	-	-	-	-	-	-	33,308
39 Legal & Other Reserve (Debt Service)	-	-	-	-	-	30,743	3,610	3,610	3,610	3,610	3,610	3,610	52,401
40 Legal & Other Reserve	-	-	-	-	-	35,000	-	-	-	-	-	-	35,000
41 Total Operating Disbursements	\$16,330	\$8,803	\$26,387	\$21,873	\$25,926	\$95,494	\$24,935	\$24,773	\$25,724	\$25,742	\$25,508	\$27,478	\$348,974
Capex Disbursements													
42 Capex Disbursements	-	-	-	-	-	-	-	-	-	-	-	-	-
43 Capital Expenditures - Federal	9,583	16,334	13,248	2,751	12,232	9,988	26,280	12,289	36,868	24,579	24,579	24,579	213,311
44 Capital Expenditures - State	3,319	6,404	3,338	7,315	2,626	10,605	7,046	6,712	9,664	7,148	6,682	8,781	79,639
45 ER Transit Construction Program Costs - FTA	-	-	956	-	-	-	1,640	3,279	3,279	3,279	3,279	3,279	18,993
46 Toll Optimization Costs	-	-	-	3,830	-	1,110	-	-	-	-	-	7,300	12,240
47 Emergency Reconstruction Program - FHWA	2,365	2,038	2,443	483	1,174	5,391	903	1,803	1,803	1,803	1,803	1,803	23,812
48 Emergency Reconstruction Program - FEMA	-	-	-	-	-	-	706	706	706	706	706	706	4,237
49 Transit Construction Program Costs - Local	-	-	-	-	-	-	-	-	-	-	-	-	-
50 Emergency Reconstruction Program - Local	-	-	-	-	-	-	619	619	619	619	619	619	3,716
51 Legal Cases Payments Plan (Capital ROW PMTs)	-	-	-	-	-	-	275	3,175	275	275	275	275	4,550
52 Total Disbursements	\$31,896	\$33,579	\$46,372	\$36,252	\$41,958	\$122,988	\$62,404	\$53,357	\$78,940	\$64,151	\$63,451	\$74,921	\$709,471

COMMONWEALTH OF PUERTO RICO
 Puerto Rico Highways and Transportation Authority
 Cash Flow Forecast

Actual (Act.) / Projected (Fcst.):

	Act.	Act.	Act.	Act.	Act.	Act.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	
Week #:	4	8	13	17	21	26	30	34	39	43	47	52	Cash Forecast 52-Week
(\$000's)	7/29	8/26	9/30	10/28	11/25	12/30	1/27	2/24	3/31	4/28	5/26	6/30	
53 Net Cash Flow	\$2,848	\$40,492	\$11,942	\$16,417	\$4,177	(\$79,668)	\$13,647	(\$7,287)	(\$9,381)	(\$2,489)	(\$2,292)	(\$14,471)	(\$26,066)
Unrestricted Bank Cash Balance Roll-Forward													
54 Beginning Cash Balance	158,723	161,685	199,952	209,666	227,164	231,386	136,314	149,877	142,590	133,209	130,720	128,428	\$158,723
55 Net Cash Flow	2,848	40,492	11,942	16,417	4,177	(79,668)	13,647	(7,287)	(9,381)	(2,489)	(2,292)	(14,471)	(26,066)
56 Transfer Between Accounts (Capex to Opex)	-	-	-	-	-	-	-	-	-	-	-	-	-
57 Transfer Between Accounts (Reserve to Opex)	76	(130)	268	1,032	-	-	-	-	-	-	-	-	1,246
58 Return of Funds / Reconciliation Item	-	-	15	3	1	1	-	-	-	-	-	-	19
59 Other Inflows (Refer to Note A below)	678	522	812	328	176	229	13	-	-	-	-	-	2,758
60 Other Outflows (Refer to Note B below)	(640)	(2,616)	(3,324)	(281)	(131)	(15,634)	(97)	-	-	-	-	-	(22,723)
61 Ending Bank Cash Balance	\$161,685	\$199,952	\$209,666	\$227,164	\$231,386	\$136,314	\$149,877	\$142,590	\$133,209	\$130,720	\$128,428	\$119,957	\$119,957
62 Ending Book Cash Balance	\$161,685	\$199,952	\$209,666	\$227,164	\$231,386	\$136,314	\$149,877	\$142,590	\$133,209	\$130,720	\$128,428	\$119,957	\$119,957
63 Ending Book Cash Balance per WebCash System	\$161,049	\$198,505	\$210,991	\$228,687	\$232,669	\$137,625	-	-	-	-	-	-	-
64 Difference	\$636	\$1,448	(\$1,326)	(\$1,523)	(\$1,282)	(\$1,311)	\$149,877	\$142,590	\$133,209	\$130,720	\$128,428	\$119,957	

Bank Name	Account Name	Account Number	GL Account #	Account description (e.g., fund uses)	Account classification (Operating / Capital)	Cash balance at beginning of first week of month (\$000s)	Cash flow (\$000s)	Cash balance at end of last week of month (\$000s)
Oriental	Construction	1960269874	111001	Main operating account	Operating	1,002,542	3,520,218	4,522,761
Oriental	General	1960269574	111002	ZBA Account - Operational	Operating	-	-	-
Oriental	Deposit Law 30 & 31	3225252489	111155	Deposit Law 30 & 31	Operating	27,143,522	(13,153,923)	13,989,600
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Operating	1	-	1
Firstbank	Autoridad de Carreteras	3004992473	111156	FHGV	Capital	33,144,878	(9,385,733)	23,759,145
Firstbank	Autoridad de Carreteras	3004997726	111157	Abriendo Caminos - Varios Proyectos	Capital	502	3	505
Firstbank	Autoridad de Carreteras	3005023768	111158	OPEX Reserve	Operating	100,590,630	(35,032,480)	65,558,150
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	Operating	887,595	202,404	1,089,999
BPPR	Nominas	020-835353	111011	Payroll account	Operating	1,038,814	371,844	1,410,658
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	Capital	12,876,021	(3,629,623)	9,246,398
BPPR	PRHWA Backup	030-020220	111058	PRHWA Backup	Operating	0	-	0
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210	111108	Fondos Restrictos - BPPR (PEAJE)	Capital	5,712,563	-	5,712,563
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	Operating	29,984,672	(20,651,341)	9,333,331
BPPR	Multas Autoexpreso	020-011520	111020	Collections from fines used to paydown GILA overdue A/P	Operating	8,249,856	(8,149,856)	100,000
BPPR	ACT FONDOS CDBG	030-250587	111109	ACT FONDOS CDBG	Operating	31,765	-	31,765
BPPR	FEMA Emergencia Huracan Maria	030-086671	111110	Federal Fund FEMA	Operating	1,459,070	-	1,459,070
BPPR	Peaje electronico	020-010303	111018	Toll collection account	A	5,000	-	5,000
BPPR	Consolidated Escrow	030-826411	Not in GL	Distributes funds to Metropistas and to toll collection account (5116)	A	25,677,492	(2,975,714)	22,701,778
BPPR	ILR	030-826438	Not in GL	Toll collection account. Balance in excess of \$5,000 transferred to escrow account	A	5,000	-	5,000
BPPR	CUST ACCT PRHTA METRPISTA	030-106842	Not in GL	FUNDS FOR METROPISTA	A	-	723,384	723,384
JP Morgan Chase	Debt	400-452944	Not in GL	Reserve for Debt Payments	A	-	35,000,000	35,000,000

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

2.4 Discretionary funds tracker												
#	Grant Name	Grant Type	Project Description	Estimated Total Cost (Requested)	Soft / Hard Costs	Category	Date Applied	Expected Response Date	Actual Response Date	Granted or Rejected	Amount Granted	Status of Fund Receipt
1	La Vita Intersection Project	Discretionary funds	AC-200241 consists of improvements to multiple PR-2 Intersections in the western Municipality of Mayagüez and the development of two overpass bridges to be located over the existing PR-2, to eliminate traffic signals in two of the mayor intersections at existing intersection of PR-2 and San Juan Street, just at the entrance of the UPR Campus (La Vita) and at existing intersection of PR-2 and PR-3108. Located in the Mayagüez Urbanized Area.	\$ 111,027,772			5/23/2022		9/28/2022	Granted	\$ 90,000,000	
2	RAISE GRANT	Discretionary funds	Development of a new road infrastructure that would be used as an evacuation route during emergency events for residents and visitors of the town area of the Municipality of Loiza, Puerto Rico.	\$ 12,372,393			4/12/2022		8/11/2022	Rejected		
3	NEVI Grants	Discretionary funds	The National Electric Vehicle Infrastructure Formula Program (NEVI Program) will provide dedicated funding to States to strategically deploy electric vehicle charging infrastructure and establish an interconnected network to facilitate data collection, access, and reliability.	\$ 13,661,153			8/1/2022		9/1/2022	Granted	\$ 13,661,153	
4	Replacement of Bridge Number 729 (The Viaduct)	Discretionary funds	Bridge Investment Program (BIP)	\$ 80,000,000			9/8/2022					
5	PR-5 State Highway Extension	Discretionary funds	This Project has been included in the SJ Metropolitan Area Transportation Plan and part of its alignment used to belong to the South Periferal Expressway Corridor.	TBD			TBD					
6	PR-22 State Highway Extension	Discretionary funds	PRHTA proposes the construction of the extension of PR-22 between the municipalities of Hatillo and Aguadilla.	TBD			TBD					
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Notes:
Additional / missing details related to Grant #1 will be provided net reporting period;

3.1 Fiscal measure data

In \$ Thousands	FY23 Target	YTD Target	YTD Actuals	Variance (\$)	Variance (%)	Monthly target	Monthly actuals	Variance (\$)	Variance (%)	Reasons for Variance	Additional Steps to Address Variance
Creating new Board	\$ 457	\$ 228	\$ -	\$ (228)	-100%	\$ 38	\$ -	\$ (38)	-100%		
<i>Hiring of an executive recruitment firm</i>	\$ 200	\$ 100	\$ -	\$ (100)	-100%	\$ 17	\$ -	\$ (17)	-100%		
<i>Board Compensation</i>	\$ 257	\$ 128	\$ -	\$ (128)	-100%	\$ 21	\$ -	\$ (21)	-100%		
Adopting new KPIs							\$ -				
Organizational capacity							\$ -				
Increasing fare revenue	\$ 26,475	\$ 5,289	\$ 5,281	\$ (8)	0%	\$ 870		\$ (870)	-100%		
<i>Toll fare increase</i>	\$ 18,622	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	This measure will be difficult to report against given system limitations	
<i>Bi-directional tolling</i>	\$ 2,287	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
<i>Dynamic toll lanes (DTL)</i>	\$ 5,566	\$ 5,289	\$ 5,281	\$ (8)	0%	\$ 870	\$ 880	\$ 10	1%		
Increasing fine revenue	\$ 6,161	\$ -	\$ -	\$ -	0%	\$ -		\$ -	0%		
<i>Toll fine increase</i>	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -			This measure requires legislation, which is outside of HTA's control.	
<i>Tiered fines</i>	\$ 6,161	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	This measure requires legislation, which is outside of HTA's control.	
Improving ancillary revenue	\$ 737									This measure will be difficult to report against given system limitations	
Expanding transit revenue	\$ 1,062									This measure will be difficult to report against given system limitations	
Collecting discretionary funds											
Reducing healthcare costs											
Reassessing TU contract											
BRT and signal optimization											
Capital Expense Optimization											
Public-private partnership opportunities											
Total measures	\$ 33,093	\$ 5,518	\$ 5,281	\$ (237)	(0)	\$ 909	\$ -	\$ (909)	(1)		

3.2 Traffic report data

Traffic volume overview ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target
PR-5	1,463,073	1,565,249	1,570,396	1,566,781	1,385,156	1,512,904	1,596,878	4,093,798	1,533,987	1,533,857	1,509,898	1,555,180		1,384,311		1,383,527		1,602,153		1,487,142		1,547,147		1,489,030
PR-17	627,170	673,649	679,439	636,183	547,072	567,148	639,599	611,666	636,043	604,703	625,865	668,640		519,581		537,635		646,304		604,494		709,108		633,586
PR-22	14,212,658	14,983,796	14,594,667	14,530,173	12,465,203	13,883,504	14,549,936	14,508,698	14,139,915	14,184,739	13,992,476	14,418,923		13,034,765		12,759,700		14,754,478		13,858,956		14,535,698		14,095,409
PR-199 / CLF	219,197	213,525	281,763	251,904	275,158	262,886	300,746	275,454	290,188	269,186	273,410	267,338		215,964		258,699		298,941		252,394		263,648		248,683
Total concessionaire roads	16,522,098	17,436,219	17,126,265	16,985,041	14,672,589	16,226,442	17,087,159	19,489,616	16,600,133	16,592,485	16,401,649	16,910,081	-	15,154,621	-	14,939,561	-	17,301,876	-	16,202,986	-	17,055,601	-	16,466,708
PR-20	293,731	326,554	327,782	327,402	294,365	324,565	332,575	330,208	312,806	320,311	312,252	321,460		279,697		290,579		337,259		302,939		315,023		323,375
PR-52	6,309,320	6,564,241	6,467,261	6,347,647	5,554,252	6,063,265	6,463,375	6,345,918	6,112,215	5,974,437	6,181,285	6,134,816		5,680,735		5,650,241		6,461,503		6,133,519		6,377,071		6,189,831
PR-53	1,699,534	1,849,478	1,841,735	1,811,933	1,580,376	1,778,374	1,837,884	1,820,196	1,740,006	1,731,478	1,739,907	1,802,184		1,592,820		1,620,526		1,868,655		1,751,973		1,803,237		1,704,035
PR-66	2,537,485	2,764,699	2,607,110	2,617,289	2,178,798	2,467,504	2,471,843	2,489,641	2,390,286	2,427,428	2,437,104	2,412,054		2,140,542		2,238,199		2,661,624		1,760,908		2,359,197		2,501,403
Total HTA roads	10,840,070	11,504,972	11,243,888	11,104,271	9,607,791	10,633,708	11,105,677	10,985,963	10,555,313	10,453,654	10,670,548	10,670,514	-	9,693,794	-	9,799,545	-	11,329,041	-	9,949,339	-	10,854,528	-	10,718,644
Total PR toll roads	27,362,168	28,941,191	28,370,153	28,089,312	24,280,380	26,860,150	28,192,836	30,475,579	27,155,446	27,046,139	27,072,197	27,580,595	-	24,848,415	-	24,739,106	-	28,630,917	-	26,152,325	-	27,910,129	-	27,185,352

Traffic volume deep dive ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target
TU ridership volume	194,896	463,349	224,638	752,609	189,780	684,750	247,448	752,178	239,148	642,123	218,045	582,665		657,186		730,724		691,876		719,534		649,876		570,544
Metro Urbano	6,191		11,778		10,855		13,516		12,527		4,520													
Tu Conexion	15,823		20,926		16,296		18,387		17,937		14,800													
Metrobus	50,012		55,854		44,260		53,066		53,241		46,464													
Total Feeder bus volume	72,026	172,495	88,558	178,286	71,411	170,442	84,969	193,593	83,705	163,332	65,784	170,675		157,485		168,949		163,334		167,546		152,977		160,261

Traffic volume overview ('000s)	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)
PR-5	9,059,388	11,827,769	(2,768,381)	-23.4%
PR-17	3,755,188	3,761,989	(6,801)	-0.2%
PR-22	83,954,855	86,509,833	(2,554,978)	-3.0%
PR-199 / CLF	1,640,462	1,540,293	100,169	6.5%
Total concessionaire roads	98,409,893	103,639,884	(5,229,991)	-5.0%
PR-20	1,873,511	1,950,500	(76,989)	-3.9%
PR-52	37,087,708	37,430,324	(342,616)	-0.9%
PR-53	10,439,442	10,793,643	(354,201)	-3.3%
PR-66	14,622,626	15,178,615	(555,989)	-3.7%
Total HTA roads	64,023,287	65,353,082	(1,329,795)	-2.0%
Total PR toll roads	162,433,180	168,992,966	(6,559,786)	-3.9%

Traffic volume deep dive ('000s)	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)
TU ridership volume	1,313,955	3,877,674	(2,563,719)	-66.1%
Metro Urbano	59,387	-		
Tu Conexión	104,169	-		
Metrobus	302,897	-		
Total Feeder bus volume	466,453	172,495	293,958	170.4%

Division	October hires	October exits	November hires	November exits	December hires	December exits	FY23 Q2 hires	FY23 Q2 exits
Area of Tren Urbano						4	-	4.00
Area of Highway Administration							-	-
Area of Planning & Special Studies							-	-
Area of Traffic Engineering							-	-
Area of Property Acquisitions							-	-
Area of Design							-	-
Area of Construction						1	-	1.00
Area of Engineer Services							-	-
Area of Infrastructure Support							-	-
Area of Infrastructure Technology							-	-
Area of Human Resources							-	-
Area of Administration							-	-
Area of Administration & Finances							-	-
Area of Executive Director						1	-	1.00
Divisions outside HTA		1					2	3.00
All divisions	-	1	-	-	-	8	-	9

Details on hires	October		November		December	
	Division	Job title	Division	Job title	Division	Job title
Hire #1						
Hire #2						
Hire #3						
Hire #4						
Hire #5						
Hire #6						
Hire#7						
Hire #8						
Hire #9						
Hire #10						
Hire #11						
Hire #12						

Details on exits	October		November		December	
	Division	Job title	Division	Job title	Division	Job title
Exit #1						
Exit #2						
Exit #3						
Exit #4						
Exit #5						
Exit #6						
Exit #7						
Exit #8						
Exit #9	Divisions outside HTA					
Exit #10					Area of Construct	INGENIERO III
Exit #11					Divisions outside	AYUDANTE ESPECIAL DEL SECRETARIO I
Exit #12					Area of Executive	AYUDANTE ESPECIAL DEL DIRECTOR EJECUTIVO II
Exit #13					Area of Tren Urba	INGENIERO I
Exit #14					Divisions outside	DIRECTOR DE COORDINACION FEDERAL
Exit #15					Area of Tren Urba	OFICIAL ADMINISTRATIVO III
Exit #16					Area of Tren Urba	INGENIERO II
Exit #17					Area of Tren Urba	INGENIERO II
Exit #18						
Exit #19						

Division	FY23 Q4 exits	Final monthly payroll costs (\$)	Final Headcount
Area of Tren Urbano	-		4
Area of Highway Administration	-		69
Area of Planning & Special Studies	-		41
Area of Traffic Engineering	-		24
Area of Property Acquisitions	-		20
Area of Design	-		21
Area of Construction	-		364
Area of Engineer Services	-		46
Area of Infrastructure Support	-		12
Area of Infrastructure Technology	-		8
Area of Human Resources	-		24
Area of Administration	-		38
Area of Administration & Finances	-		33
Area of Executive Director	-		16
Divisions outside HTA	-		86
All divisions	-	-	806

Details on hires

Hire #1
Hire #2
Hire #3
Hire #4
Hire #5
Hire # 6
Hire#7
Hire #8
Hire #9
Hire #10
Hire #11
Hire #12

Details on exits

Exit #1
Exit #2
Exit #3
Exit #4
Exit #5
Exit #6
Exit #7
Exit #8
Exit # 9
Exit #10
Exit #11
Exit #12
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Exit #15
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Exit #17
Exit #18
Exit #19

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Federal Billing Procedures										
Ensure Prompt Payment to Contractor	PRHTA shall ensure paying all contractors by Electronic Funds Transfer (EFT) within 40 days of receipt of invoices*. The payment should be performed on the first business day after funds are received from FHWA. *On May 9, 2019 PRHTA issued a Directive which established that the lead time for payment to contractors begins when the Designated Person by Regional Director receives the Certification for Payment for review.	Phase 2 - Q21-FY2023		Phase 2 - Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 - Completed. Currently the Contractors are being paid within 40 days period and through Electronic Funds Transfer since Q4-2016. Phase 2- The consultant continued to work on the additional scope in the Integrated Contract Management Module (ICMM). In addition, the consultants completed integration tests and the revised interfaces (Contract Amendments and Certifications) and deploy them.	Phase 2 -Complete the review of the Certification/Invoices and Payment Information Interfaces, perform the Integration tests and UAT of the revised interfaces (Contract Amendments and Certifications) and deploy them.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
Tracking the status of payments using an electronic method **	PRHTA should track the status of payments using an electronic method that is acceptable and accessible to FHWA. **The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Phase 2 - Q2-FY2023		Phase 2- Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 -Completed. The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Once the interfaces were completed, perform the final review of the tracking status report in Oracle Unifier to incorporate the additional information requested by FHWA and begin monitoring the payments status of the certifications of the pilot projects processed through the systems.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
PRHTA's billing to FHWA on a cost-incurred basis	PRHTA's billing to FHWA on a cost-incurred basis in lieu of a reimbursement basis.					Q1-FY2017	0	Completed		
Federal-Aid Billing SOP revision	PRHTA will revised the Federal Aid-Billing SOP approved on April 11, 2016 to include the certification for payments and invoices processes through Unifier and the Billing Process to FHWA using the Integrated Contract Management Module (ICMM).			Phase 2- Q3-FY2021		Phase 1 - Q4-FY2016Phas	210	Completed		
Toll Credits										
SOP for Use of Toll Credits	The PRHTA shall promptly implement all modifications to its processes for approving, tracking and reconciling toll credits as identified by the FHWA and submit a report and certification to the FHWA demonstrating that it has implemented these modifications.			Phase 2: Q3-FY2021		Phase 1 -Q2-FY2017 Phase 2-Q2-FY2022	180	Completed		The evaluation and discussion of developed business processes vs the recommendations made by the Internal Audit Office.
Tracking, reconciling and reporting the toll credit use	PRHTA shall report the toll credit usage and balance using the approved tracking system.	Phase 2 - Q1-FY2023		Phase 2: Q1-FY2022		Phase 1 -Q2-FY2017	360	This effort is considered completed in terms of compliance with theSection II of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 -On Q2-FY2017, PRHTA started to implement the tracking and reconciling toll credits according to the approved SOP. Phase 2 - The long-term action is to report the toll credit usage and balance using Oracle Unifier. It will be started with a pilot program and then will continue while the projects are incorporated into the system. However, during transition process the tracking will be only for the projects registered into the system. During this period, the business process and report were modified to add additional information requested.	Phase 2 -Continuing the creation of projects into the system and generate the report for such projects.	Approval of the revised SOP and systems adjustments.

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Organizational Capacity										
Organizational Structure - Classification and Compensation Plan Development	PRHTA is working on a new classification and compensation plan according to a new organizational structure, since the current one is dated 2003.	Q2-FY2023		Q2-FY2021			780	During this period, the Consultants and Human Resources Staff continued working sessions to discuss job specifications, job title conversion, and new organizational structure. The consultants have completed the conversion table and are continuing to review the job specifications based on feedback received from human resources representatives. Coordination efforts began to configure the new classification and compensation plan in the system.	Obtain approval of the Classification and Compensation Plan from the FOMB, Executive Director and the Board of Directors. Proceed to the configuration of the new plan in the system for implementation.	Classification and Compensation Plan Approval.
Organizational Structure - Classification and Compensation Plan Implementation	Notifications to the employees of the new job titles, job descriptions and compensation scales to put into effect their new functions.	Q3-FY2023		Q4-FY2021			540	Once the Classification and Compensation Plan is completed and approved, the employee's information (new classification and salary) must be updated in the system, to proceed with the implementation.	Start the implementation.	Pending the FOMB approval for the Classification and Compensation Plan.
Reviewing, Updating or Creating SOP	PRHTA will be reviewing, updating or creating SOP related to project delivery processes.	Q4-FY2023					210	PRHTA continues with the update, revision or creation of PRHTA's SOPs. Also, The PRHTA and FHWA continue a joint effort to streamline the process and create the SOP to obtain FHWA approval for Change Order and Extra Work documents. A draft of the document was sent to committee members for review and comment, prior to formal distribution to the PRHTA and FHWA offices for review and approval.	This is a continuous effort which will be related to the new organizational structure to support the project delivery processes.	
Standard Documentation Revisions	Revision of Construction Contracts Documents in order to create boilerplate. Update the Professional Services Boilerplate, if needed. Review of the RFP Boilerplate.	Q3- FY2023		Q4-FY2021			360	A draft of the construction contract boilerplate was developed and discuss with legal office representatives.	Discuss the construction contract boilerplate with representatives of Construction Area and Estimate and Bids Office to get their feedback.	These initiatives require the involvement of employees from several offices, which are lack of personnel, and such employees are currently also working with other initiatives.
Other Initiatives	OCB Recommendation/Schedule for Implementation	Phase 2: Q4-2024		Q4-FY2023		Phase 1: Q3-2019		Phase 1: Completed- PRHTA submitted to FHWA the required Schedule for Implementation Report on March 25, 2019. Phase 2 - Implementation of the OCB Recommendations as per Schedule Report submitted. During this period PRHTA continues working on some OCB recommendations to improve project development processes and others are subject to the new organizational structure. The ongoing OCB recommendations are: 4.1 Develop Asset Data Management, 4.2 Develop Project Selection Criteria, 4.4 Enhance STIP Preparation, 4.5 Improve RFQ/RFP Process, 4.7 Improve CHO/EWO Process, 4.8 Improve Handover Process, 4.9: Develop Service Levels and 4.11: Develop Visible and Accessible KPIs. On August 19, 2022 PRHTA met with FHWA and discussed the status of the OCB Initiatives.	Complete the update of the Schedule for implementation and submit to FHWA.	Events, such as earthquakes and pandemic situation which occurred after the submission of the Schedule for implementation, impacted the OCB's recommendations initiatives. Also the delay in the approval of the Classification and Compensation Plan.
	Audit Office: This includes initiatives to optimize operations of the Internal Audits Office and its Processes	Q1-FY2023						Completed- The Auditors continue with project visits, audit documents, and guide project staff on how to avoid improper payments. Also, they follow up on compliance of procedures and regulations.	It is a continuous effort.	

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Project Delivery										
Improvement of email communication	Microsoft Exchange migration to Microsoft Office 365 "Cloud/SaaS"					Q1-FY2018	0	Completed		
Oracle EBS Upgrade and Implementation	This initiative includes the upgrade to the existing financial system Oracle E-Business Suite and the implementation of the Human Capital Management Module (which consists of the Resources Management System and Payroll). Also includes the implementation of new financial modules such as: Grant, Cash Management, Inventory, Treasury Management and Project Labor and the Integrated Contract Management Module.	Q4-FY2023		Q3-FY 2021			730	Oracle EBS-98% completed. During this period, employees continued the use of the financial modules and receive support in some specific topics issues from the Consultants. The upgrade of Oracle EBS modules and the new modules implementation such as Human Capital Management Module, Grant, Cash Management, Inventory, Treasury Management, Project Labor and Integrated Contract Management Module were completed. Consultant continued with the additional scope of the ICMM included in Amendment E. Kronos Implementation: continue the pilot project of Kronos Implementation. Employees of the following offices are using the system for request time off, extra hours (overtime) and timecard approval: Finance, Budget, Treasury, Accounting, Administration, Internal Audit, Human Resources, and Executive Director. As part of the Pilot Project, users identified some situations that were addressed and required modifications. Those modifications were completed and tested during this period.	Complete administrative task to complete Oracle EBS implementation. Continue working with the additional scope of ICMM and complete the systems integration modifications. Continue training of Kronos System and adding new offices in the use of the system: Communications, Federal Liaison, Properties Administration, Properties Acquisition, Traffic Engineering Area, Federal Coordination, Civil Rights, Estimates and Bid, Strategic Planning, Programming and Special Studies Area, Design Area, Secretary Office, Legal, Material Testing, Construction Area (Minillas Staff) & Highways (Minilla Staff). The personnel working on projects will be training during the Q3 & Q4 FY2023.	Some comments came up after ICMM integration deployment and its integration with PMIS will be performed during the PMIS Pilot Program. Kronos implementation was delay due to the situations identified during the pilot projects that were discussed and addressed with Human Resources Staff. PRHTA consulted to DATRH office on some matters to complete the modifications.
Project Management Information System (PMIS) - Deployment	This initiative consists of the implementation of Oracle-Unifier as a PMIS. It includes the development and deployment of business processes to expedite the project delivery. The business processes developed include planning, pre-construction, construction and project close-out phases.	Q2-FY2023		Q3-FY2022			270	All business process (131) considered in contract to manage the project information through the life cycle have been developed, tested and deployed in production environment with the exception of the ROW business process that are in stage environment. The consultant and PRHTA are discussing the new business processes and modification to existing ones for ROW's funds changes. The Consultant continued the development and revision of the BI reports and working on the Learning Tools Video Scripts.	Provide training to ROW staff and deploy in production environment the ROW's business processes. Continue BI reports and the development of learning tool videos.	During the User Acceptance Test, PRHTA's staff requested additional business processes that are under evaluation.
e-Bidding System - Deployment	This initiative consists of the implementation of an Electronic Bidding system that will allow PRHTA to manage all registry procedures and documentation in a digital manner, streamlining the process.	Q3-FY2023					180	The second pilot project was resumed and during the Opening Meeting the Board Members issued some comments and carried out some actions as part of the tests, which requires additional configuration for its management. The consultant, PMO representatives, and Board members then met to discuss additional modifications or new configurations to handle the situations discussed. Thirty-two (32) business process were developed to manage the bidding process for construction projects and RFQ/RFP. The Consultant continues to work on the RFQ/RFP business processes and is expected to be deployed by March 2023.	Continue with the Construction e-Bidding Pilot Program and the development and implementation of the RFQ / RFP processes.	Connectivity and network infrastructure's situations, and changes in processes due to administrative orders impacted the electronic bidding implementation and the development of the RFQ/RFP business processes, respectively.

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Long-term systems implementation and adoption	This initiative include the efforts or tasks required for a successful adoption & implementation of the systems across the agency. The efforts considered are: pilot programs, development of SOPs (related to the system implementation), review of the Bid Regulation, additional systems interfaces with FMIS and LIMS, training to the end users, among others.	Q4-FY2023					270	<p>Continued the following Pilot Programs:</p> <p>Planning: Continued support to the Programming and Planning Area staff in the Creation of Projects and the Oracle Numbers.</p> <p>Pre-Engineering: PRHTA staff continue to use the business process created for pre-construction activities. At the end of August, the training of the consultants who are providing project management services for the Pre-Construction activities in the PRHTA began. Trainings are scheduled until the end of November.</p> <p>Construction: Construction Staff continues the use of business processes developed for construction activities.</p> <p>Oracle Unifier Peer Exchange with FHWA, Delaware DOT & Washington DOT: On August 30 & 31, 2022 PRHTA received representatives from FHWA, Washington DOT and Delaware DOT as a host of Oracle Unifier Peer Exchange. On this event, PRHTA shown the business processes developed to manage all phases of the project and they shared with PRHTA the business process they developed.</p>	<p>Continue with the pilot programs in order to identify possible adjustments for long-term implementation.</p> <p>Continue training program to introduce the employees into the system.</p>	

6.1 Construction KPIs			ACTUAL				
PROGRAM	KPI	Target	Q1	Q2	Q3	Q4	
PRECONSTRUCTION	Delays in NTP (Days)	<30	0	10.5			
	% Planned NTP Awards	>80%	100%	92%			
	% Soft vs Hard Cost	15%	*	*			
	Total			96.3%			
CONSTRUCTION	% Federal Funds Obligated	>90%					
	% Change in Cost	<15%	21.2%	20.8%			
	% Change in Duration	<25%	81.0%	292.6%			
	Pre-Maria	Disbursement Variance	20%	**	**		
		% Change in Cost	<15%	13.4%	11.4%		
	Post-Maria	% Change in Duration	<25%	80.8%	53.9%		
Disbursement Variance		20%	**	**			

* Pending - To be discussed with FOMB
 ** BIA and reporting based on obligations, no longer disbursements

Program	KPI	Target	ACTUAL FY23 - Q1	ACTUAL FY23 - Q2	ACTUAL FY23 - Q3	ACTUAL FY23 - Q4
PRE CONSTRUCTION PROGRAM	Delays in NTP (Days)	<30	0.0%			
	% Planned NTP Awards	>80%	100.0%			

% Planned NTP Awards

FY	Quarter	Programmed NTPs	Cumm Prog NTP	Actuals NTP	Cumm Actual NTP	%	YTD %	
2023	Q1	\$60,268,004.00	\$60,268,004.00	60,768,004.00	\$	100.0%	100.0%	
	Q2	\$48,325,332.00	\$108,653,136.00	442,899.00	\$	99.9%	36.4%	
	Q3	\$6,915,044.93	\$115,368,180.93		\$	104.537,684.00	0.0%	36.6%
	Q4	\$171,250,996.93	\$286,619,177.86		\$	104.537,684.00	0.0%	36.5%

% Delays in NTPs

FY	Quarter	Delays (Days)	YTD Delays (Days)
2023	Q1	0	0.0
	Q2	10.5	4.2
	Q3		
	Q4		

6.1a Pre-Construction data

Program	AC Code	Hand/Soft Costs	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	Original CIP Estimate (FF projection)	Variance (e.g., actual bid vs. original CIP estimate) (%)	Funding Source	Project Location Coordinates
106	Regular FHWA	AC-020311	Highway Safety Improvements of PR-203 from km 0.0 to km 7.1, Guadalupe San Lorenzo	3-Mar-21	March 3, 2021	April 14, 2021	April 26, 2021	May 26, 2021	May 24, 2021	Del Valle Group	\$ 9,676,000.00	\$ 9,676,000			FHWA	
107	Regular FHWA	AC-026118	BR # 2458 at PR-24 KM 3.00 Over Ave. Los Angeles	26-Feb-23		April 9, 2023		May 21, 2023			\$ 10,419,000.00				FHWA	
108	Regular FHWA	AC-035902	Emergency Repair Bridge 1123 Replacement @ PR.39, Yauco	24-Nov-20	November 24, 2020	January 21, 2021	January 21, 2021	February 22, 2021	February 22, 2021	LPC Contractors Inc.	\$ 4,800,000.00	\$ 4,800,000			FHWA	
109	PHMOD (local)	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Diaz	31-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	February 22, 2021	February 22, 2021	EPC Structures Inc.	\$ 587,777.00	\$ 587,777			STATE CAPEX	
110	Regular FHWA	AC-065605	Reconstruction of PR-656 km. 2.3 (ER80 funds)	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 4,884,000.00	\$ 4,884,000			FHWA	
111	Regular FHWA	AC-083003	Pavement Rehabilitation and Reconstruction of PR-835 from Km 0.0 To Km 5.9, PR-837 from Km 0.0 to Km 3.9 and PR-8834 from Km 0.0 to Km 2.3, Guaynabo	24-Aug-19	October 31, 2019	October 5, 2019	December 9, 2019	January 27, 2020	January 27, 2020	Pilote Construction, LLC	\$ 5,169,000.00	\$ 5,169,000			FHWA	
112	Regular FHWA	AC-086121	Permanent Bridge Repair - Bridge 1457 Over La plaza River at PR-861, KM 26.5, Toa Alta	3-Feb-22	December 2, 2021	March 17, 2022	March 8, 2022	March 8, 2021	April 29, 2022	Magiez	\$ 6,994,294.19	\$ 6,994,294			FHWA	
113	Regular FHWA	AC-091206	Bridge #2314 over Cayaguas River, off PR-902 km 0.1, San Lorenzo	4-Oct-18	October 4, 2018	January 14, 2019	March 16, 2018	February 28, 2019	January 25, 2019	Obratex Contratas General	\$ 510,935.32	\$ 510,935			FHWA	
114	Regular FHWA	AC-093001	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-930, Gurabo	7-Jul-19	July 9, 2019	August 18, 2019	September 23, 2019	September 29, 2019	November 21, 2019	Pilote Construction, LLC	\$ 3,627,000.00	\$ 3,627,000			FHWA	
115	Regular FHWA	AC-097111	BR # 574 at PR-971 KM. 17.30 Over Santiago River	12-Jan-23	December 15, 2022	February 23, 2023		April 6, 2023		Obratex	\$ 1,911,470.90				FHWA	
116	Regular FHWA	AC-100088	Safety Improvements PR-10 from km 0 to km 29, Ponce-Adjuntas	2-Oct-18	October 2, 2018	January 1, 2019	December 6, 2018	February 15, 2019	February 4, 2019	Desarrolladora JA	\$ 14,979,637.75	\$ 14,979,638			FHWA	
117	Regular FHWA	AC-100448	Highway Reconstruction PR-1 from Km 26 to Km 32	20-Aug-21	July 22, 2021	October 1, 2021	August 31, 2021	November 12, 2021	November 8, 2021	Design Build LLC	\$ 13,550,900.00	\$ 13,550,900			FHWA	
118	Regular FHWA	AC-111131	Reconstruction of PR-111, Kms. 4.0, 4.2 (ER80 funds)	22-Mar-19	March 26, 2019	May 7, 2019	April 24, 2019	May 21, 2019	May 31, 2019	Magiez Eng.	\$ 1,568,977.00	\$ 1,568,977			FHWA	
119	Regular FHWA	AC-111135	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	10-Jul-19	July 29, 2019	August 21, 2019	August 20, 2019	October 2, 2019	September 25, 2019	Super Asphalt Corp.	\$ 6,423,334.50	\$ 6,423,335			FHWA	
120	Regular FHWA	AC-111136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9-Sep-19	August 13, 2019	October 21, 2019	September 10, 2019	December 2, 2019	October 31, 2019	LPC Contractors Inc.	\$ 8,168,979.00	\$ 8,168,979			FHWA	
121	Regular FHWA	AC-148506	Faseo Ciclista PR-485, Camuy. Effort to complete project	25-Feb-20	February 25, 2020	April 7, 2020	July 7, 2020	August 12, 2020	August 12, 2020	ABM Group, Inc.	\$ 1,949,000.00	\$ 1,949,000			FHWA	
122	Regular FHWA	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	14-Jul-19	July 11, 2019	August 25, 2019	August 20, 2019	October 6, 2019	September 30, 2019	Del Valle Group	\$ 11,890,000.00	\$ 11,890,000			FHWA	
123	Regular FHWA	AC-200286	Highway Reconstruction PR-2 from KM 187 to KM 195, Guáncama	1-Nov-21	March 30, 2022	December 13, 2021	May 10, 2022	July 8, 2022	July 8, 2022	Del Valle Group	\$ 37,871,000.00	\$ 37,871,000			FHWA	
124	Regular FHWA	AC-200298	Highway Reconstruction PR-2 Km 180 to Km 182, Sabana Grande	18-Dec-21	October 26, 2021	January 29, 2022	December 21, 2022	March 12, 2022	February 11, 2022	Transporte Rodriguez Asfalto	\$ 8,286,184.00	\$ 8,286,184			FHWA	
125	Regular FHWA	AC-200303	Pavement Reconstruction of PR-2 from Km 145 to Km 152	8-Feb-23		March 22, 2023		June 2, 2023			\$ 15,508,204.25			FHWA		
126	Regular FHWA	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019	September 12, 2019	Transporte Rodriguez Asfalto	\$ 3,758,224.00	\$ 3,758,224			FHWA	
127	Regular FHWA	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019	September 12, 2019	Transporte Rodriguez Asfalto	\$ 4,385,792.00	\$ 4,385,792			FHWA	
128	State Capex	AC-200309	Traffic signal at intersection of PR-2 and PR-419, Aguada	1-Aug-21		September 12, 2021		October 31, 2021			\$ 702,000.00				STATE CAPEX	
129	State Capex	AC-200310	Traffic signal at intersection of PR-2 and PR-605, Arecibo	9-Jan-20	June 9, 2020	July 23, 2020	July 17, 2020	August 31, 2020	August 13, 2020	Obratex Contratas General, Inc.	\$ 706,019.00	\$ 706,019			STATE CAPEX	
130	Regular FHWA	AC-210001	Critical Finding Project to Address Replacement of Steel Modular Bridge 2069 at Local Road over Yaguez River in Mayaguez	15-Aug-21		September 26, 2021		November 7, 2021			\$ 990,000.00				FHWA	
131	Regular FHWA	AC-210002	Critical Finding Project for Bridge 1133 at Off PR 200 Km. 0.01 over Creek in the Municipality of Vieques	15-Nov-21		December 27, 2021		February 7, 2022			\$ 440,000.00				FHWA	
132	Regular FHWA	AC-210003	Highway Safety Improvements at PR-6, Barahona Km 6 to Km 2	18-Jan-22	February 3, 2022	March 1, 2022	March 22, 2022	April 12, 2022	May 2, 2022	Super Asphalt	\$ 4,530,315.00	\$ 4,530,315			FHWA	
133	Regular FHWA	AC-210005	Preservation of Bridges No. 2924 and No. 2925 at PR-10, Km 39.6 (corrected from 52.13) and 39.10 (corrected from 51.20) in the Municipality of Utuado	1-Oct-21	November 17, 2021	November 12, 2021	February 1, 2022	December 24, 2021	March 11, 2022	Tamirio	\$ 2,444,376.00	\$ 2,444,376			FHWA	
134	Regular FHWA	AC-220007	Highway Safety Improvements at PR-137, from Km 0 to Km 9, Morón	11-Jan-22	February 25, 2022	February 12, 2022	March 31, 2022	April 5, 2022	June 7, 2022	Super Asphalt	\$ 9,099,302.00	\$ 9,099,302			FHWA	
135	Regular FHWA	AC-220032	Pavement Reconstruction of PR-30 from Km 25 to Km 28	26-Feb-23		April 9, 2023		June 20, 2023			\$ 21,521,448.45			FHWA		
136	Regular FHWA	AC-220037	BRIDGE DECK REPLACEMENT FOR BRIDGES NO. 1067 AND NO. 1068 AT PR-52, KM 98.90; AND BRIDGES NO. 1069 AND NO. 1070 AT PR-52, KM. 98.00 IN THE MUNICIPALITY OF PONCE	8-Feb-23		March 22, 2023		June 2, 2023			\$ 13,437,152.58			FHWA		
137	Regular FHWA	AC-220049	Pavement Reconstruction of PR-1 from Km 32.5 to Km 34	2-Feb-23		March 16, 2023		April 27, 2023			\$ 3,353,728.90			FHWA		
138	Regular FHWA	AC-220052	Pavement Reconstruction at PR-1 from Km 15 to Km 21	16-Feb-23		March 30, 2023		June 10, 2023			\$ 16,005,711.04			FHWA		
139	Regular FHWA	AC-220053	Safety Improvements at PR-165 from km 14.07 to km 30	19-Jan-23		February 25, 2023		May 13, 2023			\$ 16,548,413.75			FHWA		
140	Regular FHWA	AC-220054	Safety Improvements at PR-165 from km 30 to km 38	19-Jan-23		March 2, 2023		April 13, 2023			\$ 9,402,270.05			FHWA		
141	Regular FHWA	AC-220059	Pavement Reconstruction of PR-52 from km 0 to km 14, San Juan/Camuy (Pavement Set Aside)	31-Jan-23		March 14, 2023		May 25, 2023			\$ 28,958,158.63			FHWA		
142	State Capex	AC-220063	FY23 State Capex Highway Rehab - REGION ESTE UNIDAD 1	27-Dec-22	December 6, 2022	February 7, 2023	March 21, 2023	March 21, 2023	Super Asphalt Pavement	\$ 4,275,967.00	\$ 4,275,967			STATE CAPEX		
143	State Capex	AC-220064	FY23 State Capex Highway Rehab - REGION SUR UNIDAD 1	27-Dec-22	December 7, 2022	February 7, 2023	March 21, 2023	March 21, 2023			\$ 2,145,863.70				STATE CAPEX	
144	State Capex	AC-220065	FY23 State Capex Highway Rehab - REGION NORTE UNIDAD 1	14-Jan-23	January 23, 2023	February 25, 2023	April 8, 2023	April 8, 2023			\$ 810,099.84				STATE CAPEX	
145	State Capex	AC-230001	FY23 State Capex Highway Rehab - REGION NORTE UNIDAD 2	14-Jan-23	January 23, 2023	February 25, 2023	April 8, 2023	April 8, 2023			\$ 1,084,939.55				STATE CAPEX	
146	State Capex	AC-230004	FY23 State Capex Highway Rehab - REGION METRO UNIDAD 1	7-Feb-23	February 23, 2023	March 21, 2023	May 2, 2023	May 2, 2023			\$ 3,963,043.58				STATE CAPEX	
147	State Capex	AC-230005	FY23 State Capex Highway Rehab - REGION NORTE UNIDAD 3	7-Feb-23	February 23, 2023	March 21, 2023	May 2, 2023	May 2, 2023			\$ 2,661,116.85				STATE CAPEX	
148	Regular FHWA	AC-300118	PR-50 from km 7.8 to km 14.4	2-Nov-18		December 2, 2018		December 14, 2018	December 14, 2018	Ferroval Agroman	\$ 12,866,618.00				FHWA	
149	Regular FHWA	AC-301327	PR-3 Pedestrian Bridge Carolina @ URS Hospital	15-Dec-21	October 3, 2018	January 26, 2022	October 25, 2018	December 9, 2022	December 14, 2018		CANCELLED	CANCELLED			FHWA	
150	Regular FHWA	AC-301342	Pavement Reconstruction at PR-3 from Km 42.5 to Km 47.6	16-Feb-23		March 30, 2023		June 10, 2023			\$ 16,062,380.05				FHWA	
151	Regular FHWA	AC-301343	Replacement of Bridge 116 at PR-3 Km. 53.6 Over CEBA CREEK in the Municipality of CEBA.	30-Nov-21	March 31, 2022	January 11, 2022	May 8, 2022	February 22, 2022	June 28, 2022	Ferroval Agroman	\$ 8,237,976.00	\$ 8,237,976			FHWA	
152	Regular FHWA	AC-301345	Highway Safety Improvements at PR-3, from Km 14.4 to Km 18.8 Carolina Candonga	16-Dec-21	February 24, 2022	January 27, 2022	May 30, 2022	March 10, 2022	June 2, 2022	Puerto Rico Asphalt, LLC	\$ 9,622,284.00	\$ 9,622,284			FHWA	
153	Regular FHWA	AC-411901	Luis Maria Connector	15-Feb-22	March 17, 2022	August 26, 2022	August 26, 2022	November 6, 2022	December 8, 2022	Carro y Carro Enterprises, Inc	\$ 18,320,000.00	\$ 18,320,000			FHWA	
154	Regular FHWA	AC-500023	Rincón Recreational Trail (CANCELLED)	7-May-21	May 7, 2021	June 18, 2021	July 6, 2021	July 30, 2021	July 30, 2021	EI Construction	\$ 5,999,995.40	\$ 5,999,996			FHWA	
155	Regular FHWA	AC-520120	Pavement Rehabilitation and Reconstruction of PR-52 from km. 89.0 to km. 106.0 (Phase 1)	8-Jul-20	July 8, 2020	August 19, 2020	August 28, 2020	October 14, 2020	October 27, 2020	Ferroval Agroman	\$ 12,291,988.00	\$ 12,291,988			FHWA	
156	Regular FHWA	AC-520125	Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 KM 49.5	14-Jun-19	June 18, 2019	July 26, 2019	August 27, 2019	September 6, 2019	October 31, 2019	LPCD Inc	\$ 5,899,914.00	\$ 5,899,914			FHWA	
157	Regular FHWA	AC-520129	Weighting Station at Juan Carr former toll plaza, Juana Diaz	25-Jan-22		March 8, 2022	May 7, 2022	July 8, 2022	July 8, 2022	EI Construction	\$ 6,982,204.00	\$ 6,982,204			FHWA	
158	DTL (FHWA)	AC-520130	DTL Phase 1, Unit 1 - PR-52 from km 3.1 to 5.3	11-Apr-18	April 11, 2018	May 11, 2018	May 11, 2018	June 11, 2018	June 11, 2018	Constructora Santiago II	\$ 14,160,315.00	\$ 14,160,315			FHWA	
159	DTL (FHWA)	AC-520131	DTL Phase 2, Unit 1 - PR-52 from km 9.16 to 12.02	12-Oct-18	October 1, 2018	November 11, 2018	October 24, 2018	December 12, 2018	December 13, 2018	Ferroval Agroman	\$ 18,956,788.00	\$ 18,956,788			FHWA	
160	Regular FHWA	AC-520133	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 66.00 al 71.60	16-Aug-18	August 16, 2018	October 15, 2018	September 21, 2018	November 15, 2018	December 6, 2018	Del Valle Group	\$ 16,256,000.00	\$ 16,256,000			FHWA	
161	Regular FHWA	AC-520134	Highway Safety Improvements of PR-52 from km 52.3 to 55.5	20-Jul-19	July 24, 2019	August 31, 2019	August 15, 2019	October 12, 2019	September 30, 2019	R & F Asphalt Unlimited Inc.	\$ 4,533,208.40	\$ 4,533,208			FHWA	
162	Regular FHWA	AC-520135	PR-52 from km 95 to km 99	12-Feb-19	February 13, 2019	March 29, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Ferroval Agroman	\$ 7,060,788.00	\$ 7,060,788			FHWA	
163	Regular FHWA	AC-520137	Me													

6.1a Pre-Construction data

Program	Hard/Soft Costs	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	Original CIP Estimate (PP projection)	Variance (e.g., actual bid vs. original CIP estimate) (%)	Funding Source	Project Location Coordinates
176	DTL (FHWA)	AC 800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.63)	25-Aug-19	August 10, 2019	October 6, 2019	September 10, 2019	November 17, 2019	October 10, 2019	Constructora Santiago II	\$ 919,000.00	\$ 919,000			FHWA	
177	Regular FHWA	AC 800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-921 from Km. 0.0 to Km. 4.1, Las Piedras	19-Aug-19	August 6, 2019	September 30, 2019	September 9, 2019	November 11, 2019	October 15, 2019	Lujani General Contractor Inc.	\$ 2,053,218.00	\$ 2,053,218			FHWA	
178	Regular FHWA	AC 800599	Correction of Damages in Bridge #171 Over Guayanes River at Cda Ceiba St. km 0.2, Penuelas	1-Mar-21	October 17, 2020	April 12, 2021	April 16, 2021	May 24, 2021	June 16, 2021	Maglez Engineering Corp.	\$ 161,057.90	\$ 161,058			FHWA	
179	Regular FHWA	AC 800601	FULL DEPTH BRIDGE CONCRETE DECK REPAIR FOR BRIDGE NO. 1657 OVER LA PLATA RIVER AT PR-861, km. 10.5 MUNICIPALITY OF TULA ALTA	15-Dec-20		January 26, 2021	January 20, 2022	March 8, 2021	March 8, 2021	JM Caribbean Builders, Inc.	\$ 326,440.00	\$ 326,440			FHWA	
180	Regular FHWA	AC 800604	Bridge Deck Replacement at Bridge #443 Over Zaqueira Channel at PR-951 km 5.1, Municipality of Loiza and Partial closure of Northbound lane of Bridge #116 Over Ceiba Creek at PR3 km 53.3 Municipality of Ceiba	4-Mar-21	March 4, 2021	April 15, 2021	April 30, 2021	May 27, 2021	June 16, 2021	Constructora Hartmann	\$ 626,039.00	\$ 626,039			FHWA	
181	Regular FHWA	AC 800608	Installation of Modular Steel Bridge Over Carama River, Off PR-310, km 0.3, Municipality of Moca	25-May-21	June 25, 2021	July 6, 2021	August 2, 2021	August 17, 2021	November 18, 2021	Tamrio	\$ 878,900.00	\$ 878,900			FHWA	
182	Regular FHWA	AC 800610	Abutment Repairs for Bridge No. 284 at PR-139, km 23.4, Sonce	16-Mar-21	March 16, 2021	April 27, 2021	May 16, 2021	June 8, 2021	July 16, 2021	Desarrolladora JA	\$ 559,475.00	\$ 559,475			FHWA	
183	Regular FHWA	AC 991202	Bridge #1058 over Rd Grande de Loiza, PR-9912 Km 0.1, Caguas Ward, San Lorenzo	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000			FHWA	
184	Regular FHWA	Various	Critical bridges & Rehab	1-Feb-19	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 1, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362			FHWA	

6.1b CP data																									
AC #	Pre/Post-Maria	Project Type	Contract/Project Type (FOMB KPI)	Project Description	Region	Road Number	Project KM Bgn	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost Increase/Decrease	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	
1	000545	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Rehabilitation of Cable Stayed Bridge No. 3000 over La Plata River, Km. 18.75	Norte	5	18.75	Ing. Moraima Figueroa	Fernoval Construcción PR, LLC	FHWA Regular	\$25,969,680.00	\$25,969,680.00	0%	\$25,969,680.00	-	0%	\$0	0%	\$25,969,680.00	31-Oct-22	21-Jul-24	630	21-Jul-24	
2	000814	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-8 From Km. 0.00 to Km. 4.60	Metro	8	0.00	4.60	Ing. Vivian L. De Jesús Rivera	Del Valle Group, SP	\$8,686,000.00	\$9,157,166.08	5%	\$9,157,166.08	471,166.08	5%	\$3,565,249	39%	\$5,591,917.01	10-Sep-21	2-Jan-23	480	28-Apr-23	
3	000915	Pre-Maria	Congestion management	Singular Regular (Without Bonus)	Carretera PR-9 Desde Avenida Las Américas Hasta PR-132	Sur	9		Ing. Damián Santiago Torres	LPC & D, Inc.	FHWA Regular	\$45,499,874.20	\$51,208,302.76	13%	\$51,208,302.76	5,708,428.56	13%	\$45,057,287	88%	\$6,151,015.96	29-Jul-14	8-Jan-18	1200	30-Apr-22	
4	001873	Post-Maria	Signing and guardrail	Emergency Project	Hurricane Maria Efforts for Signing and Guardrails for PR-18 from Km. 0.00 to Km. 6.02	Metro	18	0.00	6.02	Ing. Marvin Sosa Gonzalez	JC & Associates Property Management Group, Inc.	Emergency Relief FHWA	\$1,558,215.00	\$1,687,010.49	8%	\$1,687,010.49	128,795.49	8%	\$650,685	39%	\$1,036,325.49	30-Mar-21	24-Mar-22	360	24-Mar-22
5	001874	Post-Maria	Illumination System Rehabilitation	Emergency Project	Rehabilitation of Lighting System Highway PR-18, from Int. PR-22 to Int. PR-21	Metro	18		Ing. Marvin Sosa Gonzalez	Del Valle Group, SP	Emergency Relief FHWA	\$3,979,000.00	\$4,563,624.00	15%	\$4,563,624.00	584,624.00	15%	\$3,828,731	94%	\$734,893.42	7-Jun-21	1-Jun-22	360	01-Jun-22	
6	002065	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a Seguridad Expreso Rafael Martínez Nadal, PR-20 km. 0.0-10.00	Metro	20	0.00	10.00	Ing. Juan C. Arroyo Ramirez	Desarrolladora IA, Inc.	FHWA Regular	\$19,469,055.00	\$25,734,099.40	33%	\$25,734,099.40	6,265,044.40	33%	\$21,384,056	83%	\$4,350,043.00	12-Aug-19	1-Feb-21	540	03-Jan-23
7	005384	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-33 From Km. 80.500 to Km. 94.00	Sur	53	86.83	94.00	Ing. Gladys Mejía Ortiz	Fernoval Agromán PR, LLC	FHWA Regular	\$15,500,000.00	\$15,585,344.00	1%	\$15,585,344.00	85,344.00	1%	\$6,191,532	40%	\$9,393,812.10	22-Nov-21	11-Nov-23	720	11-Nov-23
8	005386	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-33 From Km. 80.586 to Km. 86.529	Sur	53	80.89	86.83	Ing. María M. Rivera Santiago	Del Valle Group, SP	FHWA Regular	\$9,892,000.00	\$10,018,182.04	1%	\$10,018,182.04	126,182.04	1%	\$2,628,313	26%	\$7,389,868.87	1-Nov-21	31-Oct-23	730	31-Oct-23
9	005390	Post-Maria	Illumination System Rehabilitation	Emergency Project	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-53 From Km. 0.0 to Km. 43.9	Este	53	0.00	43.90	Ing. Juan A. Arroyo Torres	AMI Electric, Inc.	FHWA Regular	\$6,835,740.97	\$6,835,740.97	0%	\$6,835,740.97	-	0%	\$566,569	8%	\$6,269,171.61	24-Feb-22	19-May-23	450	19-May-23
10	006639	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Seguridad Autopiata Roberto Sánchez Viesla, PR-66 km. 0.00 a 20.00	Este	66	0.00	20.00	Ing. Angel L. Santiago Calaraz	Caribbean Sign Supplies Manufacturers, Inc.	FHWA Regular	\$9,141,778.00	\$13,983,103.59	49%	\$13,983,103.59	4,841,325.59	49%	\$12,672,034	93%	\$1,311,069.98	8-Jan-19	2-Mar-20	420	13-Jun-22
11	010166	Post-Maria	Others	Singular Regular (Without Bonus)	Veeda Ciclista (Proyecto Earmarked)	Norte	166		Sr. Rafael J. Morales De Jesús	Magez Engineering and Contractor Corporation	Earmarked	\$4,946,977.00	\$5,764,159.30	17%	\$5,764,159.30	817,182.30	17%	\$685,284	12%	\$5,078,874.98	28-Sep-20	21-Nov-21	420	01-Oct-23	
12	010266	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Improvements To Bridge 1096 Over Guaynabo River Road PR-102, Municipality of San German	Oeste	102	35.40			Del Valle Group, SP	FHWA Regular	\$15,415,000.00	\$15,415,000.00	0%	\$15,415,000.00	-	0%	\$960	0%	\$15,414,040.00	22-Jul-22	8-Oct-24	610	08-Oct-24
13	011535	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Carretera PR-115, Kilómetros: 0.00 a 10.84	Oeste	115	0.00	10.84	Ing. Ivonne Rivera Orsini	T Transporte Rodríguez Asfalto, Inc.	FHWA Regular	\$5,985,403.00	\$7,995,614.30	34%	7,995,614.30	2,010,211.30	34%	\$5,806,424	70%	\$2,389,190.01	4-Nov-19	26-Jan-21	450	30-Jun-22
14	012324	Pre-Maria	Landslides	Emergency Project	Corrección de Deslizamientos En Carretera PR-123 Kilómetro 26.9 Desde Estación 1+00.00 Hasta la Estación 2+45.00	Sur	123	26.90		Ing. Wilfredo Guzmán Senaroz	Obralec Contratista General, Inc.	FHWA Regular	\$320,255.00	\$1,348,557.10	323%	1,348,557.10	1,028,302.10	323%	\$147,500	11%	\$1,201,057.21	19-Sep-16	17-Mar-17	180	31-Mar-22
15	012329	Post-Maria	Landslides	Emergency Project	Trabajos de Emergencia para la Corrección de Deslizamientos Carretera PR-123 Kilómetros 34.80,37.80,42.00,44.1 y 44.30 (Huracán María)	Sur	123	34.80	44.30	Ing. Khal El Ahi	Obralec Contratista General, Inc.	FHWA Regular	\$905,874.00	\$3,867,868.24	327%	3,867,868.24	2,962,014.24	327%	\$3,761,666	97%	\$106,222.51	11-Feb-19	11-Apr-19	60	18-Nov-22
16	012331	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Reconstrucción y Rehabilitación del Pavimento Carretera PR-123	Sur	123	38.00	48.00	Ing. Francisco Conesa Osuna	Obralec Contratista General, Inc.	FHWA Regular	\$2,709,154.34	\$3,739,496.94	38%	3,739,496.94	1,030,332.60	38%	\$2,003,067	54%	\$1,736,429.49	25-Jan-21	21-Sep-21	240	02-Jan-24
17	014984	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a Seguridad PR-149, Kilómetros: 0.00 a 12.80	Norte	149	0.00	12.80	Ing. Ignacio Ríos	T Transporte Rodríguez Asfalto, Inc.	FHWA Regular	\$8,152,516.50	\$10,202,806.50	25%	\$10,202,806.50	2,050,290.00	25%	\$5,142,404	50%	\$5,060,202.52	14-Feb-20	4-Nov-21	630	08-Dec-22
18	015235	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 a 11.25	Norte	152	0.00	11.25	Ing. Jose A. García Moreno	R/O Rental Equipment	FHWA Regular	\$2,404,528.50	\$3,388,008.70	41%	3,388,008.70	983,480.20	41%	\$1,733,822	51%	\$1,654,386.31	13-Nov-18	9-Aug-19	270	11-Jul-22
19	015237	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Safety Improvements Highway PR-152, Kilómetros: 13.65 to 20.50	Norte	152	13.65	20.50	Ing. Raúl Ocaso Fernández	Gil Engineering Group, Inc.	FHWA Regular	\$1,467,868.00	\$2,911,878.00	98%	2,911,878.00	1,444,010.00	98%	\$1,648,838	57%	\$1,263,040.10	13-Nov-18	9-Aug-19	270	01-May-22
20	015683	Post-Maria	Landslides	Emergency Project	Minor Landslides Repairs Program at PR-159 Km. 4.2	Norte	156	4.20			GUEVAREZ & GUEVAREZ, CORP.	FHWA Regular	\$114,329.00	\$114,329.00	0%	\$114,329.00	-	0%	\$0	0%	\$114,329.00	11-Mar-22	8-Jul-22	120	14-Jul-22
21	017630	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-176 From Km. 0.00 to Km. 4.00	Metro	176	0.00	4.00	Ing. Luis R. Pastor Reyes	Puerto Rico Asphalt, LLC	FHWA Regular	\$3,137,499.00	\$4,027,901.00	28%	\$4,027,901.00	890,402.00	28%	\$340,507	8%	\$3,687,393.86	1-Jun-21	25-Jul-22	420	08-Sep-22
22	018193	Post-Maria	Safety Improvements	Singular Regular (Without Bonus)	Paseo Peatonal Elevado, Carretera PR-181 Intersección Calle Julio Andrés (Residencia El Prado)	Metro	181			Ing. Francisco M. Alvarado Barrios	LPC & D, Inc.	FHWA Regular	\$5,995,017.00	\$6,907,206.95	15%	6,907,206.95	912,189.95	15%	\$3,439,736	50%	\$3,467,470.72	20-Jan-20	14-Nov-20	300	25-Sep-22
23	018348	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-183 From Km. 0.00 to Km. 10.00	Este	183	0.00	10.00	Ing. Leandro Rodríguez Deppa	Fernoval Construcción PR, LLC	FHWA Regular	\$6,373,769.00	\$6,515,645.45	2%	6,515,645.45	141,876.45	2%	\$5,413,092	83%	\$1,102,553.40	30-Mar-21	22-Jun-22	450	20-Oct-22
24	018932	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction PR-180 From Km. 0.00 to Km. 11.00	Este	189	0.00	11.00	Ing. Ismael Chero Padilla	Design Build, LLC	FHWA Regular	\$5,949,990.00	\$6,182,868.90	4%	6,182,868.90	232,878.90	4%	\$5,214,127	84%	\$968,742.03	7-Jun-21	1-Jun-22	360	27-Feb-23
25	020311	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-203 From Km. 0.00 to Km. 7.10	Este	203	0.00	7.10	Ing. Luis A. Rodríguez Reyes	Del Valle Group, SP	FHWA Regular	\$9,676,000.00	\$14,427,986.64	49%	14,427,986.64	4,751,986.64	49%	\$5,295,618	37%	\$9,132,368.59	8-Jun-21	28-Nov-22	539	28-Jun-23
26	026124	Post-Maria	Safety Improvements	Design-Build	Paseos Peatonales Elevados (Diseño + Construcción) Expreso Román Baldorcy de Castro PR-26 Kilómetros: 4.10 y 4.60	Metro	26	4.10	4.60	Ing. Janet Vázquez Vázquez	Desarrolladora IA, Inc.	State Capex	\$7,430,375.00	\$10,046,750.00	35%	10,046,750.00	2,616,375.00	35%	\$4,109,233	41%	\$5,937,517.12	16-Mar-20	8-Jun-21	450	28-May-23
27	026125	Post-Maria	Illumination System Rehabilitation	Emergency Project	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-26 From Km. 1.7 to Km. 3.1	Metro	26	1.70	3.10	Ing. Israel Canot Hidalgo	Bermudez, Longo Diaz-Massó, LLC	Emergency Relief FHWA	\$1,825,292.00	\$2,050,652.00	12%	2,050,652.00	225,360.00	12%	\$594,409	29%	\$1,456,242.57	8-Jun-21	2-Jun-22	360	31-Aug-22
28	026126	Post-Maria	Signing and guardrail	Emergency Project	Hurricane Efforts for Signing and guardrail PR-26	Metro	26	0.00	15.00	Ing. Israel Canot Hidalgo	Líneas de Puerto Rico, Inc.	Emergency Relief FHWA	\$1,085,550.00	\$1,657,178.75	53%	1,657,178.75	571,628.75	53%	\$1,170,242	71%	\$486,937.12	18-Mar-21	12-Mar-22	360	27-Nov-22
29	077201	Post-Maria	Landslides	Emergency Project	Drainage Replacement and correction of landside at PR-772 Km. 5.8	Norte	772	5.80		Ing. Moraima Figueroa Morales	Empresas JBR, Inc.	FHWA Regular	\$326,519.06	\$326,519.06	0%	\$326,519.06	-	0%	\$0	0%	\$326,519.06	21-Jul-22	17-Mar-23	240	17-Mar-23
30	081408	Post-Maria	Landslides	Emergency Project	Landslide Repairs at Highways PR-814, km 4.1 in the municipality of Naranjo	Norte	814	4.10		Ing. Alejandro Garb Arbage	LUJANI General Contractor, Inc.	FHWA Regular	\$267,311.00	\$267,311.00	0%	\$267,311.00	-	0%	\$53,826	20%	\$213,485.22	3-Jun-22	29-Nov-22	180	29-Nov-22
31	086121	Post-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Road PR-861 Improvements to Bridge #1857, Km. 11.0 Contorno	Norte	861	11.00		Ing. Alejandro Garb Arbage	Tamiro, Inc.	FHWA Regular	\$7,470,559.00	\$7,470,559.20	0%	7,470,559.20	0.20	0%	\$21,385	0%	\$7,449,174.20	9-May-22	30-Oct-23	540	30-Oct-23
32	086123	Post-Maria	Landslides	Emergency Project	Retaining Structure & road retrofit, PR-861 Km. 7.10, Burcaboncos Ward	Norte	861	7.10		Ing. Moraima Figueroa Morales	C/O Construction Corp.	FHWA Regular	\$498,685.00	\$1,466,432.30	194%	1,466,432.30	967,747.30	194%	\$1,082,537	74%	\$383,894.83	29-Nov-21	27-May-22	180	27-May-22
33	093001	Post-Maria	Congestion management	Singular Regular (Without Bonus)	Reconstrucción de Rampa Num. 2 en la intersección de las Carreteras PR-30 y 9030	Este	30			Ing. Leandro Rodríguez Deppa	Piloto Construction, LLC	Earmarked	\$3,627,000.00	\$3,213,800.20	-11%	3,213,800.20	(413,199.80)	-11%	\$2,660,351	83%	\$553,448.18	2-Dec-19	26-Sep-20	300	28-Jun-22
34	100081	Post-Maria	Landslides	Emergency Project	Corrección de deslizamientos PR-10, Km. 4.3 y 43.90	Norte	10	43.00	43.90	Ing. Alejandro E Garb Arbage	Piloto Construction, LLC	Emergency Relief FHWA	\$7,347,080.00	\$7,578,227.09	3%	7,578,227.09	231,147.09	3%	\$5,735,302	76%	\$1,842,925.41	16-Mar-20	9-May-21	420	09-May-21
35	100248	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-1 From Km. 25.94 to Km. 32.00	Este	1	25.94	32.00	Ing. Dayna Pérez Zapata	Design Build, LLC	FHWA Regular	\$13,550,300.00	\$13,550,300.00	0%	\$13,550,300.00	-	0%	\$827,505	6%	\$12,722,795.30	22-Nov-21	11-Dec-23	750	11-Dec-23
36	111135	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Mejoras a la Carretera PR-111, Kilómetros: 0.00 a 20.00	Oeste	111	0.00	20.00	Ing. Víctor M. Medina Badilla	Super Asphalt Pavement Corporation	Earmarked	\$6,423,334.50	\$7,902,763.61	23%	7,902,763.61	1,479,429.11	23%	\$6,363,342	61%	\$1,539,421.25	7-Oct-19	29-Dec-20	450	16-Dec-22
37	111136	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Mejoras a Carretera PR-111 Kilómetros: 10.00 a 20.00	Oeste	111	10.00	20.00	Ing. Hector Martel Barbera	LPC Contractors, Inc.	Earmarked	\$8,168,979.00	\$12,035,919.35	47%	12,035,919.35	3,866,940.35	47%	\$6,733,479	66%	\$5,302,440.53	12-Nov-19	3-Feb-21	450	31-Dec-22
38	148506	Post-Maria																							

6.1b CP data																									
AC #	Pre-Post-Maria	Project Type	Contract/Project Type (OMB KP)	Project Description	Region	Road Number	Project KM Bgn	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost Increase/Decrease	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	
40	200022	Post-Maria	Traffic Signals	Emergency Project	Rehabilitation of the Video Image Detection System (VDS) Ponce, Moca, Aguadilla, Mayaguez and Humaguaya	Oeste				Martel, Inc.		\$939,691.00	\$939,691.00	0%	\$939,691.00	-	0%	\$11,300	1%	\$928,391.00	11-Jul-22	6-Jan-23	180	17-Jan-23	
41	200023	Post-Maria	Traffic Signals	Emergency Project	Rehabilitation of the Video Image Detection System (VDS)	Metro				Unique Builders, Inc.		\$914,050.00	\$914,050.00	0%	\$914,050.00	-	0%	\$0	0%	\$914,050.00	7-Nov-22	2-Sep-23	300	02-Sep-23	
42	200024	Post-Maria	Traffic Signals	Emergency Project	Rehabilitation of the Video Image Detection System (VDS) Rio Grande, Luquillo, Fajardo, Caguas, San Juan, Trujillo Alto and Guaynabo	Este				Bonneville Contracting & Technology Group, LLC		\$927,200.00	\$927,200.00	0%	\$927,200.00	-	0%	\$0	0%	\$927,200.00	1-Nov-22	27-Aug-23	300	27-Aug-23	
43	200029	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Repairs of Bridges PR-2 from Km. 187.4 to 195.5	Oeste	2	187.40	195.50	Tamrio, Inc.		\$783,290.00	\$783,290.00	0%	\$783,290.00	-	0%	\$109,676	14%	\$673,614.00	15-Aug-22	11-Jan-23	150	11-Jan-23	
44	200286	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction of PR-2 from Km. 185.80 to Km. 195.00	Oeste	2	185.80	195.00	Del Valle Group, SP		\$37,871,000.00	\$37,871,000.00	0%	\$37,871,000.00	-	0%	\$402,955	1%	\$37,468,045.45	22-Jul-22	1-Jan-26	1200	01-Jan-26	
45	200298	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction of PR-2 from Km. 180.0 to Km. 182.0	Oeste	2	180.00	182.00	Ing. Yantza Cordero Bonilla	Transporte Rodriguez Asafallo, Inc.		\$8,286,184.00	\$8,409,594.00	1%	\$8,409,594.00	123,410.00	1%	\$2,274,161	27%	\$6,135,432.86	24-Feb-22	19-May-23	450	19-May-23
46	210001	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Replacement of Superstructure for BR # 2059 OFF PR-108 Over Yaguez River	Oeste				Tamrio, Inc.		\$879,434.00	\$879,434.00	0%	\$879,434.00	-	0%	\$0	0%	\$879,434.00	5-Sep-22	2-May-23	240	02-May-23	
47	210002	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Installation of Steel Frame for Bridge No. 1133 Over Creek at off PR-200, Km. 0.7	Este	200	0.70		Harry Auto Kod, Inc.		\$398,550.00	\$398,550.00	0%	\$398,550.00	-	0%	\$0	0%	\$398,550.00	24-Oct-22	22-Mar-23	150	22-Mar-23	
48	210003	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-6 From Km. 0.00 to Km. 2.00	Metro	6	0.00	2.00	Ing. Axel Carrasquillo Cuevas	Fernand Construction PR, LLC		\$5,267,418.00	\$5,277,328.00	0%	\$5,277,328.00	9,910.00	0%	\$482,114	9%	\$4,795,214.08	12-May-22	2-Nov-23	540	02-Nov-23
49	210005	Post-Maria	Bridge Preservation	Singular Regular (Without Bonus)	Preservation of Bridge No. 2026 & No. 2025, PR-10 Km. 38 & 39.1	Norte	10	39.6, 39.1		Ing. Amílcar Neves Santiago	Tamrio, Inc.		\$2,444,376.00	\$2,444,376.00	0%	\$2,444,376.00	-	0%	\$20,306	0%	\$2,424,070.25	23-Mar-22	18-Sep-22	180	04-Apr-23
50	220007	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-137 From Km. 0.00 to Km. 9.00	Norte	137	0.00	9.00	Ing. Solimar Santiago Reyes	Puerto Rico Asphalt, LLC		\$9,099,302.00	\$9,099,302.00	0%	\$9,099,302.00	-	0%	\$3,000	0%	\$9,096,302.00	11-Jul-22	30-Apr-24	600	30-Apr-24
51	220040	Post-Maria	Landslides	Emergency Project	Reparación de Carreteras PR-184, Km. 6.1, PR-501, Km. 12.5 Y PR-3, Km. 121.4	Este	Various			Ing. Leandro Rodríguez Deppa	Constructora I Melendez, LLC		\$791,318.00	\$791,318.00	0%	\$791,318.00	-	0%	\$183,760	23%	\$607,558.00	8-Jul-22	2-Jul-23	300	02-Jul-23
52	220062	Post-Maria	Safety Improvements	Emergency Project	Maintenance of Pavement Markings, PR-18, PR-52	Metro	Various					\$982,000.00	\$982,000.00	0%	\$982,000.00	-	0%	\$0	0%	\$982,000.00	4-Nov-22	2-May-23	180	02-May-23	
53	300127	Post-Maria	Illumination System Rehabilitation	Emergency Project	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-30 From Km. 6.6 to Km. 7.7 and From Km. 14.4 to Km. 29.5	Este	30	6.70	29.50	Ing. Emelyn Serrano Medina	Martel, Inc.	Emergency Relief FHWA	\$3,061,734.20	\$4,170,436.48	36%	4,170,436.48	1,108,702.28	36%	\$2,283,388	55%	\$1,887,048.26	12-Jul-21	4-Sep-22	420	22-Sep-23
54	301143	Post-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Repair of Bridge over Ceiba Creek, at PR-3 Km. 53.4	Este	3	53.40		Ing. Pamela Ortiz Olmo	Fernand Construction PR, LLC		\$8,237,976.00	\$8,237,976.00	0%	\$8,237,976.00	-	0%	\$271,801	3%	\$7,966,175.25	28-Jun-22	20-Sep-23	450	20-Sep-23
55	301145	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-3 From Km. 14.40 to Km. 18.80	Este	3	14.40	18.80	Ing. Dixon Vargas Mantuano	Super Asphalt Pavement Corporation		\$9,622,284.00	\$9,622,284.00	0%	\$9,622,284.00	-	0%	\$6,700	0%	\$9,615,584.00	21-Jun-22	9-Jun-24	720	09-Jun-24
56	411901	Post-Maria	Congestion management	Singular Regular (Without Bonus)	Carreteras PR-4119, Conector entre la Carretera PR-119 y la calle Ramón Rivera.	Oeste	4119				Carro & Carro Enterprises, Inc.		\$18,320,000.00	\$18,320,000.00	0%	\$18,320,000.00	-	0%	\$0	0%	\$18,320,000.00	19-Dec-22	9-Aug-24	600	09-Aug-24
56	520120	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Rehabilitación del Pavimento y Reconstrucción Autopista Luis A. Ferré PR-52 Kilómetros: 99.0 a 102.10	Sur	99.00	102.10	Agriñ. Luis A. Vélez Echevarría	Fernand Construction PR, LLC	FHWA Regular	\$12,291,988.00	\$14,149,254.99	15%	14,149,254.99	1,857,266.99	15%	\$12,012,151	85%	\$2,137,103.53	9-Nov-20	31-Jul-22	630	14-Feb-23	
57	520125	Post-Maria	Bridge Preservation	Singular Regular (Without Bonus)	Preservación de los Puentes Núm. 2038 y 2039, Autopista Luis A. Ferré PR-52.	Sur	52	49.80		Ing. Juan M. Colón Colón	LPC & D, Inc.	FHWA Regular	\$5,899,914.00	\$7,321,195.00	24%	7,321,195.00	1,421,281.00	24%	\$5,379,515	73%	\$1,941,679.73	28-Oct-19	18-Jan-21	450	17-Mar-22
58	520129	Post-Maria	Others	Singular Regular (Without Bonus)	Conversion of Juana Diaz Toll Facility to a Truck Weight & Inspection Station at PR-52, Municipality of Juana Diaz	Sur	52			EJ Construction, SE		\$6,982,004.00	\$6,982,004.00	0%	\$6,982,004.00	-	0%	\$491,139	7%	\$6,490,865.05	1-Aug-22	22-Jan-24	540	22-Jan-24	
59	520139	Post-Maria	Illumination System Rehabilitation	Emergency Project	ER Permanent Repair Lighting PR-52 (Km. 15 to Km. 60.52 (DOR L1-D1))	Este	52			Prime Electric, Corp.		\$11,022,884.00	\$11,022,884.00	0%	\$11,022,884.00	-	0%	\$24,484	0%	\$10,998,400.00	26-Jun-22	21-Aug-23	422	21-Aug-23	
60	520144	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Rehabilitación del Pavimento y Reconstrucción Autopista Luis A. Ferré, PR-52, Kilómetros: 38.00 a 49.00	Sur	49.00	38.00	49.00	Ing. Gerardo Torres Ortiz	Del Valle Group, SP	FHWA Regular	\$13,656,000.00	\$14,494,632.50	6%	14,494,632.50	838,632.50	6%	\$11,288,560	78%	\$3,206,072.50	12-Nov-19	4-May-21	540	23-May-23
61	520146	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction PR-52 from Km. 102.1 to Km. 106.0	Sur	102.10	106.00		Ing. Ana S. Jimenez Fernandini	Desarrolladora JA, Inc.	FHWA Regular	\$17,698,410.50	\$17,698,410.50	0%	\$17,698,410.50	-	0%	\$4,661,362	26%	\$13,037,048.20	23-Aug-21	14-Apr-23	600	18-Aug-23
62	800470	Pre-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Reemplazo del Puente Núm. 982 Sobre PR-18, Carretera PR-30, kilómetro 4.1	Este	30	4.10		Ing. Regino Navarro Rodríguez	Constructora Santiago & Corporacion		\$11,143,902.00	\$16,287,532.21	46%	16,287,532.21	5,123,630.21	46%	\$12,630,889	78%	\$3,656,642.80	29-Sep-16	23-Sep-17	300	20-Oct-22
63	800510	Post-Maria	Others	Singular Regular (Without Bonus)	DTL Noise Barrier	Metro	52			Ing. Astrid Pagés Flores	EJ CONSTRUCTION, SE	FHWA Regular	\$4,015,004.00	\$4,024,804.00	0%	4,024,804.00	9,800.00	0%	\$20,755	1%	\$4,004,049.00	23-Mar-22	17-Mar-23	300	17-Mar-23
64	800604	Post-Maria	Bridge Repair	Emergency Project	Bridge Deck Replacement and Installation of Exterior Steel Beams at Bridge No. 443 over Zecueira Channel at PR-60, Km. 5.1 & partial Closure at PR-3, Km. 53.3 Northbound at Bridge No. 116 over Ceiba Creek	Este	951			Ing. Pamela Ortiz Olmo	Constructora Hartmann, SE		\$628,039.00	\$1,843,464.00	194%	1,843,464.00	1,215,425.00	194%	\$274,748	15%	\$1,568,715.70	16-Jun-21	13-Nov-21	151	03-Aug-22
65	800608	Post-Maria	Modular Bridge	Emergency Project	Temporary Vehicular Modular Steel Bridge over Carama Creek at PR-110	Oeste	110			Ing. Emanuel Barreto Padin	Tamrio, Inc.	FHWA Regular	\$878,900.00	\$1,430,069.12	63%	1,430,069.12	551,169.12	63%	\$804,332	66%	\$625,737.59	31-Oct-21	28-Apr-22	180	31-Oct-22
66	800616	Post-Maria	Landslides	Emergency Project	Emergency Works for Repair of Mass Landslides at PR-340 Km. 1.4 @ 1.5, Luis Messa Hill	Oeste	349				Desarrolladora JA, Inc.		\$3,335,850.00	\$3,335,850.00	0%	\$3,335,850.00	-	0%	\$134,629	4%	\$3,201,220.60	23-Jun-22	18-Apr-23	300	18-Apr-23
67	800627	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	New Traffic signal and Safety Improvements to PR-137 Km. 11.95 & PR-634 Intersection	Norte	137	11.95		Ing. Raúl Osorio Fernández	Gil Engineering Group, Inc.		\$643,483.00	\$643,483.00	0%	\$643,483.00	-	0%	\$225,253	35%	\$418,230.07	7-Feb-22	5-Aug-22	180	03-Feb-23
68	800652	Post-Maria	Modular Bridge	Emergency Project	Installation of Temporary Vehicular Steel Beam Bridge PR-920 Km. 6.90	Este	920	6.90			Del Valle Group, SP		\$3,142,239.00	\$3,142,239.00	0%	\$3,142,239.00	-	0%	\$713,901	23%	\$2,428,337.92	8-Nov-22	4-Aug-23	270	04-Aug-23
69	801647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Constructora Nieves, Inc.	Metro	Various			Constructora Nieves, Inc.		\$200,000.00	\$850,000.00	325%	850,000.00	750,000.00	325%	\$123,302	13%	\$826,697.92	19-Sep-22	15-Jun-23	270	15-Jun-23	
69	801652	Post-Maria	Landslides	Emergency Project	Rockfall correction PR-52 Km. 49	Sur	52				LPC Contractors, Inc.		\$3,500,000.00	\$3,500,000.00	0%	\$3,500,000.00	-	0%	\$2,722,479	78%	\$777,521.50	16-Nov-22	13-Jul-23	240	13-Jul-23
70	802647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Unique Builders, Inc.	Metro	Various			Unique Builders, Inc.		\$200,000.00	\$200,000.00	0%	\$200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23	
70	802652	Post-Maria	Landslides	Emergency Project	Landslide Correction PR-156 Int. PR-770, Km. 32.0	Norte	156	32.60			JM Caribbean Builders, Corp.		\$1,345,326.88	\$1,345,326.88	0%	\$1,345,326.88	-	0%	\$0	0%	\$1,345,326.88	18-Oct-22	14-Jul-23	270	14-Jul-23
71	803597	Post-Maria	Landslides	Emergency Project	Landslide Correction PR-15 Km. 21.15 y PR-715 Km. 0.2, PR-713 Km. 0.0 - 0.3	Este	Various				Robles Asphalt, Corp.		\$649,853.60	\$649,853.60	0%	\$649,853.60	-	0%	\$0	0%	\$649,853.60	19-Dec-22	13-Dec-23	360	13-Dec-23
71	803647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Constructora Hartmann, SE	Norte	Various				Constructora Hartmann, SE		\$200,000.00	\$2,730,538.96	1265%	2,730,538.96	2,530,538.96	1265%	\$0	0%	\$2,730,538.96	19-Sep-22	15-Jun-23	270	15-Jun-23
71	804647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Constructora I Melendez, LLC	Sur	Various				Constructora I Melendez, LLC		\$200,000.00	\$5,473,785.00	2637%	5,473,785.00	5,273,785.00	2637%	\$2,842,587	54%	\$2,631,197.82	19-Sep-22	15-Jun-23	270	15-Jun-23
71	805647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Del Valle Group, SE	Este	Various				Del Valle Group, SE		\$200,000.00	\$1,617,136.99	709%	1,617,136.99	1,417,136.99	709%	\$0	0%	\$1,617,136.99	19-Sep-22	15-Jun-23	270	15-Jun-23
71	806647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Desarrolladora JA, SE	Oeste	Various				Desarrolladora JA, SE		\$200,000.00	\$2,584,391.06	1192%	2,584,391.06	2,384,391.06	1192%	\$0	0%	\$2,584,391.06	19-Sep-22	15-Jun-23	270	15-Jun-23

6.1b CP data

AC #	Pre-Post-Maria	Project Type	Contract/Project Type (OMB KPI)	Project Description	Region	Road Number	Project KM Bgn	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost Increase/Decrease	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date
807647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Design Build, LLC	Este	Various				Design Build, LLC		\$200,000.00	\$1,617,910.80	709%	1,617,910.80	1,417,910.80	709%	\$0	0%	\$1,617,910.80	19-Sep-22	15-Jun-23	270	15-Jun-23
808647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Robles Asphalt Corp	Sur	Various				Robles Asphalt Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$200,000	100%	\$0.00	19-Sep-22	15-Jun-23	270	15-Jun-23
809597	Post-Maria	Task Order	Emergency Project	Most Landslide Emergency Repair at PR-2 Km. 36.3 to 37.1	Norte	Various				Constructora Hartmann, SE		\$2,310,992.00	\$2,310,992.00	0%	2,310,992.00	-	0%	\$0	0%	\$2,310,992.00	12-Dec-22	8-Aug-23	240	08-Aug-23
809647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Tamrio, Inc	Oeste	Various				Tamrio, Inc		\$200,000.00	\$1,845,910.00	823%	1,845,910.00	1,645,910.00	823%	\$0	0%	\$1,845,910.00	19-Sep-22	15-Jun-23	270	15-Jun-23
810597	Post-Maria	Landslides	Emergency Project	Repairs of Damages at Highways PR 501 Kms. 0.0 to 1.4 (Juana Diaz), PR-5141 Km. 1.1 (Jayuya) and PR-500 Kms. 0.3 y 0.8 (Adjuntas)	Sur	Various				Robles Asphalt, Corp.		\$376,541.00	\$376,541.00	0%	376,541.00	-	0%	\$0	0%	\$376,541.00	17-Oct-22	14-Apr-23	180	21-Apr-23
810647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Novan General Contractor, Inc.	Norte	Various				Novan General Contractor, Inc.		\$450,000.00	\$6,330,076.87	1507%	6,330,076.87	5,880,076.87	1507%	\$0	0%	\$6,330,076.87	19-Sep-22	15-Jun-23	270	15-Jun-23
811579	Post-Maria	Landslides	Emergency Project	Reparación de Deslizamientos Carretera PR-143, Kilómetro: 56.10	Norte	143	56.10		Ing. Jose A Garcia Marrero	CAC Drepso Builders LLC	Emergency Relief FHWA	\$2,217,000.00	\$2,752,367.70	24%	2,752,367.70	536,367.70	24%	\$1,356,972	49%	\$1,395,395.69	3-Aug-20	27-Aug-21	390	23-Feb-23
811597	Post-Maria	Landslides	Emergency Project	Emergency Works for Minor Landslide Repair (grape P3) PR-149 km 32.7 and 32.8	Norte	149	32.732.8		Agim. Rafael Morales De Jesus	Desarrolladora JA	Emergency Relief FHWA	\$995,190.00	\$1,221,290.00	23%	1,221,290.00	226,100.00	23%	\$147,076	12%	\$1,074,214.00	16-Jun-21	13-Dec-21	181	30-Aug-22
811647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Piloto Construction	Norte	Various				Piloto Construction		\$450,000.00	\$1,894,626.10	321%	1,894,626.10	1,444,626.10	321%	\$449,725	24%	\$1,444,901.49	19-Sep-22	15-Jun-23	270	15-Jun-23
812597	Post-Maria	Landslides	Emergency Project	Landslide Correction PR-144 Km. 16.6, PR-149 Km. 28.56, 29.05	Norte	Various			Ing. Rafael J. Morales De Jesus	Novan General Contractor, Inc.		\$599,956.50	\$599,956.50	0%	599,956.50	-	0%	\$37,680	6%	\$562,276.50	24-Jun-22	22-Jul-22	180	22-Jul-22
812647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Empresas JBR, Inc.	Norte	Various				Empresas JBR, Inc.		\$450,000.00	\$2,070,854.49	460%	2,070,854.49	1,620,854.49	460%	\$322,535	16%	\$1,748,319.09	19-Sep-22	15-Jun-23	270	15-Jun-23
813579	Post-Maria	Landslides	Emergency Project	San Sebastian Landslide Corrections Hurricane Maria at PR 119 oSite 68, PR-119, km. 44 oSite 69, PR-119, km. 44.2 oSite 70, PR-119, km. 44.3	Oeste	119			Ing. Luis A Pérez Rodriguez	LUAJMI General Contractor, Inc.	Emergency Relief FHWA	\$833,531.80	\$2,565,564.60	208%	2,565,564.60	1,732,032.80	208%	\$230,697	9%	\$2,334,867.15	19-Nov-20	17-Jul-21	241	30-Jun-23
813597	Post-Maria	Landslides	Emergency Project	Most Landslides Emergency Repairs for Various Sites at PR 149 Km 35.9 and Km 36.2; PR 146 at Km. 16.3	Norte	Various			Agim. Rafael Morales De Jesus	Gil Engineering Group	Emergency Relief FHWA	\$719,801.00	\$706,301.00	-2%	706,301.00	(13,500.00)	-2%	\$348,310	49%	\$357,990.70	16-Jun-21	13-Dec-21	181	25-Apr-22
813647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Construcciones Jose Camps, SE	Sur	Various				Construcciones Jose Camps, SE		\$450,000.00	\$3,410,927.71	658%	3,410,927.71	2,960,927.71	658%	\$233,573	7%	\$3,177,354.59	19-Sep-22	15-Jun-23	270	15-Jun-23
814647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Oribatec Contratista General, Inc	Sur	Various				Oribatec Contratista General, Inc.		\$450,000.00	\$1,072,695.25	138%	1,072,695.25	622,695.25	138%	\$0	0%	\$1,072,695.25	19-Sep-22	15-Jun-23	270	15-Jun-23
815597	Post-Maria	Landslides	Emergency Project	Most Landslides Emergency Repairs at PR 445 Km 3.5	Oeste	445	3.50			Nieves & Nieves, Engineers and Contractors, Inc.		\$452,690.00	\$452,690.00	0%	452,690.00	-	0%	\$0	0%	\$452,690.00	31-Oct-22	29-Mar-23	150	29-Mar-23
815647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - EJ Construction SE	Oeste	Various				EJ Construction SE		\$450,000.00	\$450,000.00	0%	450,000.00	-	0%	\$449,992	100%	\$8.05	19-Sep-22	15-Jun-23	270	15-Jun-23
816647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Harry Auto Kool, Inc	Este	Various				Harry Auto Kool, Inc		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
817647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Antonio & M. Construction, Inc	Este	Various				Antonio & M. Construction, Inc		\$200,000.00	\$451,015.40	126%	451,015.40	251,015.40	126%	\$0	0%	\$451,015.40	19-Sep-22	15-Jun-23	270	15-Jun-23
818647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Luján General Contractors, Inc	Norte	Various				Lujan General Contractors, Inc		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
819647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Nieves y Nieves Engineers and Contractors	Norte	Various				Nieves y Nieves Engineers and Contractors		\$200,000.00	\$919,495.00	360%	919,495.00	719,495.00	360%	\$0	0%	\$919,495.00	19-Sep-22	15-Jun-23	270	15-Jun-23
820647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Gill Engineering Group, Corp.	Norte	Various				Gill Engineering Group, Corp.		\$200,000.00	\$1,574,204.08	687%	1,574,204.08	1,374,204.08	687%	\$0	0%	\$1,574,204.08	19-Sep-22	15-Jun-23	270	15-Jun-23
821647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Guevrez & Guevrez Corp	Norte	Various				Guevrez & Guevrez Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
822647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JM Caribbean Builders Corporation	Norte	Various				JM Caribbean Builders Corporation		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
823647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - BIM Contractors, LLC	Oeste	Various				BIM Contractors, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
824647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Transporte Rodriguez Asfalto, Inc	Oeste	Various				Transporte Rodriguez Asfalto, Inc		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
825647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - CJO Construction, Corp	Norte	Various				CJO Construction, Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
826647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - HDT Group, Corp	Este	Various				HDT Group, Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
827536	Post-Maria	Task Order	Emergency Project	Obras De Emergencia - Huracan Maria/Ima [Task Order Assigned]	Norte	Various				Santa & Co. Corp		\$2,000,000.00	\$2,623,604.16	31%	2,623,604.16	623,604.16	31%	\$2,125,678	81%	\$497,926.20	5-Oct-17	2-Apr-18	180	23-Sep-22
827647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Tropical Asphalt Solutions Corp.	Oeste	Various				Tropical Asphalt Solutions Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
828647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JIM Construction Corp	Oeste	Various				JIM Construction Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
829647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - CSCG, Inc.	Oeste	Various				CSCG, Inc.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
830647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Three O, LLC	Sur	Various				Three O, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
831647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Novel Construction LLC	Metro	Various				Novel Construction LLC		\$500,000.00	\$500,000.00	0%	500,000.00	-	0%	\$0	0%	\$500,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
832647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Ferrovial Construcción PR, LLC	Este	Various				Ferrovial Construcción, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
833647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Tamrio, Inc.	Norte	Various				Tamrio, Inc.		\$400,000.00	\$400,000.00	0%	400,000.00	-	0%	\$0	0%	\$400,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
834647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - NC Contractors & Rental, Inc	Metro	Various				NC Contractors & Rental, Inc		\$350,000.00	\$350,000.00	0%	350,000.00	-	0%	\$0	0%	\$350,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
835647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Martel Inc. Systems Integrators	Metro	Various				Martel Inc. Systems Integrators		\$700,000.00	\$700,000.00	0%	700,000.00	-	0%	\$0	0%	\$700,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
836647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - HDT Group Corp.	Metro	Various				HDT Group Corp.		\$350,000.00	\$350,000.00	0%	350,000.00	-	0%	\$0	0%	\$350,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
837647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - EJ Construction, SE	Sur	Various				EJ Construction, SE		\$350,000.00	\$350,000.00	0%	350,000.00	-	0%	\$0	0%	\$350,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
838647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - J&J Builders Construction Group	Este	Various				J&J Builders Construction Group, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
839647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Reva Construction	Sur	Various				Reva Construction		\$400,000.00	\$400,000.00	0%	400,000.00	-	0%	\$0	0%	\$400,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23

6.1b CIP data

AC #	Pre-Post-Maria	Project Type	Contract/Project Type (OMB KPI)	Project Description	Region	Road Number	Project KM Begin	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost Increase/Decrease	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date
840647	Post-Maria	Task Order	Emergency Project	Emergency Repair Works Hurricane Fiona - Obralec Contratista General, Inc	Este	Various				Obralec Contratista General, Inc.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22	15-Jun-23	270	15-Jun-23
842579	Post-Maria	Landslides	Emergency Project	Landslide Repair PR-865 KM. 0.9	Norte	865	0.90			Novel Construction LLC		\$3,654,380.00	\$3,654,380.00	0%	3,654,380.00	-	0%	\$0	0%	\$3,654,380.00	19-Dec-22	9-Aug-24	600	09-Aug-24
897579	Post-Maria	Landslides	Emergency Project	Rehabilitacion del Puente Num. 1058 Sobre Rio Grande de Loba, Carretera PR-9912, Kilómetro: 0.1, Barrio Cayaguas	Este	N/A			Ing. Angel L. Santiago Galarza	CAC Cresso Builders, LLC	FHWA Regular	\$3,730,000.00	\$4,932,738.83	32%	4,932,738.83	1,202,738.83	32%	\$4,019,688	81%	\$913,071.17	31-May-19	22-Aug-20	450	18-Aug-22
899579	Post-Maria	Landslides	Emergency Project	Landslide Repare at PR-158 Km. 17.80 and 18.00	Norte	156	17.00		Ing. Samuel Corchato Rodriguez	Obralec Contratista General, Inc.	Emergency Relief FHWA	\$985,736.00	\$1,403,751.50	42%	1,403,751.50	418,015.50	42%	\$623,593	44%	\$780,158.73	12-Jul-21	3-Nov-22	480	03-Nov-22
			Emergency Project	Landslide Repare at PR-158 Km. 17.80 and 18.00	Norte	156	17.00		LLUANA General Contractor, Inc.			\$2,113,531.00	\$2,113,531.00	0%	2,113,531.00	-	0%	\$45,484	2%	\$2,068,067.00	7-Aug-22	2-Jun-23	300	13-Jun-23

Summary CIP and SPI	Original	Revised	Projected
Total Program Cost (\$)	\$518,711,907	\$612,743,090	\$612,743,090
% Change in Total Program Cost		18.1%	18.1%
Sum of Project Duration (days)	57849	57,849	57849
% Change in Program Duration		30.4%	62.3%

Pre-Maria
Post-Maria

- Active Construction
- CEI
- Construction
- Construction Program Mngmt
- Data Collection (for KPIs)
- Design
- Design Build Management
- Design Oversight Program Management
- Environmental Support
- ER Program Support
- Feasibility Studies
- FINAL DESIGN & CEI
- General Support
- ITS
- NBIS
- Pre-Construction Program Management
- RHW
- SHSP
- State Planning & Research (SPR)
- TAMP
- TIM

FHWA Regular
State Capex
Discretionary
Emergency Relief FHWA
Abriendo Caminos
Earmarked

4/30/2022							
AC #	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	
1	000545	630	0%	21-Jul-24	-29%	630	0%
2	000814	596	24%	2-Apr-23	41%	570	19%
3	000915	2833	125%	3-Mar-23	99%	3140	149%
4	001873	360	0%	2-Dec-22	65%	613	70%
5	001874	360	0%	15-Apr-23	48%	678	88%
6	002065	1241	130%	3-Jan-23	80%	1241	130%
7	005384	720	0%	11-Nov-23	22%	720	0%
8	005386	730	0%	31-Oct-23	25%	730	0%
9	005390	450	0%	19-May-23	14%	450	0%
10	006639	1253	198%	14-Jan-23	82%	1468	260%
11	010166	1099	162%	20-Jul-23	56%	1026	144%
12	010266	810	0%	8-Oct-24	-10%	810	0%
13	011535	870	118%	31-Dec-22	79%	1154	186%
14	012324	2020	1022%	6-Dec-22	90%	2270	1161%
15	012329	1378	2187%	30-Nov-22	85%	1389	2215%
16	012331	1073	347%	2-Jan-24	43%	1073	347%
17	014984	1029	63%	8-Dec-22	78%	1029	63%
18	015235	1337	385%	11-Dec-22	85%	1450	452%
19	015237	1268	389%	4-Oct-22	89%	1422	427%
20	015683	126	5%	31-Dec-22	17%	296	147%
21	017630	465	11%	31-Dec-22	58%	579	38%
22	018193	980	227%	31-Mar-23	71%	1167	289%
23	018348	570	27%	20-Oct-22	70%	570	27%
24	018932	631	75%	27-Feb-23	52%	631	75%
25	020311	749	38%	26-Aug-23	40%	810	50%
26	026124	1170	160%	30-May-23	66%	1171	160%
27	026125	450	25%	1-Apr-23	49%	663	84%
28	026126	620	72%	27-Nov-22	66%	620	72%
29	077201	240	0%	17-Mar-23	-34%	240	0%
30	081408	180	0%	28-Nov-22	-19%	180	0%
31	086121	540	0%	30-Oct-23	-2%	540	0%
32	086123	180	0%	1-Sep-22	55%	277	54%
33	093001	940	213%	31-Oct-22	83%	1065	295%
34	100081	420	0%	17-Jan-23	78%	1038	147%
35	100248	750	0%	11-Dec-23	21%	750	0%
36	111135	1167	189%	15-Mar-23	75%	1256	179%
37	111136	1140	155%	31-Dec-22	79%	1140	155%
38	148506	724	141%	30-Nov-22	74%	829	176%
39	200021	360	0%	26-Jul-23	-26%	360	0%

4/30/2022							
AC #	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	
40	200022	191	0%	6-Jan-23	-40%	180	0%
41	200023	300	0%	2-Sep-23	-64%	300	0%
42	200024	300	0%	27-Aug-23	-62%	300	0%
43	200029	150	0%	11-Jan-23	-72%	150	0%
44	200286	1280	0%	1-Jan-26	-7%	1280	0%
45	200298	450	0%	19-May-23	14%	450	0%
46	210001	240	0%	2-May-23	-54%	240	0%
47	210002	150	0%	22-Mar-23	-119%	150	0%
48	210003	540	0%	2-Nov-23	-2%	540	0%
49	210005	378	110%	4-Apr-23	10%	378	110%
50	220007	690	0%	27-Mar-24	-12%	626	-9%
51	220040	360	0%	2-Jul-23	-19%	360	0%
52	220062	180	0%	2-May-23	-105%	180	0%
53	300127	803	91%	30-Jul-23	39%	749	78%
54	301143	450	0%	20-Sep-23	-13%	450	0%
55	301145	720	0%	9-Jun-24	-7%	720	0%
56	411901	600	0%	9-Aug-24	-39%	600	0%
57	520120	828	31%	29-Nov-22	72%	751	19%
58	520125	872	84%	31-Mar-23	73%	1251	178%
59	520129	540	0%	22-Jan-24	-17%	540	0%
60	520139	422	0%	21-Aug-23	-14%	422	0%
61	520144	1289	139%	23-May-23	70%	1289	139%
62	520146	726	21%	14-Oct-23	32%	783	31%
63	800470	2213	615%	30-Nov-22	91%	2254	626%
64	800510	360	0%	17-Mar-23	11%	360	0%
65	800604	414	174%	30-Jan-23	54%	594	293%
66	800608	366	103%	31-Dec-22	42%	427	137%
67	800616	300	0%	18-Apr-23	-18%	300	0%
68	800627	362	101%	31-Jan-23	23%	359	99%
69	800652	270	0%	4-Aug-23	-71%	270	0%
70	801647	270	0%	15-Jun-23	-53%	270	0%
71	801652	240	0%	14-Jul-23	-83%	241	0%
	802647	270	0%	15-Jun-23	-53%	270	0%
	802652	270	0%	14-Jul-23	-64%	270	0%
	803597	360	0%	13-Dec-23	-66%	360	0%
	803647	270	0%	15-Jun-23	-53%	270	0%
	804647	270	0%	15-Jun-23	-53%	270	0%
	805647	270	0%	15-Jun-23	-53%	270	0%
	806647	270	0%	15-Jun-23	-53%	270	0%

4/30/2022						
AC #	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
807647	270	0%	15-Jun-23	-53%	270	0%
808647	270	0%	15-Jun-23	-53%	270	0%
809597	240	0%	8-Aug-23	-95%	240	0%
809647	270	0%	15-Jun-23	-53%	270	0%
810597	187	4%	14-Apr-23	-95%	180	0%
810647	270	0%	15-Jun-23	-53%	270	0%
811579	935	140%	20-Mar-23	66%	960	146%
811597	441	144%	30-Nov-22	60%	533	194%
811647	270	0%	15-Jun-23	-53%	270	0%
812597	180	0%	30-Nov-22	31%	311	73%
812647	270	0%	15-Jun-23	-53%	270	0%
813579	803	233%	30-Jan-23	66%	803	233%
813597	314	73%	31-Oct-22	63%	503	178%
813647	270	0%	15-Jun-23	-53%	270	0%
814647	270	0%	15-Jun-23	-53%	270	0%
815597	150	0%	29-Mar-23	-123%	150	0%
815647	270	0%	15-Jun-23	-53%	270	0%
816647	270	0%	15-Jun-23	-53%	270	0%
817647	270	0%	15-Jun-23	-53%	270	0%
818647	270	0%	15-Jun-23	-53%	270	0%
819647	270	0%	15-Jun-23	-53%	270	0%
820647	270	0%	15-Jun-23	-53%	270	0%
821647	270	0%	15-Jun-23	-53%	270	0%
822647	270	0%	15-Jun-23	-53%	270	0%
823647	270	0%	15-Jun-23	-53%	270	0%
824647	270	0%	15-Jun-23	-53%	270	0%
825647	270	0%	15-Jun-23	-53%	270	0%
826647	270	0%	15-Jun-23	-53%	270	0%
827536	1815	908%	31-Dec-22	87%	1914	963%
827647	270	0%	15-Jun-23	-53%	270	0%
828647	270	0%	15-Jun-23	-53%	270	0%
829647	270	0%	15-Jun-23	-53%	270	0%
830647	270	0%	15-Jun-23	-53%	270	0%
831647	270	0%	15-Jun-23	-53%	270	0%
832647	270	0%	15-Jun-23	-53%	270	0%
833647	270	0%	15-Jun-23	-53%	270	0%
834647	270	0%	15-Jun-23	-53%	270	0%
835647	270	0%	15-Jun-23	-53%	270	0%
836647	270	0%	15-Jun-23	-53%	270	0%
837647	270	0%	15-Jun-23	-53%	270	0%
838647	270	0%	15-Jun-23	-53%	270	0%
839647	270	0%	15-Jun-23	-53%	270	0%

4/30/2022						
AC #	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
840647	270	0%	15-Jun-23	-53%	270	0%
842579	600	0%	9-Aug-24	-39%	600	0%
897579	480	0%	1-Jul-23	41%	720	50%
899579	311	4%	2-Jun-23	-33%	300	0%
991202	1176	161%	18-Jun-23	72%	1480	229%

80

81

82

6.2 Safety KPIs

Category	KPI	FP Target	Target Last Revised Date	Recommended Target	Target Year	Reporting Unit	Source	Reporting Frequency	Last Date Reported	Next Expected Update	Actual	Spread Actual v. Target	Reporting Period	Comments
Safety	# of road fatalities per 100M VMT	1.85		<1.968	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	2.174		2016-2020	I recommend using the 5-Yrs Moving Average to discard outliers
	# of road serious injuries per 100M VMT	<31.7		<3.787	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	4.090		2016-2020	
Asset Quality	% of Interstate Pavement in Good condition	>2%		>5%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	13.0%		2020	The FP targets are based on the TAMP for 2028 as the Target Year. The reporting is based on two years performance. The recommended Target is for 2022.
	% of Interstate Pavement in Poor condition	<5%		<14%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	14.3%		2020	
	% of Non-interstate NHS Pavement in Good condition	>2%		>2%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	4.2%		2020	
	% of Non-interstate NHS Pavement in Poor Condition	<20%		<20%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	8.0%		2020	
	% of NHS bridges in Good condition	>10%		>10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	18.0%		2020	
	% of NHS bridges in Poor condition	<10%		<10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	9.0%		2020	
Congestion	\$ of congestion cost per customer	\$1,045												Await for the TTI Urban Mobility Report & INRIX Global Traffic Scorecard. Based on corridors with active TIMS
	Travel time index	1.23												
	Mins for incident response	<15 mins		<15 mins	2021	Monthly Performance	TIM Team	Monthly	22-Dec	23-Jan	1.3		22-Dec	

* We anticipate that the KPIs in rows 3-10 will be updated by next month's reporting.

Serious Injury Rate		
2015	28.851	5-Yrs Moving Average
2016	29.300	
2017	20.150	
2018	27.180	
2019	36.610	
	28.418	

Fatality Rate		
2015	2.130	5-yrs Moving Average
2016	1.920	
2017	1.930	
2018	1.950	
2019	1.968	
	1.9796	

7.1 Main B2A targets (Actual)														
	In \$ Thousands	FY23 Budget	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Construction salaries & related benefits deep dive														
	Main salaries - Construction	\$ 17,487	\$ 2,060	\$ 1,414	\$ 1,434	\$ 1,428	\$ 1,413	\$ 2,045						
	Healthcare costs - Construction	\$ 4,940	\$ 338	\$ 236	\$ 589	\$ 243	\$ 415							
	Christmas bonus - Construction	\$ 326	\$ -	\$ -	\$ -	\$ 321	\$ -							
	Other labor costs - Construction	\$ 2,719	\$ 177	\$ 132	\$ 115	\$ 118	\$ 220	\$ 365						
New	Critical workers program - construction	\$ 1,536	\$ 108	\$ 73	\$ 75	\$ 76	\$ 75	\$ 116						
New	Student internship program - construction	\$ 22	\$ -	\$ -	\$ -	\$ -	\$ -							
New	Hiring initiative - construction	\$ 2,364	\$ -	\$ -	\$ -	\$ -	\$ -							
	Total construction payroll costs	\$ 29,394	\$ 2,683	\$ 1,855	\$ 2,213	\$ 1,987	\$ 2,272	\$ 2,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Construction salaries & related benefits deep dive														
	Main salaries - Non-Construction	\$ 10,375	\$ 1,158	\$ 794	\$ 798	\$ 813	\$ 762	\$ 1,148						
	Healthcare costs - Non-Construction	\$ 2,584	\$ 173	\$ 123	\$ 312	\$ 194	\$ 126	\$ 217						
	Christmas bonus - Non-Construction	\$ 167	\$ -	\$ -	\$ -	\$ 159	\$ -							
	Early retirement costs - Non-Construction	\$ 6,101	\$ 548	\$ 451	\$ 448	\$ 445	\$ 440	\$ 522						
	Other labor costs - Non-Construction	\$ 1,649	\$ 103	\$ 75	\$ 64	\$ 64	\$ 113	\$ 140						
New	Hiring initiatives - non-construction	\$ 2,214	\$ 8	\$ 8	\$ 8	\$ 8	\$ 8	\$ 8						
	Total non-construction payroll costs	\$ 23,090	\$ 1,990	\$ 1,451	\$ 1,630	\$ 1,524	\$ 1,608	\$ 2,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transit salaries & related benefits deep dive														
	Main salaries - Transit	\$ 375	\$ 36	\$ 24	\$ 24	\$ 24	\$ 24	\$ 36						
	Healthcare costs - Transit	\$ 77	\$ 6	\$ 4	\$ 8	\$ 6	\$ 3	\$ 6						
	Christmas bonus - Transit	\$ 5	\$ -	\$ -	\$ -	\$ -	\$ 5	\$ -						
	Other labor costs - Transit	\$ 39	\$ 3	\$ 2	\$ 2	\$ 2	\$ 2	\$ 4						
	Total Transit payroll costs	\$ 496	\$ 45	\$ 30	\$ 34	\$ 32	\$ 34	\$ 46	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New														
New														
New														
Pension costs deep dive														
	Pension contributions	\$ 35,724	\$ 3,061	\$ 2,900	\$ 2,881	\$ 2,897	\$ 2,878	\$ 3,156						
	Administrative pension costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
	Total pension costs	\$ 35,724	\$ 3,061	\$ 2,900	\$ 2,881	\$ 2,897	\$ 2,878	\$ 3,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Operating Expenses deep dive														
	Non-Title III Professional Service Fees	\$ 9,313	\$ 337	\$ 381	\$ 82	\$ 212	\$ 396	\$ 226	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Title III Professional Service Fees	\$ 10,000	\$ -	\$ 1,113	\$ -	\$ -	\$ 3,543	\$ -						
	Discretionary fund management team	\$ 308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
	Electricity costs	\$ 943	\$ 101	\$ 120	\$ 105	\$ 49	\$ 96	\$ 97						
	Water supply costs	\$ 514	\$ 49	\$ 50	\$ 52	\$ 22	\$ 24	\$ 21						
	Other operating costs	\$ 18,276	\$ 230	\$ 333	\$ 413	\$ 1,006	\$ 863	\$ 479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Other Operating Expenses	\$ 39,304	\$ 717	\$ 1,997	\$ 652	\$ 1,289	\$ 4,922	\$ 823	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Tren Urbano costs deep dive														
	Base fee for Tren Urbano operating contract	\$ 50,921	\$ 4,243	\$ 4,243	\$ 4,253	\$ 4,253	\$ 4,253	\$ 4,253						
	Other costs under Tren Urbano operating contract	\$ 1,500	\$ -	\$ -	\$ 16	\$ -	\$ 24	\$ 3						
	Tren Urbano insurance costs	\$ 8,730	\$ -	\$ -	\$ -	\$ -	\$ 8,392	\$ -						
	Tren Urbano electricity costs	\$ 9,824	\$ 569	\$ 608	\$ 598	\$ 465	\$ 589	\$ 381						
	Other regular Tren Urbano costs	\$ 69	\$ -	\$ -	\$ -	\$ 1	\$ -	\$ 8						
	COVID-19 special costs	\$ 550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
	Total Tren Urbano costs	\$ 71,594	\$ 4,812	\$ 4,851	\$ 4,867	\$ 4,719	\$ 13,258	\$ 4,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Feeder Bus costs deep dive														
	Base fee for Feeder Bus operating contract	\$ 10,004	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833	\$ 833						
	Other costs under Feeder Bus operating contract	\$ 709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130						
	Bus rapid transit costs	\$ 1,467	\$ 111	\$ 119	\$ 114	\$ 117	\$ 110	\$ 111						
	COVID-19 special costs	\$ 198	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
	Total Feeder Bus costs	\$ 12,378	\$ 944	\$ 952	\$ 947	\$ 950	\$ 943	\$ 1,074	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Toll highway administration & maintenance costs deep dive														
	Variable electronic toll collection fees	\$ 22,752	\$ 1,901	\$ 2,228	\$ 1,980	\$ 1,460	\$ 2,093	\$ 1,420						
	Highway electricity costs	\$ 4,108	\$ 209	\$ 202	\$ 201	\$ 210	\$ 108	\$ 191						
	Other toll highway administration & maintenance costs	\$ 20,458	\$ 492	\$ 785	\$ 955	\$ 1,475	\$ 3,648	\$ 1,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Total highway administration & maintenance costs	\$ 47,318	\$ 2,602	\$ 3,215	\$ 3,136	\$ 3,145	\$ 5,849	\$ 3,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Emergency Repair Costs deep dive														
	FHWVA funded emergency repair costs	\$ 21,635	\$ 7,278	\$ 1,327	\$ 5	\$ 862	\$ 6,033	\$ 4,385						
	FEMA funded emergency repair costs	\$ 12,031	\$ -	\$ 47	\$ -	\$ 31	\$ 70	\$ 11						
	Local emergency repair costs	\$ 7,431	\$ -	\$ 94	\$ 231	\$ -	\$ -	\$ -						
	Total federal emergency repair costs	\$ 41,097	\$ 7,278	\$ 1,468	\$ 236	\$ 893	\$ 6,103	\$ 4,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Highway Construction Hard Costs deep dive														
	Hard costs for regular federal highway construction	\$ 245,239	\$ 62,570	\$ 6,758	\$ 165,664	\$ -	\$ 534	\$ 748						
	Total federal highway construction hard costs	\$ 245,239	\$ 62,570	\$ 6,758	\$ 165,664	\$ -	\$ 534	\$ 748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Federal Highway Construction Soft Costs deep dive														
	Federal soft costs for planning & compliance	\$ 24,495	\$ 1,501	\$ 309	\$ 11,670	\$ -	\$ 6,330	\$ 127						
	Total federal highway construction soft costs	\$ 24,495	\$ 1,501	\$ 309	\$ 11,670	\$ -	\$ 6,330	\$ 127	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Federal Highway Construction Hard Costs deep dive														
	Hard costs for Abriendo Caminos projects - Phase III & IV	\$ 11,879	\$ -	\$ 311	\$ -	\$ 439	\$ -	\$ 542						
	Hard costs for other non-federal highway construction	\$ 23,250	\$ 910	\$ 177	\$ 461	\$ 265	\$ -	\$ 1,138						
	Local construction costs	\$ 1,000	\$ -	\$ 134	\$ 250	\$ -	\$ -	\$ -						
	Total non-federal highway construction hard costs	\$ 36,129	\$ 910	\$ 622	\$ 711	\$ 704	\$ -	\$ 1,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Federal Highway Construction Soft Costs deep dive														
	Soft costs for Abriendo Caminos projects - Phase III & IV	\$ 2,025	\$ -	\$ -	\$ 109	\$ 122	\$ 47	\$ 199						
	Non-federal funded project-linked soft costs	\$ 42,026	\$ 634	\$ 2,138	\$ 1,707	\$ 2,674	\$ 1,674	\$ 3,834						
	CDBG-DR/MIT state soft costs	\$ 2,386	\$ -	\$ -	\$ 127	\$ -	\$ 130	\$ -						
	Capital ROW payments	\$ 6,200	\$ 16	\$ 53	\$ 28	\$ 49	\$ 153	\$ 5						
	Total non-federal highway construction soft costs	\$ 52,637	\$ 650	\$ 2,191	\$ 1,971	\$ 2,845	\$ 2,004	\$ 4,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

