

# Financial Oversight Management Board for Puerto Rico

## PRHTA Reporting July 2023

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## April's SUMMARY

### PR-52 & PR-18 DTL's Operations Report

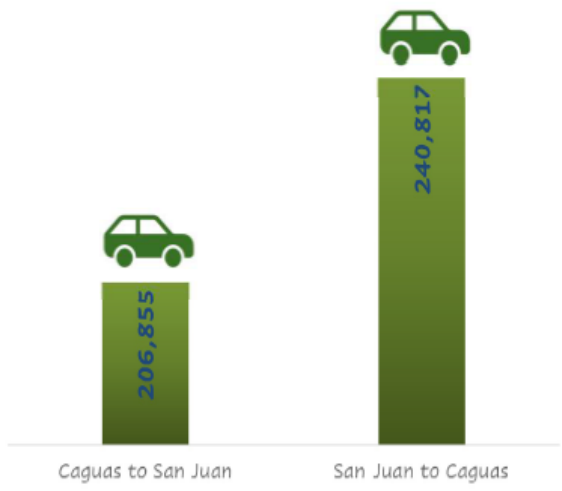
### Reporting Period: June, 1 to June 30, 2023

Total Traffic	
Caguas to San Juan (A.M. Configuration)	206,855
San Juan to Caguas (P.M. Configuration)	240,817
<b>Total Traffic</b>	<b>447,672</b>

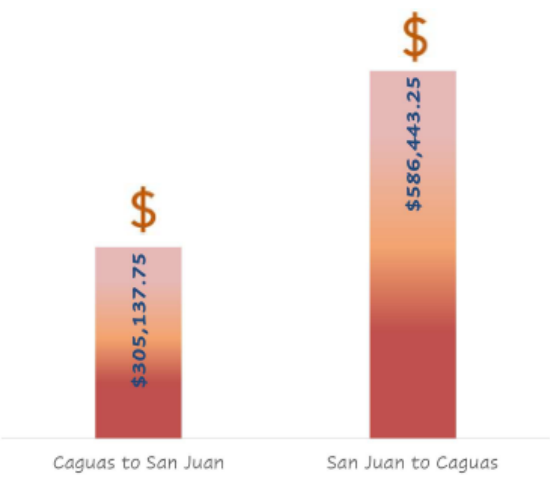
Total Gross* Revenue <span style="float: right; font-size: 2em;">\$</span>	
Caguas to San Juan (A.M. Configuration)	\$ 305,137.75
San Juan to Caguas (P.M. Configuration)	\$ 586,443.25
<b>Total Gross Revenue</b>	<b>\$891,581.00</b>

\* DTL Gross Revenue does not considers the Caguas Norte general purpose lanes toll rate of \$1.65.

**Total Traffic per Direction**



**DTL Gross Revenue per Direction**





1.1 Main B2A report

In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
FHWA emergency funds	\$ 21,635	\$ 21,635	\$ 29,210	\$ 7,575	35%	\$ 1,484	\$ 4,646	\$ 3,162	213%			
FEMA emergency funds	\$ 12,031	\$ 12,031	\$ 3,288	\$ (8,743)	-73%	\$ 3,365	\$ 2	\$ (3,363)	-100%			
<b>Total Federal Emergency Revenues</b>	<b>\$ 33,666</b>	<b>\$ 33,666</b>	<b>\$ 32,498</b>	<b>\$ (1,168)</b>	<b>-3%</b>	<b>\$ 4,849</b>	<b>\$ 4,648</b>	<b>\$ (201)</b>	<b>-4%</b>			
<b>ARPA Funds</b>												
ARPA Funds	\$ 4,079	\$ 4,079	\$ 6,661	\$ 2,582	63%	\$ -	\$ -	\$ -	#DIV/0!			
<b>Total ARPA Funds</b>	<b>\$ 4,079</b>	<b>\$ 4,079</b>	<b>\$ 6,661</b>	<b>\$ 2,582</b>	<b>63%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>			
<b>Commonwealth CapEx funds deep dive</b>												
Commonwealth CapEx appropriation	\$ 53,761	\$ 53,761	\$ 74,052	\$ 20,291	38%	\$ 5,297	\$ 7,263	\$ 1,966	37%			
Rollover state capex	\$ 57,713	\$ 57,713	\$ 57,713	\$ -	0%	\$ -	\$ -	\$ -	#DIV/0!			
Local emergency funds	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
<b>Total Commonwealth CapEx funds</b>	<b>\$ 111,474</b>	<b>\$ 111,474</b>	<b>\$ 131,765</b>	<b>\$ 20,291</b>	<b>18%</b>	<b>\$ 5,297</b>	<b>\$ 7,263</b>	<b>\$ 1,966</b>	<b>37%</b>			
<b>Construction salaries &amp; related benefits deep dive</b>												
Main salaries - Construction	\$ 17,487	\$ 17,487	\$ 18,299	\$ 812	5%	\$ 1,912	\$ 1,409	\$ (503)	-26%			
Healthcare costs - Construction	\$ 4,940	\$ 4,940	\$ 4,736	\$ (204)	-4%	\$ 501	\$ 401	\$ (100)	-20%			
Christmas bonus - Construction	\$ 326	\$ 326	\$ 321	\$ (5)	-2%	\$ -	\$ -	\$ -	#DIV/0!			
Other labor costs - Construction	\$ 2,719	\$ 2,719	\$ 2,603	\$ (116)	-4%	\$ 765	\$ 863	\$ 98	13%			
Critical workers program - construction	\$ 1,536	\$ 1,536	\$ 989	\$ (547)	-36%	\$ 136	\$ 78	\$ (58)	-42%			
Student internship program - construction	\$ 22	\$ 22	\$ -	\$ (22)	-100%	\$ 8	\$ -	\$ (8)	-100%			
Hiring initiative - construction	\$ 2,364	\$ 2,364	\$ 2,364	\$ -	0%	\$ 394	\$ 2,364	\$ 1,970	500%			

1.1 Main B2A report													
In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)	
<b>Total construction payroll costs</b>	\$ 29,394	\$ 29,312	\$ 29,312	\$ (82)	0%	\$ 3,716	\$ 5,115	\$ 1,399	38%				
<b>Non-Construction salaries &amp; related benefits deep dive</b>													
Main salaries - Non-Construction	\$ 10,375	\$ 10,375	\$ 10,152	\$ (223)	-2%	\$ 1,149	\$ 791	\$ (358)	-31%				
Healthcare costs - Non-Construction	\$ 2,584	\$ 2,584	\$ 2,475	\$ (109)	-4%	\$ 264	\$ 211	\$ (53)	-20%				
Christmas bonus - Non-Construction	\$ 167	\$ 167	\$ 159	\$ (8)	-5%	\$ -	\$ -	\$ -	#DIV/0!				
Early retirement costs - Non-Construction	\$ 6,101	\$ 6,101	\$ 5,398	\$ (703)	-12%	\$ 617	\$ 499	\$ (118)	-19%				
Other labor costs - Non-Construction	\$ 1,649	\$ 1,649	\$ 1,298	\$ (351)	-21%	\$ 501	\$ 409	\$ (92)	-18%				
Hiring initiatives - non-construction	\$ 2,214	\$ 2,214	\$ 2,214	\$ 0	0%	\$ 268	\$ 2,165	\$ 1,798	489%				
<b>Total non-construction payroll costs</b>	\$ 23,090	\$ 23,090	\$ 21,696	\$ (1,394)	-6%	\$ 2,899	\$ 4,076	\$ 1,177	41%				
<b>Transit salaries &amp; related benefits deep dive</b>													
Main salaries - Transit	\$ 375	\$ 375	\$ 225	\$ (150)	-40%	\$ 42	\$ 9	\$ (33)	-78%				
Healthcare costs - Transit	\$ 77	\$ 77	\$ 71	\$ (6)	-8%	\$ 5	\$ 6	\$ 1	10%				
Christmas bonus - Transit	\$ 5	\$ 5	\$ 5	\$ 0	0%	\$ -	\$ -	\$ -	#DIV/0!				
Other labor costs - Transit	\$ 39	\$ 39	\$ 20	\$ (19)	-49%	\$ 5	\$ 1	\$ (4)	-81%				
<b>Total Transit payroll costs</b>	\$ 496	\$ 496	\$ 321	\$ (175)	-35%	\$ 52	\$ 16	\$ (36)	-69%				
<b>Pension costs deep dive</b>													
Pension contributions	\$ 35,724	\$ 35,724	\$ 35,290	\$ (434)	-1%	\$ 3,048	\$ 3,096	\$ 48	2%				
Administrative pension costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Total pension costs</b>	\$ 35,724	\$ 35,724	\$ 35,290	\$ (434)	-1%	\$ 3,048	\$ 3,096	\$ 48	2%				
<b>Other Operating Expenses deep dive</b>													
Non-Title III Professional Service Fees	\$ 9,313	\$ 9,313	\$ 6,331	\$ (2,982)	-32%	\$ 843	\$ 1,296	\$ 453	54%				
Title III Professional Service Fees	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	0%	\$ 889	\$ 2,947	\$ 2,058	232%				
Discretionary fund management team	\$ 308	\$ 308	\$ -	\$ (308)	-100%	\$ 31	\$ -	\$ (31)	-100%				
Electricity costs	\$ 943	\$ 943	\$ 1,113	\$ 170	18%	\$ 72	\$ 191	\$ 119	165%				
Water supply costs	\$ 514	\$ 514	\$ 468	\$ (46)	-9%	\$ 42	\$ 36	\$ (6)	-13%				
Other operating costs	\$ 18,226	\$ 18,226	\$ 12,648	\$ (5,578)	-31%	\$ 1,585	\$ 1,025	\$ (560)	-35%				
<b>Total Other Operating Expenses</b>	\$ 39,304	\$ 39,304	\$ 30,560	\$ (8,744)	-22%	\$ 3,461	\$ 5,495	\$ 2,034	59%				
<b>Tren Urbano costs deep dive</b>													
Base fee for Tren Urbano operating contract	\$ 50,921	\$ 50,921	\$ 50,921	\$ -	0%	\$ 4,244	\$ 4,158	\$ (86)	-2%				
Other costs under Tren Urbano operating contract	\$ 1,500	\$ 1,500	\$ 1,500	\$ -	0%	\$ 150	\$ 1,200	\$ 1,050	700%				
Tren Urbano insurance costs	\$ 8,730	\$ 8,730	\$ 9,554	\$ 824	9%	\$ -	\$ -	\$ -	#DIV/0!				
Tren Urbano electricity costs	\$ 9,824	\$ 9,824	\$ 10,916	\$ 1,092	11%	\$ 865	\$ 794	\$ (71)	-8%				
Other regular Tren Urbano costs	\$ 69	\$ 69	\$ 10	\$ (59)	-86%	\$ 7	\$ -	\$ (7)	-100%				
COVID-19 special costs	\$ 550	\$ 550	\$ -	\$ (550)	-100%	\$ 55	\$ -	\$ (55)	-100%				
<b>Total Tren Urbano costs</b>	\$ 71,594	\$ 71,594	\$ 72,901	\$ 1,307	2%	\$ 5,320	\$ 6,152	\$ 832	16%				
<b>Feeder Bus costs deep dive</b>													
Base fee for Feeder Bus operating contract	\$ 10,004	\$ 10,004	\$ 9,996	\$ (8)	0%	\$ 834	\$ 833	\$ (1)	0%				
Other costs under Feeder Bus operating contract	\$ 709	\$ 709	\$ 709	\$ -	0%	\$ 71	\$ 454	\$ 383	540%				
Bus rapid transit costs	\$ 1,467	\$ 1,467	\$ 1,426	\$ (41)	-3%	\$ 124	\$ 113	\$ (11)	-9%				
COVID-19 special costs	\$ 198	\$ 198	\$ 55	\$ (143)	-72%	\$ 20	\$ -	\$ (20)	-100%				
<b>Total Feeder Bus costs</b>	\$ 12,378	\$ 12,378	\$ 12,187	\$ (191)	-2%	\$ 1,048	\$ 1,400	\$ 352	34%				
<b>Toll highway administration &amp; maintenance costs deep dive</b>													
Variable electronic toll collection fees	\$ 22,752	\$ 22,752	\$ 19,259	\$ (3,493)	-15%	\$ 1,862	\$ 1,289	\$ (573)	-31%				
Highway electricity costs	\$ 4,108	\$ 4,108	\$ 2,514	\$ (1,594)	-39%	\$ 370	\$ 201	\$ (169)	-46%				
Other toll highway administration & maintenance costs	\$ 20,458	\$ 20,458	\$ 21,699	\$ 1,241	6%	\$ 1,918	\$ 698	\$ (1,220)	-64%				
<b>Total highway administration &amp; maintenance costs</b>	\$ 47,318	\$ 47,318	\$ 43,472	\$ (3,846)	-8%	\$ 4,150	\$ 2,188	\$ (1,962)	-47%				
<b>Emergency Repair Construction Program Costs deep dive</b>													
FHWA funded emergency repair costs	\$ 21,635	\$ 21,635	\$ 47,155	\$ 25,520	118%	\$ 1,303	\$ 20,195	\$ 18,892	1450%				
FEMA funded emergency repair costs	\$ 12,021	\$ 12,021	\$ 306	\$ (11,715)	-97%	\$ 3,361	\$ 47	\$ (3,314)	-99%				
Local emergency repair costs	\$ 7,421	\$ 7,421	\$ 1,279	\$ (6,142)	-83%	\$ 734	\$ 519	\$ (215)	-29%				
<b>Total federal emergency repair costs</b>	\$ 41,077	\$ 41,077	\$ 48,740	\$ 7,663	19%	\$ 5,397	\$ 20,761	\$ 15,364	285%				
<b>Federal Highway Construction Hard Costs deep dive</b>													
Hard costs for regular federal highway construction	\$ 245,239	\$ 245,239	\$ 235,239	\$ (10,000)	-4%	\$ 9,878	\$ 7,957	\$ (1,921)	-19%				
<b>Total federal highway construction hard costs</b>	\$ 245,239	\$ 245,239	\$ 235,239	\$ (10,000)	-4%	\$ 9,878	\$ 7,957	\$ (1,921)	-19%				
<b>Federal Highway Construction Soft Costs deep dive</b>													
Federal soft costs for planning & compliance	\$ 24,495	\$ 24,495	\$ 22,853	\$ (1,642)	-7%	\$ 3,569	\$ -	\$ (3,569)	-100%				
<b>Total federal highway construction soft costs</b>	\$ 24,495	\$ 24,495	\$ 22,853	\$ (1,642)	-7%	\$ 3,569	\$ -	\$ (3,569)	-100%				
<b>Non-Federal Highway Construction Hard Costs deep dive</b>													
Hard costs for Abriendo Caminos projects - Phase III & IV	\$ 11,879	\$ 11,879	\$ 1,417	\$ (10,462)	-88%	\$ -	\$ 48	\$ 48	#DIV/0!				
Hard costs for other non-federal highway construction projects	\$ 23,250	\$ 23,250	\$ 14,511	\$ (8,739)	-38%	\$ 1,973	\$ 2,758	\$ 785	40%				
Local construction costs	\$ 4,901	\$ 4,901	\$ 1,901	\$ (3,000)	-61%	\$ 180	\$ 80	\$ (80)	-100%				
<b>Total non-federal highway construction hard costs</b>	\$ 36,129	\$ 36,129	\$ 16,928	\$ (19,201)	-53%	\$ 2,053	\$ 2,806	\$ 753	37%				
<b>Non-Federal Highway Construction Soft Costs deep dive</b>													
Soft costs for Abriendo Caminos projects - Phase III & IV	\$ 2,025	\$ 2,025	\$ 971	\$ (1,054)	-52%	\$ -	\$ 61	\$ 61	#DIV/0!				
Non-federal funded project-linked soft costs	\$ 42,026	\$ 42,026	\$ 27,779	\$ (14,247)	-34%	\$ 3,572	\$ 3,174	\$ (398)	-11%				
CDBG-DR/MIT state soft costs	\$ 2,386	\$ 2,386	\$ 748	\$ (1,638)	-69%	\$ 239	\$ -	\$ (239)	-100%				
Capital ROW payments	\$ 6,200	\$ 6,200	\$ 1,254	\$ (4,946)	-80%	\$ 1,860	\$ 179	\$ (1,681)	-90%				
<b>Total non-federal highway construction soft costs</b>	\$ 52,637	\$ 52,637	\$ 30,752	\$ (21,885)	-42%	\$ 5,671	\$ 3,414	\$ (2,257)	-40%				
<b>Other Capital Costs deep dive</b>													
Toll optimization costs	\$ 23,429	\$ 23,429	\$ 11,758	\$ (11,671)	-50%	\$ 5,962	\$ 3,073	\$ (2,889)	-48%				
Other construction program costs	\$ 1,575	\$ 1,575	\$ 1,325	\$ (250)	-16%	\$ 155	\$ -	\$ (155)	-100%				
Metropostas broadband project	\$ 2,500	\$ 2,500	\$ -	\$ (2,500)	-100%	\$ 313	\$ -	\$ (313)	-100%				
ARPA Program costs	\$ 450	\$ 450	\$ 973	\$ 523	116%	\$ 34	\$ 94	\$ (60)	-77%				
<b>Total other capital costs</b>	\$ 27,954	\$ 27,954	\$ 14,056	\$ (13,898)	-50%	\$ 6,580	\$ 3,107	\$ (3,473)	-53%				

1.1 Main B2A report

In \$ Thousands	FY23 Budget	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
<b>Debt Service Payments</b>												
Senior lien debt payment	\$ 30,000	\$ 30,000	\$ 16,500	\$ (13,500)	-45%	\$ 30,000	\$ 2,750	\$ (27,250)	-91%			
Commonwealth loan payment	\$ 22,401	\$ 22,401	\$ 11,202	\$ (11,199)	-50%	\$ 22,401	\$ 1,867	\$ (20,534)	-92%			
<b>Total other capital costs</b>	<b>\$ 52,401</b>	<b>\$ 52,401</b>	<b>\$ 27,702</b>	<b>\$ (24,699)</b>	<b>-47%</b>	<b>\$ 52,401</b>	<b>\$ 4,617</b>	<b>\$ (47,784)</b>	<b>-91%</b>			

1.2 Additional BZA info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
PR-20 revenue	\$ 3,087	\$ 3,087	\$ 3,026	\$ (61)	-2%	\$ 239	\$ 273	\$ 34	14%
PR-52 revenue	\$ 74,019	\$ 74,019	\$ 73,685	\$ (334)	0%	\$ 5,546	\$ 6,897	\$ 1,351	24%
PR-53 revenue	\$ 17,937	\$ 17,937	\$ 17,700	\$ (237)	-1%	\$ 1,288	\$ 1,626	\$ 338	26%
PR-66 revenue	\$ 36,146	\$ 36,146	\$ 34,203	\$ (1,943)	-5%	\$ 3,007	\$ 3,149	\$ 142	5%
Payments from concessionaires to HTA	\$ 2,677	\$ 2,677	\$ 3,760	\$ 1,083	40%	\$ 230	\$ 405	\$ 175	76%
Payments from HTA to concessionaires	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Off-period V-tolls	\$ 15,929	\$ 15,929	\$ 28,035	\$ 12,106	76%	\$ 2,191	\$ 3,881	\$ 1,690	77%
Toll fare revenues from increase in toll rates	\$ 18,622	\$ 18,622	\$ -	\$ (18,622)	-100%	\$ 1,842	\$ -	\$ (1,842)	-100%
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 5,566	\$ 5,566	\$ 10,807	\$ 5,241	94%	\$ 391	\$ 964	\$ 573	146%
Toll fare revenues from bi-directional tolling	\$ 2,287	\$ 2,287	\$ -	\$ (2,287)	-100%	\$ 226	\$ -	\$ (226)	-100%
<b>Total Toll fare revenue</b>	<b>\$ 176,269</b>	<b>\$ 176,269</b>	<b>\$ 171,216</b>	<b>\$ (5,053)</b>	<b>-3%</b>	<b>\$ 14,961</b>	<b>\$ 17,195</b>	<b>\$ 2,234</b>	<b>15%</b>
Metro Urbano	\$ 63	\$ 63	\$ 56	\$ (7)	-11%	\$ 5	\$ 4	\$ (1)	-25%
Metrobus	\$ 391	\$ 391	\$ 286	\$ (105)	-27%	\$ 34	\$ 23	\$ (11)	-33%
TU Conexion	\$ 110	\$ 110	\$ 117	\$ 7	6%	\$ 9	\$ 10	\$ 1	10%
Bus Rapid Transit "BRT" fare revenue	\$ 100	\$ 100	\$ -	\$ (100)	-100%	\$ 10	\$ -	\$ (10)	-100%
<b>Total Feeder Bus fare revenue</b>	<b>\$ 664</b>	<b>\$ 664</b>	<b>\$ 459</b>	<b>\$ (205)</b>	<b>-31%</b>	<b>\$ 59</b>	<b>\$ 37</b>	<b>\$ (22)</b>	<b>-37%</b>
Rentals / leases (non-TU related)	\$ 1,412	\$ 1,412	\$ 1,324	\$ (88)	-6%	\$ 119	\$ 109	\$ (10)	-9%
Rentals / leases (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Real estate sales	\$ 3,552	\$ 3,552	\$ 3,093	\$ (459)	-13%	\$ 2,180	\$ -	\$ (2,180)	-100%
Other sources (TU related)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other sources (non-TU related)	\$ 5,477	\$ 5,477	\$ 8,217	\$ 2,740	50%	\$ 525	\$ 756	\$ 231	44%
<b>Total Other operating income</b>	<b>\$ 10,441</b>	<b>\$ 10,441</b>	<b>\$ 12,634</b>	<b>\$ 2,193</b>	<b>21%</b>	<b>\$ 2,825</b>	<b>\$ 865</b>	<b>\$ (1,960)</b>	<b>-69%</b>
PayGo contributions	\$ 35,724	\$ 35,724	\$ 32,414	\$ (3,310)	-9%	\$ 3,048	\$ 3,096	\$ 48	2%
Non PayGo contributions	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total Pension contributions</b>	<b>\$ 35,724</b>	<b>\$ 35,724</b>	<b>\$ 32,414</b>	<b>\$ (3,310)</b>	<b>-9%</b>	<b>\$ 3,048</b>	<b>\$ 3,096</b>	<b>\$ 48</b>	<b>2%</b>
Highway and transit program delivery	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Audit and financial services	\$ 1,285	\$ 1,285	\$ 1,115	\$ (170)	-13%	\$ 117	\$ 206	\$ 89	76%
Legal services	\$ 1,030	\$ 1,030	\$ 892	\$ (138)	-13%	\$ 101	\$ 99	\$ (2)	-2%
Toll optimization services	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other professional services	\$ 6,998	\$ 6,998	\$ 4,324	\$ (2,674)	-38%	\$ 626	\$ 991	\$ 365	58%
<b>Total Non-Title III professional fees</b>	<b>\$ 9,313</b>	<b>\$ 9,313</b>	<b>\$ 6,331</b>	<b>\$ (2,982)</b>	<b>-32%</b>	<b>\$ 843</b>	<b>\$ 1,296</b>	<b>\$ 453</b>	<b>54%</b>
Insurance	\$ 2,921	\$ 2,921	\$ 3,785	\$ 864	30%	\$ 284	\$ -	\$ (284)	-100%
Utility payments (excluding electricity)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Security costs	\$ 1,191	\$ 1,191	\$ 1,568	\$ 377	32%	\$ 101	\$ 109	\$ 8	8%
Repairs & maintenance	\$ 12,900	\$ 12,900	\$ 12,900	\$ -	0%	\$ 1,190	\$ 416	\$ (774)	-65%
Other costs	\$ 3,446	\$ 3,446	\$ 3,446	\$ -	0%	\$ 344	\$ 173	\$ (171)	-50%
<b>Total Other toll highway administration &amp; maintenance costs</b>	<b>\$ 20,458</b>	<b>\$ 20,458</b>	<b>\$ 21,699</b>	<b>\$ 1,241</b>	<b>6%</b>	<b>\$ 1,918</b>	<b>\$ 698</b>	<b>\$ (1,220)</b>	<b>-64%</b>

1.2 Additional BZA info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Rents & leases	\$ 3,500	\$ 3,500	\$ 1,356	\$ (2,144)	-61%	\$ 327	\$ 113	\$ (214)	-65%
Insurance	\$ 1,837	\$ 1,837	\$ 939	\$ (898)	-49%	\$ -	\$ -	\$ -	0%
Utility payments (excluding electricity and water supply)	\$ 600	\$ 600	\$ 489	\$ (111)	-19%	\$ 50	\$ 59	\$ 9	19%
Security costs	\$ 1,350	\$ 1,350	\$ 850	\$ (500)	-37%	\$ 124	\$ 73	\$ (51)	-41%
Transportation expenses	\$ 80	\$ 80	\$ 80	\$ -	0%	\$ 5	\$ 9	\$ 4	80%
Purchased goods & equipment	\$ 1,509	\$ 1,509	\$ 1,235	\$ (274)	-18%	\$ 149	\$ -	\$ (149)	-100%
Other costs	\$ 9,350	\$ 9,350	\$ 7,699	\$ (1,651)	-18%	\$ 931	\$ 771	\$ (160)	-17%
<b>Total Other expenses (within Other operating expenses)</b>	<b>\$ 18,226</b>	<b>\$ 18,226</b>	<b>\$ 12,648</b>	<b>\$ (5,578)</b>	<b>-31%</b>	<b>\$ 1,585</b>	<b>\$ 1,025</b>	<b>\$ (560)</b>	<b>-35%</b>
Emergency relief projects	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other TU improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total federally funded transit Construction</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
<b>Total Local construction soft costs</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
Pavement rehabilitation	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 1,000	\$ 1,000	\$ -	\$ (1,000)	-100%	\$ 80	\$ -	\$ (80)	-100%
<b>Total Local construction hard costs</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ (1,000)</b>	<b>-100%</b>	<b>\$ 80</b>	<b>\$ -</b>	<b>\$ (80)</b>	<b>-100%</b>
<b>Total Local construction costs</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ (1,000)</b>	<b>-100%</b>	<b>\$ 80</b>	<b>\$ -</b>	<b>\$ (80)</b>	<b>-100%</b>
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 24,495	\$ 24,495	\$ -	\$ (24,495)	-100%	\$ 3,569	\$ -	\$ (3,569)	-100%
<b>Total Federal highway construction soft costs</b>	<b>\$ 24,495</b>	<b>\$ 24,495</b>	<b>\$ -</b>	<b>\$ (24,495)</b>	<b>-100%</b>	<b>\$ 3,569</b>	<b>\$ -</b>	<b>\$ (3,569)</b>	<b>-100%</b>
Pavement rehabilitation	\$ 119,801	\$ 119,801	\$ -	\$ (119,801)	-100%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ 45,177	\$ 45,177	\$ -	\$ (45,177)	-100%	\$ 3,300	\$ -	\$ (3,300)	-100%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ 60,158	\$ 60,158	\$ -	\$ (60,158)	-100%	\$ 2,000	\$ -	\$ (2,000)	-100%
Congestion management (e.g. DTL)	\$ 3,000	\$ 3,000	\$ -	\$ (3,000)	-100%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 17,103	\$ 17,103	\$ -	\$ (17,103)	-100%	\$ 4,578	\$ -	\$ (4,578)	-100%
<b>Total Federal highway construction hard costs</b>	<b>\$ 245,239</b>	<b>\$ 245,239</b>	<b>\$ -</b>	<b>\$ (245,239)</b>	<b>-100%</b>	<b>\$ 9,878</b>	<b>\$ -</b>	<b>\$ (9,878)</b>	<b>-100%</b>
<b>Total Federal highway construction costs</b>	<b>\$ 269,734</b>	<b>\$ 269,734</b>	<b>\$ -</b>	<b>\$ (269,734)</b>	<b>-100%</b>	<b>\$ 13,447</b>	<b>\$ -</b>	<b>\$ (13,447)</b>	<b>-100%</b>
Design & Pre-construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Material Testing & Management	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Construction Engineering & Inspection	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Environmental soft costs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other soft costs	\$ 52,637	\$ 52,637	\$ -	\$ (52,637)	-100%	\$ 5,671	\$ -	\$ (5,671)	-100%
<b>Total Non-Federal highway construction soft costs</b>	<b>\$ 52,637</b>	<b>\$ 52,637</b>	<b>\$ -</b>	<b>\$ (52,637)</b>	<b>-100%</b>	<b>\$ 5,671</b>	<b>\$ -</b>	<b>\$ (5,671)</b>	<b>-100%</b>



1.2 Additional BZA info

In \$ Thousands	FY23 Budget	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Pavement rehabilitation	\$ 11,879	\$ 11,879	\$ -	\$ (11,879)	-100%	\$ -	\$ -	\$ -	0%
Safety improvements	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
New road construction	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Bridge repairs	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Congestion management (e.g. DTL)	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%
Other hard costs	\$ 24,250	\$ 24,250	\$ -	\$ (24,250)	-100%	\$ 2,053	\$ -	\$ (2,053)	-100%
<b>Total Non-Federal highway construction hard costs</b>	<b>\$ 36,129</b>	<b>\$ 36,129</b>	<b>\$ -</b>	<b>\$ (36,129)</b>	<b>-100%</b>	<b>\$ 2,053</b>	<b>\$ -</b>	<b>\$ (2,053)</b>	<b>-100%</b>
<b>Total Non-Federal highway construction costs</b>	<b>\$ 88,766</b>	<b>\$ 88,766</b>	<b>\$ -</b>	<b>\$ (88,766)</b>	<b>-100%</b>	<b>\$ 7,724</b>	<b>\$ -</b>	<b>\$ (7,724)</b>	<b>-100%</b>





Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Cash Forecast 52-Week
34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	
2/24	3/3	3/10	3/17	3/24	3/31	4/7	4/14	4/21	4/28	5/5	5/12	5/19	5/26	6/2	6/9	6/16	6/23	6/30	
3,845	2,413	3,580	-	3,517	7,370	-	4,649	3,058	7,098	-	3,993	3,634	4,310	2,805	4,485	4,052	4,841	2,928	151,951
(337)	-	-	-	-	(310)	-	-	-	(303)	-	-	-	(357)	-	-	-	(320)	-	(3,870)
21	14	512	-	378	392	-	513	213	260	23,285	647	671	177	4,899	937	790	665	117	35,610
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
600	1,099	1,159	911	638	916	969	670	661	944	1,602	864	707	792	1,266	1,184	744	664	1,106	40,092
4	169	34	71	234	435	37	165	54	115	68	603	1,327	11	338	63	295	73	420	12,634
4,133	\$3,695	\$5,284	\$982	\$4,767	8,803	\$1,007	\$5,998	\$3,986	8,114	\$24,955	\$6,107	\$6,339	4,933	\$9,309	\$6,669	\$5,882	\$5,923	4,571	\$236,418
-	-	14,898	-	-	-	14,898	-	-	-	14,898	-	-	-	14,898	-	-	-	21	178,797
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	13,551
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	4,741	-	-	69,149	-	-	3,857	-	-	2,390	4,142	-	-	-	-	1,808	5,455	106,161
-	-	\$19,639	-	-	69,149	\$14,898	-	\$3,857	-	\$14,898	\$2,390	\$4,142	-	\$14,898	-	-	\$1,808	5,476	\$298,509
1,122	8,671	1,921	827	-	2,458	2,698	207	-	2,214	4,535	26	3,493	9	1,052	6,185	5,962	9,504	-	133,935
-	817	-	-	-	-	-	-	-	392	-	765	-	-	-	-	168	-	-	22,067
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,137
-	-	767	357	-	675	-	833	-	-	658	930	25	1,791	-	1,264	284	2,384	-	29,892
-	-	-	1,982	-	-	-	-	-	-	296	-	-	-	-	-	-	-	2	3,272
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1,122	9,488	2,688	3,166	-	3,133	2,698	1,040	-	2,606	5,488	1,721	3,518	1,800	1,052	7,449	6,415	11,888	2	192,304
\$5,255	\$13,183	\$27,611	\$4,148	\$4,767	\$81,085	\$18,602	\$7,038	\$7,843	\$10,720	\$45,341	\$10,218	\$13,999	\$6,733	\$25,259	\$14,118	\$12,296	\$19,619	\$10,049	\$727,230
918	205	1,089	335	922	290	1,077	419	919	234	1,109	441	1,046	262	916	236	1,050	79	1,310	36,317
71	-	74	-	73	15	75	5	72	11	74	-	73	6	-	5	76	3	72	1,574
612	-	-	-	-	669	-	-	589	-	-	-	-	539	-	-	-	-	681	7,531
-	-	-	-	-	83	-	-	73	-	-	-	-	67	-	-	-	-	-	457
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	484
-	2,876	-	-	-	2,869	-	-	-	2,939	-	-	-	-	2,876	-	-	-	2,863	35,030
2,239	-	-	893	-	752	-	-	-	-	-	-	-	-	624	2,010	-	967	1,453	13,178
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	70
-	1,549	-	-	-	-	-	-	-	1,305	-	1,350	543	-	-	1,510	-	-	-	17,464
600	1	90	-	-	585	36	85	469	68	-	394	-	77	214	465	17	44	20	10,872
-	-	-	3,915	-	-	-	-	534	-	3,843	4,110	-	-	3,787	-	-	-	-	36,021
549	-	-	290	96	-	-	290	-	-	-	-	-	-	-	-	-	-	-	11,001
-	-	-	-	-	-	-	-	848	-	-	871	-	-	844	-	-	-	-	5,315
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
50	203	2,555	21	107	36	91	33	163	8	88	180	2	50	163	191	22	-	79	13,073
187	171	73	64	202	129	635	112	133	1,191	73	178	-	431	133	225	224	220	191	17,235
5	-	91	36	-	144	19	-	-	-	-	-	-	-	-	25	-	170	227	39,890
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,743
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000
\$5,229	\$5,005	\$3,971	\$5,552	\$1,400	\$5,572	\$1,934	\$944	\$3,800	\$5,756	\$5,187	\$7,524	\$1,664	\$1,432	\$9,557	\$4,667	\$1,389	\$1,483	\$6,896	\$311,253
1,478	3,776	1,935	657	2,415	1,407	3,268	408	46	6,177	268	2,006	6,617	0	1,473	-	8,668	11,349	1,190	130,551
2,482	2,690	98	783	2,825	1,499	890	1,251	3,644	2,237	3,102	735	1,350	1,115	1,477	3,599	2,995	900	2,475	76,878
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	956
-	-	-	2,643	-	-	-	-	-	-	-	-	-	-	-	-	2,914	-	-	10,497
1,945	216	1,211	2,651	-	926	1,214	294	2,992	371	-	3,379	746	3,194	-	405	1,249	-	6,478	42,621
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
\$11,133	\$11,687	\$7,215	\$12,286	\$6,640	\$9,404	\$7,305	\$2,896	\$10,482	\$14,541	\$8,557	\$13,644	\$10,377	\$5,741	\$12,507	\$8,671	\$17,215	\$13,732	\$17,039	\$572,756
(\$5,878)	\$1,496	\$20,396	(\$8,138)	(\$1,873)	\$71,681	\$11,297	\$4,142	(\$2,639)	(\$3,821)	\$36,784	(\$3,426)	\$3,622	\$992	\$12,752	\$5,447	(\$4,919)	\$5,887	(\$6,990)	\$154,474

Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Cash Forecast 52-Week
34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	
2/24	3/3	3/10	3/17	3/24	3/31	4/7	4/14	4/21	4/28	5/5	5/12	5/19	5/26	6/2	6/9	6/16	6/23	6/30	
130,640	\$122,399	\$140,586	\$152,459	\$143,416	137,428	\$201,210	\$209,909	\$208,713	202,414	\$190,993	\$226,150	\$216,479	215,786	\$211,191	\$220,296	\$220,181	\$210,466	211,184	\$158,723
(5,878)	1,496	20,396	(8,138)	(1,873)	71,681	11,297	4,142	(2,639)	(3,821)	36,784	(3,426)	3,622	992	12,752	5,447	(4,919)	5,887	(6,990)	154,474
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,246
1,720	-	-	-	4	-	(1,574)	-	-	13	-	-	-	(793)	545	255	-	7	-	(1,524)
17	20,289	9	108	130	5	13	66	149	25	51	185	205	8	3	2,406	49	6	243	26,842
(4,100)	(3,598)	(8,532)	(1,012)	(4,249)	(7,904)	(1,037)	(5,404)	(3,808)	(7,638)	(1,678)	(6,430)	(4,520)	(4,802)	(4,195)	(8,223)	(4,845)	(5,183)	(4,147)	(139,472)
<b>\$122,399</b>	<b>\$140,586</b>	<b>\$152,459</b>	<b>\$143,416</b>	<b>\$137,428</b>	<b>\$201,210</b>	<b>\$209,909</b>	<b>\$208,713</b>	<b>\$202,414</b>	<b>\$190,993</b>	<b>\$226,150</b>	<b>\$216,479</b>	<b>\$215,786</b>	<b>\$211,191</b>	<b>\$220,296</b>	<b>\$220,181</b>	<b>\$210,466</b>	<b>\$211,184</b>	<b>\$200,289</b>	<b>\$200,289</b>
(1,326)	\$500	(\$1,372)	(\$1,463)	\$1,268	(1,557)	(\$1,116)	(\$757)	(\$1,118)	(1,575)	(\$1,564)	(\$1,537)	(\$1,166)	(1,191)	(\$1,195)	(\$1,197)	(\$985)	(\$975)	(980)	(986)
1,827	78	14	2,816	-	442	367	7	5	19	32	387	7	31	-	220	14	10	7	-
(1)	(1,950)	(106)	(84)	(2,825)	(1)	(9)	(368)	(462)	(8)	(5)	(16)	(32)	(35)	(2)	(8)	(4)	(15)	(13)	-
<b>\$500</b>	<b>(\$1,372)</b>	<b>(\$1,463)</b>	<b>\$1,268</b>	<b>(\$1,557)</b>	<b>(\$1,116)</b>	<b>(\$757)</b>	<b>(\$1,118)</b>	<b>(\$1,575)</b>	<b>(\$1,564)</b>	<b>(\$1,537)</b>	<b>(\$1,166)</b>	<b>(\$1,191)</b>	<b>(\$1,195)</b>	<b>(\$1,197)</b>	<b>(\$985)</b>	<b>(\$975)</b>	<b>(\$980)</b>	<b>(\$986)</b>	<b>(\$986)</b>
<b>\$121,899</b>	<b>\$141,958</b>	<b>\$153,922</b>	<b>\$142,148</b>	<b>\$138,985</b>	<b>\$202,326</b>	<b>\$210,666</b>	<b>\$209,831</b>	<b>\$203,989</b>	<b>\$192,557</b>	<b>\$227,688</b>	<b>\$217,645</b>	<b>\$216,977</b>	<b>\$212,386</b>	<b>\$221,493</b>	<b>\$221,166</b>	<b>\$211,441</b>	<b>\$212,164</b>	<b>\$201,275</b>	<b>\$201,275</b>
<b>\$122,014</b>	<b>\$142,100</b>	<b>\$153,828</b>	<b>\$142,317</b>	<b>\$139,090</b>	<b>\$202,358</b>	<b>\$210,683</b>	<b>\$209,856</b>	<b>\$204,030</b>	<b>\$192,499</b>	<b>\$227,642</b>	<b>\$217,675</b>	<b>\$217,011</b>	<b>\$212,406</b>	<b>\$221,348</b>	<b>\$221,158</b>	<b>\$211,473</b>	<b>\$212,177</b>	<b>\$201,147</b>	
<b>(\$115)</b>	<b>(\$143)</b>	<b>\$94</b>	<b>(\$170)</b>	<b>(\$105)</b>	<b>(\$33)</b>	<b>(\$16)</b>	<b>(\$25)</b>	<b>(\$41)</b>	<b>\$58</b>	<b>\$46</b>	<b>(\$29)</b>	<b>(\$34)</b>	<b>(\$20)</b>	<b>\$145</b>	<b>\$8</b>	<b>(\$31)</b>	<b>(\$14)</b>	<b>\$128</b>	

**COMMONWEALTH OF PUERTO RICO**  
**Puerto Rico Highways and Transportation Authority**  
**Cash Flow Forecast**

Actual (Act.) / Projected (Fcst.):

	Actual (Act.) / Projected (Fcst.):												Cash Forecast 52-Week
	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	Act.	
Week #:	4	8	13	17	21	26	30	34	39	43	47	52	
Week Ended:	7/29	8/26	9/30	10/28	11/25	12/30	1/27	2/24	3/31	4/28	5/26	6/30	
<b>(Operating Receipts)</b>													
<b>1</b> Toll Fares	9,645	8,730	15,353	11,188	9,904	9,443	11,357	13,598	16,880	14,805	11,937	19,111	151,951
<b>2</b> Merchant Fees	(211)	-	(688)	(323)	(346)	(375)	(295)	(342)	(310)	(303)	(357)	(320)	(3,870)
<b>3</b> Trust Transfers	-	-	-	-	-	-	507	632	1,296	986	24,780	7,409	35,610
<b>4</b> Transit Revenues (Refer to Note C below)	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>5</b> Electronic Toll Fines	1,643	2,727	4,028	2,901	3,274	3,290	2,167	3,166	4,723	3,244	3,965	4,964	40,092
<b>6</b> Other Income	481	512	1,093	460	733	915	223	3,703	943	371	2,009	1,190	12,634
<b>7</b> Total Operating Receipts	11,558	11,969	19,786	14,226	13,565	13,273	13,959	20,758	23,532	19,104	42,334	32,354	\$236,418
<b>Intra-Government Receipts</b>													
<b>8</b> Operating Commonwealth Transfer	-	29,796	14,898	14,898	14,898	14,898	14,898	14,898	14,898	14,898	14,898	14,919	178,797
<b>9</b> Abriendo Caminos IV funds / Local emergency funds	4,309	4,560	4,682	-	-	-	-	-	-	-	-	-	13,551
<b>10</b> Capital Commonwealth Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>11</b> Commonwealth Transfer for Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>12</b> Commonwealth CapEx appropriation / Other Income CAPEX purposes	789	468	3,290	108	7,294	556	2,114	-	73,890	3,857	6,532	7,263	106,161
<b>13</b> Total Intra-Government Receipts	5,098	34,824	22,870	15,006	22,192	15,454	17,012	14,898	88,788	18,755	21,430	22,182	\$298,509
<b>Other Receipts [Separate Federal Transfers by Program]</b>													
<b>14</b> Federal Aid - FHWA & Earmarked Projects	10,376	22,794	13,240	6,575	8,778	6,621	3,286	12,504	13,876	5,119	8,063	22,704	133,935
<b>15</b> Operating Federal Transit Administration (FTA) Funds	2,234	983	1,122	15,000	-	586	-	-	817	392	765	168	22,607
<b>16</b> CARES ACT Funding (For Transit)	-	-	-	-	-	1,973	-	1,164	-	-	-	-	3,137
<b>17</b> Emergency Reconstruction Program - FHWA	5,178	3,468	1,273	1,861	1,216	4,987	499	1,440	1,800	833	3,404	3,933	29,892
<b>18</b> Emergency Reconstruction Program - FEMA	-	32	23	-	384	-	-	555	1,982	-	296	2	3,272
<b>19</b> Emergency Reconstruction Program - FTA	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>20</b> Total Other Receipts	17,788	27,277	15,658	23,436	10,378	14,168	3,785	15,663	18,475	6,344	12,527	26,806	192,304
<b>21</b> Total Receipts	\$34,444	\$74,071	\$58,314	\$52,669	\$46,135	\$42,895	\$34,755	\$51,318	\$130,794	\$44,203	\$76,291	\$81,342	\$727,230
<b>Operating Disbursements</b>													
<b>22</b> Payroll and Related Costs	3,033	2,935	3,022	2,965	2,670	4,555	2,541	2,656	2,841	2,649	2,858	3,591	36,317
<b>23</b> Payroll and Related Costs (Toll Highway)	-	3	175	-	155	286	160	161	162	163	153	156	1,574
<b>24</b> Health Plan Payment	636	-	364	1,404	-	1,601	-	1,048	669	589	539	681	7,531
<b>25</b> Health Plan Payment (Toll Highway)	-	-	-	-	-	-	234	83	73	-	-	-	457
<b>26</b> Christmas Bonus	-	-	-	-	483	1	-	-	-	-	-	-	484
<b>27</b> Retirement Contributions (PayGo)	-	2,872	5,941	2,897	-	6,035	-	2,862	5,745	2,939	-	5,739	35,030
<b>28</b> PREPA Payments	-	-	-	2,142	-	145	1,753	2,439	1,645	-	-	-	5,054
<b>29</b> PRASA Payments	-	-	-	22	19	-	29	-	-	-	-	-	70
<b>30</b> Toll Highway Administration Cost	-	-	-	-	5,129	3,265	1,426	1,387	1,549	1,305	1,893	1,510	17,464
<b>31</b> Other Toll Highway Administration Cost	-	-	707	3,505	592	1,694	1,141	668	676	658	471	760	10,872
<b>32</b> Tren Urbano Operating Contract Cost	-	-	-	4,196	3,927	3,925	3,896	3,888	3,915	534	7,953	3,787	36,021
<b>33</b> Other Tren Urbano Costs (Excluding Electricity)	-	-	228	1,155	2,976	2,917	2,500	549	386	290	-	-	11,001
<b>34</b> Feeder Buses Costs	-	-	132	-	-	924	897	799	-	848	871	844	5,315
<b>35</b> Legal Cases Payments Plan	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>36</b> Professional Services	-	377	629	465	5,084	851	57	1,618	2,921	295	320	455	13,073
<b>37</b> Other Operating Expenses	-	377	1,178	935	3,324	2,910	1,391	2,735	639	2,071	682	993	17,235
<b>38</b> Operating Disbursements Corresponding to FY22 Services	12,661	2,239	14,011	2,187	1,567	643	5,860	10	271	19	-	422	39,890
<b>39</b> Legal & Other Reserve (Debt Service)	-	-	-	-	-	30,743	-	-	-	-	-	-	30,743
<b>40</b> Legal & Other Reserve	-	-	-	-	-	35,000	-	-	-	-	-	-	35,000
<b>41</b> Total Operating Disbursements	\$16,330	\$8,803	\$26,387	\$21,873	\$25,926	\$95,495	\$21,652	\$21,054	\$21,501	\$12,433	\$15,807	\$23,992	\$311,253
<b>42</b> Capex Disbursements	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>43</b> Capital Expenditures - Federal	9,583	16,334	13,248	2,751	12,232	9,988	4,315	10,439	10,190	9,899	8,891	22,680	130,551
<b>44</b> Capital Expenditures - State	3,319	6,404	3,338	7,315	2,626	10,605	2,517	7,091	7,895	8,021	6,302	11,446	76,878
<b>45</b> ER Transit Construction Program Costs - FTA	-	-	956	-	-	-	-	-	-	-	-	-	956
<b>46</b> Toll Optimization Costs	-	-	-	3,830	-	1,110	-	-	2,643	-	-	2,914	10,497
<b>47</b> Emergency Reconstruction Program - FHWA	2,365	2,038	2,443	483	1,174	5,391	1,024	2,378	5,004	4,870	7,319	8,132	42,621
<b>48</b> Emergency Reconstruction Program - FEMA	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>49</b> Transit Construction Program Costs - Local	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>50</b> Emergency Reconstruction Program - Local	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>51</b> Legal Cases Payments Plan (Capital ROW PMTs)	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>52</b> Total Disbursements	\$31,596	\$33,579	\$46,372	\$36,252	\$41,958	\$122,588	\$29,508	\$40,963	\$47,232	\$35,224	\$38,319	\$69,164	\$572,756
<b>53</b> Net Cash Flow	\$2,848	\$40,492	\$11,942	\$16,417	\$4,177	(\$79,693)	\$5,247	\$10,356	\$83,562	\$8,979	\$37,972	\$12,178	\$154,474
<b>Unrestricted Bank Cash Balance Roll-Forward</b>													
<b>54</b> Beginning Cash Balance	158,723	161,685	199,952	209,666	227,164	231,386	136,314	128,530	122,399	201,210	190,993	211,191	\$158,723
<b>55</b> Net Cash Flow	2,848	40,492	11,942	16,417	4,177	(79,693)	5,247	10,356	83,562	8,979	37,972	12,178	154,474
<b>56</b> Transfer Between Accounts (Capex to Opex)	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>57</b> Transfer Between Accounts (Reserve to Opex)	76	(130)	268	1,032	-	-	-	-	-	-	-	-	1,246
<b>58</b> Return of Funds / Reconciliation Item	-	-	15	3	1	1	-	-	4	(1,561)	(793)	807	(1,524)
<b>59</b> Other Inflows (Refer to Note A below)	678	522	812	328	176	255	25	97	20,541	253	449	2,707	26,842
<b>60</b> Other Outflows (Refer to Note B below)	(640)	(2,616)	(3,324)	(281)	(131)	(15,634)	(13,056)	(16,584)	(25,295)	(17,887)	(17,430)	(26,593)	(139,472)
<b>61</b> Ending Bank Cash Balance	\$161,685	\$199,952	\$209,666	\$227,164	\$231,386	\$136,314	\$128,530	\$122,399	\$201,210	\$190,993	\$211,191	\$200,289	\$200,289
<b>62</b> Ending Book Cash Balance	\$161,685	\$199,952	\$209,666	\$227,164	\$231,386	\$136,314	\$128,530	\$122,399	\$201,210	\$190,993	\$211,191	\$200,289	\$200,289
<b>63</b> Ending Book Cash Balance per WebCash System	\$161,049	\$198,505	\$210,991	\$228,687	\$232,669	\$137,625	\$129,090	\$122,014	\$202,358	\$192,499	\$212,406	\$201,147	
<b>64</b> Difference	\$636	\$1,448	(\$1,326)	(\$1,523)	(\$1,282)	(\$1,311)	(\$560)	\$385	(\$1,148)	(\$1,506)	(\$1,215)	(\$858)	

Bank Name	Account Name	Account Number	GL Account #	Account description (e.g., fund uses)	Account classification (Operating / Capital)	Cash balance at beginning of first week of month (\$000s)	Cash flow (\$000s)	Cash balance at end of last week of month (\$000s)
Oriental	Construction	1960269874	111001	Main operating account	Operating	1,453,509	2,150,412	3,603,921
Oriental	General	1960269574	111002	ZBA Account - Operational	Operating	-	-	-
Oriental	Deposit Law 30 & 31	3225252489	111155	Deposit Law 30 & 31	Operating	5,306,645	7,039,963	12,346,607
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Operating	216,434	(216,433)	1
Firstbank	Autoridad de Carreteras	3004992473	111156	FHGV	CAPEX	13,662,053	(10,865,087)	2,796,966
Firstbank	Autoridad de Carreteras	3004997726	111157	Abriendo Caminos - Varios Proyectos	CAPEX	66,000,000	165,460	66,165,460
Firstbank	Autoridad de Carreteras	3005023768	111158	OPEX Reserve	Operating	65,452,429	(7,237,160)	58,215,268
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	Operating	1,021,818	(512,035)	509,783
BPPR	Nominas	020-835353	111011	Payroll account	Operating	969,406	(34,963)	934,443
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	CAPEX	34,258	125,536	159,794
BPPR	PRHWA Backup	030-020220	111058	PRHWA Backup	Operating	0	-	0
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210	111108	Fondos Restrictos - BPPR (PEAJE)	CAPEX	17,893,745	13,786,184	31,679,928
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	Operating	21,346,354	(10,369,728)	10,976,625
BPPR	Multas Autoexpreso	020-011520	111020	Collections from fines used to paydown GILA overdue A/P	Operating	328,058	(334)	327,724
BPPR	ACT FONDOS CDBG	030-250587	111109	ACT FONDOS CDBG	Operating	31,765	-	31,765
BPPR	FEMA Emergencia Huracan Maria	030-086671	111110	Federal Fund FEMA	Operating	7,598,197	(907,450)	6,690,746
BPPR	Peaje electronico	020-010303	111018	Toll collection account	A	5,000	-	5,000
BPPR	Consolidated Escrow	030-826411	Not in GL	Distributes funds to Metroplistas and to toll collection account (5116)	A	24,987,076	(1,339,902)	23,647,174
BPPR	ILR	030-826438	Not in GL	Toll collection account. Balance in excess of \$5,000 transferred to escrow account	A	5,000	-	5,000
BPPR	CUST ACCT PRHTA METRPISTA	030-106842	Not in GL	FUNDS FOR METROPISTA	A	359,843	29,479	389,321
JP Morgan	Debt	400-452944	Not in GL	Trust Account	A	-	-	-
BPPR	ARPA	030-269512	Pending	Fondos ARPA	CAPEX	5,728,718	-	5,728,718
BPPR	NEW ESCROW ACCOUNT	75-0294-01-9	111120	Escrow	A	2,435,014	402,217	2,837,231
BPPR	METROPISTAS ESCROW SUB ACCOUNT	75-0294-02-7	111121	Escrow	A	30,903,982	-	30,903,982
BPPR	APR ESCROW SUBACCOUNT	75-0294-03-5	111122	Escrow	A	1,897,509	(277,483)	1,620,026
BPPR	MUN OF GUAYNABO ESCROW SUBACCOU	75-0294-04-3	111123	Escrow	A	250,000	-	250,000
BPPR	NEW ESCROW ACCOUNT	75-0174-01-3	111124	Escrow	A	-	-	-
BONY	Escrow	4374768400	Closed	Debt Service	A	-	-	-
BONY	PRHTA 22 COI FUND	437477	122021	Debt Service	A	-	-	-
BONY	PRHTA 22 TOLLS REC FUND	437476	122020	Debt Service	A	17,557,121	1,204,485	18,761,606
BONY	PRHTA 22 TRUSTEE EXP FUND	437460	112023	Debt Service	A	50,000	-	50,000
BONY	PRHTA HTA 22 DSF INTEREST	437464	112026	Debt Service	A	12,500,000	2,500,000	15,000,000
BONY	PRHTA HTA 22 DSF PRINCIPAL	437466	112027	Debt Service	A	-	-	-
BONY	PRHTA OPER RES FED	437454	112021	Debt Service	A	14,000,000	-	14,000,000
BONY	PHRTA HTA 22 RENEW REPLACE FD	437456	112022	Debt Service	A	15,503,705	2,882,368	18,386,073
BONY	PHRTA HTA 22 SUBORD IND FD	437461	112024	Debt Service	A	15,882,950	-	15,882,950
BONY	PHRTA HTA 22 GENERAL RES FD	434462	112025	Debt Service	A	6,238,772	4,712,362	10,951,134
BONY	PHRTA HTA 22 ARBITRAGE REBATE	437991	122028	Debt Service	A	-	-	-

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes.  
This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

2.3a Capex Hard Costs												
Capex modified accrual expenses - Budget												
Construction Hard Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Hard Cost	\$ 60,857,851	\$ 42,507,691	\$ 12,998,063	\$ 14,990,582	\$ 42,200,000	\$ 7,465,894	\$ 29,919,586	\$ 2,200,000	\$ 3,588,643	\$ 706,777	\$ 14,925,728	\$ 9,878,185
PEMOC	\$ 1,418,070	\$ 1,890,880	\$ 1,809,880	\$ 1,985,716	\$ 2,242,191	\$ 1,885,033	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non Federal Hard Cost (OTHER)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,343,823	\$ 3,215,205	\$ 3,864,395	\$ 3,744,159	\$ 3,784,659	\$ 3,946,659	\$ 1,973,330
Non Federal Hard Cost (Abriendo Caminos I)												
Non Federal Hard Cost (Abriendo Caminos II)												
Non Federal Hard Cost (Abriendo Caminos III)	\$ 121,500	\$ 121,500	\$ 202,500	\$ 202,500	\$ 243,000	\$ 243,000	\$ 243,000	\$ 283,500	\$ 202,500	\$ 162,000	\$ -	\$ -
Non Federal Hard Cost (Abriendo Caminos IV)												
ESTATAL												
FHWA Emergencia												
FEMA												
LOCAL	\$ 80,000	\$ 80,000	\$ 80,000	\$ 100,000	\$ 100,000	\$ 50,000	\$ 50,000	\$ 80,000	\$ 100,000	\$ 120,000	\$ 80,000	\$ 80,000
CDBG												
DTL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -
Discretionary funds												
Toll optimization CIP												
<b>Total</b>	<b>62,477,421</b>	<b>44,600,072</b>	<b>15,090,443</b>	<b>17,278,798</b>	<b>44,785,191</b>	<b>10,987,749</b>	<b>33,427,791</b>	<b>6,427,895</b>	<b>7,635,302</b>	<b>7,773,436</b>	<b>18,952,387</b>	<b>11,931,515</b>

2.3a Capex Hard Costs												
Capex modified accrual expenses - Actuals												
Construction Hard Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Hard Cost	\$ 62,569,527	\$ 6,746,896	\$ 165,663,604	\$ -	\$ 534,068	\$ 748,445	\$ -	\$ -	\$ 1,184,043	\$ 170,390	\$ 12,167,073	\$ 7,956,747
PEMOC	\$ -	\$ -	\$ -	\$ 206,014	\$ -	\$ 34,158	\$ 441,828	\$ 15,158	\$ 84,000	\$ -	\$ 14,641	\$ 25,237,85
Non Federal Hard Cost (OTHER)	\$ -	\$ 176,929	\$ 460,988	\$ 57,545	\$ -	\$ 841,216	\$ 3,500	\$ 127,224	\$ 3,837,270	\$ 6,086	\$ 2,351,475	\$ 2,046,062
Non Federal Hard Cost (Abriendo Caminos I)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non Federal Hard Cost (Abriendo Caminos II)	\$ -	\$ -	\$ -	\$ 88,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 77,285	\$ 9,468,55
Non Federal Hard Cost (Abriendo Caminos III)	\$ -	\$ 311,495	\$ -	\$ 350,586	\$ -	\$ 541,514	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 38,759,60
Non Federal Hard Cost (Abriendo Caminos IV)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ESTATAL	\$ -	\$ 94,328	\$ 230,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FHWA Emergencia	\$ 7,278,467	\$ 1,327,102	\$ 4,547	\$ 865,230	\$ 6,032,849	\$ 4,384,983	\$ -	\$ -	\$ 4,150,357	\$ 1,070,938	\$ 1,849,089	\$ 20,194,926
FEMA	\$ -	\$ 47,463	\$ -	\$ 30,526	\$ 69,540	\$ 10,754	\$ 48,715	\$ 28,964	\$ -	\$ 21,867	\$ -	\$ 46,950
LOCAL	\$ -	\$ 134,000	\$ 10,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CDBG												
DTL												
Discretionary funds												
Toll optimization CIP				\$ 3,959,034.69	\$ 104,145.00	\$ 1,110,372.81	\$ 69,210.00	\$ 2,838,209.79	\$ -	\$ 571,867.00	\$ 33,310.00	\$ 3,072,575
<b>Total</b>	<b>69,847,994</b>	<b>8,838,213</b>	<b>166,369,926</b>	<b>5,557,043</b>	<b>6,740,602</b>	<b>7,671,443</b>	<b>563,253</b>	<b>2,994,397</b>	<b>9,255,670</b>	<b>1,841,147</b>	<b>16,492,873</b>	<b>33,390,727</b>



2.3b Capex Soft Costs												
Capex modified accrual expenses - Budget												
Construction Soft Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Soft Cost	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 888,131	\$ 11,850,033	\$ 8,187,971	\$ 3,568,865
PEMOC												
Non Federal Soft Cost (OTHER)	\$ 2,979,690	\$ 3,610,080	\$ 3,610,080	\$ 3,610,080	\$ 3,610,080	\$ 4,030,340	\$ 4,030,340	\$ 4,030,340	\$ 4,030,340	\$ 3,820,210	\$ 5,432,210	\$ 5,432,210
Non Federal Soft Cost (Abriendo Caminos I)												
Non Federal Soft Cost (Abriendo Caminos II)												
Non Federal Soft Cost (Abriendo Caminos III)	\$ 121,500	\$ 121,500	\$ 202,500	\$ 202,500	\$ 243,000	\$ 243,000	\$ 243,000	\$ 283,500	\$ 202,500	\$ 162,000	\$ -	\$ -
Non Federal Soft Cost (Abriendo Caminos IV)												
ESTATAL												
FHWA Emergencia												
FEMA												
LOCAL												
CDBG	\$ -	\$ -	\$ 238,600	\$ 238,600	\$ 119,300	\$ 119,300	\$ 286,320	\$ 286,320	\$ 286,320	\$ 286,320	\$ 286,320	\$ 238,600
DTL												
Discretionary funds												
Toll optimization CIP												
<b>Total</b>	<b>3,101,190</b>	<b>3,731,580</b>	<b>4,051,180</b>	<b>4,051,180</b>	<b>3,972,380</b>	<b>4,392,640</b>	<b>4,559,660</b>	<b>4,600,160</b>	<b>5,407,291</b>	<b>16,118,563</b>	<b>13,906,501</b>	<b>9,239,675</b>

2.3b Capex Soft Costs												
Capex modified accrual expenses - Actuals												
Construction Soft Costs												
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23
FHWA Soft Cost	\$ 1,500,752	\$ 308,500	\$ 11,699,769	\$ -	\$ 6,330,123	\$ 127,028	\$ -	\$ -	\$ 1,440,412	\$ 1,475,930	\$ 2,209,496	\$ -
PEMOC					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non Federal Soft Cost (OTHER)	\$ 634,057	\$ 2,138,475	\$ 1,706,520	\$ 2,502,679	\$ 1,461,772	\$ 3,452,061	\$ 2,224,753	\$ 2,780,334	\$ 1,648,364	\$ 2,017,036	\$ 2,449,909	\$ 3,164,672
Non Federal Soft Cost (Abriendo Caminos I)					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non Federal Soft Cost (Abriendo Caminos II)			\$ 55,771		\$ -	\$ 8,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non Federal Soft Cost (Abriendo Caminos III)			\$ 53,605	\$ 121,773	\$ 46,951	\$ 190,679	\$ -	\$ -	\$ 41,510	\$ -	\$ -	\$ 60,780
Non Federal Soft Cost (Abriendo Caminos IV)					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ESTATAL					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FHWA Emergencia				\$ 342,268	\$ 121,745	\$ 293,281	\$ 339,314	\$ 219,731	\$ 133,331	\$ 58,045	\$ 56,775	\$ 690,229
FEMA					\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LOCAL				\$ 220,127	\$ 365,789	\$ 387,293	\$ 68,674	\$ 55,503	\$ 139,887	\$ 718,434	\$ 134,173	\$ 188,448
CDBG			\$ 127,462.00		\$ 130,216.00	\$ -	\$ -	\$ 146,900.35	\$ 260,551.86	\$ 82,533	\$ -	\$ -
DTL							\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Discretionary funds							\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Toll optimization CIP							\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	<b>2,134,810</b>	<b>2,446,975</b>	<b>13,643,127</b>	<b>3,186,847</b>	<b>8,456,596</b>	<b>4,458,942</b>	<b>2,632,741</b>	<b>3,202,469</b>	<b>3,664,055</b>	<b>4,351,978</b>	<b>4,850,353</b>	<b>4,104,130</b>

2.4 Discretionary funds tracker

#	Grant Name	Grant Type	Project Description	Estimated Total Cost (Requested)	Soft / Hard Costs	Category	Date Applied	Expected Response Date	Actual Response Date	Granted or Rejected	Amount Granted	Status of Fund Receipt
1	La Vita Intersection Project	Discretionary funds	AC-200241 consists of improvements to multiple PR-2 Intersections in the western Municipality of Mayagüez and the development of two overpass bridges to be located over the existing PR-2, to eliminate traffic signals in two of the mayor intersections at existing intersection of PR-2 and San Juan Street, just at the entrance of the UPR Campus (La Vita) and at existing intersection of PR-2 and PR-3108. Located in the Mayagüez Urbanized Area.  PRHTA is working with FHWA on updating the project's environmental document and the agreement between USDOT and PRHTA for the INFRA Grant.	\$ 111,027,772			5/23/2022		9/28/2022	Granted	\$ 90,000,000	
2	RAISE GRANT	Discretionary funds	Development of a new road infrastructure that would be used as an evacuation route during emergency events for residents and visitors of the town area of the Municipality of Loiza, Puerto Rico.	\$ 12,372,393			4/12/2022		8/11/2022	Rejected		
3	NEVI Grants	Other	The National Electric Vehicle Infrastructure Formula Program (NEVI Program) will provide dedicated funding to States to strategically deploy electric vehicle charging infrastructure and establish an interconnected network to facilitate data collection, access, and reliability.  1st round RFP will be published on June 2023.	\$ 13,661,153			8/1/2022		9/1/2022	Granted	\$ 13,661,153	
4	Replacement of Bridge Number 729 (The Viaduct)	Discretionary funds	Bridge Investment Program (BIP)	\$ 80,000,000			9/8/2022			Rejected		
5	PR-5 State Highway Extension	Discretionary funds	This Project has been included in the SJ Metropolitan Area Transportation Plan and part of its alignment used to belong to the South Periferal Expressway Corridor.	TBD			TBD					
6	PR-22 State Highway Extension	Discretionary funds	PRHTA proposes the construction of the extension of PR-22 between the municipalities of Hatillo and Aguadilla.	TBD			TBD					

3.1 Fiscal measure data

In \$ Thousands	FY23 Target	YTD Target	YTD Actuals	Variance (\$)	Variance (%)	Monthly target	Monthly actuals	Variance (\$)	Variance (%)	Reasons for Variance	Additional Steps to Address Variance
Creating new Board	\$ 457	\$ 457	\$ -	\$ (457)	-100%	\$ 38	\$ -	\$ (38)	-100%		
<i>Hiring of an executive recruitment firm</i>	\$ 200	\$ 200	\$ -	\$ (200)	-100%	\$ 17	\$ -	\$ (17)	-100%		
<i>Board Compensation</i>	\$ 257	\$ 257	\$ -	\$ (257)	-100%	\$ 21	\$ -	\$ (21)	-100%		
Adopting new KPIs							\$ -				
Organizational capacity							\$ -				
Increasing fare revenue	\$ 26,475	\$ 26,475	\$ 10,807	\$ (15,668)	-59%	\$ 2,459		\$ (2,459)	-100%		
<i>Toll fare increase</i>	\$ 18,622	\$ 18,622	\$ -	\$ (18,622)	-100%	\$ 1,841.9	\$ -	\$ (1,842)	-100%	This measure will be difficult to report against given system limitations	
<i>Bi-directional tolling</i>	\$ 2,287	\$ 2,287	\$ -	\$ (2,287)	-100%	\$ 226.2	\$ -	\$ (226)	-100%		
<i>Dynamic toll lanes (DTL)</i>	\$ 5,566	\$ 5,566	\$ 10,807	\$ 5,241	94%	\$ 391	\$ 964	\$ 573	146%		
Increasing fine revenue	\$ 6,161	\$ 6,161	\$ -	\$ (6,161.0)	-100%	\$ 616		\$ (616.1)	-100%		
<i>Toll fine increase</i>	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -			This measure requires legislation, which is outside of HTA's control.	
<i>Tiered fines</i>	\$ 6,161	\$ 6,161.0	\$ -	\$ (6,161)	-100%	\$ 616.1	\$ -	\$ (616.1)	-100%	This measure requires legislation, which is outside of HTA's control.	
Improving ancillary revenue	\$ 737									This measure will be difficult to report against given system limitations	
Expanding transit revenue	\$ 1,062									This measure will be difficult to report against given system limitations	
Collecting discretionary funds											
Reducing healthcare costs											
Reassessing TU contract											
BRT and signal optimization											
Capital Expense Optimization											
Public-private partnership opportunities											
<b>Total measures</b>	<b>\$ 33,093</b>	<b>\$ 33,093</b>	<b>\$ 10,807</b>	<b>\$ (22,286)</b>	<b>\$ (1)</b>	<b>\$ 3,113</b>	<b>\$ -</b>	<b>\$ (3,113)</b>	<b>\$ (1)</b>		

3.2 Traffic report data

Traffic volume overview ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)	Comments
PR-5	1,463,073	1,565,249	1,570,396	1,566,781	1,385,156	1,512,904	1,596,878	4,093,798	1,533,987	1,533,857	1,509,898	1,555,180	1,506,447	1,384,311	1,435,464	1,383,527	1,639,582	1,602,153	1,511,321	1,487,142	1,651,747	1,547,147	1,572,497	1,489,030	18,376,846	20,721,079	(2,344,233)	-11.3%	
PR-17	627,170	673,649	679,439	636,183	547,072	567,148	639,599	611,666	636,043	604,703	625,865	668,640	655,070	519,581	607,412	537,635	713,013	646,304	645,655	604,494	766,447	709,108	756,358	633,586	7,899,143	7,412,697	486,446	6.6%	
PR-22	14,212,658	14,983,796	14,594,667	14,530,173	12,465,203	13,883,504	14,549,936	14,508,698	14,139,915	14,184,739	13,992,476	14,418,923	14,249,508	13,034,765	13,544,583	12,759,700	15,289,735	14,754,478	14,115,842	13,858,956	15,306,022	14,535,698	14,892,677	14,095,409	171,353,222	169,548,839	1,804,383	1.1%	
PR-199 / CLF	219,197	213,525	281,763	251,904	275,158	262,886	300,746	275,454	290,188	269,186	273,410	267,338	281,493	215,964	294,384	258,699	333,473	298,941	289,104	252,394	316,319	263,648	292,963	248,683	3,448,198	3,078,622	369,576	12.0%	
<b>Total concessionaire roads</b>	<b>16,522,098</b>	<b>17,436,219</b>	<b>17,126,265</b>	<b>16,985,041</b>	<b>14,672,589</b>	<b>16,226,442</b>	<b>17,087,159</b>	<b>19,489,616</b>	<b>16,600,133</b>	<b>16,592,485</b>	<b>16,401,649</b>	<b>16,910,081</b>	<b>16,692,518</b>	<b>15,194,621</b>	<b>15,881,843</b>	<b>14,999,561</b>	<b>17,976,209</b>	<b>17,301,876</b>	<b>16,561,922</b>	<b>16,202,986</b>	<b>18,040,535</b>	<b>17,055,601</b>	<b>17,514,495</b>	<b>16,466,708</b>	<b>201,077,409</b>	<b>200,761,237</b>	<b>316,172</b>	<b>0.2%</b>	
PR-20	293,731	326,554	327,782	322,402	294,365	324,565	332,575	330,208	312,806	320,311	312,252	321,460	312,702	279,697	307,903	290,579	339,580	337,259	312,260	302,939	346,209	315,023	328,727	323,375	3,820,892	3,799,972	21,520	0.6%	
PR-52	6,309,320	6,564,241	6,467,261	6,347,647	5,554,252	6,063,265	6,463,375	6,345,918	6,112,215	5,974,437	6,181,285	6,134,816	6,364,909	5,680,735	6,018,042	5,650,241	6,849,468	6,461,503	6,440,779	6,133,519	6,930,595	6,277,071	6,712,988	6,189,831	76,404,489	73,973,224	2,481,265	3.4%	
PR-53	1,699,534	1,849,478	1,841,735	1,811,933	1,580,376	1,778,374	1,837,884	1,820,196	1,740,006	1,731,478	1,739,907	1,802,184	1,789,500	1,592,820	1,741,250	1,620,526	1,977,852	1,868,655	1,828,936	1,751,973	1,965,658	1,803,237	1,871,103	1,704,035	21,613,741	21,134,889	478,852	2.3%	
PR-66	2,537,485	2,764,699	2,607,110	2,617,289	2,178,798	2,467,504	2,471,843	2,489,641	2,390,286	2,427,428	2,437,104	2,412,054	2,507,780	2,140,542	2,396,871	2,238,199	2,801,282	2,661,624	2,584,669	1,760,908	2,816,770	2,359,197	2,729,943	2,501,403	30,459,941	28,840,488	1,619,453	5.6%	
<b>Total HTA roads</b>	<b>10,840,070</b>	<b>11,504,972</b>	<b>11,243,888</b>	<b>11,104,271</b>	<b>9,607,791</b>	<b>10,633,708</b>	<b>11,105,677</b>	<b>10,985,963</b>	<b>10,555,313</b>	<b>10,453,654</b>	<b>10,670,548</b>	<b>10,670,514</b>	<b>10,974,891</b>	<b>9,693,794</b>	<b>10,464,066</b>	<b>9,799,545</b>	<b>11,968,182</b>	<b>11,329,041</b>	<b>11,166,644</b>	<b>9,949,339</b>	<b>12,059,232</b>	<b>10,854,528</b>	<b>11,642,761</b>	<b>10,718,644</b>	<b>132,299,063</b>	<b>127,697,973</b>	<b>4,601,090</b>	<b>3.6%</b>	
<b>Total PR toll roads</b>	<b>27,362,168</b>	<b>28,941,191</b>	<b>28,370,153</b>	<b>28,089,312</b>	<b>24,280,380</b>	<b>26,860,150</b>	<b>28,192,836</b>	<b>30,475,579</b>	<b>27,155,446</b>	<b>27,046,139</b>	<b>27,072,197</b>	<b>27,580,595</b>	<b>27,667,409</b>	<b>24,848,415</b>	<b>26,345,909</b>	<b>24,739,106</b>	<b>29,944,385</b>	<b>28,630,917</b>	<b>27,728,566</b>	<b>26,152,325</b>	<b>30,099,767</b>	<b>27,910,129</b>	<b>29,157,256</b>	<b>27,185,352</b>	<b>333,376,472</b>	<b>328,459,210</b>	<b>4,917,262</b>	<b>1.5%</b>	

Traffic volume deep dive ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)	Comments
<b>TU ridership volume</b>	<b>194,896</b>	<b>463,349</b>	<b>224,638</b>	<b>752,609</b>	<b>189,780</b>	<b>684,750</b>	<b>247,448</b>	<b>752,178</b>	<b>239,148</b>	<b>642,123</b>	<b>218,045</b>	<b>582,665</b>	<b>254,923</b>	<b>657,186</b>	<b>242,211</b>	<b>730,724</b>	<b>256,844</b>	<b>691,876</b>	<b>206,262</b>	<b>719,534</b>	<b>244,847</b>	<b>649,876</b>	<b>194,186</b>	<b>570,544</b>	<b>2,713,228</b>	<b>7,897,414</b>	<b>(5,184,186)</b>	<b>-65.6%</b>	
<b>Metro Urbano</b>	<b>6,191</b>	<b>11,778</b>	<b>10,855</b>	<b>11,778</b>	<b>10,855</b>	<b>11,778</b>	<b>13,516</b>	<b>11,778</b>	<b>12,527</b>	<b>13,516</b>	<b>4,520</b>	<b>9,850</b>	<b>9,850</b>	<b>12,658</b>	<b>14,235</b>	<b>14,235</b>	<b>691,876</b>	<b>206,262</b>	<b>719,534</b>	<b>244,847</b>	<b>649,876</b>	<b>194,186</b>	<b>570,544</b>	<b>2,713,228</b>	<b>7,897,414</b>	<b>(5,184,186)</b>	<b>-65.6%</b>		
<b>Tu Conexión</b>	<b>15,823</b>	<b>20,926</b>	<b>16,296</b>	<b>20,926</b>	<b>16,296</b>	<b>18,387</b>	<b>18,387</b>	<b>17,937</b>	<b>18,387</b>	<b>18,387</b>	<b>14,800</b>	<b>16,503</b>	<b>16,503</b>	<b>18,112</b>	<b>20,422</b>	<b>20,422</b>	<b>691,876</b>	<b>206,262</b>	<b>719,534</b>	<b>244,847</b>	<b>649,876</b>	<b>194,186</b>	<b>570,544</b>	<b>2,713,228</b>	<b>7,897,414</b>	<b>(5,184,186)</b>	<b>-65.6%</b>		
<b>Metrobus</b>	<b>90,012</b>	<b>55,854</b>	<b>44,260</b>	<b>55,854</b>	<b>44,260</b>	<b>53,066</b>	<b>53,066</b>	<b>53,241</b>	<b>53,066</b>	<b>53,241</b>	<b>46,464</b>	<b>56,231</b>	<b>56,231</b>	<b>54,381</b>	<b>61,318</b>	<b>61,318</b>	<b>691,876</b>	<b>206,262</b>	<b>719,534</b>	<b>244,847</b>	<b>649,876</b>	<b>194,186</b>	<b>570,544</b>	<b>2,713,228</b>	<b>7,897,414</b>	<b>(5,184,186)</b>	<b>-65.6%</b>		
<b>Total Feeder bus volume</b>	<b>72,026</b>	<b>172,495</b>	<b>88,258</b>	<b>172,495</b>	<b>88,258</b>	<b>71,411</b>	<b>71,411</b>	<b>84,969</b>	<b>83,705</b>	<b>163,332</b>	<b>65,784</b>	<b>170,675</b>	<b>170,675</b>	<b>157,485</b>	<b>85,151</b>	<b>168,949</b>	<b>95,975</b>	<b>163,334</b>	<b>81,517</b>	<b>167,546</b>	<b>90,209</b>	<b>152,977</b>	<b>80,119</b>	<b>160,261</b>	<b>982,008</b>	<b>172,495</b>	<b>809,513</b>	<b>469.3%</b>	















5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Federal Billing Procedures</b>										
Ensure Prompt Payment to Contractor	PRHTA shall ensure paying all contractors by Electronic Funds Transfer (EFT) within 40 days of receipt of invoices*. The payment should be performed on the first business day after funds are received from FHWA. *On May 9, 2019 PRHTA issued a Directive which established that the lead time for payment to contractors begins when the Designated Person by Regional Director receives the Certification for Payment for review.	Phase 2 - Q21-FY2023		Phase 2 - Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 - Completed. Currently the Contractors are being paid within 40 days period and through Electronic Funds Transfer since Q4-2016.  Phase 2- The consultant continued to work on the additional scope in the Integrated Contract Management Module (ICMM). In addition, the consultants completed integration tests and	Phase 2 - Complete the review of the Certification/Invoices and Payment Information Interfaces, perform the Integration tests and UAT of the revised interfaces (Contract Amendments and Certifications) and deploy them.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
Tracking the status of payments using an electronic method **	PRHTA should track the status of payments using an electronic method that is acceptable and accessible to FHWA. **The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Phase 2 - Q2-FY2023		Phase 2- Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 -Completed. The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Once the interfaces were completed, perform the final review of the tracking status report in Oracle Unifier to incorporate the additional information requested by FHWA and begin monitoring the payments status of the certifications of thr pilot projects processed through the systems.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
PRHTA's billing to FHWA on a cost-incurred basis	PRHTA's billing to FHWA on a cost-incurred basis in lieu of a reimbursement basis.					Q1-FY2017	0	Completed		
Federal-Aid Billing SOP revision	PRHTA will revised the Federal Aid-Billing SOP approved on April 11, 2016 to include the certification for payments and invoices processes through Unifier and the Billing Process to FHWA using the Integrated Contract Management Module (ICMM).			Phase 2- Q3-FY2021		Phase 1 - Q4-FY2016Phas	210	Completed		
<b>Toll Credits</b>										
SOP for Use of Toll Credits	The PRHTA shall promptly implement all modifications to its processes for approving, tracking and reconciling toll credits as identified by the FHWA and submit a report and certification to the FHWA demonstrating that it has implemented these modifications.			Phase 2: Q3-FY2021		Phase 1 -Q2-FY2017 Phase 2-Q2-FY2022	180	Completed		The evaluation and discussion of developed business processes vs the recommendations made by the Internal Audit Office.
Tracking, reconciling and reporting the toll credit use	PRHTA shall report the toll credit usage and balance using the approved tracking system.	Phase 2 - Q1-FY2023		Phase 2: Q1-FY2022		Phase 1 -Q2-FY2017	360	This effort is considered completed in terms of compliance with theSection II of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, It was divided in two phases for reporting: Phase 1 -On Q2-FY2017, PRHTA started to implement the tracking and reconciling toll credits according to the approved SOP.  Phase 2 - The long-term action is to report the toll credit usage and balance using Oracle Unifier. It will be started with a pilot program and then will continue while the projects are incorporated into the system. However, during transition process the tracking will be only for the projects registered into the system. During this period, the business process and report were modified to add additional information requested.	Phase 2 -Continuing the creation of projects into the system and generate the report for such projects.	Approval of the revised SOP and systems adjustments.

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Organizational Capacity</b>										
Organizational Structure - Classification and Compensation Plan Development	PRHTA is working on a new classification and compensation plan according to a new organizational structure, since the current one is dated 2003.	Q2-FY2023		Q2-FY2021			780	During this period, the Consultants and Human Resources Staff continued working sessions to discuss job specifications, job title conversion, and new organizational structure.  The consultants have completed the conversion table and are continuing to review the job specifications based on feedback received from human resources representatives. Coordination efforts began to configure the new classification and compensation plan in the system.	Obtain approval of the Classification and Compensation Plan from the FOMB, Executive Director and the Board of Directors. Proceed to the configuration of the new plan in the system for implementation.	Classification and Compensation Plan Approval.
Organizational Structure - Classification and Compensation Plan Implementation	Notifications to the employees of the new job titles, job descriptions and compensation scales to put into effect their new functions.	Q3-FY2023		Q4-FY2021			540	Once the Classification and Compensation Plan is completed and approved, the employee's information (new classification and salary) must be updated in the system, to proceed with the implementation.	Start the implementation.	Pending the FOMB approval for the Classification and Compensation Plan.
Reviewing, Updating or Creating SOP	PRHTA will be reviewing, updating or creating SOP related to project delivery processes.	Q4-FY2023					210	PRHTA continues with the update, revision or creation of PRHTA's SOPs.  Also, The PRHTA and FHWA continue a joint effort to streamline the process and create the SOP to obtain FHWA approval for Change Order and Extra Work documents. A draft of the document was sent to committee members for review and comment, prior to formal distribution to the PRHTA and FHWA offices for review and approval.	This is a continuous effort which will be related to the new organizational structure to support the project delivery processes.	
Standard Documentation Revisions	Revision of Construction Contracts Documents in order to create boilerplate. Update the Professional Services Boilerplate, if needed. Review of the RFP Boilerplate.	Q3- FY2023		Q4-FY2021			360	A draft of the construction contract boilerplate was developed and discuss with legal office representatives.	Discuss the construction contract boilerplate with representatives of Construction Area and Estimate and Bids Office to get their feedback.	These initiatives require the involvement of employees from several offices, which are lack of personnel, and such employees are currently also working with other initiatives.
Other Initiatives	OCDC Recommendation/Schedule for Implementation	Phase 2: Q4-2024		Q4-FY2023		Phase 1: Q3-2019		Phase 1: Completed- PRHTA submitted to FHWA the required Schedule for Implementation Report on March 25, 2019.  Phase 2 - Implementation of the OCDC Recommendations as per Schedule Report submitted. During this period PRHTA continues working on some OCDC recommendations to improve project development processes and others are subject to the new organizational structure. The ongoing OCDC recommendations are:  4.1 Develop Asset Data Management, 4.2 Develop Project Selection Criteria, 4.4 Enhance STIP Preparation, 4.5 Improve RFQ/RFP Process, 4.7 Improve CHO/EWO Process, 4.8 Improve Handover Process, 4.9: Develop Service Levels and 4.11: Develop Visible and Accessible KPIs.  On August 19, 2022 PRHTA met with FHWA and discussed the status of the OCDC Initiatives.	Complete the update of the Schedule for Implementation and submit to FHWA.	Events, such as earthquakes and pandemic situation which occurred after the submission of the Schedule for Implementation, impacted the OCDC's recommendations initiatives. Also the delay in the approval of the Classification and Compensation Plan.
	Audit Office: This includes initiatives to optimize operations of the Internal Audits Office and its Processes	Q1-FY2023						Completed- The Auditors continue with project visits, audit documents, and guide project staff on how to avoid improper payments. Also, they follow up on compliance of procedures and regulations.	It is a continuous effort.	

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Project Delivery</b>										
Improvement of email communication	Microsoft Exchange migration to Microsoft Office 365 "Cloud/SaaS"					Q1-FY2018	0	Completed		
Oracle EBS Upgrade and Implementation	This initiative includes the upgrade to the existing financial system Oracle E-Business Suite and the implementation of the Human Capital Management Module (which consists of the Resources Management System and Payroll). Also includes the implementation of new financial modules such as: Grant, Cash Management, Inventory, Treasury Management and Project Labor and the Integrated Contract Management Module.	Q4-FY2023		Q3-FY 2021			730	<p>Oracle EBS-98% completed. During this period, employees continued the use of the financial modules and receive support in some specific topics issues from the Consultants. The upgrade of Oracle EBS modules and the new modules implementation such as Human Capital Management Module, Grant, Cash Management, Inventory, Treasury Management, Project Labor and Integrated Contract Management Module were completed. Consultant continued with the additional scope of the ICMM included in Amendment E.</p> <p>Kronos Implementation: continue the pilot project of Kronos Implementation. Employees of the following offices are using the system for request time off, extra hours (overtime) and timecard approval: Finance, Budget, Treasury, Accounting, Administration, Internal Audit, Human Resources, and Executive Director. As part of the Pilot Project, users identified some situations that were addressed and required modifications. Those modifications were completed and tested during this period.</p>	<p>Complete administrative task to complete Oracle EBS implementation. Continue working with the additional scope of ICMM and complete the systems integration modifications.</p> <p>Continue training of Kronos System and adding new offices in the use of the system: Communications, Federal Liaison, Properties Administration, Properties Acquisition, Traffic Engineering Area, Federal Coordination, Civil Rights, Estimates and Bid, Strategic Planning, Programming and Special Studies Area, Design Area, Secretary Office, Legal, Material Testing, Construction Area (Minillas Staff) &amp; Highways (Minilla Staff). The personnel working on projects will be training during the Q3 &amp; Q4 FY2023.</p>	<p>Some comments came up after ICMM integration deployment and its integration with PMIS will be performed during the PMIS Pilot Program.</p> <p>Kronos implementation was delay due to the situations identified during the pilot projects that were discussed and addressed with Human Resources Staff. PRHTA consulted to OATRH office on some matters to complete the modifications.</p>
Project Management Information System (PMIS) - Deployment	This initiative consists of the implementation of Oracle-Unifier as a PMIS. It includes the development and deployment of business processes to expedite the project delivery. The business processes developed include planning, pre-construction, construction and project close-out phases.	Q2-FY2023		Q3-FY2022			270	<p>All business process (131) considered in contract to manage the project information through the life cycle have been developed, tested and deployed in production environment with the exception of the ROW business process that are in stage environment.</p> <p>The consultant and PRHTA are discussing the new business processes and modification to existing ones for ROW's funds changes.</p> <p>The Consultant continued the development and revision of the BI reports and working on the Learning Tools Video Scripts.</p>	<p>Provide training to ROW staff and deploy in production environment the ROW's business processes.</p> <p>Continue BI reports and the development of learning tool videos.</p>	<p>During the User Acceptance Test, PRHTA's staff requested additional business processes that are under evaluation.</p>
e-Bidding System - Deployment	This initiative consists of the implementation of an Electronic Bidding system that will allow PRHTA to manage all registry procedures and documentation in a digital manner, streamlining the process.	Q3-FY2023					180	<p>The second pilot project was resumed and during the Opening Meeting the Board Members issued some comments and carried out some actions as part of the tests, which requires additional configuration for its management. The consultant, PMO representatives, and Board members then met to discuss additional modifications or new configurations to handle the situations discussed.</p> <p>Thirty-two (32) business process were developed to manage the bidding process for construction projects and RFQ/RFP.</p> <p>The Consultant continues to work on the RFQ/RFP business processes and is expected to be deployed by March 2023.</p>	<p>Continue with the Construction e-Bidding Pilot Program and the development and implementation of the RFQ/ RFP processes.</p>	<p>Connectivity and network infrastructure's situations; and changes in processes due to administrative orders impacted the electronic bidding implementation and the development of the RFQ/RFP business processes, respectively.</p>

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Long-term systems implementation and adoption	This initiative include the efforts or tasks required for a successful adoption & implementation of the systems across the agency. The efforts considered are: pilot programs, development of SOPs (related to the system implementation), review of the Bid Regulation, additional systems interfaces with FMIS and LIMS, training to the end users, among others.	Q4-FY2023					270	<p>Continued the following Pilot Programs:</p> <p>Planning: Continued support to the Programming and Planning Area staff in the Creation of Projects and the Oracle Numbers.</p> <p>Pre-Engineering: PRHTA staff continue to use the business process created for pre-construction activities. At the end of August, the training of the consultants who are providing project management services for the Pre-Construction activities in the PRHTA began. Trainings are scheduled until the end of November.</p> <p>Construction: Construction Staff continues the use of business processes developed for construction activities.</p> <p>Oracle Unifier Peer Exchange with FHWA, Delaware DOT &amp; Washington DOT: On August 30 &amp; 31, 2022 PRHTA received representatives from FHWA, Washington DOT and Delaware DOT as a host of Oracle Unifier Peer Exchange. On this event, PRHTA shown the business processes developed to manage all phases of the project and they shared with PRHTA the business process they developed.</p>	<p>Continue with the pilot programs in order to identify possible adjustments for long-term implementation.</p> <p>Continue training program to introduce the employees into the system.</p>	

6.1 Construction KPIs							
			ACTUAL				
PROGRAM	KPI	Target	Q1	Q2	Q3	Q4	
PRECONSTRUCTION	Delays in NTP (Days)	<30	0	10.5	111.5	61.5	
	% Planned NTP Awards	>80%	100%	92%	0%	6%	
	% Soft vs Hard Cost	15%	*	*	*	*	
			Total				
	% Federal Funds Obligated	>90%	95.9%				
CONSTRUCTION	Pre-María	% Change in Cost	<15%	21.2%	20.8%	23.2%	24.0%
		% Change in Duration	<25%	315.2%	292.6%	344.9%	348.3%
		Disbursement Variance	20%	**	**	**	**
	Post-María	% Change in Cost	<15%	12.2%	17.8%	27.7%	22.0%
		% Change in Duration	<25%	59.8%	44.5%	49.4%	45.2%
		Disbursement Variance	20%	**	**	**	**

\* Given limited relationship of current Soft cost spending to current hard cost spending, HTA to work with FOMB for better reporting metric.  
 \*\* BZA and fiscal plan for FHWA is now based on obligations as per request from FOMB, no longer disbursements. Metric is unavailable.

Program	KPI	Target	ACTUAL FY23 - Q1	ACTUAL FY23 - Q2	ACTUAL FY23 - Q3	ACTUAL FY23 - Q4
PRECONSTRUCTION PROGRAM	Delays in NTP (Days)	<30	0.0%	10.5	111.5	61.5
	% Planned NTP Awards	>80%	100.0%	91.90%	0.00%	6.1%

**% Planned NTP Awards**

FY	Quarter	Programmed NTPs	Cumm Prog NTP	Actuals NTP	Cumm Actual NTP	%	YTD %
2023	Q1	\$60,268,004.00	\$60,268,004.00	\$0,268,004.00	\$	60,268,004.00	100.0%
	Q2	\$48,185,132.00	\$108,453,136.00	\$44,289,680.00	\$	104,557,684.00	91.9%
	Q3	\$6,915,044.93	\$115,368,180.93	\$	\$	104,557,684.00	0.0%
	Q4	\$171,250,996.93	\$286,619,177.86	\$ 10,424,578.72	\$	114,982,262.72	6.1%

**% Delays in NTPs**

FY	Quarter	Delays (Days)	YTD Delays (Days)
2023	Q1	0	0.0
	Q2	10.5	4.2
	Q3	111.5	34.9
	Q4	61.5	54

6.1a Pre-Construction data

Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	Original CIP Estimate (FP projection)	Variance (e.g., actual bid vs. original CIP estimate) (%)	Funding Source	Project Location Coordinator	
1	PEMOC (Local)	AC-00072	Reconstrucción de Carreteras Región Metro Unidad 1	13-Jun-18	June 13, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220.00	\$ 2,026,220.00			STATE CAPEX		
2	Abriendo Caminos (Ronda 3)	AC-00309	Abriendo Caminos Ronda 3 - PR 3, PR-907, PR-940, PR-147, PR-983, Caminos aereos PR-940/979	29-Jan-20	January 29, 2020	March 11, 2020	February 6, 2020	June 19, 2020	Super Asphalt Pavement Corp.	\$ 3,906,975.68	\$ 3,906,975.68			Abriendo Caminos		
3	Abriendo Caminos (Ronda 3)	AC-000310	Abriendo caminos Ronda 3 - PR 5, PR-8820, PR-837, PR-36, PR-844, PR-538	15-Jan-20	January 15, 2020	February 26, 2020	January 23, 2020	May 29, 2020	Design Build LLC	\$ 2,716,653.68	\$ 2,716,653.68			Abriendo Caminos		
4	Abriendo Caminos (Ronda 3)	AC-000311	Abriendo caminos Ronda 3 - PR 123, PR-803, PR-810, PR-172, PR-568, PR-162, PR-782	25-Feb-20	February 25, 2020	April 7, 2020	May 20, 2022	July 24, 2020	A&M Group, Inc.	\$ 3,853,262.22	\$ 3,853,262.22			Abriendo Caminos		
5	Abriendo Caminos (Ronda 3)	AC-000312	Abriendo Caminos Ronda 3 - PR-702, PR-142, PR-376, PR-7712, PR-5518, PR-5530, PR-255, PR-5724, PR-388	12-Mar-20	February 28, 2020	April 23, 2020	March 6, 2020	July 3, 2020	Super Asphalt Pav. Corp.	\$ 3,188,499.44	\$ 3,188,499.44			Abriendo Caminos		
6	Abriendo Caminos (Ronda 3)	AC-000313	Abriendo caminos Ronda 3 - PR-101, PR-102, PR-421, PR-445, PR-412, PR-3312	22-Jan-20	January 22, 2020	March 4, 2020	February 4, 2020	June 16, 2020	A & N Raads Development	\$ 3,757,091.00	\$ 3,757,091.00			Abriendo Caminos		
7	Abriendo Caminos (Ronda 3)	AC-000314	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Carreteras PR 3, PR 181, PR-908, PR-956, PR-964, y PR-7782 (451)	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	Super Asphalt	\$ 4,011,276.00	\$ 4,011,276.00			Abriendo Caminos		
8	Abriendo Caminos (Ronda 3)	AC-000316	Abriendo caminos Ronda 3 - PR 2, PR-146, PR-150, PR-137, PR-164, PR-686, PR-655, PR-211, PR-647 (451)	20-Mar-20	March 20, 2020	May 1, 2020	July 16, 2020	August 27, 2020	September 7, 2020	Design Build LLC	\$ 5,489,349.22	\$ 5,489,349.22			Abriendo Caminos	
9	Abriendo Caminos (Ronda 3)	AC-000317	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad/Región Sur/Carreteras PR 3, PR-338, PR-340, PR-372, PR-378, PR-645, PR-565 y PR-2375	16-Jun-20	June 16, 2020	July 28, 2020	July 17, 2020	September 8, 2020	August 12, 2020	R&F Asphalt	\$ 4,320,568.00	\$ 4,320,568.00			Abriendo Caminos	
10	Abriendo Caminos (Ronda 3)	AC-000318	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Oeste - Carreteras PR-103, PR-116, PR-121, PR-345, PR-362, PR-368, PR-422, PR-426, PR-429 y PR-3301	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	October 6, 2020	Asphalt Solutions	\$ 5,842,601.00	\$ 5,842,601.00			Abriendo Caminos	
11	Abriendo Caminos (Ronda 3)	AC-000319	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Unidad 3 - Fase 3, Carreteras PR 31, PR-171, PR-181, PR-777, PR-902, PR-935, PR-946, PR-978, PR-985, PR-987, PR-7761 y PR-9966	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	August 18, 2020	Design Build LLC	\$ 4,056,634.60	\$ 4,056,634.60			Abriendo Caminos	
12	Abriendo Caminos (Ronda 3)	AC-000321	Abriendo Caminos Ronda 3 - PR 814, PR-770, PR-693, PR-815, PR-872, PR-140, PR-854, PR-888, PR-760, PR-667, PR-677	3-Dec-20	December 3, 2020	February 23, 2021	February 23, 2021	April 9, 2021	April 9, 2021	C.I.O. Construction Corp.	\$ 2,248,000.00	\$ 2,248,000.00			Abriendo Caminos	
13	Abriendo Caminos (Ronda 3)	AC-000322	Abriendo caminos Ronda 3 - Proyecto AC-000322, R00000332, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Sur, Carreteras PR 375, PR-386, PR-512, PR-542, PR-557, PR-701, PR-722, PR-3336, PR-3372, PR-5142, PR-5520 y PR-7252	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	October 14, 2020	Del Valle Group	\$ 3,434,000.00	\$ 3,434,000.00			Abriendo Caminos	
14	Abriendo Caminos (Ronda 3)	AC-000323	Abriendo caminos Ronda 3 - PR-109, PR-117, PR-120, PR-414, PR-424, PR-443, PR-365, PR-372	25-Jun-20	June 25, 2020	August 6, 2020	August 11, 2020	October 20, 2020	October 20, 2020	A&M Group	\$ 4,109,000.00	\$ 4,109,000.00			Abriendo Caminos	
15	Abriendo Caminos (Ronda 3)	AC-000324	Abriendo Caminos Ronda 3 - PR-634, PR-622, PR-8809, PR-531, PR-129, PR-647, PR-487	15-Oct-20	September 16, 2020	November 26, 2020	October 27, 2020	December 21, 2020	December 21, 2020	A&M Group	\$ 3,938,750.00	\$ 3,938,750.00			Abriendo Caminos	
16	Abriendo Caminos (Ronda 3)	AC-000325	Abriendo Caminos Ronda 3 - Pavement Marking for PR 3, PR 2, PR 3, PR 17, PR 21, PR 25 y PR-8865, VARIOS MUNICIPIOS Área Metro	8-Dec-20	December 8, 2020	December 30, 2020	December 30, 2020	March 4, 2021	March 4, 2021	Master Pavement Line Corp	\$ 1,946,875.43	\$ 1,946,875.43			Abriendo Caminos	
17	Abriendo Caminos (Ronda 3)	AC-000326	Abriendo caminos Ronda 3 - PR-492, PR-809, PR-681, PR-134, PR-622, PR-665, PR-621, PR-635, PR-511, PR-120, PR-647, PR-656, PR-487, PR-134	11-Aug-20	August 12, 2020	September 22, 2020	September 22, 2020	November 3, 2020	October 20, 2020	JR Asphalt	\$ 3,273,895.00	\$ 3,273,895.00			Abriendo Caminos	
18	Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase 1 (Rec PR-148 & PR-167) Naranjito	20-Nov-19	November 20, 2019	February 21, 2020	February 18, 2020	June 9, 2020	June 9, 2020	CIO Construction Corp	\$ 1,543,000.00	\$ 1,543,000.00			FHWA	
19	Regular FHWA	AC-000545	Rehabilitation of Bridge No. 3000 Over La Plata River PR-5	July 7, 2022	July 7, 2022	August 18, 2022	September 5, 2022	October 25, 2022	44852	Ferrovial Agroman	\$ 25,969,680.00	\$ 25,969,680.00			FHWA	
20	Regular FHWA	AC-000814	Highway Safety Improvements of PR-8 from km. 0.00 to km. 4.540 Juan	18-Feb-21	February 18, 2021	April 12, 2021	July 20, 2021	June 15, 2021	August 25, 2021	Del Valle Group	\$ 6,886,000.00	\$ 6,886,000.00			FHWA	
21	Regular FHWA	AC-001206	PR-12 Pavement Rehabilitation	15-Feb-19	February 15, 2019	March 29, 2019	March 26, 2019	May 10, 2019	May 8, 2019	Venegas Construction	\$ 11,199,312.00	\$ 11,199,312.00			FHWA	
22	Abriendo Caminos (Ronda 1)	AC-001166	Abriendo Caminos - Primarias Región Metro 1	May 30, 2018	May 15, 2018	May 30, 2018	May 10, 2018	July 2, 2018	Ferrovial Agroman	\$ 7,463,425.00	\$ 7,463,425.00			Abriendo Caminos		
23	Abriendo Caminos (Ronda 1)	AC-001267	Abriendo Caminos - Primarias Región Sur 1	22-Jun-18	June 29, 2018	July 12, 2018	July 22, 2018	August 13, 2018	Del Valle Group	\$ 6,262,000.00	\$ 6,262,000.00			Abriendo Caminos		
24	PEMOC (Local)	AC-001269	Reconstrucción de Carreteras Región Este, Unidad 4	30-May-18	May 30, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Unicar Builders Inc	\$ 3,625,542.50	\$ 3,625,542.50			STATE CAPEX	
25	PEMOC (Local)	AC-001270	Reconstrucción de Carreteras Región Sur, Unidad 1	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 13, 2018	Robles Asphalt Corp	\$ 3,929,789.90	\$ 3,929,789.90			STATE CAPEX		
26	PEMOC (Local)	AC-001271	Reconstrucción de Carreteras Región Norte, Unidad 1	13-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 6,263,573.00	\$ 6,263,573.00			STATE CAPEX	
27	PEMOC (Local)	AC-001273	Reconstrucción de Carreteras Región Oeste, Unidad 1	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Magiez Eng	\$ 4,637,287.00	\$ 4,637,287.00			STATE CAPEX	
28	Abriendo Caminos (Ronda 1)	AC-001275	Abriendo Caminos - Primarias Región Norte 1	27-Jun-18	June 27, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,026,000.00	\$ 6,026,000.00			Abriendo Caminos	
29	Abriendo Caminos (Ronda 1)	AC-001276	Abriendo Caminos - Primarias Región Este 1	13-Jul-18	July 9, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,712.50	\$ 5,978,712.50			Abriendo Caminos	
30	Abriendo Caminos (Ronda 1)	AC-001277	Abriendo Caminos - Primarias Región Oeste 1	13-Jul-18	July 23, 2018	July 23, 2018	July 23, 2018	September 4, 2018	August 27, 2018	Transporte Rodriguez Alfaro	\$ 5,099,750.00	\$ 5,099,750.00			Abriendo Caminos	
31	Abriendo Caminos (Ronda 2)	AC-001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) - PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	27-Mar-19	March 27, 2019	May 4, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00			Abriendo Caminos	
32	Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2 - Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00			Abriendo Caminos	
33	DTL (FHWA)	AC-001870	DTL - Phase 3 - Unit 2 - PR-52 Km 4.7 to 6.4 (sta 45+00 to sta 52+00)	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00			FHWA	
34	DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 Km 4.7 to 6.4 (sta 52+00 to sta 57+00)	24-Apr-19	December 20, 2019	June 5, 2019	January 17, 2020	January 31, 2020	January 31, 2020	LPC Contractors Inc.	\$ 5,404,188.00	\$ 5,404,188.00			FHWA	
35	Regular FHWA	AC-002065	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Desarrolladora JA	\$ 19,469,055.00	\$ 19,469,055.00			FHWA	
36	Abriendo Caminos (Ronda 1)	AC-002266	Abriendo Caminos - Secundarias y Terciarias Región Metro 1	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475.00	\$ 2,989,475.00			Abriendo Caminos	
37	Abriendo Caminos (Ronda 1)	AC-002267	Abriendo Caminos - Secundarias y Terciarias Región Sur 1	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Luani General Contractor	\$ 5,943,709.60	\$ 5,943,709.60			Abriendo Caminos	
38	PEMOC (Local)	AC-002269	Reconstrucción de Carreteras Región Este, Unidad 2	5-Jun-18	June 5, 2018	July 26, 2018	July 26, 2018	October 7, 2018	August 27, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000.00	\$ 2,995,000.00			STATE CAPEX	
39	PEMOC (Local)	AC-002270	Reconstrucción de Carreteras Región Sur, Unidad 2	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,938.40	\$ 4,372,938.40			STATE CAPEX	
40	PEMOC (Local)	AC-002271	Reconstrucción de Carreteras Región Norte, Unidad 2	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 4,163,800.00	\$ 4,163,800.00			STATE CAPEX	
41	PEMOC (Local)	AC-002273	Reconstrucción de Carreteras Región Oeste, Unidad 2	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	September 7, 2018	Ferrovial Agroman	\$ 4,911,904.00	\$ 4,911,904.00			STATE CAPEX	
42	Abriendo Caminos (Ronda 1)	AC-002275	Abriendo Caminos - Secundarias y Terciarias Región Norte 1	26-Sep-18	August 27, 2018	October 19, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Luani General Contractor	\$ 6,643,122.00	\$ 6,643,122.00			Abriendo Caminos	
43	Abriendo Caminos (Ronda 1)	AC-002276	Abriendo Caminos - Secundarias y Terciarias Región Este 1	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cidra Excavation	\$ 3,582,550.00	\$ 3,582,550.00			Abriendo Caminos	
44	Abriendo Caminos (Ronda 1)	AC-002277	Abriendo Caminos - Secundarias y Terciarias Región Oeste 1	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 3,418,125.00	\$ 3,418,125.00			Abriendo Caminos	
45	Abriendo Caminos (Ronda 2)	AC-002282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-782, PR-31, PR-909)	28-Mar-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019	November 4, 2019	Puerto Rico Asphalt, LLC	\$ 3,289,839.89	\$ 3,289,839.89			Abriendo Caminos	
46	Abriendo Caminos (Ronda 2)	AC-002284	Abriendo Caminos 2 - Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 14, 2019	August 13, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00			Abriendo Caminos	
47	Regular FHWA	AC-002906	Bridges 1131 & 1132 over Rio Honda, PR-29 km 1.4, Bayamon	31-Jan-19	January 31, 2019	May 17, 2019	July 6, 2019	May 1, 2019	May 1, 2019	Const. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00			FHWA	
48	Regular FHWA	AC-002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamon	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 10, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00			FHWA	
49	Abriendo Caminos (Ronda 1)	AC-003266	Abriendo Caminos - Primarias Región Metro 2	5-Oct-18	September 11, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 19, 2018	Ferrovial Agroman	\$ 4,662,255.00	\$ 4,662,255.00		</		



54	FEMOC (Local)	AC-003273	Reconstrucción de Carreteras Región Oeste, Unidad 3	25-Oct-18	October 25, 2018	January 14, 2019	December 6, 2018	February 28, 2019	January 25, 2019	Transporte Rodriguez Asfalto	\$ 6,299,876.00	\$ 6,299,876.00		STATE CAPEX
55	Abriendo Caminos (Ronda 2)	AC-002175	Abriendo Caminos - Primarias Región Norte 2	11-Oct-18	September 11, 2018	November 1, 2018	September 20, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,619,000.00	\$ 4,619,000.00		Abriendo Caminos
56	Abriendo Caminos (Ronda 1)	AC-003276	Abriendo Caminos - Primarias Región Este 2	13-Oct-18	September 13, 2018	November 1, 2018	October 2, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,662,000.00	\$ 4,662,000.00		Abriendo Caminos
57	Abriendo Caminos (Ronda 1)	AC-003277	Abriendo Caminos - Primarias Región Oeste 2	18-Sep-18	September 18, 2018	December 17, 2018	November 16, 2018	January 31, 2019	January 25, 2019	Magier Eng	\$ 2,031,050.00	\$ 2,031,050.00		Abriendo Caminos
58	Abriendo Caminos (Ronda 2)	AC-003282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-128, PR-374) AFI-BP-19-23	28-May-19	June 25, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	R&F	\$ 3,406,876.19	\$ 3,406,876.19		Abriendo Caminos
59	FEMOC (Local)	AC-004269	Reconstrucción de Carreteras Región Este, Unidad 4	16-Jan-19	January 15, 2019	February 11, 2019	February 14, 2019	March 15, 2019	April 8, 2019	Super Asphalt Corp	\$ 2,152,240.00	\$ 2,152,240.00		STATE CAPEX
60	FEMOC (Local)	AC-004271	Highway Reconstruction North Region, Unit 4	23-Feb-19	February 28, 2019	March 28, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$ 3,439,000.00	\$ 3,439,000.00		STATE CAPEX
61	Abriendo Caminos (Ronda 2)	AC-004282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-728, PR-725, PR-390, PR-127, PR-772) AFI-BP-19-24	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	AMM Contractor	\$ 2,992,095.00	\$ 2,992,095.00		Abriendo Caminos
62	FEMOC (Local)	AC-005269	Reconstrucción de Carreteras Región Este, Unidad 5	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 22, 2019	Design Build LLC	\$ 986,546.00	\$ 986,546.00		STATE CAPEX
63	Abriendo Caminos (Ronda 2)	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-126, PR-498, PR-397) AFI-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodriguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64		Abriendo Caminos
64	Regular FHWA	AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$ 11,091,000.00	\$ 11,091,000.00		FHWA
65	Regular FHWA	AC-005384	Pavement Rehabilitation and Reconstruction of PR-53 from km 8.63 to km. 94.0 Face II, Guayama-Salinas	18-Aug-21	July 20, 2021	September 29, 2021	August 31, 2021	November 10, 2021	November 8, 2021	Ferrovial Agroman	\$ 15,500,000.00	\$ 15,500,000.00		FHWA
66	Regular FHWA	AC-005386	Pavement Rehabilitation and Reconstruction of PR-53 from km. 83.0 to km. 86.862 Face 1, Guayama-Salinas	20-Sep-21	June 29, 2021	November 1, 2021	August 31, 2021	October 28, 2021	October 31, 2021	Del Valle Group	\$ 9,892,000.00	\$ 9,892,000.00		FHWA
67	Abriendo Caminos (Ronda 2)	AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) AFI-BP-19-06	9-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$ 3,696,464.75	\$ 3,696,464.75		Abriendo Caminos
68	Regular FHWA	AC-006639	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778.00	\$ 9,141,778.00		FHWA
69	Abriendo Caminos (Ronda 2)	AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-154, PR-809, PR-791, PR-774, PR-496, PR-455, PR-124) BP-19-141-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019	October 15, 2019	Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65		Abriendo Caminos
70	Abriendo Caminos (Ronda 2)	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-643, PR-665, PR-643, PR-667, PR-165, PR-813) BP-19-146-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,908.74	\$ 3,832,908.74		Abriendo Caminos
71	Abriendo Caminos (Ronda 2)	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-142-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019	October 15, 2019	JR Asphalt	\$ 775,714.29	\$ 775,714.29		Abriendo Caminos
72	Regular FHWA	AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.5 to 0.9, Cabo Rojo	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EJ Construction	\$ 4,175,004.00	\$ 4,175,004.00		FHWA
73	Regular FHWA	AC-010118	Highway Safety Improvements of PR-101 from km. 0 to km 10	11-Jan-23	February 1, 2023	March 14, 2023	March 21, 2023	April 25, 2023	May 31, 2023	Transporte Rodriguez Asfalto	\$ 5,176,299.00	\$ 5,176,299.00		FHWA
74	Regular FHWA	AC-010119	Safety Improvements at PR-101 From km 10 to km 20	11-Jan-23	February 2, 2023	March 14, 2023	March 21, 2023	April 25, 2023	May 31, 2023	Transporte Rodriguez Asfalto	\$ 4,396,895.00	\$ 4,396,895.00		FHWA
75	Regular FHWA	AC-010166	Construction of Recreational Trail for Bicycles and Pedestrians from Rio Bayamón to PR-165, Toa Baja	1-Jul-20	July 1, 2020	August 12, 2020	August 11, 2020	September 15, 2020	September 15, 2020	Magier Eng	\$ 4,946,977.00	\$ 4,946,977.00		FHWA
76	Regular FHWA	AC-010266	Bridge 1009 Replacement	14-Dec-21	March 25, 2022	January 25, 2022	May 30, 2022	July 8, 2022	July 8, 2022	Del Valle Group	\$ 15,415,000.00	\$ 15,415,000.00		FHWA
77	Regular FHWA	AC-010272	Safety Improvements to PR-102 from km 7.8 to km 17.8	11-Oct-18	October 11, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodriguez Asfalto	\$ 2,745,770.00	\$ 2,745,770.00		FHWA
78	Abriendo Caminos (Ronda 2)	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP-19-143-AC	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 3, 2019	October 15, 2019	HDT Group	\$ 2,898,938.95	\$ 2,898,939.00		Abriendo Caminos
79	Regular FHWA	AC-011020	Reemplazo del Puente # 1492 sobre Quebrada La Carama km 1.5 Off PR-110 (not obliterated due to lack of funding)	15-Aug-21		September 26, 2021		November 7, 2021			\$ 1,650,000.00			FHWA
80	Abriendo Caminos (Ronda 2)	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-949, PR-787)	18-Jun-19	October 1, 2019	July 30, 2019	October 15, 2019	September 10, 2019	October 31, 2019	Super Asphalt Corp	\$ 4,802,601.47	\$ 4,802,601.00		Abriendo Caminos
81	Regular FHWA	AC-011417	Bridge #2161 over waterway, PR-114 Km 2.2, Mayagüez	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamiro	\$ 297,479.00	\$ 297,479.00		FHWA
82	Regular FHWA	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	26-Nov-19	November 26, 2019	January 7, 2020	January 23, 2020	February 12, 2020	February 12, 2020	Ferrovial Agroman	\$ 2,541,000.00	\$ 2,541,000.00		FHWA
83	Regular FHWA	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019	October 21, 2019	Transporte Rodriguez Asfalto	\$ 5,985,403.00	\$ 5,985,403.00		FHWA
84	Regular FHWA	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19	November 21, 2019	October 5, 2019	December 15, 2019	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$ 6,088,181.00	\$ 6,088,181.00		FHWA
85	Regular FHWA	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Utuado	2-Sep-20	September 3, 2020	October 14, 2020	October 27, 2020	December 2, 2020	December 30, 2020	Obratech	\$ 2,709,164.34	\$ 2,709,164.00		FHWA
86	Regular FHWA	AC-012838	Bridge 361 Improvements, over Rio Pardo, PR 128 km 33.1 (NO BIDDER)	2-Feb-22		March 16, 2022		April 27, 2022			\$ 1,500,000.00			FHWA
87	Abriendo Caminos (Ronda 2)	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-733, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 1,994,452.17	\$ 1,994,452.00		Abriendo Caminos
88	Regular FHWA	AC-014116	BR # 1531 at PR-143 KM 9.90 Over Creek	12-Jan-23	November 9, 2022	February 23, 2023	March 7, 2023	April 6, 2023	May 15, 2023	Obratec	\$ 851,384.72	\$ 851,385.00		FHWA
89	Abriendo Caminos (Ronda 2)	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Ramps, PR-551, PR-573, PR-54)	18-Jul-19	September 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$ 3,077,095.68	\$ 3,077,096.00		Abriendo Caminos
90	Regular FHWA	AC-014354	Bridge #790 over Matafusa River, PR-143 Km 36.0, Orocuív	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empresas JBR, Inc.	\$ 228,192.00	\$ 228,192.00		FHWA
91	Regular FHWA	AC-014984	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manatí-Ciales	4-Aug-19	October 25, 2019	September 15, 2019	December 20, 2019	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$ 8,152,516.50	\$ 8,152,517.00		FHWA
92	Regular FHWA	AC-015235	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	13-Oct-18	September 10, 2018	November 12, 2018	October 2, 2018	December 13, 2018	November 1, 2018	RD Rental Equipment	\$ 2,404,528.00	\$ 2,404,528.00		FHWA
93	Regular FHWA	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019	September 10, 2019	December 4, 2019	October 31, 2019	Desarrolladora IA	\$ 1,289,742.00	\$ 1,289,742.00		FHWA
94	Regular FHWA	AC-015237	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	30-Sep-18	August 31, 2018	October 30, 2018	October 5, 2018	November 30, 2018	October 30, 2018	Gill Engineering Group, Inc.	\$ 1,467,868.00	\$ 1,467,868.00		FHWA
95	Abriendo Caminos (Ronda 2)	AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) BP-19-16-AC	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$ 3,950,603.26	\$ 3,950,603.00		Abriendo Caminos
96	Abriendo Caminos (Ronda 2)	AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019	September 17, 2019	October 11, 2019	October 17, 2019	A & N Road Development	\$ 5,999,560.14	\$ 5,999,560.00		Abriendo Caminos
97	Regular FHWA	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 5.0	15-Nov-19	November 15, 2019	December 27, 2019	December 20, 2019	February 14, 2020	February 14, 2020	C.I.O. Construction Corp.	\$ 4,757,996.13	\$ 4,757,996.00		FHWA
98	Abriendo Caminos (Ronda 2)	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-665, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	2-Jul-19	August 27, 2019	August 13, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Professional Asphalt	\$ 4,503,277.52	\$ 4,503,278.00		Abriendo Caminos
99	Regular FHWA	AC-017333	Safety Improvements to PR-173 from km 0 to km 9	25-Oct-18	October 9, 2018	November 24, 2018	October 25, 2018	December 25, 2018	December 7, 2018	Magier Eng	\$ 2,737,327.00	\$ 2,737,327.00		FHWA



165	Regular FHWA	AC-520140	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 71.60 a 77.00	17-Aug-18	August 17, 2018	October 16, 2018	September 15, 2018	November 16, 2018	December 6, 2018	Del Valle Group	\$ 15,685,000.00	\$ 15,685,000		FHWA
166	DTL (FHWA)	AC-520141	DTL Phase 1, Unit 2 - PR-52 from km. 5.3 to 6.9	24-May-18	May 24, 2018	June 23, 2018	June 23, 2018	July 24, 2018	July 24, 2018	Ferrovial Agroman	\$ 12,907,535.00	\$ 12,907,535		FHWA
167	DTL (FHWA)	AC-520142	DTL Phase 1, Unit 3 - PR-52 from km.6.9 to 9.16	29-May-18	May 29, 2018	June 28, 2018	June 28, 2018	July 29, 2018	July 29, 2018	Ferrovial Agroman	\$ 10,932,655.00	\$ 10,932,655		FHWA
168	DTL (FHWA)	AC-520143	DTL - Phase 2 Phase 2, Unit 2 - PR-52 from km 12.02 to 13.96 (sta 33+02 to sta 35+06)	14-Oct-18	October 4, 2018	November 13, 2018	October 24, 2018	December 14, 2018	December 14, 2018	Constructora Santiago II	\$ 15,999,892.00	\$ 15,999,892		FHWA
169	Regular FHWA	AC-520144	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	11-Aug-19	August 9, 2019	September 22, 2019	September 25, 2019	November 3, 2019	October 29, 2019	Del Valle Group	\$ 13,656,000.00	\$ 13,656,000		FHWA
170	Regular FHWA	AC-520146	Highway Reconstruction, PR-52 from Km 102 to Km 106	4-Mar-21	March 4, 2021	April 12, 2021	April 12, 2021	June 22, 2021	August 12, 2021	Desarrolladora IA	\$ 17,698,410.50	\$ 17,698,411		FHWA
171	Regular FHWA	AC-800356	Reconstruction of PR-135, Adjuntas	23-Apr-19	May 7, 2019	June 4, 2019	May 23, 2019	July 16, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc	\$ 363,000.00	\$ 363,000		FHWA
172	DTL (FHWA)	AC-800509	DTL - Phase 6 - ITS	11-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	May 4, 2020	May 4, 2020	Bermudez Loozeo Diaz Masso, LLC	\$ 11,812,959.40	\$ 11,812,959		FHWA
173	Regular FHWA	AC-800510	DTL Noise Barrier @ PR-52	10-Sep-21	December 9, 2021	October 23, 2021	February 1, 2022	December 3, 2021	March 10, 2022	EJ Constructors	\$ 4,050,000.00	\$ 4,050,004		FHWA
174	DTL (FHWA)	AC-800533	DTL - Phase 4 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to sta 151+66)	14-Feb-19	February 14, 2019	March 25, 2019	March 14, 2019	May 9, 2019	May 1, 2019	Ferrovial Agroman	\$ 13,112,005.00	\$ 13,112,005		FHWA
175	DTL (FHWA)	AC-800534	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000		FHWA
176	DTL (FHWA)	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.63)	25-Aug-19	August 10, 2019	October 6, 2019	September 10, 2019	November 17, 2019	October 10, 2019	Constructora Santiago II	\$ 919,000.00	\$ 919,000		FHWA
177	Regular FHWA	AC-800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-521 from Km. 0.0 to Km. 4.1, Las Piedras	19-Aug-19	August 6, 2019	September 30, 2019	September 9, 2019	November 11, 2019	October 15, 2019	Lujani General Contractor Inc.	\$ 2,053,218.00	\$ 2,053,218		FHWA
178	Regular FHWA	AC-800599	Correction of Damages in Bridge #1711 Over Guayanes River at Oda Ceiba-51, km 0.2, Henuales	1-Mar-21	October 17, 2020	April 12, 2021	April 16, 2021	May 24, 2021	June 16, 2021	Maglez Engineering Corp.	\$ 161,057.50	\$ 161,058		FHWA
179	Regular FHWA	AC-800601	FULL DEPTH BRIDGE CONCRETE DECK REPAIR FOR BRIDGE NO. 1657 OVER LA PLATA RIVER AT PR-861, KM. 10.5 MUNICIPALITY OF TOLA ALTA	15-Dec-20		January 26, 2021	January 20, 2022	March 8, 2021	March 8, 2021	JM Caribbean Builders, Inc.	\$ 326,440.00	\$ 326,440		FHWA
180	Regular FHWA	AC-800604	Bridge Deck Replacement at Bridge #419 Over Zequera Channel at PR-91 km 5.1, Municipality of Loiza and Partial closure of Northbound lane of Bridge #116 Over Ceiba Creek at PR-1 km 3.3, Municipality of Ceiba	4-Mar-21	March 4, 2021	April 15, 2021	April 30, 2021	May 27, 2021	June 16, 2021	Constructora Hartmann	\$ 626,039.00	\$ 626,039		FHWA
181	Regular FHWA	AC-800608	Installation of Modular Steel Bridge Over Caraima River, Off PR-110, km 0.3, Municipality of Moca	25-May-21	June 25, 2021	July 6, 2021	August 2, 2021	August 17, 2021	November 18, 2021	Tamrio	\$ 878,900.00	\$ 878,900		FHWA
182	Regular FHWA	AC-800610	Abutment Repairs for Bridge No. 264 at PR-138, km 23.4, Ponce	16-Mar-21	March 16, 2021	April 27, 2021	May 16, 2021	June 8, 2021	July 16, 2021	Desarrolladora IA	\$ 559,475.00	\$ 559,475		FHWA
183	Regular FHWA	AC-991202	Bridge #1058 over Río Grande de Loiza, PR-9912 Km 0.1, Caguas Ward, San Lorenzo	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000		FHWA
184	Regular FHWA	Various	Critical Bridges & Rehab	1-Feb-19	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 1, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362		FHWA

6.1b CP data																								6/30/2023							
AC #	Pre/Post/Man	Project Type	Contract/Project Type (FCMB/SP)	Project Description	Region	Road Number	Project KM Begin	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost (Revised/Decrease)	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Revised Completion Date	Original Duration	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	
1	000545	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Rehabilitation of Cable Stayed bridge No. 3000 over La Plata River, Km. 18.75	Norte	5		Ing. Maira Figueroa Morales	Fernando Construcción PR, LLC		\$25,969,680.00	\$27,709,833.69	7%	27,709,833.69	1,739,153.69	7%	\$5,549,942	20%	\$22,158,891.97	31-Oct-22	21-Jul-24	630	21-Jul-24	630	0%	21-Jul-24	24%	630	0%	
2	000814	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-8 From Km. 0.00 to Km. 4.60	Metro			Ing. Vivian L. De Jesus Rivera	Del Valle Group, SP	FHWA Regular	\$9,686,000.00	\$9,210,839.68	6%	9,210,839.68	475,160.32	5%	\$5,432,467	57%	\$3,778,372.81	10-Sep-21	2-Jan-23	480	28-Apr-23	686	24%	28-Jun-23	66%	687	97%	
2	000915	Pre-Maria	Congestion management	Singular Regular (Without Bonus)	Carretera PR-9 Desde Avenida Las Americas Hasta PR-132	Sur	9		Ing. Daniel M. Lora Torres	LPC & D, Inc.		\$45,489,874.20	\$52,090,103.76	14%	52,090,103.76	6,600,229.56	14%	\$46,796,286	90%	\$5,293,817.86	29-Jul-14	8-Jan-18	1,590	27-Feb-23	3,196	140%	30-Jun-23	99%	3259	159%	
2	001873	Post-Maria	Signage and guardrail	Emergency Project	Hurricane Maria Efforts for Signing and Guardrails for PR-18 from Km. 0.00 to Km. 6.02	Metro	18	0.00	6.02	Ing. Marvin Sosa Gonzalez	JC & Associates Property Management Group, Inc.	Emergency Relief FHWA	\$1,058,215.00	\$2,042,699.23	93%	2,042,699.23	984,484.23	93%	\$1,495,671	73%	\$548,888.65	30-Mar-21	28-Mar-22	360	12-Apr-23	744	107%	15-Jul-23	69%	838	133%
3	001874	Post-Maria	Illumination System Rehabilitation	Emergency Project	Rehabilitation of Lighting System Highway PR-18, from Int. PR-22 to Int. PR-21	Metro	18		Ing. Marvin Sosa Gonzalez	Del Valle Group, SP	Emergency Relief FHWA	\$3,979,000.00	\$4,629,953.00	16%	4,629,953.00	650,953.00	16%	\$3,940,475	85%	\$689,478.01	7-Jun-21	1-Jun-22	360	14-Feb-23	618	72%	30-Jun-23	66%	754	109%	
3	002065	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a Seguridad Expreso Rafael Martinez Nadal, PR-20 Km. 0.0-10.00	Metro	20	0.00	10.00	Ing. Juan C. Arroyo Ramirez	Desamolladora JA, Inc.	FHWA Regular	\$19,469,055.00	\$26,734,099.45	37%	26,734,099.45	7,265,044.45	37%	\$23,420,670	91%	\$3,313,428.64	12-Aug-19	1-Feb-21	540	02-Jun-23	1,961	158%	30-Jun-23	68%	1,418	163%
3	005384	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-63 From Km. 06.500 to Km. 94.00	Sur	53	86.93	94.00	Ing. Gladys Mojica Ortiz	Fernoval Agomán PR, LLC		\$16,400,000.00	\$16,823,216.68	2%	16,823,216.68	423,216.68	2%	\$8,056,246	61%	\$7,766,971.66	22-Nov-21	11-Nov-23	720	11-Nov-23	720	0%	11-Nov-23	77%	720	0%
4	005386	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-63 From Km. 00.880 to Km. 86.200	Sur	53	80.89	86.83	Ing. Maria M. Rivera Santiago	Del Valle Group, SP		\$9,892,000.00	\$11,186,602.04	12%	11,186,602.04	1,294,602.04	13%	\$4,066,137	36%	\$7,120,465.19	1-Nov-21	31-Oct-23	730	05-May-24	917	26%	5-May-24	63%	917	26%
4	005390	Post-Maria	Illumination System Rehabilitation	Emergency Project	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-63 From Km. 0.0 to Km. 43.9	Este	53	0.00	43.90	Ing. Joan A. Arroyo Torres	AM Electric, Inc.		\$6,835,740.97	\$7,374,059.77	8%	7,374,059.77	538,318.80	8%	\$1,033,567	14%	\$6,340,492.74	24-Feb-22	19-Mar-23	450	19-Mar-24	755	68%	19-Mar-24	61%	755	68%
4	010118	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-101 From Km. 0.00 to Km. 10.00	Oeste			Ing. Gilberto Hernández Caligé	Transporte Rodriguez Azañó, Inc.		\$5,176,299.00	\$5,176,299.00	0%	5,176,299.00	-	0%	\$0	0%	\$5,176,299.00	5-Jun-23	29-May-24	360	29-May-24	360	0%	29-May-24	2%	360	0%	
5	010119	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Pavement and Safety Improvements PR-101 From Km. 10.00 to Km. 20.00	Oeste			Ing. Gilberto Hernández Caligé	Transporte Rodriguez Azañó, Inc.		\$4,387,395.00	\$4,387,395.00	0%	4,387,395.00	-	0%	\$0	0%	\$4,387,395.00	5-Jun-23	29-May-24	360	29-May-24	360	0%	29-May-24	2%	360	0%	
5	010166	Post-Maria	Others	Singular Regular (Without Bonus)	Vereda Ciclista (Proyecto Esmarked)	Norte	166		Sr. Rafael J. Méndez De Jesús	Megler Engineering and Contractors Corporation	Earmarked	\$4,946,977.00	\$6,764,159.30	37%	5,764,159.30	817,182.30	17%	\$1,132,622	20%	\$4,631,537.18	28-Sep-20	21-Nov-21	420	01-Oct-23	1,099	162%	1-Oct-23	69%	1,099	162%	
5	010266	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Improvements To Bridge 1096 Over Guanajabo River Road PR-102, Municipality of San German	Oeste	102	35.40		Ing. Gilberto Hernández Caligé	Del Valle Group, SP		\$15,415,000.00	\$15,415,000.00	0%	15,415,000.00	-	0%	\$177,944	1%	\$15,237,055.60	22-Jul-22	8-Oct-24	810	08-Oct-24	810	0%	8-Oct-24	39%	810	0%
6	011335	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Carretera PR-115, Kilómetros: 0.00 a 10.84	Oeste	115	0.00	10.84	Ing. Ivonne Rivera Orta	Transporte Rodriguez Azañó, Inc.	FHWA Regular	\$5,985,403.00	\$7,995,614.30	34%	7,995,614.30	2,010,211.30	34%	\$6,023,489	75%	\$1,972,125.00	4-Nov-19	26-Jan-21	450	30-Jun-22	870	116%	30-Jun-23	68%	1,336	197%
6	012324	Pre-Maria	Landslides	Emergency Project	Corrección De Deslizamiento En Carretera PR-123 Kilometro 26.9 Desde Estación 1400-00 Hasta la Estación 2+04.56	Sur	123		Ing. Wilfredo Guzmán Serrano	Obralec Contratista General, Inc.		\$320,256.00	\$1,620,621.74	406%	1,620,621.74	1,300,365.74	406%	\$637,024	39%	\$983,597.77	19-Sep-16	17-Mar-17	180	18-Aug-23	2526	1300%	30-Aug-23	66%	2537	1300%	
6	012329	Post-Maria	Landslides	Emergency Project	Trabajos de Emergencia para la Corrección de Deslizamientos Carretera PR-123 kilómetros 34.80,37,40,42,40,44.1 y 44.30, 30.8 (Huracán Maria)	Sur	123		Ing. Khal El Ahi	Obralec Contratista General, Inc.		\$905,874.00	\$4,407,806.46	387%	4,407,806.46	3,501,932.46	387%	\$3,761,666	85%	\$646,140.73	11-Feb-19	11-Apr-19	60	18-May-23	1558	2497%	30-Dec-23	68%	1784	2873%	
7	012331	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Reconstrucción y Rehabilitación del Pavimento Carretera PR-123	Sur	123	38.00	48.00	Ing. Francisco Correas Osuna	Obralec Contratista General, Inc.		\$2,709,164.34	\$3,924,783.84	45%	3,924,783.84	1,215,619.50	45%	\$2,174,386	55%	\$1,750,398.03	26-Jan-21	21-Sep-21	240	02-Jan-24	1073	347%	2-Jan-24	60%	1073	347%
7	014116	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Rehabilitation and Scour Mitigation of BR # 1531 at PR-141 KM. 9.90 Over Creek	Sur			Ing. Francisco M. Alvarado Barro	Obralec Contratista General, Inc.		\$851,384.72	\$851,384.72	0%	851,384.72	-	0%	\$0	0%	\$851,384.72	26-May-23	20-Jan-24	240	20-Jan-24	240	0%	20-Jan-24	2%	240	0%	
7	014984	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a Seguridad PR-149, Kilómetros: 0.00 al 12.80	Norte	149	0.00	12.80	Ing. Ignacio Rios Rivas	Transporte Rodriguez Azañó, Inc.	FHWA Regular	\$8,152,516.50	\$10,027,896.90	23%	10,027,896.90	1,875,380.40	23%	\$5,346,059	53%	\$4,681,837.92	14-Feb-20	4-Nov-21	630	03-Aug-23	1,267	101%	30-Jun-23	67%	1,233	96%
8	015235	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	Norte	152	0.00	11.25	Ing. José A. García Marrero	R/O Rental Equipment	FHWA Regular	\$2,404,528.50	\$3,388,008.70	41%	3,388,008.70	983,480.20	41%	\$1,733,622	51%	\$1,654,386.31	13-Nov-18	9-Aug-19	270	11-Jul-22	1,337	385%	30-Jun-23	68%	1,691	526%
8	015237	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Safety Improvements Highway PR-152, Kilómetros: 13.65 to 20.50	Norte	152	13.65	20.50	Ing. Raúl Ocasio Fernández	Gill Engineering Group, Inc.	FHWA Regular	\$1,467,868.00	\$2,911,878.00	98%	2,911,878.00	1,444,010.00	98%	\$2,064,694	71%	\$847,183.90	13-Nov-18	9-Aug-19	270	12-May-23	1,642	506%	30-Jun-23	68%	1,691	526%
8	015683	Post-Maria	Landslides	Emergency Project	Minor Landslides Repairs Program at PR-156 Km. 4.2	Norte	156	4.20		Ing. Janet Vázquez Vázquez	GILVAREZ & GILVAREZ, CORP		\$114,329.00	\$114,329.00	0%	114,329.00	-	0%	\$0	0%	\$114,329.00	11-Mar-22	8-Jul-22	120	14-Jul-22	126	6%	30-Jun-23	63%	477	288%
9	017630	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-176 From Km. 0.00 to Km. 4.00	Metro	176	0.00	4.00	Ing. Luis R. Pastor Reyes	Puerto Rico Asphalt, LLC	FHWA Regular	\$3,137,499.00	\$4,027,901.00	28%	4,027,901.00	890,402.00	28%	\$1,244,400	31%	\$2,783,501.50	1-Jun-21	25-Jul-22	420	09-Feb-23	619	47%	30-Sep-23	66%	862	103%
9	018193	Post-Maria	Safety Improvements	Singular Regular (Without Bonus)	Paseo Patronal Elevado, Carretera PR-181 Intersección Calle Julio Andino (Residencial El Prado)	Metro	181		Ing. Francisco M. Alvarado Barro	LPC & D, Inc.	FHWA Regular	\$5,995,017.00	\$7,116,140.15	19%	7,116,140.15	1,121,123.15	19%	\$3,739,214	52%	\$3,386,926.97	20-Jan-20	14-Nov-20	300	31-Aug-23	1,930	340%	31-Aug-23	63%	1,930	340%	
9	018932	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction PR-189 From Km. 0.00 to Km. 11.00	Este	189	0.00	11.00	Ing. Ileana Otero Padilla	Design Build, LLC	FHWA Regular	\$5,949,980.00	\$6,077,383.16	2%	6,077,383.16	127,403.16	2%	\$5,670,944	92%	\$406,439.20	7-Jun-21	1-Jun-22	360	27-Feb-23	631	75%	30-Jun-23	66%	754	109%
10	020311	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-203 From Km. 0.00 to Km. 7.10	Este	203	0.00	7.10	Sr. Luis A. Rodríguez Reyes	Del Valle Group, SP	FHWA Regular	\$9,676,000.00	\$15,238,922.73	57%	15,238,922.73	5,562,922.73	57%	\$6,194,516	41%	\$9,044,407.10	8-Jun-21	28-Nov-22	539	23-Dec-23	929	72%	23-Dec-23	78%	929	72%
10	026124	Post-Maria	Safety Improvements	Design/Build	Paseo Peatonal Elevado (Diseño - Construcción) Expreso Roman Balfonry de Casco PR-26 Kilómetros: 4.10 a 9.60	Metro	26	4.10	4.80	Ing. Janet Vázquez Vázquez	Desamolladora JA, Inc.	State Capex	\$7,430,375.00	\$10,263,750.00	38%	10,263,750.00	2,833,375.00	38%	\$5,314,333	52%	\$4,949,417.23	16-Mar-20	8-Jun-21	450	29-May-23	1,170	160%	30-Jun-23	67%	1,203	167%
10	026126	Post-Maria	Signage and guardrail	Emergency Project	Hurricane Efforts for Signing and Guardrails PR-26	Metro	26	0.00	16.00	Ing. Israel Cancel Hidalgo	Líneas de Puerto Rico, Inc.	Emergency Relief FHWA	\$1,085,560.00	\$1,657,178.75	53%	1,657,178.75	571,618.75	53%	\$1,261,477	76%	\$395,701.71	18-Mar-21	12-Mar-22	360	06-May-23	790	117%	30-Jun-23	66%	836	132%
11	077201	Post-Maria	Landslides	Emergency Project	Drainage Replacement and correction of landslide at PR-772 Km. 5.8	Norte	772		Ing. Moraima Figueroa Morales	Empresas JBR, Inc.		\$326,619.06	\$434,756.06	33%	434,756.06	108,207.00	33%	\$47,758	11%	\$386,998.06	21-Jul-22	17-Mar-23	240	17-Mar-23	240	0%	30-Jun-23	61%	346	44%	
11	081408	Post-Maria	Landslides	Emergency Project	Landslide Repairs at Highways PR-814, km 4.1 in the municipality of Naranjo	Norte	814	4.10		Ing. Alejandro Garbí Abaig	LUJANI General Contractor, Inc.		\$267,311.00	\$277,811.00	4%	277,811.00	10,500.00	4%	\$83,167	30%	\$194,644.22	3-Jun-22	29-Nov-22	180	06-May-23	338	88%	30-Jun-23	62%	363	118%
11	086121	Post-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Road PR-861 Improvements to Bridge #1657, Km. 11.0 Conioco West	Norte	861	11.00		Ing. Alejandro Garbí Abaig	Tamiro, Inc.		\$7,470,669.00	\$7,470,669.20	0%	7,470,669.20	0.20	0%	\$906,438	12%	\$6,564,121.20	9-May-22	30-Oct-23	540	30-Oct-23	540	0%	30-Oct-23	72%	540	0%
12	100248	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvement Program PR-1 From Km. 25.94 to Km. 32.00	Este	1	25.94	32.00	Ing. Danyela Perez Zayas	Design Build, LLC		\$13,550,300.00	\$13,550,300.00	0%	13,550,300.00	-	0%	\$1,824,093	13%	\$11,726,207.33	22-Nov-21	11-Dec-23	750	11-Dec-23	750	0%				

6.1b CP data																															
AC #	Pre/Post-Mapa	Project Type	Contract/Project Type (FHW/PS&E)	Project Description	Region	Road Number	Project KM Begin	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost (Revised/Decrease)	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	
14	200029	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	REPAIRS OF BRIDGES PR-2 FROM KM 187.4 TO 185.5	Oeste	2	187.40	195.50	Ing. David Salazar Santiago	Tamrio, Inc.	\$783,290.00	\$788,166.85	1%	788,166.85	-4,876.85	1%	\$514,394	65%	\$273,772.90	15-Aug-22	11-Jan-23	150	15-Apr-23	244	63%	30-Sep-23	70%	412	175%	
14	200286	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	PAVEMENT REHABILITATION AND RECONSTRUCTION OF PR-2 FROM KM 165.80 TO KM 195.00, SABANA GRANDE - GUANICA	Oeste			Ing. José O. Toro Martínez	Del Valle Group, SP		\$37,871,000.00	\$38,087,000.00	4%	38,087,000.00	-16,000.00	1%	\$4,146,700	11%	\$33,940,300.00	23-Jul-22	1-Jan-26	1260	01-Jan-26	1260	0%	1-Jan-26	26%	1260	0%	
15	200298	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	PAVEMENT REHABILITATION AND RECONSTRUCTION OF PR-2 FROM KM 165.0 TO KM 182.0, SABANA GRANDE	Oeste			Ing. Yanira Cordoba Bonilla	Transporte Rodriguez Añafan, Inc.		\$8,286,184.00	\$8,453,719.00	2%	8,453,719.00	167,535.00	2%	\$3,857,108	46%	\$4,596,611.29	24-Feb-22	19-May-23	450	20-Nov-23	635	41%	20-Nov-23	73%	635	41%	
15	210001	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Replacement of Superstructure for RR-9 2089 OFF PR-106 Over Yaguez River	Oeste			Ing. Mabel Bonilla Aqueron	Tamrio, Inc.		\$879,434.00	\$1,099,076.00	25%	1,099,076.00	219,642.00	25%	\$168,030	15%	\$931,046.00	5-Sep-22	2-May-23	240	02-May-23	240	0%	30-Jun-23	60%	269	25%	
15	210002	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Installation of Steel Frame for Bridge No. 1133 Over Creek at off PR-200, Km. 0.7	Este	200	0.70		Hany Auto Kord, Inc.		\$398,550.00	\$398,550.00	0%	398,550.00	-	0%	\$21,000	5%	\$377,550.00	24-Oct-22	22-Mar-23	150	22-Mar-23	150	0%	30-Aug-23	70%	311	107%	
16	210003	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-6 From Km. 0.00 to Km. 2.00	Metro	6	0.00	2.00	Ing. Axel Carraquillo Cuevas	Fernoval Construcción PR, LLC	\$5,267,418.00	\$5,771,023.01	10%	5,771,023.01	503,605.01	10%	\$2,052,286	36%	\$3,718,737.18	12-May-22	2-Nov-23	540	02-Nov-23	540	0%	2-Nov-23	71%	540	0%	
16	210005	Post-Maria	Bridge Preservation	Singular Regular (Without Bonus)	Preservation of Bridge No. 2024 & No. 2025, PR-10 Km. 38.6 & 39.1	Norte	10	38.6	39.1	Ing. Amílcar Nieves Santiago	Tamrio, Inc.	\$2,444,376.00	\$2,583,080.88	6%	2,583,080.88	138,704.88	6%	\$1,444,046	56%	\$1,139,034.77	23-Mar-22	16-Sep-22	180	04-Apr-23	378	110%	30-Aug-23	82%	528	192%	
16	220007	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-137 From Km. 0.00 to Km. 3.00	Norte			Ing. Solimar Santiago Rizo	Puerto Rico Asphalt, LLC		\$9,099,302.00	\$9,099,302.00	0%	9,099,302.00	-	0%	\$859,787	9%	\$8,239,515.25	11-Jul-22	30-Apr-24	660	30-Apr-24	660	0%	30-Apr-24	49%	660	0%	
17	220014	Post-Maria	Others	Singular Regular (Without Bonus)	Reasovación de Servicios Sanitarios Plazas de Peaje Caguas Sur y Salinas	Sur				Palmat Construction, Corp.		\$563,000.00	\$563,000.00	0%	563,000.00	-	0%	\$0	0%	\$563,000.00	1-May-23	26-Dec-23	240	26-Dec-23	240	0%	26-Dec-23	12%	240	0%	
17	220029	Post-Maria	Modular Bridge	Emergency Project	Instalación de Puente Modular de acero sobre Atarjea Histórica PR-125, Km. 16.0	Oeste	125	16.00		Constructora Hartmann, SE		\$1,227,400.00	\$1,677,441.72	36%	1,677,441.72	450,041.72	36%	\$0	0%	\$1,677,441.72	17-Feb-23	14-Oct-23	240	14-Oct-23	240	0%	14-Oct-23	43%	240	0%	
17	220034	Post-Maria	Landslides	Singular Regular (Without Bonus)	Rehabilitación de Deslizamiento y Reparación del Puente BR/4, Carretera PR-3, intersección PR-132					JJM Construction, Corp.		\$13,491,908.50	\$13,491,908.50	0%	13,491,908.50	-	0%	\$0	0%	\$13,491,908.50	1-May-23	22-Aug-24	480	22-Aug-24	480	0%	22-Aug-24	0%	480	0%	
18	220040	Post-Maria	Landslides	Emergency Project	Reparación de Carreteras PR-3 Km. 121.4	Este	3			Ing. Leandro Rodríguez Dieppa	Constructora I. Rodríguez Dieppa	\$791,318.00	\$791,318.00	0%	791,318.00	-	0%	\$389,292	49%	\$402,026.00	8-Jul-22	2-Jul-23	360	02-Jul-23	360	0%	2-Jul-23	91%	360	0%	
18	220062	Post-Maria	Safety Improvements	Emergency Project	Maintenance of Pavement Markings, PR-18 & PR-52	Metro						\$962,000.00	\$962,000.00	0%	962,000.00	-	0%	\$350,561	36%	\$611,438.80	4-Nov-22	2-May-23	180	02-May-23	180	0%	30-Jun-23	87%	239	33%	
18	300127	Post-Maria	Illumination System Rehabilitation	Emergency Project	Humacera Inna & Maria Recovery Efforts for Illumination System Rehabilitation PR-30 From Km. 6.6 to Km. 7.7 and From Km. 14.4 to Km. 29.5	Este	30	6.70	29.50	Ing. Emelyn Serrano Medina	Martel, Inc.	\$3,061,734.20	\$4,287,809.88	40%	4,287,809.88	1,226,075.78	40%	\$2,800,920	66%	\$1,386,889.52	12-Jul-21	4-Sep-22	420	22-Sep-23	603	91%	22-Sep-23	80%	603	91%	
19	301143	Post-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Repair of Bridge over Ceiba Creek, at PR-3 Km. 53.4	Este			Ing. Pamela Ortiz Olmo	Fernoval Construcción PR, LLC		\$8,237,976.00	\$8,324,901.00	1%	8,324,901.00	86,925.00	1%	\$1,286,363	15%	\$7,038,538.35	28-Jun-22	20-Sep-23	450	20-Sep-23	450	0%	20-Sep-23	75%	450	0%	
19	301145	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-3 From Km. 14.40 to Km. 18.80	Este			Ing. Dixon Vargas Montalvo	Puerto Rico Asphalt, LLC		\$9,622,284.00	\$9,946,026.00	3%	9,946,026.00	323,742.00	3%	\$469,611	5%	\$9,476,414.97	21-Jun-22	9-Jun-24	720	09-Jun-24	720	0%	9-Jun-24	48%	720	0%	
19	411901	Post-Maria	Congestion management	Accelerated / Abbreviated PS&E	Cametas PR-4119, Conector entre la Carretera PR-119 y la calle Ramón Rivera.	Oeste				Camo & Carro Enterprises, Inc.		\$18,320,000.00	\$18,320,000.00	0%	18,320,000.00	-	0%	\$884,458	5%	\$17,435,542.50	19-Dec-22	9-Aug-24	600	09-Aug-24	600	0%	9-Aug-24	27%	600	0%	
20	520120	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Rehabilitación del Pavimento y Reconstrucción Autopista Luis A. Ferré PR-52 Kilómetros: 99.0 a 102.10	Sur	62	99.00	102.10	Agim. Luis A. Vélez Echeverri	Fernoval Construcción PR, LLC		\$12,291,988.00	\$14,368,692.13	17%	14,368,692.13	2,076,704.13	17%	\$12,854,068	82%	\$1,514,625.92	9-Nov-20	31-Jul-22	630	12-May-23	915	45%	30-Jun-23	97%	964	53%
20	520125	Post-Maria	Bridge Preservation	Singular Regular (Without Bonus)	Preservación de los Puentes Núm. 2038 y 2039, Autopista Luis A. Ferré PR-52	Sur	62	49.80		Ing. Juan M. Colón Colón	LPC & D, Inc.		\$5,899,914.00	\$7,321,195.00	24%	7,321,195.00	1,421,281.00	24%	\$6,153,946	84%	\$1,167,249.21	28-Oct-19	19-Jan-21	450	17-Mar-22	872	94%	30-Jun-23	98%	1342	198%
20	520129	Post-Maria	Others	Singular Regular (Without Bonus)	Conversion of Juana Diaz Toll Facility to a Truck Weigh & Inspection Station at PR-62 Municipality of Juana Diaz	Sur	62			Ing. José A. Vélez Zayas	EJ Construction, SE		\$6,982,004.00	\$7,839,947.00	12%	7,839,947.00	857,943.07	12%	\$1,474,062	19%	\$6,365,885.37	1-Aug-22	22-Jan-24	540	22-Jan-24	540	0%	22-Jan-24	56%	540	0%
21	520139	Post-Maria	Illumination System Rehabilitation	Emergency Project	ER Permanent Repair Lighting PR-12 Km. 16 to Km 60.0 (D08R L1-01)	Este	62			Prime Electric, Corp.		\$11,022,884.00	\$11,022,884.00	0%	11,022,884.00	-	0%	\$601,986	6%	\$10,420,898.36	26-Jun-22	21-Aug-23	422	21-Aug-23	422	0%	21-Aug-23	80%	422	0%	
21	520144	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Rehabilitación del Pavimento y Reconstrucción Autopista Luis A. Ferré, PR-52, Kilómetros: 38.00 al 49.30	Sur	62	38.00	49.00	Ing. Gerardo Torres Ortiz	Del Valle Group, SP		\$13,656,000.00	\$14,516,923.11	6%	14,516,923.11	860,923.11	6%	\$12,740,822	88%	\$1,776,101.42	12-Nov-19	4-May-21	540	23-May-23	1289	139%	30-Jun-23	68%	1327	146%
21	520146	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction PR-52 from Km. 102.1 to Km. 106.10	Sur	62	102.10	106.00	Ing. Ana S. Jimenez Ferrandini	Desarrolladora JA, Inc.		\$17,698,410.50	\$18,055,938.82	2%	18,055,938.82	357,528.32	2%	\$5,663,456	31%	\$12,392,483.33	23-Apr-21	14-Apr-23	600	03-Dec-23	833	39%	3-Dec-23	78%	833	39%
22	800470	Pre-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Reemplazo del Puente Núm. 882 Sobre PR-189, Carretera PR-30, Kilómetro 4.1	Este	30	4.10		Ing. Regino Navarro Rodríguez	Constructora Santiago II, Corporation		\$11,143,902.00	\$16,924,422.81	52%	16,924,422.81	5,780,520.81	52%	\$14,485,334	86%	\$2,439,089.03	29-Sep-16	23-Sep-17	360	03-May-23	2400	660%	30-Jun-23	99%	2466	686%
22	800510	Post-Maria	Others	Singular Regular (Without Bonus)	DTI, Noise Barrier	Metro			Ing. Astrid Pagán Flores	EJ CONSTRUCTION, INC.		\$4,015,004.00	\$6,627,404.00	40%	6,627,404.00	1,612,400.00	40%	\$36,303	1%	\$5,591,101.50	23-Mar-22	17-Mar-23	360	21-Dec-23	636	76%	21-Dec-23	68%	636	76%	
22	800604	Post-Maria	Bridge Repair	Emergency Project	Bridge Deck Replacement and Installation of Exterior Steel Beams at Bridge No. 443 over Zañera Channel at PR-951, Km. 5.1 & partial Closure at PR-3, Km. 53.3 Northbound at Bridge No. 116 over Ceiba Creek	Este			Ing. Pamela Ortiz Olmo	Constructora Hartmann, SE		\$626,039.00	\$8,634,966.00	1263%	8,634,966.00	7,908,927.00	1263%	\$3,456,186	40%	\$5,079,780.50	16-Jun-21	13-Nov-21	151	18-Aug-23	734	420%	18-Aug-23	60%	734	420%	
23	800608	Post-Maria	Modular Bridge	Emergency Project	Temporary Vehicular Modular Steel Bridge over Canama Creek at PR-110	Oeste			Ing. Emanuel Barreto Padin	Tamrio, Inc.		\$878,900.00	\$1,562,028.25	78%	1,562,028.25	683,128.25	78%	\$1,200,680	77%	\$361,348.42	31-Oct-21	28-Apr-22	180	17-May-23	564	213%	31-Jul-23	60%	639	255%	
23	800616	Post-Maria	Landslides	Emergency Project	Emergency Works for Repair of Mvot Landslides at PR-340 Km. 1.4 & 1.5, Las Mesas Hill	Oeste			Ing. Dennis Luciano Colazo	Desarrolladora JA, Inc.		\$3,336,860.00	\$3,692,252.89	11%	3,692,252.89	355,402.89	11%	\$501,958	14%	\$3,190,694.53	23-Jun-22	18-Apr-23	300	18-Apr-23	300	0%	18-Oct-23	71%	483	61%	
23	800627	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	New Traffic Signal and Safety Improvements to PR-137 Km. 11.95 & PR-634 Intersection	Norte	137	11.95		Ing. Raúl Ocasio Fernández	Gil Engineering Group, Inc.		\$643,483.00	\$648,845.60	1%	648,845.60	5,362.60	1%	\$252,629	39%	\$396,216.92	7-Feb-22	6-Aug-22	180	03-Feb-23	362	101%	30-Jun-23	84%	509	183%
24	800652	Post-Maria	Modular Bridge	Emergency Project	Installation of Temporary Vehicular Steel Beam Bridge PR-820 Km. 6.90	Este				Del Valle Group, SP		\$3,142,239.00	\$3,142,239.00	0%	3,142,239.00	-	0%	\$3,141,727	100%	\$511.51	19-Sep-22	15-Jun-23	270	14-Jun-23	269	0%	15-Jun-23	94%	270	0%	
24	801645	Post-Maria	Others	Singular Regular (Without Bonus)	Renovación del Sistema de Ventilación del Túnel Millitas, Autopista José De Diego, PR-22	Metro			Ing. Emmanuel Rodríguez	Magnez Engineering and Contractors		\$3,697,387.00	\$3,697,387.00	0%	3,697,387.00	-	0%	\$0	0%	\$3,697,387.00	19-Jun-23	13-Apr-24	300	13-Apr-24	300	0%	13-Apr-24	2%	300	0%	
24	801647	Huracan Fiona	Task Order	Emergency Project	Hurricane Fiona - Constructora Nieves, Inc.	Metro				Constructora Nieves, Inc.		\$200,000.00	\$950,000.00	375%	950,000.00	750,000.00	375%	\$825,496	97%	\$24,503.80	19-Sep-22	15-Jun-23	270	16-Jun-23	271	0%	16-Jun-23	94%	271	0%	
24	801652	Post-Maria	Landslides	Emergency Project	Roofall correction PR-52 Km. 49	Sur				LPC Contractors, Inc.		\$3,600,000.00	\$3,900,000.00	8%	3,900,000.00	-	0%	\$3,500,000	100%	\$0.10	16-Nov-22	13-Jul-23	240	22-Jun-23	219	-9%	14-Jul-23	81%	241	0%	
25	802647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Unique Builders, Inc.	Metro				Unique Builders, Inc.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	19-Sep-22</										

6.1b CP data																														
AC #	Pre/Post-Disaster	Project Type	Contract/Project Type (FEMA ID#)	Project Description	Region	Road Number	Project KM Bgn	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost (Revised)	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
27	804647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Constructora I Melendez, LLC	Sur				Constructora I Melendez, LLC		\$200,000.00	\$10,306,989.04	5053%	10,306,989.04	10,106,089.04	9803%	\$5,327,853	52%	\$4,979,136.31	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	84%	270	0%
27	805647	Post-Maria	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Del Valle Group, SE	Este				Del Valle Group, SE		\$200,000.00	\$1,072,486.02	436%	1,072,486.02	872,486.02	436%	\$897,895	84%	\$174,590.87	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	84%	270	0%
27	806647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Desarrolladora JA SE	Oeste				Desarrolladora JA SE		\$200,000.00	\$2,691,391.06	1345%	2,691,391.06	2,391,391.06	1195%	\$1,897,626	73%	\$800,764.90	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	84%	270	0%
28	807647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Design Build, LLC	Este				Design Build, LLC		\$200,000.00	\$786,633.19	293%	786,633.19	686,633.19	293%	\$0	0%	\$786,633.19	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	84%	270	0%
28	808647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Robles Asphalt Corp	Sur				Robles Asphalt Corp		\$200,000.00	\$5,443,906.52	2622%	5,443,906.52	5,243,906.52	2622%	\$2,450,289	45%	\$2,993,617.80	19-Sep-22	15-Jun-23	270	15-Jun-23	270	0%	15-Jun-23	84%	270	0%
28	809597	Huracan Fiona	Task Order	Emergency Project	Minor Landslide Emergency Repair at PR-2 Km. 36.3 to 37.1	Sur			Ing. José M. Rosario Rivera	Construtora Hartmann, SE		\$2,310,992.00	\$2,310,992.00	0%	2,310,992.00	-	0%	\$216,802	9%	\$2,094,190.20	12-Dec-22	8-Aug-23	240	03-Oct-23	266	23%	8-Aug-23	71%	240	0%
29	809647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Tammo, Inc	Oeste				Tammo, Inc		\$200,000.00	\$1,845,910.00	923%	1,845,910.00	1,645,910.00	823%	\$796,908	42%	\$1,079,002.03	20-Sep-22	16-Jun-23	270	16-Jun-23	270	0%	16-Jun-23	84%	270	0%
29	810597	Post-Maria	Landslides	Emergency Project	Repairs of Damages at Highways PR-526 Kms. 0.8	Sur				Robles Asphalt, Corp		\$376,541.00	\$376,541.00	0%	376,541.00	-	0%	\$288,241	77%	\$88,300.00	17-Oct-22	14-Apr-23	180	21-Apr-23	187	4%	21-Jun-23	81%	248	38%
29	810647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Novan General Contractor, Inc.	Norte				Novan General Contractor, Inc.		\$450,000.00	\$6,330,076.87	1307%	6,330,076.87	5,880,076.87	1307%	\$2,180,337	34%	\$4,149,740.21	20-Sep-22	16-Jun-23	270	17-Jun-23	271	0%	17-Jun-23	83%	271	0%
30	811579	Post-Maria	Landslides	Emergency Project	Reparación de Deslizamientos Carretera PR-143, Kilómetro 56.10	Norte	143	56.10	Ing. José A. García Marrero	CAC Crespo Builders LLC	Emergency Relief FHWA	\$2,217,000.00	\$4,012,223.87	81%	4,012,223.87	1,756,223.87	81%	\$1,625,959	38%	\$2,386,264.22	3-Aug-20	27-Aug-21	360	24-May-23	102%	163%	30-Aug-23	62%	112%	188%
30	811597	Post-Maria	Landslides	Emergency Project	Emergency Works for Minor Landslides Repair (grupo F3) PR-149 Km 32.7 and 32.8	Norte	149	32.7/32.8	Agim. Rafael Morales De Jesus	Desarrolladora JA, Inc.	Emergency Relief FHWA	\$995,190.00	\$1,006,040.00	1%	1,006,040.00	510,060.00	51%	\$175,542	17%	\$1,330,498.90	16-Jun-21	13-Dec-21	181	30-Jan-23	66%	229%	30-Dec-23	77%	60%	413%
30	811647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Piloto Construction	Norte				Piloto Construction		\$450,000.00	\$3,074,223.19	683%	3,074,223.19	2,624,223.19	583%	\$2,118,345	69%	\$855,877.65	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	83%	270	0%
31	812597	Post-Maria	Landslides	Emergency Project	Landslide Correction PR-144 Km. 16.3 PR-149 Km. 28.56, 29.06	Norte			Ing. Rafael J. Morales De Jesus	Novan General Contractor, Inc.		\$599,956.50	\$599,956.50	0%	599,956.50	-	0%	\$37,680	6%	\$562,276.50	24-Jan-22	22-Jul-22	180	22-Jul-22	180	0%	30-Dec-23	70%	70%	202%
31	812647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Empresas JBR, Inc	Norte				Empresas JBR, Inc		\$450,000.00	\$2,070,854.49	460%	2,070,854.49	1,620,854.49	360%	\$1,098,237	52%	\$972,617.07	21-Sep-22	17-Jun-23	270	16-Jun-23	268	0%	16-Jun-23	84%	268	0%
31	813579	Post-Maria	Landslides	Emergency Project	San Sebastián Landslide Corrections Hurricane Maria at PR 119 sSite 68: PR-119, km. 44 sSite 69: PR-119, km. 44.2 sSite 70: PR-119, km. 44.2	Oeste	119		Ing. Luis A. Perez Rodriguez	LUJANI General Contractor, Inc.	Emergency Relief FHWA	\$833,531.80	\$2,565,564.60	208%	2,565,564.60	1,732,032.80	208%	\$777,635	30%	\$1,787,929.76	19-Nov-20	17-Jul-21	241	30-Jan-23	803	233%	30-Aug-23	91%	101%	321%
32	813597	Post-Maria	Landslides	Emergency Project	Minor Landslides Emergency Repairs for Various Sites at PR 149 Km 35.8 and Km 38.2 PR 146 at Km. 16.3	Norte			Agim. Rafael Morales De Jesus	Gil Engineering Group, Inc.	Emergency Relief FHWA	\$719,801.00	\$1,068,465.00	48%	1,068,465.00	348,664.00	48%	\$653,865	61%	\$414,600.70	16-Jun-21	13-Dec-21	181	19-Sep-22	461	155%	30-Sep-23	85%	837	362%
32	813647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Construcciones José Carró, SE	Sur				Construcciones José Carró, SE		\$450,000.00	\$5,940,906.90	1220%	5,940,906.90	5,490,906.90	1220%	\$3,045,043	51%	\$2,895,864.19	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	83%	270	0%
32	814647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Obrator Contratasta General, Inc.	Sur				Obrator Contratasta General, Inc.		\$450,000.00	\$5,553,585.45	1134%	5,553,585.45	5,103,585.45	1134%	\$1,176,959	21%	\$4,376,626.33	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	83%	270	0%
33	815597	Post-Maria	Landslides	Emergency Project	Minor Landslides Emergency Repairs at PR 445 Km 3.5	Oeste	445	3.50		Navas & Navas, Engineers and Contractors, Inc.		\$452,690.00	\$452,690.00	0%	452,690.00	-	0%	\$0	0%	\$452,690.00	31-Oct-22	29-Mar-23	150	26-Apr-23	178	19%	26-Jun-23	89%	239	59%
33	815647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - E.J Construction SE	Oeste				EJ Construction, SE		\$450,000.00	\$546,623.00	21%	546,623.00	86,623.00	21%	\$449,992	82%	\$96,631.05	21-Sep-22	17-Jun-23	270	17-Jun-23	270	0%	17-Jun-23	83%	270	0%
33	816647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Harry Auto Kool, Inc	Este				Harry Auto Kool, Inc		\$200,000.00	\$1,138,393.30	469%	1,138,393.30	838,393.30	469%	\$0	0%	\$1,138,393.30	23-Sep-22	19-Jun-23	270	19-Jun-23	270	0%	19-Jun-23	83%	270	0%
34	817647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Antonio & M. Construction, Inc	Este				Antonio & M. Construction, Inc		\$200,000.00	\$505,104.60	153%	505,104.60	305,104.60	153%	\$51,536	10%	\$453,568.60	23-Sep-22	19-Jun-23	270	19-Jun-23	270	0%	19-Jun-23	83%	270	0%
34	818647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Lujani General Contractors, Inc	Norte				Lujani General Contractors, Inc		\$200,000.00	\$1,135,172.00	468%	1,135,172.00	835,172.00	468%	\$882,121	78%	\$253,050.51	19-Sep-22	15-Jun-23	270	19-Jun-23	274	1%	19-Jun-23	83%	274	1%
34	819647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Navas y Navas Engineers and Contractors	Norte				Navas y Navas Engineers and Contractors		\$200,000.00	\$919,495.00	360%	919,495.00	719,495.00	360%	\$0	0%	\$919,495.00	28-Sep-22	24-Jun-23	270	24-Jun-23	270	0%	24-Jun-23	81%	270	0%
35	820647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Gill Engineering Group, Corp	Norte				Gill Engineering Group, Corp		\$200,000.00	\$1,574,264.08	687%	1,574,264.08	1,374,264.08	687%	\$527,280	33%	\$1,046,984.27	28-Sep-22	24-Jun-23	270	24-Jun-23	270	0%	24-Jun-23	81%	270	0%
35	821647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Guevárez & Guandía Corp	Norte				Guandéz & Guandía Corp		\$200,000.00	\$1,043,272.89	422%	1,043,272.89	643,272.89	422%	\$141,503	14%	\$901,769.30	28-Sep-22	24-Jun-23	270	24-Jun-23	270	0%	24-Jun-23	81%	270	0%
35	822647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JM Caribbean Builders Corporation	Norte				JM Caribbean Builders Corporation		\$200,000.00	\$977,693.42	389%	977,693.42	777,693.42	389%	\$164,036	11%	\$813,657.12	12-Oct-22	7-Aug-23	300	08-Jul-23	270	-10%	8-Jul-23	86%	270	-10%
36	823647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - BIM Contractors, LLC	Oeste				BIM Contractors, LLC		\$200,000.00	\$286,982.35	43%	286,982.35	86,982.35	43%	\$0	0%	\$286,982.35	19-Oct-22	15-Jul-23	270	13-Jun-23	238	-12%	15-Jul-23	83%	270	0%
36	824647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Transporte Rodríguez Afalato, Inc	Oeste				Transporte Rodríguez Afalato, Inc		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$30,910	15%	\$169,090.15	17-Oct-22	13-Jul-23	270	13-Jul-23	270	0%	13-Jul-23	84%	270	0%
36	825647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - CJO Construction, Corp	Norte				CJO Construction, Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	18-Oct-22	14-Jul-23	270	14-Jul-23	270	0%	14-Jul-23	83%	270	0%
37	826647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - HOT Group, Corp	Este				HOT Group, Corp		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	21-Oct-22	17-Jul-23	270	17-Jul-23	270	0%	17-Jul-23	82%	270	0%
37	827596	Post-Maria	Task Order	Emergency Project	Obras De Emergencia - Huracan Maria/Tra (Task Order Assigned)	Norte			Ing. Miguel J. Rosario Rivera	Santa & Co. Corp.		\$2,000,000.00	\$2,623,604.16	31%	2,623,604.16	623,604.16	31%	\$2,233,357	85%	\$390,247.63	5-Oct-17	2-Apr-18	180	23-Sep-22	181%	908%	30-Jun-23	99%	209%	1084%
37	827647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Tropical Asphalt Solutions, Corp	Oeste				Tropical Asphalt Solutions, Corp		\$200,000.00	\$538,573.84	169%	538,573.84	338,573.84	169%	\$190,648	36%	\$347,925.93	27-Oct-22	23-Jul-23	270	23-Jul-23	270	0%	23-Jul-23	80%	270	0%
38	828647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JMM Construction Corp	Oeste				JMM Construction Corp		\$200,000.00	\$2,186,246.50	993%	2,186,246.50	1,986,246.50	993%	\$0	0%	\$2,186,246.50	27-Oct-22	23-Jul-23	270	23-Jul-23	270	0%	23-Jul-23	80%	270	0%
38	829647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - CSCG, Inc.	Oeste				CSCG, Inc.		\$200,000.00	\$430,847.01	115%	430,847.01	230,847.01	115%	\$0	0%	\$430,847.01	27-Oct-22	23-Jul-23	270	23-Jul-23	270	0%	23-Jul-23	80%	270	0%
38	830647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Three O, LLC	Sur				Three O, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	31-Oct-22	27-Jul-23	270	27-Jul-23	270	0%	27-Jul-23	78%	270	0%
39	831647	H																												

6.1b CP data

AC #	Pre/Post/Man	Project Type	Contract/Project Type (if not EOP)	Project Description	Region	Road Number	Project KM Begin	Project KM End	Administrator	Contractor	Funding Source	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost	Projected Cost (Revised/Decrease)	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Projected Duration	% Change in Duration (Original vs Projected)	
40	836647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - HDI Group Corp.	Metro				HDT Group, Corp		\$360,000.00	\$877,376.84	131%	877,376.84	527,376.84	151%	\$263,996	30%	\$613,881.24	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	270	0%	
41	837647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - EJ Construction, SE	Sur				EJ Construction, SE		\$360,000.00	\$360,000.00	0%	360,000.00	-	0%	\$172,011	49%	\$177,888.73	16-Dec-22	10-Sep-23	270	10-Sep-23	270	0%	10-Sep-23	270	0%	
41	838647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - J&J Builders Construction Group	Este				J&J Builders Construction Group, Corp.		\$200,000.00	\$314,890.95	157%	314,890.95	114,890.95	57%	\$77,290	20%	\$237,601.45	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	270	0%	
41	839647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Reva Construction	Sur				Reva Construction		\$400,000.00	\$400,000.00	0%	400,000.00	-	0%	\$384,230	99%	\$5,770.00	1-Dec-22	27-Aug-23	270	27-Aug-23	270	0%	27-Aug-23	270	0%	
42	840647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Otrabatec	Este				Otrabatec		\$200,000.00	\$2,668,962.34	1334%	2,668,962.34	2,468,962.34	1234%	\$509,249	19%	\$2,159,713.75	29-Dec-22	24-Sep-23	270	24-Sep-23	270	0%	24-Sep-23	270	0%	
42	841647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Mitor, Corp.	Metro				Mitor, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$14,811	7%	\$185,388.90	13-Jan-23	9-Oct-23	270	9-Oct-23	270	0%	9-Oct-23	270	0%	
42	842579	Post-Maria	Landslides	Emergency Project	Landslide Repair PR-865 KM. 0.9	Norte	865	0.90		Ing. Edgar Rivera Rivera		\$3,654,380.00	\$3,654,380.00	0%	3,654,380.00	-	0%	\$196,365	5%	\$3,458,014.54	19-Dec-22	9-Aug-24	600	13-Dec-23	360	-40%	9-Aug-24	27%	600	0%
42	842647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - PR Asphalt	Metro				PR Asphalt, LLC		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	13-Jan-23	9-Oct-23	270	09-Oct-23	270	0%	9-Oct-23	270	0%	
43	843647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Anibal Diaz Construction	Metro				Anibal Diaz Construction		\$460,000.00	\$1,156,157.95	127%	1,156,157.95	706,157.95	153%	\$99,799	9%	\$1,056,358.92	30-Jan-23	15-Jun-23	137	02-Nov-23	277	102%	15-Jun-23	89%	137	0%
43	844647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JIM Construction, Corp.	Este				JIM Construction, Corp.		\$200,000.00	\$1,774,469.40	787%	1,774,469.40	1,574,469.40	787%	\$0	0%	\$1,774,469.40	28-Feb-23	24-Nov-23	270	24-Nov-23	270	0%	24-Nov-23	270	0%	
44	845647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JIM Construction, Corp.	Este				JIM Construction, Corp.		\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	28-Feb-23	24-Nov-23	270	24-Nov-23	270	0%	24-Nov-23	270	0%	
44	846647	Huracan Fiona	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Novel Construction LLC	Metro				Novel Construction LLC		\$500,000.00	\$500,000.00	0%	500,000.00	-	0%	\$0	0%	\$500,000.00	23-Mar-23	17-Dec-23	270	17-Dec-23	270	0%	17-Dec-23	270	0%	
44	878579	Post-Maria	Landslides	Emergency Project	Landslide Repair - Site: 457, PR-879 km. 2.5 Site: 458, PR-879 km. 4.4 Site: 459, PR-879 km. 5.4 Site: 460, PR-879 km. 6.0 Site: 461, PR-879 km. 6.3	Metro				Novan General Contractor, Inc.	Emergency Relief FHWA	\$1,083,810.20	\$1,083,810.20	0%	1,083,810.20	-	0%	\$0	0%	\$1,083,810.20	5-Jun-23	30-Mar-24	300	30-Mar-24	300	0%	30-Mar-24	-2%	300	0%
45	896579	Post-Maria	Landslides	Emergency Project	Landslide and Road Damage Evaluation at PR-145 Km. 6.2	Norte	145	6.20		Empress JBR, Inc.		\$971,926.00	\$971,926.00	0%	971,926.00	-	0%	\$0	0%	\$971,926.00	5-Jun-23	30-Jan-24	240	30-Jan-24	240	0%	30-Jan-24	-3%	240	0%
45	897579	Post-Maria	Landslides	Emergency Project	Site:316 PR-186 Km. 3.6 Site:317 PR-186 Km. 4.4 Site:320 PR-186 Km. 10.7	Este	186			Ing. Samuel Corchado Rodriguez	Otrabatec Contralista General, Inc.	\$985,736.00	\$1,410,187.50	43%	1,410,187.50	424,451.50	43%	\$807,095	61%	\$553,092.50	12-Jul-21	3-Nov-22	480	01-Jul-23	720	50%	1-Jul-23	96%	720	50%
45	899579	Post-Maria	Landslides	Emergency Project	Landslide Repairs at PR-156 Km. 17.80 and 18.00	Norte	156	17.00		Ing. Jose A. Garcia Marrero	LUJAN General Contractor, Inc.	\$2,113,531.00	\$4,062,853.49	94%	4,062,853.49	1,979,322.49	93%	\$623,678	15%	\$3,439,175.47	7-Aug-22	2-Jun-23	300	11-Sep-23	401	34%	11-Sep-23	74%	401	34%
46	991202	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Rehabilitación del Puente N.º. 1058 Sobre Rio Grande de Loiza, Carretera PR-9912, Kilometro: 0.1, Barrio Cangrejos	Este	N/A			Ing. Angel L. Santiago Galarraga	C&C Crespo Builders, LLC	\$3,730,000.00	\$5,221,023.83	40%	5,221,023.83	1,491,023.83	40%	\$4,212,800	81%	\$1,008,223.81	31-May-19	22-Aug-20	450	06-May-23	1,437	218%	18-Jun-23	99%	1,480	229%
46	RPR(10)	Post-Maria	Landslides	Emergency Project	Corrección de Deslizamientos PR-10 Km. 41.6, 41.9, 46.7 y 47.6, 44.7 al 45.1	Norte	10				LPC Contractors, Inc.	\$79,800,000.00	\$79,800,000.00	0%	79,800,000.00	-	0%	\$5,770,155	7%	\$74,029,845.00	27-Apr-22	10-Apr-25	1080	10-Apr-25	1080	0%	10-Apr-25	37%	1080	0%
46	RPR(11)	Post-Maria	Signing and guardrail	Emergency Project	Sign and Safety Repairs - North and South Region in Puerto Rico PR ST ER PRMNT RPR (11)	Islandwide				JC & Associates Property Management Group, Inc.		\$14,170,620.00	\$14,170,620.00	0%	14,170,620.00	-	0%	\$120,937	1%	\$14,049,683.30	1-Nov-22	10-Aug-24	649	10-Aug-24	649	0%	10-Aug-24	32%	649	0%
47	RPR(13)	Post-Maria	Landslides	Emergency Project	Landslide Repair: PR-796 Km.4.4	Islandwide					2020-Del Valle Group Joint Venture	\$10,272,000.00	\$10,370,345.70	1%	10,370,345.70	88,345.70	1%	\$1,448,623	14%	\$8,921,822.60	14-Nov-22	13-Jun-25	943	13-Jun-25	943	0%	13-Jun-25	21%	943	0%
47	RPR(5)	Post-Maria	Signing and guardrail	Emergency Project	Traffic Signs Improvements Highway PR-53, Km. 7.0 - 51.7 and PR-52, Km. 0.0 - 108.6	Islandwide					Master Line Pavement Corp.	\$8,680,810.40	\$9,237,014.37	7%	9,237,014.37	676,203.97	7%	\$8,154,875	88%	\$1,082,139.60	12-Apr-21	12-Dec-22	615	30-Jun-23	810	31%	30-Jun-23	66%	810	31%
47	RPR(6)	Post-Maria	Signing and guardrail	Emergency Project	Traffic Signs Improvements Highway PR-1 Km. 0.00 - Km. 128.10, PR-2 Km. 0.00 - Km. 230.30, and PR-3 Km. 0.00 - Km. 181.15	Islandwide					Caribbean Sign Supplies Manufacturers, Inc.	\$15,347,552.00	\$16,370,409.20	7%	16,370,409.20	1,022,857.20	7%	\$6,984,212	43%	\$9,386,197.43	12-Apr-21	13-Aug-24	1220	13-Aug-24	1220	0%	13-Aug-24	64%	1220	0%
48	RPR(7)	Post-Maria	Signing and guardrail	Emergency Project	Traffic Signs Improvements Highway - Region Metro y Este	Islandwide					JM Caribbean Builders, Corp.	\$20,749,440.00	\$20,749,440.00	0%	20,749,440.00	-	0%	\$2,732,098	13%	\$18,017,431.63	18-Jun-22	9-Sep-24	815	09-Sep-24	815	0%	9-Sep-24	43%	815	0%
48	RPR(8)	Post-Maria	Landslides	Emergency Project	Corrección de deslizamiento PR-3 Km. 69.3 to 70.6; PR-1 Km. 61.8; PR-109 Km. 5.95	Este	3	69.30	70.60		JPI Construction, LLC	\$3,005,551.52	\$3,101,563.92	3%	3,101,563.92	96,012.40	3%	\$2,736,085	88%	\$365,478.27	13-Sep-21	16-Dec-22	460	30-Jun-23	656	43%	30-Jun-23	96%	656	43%
48	RPR(9)	Post-Maria	Landslides	Emergency Project	Corrección de deslizamiento PR-123 Km. 48.5	Oeste					Neves & Neves Engineers and Contractors, Inc.	\$6,111,173.00	\$6,146,185.00	1%	6,146,185.00	35,012.00	1%	\$3,023,385	49%	\$3,122,799.70	21-Mar-22	10-Nov-23	600	10-Nov-23	600	0%	10-Nov-23	73%	600	0%

Statement, CM and SPS	Original	Revised	Projected
Total Program Cost (\$)	\$679,626,860	\$830,247,408	\$830,247,408
% Change in Total Program Cost		22.2%	22.2%
Sum of Project Duration (days)	57759	82,086	8827
% Change in Program Duration		55.6%	67.2%

- Pre-Maria
- Huracan Fiona
- Post-Maria
- Active Construction
- CEI
- Construction
- Construction Program Mgmt
- Data Collection (for RPR)
- Design
- Design Build Management
- Design Oversight Program Management
- Environmental Support
- ER Program Support
- Feasibility Studies
- FINAL DESIGN & CEI
- General Support
- ITS
- NBS
- Pre-Construction Program Management
- RDW
- SEIS
- State Planning & Research (SPR)
- TAMP
- TMI

- FHWA Regular
- State Capex
- Discretionary
- Emergency Relief FHWA
- Abrupto Carreteras
- Earmarked

Pre-Maria	556,964,031.20	\$70,635,148.31	\$70,635,148.31	\$13,671,117.11	2%
All	\$679,626,859.89	\$830,247,407.83	\$830,247,407.83	150,620,547.94	22%
Post-Maria	\$622,662,828.69	\$759,612,259.52	\$759,612,259.52	\$136,949,430.83	22%

1,800	8,069	38%
52,759	82,086	55%
50,959	74,017	45%

6.2 Safety KPIs														
Category	KPI	FP Target	Target Last Revised Date	Recommended Target	Target Year	Reporting Unit	Source	Reporting Frequency	Last Date Reported	Next Expected Update	Actual	Spread Actual v. Target	Reporting Period	Comments
Safety	# of road fatalities per 100M VMT	1.85		<1.968	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	2.174		2016-2020	I recommend using the 5-Yrs Moving Average to discard outliers
	# of road serious injuries per 100M VMT	<31.7		<3.787	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	4.090		2016-2020	
Asset Quality	% of Interstate Pavement in Good condition	>2%		>5%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	13.0%		2020	The FP targets are based on the TAMP for 2028 as the Target Year. The reporting is based on two years performance. The recommended Target is for 2022.
	% of Interstate Pavement in Poor condition	<5%		<14%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	14.3%		2020	
	% of Non-interstate NHS Pavement in Good condition	>2%		>2%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	4.2%		2020	
	% of Non-interstate NHS Pavement in Poor Condition	<20%		<20%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	8.0%		2020	
	% of NHS bridges in Good condition	>10%		>10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	18.0%		2020	
	% of NHS bridges in Poor condition	<10%		<10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	9.0%		2020	
Congestion	\$ of congestion cost per customer	\$1,045												Await for the TTI Urban Mobility Report & INRIX Global Traffic Scorecard. Based on corridors with active TIMS
	Travel time index	1.23												
	Mins for incident response	<15 mins		<15 mins	2021	Monthly Performance	TIM Team	Monthly	23-Jun	23-Jul	0.7		23-Jun	

\* We anticipate that the KPIs in rows 3-10 will be updated by next month's reporting.

Serious Injury Rate		
2015	28.851	5-Yrs Moving Average
2016	29.300	
2017	20.150	
2018	27.180	
2019	36.610	
	<b>28.418</b>	

Fatality Rate		
2015	2.130	5-ysr Moving Average
2016	1.920	
2017	1.930	
2018	1.950	
2019	1.968	
	<b>1.9796</b>	



7.1 Main RZA targets (Actual)														
	In \$ Thousands	FY23 Budget	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
	Toll fare revenue	\$ 176,389	\$ 11,452	\$ 13,659	\$ 11,528	\$ 13,695	\$ 13,220	\$ 14,455	\$ 13,656	\$ 13,913	\$ 16,559	\$ 15,271	\$ 16,603	\$ 17,195
	Toll fine revenues	\$ 42,945	\$ 1,643	\$ 2,227	\$ 4,028	\$ 2,901	\$ 4,271	\$ 3,261	\$ 2,167	\$ 3,166	\$ 4,247	\$ 4,847	\$ 3,216	\$ 3,618
	Transit Revenue	\$ 5,087	\$ 315	\$ 385	\$ 325	\$ 372	\$ 266	\$ 339	\$ 293	\$ 364	\$ 414	\$ 322	\$ 374	\$ 373
	Other operating income	\$ 10,411	\$ 210	\$ 233	\$ 1,421	\$ 412	\$ 246	\$ 1,235	\$ 444	\$ 3,613	\$ 760	\$ 668	\$ 2,538	\$ 865
	Operating FTA funds	\$ 20,950	\$ 1,868	\$ 1,666	\$ 1,668	\$ 1,668	\$ 1,668	\$ 1,669	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,666	\$ 1,671
	Operating Commonwealth Transfer	\$ 178,777	\$ -	\$ 29,786	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898	\$ 14,898
	<b>Total Operating Revenues</b>	<b>\$ 433,519</b>	<b>\$ 15,286</b>	<b>\$ 48,466</b>	<b>\$ 33,866</b>	<b>\$ 33,944</b>	<b>\$ 34,577</b>	<b>\$ 35,857</b>	<b>\$ 33,124</b>	<b>\$ 37,620</b>	<b>\$ 38,533</b>	<b>\$ 37,672</b>	<b>\$ 39,295</b>	<b>\$ 38,620</b>
	Commonwealth CapEx funds	\$ 111,474	\$ 19,097	\$ 5,349	\$ 4,682	\$ -	\$ 7,700	\$ 8,325	\$ 2,114	\$ -	\$ 69,149	\$ 3,857	\$ 4,229	\$ 7,263
	Non-ER FFWA Funds	\$ 269,734	\$ 10,845	\$ 20,142	\$ 12,412	\$ 11,261	\$ 3,439	\$ 7,050	\$ 3,287	\$ 21,162	\$ 5,180	\$ 6,646	\$ 6,459	\$ 25,740
	Federal Emergency Funds	\$ 33,666	\$ 3,972	\$ 2,858	\$ 2,124	\$ 2,561	\$ 1,554	\$ 4,379	\$ 497	\$ 2,558	\$ 2,743	\$ 1,567	\$ 3,037	\$ 4,648
	Transit Federal funds (FTA)	\$ 39,353	\$ 43	\$ 44	\$ 4,238	\$ 2,092	\$ 728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,279	\$ 1,235
	ARPA Funds	\$ 4,079	\$ -	\$ -	\$ 1,049	\$ 927	\$ 606	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Capital Revenues</b>	<b>\$ 458,306</b>	<b>\$ 33,957</b>	<b>\$ 28,393</b>	<b>\$ 27,535</b>	<b>\$ 15,914</b>	<b>\$ 14,470</b>	<b>\$ 20,681</b>	<b>\$ 6,504</b>	<b>\$ 23,720</b>	<b>\$ 77,072</b>	<b>\$ 12,070</b>	<b>\$ 17,004</b>	<b>\$ 38,886</b>
	Commonwealth Transfer for Emergency Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Commonwealth Reserve Transfer</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>Total Consolidated revenues</b>	<b>\$ 891,825</b>	<b>\$ 49,243</b>	<b>\$ 76,859</b>	<b>\$ 61,401</b>	<b>\$ 49,858</b>	<b>\$ 49,047</b>	<b>\$ 56,538</b>	<b>\$ 39,628</b>	<b>\$ 61,340</b>	<b>\$ 115,605</b>	<b>\$ 49,742</b>	<b>\$ 56,299</b>	<b>\$ 77,506</b>
	Construction salaries & related benefits	\$ 29,334	\$ 2,683	\$ 1,855	\$ 2,213	\$ 1,987	\$ 2,272	\$ 2,941	\$ 1,948	\$ 2,050	\$ 2,161	\$ 2,091	\$ 1,995	\$ 5,115
	Transit Construction Hard Costs	\$ 39,753	\$ 43	\$ 44	\$ 4,439	\$ 2,091	\$ 728	\$ 716	\$ 155	\$ 1,107	\$ 221	\$ 585	\$ 111	\$ 1,335
	Transit Construction Soft Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Emergency Repair Construction Program costs	\$ 41,097	\$ 2,278	\$ 1,468	\$ 236	\$ 893	\$ 6,103	\$ 4,396	\$ 162	\$ 135	\$ 4,150	\$ 1,309	\$ 1,849	\$ 20,761
	Non-Federal Highway Construction Hard Costs	\$ 361,239	\$ 910	\$ 623	\$ 711	\$ 704	\$ 1,080	\$ 516	\$ 2,869	\$ 3,022	\$ 248	\$ 248	\$ 2,840	\$ 2,896
	Non-Federal Highway Construction Soft Costs	\$ 52,637	\$ 650	\$ 2,191	\$ 1,971	\$ 2,845	\$ 2,004	\$ 4,038	\$ 2,294	\$ 3,607	\$ 2,266	\$ 2,889	\$ 2,583	\$ 3,414
	Federal Highway Construction Hard Costs	\$ 245,239	\$ 62,570	\$ 6,758	\$ 165,664	\$ (925)	\$ (5,661)	\$ 748	\$ -	\$ -	\$ (516)	\$ (3,950)	\$ 10,767	\$ 7,957
	Federal Highway Construction Soft Costs	\$ 24,495	\$ 1,501	\$ 309	\$ 11,670	\$ -	\$ 6,330	\$ 127	\$ -	\$ -	\$ 1,440	\$ 1,476	\$ -	\$ -
	Other capital costs	\$ 27,954	\$ -	\$ 17	\$ 38	\$ 3,998	\$ 243	\$ 2,215	\$ 161	\$ 2,899	\$ 412	\$ 766	\$ 191	\$ 3,187
	<b>Total Capital Expenditures</b>	<b>\$ 496,608</b>	<b>\$ 75,644</b>	<b>\$ 13,264</b>	<b>\$ 186,742</b>	<b>\$ 11,593</b>	<b>\$ 12,019</b>	<b>\$ 16,861</b>	<b>\$ 5,237</b>	<b>\$ 12,667</b>	<b>\$ 13,156</b>	<b>\$ 5,414</b>	<b>\$ 20,336</b>	<b>\$ 44,395</b>
	Non-Construction salaries & related benefits	\$ 23,090	\$ 1,990	\$ 1,451	\$ 1,630	\$ 1,624	\$ 1,608	\$ 2,035	\$ 1,450	\$ 1,471	\$ 1,526	\$ 1,468	\$ 1,467	\$ 4,076
	Transit salaries & related benefits	\$ 459	\$ 45	\$ 30	\$ 34	\$ 32	\$ 34	\$ 46	\$ 19	\$ 19	\$ 18	\$ 15	\$ 13	\$ 16
	Pension costs	\$ 35,234	\$ 3,061	\$ 2,900	\$ 2,881	\$ 2,897	\$ 2,878	\$ 3,156	\$ 2,862	\$ 2,876	\$ 2,869	\$ 2,938	\$ 2,876	\$ 3,096
	Operational Right of Way payments	\$ 3,800	\$ -	\$ -	\$ 41	\$ -	\$ -	\$ 133	\$ -	\$ -	\$ 361	\$ -	\$ -	\$ -
	Toll highway administration and maintenance costs	\$ 47,318	\$ 2,602	\$ 3,215	\$ 3,136	\$ 3,145	\$ 5,849	\$ 3,384	\$ 3,570	\$ 3,916	\$ 4,658	\$ 5,346	\$ 2,463	\$ 2,188
	Tren Urbano costs	\$ 71,594	\$ 4,812	\$ 4,851	\$ 4,867	\$ 4,719	\$ 13,258	\$ 4,645	\$ 5,966	\$ 5,009	\$ 8,085	\$ 5,183	\$ 5,354	\$ 6,152
	Feeder Bus costs	\$ 12,378	\$ 944	\$ 952	\$ 950	\$ 950	\$ 943	\$ 1,074	\$ 1,097	\$ 989	\$ 946	\$ 944	\$ 1,001	\$ 1,400
	Other operating expenses	\$ 39,304	\$ 717	\$ 1,997	\$ 652	\$ 1,189	\$ 4,922	\$ 823	\$ 1,672	\$ 1,728	\$ 8,352	\$ 1,558	\$ 1,753	\$ 5,495
	<b>Total Operating Expenses</b>	<b>\$ 235,504</b>	<b>\$ 14,171</b>	<b>\$ 15,571</b>	<b>\$ 14,188</b>	<b>\$ 14,556</b>	<b>\$ 29,494</b>	<b>\$ 15,275</b>	<b>\$ 16,636</b>	<b>\$ 15,608</b>	<b>\$ 26,821</b>	<b>\$ 17,452</b>	<b>\$ 14,955</b>	<b>\$ 22,423</b>
	Reserve Deposit for Plan of Adjustment (POA)	\$ 34,785	\$ -	\$ -	\$ -	\$ -	\$ 34,785	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Escrow funding for agreements in connection with the (POA)	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Reserve deposits for revision to employee classifications	\$ 7,400	\$ -	\$ -	\$ 7,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Reserve deposits for unforeseen non-Title II litigation costs	\$ 6,000	\$ 1,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Reserve Deposits</b>	<b>\$ 83,185</b>	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ 12,400</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>Total Expenditures</b>	<b>\$ 815,387</b>	<b>\$ 90,815</b>	<b>\$ 28,835</b>	<b>\$ 213,330</b>	<b>\$ 26,149</b>	<b>\$ 41,513</b>	<b>\$ 67,136</b>	<b>\$ 21,873</b>	<b>\$ 28,275</b>	<b>\$ 39,977</b>	<b>\$ 22,866</b>	<b>\$ 35,291</b>	<b>\$ 66,818</b>
	<b>Balance</b>	<b>\$ 76,438</b>	<b>\$ (41,572)</b>	<b>\$ 48,024</b>	<b>\$ (151,929)</b>	<b>\$ 23,709</b>	<b>\$ 7,534</b>	<b>\$ (10,598)</b>	<b>\$ 17,755</b>	<b>\$ 33,065</b>	<b>\$ 75,628</b>	<b>\$ 26,876</b>	<b>\$ 21,008</b>	<b>\$ 10,688</b>
	Total Debt Service Payments	\$ 52,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,617	\$ 4,617	\$ 4,617	\$ 4,617	\$ 4,617	\$ 4,617
	<b>Total Commonwealth Reserve Transfer</b>	<b>\$ 52,401</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,617</b>	<b>\$ 4,617</b>	<b>\$ 4,617</b>	<b>\$ 4,617</b>	<b>\$ 4,617</b>	<b>\$ 4,617</b>
	<b>Toll fare revenue deep dive</b>													
	Toll fare revenue from current toll fare rates	\$ 149,734	\$ 10,771	\$ 12,628	\$ 10,769	\$ 12,721	\$ 12,274	\$ 13,559	\$ 12,842	\$ 13,015	\$ 15,521	\$ 14,463	\$ 15,151	\$ 16,211
	Toll fare revenues from increase in toll rates	\$ 18,622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Toll fare revenue from Dynamic Toll Rates (DTL)	\$ 5,566	\$ 681	\$ 1,031	\$ 759	\$ 974	\$ 956	\$ 896	\$ 814	\$ 898	\$ 1,033	\$ 808	\$ 988	\$ 961
	Toll fare revenues from bi-directional tolling	\$ 2,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total toll fare revenue</b>	<b>\$ 176,209</b>	<b>\$ 11,452</b>	<b>\$ 13,659</b>	<b>\$ 11,528</b>	<b>\$ 13,695</b>	<b>\$ 13,230</b>	<b>\$ 14,455</b>	<b>\$ 13,656</b>	<b>\$ 13,913</b>	<b>\$ 16,559</b>	<b>\$ 15,271</b>	<b>\$ 16,603</b>	<b>\$ 17,195</b>
	<b>Toll fine revenue deep dive</b>													
	Toll fine revenue from existing fine rates	\$ 36,734	\$ 1,643	\$ 2,227	\$ 4,028	\$ 2,901	\$ 4,271	\$ 3,261	\$ 2,167	\$ 3,166	\$ 4,247	\$ 4,847	\$ 3,216	\$ 3,618
	Toll fine revenue from tiered fine rates	\$ 6,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total toll fine revenue</b>	<b>\$ 42,945</b>	<b>\$ 1,643</b>	<b>\$ 2,227</b>	<b>\$ 4,028</b>	<b>\$ 2,901</b>	<b>\$ 4,271</b>	<b>\$ 3,261</b>	<b>\$ 2,167</b>	<b>\$ 3,166</b>	<b>\$ 4,247</b>	<b>\$ 4,847</b>	<b>\$ 3,216</b>	<b>\$ 3,618</b>
	<b>Transit revenue deep dive</b>													
	Tren Urbano fare revenue	\$ 4,423	\$ 281	\$ 342	\$ 292	\$ 333	\$ 227	\$ 301	\$ 255	\$ 236	\$ 272	\$ 285	\$ 332	\$ 336
	Feeder Bus fare revenue	\$ 664	\$ 34	\$ 42	\$ 33	\$ 39	\$ 39	\$ 38	\$ 38	\$ 38	\$ 42	\$ 37	\$ 42	\$ 37
	<b>Total transit revenue</b>	<b>\$ 5,087</b>	<b>\$ 315</b>	<b>\$ 385</b>	<b>\$ 325</b>	<b>\$ 372</b>	<b>\$ 266</b>	<b>\$ 339</b>	<b>\$ 293</b>	<b>\$ 364</b>	<b>\$ 414</b>	<b>\$ 322</b>	<b>\$ 374</b>	<b>\$ 373</b>
	<b>FWHA funds deep dive</b>													
	Regular FWHA funds	\$ 208,078	\$ 10,845	\$ 20,142	\$ 12,412	\$ 11,261	\$ 3,439	\$ 7,050	\$ 3,287	\$ 21,162	\$ 5,180	\$ 6,646	\$ 6,459	\$ 25,740
	FWHA "IIIA" Highway funds	\$ 16,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	FWHA "IIIA" Bridge funds	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total FWHA funds</b>	<b>\$ 269,734</b>	<b>\$ 10,845</b>	<b>\$ 20,142</b>	<b>\$ 12,412</b>	<b>\$ 11,261</b>	<b>\$ 3,439</b>	<b>\$ 7,050</b>	<b>\$ 3,287</b>	<b>\$ 21,162</b>	<b>\$ 5,180</b>	<b>\$ 6,646</b>	<b>\$ 6,459</b>	<b>\$ 25,740</b>
	<b>Capital FTA funds deep dive</b>													
	Regular capital FTA funds	\$ 37,753	\$ 43	\$ 44	\$ 4,238	\$ 2,092	\$ 728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,279	\$ 1,235
	FTA "IIIA" funds	\$ 1,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total capital FTA funds</b>	<b>\$ 39,353</b>	<b>\$ 43</b>	<b>\$ 44</b>	<b>\$ 4,238</b>	<b>\$ 2,092</b>	<b>\$ 728</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,279</b>	<b>\$ 1,235</b>
	<b>Federal Emergency Revenues deep dive</b>													
	FWHA emergency funds	\$ 21,630	\$ 3,972	\$ 2,826	\$ 2,101	\$ 2,561	\$ 1,189	\$ 4,379	\$ 497	\$ 2,000	\$ 743	\$ 1,567	\$ 2,746	\$ 4,648
	FEMA emergency funds	\$ 12,031	\$ -	\$ 32	\$ 23	\$ 23	\$ 385	\$ -	\$ 355	\$ 2,000	\$ -	\$ 281	\$ 2	\$ -
	<b>Total Federal Emergency Revenues</b>	<b>\$ 33,666</b>	<b>\$ 3,972</b>	<b>\$ 2,858</b>	<b>\$ 2,124</b>	<b>\$ 2,561</b>	<b>\$ 1,554</b>	<b>\$ 4,379</b>	<b>\$ 497</b>	<b>\$ 2,558</b>	<b>\$ 2,743</b>	<b>\$ 1,567</b>	<b>\$ 3,037</b>	<b>\$ 4,648</b>
	<b>ARPA Funds</b>													
	ARPA Funds	\$ 4,079	\$ -	\$ -	\$ 1,049	\$ 927	\$ 606	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total ARPA Funds</b>	<b>\$ 4,079</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,049</b>	<b>\$ 927</b>	<b>\$ 606</b>	<						





