

# Financial Oversight Management Board for Puerto Rico

## PRHTA Reporting January 2024

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## November's SUMMARY

### PR-52 & PR-18 DTL's Operations Report

### Reporting Period: December 1 to December 13, 2023

#### Total Traffic

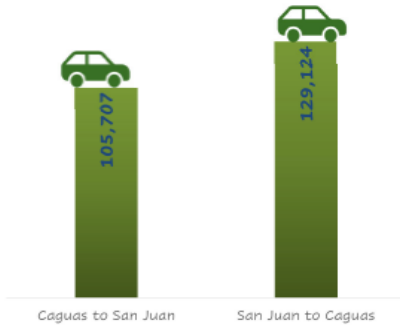
Caguas to San Juan (A.M. Configuration)	105,707
San Juan to Caguas (P.M. Configuration)	129,124
<b>Total Traffic</b>	<b>234,831</b>

#### Total Gross\* Revenue

Caguas to San Juan (A.M. Configuration)	\$ 152,263.10
San Juan to Caguas (P.M. Configuration)	\$ 315,508.00
<b>Total Gross Revenue</b>	<b>\$467,771.10</b>

\* DTL Gross Revenue does not consider the Caguas Norte general purpose lanes toll rate of \$1.65.

**Total Traffic per Direction**



**DTL Gross Revenue per Direction**



**Notes:**

- The AM configuration considers the DTL Toll points of Caguas Norte and PR-1AM.
- The PM configuration considers DTL Toll Points in Montehiedra, PR-18 and PR-1PM

1.1 Main B2A report

REVENUES												
In \$ Thousands	Budget 7.24.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Toll fare revenue	\$ 188,543	\$ 83,329	\$ 80,817	\$ (2,512)	-3%	\$ 16,020	\$ 6,936	\$ (9,084)	-57%	Higher traffic than predicted		
Toll fine revenues	\$ 40,348	\$ 17,550	\$ 5,340	\$ (12,210)	-70%	\$ 3,600	\$ 638	\$ (2,962)	-82%	No new fines are being issued		HTA and Fortaleza
Transit Revenue	\$ 6,828	\$ 3,008	\$ 1,904	\$ (1,104)	-37%	\$ 605	\$ 30	\$ (575)	-95%	lower ridership	Complete the repairs in the TU, continue the promotion.	PRITA, HTA
Other operating income	\$ 63,600	\$ 18,195	\$ 2,888,512	\$ 2,870,317	15776%	\$ 5,140	\$ 2,862,762	\$ 2,857,642	55593%	Property sale was made & FTA ARPA Fund Received		
Operating FTA funds	\$ 37,470	\$ 2,832	\$ 8,406	\$ 5,664	200%	\$ -	\$ 1,416	\$ 1,416	#DIV/0!			
Operating Commonwealth Transfer	\$ 139,566	\$ 69,054	\$ 69,405	\$ 351	1%	\$ 11,509	\$ 11,509	\$ -	0%			
<b>Total Operating Revenues</b>	<b>\$ 476,357</b>	<b>\$ 193,969</b>	<b>\$ 3,054,474</b>	<b>\$ 2,860,505</b>	<b>1475%</b>	<b>\$ 36,874</b>	<b>\$ 2,883,311</b>	<b>\$ 2,846,437</b>	<b>7719%</b>			
Commonwealth CapEx funds	\$ 186,743	\$ 105,484	\$ 169,441	\$ 63,957	61%	\$ -	\$ 8,657	\$ 8,657	#DIV/0!			
Non-ER FHWA funds	\$ 207,206	\$ 48,923	\$ 78,254	\$ 29,331	60%	\$ -	\$ 11,484	\$ 11,484	#DIV/0!			
Federal Emergency Funds	\$ 24,719	\$ 12,672	\$ 18,412	\$ 5,740	45%	\$ 2,008	\$ 5,473	\$ 3,465	173%			
Transit Federal funds (FTA)	\$ 46,083	\$ 998	\$ 5,854	\$ 4,856	487%	\$ -	\$ 532	\$ 532	#DIV/0!			
<b>Total Capital Revenues</b>	<b>\$ 464,751</b>	<b>\$ 168,077</b>	<b>\$ 271,961</b>	<b>\$ 103,884</b>	<b>62%</b>	<b>\$ 2,008</b>	<b>\$ 26,146</b>	<b>\$ 24,138</b>	<b>12%</b>			
Commonwealth Transfer for Emergency Reserve	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
<b>Total Commonwealth Reserve Transfer</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>			
<b>Total Consolidated revenues</b>	<b>\$ 941,108</b>	<b>\$ 362,045</b>	<b>\$ 3,326,435</b>	<b>\$ 2,964,390</b>	<b>819%</b>	<b>\$ 38,882</b>	<b>\$ 2,909,457</b>	<b>\$ 2,870,575</b>	<b>7383%</b>			

Expenses (In \$ Thousands)												
	Budget 7.24.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Construction salaries & related benefits	\$ 28,429	\$ 4,197	\$ 13,687	\$ 9,490	226%	\$ -	\$ 2,759	\$ 2,759	#DIV/0!			
Transit Construction Costs	\$ 46,083	\$ 998	\$ 5,317	\$ 4,319	433%	\$ -	\$ -	\$ -	#DIV/0!			
Emergency Repair Construction Program costs	\$ 37,070	\$ 26,464	\$ 22,927	\$ (3,537)	-13%	\$ 1,768	\$ 2,168	\$ 400	23%			
Non-Federal Highway Construction Hard Costs	\$ 115,315	\$ 10,120	\$ 17,510	\$ 7,390	73%	\$ -	\$ -	\$ -	#DIV/0!			
Non-Federal Highway Construction Soft Costs	\$ 97,649	\$ 25,413	\$ 91,792	\$ 66,379	261%	\$ -	\$ -	\$ -	#DIV/0!			
Federal Highway Construction Hard Costs	\$ 175,939	\$ 34,628	\$ 158,129	\$ 123,501	357%	\$ -	\$ -	\$ -	#DIV/0!			
Federal Highway Construction Soft Costs	\$ 31,267	\$ 14,295	\$ 24,522	\$ 10,227	72%	\$ -	\$ -	\$ -	#DIV/0!			
Other capital costs	\$ 33,553	\$ 1,390	\$ 6,775	\$ 5,445	409%	\$ 230	\$ 5,756	\$ 5,526	2486%			
<b>Total Capital Expenditures</b>	<b>\$ 565,305</b>	<b>\$ 117,445</b>	<b>\$ 340,659</b>	<b>\$ 223,214</b>	<b>190%</b>	<b>\$ 1,997</b>	<b>\$ 10,683</b>	<b>\$ 8,686</b>	<b>435%</b>			
Non-Construction salaries & related benefits	\$ 18,665	\$ 2,997	\$ 9,323	\$ 6,326	211%	\$ -	\$ 1,790	\$ 1,790	#DIV/0!			
Transit salaries & related benefits	\$ 323	\$ 14	\$ 53	\$ 39	279%	\$ -	\$ 10	\$ 10	#DIV/0!			
Pension costs	\$ 35,673	\$ 17,891	\$ 17,646	\$ (245)	-1%	\$ 3,012	\$ 3,100	\$ 88	3%			
Operational Right of Way payments	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!			
Toll highways administration and maintenance costs	\$ 50,074	\$ 24,738	\$ 17,735	\$ (7,003)	-28%	\$ 4,188	\$ 1,519	\$ (2,669)	-64%	Only the extremely necessary expenses are being incurred for the P3 transaction.		
Tren Urbano costs	\$ 92,106	\$ 42,649	\$ 34,774	\$ (7,875)	-18%	\$ 8,242	\$ 4,757	\$ (3,485)	-42%			
Feeder Bus costs	\$ 12,776	\$ 6,159	\$ 5,405	\$ (754)	-12%	\$ 1,103	\$ 965	\$ (138)	-12%			
Other operating expenses	\$ 43,064	\$ 13,663	\$ 21,855	\$ 8,192	60%	\$ 3,462	\$ 15,720	\$ 12,258	354%	The closing transactions of the contract with First Transit are being carried out		
<b>Total Operating Expenses</b>	<b>\$ 252,681</b>	<b>\$ 108,111</b>	<b>\$ 106,791</b>	<b>\$ (1,320)</b>	<b>-1%</b>	<b>\$ 20,007</b>	<b>\$ 27,861</b>	<b>\$ 7,855</b>	<b>39%</b>			
General Reserve Fund	\$ 16,740	\$ 16,749	\$ 16,749	\$ -	0%	\$ -	\$ -	\$ -	#DIV/0!			
Reserve deposits for revision to employee classification	\$ 9,022	\$ 9,022	\$ 9,022	\$ -	0%	\$ -	\$ -	\$ -	#DIV/0!			
<b>Total Reserve Deposits</b>	<b>\$ 25,771</b>	<b>\$ 25,771</b>	<b>\$ 25,771</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>#DIV/0!</b>			
<b>Total Expenditures</b>	<b>\$ 843,757</b>	<b>\$ 251,326</b>	<b>\$ 473,221</b>	<b>\$ 221,895</b>	<b>88%</b>	<b>\$ 22,004</b>	<b>\$ 38,544</b>	<b>\$ 16,540</b>	<b>75%</b>			
<b>Balance</b>	<b>\$ 97,351</b>	<b>\$ 10,719</b>	<b>\$ 2,853,214</b>	<b>\$ 2,742,495</b>	<b>2477%</b>	<b>\$ 16,878</b>	<b>\$ 2,870,913</b>	<b>\$ 2,854,035</b>	<b>16910%</b>			
Total Debt Service Payments	\$ 48,169	\$ 24,084	\$ 1,682,070	\$ 1,657,986	6884%	\$ 24,084	\$ 1,682,070	\$ 1,657,986	6884%			
<b>Total Commonwealth Reserve Transfer</b>	<b>\$ 48,169</b>	<b>\$ 24,084</b>	<b>\$ 1,682,070</b>	<b>\$ 1,657,986</b>	<b>6884%</b>	<b>\$ 24,084</b>	<b>\$ 1,682,070</b>	<b>\$ 1,657,986</b>	<b>6884%</b>			

Revenues - Deep Dives (In \$ Thousands)												
	Budget 7.24.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Toll fare revenue deep dive												
Toll fare revenue from current toll fare rates	\$ 137,865	\$ 65,614	\$ 71,663	\$ 6,049	9%	\$ 11,171	\$ 6,624	\$ (4,547)	-41%			
Toll revenue Optimization	\$ 13,078	\$ 10,189	\$ -	\$ (10,189)	-100%	\$ 1,294	\$ -	\$ (1,294)	-100%			
Toll fare revenues from increase in toll rates	\$ 28,301	\$ 3,104	\$ 4,577	\$ 1,473	47%	\$ 2,801	\$ -	\$ (2,801)	-100%			
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 5,633	\$ 3,104	\$ 4,577	\$ 1,473	47%	\$ 391	\$ 312	\$ (79)	-20%			
Toll fare revenues from bi-directional tolling	\$ 3,666	\$ 1,320	\$ -	\$ (1,320)	-100%	\$ 363	\$ -	\$ (363)	-100%			
<b>Total toll fare revenue</b>	<b>\$ 188,543</b>	<b>\$ 83,329</b>	<b>\$ 80,817</b>	<b>\$ (2,512)</b>	<b>-3%</b>	<b>\$ 16,020</b>	<b>\$ 6,936</b>	<b>\$ (9,084)</b>	<b>-57%</b>			
Toll fine revenue deep dive												
Toll fine revenue from existing fine rates	\$ 27,435	\$ 12,385	\$ 5,340	\$ (7,045)	-57%	\$ 2,308	\$ 638	\$ (1,670)	-72%			
Toll fine revenue from tiered fine rates	\$ 12,913	\$ 5,165	\$ -	\$ (5,165)	-100%	\$ 1,291	\$ -	\$ (1,291)	-100%			
<b>Total toll fine revenue</b>	<b>\$ 40,348</b>	<b>\$ 17,550</b>	<b>\$ 5,340</b>	<b>\$ (12,210)</b>	<b>-70%</b>	<b>\$ 3,600</b>	<b>\$ 638</b>	<b>\$ (2,962)</b>	<b>-82%</b>			
Transit revenue deep dive												
Tren Urbano fare revenue	\$ 6,054	\$ 2,663	\$ 1,690	\$ (973)	-37%	\$ 536	\$ -	\$ (536)	-100%			
Feeder Bus fare revenue	\$ 774	\$ 346	\$ 214	\$ (132)	-38%	\$ 70	\$ 30	\$ (40)	-57%			
<b>Total transit revenue</b>	<b>\$ 6,828</b>	<b>\$ 3,008</b>	<b>\$ 1,904</b>	<b>\$ (1,104)</b>	<b>-37%</b>	<b>\$ 605</b>	<b>\$ 30</b>	<b>\$ (575)</b>	<b>-95%</b>			
FHWA funds deep dive												
Regular FHWA funds	\$ 207,206	\$ 48,923	\$ 78,254	\$ 29,331	60%	\$ -	\$ 11,484	\$ 11,484	#DIV/0!			
<b>Total FHWA funds</b>	<b>\$ 207,206</b>	<b>\$ 48,923</b>	<b>\$ 78,254</b>	<b>\$ 29,331</b>	<b>60%</b>	<b>\$ -</b>	<b>\$ 11,484</b>	<b>\$ 11,484</b>	<b>#DIV/0!</b>			
Capital FTA funds deep dive												
FTA Regular Funds	\$ 46,083	\$ 998	\$ 5,854	\$ 4,856	487%	\$ -	\$ 532	\$ 532	#DIV/0!			
<b>Total capital FTA funds</b>	<b>\$ 46,083</b>	<b>\$ 998</b>	<b>\$ 5,854</b>	<b>\$ 4,856</b>	<b>487%</b>	<b>\$ -</b>	<b>\$ 532</b>	<b>\$ 532</b>	<b>#DIV/0!</b>			
Federal Emergency Revenues deep dive												
FHWA emergency funds	\$ 24,719	\$ 12,672	\$ 18,412	\$ 5,740	45%	\$ 2,008	\$ 5,473	\$ 3,465	173%			
<b>Total Federal Emergency Revenues</b>	<b>\$ 24,719</b>	<b>\$ 12,672</b>	<b>\$ 18,412</b>	<b>\$ 5,740</b>	<b>45%</b>	<b>\$ 2,008</b>	<b>\$ 5,473</b>	<b>\$ 3,465</b>	<b>173%</b>			
Commonwealth CapEx funds deep dive												
Commonwealth CapEx appropriation	\$ 54,370	\$ -	\$ 10,877	\$ 10,877	#DIV/0!	\$ -	\$ 8,657	\$ 8,657	#DIV/0!			

1.1 Main B2A report

REVENUES												
In \$ Thousands	Budget 7.24.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Puerto Rico Trust Fund - Calle Loiza (PR 37)	\$ 40,000	\$ 6,671	\$ 6,671	\$ -	0%	\$ -	\$ -	\$ -	-	#DIV/0!		
Puerto Rico Trust Fund - PR 05	\$ 26,000	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	-	#DIV/0!		
Rollover Abriendo Caminos funds	\$ 13,702	\$ 96,166	\$ 143,250	\$ 47,084	49%	\$ -	\$ -	\$ -	-	#DIV/0!		
Rollover non - federal highway funds	\$ 46,362	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	-	#DIV/0!		
Rollover CDBG	\$ 1,638	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	-	#DIV/0!		
Rollover Emergency Funds	\$ 6,671	\$ 2,647	\$ 8,643	\$ 5,996	227%	\$ -	\$ -	\$ -	-	#DIV/0!		
Local emergency funds	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	-	#DIV/0!		
<b>Total Commonwealth CapEx funds</b>	<b>\$ 186,743</b>	<b>\$ 105,484</b>	<b>\$ 169,441</b>	<b>\$ 63,957</b>	<b>61%</b>	<b>\$ -</b>	<b>\$ 8,657</b>	<b>\$ 8,657</b>	<b>#DIV/0!</b>			

Expenses - Deep Dives (In \$ Thousands)												
	Budget 7.24.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
<b>Construction salaries &amp; related benefits deep dive</b>												
Main salaries - Construction	\$ 17,027	\$ 2,647	\$ 8,643	\$ 5,996	227%	\$ -	\$ 1,989	\$ 1,989	#DIV/0!			
Healthcare costs - Construction	\$ 5,670	\$ 1,055	\$ 2,885	\$ 1,830	173%	\$ -	\$ 472	\$ 472	#DIV/0!			
Christmas bonus - Construction	\$ 317	\$ -	\$ 520	\$ 520	#DIV/0!	\$ -	\$ -	\$ -	-	#DIV/0!		
Other labor costs - Construction	\$ 2,893	\$ 339	\$ 1,343	\$ 1,004	296%	\$ -	\$ 263	\$ 263	#DIV/0!			
Critical workers program - construction	\$ 1,022	\$ 135	\$ 275	\$ 140	104%	\$ -	\$ 35	\$ 35	#DIV/0!			
Student internship program - construction	\$ 46	\$ 21	\$ 21	\$ -	0%	\$ -	\$ -	\$ -	-	#DIV/0!		
Hiring initiative - construction	\$ 1,455	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	-	#DIV/0!		

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REVENUES											Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
In \$ Thousands	Budget 7.24.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)				
<b>Total construction payroll costs</b>	\$ 28,429	\$ 4,197	\$ 13,687	\$ 9,490	226%	\$ -	\$ 2,759	\$ 2,759	#DIV/0!				
<b>Non-Construction salaries &amp; related benefits deep dive</b>													
Main salaries - Non-Construction	\$ 9,780	\$ 1,501	\$ 4,741	\$ 3,240	216%	\$ -	\$ 1,028	\$ 1,028	#DIV/0!				
Healthcare costs - Non-Construction	\$ 2,894	\$ -	\$ 1,500	\$ 954	175%	\$ -	\$ 241	\$ 241	#DIV/0!				
Christmas bonus - Non-Construction	\$ 162	\$ -	\$ 262	\$ 262	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
Early retirement costs - Non-Construction	\$ 4,552	\$ 757	\$ 2,103	\$ 1,346	178%	\$ -	\$ 362	\$ 362	#DIV/0!				
Other labor costs - Non-Construction	\$ 1,268	\$ 193	\$ 717	\$ 524	272%	\$ -	\$ 159	\$ 159	#DIV/0!				
Hiring initiatives - non-construction	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
<b>Total non-construction payroll costs</b>	\$ 18,665	\$ 2,997	\$ 9,323	\$ 6,326	211%	\$ -	\$ 1,790	\$ 1,790	#DIV/0!				
<b>Transit salaries &amp; related benefits deep dive</b>													
Main salaries - Transit	\$ 109	\$ 11	\$ 34	\$ 23	209%	\$ -	\$ 8	\$ 8	#DIV/0!				
Healthcare costs - Transit	\$ 21	\$ -	\$ 14	\$ 12	600%	\$ -	\$ -	\$ -	#DIV/0!				
Christmas bonus - Transit	\$ 1	\$ -	\$ 1	\$ 1	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
Other labor costs - Transit	\$ 192	\$ 1	\$ 4	\$ 3	300%	\$ -	\$ 1	\$ 1	#DIV/0!				
<b>Total Transit payroll costs</b>	\$ 323	\$ 14	\$ 53	\$ 39	279%	\$ -	\$ 10	\$ 10	#DIV/0!				
<b>Pension costs deep dive</b>													
Pension contributions	\$ 35,673	\$ 17,891	\$ 17,646	\$ (245)	-1%	\$ 3,012	\$ 3,100	\$ 88	3%				
Administrative pension costs	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
<b>Total pension costs</b>	\$ 35,673	\$ 17,891	\$ 17,646	\$ (245)	-1%	\$ 3,012	\$ 3,100	\$ 88	3%				
<b>Other Operating Expenses deep dive</b>													
Non-Title III Professional Service Fees	\$ 8,681	\$ 3,526	\$ 16,611	\$ 13,085	371%	\$ 859	\$ 15,202	\$ 14,433	1680%				
Title III Professional Service Fees	\$ 8,000	\$ 3,200	\$ 125	\$ (3,075)	-96%	\$ 800	\$ -	\$ (800)	-100%				
Discretionary fund management team	\$ 324	\$ 130	\$ (130)	\$ (190)	-100%	\$ 32	\$ -	\$ (32)	-100%				
FEMA Property Reconstruction	\$ 13,406	\$ 1,030	\$ 1,160	\$ 140	14%	\$ -	\$ 121	\$ 121	#DIV/0!				
Water supply costs	\$ -	\$ -	\$ 190	\$ 190	#DIV/0!	\$ -	\$ 31	\$ 31	#DIV/0!				
Other operating costs	\$ 12,653	\$ 5,787	\$ 3,769	\$ (2,018)	-35%	\$ 1,770	\$ 276	\$ (1,494)	-84%				
<b>Total Other Operating Expenses</b>	\$ 43,064	\$ 13,663	\$ 21,855	\$ 8,192	60%	\$ 3,462	\$ 15,720	\$ 12,258	354%				
<b>Tren Urbano costs deep dive</b>													
Base fee for Tren Urbano operating contract	\$ 49,566	\$ 24,780	\$ 24,780	\$ -	0%	\$ 4,130	\$ 4,130	\$ -	0%				
Other costs under Tren Urbano operating contract	\$ 1,500	\$ 600	\$ 154	\$ (446)	-74%	\$ 150	\$ -	\$ (150)	-100%				
Tren Urbano insurance costs	\$ 11,780	\$ 4,716	\$ 3,402	\$ (1,314)	-28%	\$ 1,179	\$ -	\$ (1,179)	-100%				
Tren Urbano electricity costs	\$ 8,730	\$ 4,345	\$ 4,073	\$ (272)	-6%	\$ 731	\$ 625	\$ (106)	-14%				
Other regular Tren Urbano costs	\$ 51	\$ 20	\$ 2	\$ (18)	-90%	\$ 5	\$ 2	\$ (3)	-61%				
Tren Urbano heavy maintenance & bridge inspection	\$ 20,470	\$ 8,188	\$ 2,363	\$ (5,825)	-71%	\$ 2,047	\$ -	\$ (2,047)	-100%				
<b>Total Tren Urbano costs</b>	\$ 92,106	\$ 42,649	\$ 34,774	\$ (7,875)	-18%	\$ 8,242	\$ 4,757	\$ (3,485)	-42%				
<b>Feeder Bus costs deep dive</b>													
Base fee for Feeder Bus operating contract	\$ 9,748	\$ 4,786	\$ 4,434	\$ (352)	-7%	\$ 827	\$ 739	\$ (88)	-11%				
Other costs under Feeder Bus operating contract	\$ 1,841	\$ 808	\$ 519	\$ (289)	-36%	\$ 172	\$ -	\$ (172)	-100%				
Bus rapid transit costs	\$ 984	\$ 464	\$ 452	\$ (32)	-7%	\$ 83	\$ 226	\$ 143	171%				
COVID-19 special costs	\$ 203	\$ 81	\$ -	\$ (81)	-100%	\$ 20	\$ -	\$ (20)	-100%				
<b>Total Feeder Bus costs</b>	\$ 12,776	\$ 6,159	\$ 5,405	\$ (754)	-12%	\$ 1,103	\$ 965	\$ (138)	-12%				
<b>Toll highway administration &amp; maintenance costs deep dive</b>													
Variable electronic toll collection fees	\$ 25,780	\$ 12,140	\$ 8,020	\$ (4,120)	-34%	\$ 2,273	\$ 600	\$ (1,673)	-74%				
Highway electricity costs	\$ 3,508	\$ 1,643	\$ 1,167	\$ (476)	-29%	\$ 311	\$ 170	\$ (141)	-45%				
Other toll highway administration & maintenance costs	\$ 20,786	\$ 10,954	\$ 8,548	\$ (2,406)	-22%	\$ 1,604	\$ 749	\$ (855)	-53%				
<b>Total highway administration &amp; maintenance costs</b>	\$ 50,074	\$ 24,738	\$ 17,735	\$ (7,003)	-28%	\$ 4,188	\$ 1,519	\$ (2,669)	-64%				
<b>Federal Emergency Repair Costs deep dive</b>													
FHWA funded emergency repair costs	\$ 24,719	\$ 21,523	\$ 22,666	\$ 1,143	5%	\$ 533	\$ 2,168	\$ 1,635	307%				
Local emergency repair costs	\$ 12,351	\$ 4,940	\$ 261	\$ (4,679)	-95%	\$ 1,235	\$ -	\$ (1,235)	-100%				
<b>Total federal emergency repair costs</b>	\$ 37,070	\$ 26,464	\$ 22,927	\$ (3,537)	-13%	\$ 1,768	\$ 2,168	\$ 400	23%				
<b>Federal Highway Construction Hard Costs deep dive</b>													
Hard costs for regular federal highway construction	\$ 175,939	\$ 34,628	\$ 158,129	\$ 123,501	357%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Total federal highway construction hard costs</b>	\$ 175,939	\$ 34,628	\$ 158,129	\$ 123,501	357%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Federal Highway Construction Soft Costs deep dive</b>													
Federal soft costs for planning & compliance	\$ 31,267	\$ 14,295	\$ 24,522	\$ 10,227	72%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Total federal highway construction soft costs</b>	\$ 31,267	\$ 14,295	\$ 24,522	\$ 10,227	72%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Non-Federal Highway Construction Hard Costs deep dive</b>													
Hard costs for Abriendo Caminos projects - Phase III & IV	\$ 11,341	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
Hard costs for other non-federal highway construction projects	\$ 76,474	\$ 10,118	\$ 17,386	\$ 7,268	72%	\$ -	\$ -	\$ -	#DIV/0!				
Puerto Rico Trust Fund - Rehab. Of Calle Loiza (PR 37)	\$ 26,000	\$ 1	\$ 62	\$ 61	6100%	\$ -	\$ -	\$ -	#DIV/0!				
Local construction costs	\$ 1,500	\$ -	\$ 12	\$ 61	6100%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Total non-federal highway construction hard costs</b>	\$ 115,315	\$ 10,120	\$ 17,510	\$ 7,390	73%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Non-Federal Highway Construction Soft Costs deep dive</b>													
Soft costs for Abriendo Caminos projects - Phase III & IV	\$ 361	\$ 361	\$ 361	\$ -	0%	\$ -	\$ -	\$ -	#DIV/0!				
Non-federal funded project-linked soft costs	\$ 91,803	\$ 23,218	\$ 89,061	\$ 65,843	284%	\$ -	\$ -	\$ -	#DIV/0!				
CDBG-DR/MIT state soft costs	\$ 1,638	\$ -	\$ 334	\$ 334	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
Capital ROW payments	\$ 3,847	\$ 1,834	\$ 2,036	\$ 202	11%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Total non-federal highway construction soft costs</b>	\$ 97,649	\$ 25,413	\$ 91,792	\$ 66,379	261%	\$ -	\$ -	\$ -	#DIV/0!				
<b>Other Capital Costs deep dive</b>													
Toll optimization costs	\$ 30,979	\$ 119	\$ 6,011	\$ 5,892	4951%	\$ -	\$ 5,699	\$ 5,699	#DIV/0!				
Other construction program costs	\$ 2,574	\$ 1,196	\$ 538	\$ (658)	-55%	\$ 230	\$ 45	\$ (185)	-80%				
Metroplistas broadband project	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	\$ -	#DIV/0!				
ARPA Program costs	\$ -	\$ 15	\$ 226	\$ 211	1407%	\$ -	\$ 12	\$ 12	#DIV/0!				
<b>Total other capital costs</b>	\$ 33,553	\$ 1,330	\$ 6,775	\$ 5,445	409%	\$ 230	\$ 5,756	\$ 5,526	2406%				

Debt Service Payments

REVENUES												
In \$ Thousands	Budget 7.24.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
Senior lien debt payment	\$ 30,000	\$ 15,000	\$ 1,321,500	\$ 1,306,500	8710%	\$ 2,500	\$ 1,309,000	\$ 1,306,500	52260%			
Commonwealth loan payment	\$ 18,169	\$ 9,084	\$ 360,570	\$ 351,486	3869%	\$ 1,514	\$ 353,000	\$ 351,486	23216%			
<b>Total other capital costs</b>	<b>\$ 48,169</b>	<b>\$ 24,084</b>	<b>\$ 1,682,070</b>	<b>\$ 1,657,986</b>	<b>6884%</b>	<b>\$ 4,014</b>	<b>\$ 1,662,000</b>	<b>\$ 1,657,986</b>	<b>41305%</b>			

1.2 Additional B2A info

In \$ Thousands	Budget 7.24.23	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
PR-20 revenue	\$ 2,601	\$ 1,323	\$ 1,286	\$ (37)	-3%	\$ 214	\$ 95	\$ (119)	-56%
PR-52 revenue	\$ 63,329	\$ 31,674	\$ 31,511	\$ (163)	-1%	\$ 5,204	\$ 2,435	\$ (2,769)	-53%
PR-53 revenue	\$ 15,212	\$ 7,570	\$ 7,622	\$ 52	1%	\$ 1,237	\$ 584	\$ (653)	-53%
PR-66 revenue	\$ 29,396	\$ 14,818	\$ 13,995	\$ (823)	-6%	\$ 2,495	\$ 1,006	\$ (1,489)	-60%
Payments from concessionaires to HTA	\$ 3,232	\$ 1,559	\$ 2,011	\$ 452	29%	\$ 244	\$ 165	\$ (79)	-32%
Off-period V-tolls	\$ 24,095	\$ 8,669	\$ 15,238	\$ 6,569	76%	\$ 1,777	\$ 2,339	\$ 562	32%
<b>New</b> Toll revenue Optimization	\$ 13,078	\$ 4,708	\$ -	\$ (4,708)	-100%	\$ 1,294	\$ -	\$ (1,294)	-100%
Toll fare revenues from increase in toll rates	\$ 28,301	\$ 10,189	\$ -	\$ (10,189)	-100%	\$ 2,801	\$ -	\$ (2,801)	-100%
Toll fare revenue from Dynamic Toll Lanes (DTL)	\$ 5,633	\$ 3,104	\$ 4,577	\$ 1,473	47%	\$ 391	\$ 312	\$ (79)	-20%
Toll fare revenues from bi-directional tolling	\$ 3,666	\$ 1,320	\$ -	\$ (1,320)	-100%	\$ 363	\$ -	\$ (363)	-100%
<b>Total Toll fare revenue</b>	\$ 188,543	\$ 84,934	\$ 76,240	\$ (8,694)	-10%	\$ 16,020	\$ 6,936	\$ (9,084)	-57%
Metro Urbano	\$ 56	\$ 27	\$ 25	\$ (2)	-7%	\$ 4	\$ 3	\$ (1)	-28%
Metrobus	\$ 503	\$ 223	\$ 136	\$ (87)	-39%	\$ 46	\$ 20	\$ (26)	-56%
TU Conexion	\$ 117	\$ 58	\$ 53	\$ (5)	-9%	\$ 10	\$ 7	\$ (3)	-30%
Bus Rapid Transit "BRT" fare revenue	\$ 98	\$ 38	\$ -	\$ (38)	-100%	\$ 10	\$ -	\$ (10)	-100%
<b>Total Feeder Bus fare revenue</b>	\$ 774	\$ 346	\$ 214	\$ (132)	-38%	\$ 70	\$ 30	\$ (40)	-57%
Rentals / leases (non-TU related)	\$ 1,449	\$ 706	\$ 651	\$ (55)	-8%	\$ 124	\$ 110	\$ (14)	-11%
Real estate sales	\$ 1,200	\$ -	\$ 1,200	\$ 1,200	0%	\$ -	\$ -	\$ -	0%
<b>New</b> American Rescue Plan Act ("ARPA") Reimbursement	\$ 39,217	\$ 13,072	\$ 19,160	\$ 6,088	47%	\$ 4,357	\$ -	\$ (4,357)	-100%
<b>New</b> FEMA Property Reconstruction	\$ 13,406	\$ 38	\$ 38	\$ -	0%	\$ -	\$ -	\$ -	0%
Other sources (non-TU related)	\$ 8,332	\$ 4,378	\$ 2,867,463	\$ 2,863,085	65398%	\$ 659	\$ 2,862,672	\$ 2,862,013	434309%
<b>Total Other operating income</b>	\$ 63,604	\$ 18,195	\$ 2,888,512	\$ 2,870,317	15776%	\$ 5,140	\$ 2,862,782	\$ 2,857,642	55593%
PayGo contributions	\$ 35,673	\$ 17,891	\$ 17,646	\$ (245)	-1%	\$ 3,012	\$ 3,100	\$ 88	3%
Non PayGo contributions									
<b>Total Pension contributions</b>	\$ 35,673	\$ 17,891	\$ 17,646	\$ (245)	-1%	\$ 3,012	\$ 3,100	\$ 88	3%
Highway and transit program delivery									
Audit and financial services	\$ 1,235	\$ 527	\$ 558	\$ 31	6%	\$ 118	\$ 125	\$ 7	6%
Legal services	\$ 1,030	\$ 421	\$ 293	\$ (128)	-30%	\$ 102	\$ 17	\$ (85)	-83%
Toll optimization services									
Other professional services	\$ 6,416	\$ 2,578	\$ 917	\$ (1,661)	-64%	\$ 640	\$ 307	\$ (333)	-52%
<b>Total Non-Title III professional fees</b>	\$ 8,681	\$ 3,526	\$ 1,768	\$ (1,758)	-50%	\$ 859	\$ 449	\$ (410)	-48%
Insurance	\$ 3,508	\$ 3,300	\$ 3,219	\$ (81)	-2%	\$ -	\$ -	\$ -	0%
Utility payments (excluding electricity)									
Security costs	\$ 1,079	\$ 540	\$ 574	\$ 34	6%	\$ 90	\$ 100	\$ 10	11%
Repairs & maintenance	\$ 13,241	\$ 5,919	\$ 4,692	\$ (1,227)	-21%	\$ 1,220	\$ 636	\$ (584)	-48%
Other costs	\$ 2,959	\$ 1,196	\$ 63	\$ (1,133)	-95%	\$ 294	\$ 13	\$ (281)	-96%
<b>Total Other toll highway administration &amp; maintenance costs</b>	\$ 20,786	\$ 10,954	\$ 8,548	\$ (2,406)	-22%	\$ 1,604	\$ 749	\$ (855)	-53%





1.2 Additional B2A info

In \$ Thousands	Budget 7.24.23	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)
Other hard costs	\$ 115,315	\$ 10,119	\$ 17,448	\$ 7,329	72%	\$ -	\$ -	\$ -	0%
<b>Total Non-Federal highway construction hard costs</b>	<b>\$ 115,315</b>	<b>\$ 10,119</b>	<b>\$ 17,448</b>	<b>\$ 7,329</b>	<b>72%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Non-Federal highway construction costs</b>	<b>\$ 212,964</b>	<b>\$ 35,532</b>	<b>\$ 109,240</b>	<b>\$ 73,708</b>	<b>207%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>



55	Total Disbursements	\$1,334	\$7,969	\$15,400	\$4,582	\$14,482	\$10,626	\$16,975	\$3,403	\$5,268	\$17,936	\$10,952	\$15,738	\$15,193	\$7,751	\$9,036	\$9,349	\$11,145	\$5,834	\$14,770	\$6,225	\$11,076	\$6,735	\$17,217	\$10,895	\$29,752	\$26,499	\$3,885	\$7,387	\$18,344	\$19,128	\$7,839	\$4,533	\$24,564	\$13,177	\$23,008	
56	Net Cash Flow	\$7,255	\$5,227	(\$12,774)	(\$1,559)	\$17,237	\$261	(\$16,623)	\$7,843	\$19,520	\$2,443	(\$6,774)	\$3,757	(\$7,739)	\$9,578	(\$8,917)	\$970	(\$9,006)	\$20,313	\$489	(\$1,467)	(\$9,058)	\$5,908	(\$2,425)	(\$1,203)	(\$5,184)	(\$2,927)	\$1,682	(\$1,781)	(\$7,127)	\$2,236	(\$1,417)	\$660	(\$2,735)	\$6,979	(\$9,066)	
<b>Unrestricted Bank Cash Balance Roll-Forward</b>																																					
57	Beginning Cash Balance	200,289	207,450	212,661	199,905	198,339	210,531	\$212,652	\$199,077	204,922	\$226,100	\$228,924	\$222,093	222,022	\$214,363	\$223,870	\$214,932	215,972	\$206,788	\$225,331	\$225,816	\$224,452	215,400	\$221,382	\$218,840	\$1,459,258	1,456,157	\$1,453,230	\$1,454,911	\$1,453,130	\$1,446,004	1,448,240	\$1,446,823	\$1,447,483	\$1,444,748	1,451,726	
58	Net Cash Flow	7,255	5,227	(12,774)	(1,559)	17,237	261	(16,623)	7,843	19,520	2,443	(6,774)	3,757	(7,739)	9,578	(8,917)	970	(9,006)	20,313	489	(1,467)	(9,058)	5,908	(2,425)	(1,203)	(5,184)	(2,927)	1,682	(1,781)	(7,127)	2,236	(1,417)	660	(2,735)	6,979	(9,066)	
59	Transfer Between Accounts (Capex to O)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
60	Transfer Between Accounts (Outstanding)	-	-	1	10	(4,994)	1,856	3,139	(2,000)	1,644	356	-	-	-	-	-	-	-	-	-	-	-	-	-	(2,000)	2,000	-	-	-	-	-	-	-	-	-	-	
61	Return of Funds / Reconciliation Item	-	-	-	-	-	-	-	-	-	1	-	-	-	1	-	99	166	-	-	-	82	1	1	-	2	83	-	-	-	-	-	-	-	-	-	
62	Other Inflows (Refer to Note A below)	8	-	18	-	4	11	-	797	190	168	-	11	826	45	9	2,231	2,943	59	5	1,995	6	80	201	1,245,203	2,047	-	-	-	-	-	-	-	-	-		
63	Other Outflows (Refer to Note B below)	(102)	(16)	(1)	(17)	(55)	(7)	(91)	(795)	(175)	(145)	(57)	(3,839)	(746)	(117)	(30)	(2,259)	(3,286)	(1,829)	(9)	(1,974)	(1)	(7)	(318)	(1,584)	(2,047)	-	-	-	-	-	-	-	-	-	-	
64	Ending Bank Cash Balance	\$207,450	\$212,661	\$199,905	\$198,339	\$210,531	\$212,652	\$199,077	\$204,922	\$226,100	\$228,924	\$222,093	\$222,022	\$214,363	\$223,870	\$214,932	\$215,972	\$206,788	\$225,331	\$225,816	\$224,452	\$215,400	\$221,382	\$218,840	\$1,459,258	\$1,456,157	\$1,453,230	\$1,454,911	\$1,453,130	\$1,446,004	\$1,448,240	\$1,446,823	\$1,447,483	\$1,444,748	\$1,451,726	\$1,442,660	
<b>Outstanding Checks Roll-Forward</b>																																					
65	Beginning Outstanding Check Balance	(986)	(980)	(825)	(1,280)	(1,435)	(1,254)	(\$1,385)	(\$1,423)	(1,439)	(\$1,374)	(\$1,174)	(\$1,304)	(1,204)	(\$1,197)	(\$790)	(\$1,331)	(1,439)	(\$1,441)	(\$1,444)	(\$1,433)	(\$1,561)	(1,561)	(\$1,538)	(\$1,484)	(\$1,486)	(1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)
66	(+) Checks Issued	7	157	4	-	190	53	26	25	67	203	1	151	11	411	7	15	-	-	13	1	-	23	57	49	96	-	-	-	-	-	-	-	-	-	-	
67	(-) Checks Cleared / Cancelled	(1)	(2)	(653)	(155)	1	(184)	(64)	(41)	(2)	(3)	(131)	(51)	(4)	(4)	(548)	(123)	(2)	(3)	(2)	(129)	-	-	(3)	(51)	(44)	-	-	-	-	-	-	-	-	-	-	
68	Ending Outstanding Check Balance	(\$980)	(\$825)	(\$1,280)	(\$1,435)	(\$1,254)	(\$1,385)	(\$1,423)	(\$1,439)	(\$1,374)	(\$1,174)	(\$1,304)	(\$1,204)	(\$1,197)	(\$790)	(\$1,331)	(\$1,439)	(\$1,441)	(\$1,444)	(\$1,433)	(\$1,561)	(\$1,561)	(\$1,538)	(\$1,484)	(\$1,486)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)	(\$1,434)
69	Ending Book Cash Balance	\$206,430	\$213,486	\$201,185	\$199,774	\$211,785	\$214,037	\$200,500	\$206,361	\$227,475	\$230,098	\$223,397	\$223,226	\$215,560	\$224,660	\$216,263	\$217,411	\$208,229	\$226,775	\$227,249	\$226,013	\$216,961	\$222,920	\$220,324	\$1,460,745	\$1,457,592	\$1,454,864	\$1,456,346	\$1,454,565	\$1,447,438	\$1,449,674	\$1,448,257	\$1,448,917	\$1,446,182	\$1,453,161	\$1,444,095	
70	Ending Book Cash Balance per WebCash :	\$206,352	\$213,384	\$201,225	\$199,882	\$211,801	\$214,090	\$200,580	\$206,462	\$227,478	\$230,166	\$223,471	\$223,309	\$215,596	\$224,723	\$216,320	\$217,510	\$208,288	\$226,824	\$227,319	\$226,114	\$216,998	\$222,979	\$220,403	\$1,460,847	\$1,457,629											
71	Difference	\$48	\$102	(\$40)	(\$109)	(\$16)	(\$53)	(\$80)	(\$101)	(\$3)	(\$66)	(\$74)	(\$83)	(\$36)	(\$63)	(\$57)	(\$99)	(\$60)	(\$49)	(\$69)	(\$101)	(\$36)	(\$59)	(\$78)													

**Footnotes:**

A Line used to register transfers between bank accounts or passthrough funds.

B Line used to register transfers between bank accounts or passthrough funds.

C These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Fcst.	Cash Forecast 52-Week
36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52			
3/8	3/15	3/22	3/29	4/5	4/12	4/19	4/26	5/3	5/10	5/17	5/24	5/31	6/7	6/14	6/21	6/28			
3,580	544	3,517	7,370	544	4,649	3,058	7,098	1,087	3,993	3,634	4,310	3,349	4,485	4,596	4,841	3,472			164,997
-	-	-	(310)	-	-	-	(309)	-	-	-	(357)	-	-	-	(320)	-			5,225
(3,580)	(544)	(3,517)	(7,060)	(544)	(4,649)	(3,058)	(6,795)	(1,087)	(3,993)	(3,634)	(3,953)	(3,349)	(4,485)	(4,596)	(4,521)	(3,472)			(67,047)
-	-	-	-	5,235	-	-	-	5,235	-	-	-	-	5,235	-	-	-			64,033
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			2,398
1,159	911	638	916	989	670	661	944	1,602	964	707	792	633	592	744	662	1,091			21,262
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			(170)
34	71	165	3,634	37	96	54	3,314	68	603	1,258	11	3,538	63	227	71	3,619			44,469
\$1,193	\$982	\$803	4,550	\$6,242	\$706	\$715	4,258	\$6,905	\$1,467	\$1,965	\$803	4,171	\$5,890	\$971	\$733	4,710			\$140,734
-	-	-	11,509	-	-	-	11,509	-	-	-	11,509	-	-	-	-	11,509			149,618
-	4,938	-	-	-	-	4,938	-	-	-	4,938	-	-	-	-	4,938	-			72,182
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-
-	-	4,531	-	-	-	4,531	-	-	-	4,531	-	-	-	-	4,531	-			47,727
-	\$4,938	\$4,531	11,509	-	-	\$9,469	11,509	-	-	\$9,469	\$11,509	-	-	-	\$9,469	11,509			\$269,527
-	5,368	-	5,368	-	2,526	-	2,526	-	-	4,866	-	4,866	-	12,985	-	12,985			132,035
-	3,123	-	-	-	-	3,123	-	-	-	3,123	-	-	-	3,123	-	-			51,097
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			6,856
674	-	674	-	-	317	-	317	-	611	-	611	-	1,631	-	1,631	-			19,935
-	1,117	-	-	-	-	1,117	-	-	-	1,117	-	-	-	-	1,117	-			6,829
-	-	-	3,840	-	-	-	3,840	-	-	-	3,840	-	-	-	3,840	-			26,882
674	9,608	674	9,208	-	2,843	4,240	6,683	-	611	9,106	4,451	4,866	1,631	16,107	6,588	12,985			243,634
\$1,867	\$15,528	\$6,008	\$25,288	\$6,242	\$3,609	\$14,424	\$22,450	\$6,905	\$2,078	\$20,540	\$16,763	\$9,037	\$7,521	\$17,078	\$16,790	\$29,204			\$653,894
757	386	973	341	745	470	970	285	777	492	1,097	313	967	287	1,101	130	978			34,014
-	106	-	106	-	-	106	-	106	-	106	-	106	-	106	-	106			2,430
-	-	678	-	-	-	678	-	-	-	678	-	-	-	-	678	-			7,648
-	-	38	-	-	-	38	-	-	-	38	-	-	-	-	38	-			475
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			722
-	-	-	2,952	-	-	-	-	2,957	-	-	-	2,941	-	-	-	2,937			35,410
-	-	-	1,241	-	-	-	1,241	-	-	-	1,241	-	-	-	-	1,241			11,986
-	-	-	45	-	-	-	45	-	-	-	45	-	-	-	-	45			407
-	-	2,148	-	-	-	2,148	-	-	-	2,148	-	-	-	-	2,148	-			12,919
-	-	-	1,816	-	-	-	1,816	-	-	-	1,816	-	-	-	1,816	-			17,335
-	-	4,256	-	-	-	4,256	-	-	-	4,256	-	-	-	-	4,256	-			41,948
-	-	2,438	-	-	-	2,438	-	-	-	2,438	-	-	-	-	2,438	-			14,750
-	-	-	1,065	-	-	-	1,065	-	-	-	1,065	-	-	-	1,065	-			11,154
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-
229	524	222	212	213	782	329	438	216	172	180	747	441	172	926	467	140			16,647
71	221	273	308	73	284	273	362	277	221	273	208	73	234	173	162	283			21,456
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			30,654
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-
-	-	-	752	-	-	-	752	-	-	-	752	-	-	-	-	752			5,263
\$1,057	\$1,236	\$11,024	\$8,836	\$1,031	\$1,535	\$11,234	\$6,002	\$4,332	\$884	\$11,212	\$6,186	\$4,526	\$692	\$2,305	\$11,380	\$8,297			\$265,218
-	5,651	-	5,651	-	2,659	-	2,659	-	-	5,122	-	5,122	-	13,668	-	13,668			142,236
4,267	2,635	4,638	3,736	2,821	4,267	5,706	4,638	2,821	4,267	2,635	4,172	3,736	3,287	6,867	5,706	4,640			186,274
-	-	-	3,840	-	-	-	3,840	-	-	-	3,840	-	-	-	-	3,840			26,882
-	-	-	2,582	-	-	-	2,582	-	-	-	2,582	-	-	-	-	2,582			27,674
-	674	-	674	-	-	317	-	317	-	611	-	611	-	1,631	-	1,631			25,075
-	-	1,117	-	-	-	1,117	-	-	-	1,117	-	-	-	-	1,117	-			6,703
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-
-	-	367	-	-	-	367	-	-	-	367	-	-	-	-	367	-			2,200
-	-	321	-	-	-	321	-	-	-	321	-	-	-	-	321	-			1,923





50	Emergency Reconstruction Program - Local	-	-	-	-	-	-	367	367	367	367	367	367	2,200
51	Legal Cases Payments Plan (Capital ROW PMT's)	-	-	-	-	-	-	321	321	321	321	321	321	1,923
<b>52</b>	<b>Total Disbursements</b>	<b>\$29,285</b>	<b>\$50,754</b>	<b>\$59,819</b>	<b>\$37,281</b>	<b>\$44,640</b>	<b>\$84,363</b>	<b>\$56,583</b>	<b>\$65,282</b>	<b>\$58,305</b>	<b>\$51,094</b>	<b>\$64,780</b>	<b>\$81,998</b>	<b>\$684,184</b>
<b>53</b>	<b>Net Cash Flow</b>	<b>(\$1,851)</b>	<b>\$28,238</b>	<b>(\$8,313)</b>	<b>(\$7,376)</b>	<b>\$16,185</b>	<b>(\$11,739)</b>	<b>(\$6,407)</b>	<b>(\$4,162)</b>	<b>(\$9,634)</b>	<b>(\$4,369)</b>	<b>(\$9,457)</b>	<b>(\$11,405)</b>	<b>(\$30,290)</b>
<b>Unrestricted Bank Cash Balance Roll-Forward</b>														
54	Beginning Cash Balance	200,289	198,339	226,100	214,363	206,788	221,382	1,453,230	1,446,823	1,442,660	1,433,027	1,428,657	1,419,200	\$200,289
55	Net Cash Flow	(1,851)	28,238	(8,313)	(7,376)	16,185	(11,739)	(6,407)	(4,162)	(9,634)	(4,369)	(9,457)	(11,405)	(30,290)
56	Transfer Between Accounts (Capex to Opex)	-	-	-	-	-	-	-	-	-	-	-	-	-
57	Transfer Between Accounts (Reserve to Opex)	11	(356)	356	-	-	-	-	-	-	-	-	-	12
58	Return of Funds / Reconciliation Item	-	-	1	265	84	85	-	-	-	-	-	-	435
59	Other Inflows (Refer to Note A below)	26	1,002	1,005	5,228	2,145	1,247,451	-	-	-	-	-	-	1,256,857
60	Other Outflows (Refer to Note B below)	(136)	(1,123)	(4,767)	(5,692)	(3,620)	(3,949)	-	-	-	-	-	-	(19,507)
<b>61</b>	<b>Ending Bank Cash Balance</b>	<b>\$198,339</b>	<b>\$226,100</b>	<b>\$214,363</b>	<b>\$206,788</b>	<b>\$221,382</b>	<b>\$1,453,230</b>	<b>\$1,446,823</b>	<b>\$1,442,660</b>	<b>\$1,433,027</b>	<b>\$1,428,657</b>	<b>\$1,419,200</b>	<b>\$1,407,795</b>	<b>\$1,407,795</b>
<b>Outstanding Checks Roll-Forward</b>														
62	Beginning Outstanding Check Balance	(896)	(1,439)	(1,374)	(1,197)	(1,441)	(1,538)	(1,434)	(1,434)	(1,434)	(1,434)	(1,434)	(1,434)	(\$896)
63	(+) Checks Issued	198	351	366	433	37	202	-	-	-	-	-	-	1,557
64	(-) Checks Cleared / Cancelled	(617)	(290)	(189)	(677)	(134)	(98)	-	-	-	-	-	-	(2,005)
<b>65</b>	<b>Ending Outstanding Check Balance</b>	<b>(\$1,435)</b>	<b>(\$1,374)</b>	<b>(\$1,197)</b>	<b>(\$1,441)</b>	<b>(\$1,538)</b>	<b>(\$1,434)</b>	<b>(\$1,434)</b>	<b>(\$1,434)</b>	<b>(\$1,434)</b>	<b>(\$1,434)</b>	<b>(\$1,434)</b>	<b>(\$1,434)</b>	<b>(\$1,434)</b>
<b>66</b>	<b>Ending Book Cash Balance</b>	<b>\$199,774</b>	<b>\$227,475</b>	<b>\$215,560</b>	<b>\$208,229</b>	<b>\$222,920</b>	<b>\$1,454,664</b>	<b>\$1,448,257</b>	<b>\$1,444,095</b>	<b>\$1,434,461</b>	<b>\$1,430,092</b>	<b>\$1,420,635</b>	<b>\$1,409,230</b>	<b>\$1,409,230</b>
<b>67</b>	<b>Ending Book Cash Balance per WebCash System</b>	<b>\$199,882</b>	<b>\$227,478</b>	<b>\$215,596</b>	<b>\$208,289</b>	<b>\$222,979</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>68</b>	<b>Difference</b>	<b>(\$109)</b>	<b>(\$3)</b>	<b>(\$36)</b>	<b>(\$60)</b>	<b>(\$59)</b>	<b>\$1,454,664</b>	<b>\$1,448,257</b>	<b>\$1,444,095</b>	<b>\$1,434,461</b>	<b>\$1,430,092</b>	<b>\$1,420,635</b>	<b>\$1,409,230</b>	<b>\$1,409,230</b>

Bank Name	Account Name	Account Number	GL Account #	Account description (e.g., fund uses)	Account classification (Operating / Capital)	Cash balance at beginning of first week of month (\$000s)	Cash flow (\$000s)	Cash balance at end of last week of month (\$000s)
Oriental	Construction	1960269874	111001	Main operating account	Operating	354,694		4,269,802
Oriental	General	1960269574	111002	ZBA Account - Operational	Operating	-		-
Oriental	Deposit Law 30 & 31	3225252489	111155	Deposit Law 30 & 31	Operating	2,916,974		1,210,551,223
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Operating	1		1
Firstbank	Autoridad de Carreteras	3004992473	111156	FHGV	CAPEX	7,154,644		2,373,122
Firstbank	Autoridad de Carreteras	3004997726	111157	Abriendo Caminos - Varios Proyectos	CAPEX	66,235,973		66,243,923
Firstbank	Autoridad de Carreteras	3005023768	111158	OPEX Reserve	Operating	58,259,946		58,238,094
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	Operating	523,384		2,642,430
BPPR	Nominas	020-835353	111011	Payroll account	Operating	1,484,110		476,524
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	CAPEX	2,815,139		594,077
BPPR	PRHWA Backup	030-020220	111058	PRHWA Backup	Operating	0		0
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210	111108	Fondos Restrictos - BPPR (PEAJE)	CAPEX	48,649,903		48,649,903
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	Operating	9,428,194		12,846,233
BPPR	Multas Autoexpreso	020-011520	111020	Collections from fines used to paydown GILA overdue A/P	Operating	326,053		326,053
BPPR	ACT FONDOS CDBG	030-250587	111109	ACT FONDOS CDBG	Operating	31,765		31,765
BPPR	FEMA Emergencia Huracan Maria	030-086671	111110	Federal Fund FEMA	Operating	5,242,500		12,273,169
BPPR	Peaje electronico	020-010303	111018	Toll collection account	A	5,000		4,000
BPPR	Consolidated Escrow	030-826411	Not in GL	Distributes funds to Metropistas and to toll collection account (5116)	A	23,295,412		20,843,386
BPPR	ILR	030-826438	Not in GL	Toll collection account. Balance in excess of \$5,000 transferred to escrow account	A	5,000		5,000
BPPR	CUST ACCT PRHTA METROPISTA	030-106842	Not in GL	FUNDS FOR METROPISTA	A	172,907		181,720
JP Morgan	Debt	400-452944	Not in GL	Trust Account	A	-		-
BPPR	ARPA	030-269512	Pending	Fondos ARPA	CAPEX	12,102,746		11,281,840
BPPR	NEW ESCROW ACCOUNT	75-0294-01-9	111120	Escrow	A	598,207		598,207
BPPR	METROPISTAS ESCROW SUB ACCOUNT	75-0294-02-7	111121	Escrow	A	27,207,511		26,020,968
BPPR	APR ESCROW SUBACCOUNT	75-0294-03-5	111122	Escrow	A	1,022,321		499,701
BPPR	MUN OF GUAYNABO ESCROW SUBACCOU	75-0294-04-3	111123	Escrow	A	250,000		250,000
BPPR	NEW ESCROW ACCOUNT	75-0174-01-3	111124	Escrow	A	-		-
BONY	Escrow	4374768400	Closed	Debt Service	A	-		-
BONY	PRHTA 22 COI FUND	437477	122021	Debt Service	A	-		-
BONY	PRHTA 22 TOLLS REC FUND	437476	122020	Debt Service	A	14,153,281		4,000
BONY	PRHTA 22 TRUSTEE EXP FUND	437460	112023	Debt Service	A	45,560		-
BONY	PRHTA HTA 22 DSF INTEREST	437464	112026	Debt Service	A	12,648,011		-
BONY	PRHTA HTA 22 DSF PRINCIPAL	437466	112027	Debt Service	A	-		-
BONY	PRHTA OPER RES FED	437454	112021	Debt Service	A	14,156,837		-
BONY	PHRTA HTA 22 RENEW REPLACE FD	437456	112022	Debt Service	A	31,893,989		-
BONY	PHRTA HTA 22 SUBORD IND FD	437461	112024	Debt Service	A	11,578,141		-
BONY	PHRTA HTA 22 GENERAL RES FD	434462	112025	Debt Service	A	16,963,636		-
BONY	PHRTA HTA 22 ARBITRAGE REBATE	437991	122028	Debt Service	A	-		-

A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.



2.3a Capex Hard Costs												
Capex modified accrual expenses - Budget												
Construction Hard Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Hard Cost												
PEMOC												
Non Federal Hard Cost (OTHER)												
Non Federal Hard Cost (Abriendo Caminos I)												
Non Federal Hard Cost (Abriendo Caminos II)												
Non Federal Hard Cost (Abriendo Caminos III)												
Non Federal Hard Cost (Abriendo Caminos IV)												
ESTATAL												
FHWA Emergencia												
FEMA												
LOCAL												
CDBG												
DTL												
Discretionary funds												
Toll optimization CIP												
<b>Total</b>	-	-	-	-	-	-	-	-	-	-	-	-

2.3a Capex Hard Costs												
Capex modified accrual expenses - Actuals												
Construction Hard Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Hard Cost	\$ 7,528,819	\$ 27,098,798	\$ 123,501,161	\$ -	\$ -	\$ -						
PEMOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Non Federal Hard Cost (OTHER)	\$ -	\$ 415,314	\$ 2,197,075	\$ 4,448,331	\$ -	\$ 1,136,491						
Non Federal Hard Cost (Abriendo Caminos I)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Non Federal Hard Cost (Abriendo Caminos II)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Non Federal Hard Cost (Abriendo Caminos III)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14.00						
Non Federal Hard Cost (Abriendo Caminos IV)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
ESTATAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
FHWA Emergencia	\$ 11,857,931	\$ 7,534,546	\$ 713,272	\$ 160,635	\$ 232,089	\$ 2,168,109						
FEMA	\$ -	\$ 49,426	\$ 19,123	\$ 340,538	\$ 69,727	\$ 120,591						
LOCAL	\$ -	\$ -	\$ 191,100	\$ 223,598	\$ 124,707	\$ 550,230.00						
CDBG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
DTL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Discretionary funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Toll optimization CIP	\$ 118,500.00	\$ -	\$ -	\$ -	\$ 193,095.00	\$ 5,699,198						
<b>Total</b>	\$ 19,505,251	\$ 35,098,085	\$ 126,621,732	\$ 5,173,102	\$ 619,617	\$ 9,674,632	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2.3b Capex Soft Costs												
Capex modified accrual expenses - Budget												
Construction Soft Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Soft Cost												
PEMOC												
Non Federal Soft Cost (OTHER)												
Non Federal Soft Cost (Abriendo Caminos I)												
Non Federal Soft Cost (Abriendo Caminos II)												
Non Federal Soft Cost (Abriendo Caminos III)												
Non Federal Soft Cost (Abriendo Caminos IV)												
ESTATAL												
FHWA Emergencia												
FEMA												
LOCAL												
CDBG												
DTL												
Discretionary funds												
Toll optimization CIP												
<b>Total</b>	-	-	-	-	-	-	-	-	-	-	-	-

2.3b Capex Soft Costs												
Capex modified accrual expenses - Actuals												
Construction Soft Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Soft Cost	\$ 10,800,011	\$ 3,495,289	\$ 10,226,978	\$ -	\$ -	\$ -						
PEMOC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Non Federal Soft Cost (OTHER)	\$ 178,704	\$ 1,613,525	\$ 2,377,746	\$ 5,259,471	\$ 6,445,577	\$ 3,024,383						
Non Federal Soft Cost (Abriendo Caminos I)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Non Federal Soft Cost (Abriendo Caminos II)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Non Federal Soft Cost (Abriendo Caminos III)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 227,670						
Non Federal Soft Cost (Abriendo Caminos IV)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
ESTATAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
FHWA Emergencia	\$ 68,232	\$ 17,913	\$ 1,006,260	\$ 206,399	\$ 471,598	\$ 141,522						
FEMA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
LOCAL	\$ 7,190	\$ 192,964	\$ 679,918	\$ 127,828	\$ 176,163	\$ 3,612						
CDBG	\$ -	\$ -	\$ -	\$ 334,449	\$ 6,015	\$ 7,100						
DTL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Discretionary funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
Toll optimization CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -						
<b>Total</b>	\$ 11,054,137	\$ 5,319,691	\$ 14,290,901	\$ 5,928,146	\$ 7,099,353	\$ 3,404,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2.4 Discretionary funds tracker												
#	Grant Name	Grant Type	Project Description	Estimated Total Cost (Requested)	Soft / Hard Costs	Category	Date Applied	Expected Response Date	Actual Response Date	Granted or Rejected	Amount Granted	Status of Fund Receipt
1	La Vita Intersection Project	Discretionary funds	AC-200241 consists of improvements to multiple PR-2 Intersections in the western Municipality of Mayagüez and the development of two overpass bridges to be located over the existing PR-2, to eliminate traffic signals in two of the mayor intersections at existing intersection of PR-2 and San Juan Street, just at the entrance of the UPR Campus (La Vita) and at existing intersection of PR-2 and PR-3108. Located in the Mayagüez Urbanized Area.  PRHTA is working with FHWA on updating the project's environmental document and the agreement between USDOT and PRHTA for the INFRA Grant.	\$ 111,027,772			5/23/2022		9/28/2022	Granted	\$ 90,000,000	
2	RAISE GRANT	Discretionary funds	Development of a new road infrastructure that would be used as an evacuation route during emergency events for residents and visitors of the town area of the Municipality of Loiza, Puerto Rico.	\$ 12,372,393			4/12/2022		8/11/2022	Rejected		
3	NEVI Grants	Other	The National Electric Vehicle Infrastructure Formula Program (NEVI Program) will provide dedicated funding to States to strategically deploy electric vehicle charging infrastructure and establish an interconnected network to facilitate data collection, access, and reliability.  1st round RFP will be published on June 2023.	\$ 13,661,153			8/1/2022		9/1/2022	Granted	\$ 13,661,153	
4	Replacement of Bridge Number 729 (The Viaduct)	Discretionary funds	Bridge Investment Program (BIP)	\$ 80,000,000			9/8/2022			Rejected		
5	PR-5 State Highway Extension	Discretionary funds	This Project has been included in the SJ Metropolitan Area Transportation Plan and part of its alignment used to belong to the South Periferal Expressway Corridor.	TBD			TBD					
6	PR-22 State Highway Extension	Discretionary funds	PRHTA proposes the construction of the extension of PR-22 between the municipalities of Hatillo and Aguadilla.	TBD			TBD					
7	Emergency Relief Funds - Major Capital Project - TU		Rehabilitation of 16 Stations and the Electrification System of the Heavy Rail System - Tren Urbano	\$ 30,063,000		Construction Engineering & Inspection	5/26/2023		7/31/2023	Granted	\$ 30,063,000	
8	Emergency Relief Funds - Major Capital Project - TU (additional funding)		Additional Funding - Rehabilitation of 16 Stations and the Electrification System of the Heavy Rail System - Tren Urbano	\$ 63,688,096			9/1/2023	TBD	TBD			
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Notes:  
Additional / missing details related to Grant #1 will be provided net reporting period;

3.1 Fiscal measure data

In \$ Thousands	FY24 Target	YTD Target	YTD Actuals	Variance (\$)	Variance (%)	Monthly target	Monthly actuals	Variance (\$)	Variance (%)	Reasons for Variance	Additional Steps to Address Variance
Creating new Board	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%		
Hiring of an executive recruitment firm	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	Need input from FOMB on target for FY24	
Board Compensation	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	\$ -	0%	Need input from FOMB on target for FY24	
Adopting new KPIs							\$ -				
Organizational capacity							\$ -				
Increasing fare revenue	\$ 37,600	\$ 7,527	\$ 9,154	\$ 1,627	22%	\$ 3,554		\$ (3,554)	-100%		
Toll fare increase	\$ 28,301	\$ 3,104	\$ 4,577	\$ 1,473	47%	\$ 2,800.5	\$ -	\$ (2,801)	-100%	This measure will be difficult to report against given system limitations	
Bi-directional tolling	\$ 3,666	\$ 1,320	\$ -	\$ (1,320)	-100%	\$ 362.8	\$ -	\$ (363)	-100%		
Dynamic toll lanes (DTL)	\$ 5,633	\$ 3,104	\$ 4,577	\$ 1,473	47%	\$ 391	\$ 312	\$ (79)	-20%		
Increasing fine revenue	\$ 12,913	\$ 5,165	\$ -	\$ (5,165.2)	-100%	\$ 1,291		\$ (1,291.3)	-100%		
Toll fine increase	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -			This measure requires legislation, which is outside of HTA's control.	
Tiered fines	\$ 12,913	\$ 5,165.2	\$ -	\$ (5,165)	-100%	\$ 1,291.3	\$ -	\$ (1,291.3)	-100%	This measure requires legislation, which is outside of HTA's control.	
Improving ancillary revenue	\$ -									This measure will be difficult to report against given system limitations	Need input from FOMB on target for FY24
Expanding transit revenue	\$ -									This measure will be difficult to report against given system limitations	Need input from FOMB on target for FY24
Collecting discretionary funds											
Reducing healthcare costs											
Reassessing TU contract											
BRT and signal optimization											
Capital Expense Optimization											
Public-private partnership opportunities											
Total measures	\$ 50,513	\$ 12,692	\$ 9,154	\$ (3,538)	(0)	\$ 4,846	\$ -	\$ (4,846)	(1)		

3.2 Traffic report data

Traffic volume overview ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals	YTD Target	
PR-5	1,512,798		1,597,875		1,563,866		1,614,730		1,584,566		719,094														8,592,929	-	
PR-17	721,727		731,296		651,423		674,412		707,663		338,110														3,824,631	-	
PR-22	14,915,264		15,386,754		14,550,346		14,940,634		14,598,789		6,657,452														81,049,239	-	
PR-199 / CLF	249,418		327,776		321,943		327,670		311,757		152,696														1,691,260	-	
<b>Total concessionaire roads</b>	<b>17,399,207</b>	-	<b>18,043,701</b>	-	<b>17,087,578</b>	-	<b>17,557,446</b>	-	<b>17,202,775</b>	-	<b>7,867,352</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	<b>95,158,059</b>	-
PR-20	374,451		315,482		305,363		315,724		307,919		138,753														1,757,692	-	
PR-52	6,660,403		6,604,934		6,056,405		6,546,206		6,489,259		2,924,783														35,281,990	-	
PR-53	1,840,594		1,840,039		1,792,979		1,836,674		1,816,223		815,817														9,942,326	-	
PR-66	2,739,079		2,733,337		2,495,834		2,553,311		2,508,662		1,110,790														14,141,013	-	
<b>Total HTA roads</b>	<b>11,614,527</b>	-	<b>11,493,792</b>	-	<b>10,650,581</b>	-	<b>11,251,915</b>	-	<b>11,122,063</b>	-	<b>4,990,143</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	<b>61,123,021</b>	-
<b>Total PR toll roads</b>	<b>29,013,734</b>	-	<b>29,537,493</b>	-	<b>27,738,159</b>	-	<b>28,809,361</b>	-	<b>28,324,838</b>	-	<b>12,857,495</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	#####	-

Traffic volume deep dive ('000s)	July actuals	July target	August actuals	August target	September actuals	September target	October actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals	YTD Target	
<b>TU ridership volume</b>	<b>163,425</b>		<b>258,020</b>		<b>248,525</b>		<b>251,101</b>		<b>221,300</b>		<b>196,015</b>														1,338,386	-	
Metro Urbano	6,653		12,560		13,221		13,707		12,240		8,142														66,523	-	
Tu Conexion	15,619		19,981		17,023		17,868		13,644		13,488														97,623	-	
Metrobus	50,138		55,681		53,178		52,335		46,171		42,672														300,175	-	
<b>Total Feeder bus volume</b>	<b>72,410</b>	-	<b>88,222</b>	-	<b>83,422</b>	-	<b>83,910</b>	-	<b>72,055</b>	-	<b>64,302</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	<b>464,321</b>	-

Variance ('000s)	Variance (%)	Comments
8,592,929	0.0%	
3,824,631	0.0%	
81,049,239	0.0%	
1,691,260	0.0%	
<b>95,158,059</b>	0.0%	
1,757,692	0.0%	
35,281,990	0.0%	
9,942,326	0.0%	
14,141,013	0.0%	
<b>61,123,021</b>	0.0%	
<b>156,281,080</b>	0.0%	
Variance ('000s)	Variance (%)	Comments
1,338,386	0.0%	
464,321	0.0%	



Exit #20						
Exit #21						
Exit #22						
Exit #23						
Exit #24						
Exit #25						
Exit #26						
Exit #27						
Exit #28						
Exit #29						
Exit #30						
Exit #31						
Exit #32						
Exit #33						
Exit #34						
Exit #35						
Exit #36						
Exit #37						



FY23 Q1 Exits	October hires	October exits	November hires	November exits	December hires	December exits	FY23 Q2 hires	FY23 Q2 exits
-							-	-
-				1		2	-	3
-						3	-	3
1							-	-
-			1				1	-
1							-	-
3				1		3	-	4
-							-	-
-							-	-
-							-	-
-							-	-
-							-	-
-							-	-
-							-	-
5	-	-	1	2	-	8	1	10

October		November		December	
Division	Job title	Division	Job title	Division	Job title
		Area of Property Ad	Ayudante Director de Area		

October		November		December	
Division	Job title	Division	Job title	Division	Job title
		Area of Constructio	INGENIERO ASOCIADO		
		Area of Highway Ad	OFICIAL EJECUTIVO		
				Area of Planning	ADMINISTRADOR DE PROYECTOS AMBIENTALES
				Area of Highway A	OFICIAL EJECUTIVO
				Area of Planning	OPERADOR EQUIPO ESTUDIO TRANSITO
				Area of Construct	OFICIAL DE LIQUIDACIONES
				Area of Highway A	OFICINISTA ADMINISTRATIVO III
				Area of Construct	JEFE BRIGADA PROYECTOS DE CONSTRUCCION
				Area of Planning	OFICINISTA ADMINISTRATIVO II
				Area of Construct	AUXILIAR DE INGENIERIA IV







5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Federal Billing Procedures</b>										
Ensure Prompt Payment to Contractor	PRHTA shall ensure paying all contractors by Electronic Funds Transfer (EFT) within 40 days of receipt of invoices*. The payment should be performed on the first business day after funds are received from FHWA. *On May 9, 2019 PRHTA issued a Directive which established that the lead time for payment to contractors begins when the Designated Person by Regional Director receives the Certification for Payment for review.	Phase 2 - Q21-FY2023		Phase 2 - Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 - Completed. Currently the Contractors are being paid within 40 days period and through Electronic Funds Transfer since Q4-2016.  Phase 2- The consultant continued to work on the additional scope in the Integrated Contract Management Module (ICMM). In addition, the consultants completed integration tests and	Phase 2 -Complete the review of the Certification/Invoices and Payment Information Interfaces, perform the integration tests and UAT of the revised interfaces (Contract Amendments and Certifications) and deploy them.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
Tracking the status of payments using an electronic method **	PRHTA should track the status of payments using an electronic method that is acceptable and accessible to FHWA. **The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Phase 2 - Q2-FY2023		Phase 2- Q3-FY2021		Phase 1 -Q4-FY2016.	425	This effort is considered completed in terms of compliance with the Section I of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 -Completed. The agreed method for monitoring the status of payments while completing the implementation of the systems was using Excel worksheets.	Once the interfaces were completed, perform the final review of the tracking status report in Oracle Unifier to incorporate the additional information requested by FHWA and begin monitoring the payments status of the certifications of thr pilot projects processed through the systems.	Cost code structure modification to add program code and additional modifications to comply with FHWA requirements and ICMM Deployment. Definition and implementation of the system's integration modifications.
PRHTA's billing to FHWA on a cost-incurred basis	PRHTA's billing to FHWA on a cost-incurred basis in lieu of a reimbursement basis.					Q1-FY2017	0	Completed		
Federal-Aid Billing SOP revision	PRHTA will revised the Federal Aid-Billing SOP approved on April 11, 2016 to include the certification for payments and invoices processes through Unifier and the Billing Process to FHWA using the Integrated Contract Management Module (ICMM).			Phase 2- Q3-FY2021		Phase 1 - Q4-FY2016Phase	210	Completed		
<b>Toll Credits</b>										
SOP for Use of Toll Credits	The PRHTA shall promptly implement all modifications to its processes for approving, tracking and reconciling toll credits as identified by the FHWA and submit a report and certification to the FHWA demonstrating that it has implemented these modifications.			Phase 2: Q3-FY2021		Phase 1 -Q2-FY2017 Phase 2-Q2-FY2022	180	Completed		The evaluation and discussion of developed business processes vs the recommendations made by the Internal Audit Office.
Tracking, reconciling and reporting the toll credit use	PRHTA shall report the toll credit usage and balance using the approved tracking system.	Phase 2 - Q1-FY2023		Phase 2: Q1-FY2022		Phase 1 -Q2-FY2017	360	This effort is considered completed in terms of compliance with theSection II of the MOU. However, PRHTA is focused on the long-term implementation using the new systems. For this reason, it was divided in two phases for reporting: Phase 1 - On Q2-FY2017, PRHTA started to implement the tracking and reconciling toll credits according to the approved SOP. Phase 2 - The long-term action is to report the toll credit usage and balance using Oracle Unifier. It will be started with a pilot program and then will continue while the projects are incorporated into the system. However, during transition process the tracking will be only for the projects registered into the system. During this period, the business process and report were modified to add additional information requested.	Phase 2 -Continuing the creation of projects into the system and generate the report for such projects.	Approval of the revised SOP and systems adjustments.

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Organizational Capacity</b>										
Organizational Structure - Classification and Compensation Plan Development	PRHTA is working on a new classification and compensation plan according to a new organizational structure, since the current one is dated 2003.	Q2-FY2023		Q2-FY2021			780	During this period, the Consultants and Human Resources Staff continued working sessions to discuss job specifications, job title conversion, and new organizational structure.  The consultants have completed the conversion table and are continuing to review the job specifications based on feedback received from human resources representatives. Coordination efforts began to configure the new classification and compensation plan in the system.	Obtain approval of the Classification and Compensation Plan from the FOMB, Executive Director and the Board of Directors. Proceed to the configuration of the new plan in the system for implementation.	Classification and Compensation Plan Approval.
Organizational Structure - Classification and Compensation Plan Implementation	Notifications to the employees of the new job titles, job descriptions and compensation scales to put into effect their new functions.	Q3-FY2023		Q4-FY2021			540	Once the Classification and Compensation Plan is completed and approved, the employee's information (new classification and salary) must be updated in the system, to proceed with the implementation.	Start the implementation.	Pending the FOMB approval for the Classification and Compensation Plan.
Reviewing, Updating or Creating SOP	PRHTA will be reviewing, updating or creating SOP related to project delivery processes.	Q4-FY2023					210	PRHTA continues with the update, revision or creation of PRHTA's SOPs.  Also, The PRHTA and FHWA continue a joint effort to streamline the process and create the SOP to obtain FHWA approval for Change Order and Extra Work documents. A draft of the document was sent to committee members for review and comment, prior to formal distribution to the PRHTA and FHWA offices for review and approval.	This is a continuous effort which will be related to the new organizational structure to support the project delivery processes.	
Standard Documentation Revisions	Revision of Construction Contracts Documents in order to create boilerplate. Update the Professional Services Boilerplate, if needed. Review of the RFP Boilerplate.	Q3- FY2023		Q4-FY2021			360	A draft of the construction contract boilerplate was developed and discuss with legal office representatives.	Discuss the construction contract boilerplate with representatives of Construction Area and Estimate and Bids Office to get their feedback.	These initiatives require the involvement of employees from several offices, which are lack of personnel, and such employees are currently also working with other initiatives.
Other Initiatives	OCDC Recommendation/Schedule for Implementation	Phase 2: Q4-2024		Q4-FY2023		Phase 1: Q3-2019		Phase 1: Completed- PRHTA submitted to FHWA the required Schedule for Implementation Report on March 25, 2019.  Phase 2 - Implementation of the OCDC Recommendations as per Schedule Report submitted. During this period PRHTA continues working on some OCDC recommendations to improve project development processes and others are subject to the new organizational structure. The ongoing OCDC recommendations are:  4.1 Develop Asset Data Management, 4.2 Develop Project Selection Criteria, 4.4 Enhance STIP Preparation, 4.5 Improve RFQ/RFP Process, 4.7 Improve CHO/EWO Process, 4.8 Improve Handover Process, 4.9: Develop Service Levels and 4.11: Develop Visible and Accessible KPIs.  On August 19, 2022 PRHTA met with FHWA and discussed the status of the OCDC Initiatives.	Complete the update of the Schedule for Implementation and submit to FHWA.	Events, such as earthquakes and pandemic situation which occurred after the submission of the Schedule for Implementation, impacted the OCDC's recommendations initiatives. Also the delay in the approval of the Classification and Compensation Plan.
	Audit Office: This includes initiatives to optimize operations of the Internal Audits Office and its Processes	Q1-FY2023						Completed- The Auditors continue with project visits, audit documents, and guide project staff on how to avoid improper payments. Also, they follow up on compliance of procedures and regulations.	It is a continuous effort.	

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
<b>Project Delivery</b>										
Improvement of email communication	Microsoft Exchange migration to Microsoft Office 365 "Cloud/SaaS"					Q1-FY2018	0	Completed		
Oracle EBS Upgrade and Implementation	This initiative includes the upgrade to the existing financial system Oracle E-Business Suite and the implementation of the Human Capital Management Module (which consists of the Resources Management System and Payroll). Also includes the implementation of new financial modules such as: Grant, Cash Management, Inventory, Treasury Management and Project Labor and the Integrated Contract Management Module.	Q4-FY2023		Q3-FY 2021			730	<p>Oracle EBS-98% completed. During this period, employees continued the use of the financial modules and receive support in some specific topics issues from the Consultants. The upgrade of Oracle EBS modules and the new modules implementation such as Human Capital Management Module, Grant, Cash Management, Inventory, Treasury Management, Project Labor and Integrated Contract Management Module were completed. Consultant continued with the additional scope of the ICMM included in Amendment E.</p> <p>Kronos Implementation: continue the pilot project of Kronos implementation. Employees of the following offices are using the system for request time off, extra hours (overtime) and timecard approval: Finance, Budget, Treasury, Accounting, Administration, Internal Audit, Human Resources, and Executive Director. As part of the Pilot Project, users identified some situations that were addressed and required modifications. Those modifications were completed and tested during this period.</p>	<p>Complete administrative task to complete Oracle EBS implementation. Continue working with the additional scope of ICMM and complete the systems integration modifications.</p> <p>Continue training of Kronos System and adding new offices in the use of the system: Communications, Federal Liaison, Properties Administration, Properties Acquisition, Traffic Engineering Area, Federal Coordination, Civil Rights, Estimates and Bid Strategic Planning, Programming and Special Studies Area, Design Area, Secretary Office, Legal, Material Testing, Construction Area (Minillas Staff) &amp; Highways (Minilla Staff). The personnel working on projects will be training during the Q3 &amp; Q4 FY2023.</p>	<p>Some comments came up after ICMM integration deployment and its integration with PMIS will be performed during the PMIS Pilot Program.</p> <p>Kronos implementation was delayed due to the situations identified during the pilot projects that were discussed and addressed with Human Resources Staff. PRHTA consulted with OATRH office on some matters to complete the modifications.</p>
Project Management Information System (PMIS) - Deployment	This initiative consists of the implementation of Oracle-Unifier as a PMIS. It includes the development and deployment of business processes to expedite the project delivery. The business processes developed include planning, pre-construction, construction and project close-out phases.	Q2-FY2023		Q3-FY2022			270	<p>All business process (131) considered in contract to manage the project information through the life cycle have been developed, tested and deployed in production environment with the exception of the ROW business process that are in stage environment.</p> <p>The consultant and PRHTA are discussing the new business processes and modification to existing ones for ROW's funds changes.</p> <p>The Consultant continued the development and revision of the BI reports and working on the Learning Tools Video Scripts.</p>	<p>Provide training to ROW staff and deploy in production environment the ROW's business processes.</p> <p>Continue BI reports and the development of learning tool videos.</p>	<p>During the User Acceptance Test, PRHTA's staff requested additional business processes that are under evaluation.</p>
e-Bidding System - Deployment	This initiative consists of the implementation of an Electronic Bidding system that will allow PRHTA to manage all registry procedures and documentation in a digital manner, streamlining the process.	Q3-FY2023					180	<p>The second pilot project was resumed and during the Opening Meeting the Board Members issued some comments and carried out some actions as part of the tests, which requires additional configuration for its management. The consultant, PMO representatives, and Board members then met to discuss additional modifications or new configurations to handle the situations discussed.</p> <p>Thirty-two (32) business processes were developed to manage the bidding process for construction projects and RFQ/RFP.</p> <p>The Consultant continues to work on the RFQ/RFP business processes and is expected to be deployed by March 2023.</p>	<p>Continue with the Construction e-Bidding Pilot Program and the development and implementation of the RFQ / RFP processes.</p>	<p>Connectivity and network infrastructure's situations; and changes in processes due to administrative orders impacted the electronic bidding implementation and the development of the RFQ/RFP business processes, respectively.</p>

5.1 FHWA MOU data

MOU Areas & Initiatives	Initiative Description	Expected launch date	Actual launch date	Original expected completion date	Projected completion date	Actual completion date	Length of delay (days, if any)	Steps taken in past month	Plans for coming months	Description of delay (if applicable)
Long-term systems implementation and adoption	This initiative include the efforts or tasks required for a successful adoption & implementation of the systems across the agency. The efforts considered are: pilot programs, development of SOPs (related to the system implementation), review of the Bid Regulation, additional systems interfaces with FMIS and LIMS, training to the end users, among others.	Q4-FY2023					270	<p>Continued the following Pilot Programs:</p> <p>Planning: Continued support to the Programming and Planning Area staff in the Creation of Projects and the Oracle Numbers.</p> <p>Pre-Engineering: PRHTA staff continue to use the business process created for pre-construction activities. At the end of August, the training of the consultants who are providing project management services for the Pre-Construction activities in the PRHTA began. Trainings are scheduled until the end of November.</p> <p>Construction: Construction Staff continues the use of business processes developed for construction activities.</p> <p>Oracle Unifier Peer Exchange with FHWA, Delaware DOT &amp; Washington DOT: On August 30 &amp; 31, 2022 PRHTA received representatives from FHWA, Washington DOT and Delaware DOT as a host of Oracle Unifier Peer Exchange. On this event, PRHTA shown the business processes developed to manage all phases of the project and they shared with PRHTA the business process they developed.</p>	<p>Continue with the pilot programs in order to identify possible adjustments for long-term implementation.</p> <p>Continue training program to introduce the employees into the system.</p>	



6.1 Construction KPIs			ACTUAL				
PROGRAM	KPI	Target	Q1	Q2	Q3	Q4	
PRECONSTRUCTION	Delays in NTP (Days)	<30	5	6			
	% Planned NTP Awards	>80%	119%	38%			
	% Soft vs Hard Cost	15%	*	*	*	*	
	Total			89.9%			
CONSTRUCTION	Pre-Maria	% Federal Funds Obligated	>90%				
		% Change in Cost	<15%	19.7%	64.7%		
		% Change in Duration	<25%	293.1%	1303%		
	Post-Maria	Disbursement Variance	20%	**	**	**	**
		% Change in Cost	<15%	33.0%	37.4%		
		% Change in Duration	<25%	56.0%	49.8%		
		Disbursement Variance	20%	**	**	**	

\* Given limited relationship of current Soft cost spending to current hard cost spending, HTA to work with FOMM for better reporting metric.  
 \*\* 2024 fiscal plan for HTA is scope based on obligations as per request from FOMM, no longer disbursements. Metric is unavailable.

Program	KPI	Target	ACTUAL FY23 - Q1	ACTUAL FY23 - Q2	ACTUAL FY23 - Q3	ACTUAL FY23 - Q4
PRECONSTRUCTION PROGRAM	Delays in NTP (Days)	<30	5	6		
	% Planned NTP Awards	>80%	118.5%	37.5%		

**% Planned NTP Awards**

FY	Quarter	Programmed NTPs	Current Prog NTP	Actual NTP	Current Actual NTP	%	YTD %
2024	Q1	\$95,667,813	\$95,667,822.90	\$113,362,410	\$113,362,409.80	118.5%	118.5%
	Q2	\$20,923,714	\$146,981,136.90	\$10,902,669	\$13,369,900.80	37.5%	86.0%
	Q3	\$60,242,528	\$26,623,664.60	\$0	\$0	0.0%	64.1%
	Q4	\$100,630,803	\$357,244,467.40	\$0	\$0	0.0%	37.1%

**% Delays in NTPs**

FY	Quarter	Delays (Days)	YTD Delays (Days)
2024	Q1	5	5.0
	Q2	6	5.1
	Q3		
	Q4		

6.1a Pre-Construction data

Program	Hard/Soft Costs	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
1	PEMOC (Local)	AC-000272	Reconstrucción de Carreteras Región Metro Unidad 1	13-Jun-18	June 13, 2018	June 23, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220.00	\$ 2,026,220.00
2	Abriendo Caminos (Ronda 3)	AC-000309	Abriendo Caminos Ronda 3 - PR-3, PR-907, PR-940, PR-187, PR-981, rampas acceso PR-940/PR-3, PR-933 & PR-782	29-Jan-20	January 29, 2020	March 11, 2020	February 6, 2020	June 19, 2020	June 19, 2020	Super Asphalt Pavement Corp	\$ 3,906,975.68	\$ 3,906,975.68
3	Abriendo Caminos (Ronda 3)	AC-000310	Abriendo caminos Ronda 3 - PR-5, PR-829, PR-837, PR-36, PR-844, PR-858	15-Jan-20	January 15, 2020	February 26, 2020	January 23, 2020	May 29, 2020	May 29, 2020	Design Build LLC	\$ 2,714,653.68	\$ 2,714,653.68
4	Abriendo Caminos (Ronda 3)	AC-000311	Abriendo caminos Ronda 3 - PR-123, PR-803, PR-810, PR-172, PR-558, PR-162, PR-782	25-Feb-20	February 25, 2020	April 7, 2020	May 20, 2022	July 24, 2020	July 24, 2020	ABM Group, Inc.	\$ 3,853,262.22	\$ 3,853,262.22
5	Abriendo Caminos (Ronda 3)	AC-000312	Abriendo caminos Ronda 3 - PR-702, PR-162, PR-376, PR-7712, PR-518, PR-5510, PR-755, PR-527, PR-385	12-Mar-20	February 28, 2020	April 23, 2020	March 6, 2020	July 3, 2020	July 3, 2020	Super Asphalt Pav. Corp.	\$ 3,188,499.44	\$ 3,188,499.44
6	Abriendo Caminos (Ronda 3)	AC-000313	Abriendo caminos Ronda 3 - PR-101, PR-102, PR-421, PR-445, PR-412, PR-332	22-Jan-20	January 22, 2020	March 4, 2020	February 4, 2020	June 16, 2020	June 16, 2020	A & N Roads Development	\$ 3,757,091.00	\$ 3,757,091.00
7	Abriendo Caminos (Ronda 3)	AC-000314	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Carreteras PR-3, PR-181, PR-908, PR-956, PR-954, y PR-7782 (AFI)	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	September 2, 2020	Super Asphalt	\$ 4,011,276.00	\$ 4,011,276.00
8	Abriendo Caminos (Ronda 3)	AC-000316	Abriendo caminos Ronda 3 - PR-2, PR-146, PR-159, PR-137, PR-164, PR-686, PR-615, PR-111, PR-647 (AFI)	20-Mar-20	March 20, 2020	May 1, 2020	July 16, 2020	August 27, 2020	September 7, 2020	Design Build LLC	\$ 5,489,349.22	\$ 5,489,349.22
9	Abriendo Caminos (Ronda 3)	AC-000317	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR-3, PR-139, PR-140, PR-372, PR-378, PR-545, PR-565 y PR-3375	16-Jun-20	June 16, 2020	July 28, 2020	July 17, 2020	September 8, 2020	August 12, 2020	R&F Asphalt	\$ 4,320,568.00	\$ 4,320,568.00
10	Abriendo Caminos (Ronda 3)	AC-000318	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Oeste - Carreteras PR-103, PR-116, PR-121, PR-345, PR-362, PR-368, PR-422, PR-426, PR-429 y PR-4301	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	October 6, 2020	Asphalt Solutions	\$ 5,942,601.00	\$ 5,942,601.00
11	Abriendo Caminos (Ronda 3)	AC-000319	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Unidad 3, Fase 3, Carreteras PR-31, PR-171, PR-181, PR-777, PR-902, PR-935, PR-946, PR-978, PR-985, PR-987, PR-7761 y PR-9966	10-Jun-20	June 10, 2020	July 22, 2020	July 17, 2020	September 16, 2020	August 18, 2020	Design Build LLC	\$ 4,056,634.60	\$ 4,056,634.60
12	Abriendo Caminos (Ronda 3)	AC-000321	Abriendo Caminos Ronda 3 - PR-814, PR-770, PR-693, PR-819, PR-872, PR-140, PR-854, PR-808, PR-769, PR-667, PR-677	3-Dec-20	December 3, 2020	February 23, 2021	February 23, 2021	April 9, 2021	April 9, 2021	C.J.O. Construction Corp.	\$ 2,248,000.00	\$ 2,248,000.00
13	Abriendo Caminos (Ronda 3)	AC-000322	Abriendo caminos Ronda 3 - Proyecto AC-000322, R000000322, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Sur, Carreteras PR-375, PR-386, PR-512, PR-542, PR-557, PR-703, PR-722, PR-3336, PR-3372, PR-5141, PR-5520 y PR-7752	23-Jun-20	June 23, 2020	August 4, 2020	August 11, 2020	September 15, 2020	September 14, 2020	Del Valle Group	\$ 3,434,000.00	\$ 3,434,000.00
14	Abriendo Caminos (Ronda 3)	AC-000323	Abriendo caminos Ronda 3 - PR-109, PR-117, PR-120, PR-414, PR-434, PR-343, PR-365, PR-317	25-Jun-20	June 25, 2020	August 6, 2020	August 11, 2020	October 8, 2020	October 20, 2020	A&M Group	\$ 4,109,000.00	\$ 4,109,000.00
15	Abriendo Caminos (Ronda 3)	AC-000324	Abriendo Caminos Ronda 3 - PR-634, PR-622, PR-8809, PR-531, PR-139, PR-657, PR-487	15-Oct-20	September 16, 2020	November 26, 2020	October 27, 2020	December 21, 2020	December 21, 2020	A&M Group	\$ 3,938,750.00	\$ 3,938,750.00
16	Abriendo Caminos (Ronda 3)	AC-000325	Abriendo Caminos Ronda 3 - Pavement Marking for PR-1, PR-2, PR-3, PR-17, PR-21, PR-26 y PR-8865, VARIOS MUNICIPIOS Area Metro	8-Dec-20	December 8, 2020	December 30, 2020	December 30, 2020	March 4, 2021	March 4, 2021	Master Pavement Line Corp	\$ 1,946,875.43	\$ 1,946,875.43
17	Abriendo Caminos (Ronda 3)	AC-000326	Abriendo caminos Ronda 3 - PR-492, PR-8809, PR-681, PR-134, PR-622, PR-885, PR-621, PR-531, PR-129, PR-647, PR-656, PR-487, PR-134	11-Aug-20	August 12, 2020	September 22, 2020	September 22, 2020	November 3, 2020	October 20, 2020	JR Asphalt	\$ 3,273,895.00	\$ 3,273,895.00
18	Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase I (Rec PR-148 & PR-167), Naranjito	20-Nov-19	November 20, 2019	February 21, 2020	February 18, 2020	June 9, 2020	June 9, 2020	CJO Construction Corp	\$ 1,543,000.00	\$ 1,543,000.00
19	Regular FHWA	AC-000545	Rehabilitation of Bridge No. 3000 Over La Plata River PR-5	July 7, 2022	July 7, 2022	August 18, 2022	September 5, 2022	October 29, 2022	44852	Ferrovial Agroman	\$ 25,969,680.00	\$ 25,969,680.00
20	Regular FHWA	AC-000544	Highway Safety Improvements of PR-8 from km. 0.00 to km. 4.6, San Juan	18-Feb-21	February 18, 2021	April 12, 2021	July 20, 2021	June 15, 2021	August 25, 2021	Del Valle Group	\$ 8,686,000.00	\$ 8,686,000.00
21	Regular FHWA	AC-001206	PR-12 Pavement Rehabilitation	15-Feb-19	February 15, 2019	March 29, 2019	March 26, 2019	May 10, 2019	May 8, 2019	Venegas Construction	\$ 11,199,312.00	\$ 11,199,312.00
22	Abriendo Caminos (Ronda 1)	AC-001266	Abriendo Caminos - Primarias Región Metro 1	10-May-18	May 15, 2018	May 30, 2018	May 30, 2018	July 13, 2018	July 2, 2018	Ferrovial Agroman	\$ 7,463,425.00	\$ 7,463,425.00
23	Abriendo Caminos (Ronda 1)	AC-001267	Abriendo Caminos - Primarias Región Sur 1	22-Jun-18	June 29, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,262,000.00	\$ 6,262,000.00
24	PEMOC (Local)	AC-001269	Reconstrucción de Carreteras Región Este, Unidad 1	30-May-18	May 30, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Unique Builders, Inc	\$ 3,695,542.50	\$ 3,695,542.50
25	PEMOC (Local)	AC-001270	Reconstrucción de Carreteras Región Sur, Unidad 1	7-Jul-18	July 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 3,929,789.90	\$ 3,929,789.90
26	PEMOC (Local)	AC-001271	Reconstrucción de Carreteras Región Norte, Unidad 1	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 6,263,573.00	\$ 6,263,573.00
27	PEMOC (Local)	AC-001273	Reconstrucción de Carreteras Región Oeste, Unidad 1	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Maglex Eng	\$ 4,637,287.00	\$ 4,637,287.00
28	Abriendo Caminos (Ronda 1)	AC-001275	Abriendo Caminos - Primarias Región Norte 1	27-Jun-18	June 27, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,026,000.00	\$ 6,026,000.00
29	Abriendo Caminos (Ronda 1)	AC-001276	Abriendo Caminos - Primarias Región Este 1	11-Jul-18	July 9, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,712.50	\$ 5,978,712.50
30	Abriendo Caminos (Ronda 1)	AC-001277	Abriendo Caminos - Primarias Región Oeste 1	13-Jul-18	July 13, 2018	July 23, 2018	July 23, 2018	September 4, 2018	August 27, 2018	Transporte Rodriguez Asfalto	\$ 5,099,750.00	\$ 5,099,750.00
31	Abriendo Caminos (Ronda 2)	AC-001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	27-Mar-19	March 27, 2019	May 8, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00
32	Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00
33	DTL (FHWA)	AC-001870	DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00
34	DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	24-Apr-19	December 20, 2019	June 5, 2019	January 17, 2020	January 31, 2020	January 31, 2020	LPC Contractors Inc.	\$ 5,404,198.00	\$ 5,404,198.00
35	Regular FHWA	AC-002065	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Desarrolladora IA	\$ 19,469,055.00	\$ 19,469,055.00
36	Abriendo Caminos (Ronda 1)	AC-002266	Abriendo Caminos - Secundarias y Terciarias Región Metro 1	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475.00	\$ 2,989,475.00
37	Abriendo Caminos (Ronda 1)	AC-002267	Abriendo Caminos - Secundarias y Terciarias Región Sur 1	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Lujani General Contractor	\$ 5,943,709.60	\$ 5,943,709.60
38	PEMOC (Local)	AC-002269	Reconstrucción de Carreteras Región Este, Unidad 2	5-Jun-18	June 5, 2018	July 26, 2018	July 26, 2018	October 7, 2018	August 27, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000.00	\$ 2,995,000.00
39	PEMOC (Local)	AC-002270	Reconstrucción de Carreteras Región Sur, Unidad 2	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,933.40	\$ 4,372,933.40
40	PEMOC (Local)	AC-002271	Reconstrucción de Carreteras Región Norte, Unidad 2	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	August 30, 2018	August 30, 2018	Super Asphalt	\$ 4,163,800.00	\$ 4,163,800.00
41	PEMOC (Local)	AC-002273	Reconstrucción de Carreteras Región Oeste, Unidad 2	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	September 7, 2018	Ferrovial Agroman	\$ 4,911,904.00	\$ 4,911,904.00
42	Abriendo Caminos (Ronda 1)	AC-002275	Abriendo Caminos - Secundarias y Terciarias Región Norte 1	26-Sep-18	August 27, 2018	October 19, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Lujani General Contractor	\$ 4,643,122.00	\$ 4,643,122.00
43	Abriendo Caminos (Ronda 1)	AC-002276	Abriendo Caminos - Secundarias y Terciarias Región Este 1	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cidra Excavation	\$ 3,582,550.00	\$ 3,582,550.00

44	Abriendo Caminos (Ronda 1)	AC-002277	AC-002277	Abriendo Caminos - Secundarias y Terciarias Región Oeste 1	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 3,418,125.00	\$ 3,418,125.00
45	Abriendo Caminos (Ronda 2)	AC-002282	AC-002282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-190, PR-155, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	28-May-19	August 30, 2019	July 9, 2019	September 19, 2019	August 20, 2019	November 4, 2019	Puerto Rico Asphalt, LLC	\$ 3,289,839.89	\$ 3,289,839.89
46	Abriendo Caminos (Ronda 2)	AC-002284	AC-002284	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00
47	Regular FHWA	AC-002906	AC-002906	Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, Bayamón	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019	May 1, 2019	August 6, 2019	Const. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00
48	Regular FHWA	AC-002907	AC-002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamón	25-Jul-19	July 23, 2019	September 5, 2019	September 9, 2019	October 17, 2019	October 10, 2019	Gill Engineering Group, Inc.	\$ 1,038,682.00	\$ 1,038,682.00
49	Abriendo Caminos (Ronda 1)	AC-003266	AC-003266	Abriendo Caminos - Primarias Región Metro 2	5-Oct-18	September 11, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 19, 2018	Ferrovial Agroman	\$ 4,662,255.00	\$ 4,662,255.00
50	Abriendo Caminos (Ronda 1)	AC-003267	AC-003267	Abriendo Caminos - Primarias Región Sur 2	6-Oct-18	September 6, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 23, 2018	Robles Asphalt Corp	\$ 4,437,000.00	\$ 4,437,000.00
51	PEMOC (Local)	AC-003269	AC-003269	Reconstrucción de Carreteras Región Este, Unidad 3	5-Jun-18	June 5, 2018	July 6, 2018	September 19, 2018	August 10, 2018	September 19, 2018	Super Asphalt Pavement	\$ 4,228,567.00	\$ 4,228,567.00
52	PEMOC (Local)	AC-003270	AC-003270	Reconstrucción de Carreteras Región Sur, Unidad 3	16-Jan-19	December 6, 2018	February 15, 2019	January 16, 2019	March 17, 2019	February 21, 2019	JM Caribbean Builders	\$ 7,077,162.00	\$ 7,077,162.00
53	PEMOC (Local)	AC-003271	AC-003271	Reconstrucción de Carreteras Región Norte, Unidad 3	13-Jun-18	June 13, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 3,905,136.00	\$ 3,905,136.00
54	PEMOC (Local)	AC-003273	AC-003273	Reconstrucción de Carreteras Región Oeste, Unidad 3	25-Oct-18	October 25, 2018	January 14, 2019	December 6, 2018	February 28, 2019	January 25, 2019	Transporte Rodriguez Asfalto	\$ 6,299,876.00	\$ 6,299,876.00
55	Abriendo Caminos (Ronda 1)	AC-003275	AC-003275	Abriendo Caminos - Primarias Región Norte 2	11-Oct-18	September 11, 2018	November 1, 2018	September 20, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,619,000.00	\$ 4,619,000.00
56	Abriendo Caminos (Ronda 1)	AC-003276	AC-003276	Abriendo Caminos - Primarias Región Este 2	13-Oct-18	September 13, 2018	November 1, 2018	October 2, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,662,000.00	\$ 4,662,000.00
57	Abriendo Caminos (Ronda 1)	AC-003277	AC-003277	Abriendo Caminos - Primarias Región Oeste 2	18-Sep-18	September 18, 2018	December 17, 2018	November 16, 2018	January 31, 2019	January 25, 2019	Maglex Eng	\$ 2,031,050.00	\$ 2,031,050.00
58	Abriendo Caminos (Ronda 2)	AC-003282	AC-003282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-118, PR-724) BP-19-23	28-May-19	June 25, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	R&F	\$ 3,406,876.19	\$ 3,406,876.19
59	PEMOC (Local)	AC-004269	AC-004269	Reconstrucción de Carreteras Región Este, Unidad 4	14-Jan-19	January 15, 2019	February 13, 2019	February 14, 2019	March 15, 2019	April 3, 2019	Super Asphalt Corp	\$ 2,152,340.00	\$ 2,152,340.00
60	PEMOC (Local)	AC-004271	AC-004271	Highway Reconstruction North Region, Unit 4	28-Feb-19	February 28, 2019	March 28, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$ 3,439,000.00	\$ 3,439,000.00
61	Abriendo Caminos (Ronda 2)	AC-004282	AC-004282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-725, PR-390, PR-127, PR-7722) AFI-BP-19-24	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	A&M Contractor	\$ 2,992,095.00	\$ 2,992,095.00
62	PEMOC (Local)	AC-005269	AC-005269	Reconstrucción de Carreteras Región Este, Unidad 5	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$ 986,546.00	\$ 986,546.00
63	Abriendo Caminos (Ronda 2)	AC-005282	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-498, PR-397) AFI-BP-19-04	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodriguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64
64	Regular FHWA	AC-005382	AC-005382	Bridge 2315 on PR-53 Km 66.5 over Grande de Patilla River. Patillas FFY23	14-Nov-23		December 26, 2023		March 5, 2024			\$ 29,697,030.00	
65	Regular FHWA	AC-005383	AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	9-Apr-19	May 9, 2019	April 30, 2019	June 10, 2019	June 15, 2019	July 11, 2019	Del Valle Group	\$ 11,091,000.00	\$ 11,091,000.00
66	Regular FHWA	AC-005384	AC-005384	Pavement Rehabilitation and Reconstruction of PR-53 from km. 86.863 to km. 94.0 Fase II, Guayama-Salinas	18-Aug-21	July 20, 2021	September 29, 2021	August 31, 2021	November 10, 2021	November 8, 2021	Ferrovial Agroman	\$ 15,500,000.00	\$ 15,500,000.00
67	Regular FHWA	AC-005386	AC-005386	Pavement Rehabilitation and Reconstruction of PR-53 form km. 81.0 to km. 86.862 Fase I, Guayama-Salinas	20-Sep-21	June 29, 2021	November 1, 2021	August 31, 2021	December 13, 2021	October 31, 2021	Del Valle Group	\$ 9,892,000.00	\$ 9,892,000.00
68	Abriendo Caminos (Ronda 2)	AC-006282	AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) AFI-BP-19-06	3-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$ 3,696,464.75	\$ 3,696,464.75
69	Regular FHWA	AC-006639	AC-006639	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, kilómetros: 0.00 al 20.00	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778.00	\$ 9,141,778.00
70	Abriendo Caminos (Ronda 2)	AC-007282	AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-7774, PR-496, PR-455, PR-124) BP-19-141-AC	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019	October 15, 2019	Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65
71	Abriendo Caminos (Ronda 2)	AC-008282	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-4431, PR-6685, PR-643, PR-667, PR-165, PR-813) BP-19-146-AC	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,908.74	\$ 3,832,908.74
72	Abriendo Caminos (Ronda 2)	AC-009282	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-142-AC	16-Jul-19	July 16, 2019	August 27, 2019	August 6, 2019	October 8, 2019	October 15, 2019	JR Asphalt	\$ 775,714.29	\$ 775,714.29
73	Regular FHWA	AC-010031	AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.8, Cabo Rojo	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EI Construction	\$ 4,175,004.00	\$ 4,175,004.00
74	Regular FHWA	AC-010118	AC-010118	Highway Safety Improvements of PR-101 from km. 0 to km 19	31-Jan-23	February 1, 2023	March 14, 2023	March 21, 2023	April 25, 2023	May 31, 2023	Transporte Rodriguez Asfalto	\$ 5,176,299.00	\$ 5,176,299.00
75	Regular FHWA	AC-010119	AC-010119	Safety Improvements at PR-101 from Km 10 to Km 20	31-Jan-23	February 2, 2023	March 14, 2023	March 21, 2023	April 25, 2023	May 31, 2023	Transporte Rodriguez Asfalto	\$ 4,396,895.00	\$ 4,396,895.00
76	Regular FHWA	AC-010166	AC-010166	recreational Trail for Bicycles and Pedestrians from Rio Bayamón	1-Jul-20	July 1, 2020	August 12, 2020	August 11, 2020	October 7, 2020	September 15, 2020	Maglex Eng	\$ 4,946,977.00	\$ 4,946,977.00
77	Regular FHWA	AC-010266	AC-010266	Bridge 1096 Replacement	14-Dec-21	March 25, 2022	January 25, 2022	May 30, 2022	July 8, 2022	July 8, 2022	Del Valle Group	\$ 15,415,000.00	\$ 15,415,000.00
78	Regular FHWA	AC-010272	AC-010272	Safety Improvements to PR-102 from km 7.8 to km 17.8	11-Oct-18	October 11, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodriguez Asfalto	\$ 2,745,770.00	\$ 2,745,770.00
79	Abriendo Caminos (Ronda 2)	AC-010282	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP-19-143-AC	16-Jul-19	August 1, 2019	August 27, 2019	August 26, 2019	October 8, 2019	October 15, 2019	HOT Group	\$ 2,898,938.95	\$ 2,898,939
80	Regular FHWA	AC-011020	AC-011020	Bridge 1492 Rehab Off PR-110 Km 0.3 over Creek, Moca FFY23	12-Dec-23		January 23, 2024		March 5, 2024			\$ 2,546,564.40	
81	Abriendo Caminos (Ronda 2)	AC-011282	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-30, PR-949, PR-787)	18-Jun-19	October 1, 2019	July 30, 2019	October 15, 2019	September 10, 2019	October 31, 2019	Super Asphalt Corp	\$ 4,802,601.47	\$ 4,802,601
82	Regular FHWA	AC-011417	AC-011417	Bridge #2161 over waterway, PR-114 Km 2.2, Mayaguez	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamno	\$ 297,479.00	\$ 297,479
83	Regular FHWA	AC-011534	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	26-Nov-19	November 26, 2019	January 7, 2020	January 23, 2020	February 12, 2020	February 12, 2020	Ferrovial Agroman	\$ 2,541,000.00	\$ 2,541,000
84	Regular FHWA	AC-011535	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	19-Aug-19	September 5, 2019	September 30, 2019	October 7, 2019	November 11, 2019	October 21, 2019	Transporte Rodriguez Asfalto	\$ 5,985,403.00	\$ 5,985,403
85	Regular FHWA	AC-011630	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	24-Aug-19	November 21, 2019	October 5, 2019	December 15, 2019	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$ 6,088,181.00	\$ 6,088,181
86	Regular FHWA	AC-012331	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Utuado	2-Sep-20	September 3, 2020	October 14, 2020	October 27, 2020	December 2, 2020	December 30, 2020	Obratech	\$ 2,709,164.34	\$ 2,709,164

87	Regular FHWA	AC-012838	AC-012838	Bridge 261 Improvements, over Rio Prieto, PR-128 Km 33.1 (NO BIDDER) FFY22	8-Feb-24		March 21, 2024		May 2, 2024			\$	1,500,000.00	
88	Abriendo Caminos (Ronda 2)	AC-013282	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	18-Jul-19	August 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$	1,994,452.17	\$ 1,994,452
89	Regular FHWA	AC-014116	AC-014116	BR # 1531 at PR-141 Km. 9.90 Over Creek	12-Jan-23	November 9, 2022	February 23, 2023	March 7, 2023	April 6, 2023	May 15, 2023	Obratec	\$	851,384.72	\$ 851,385
90	Abriendo Caminos (Ronda 2)	AC-014282	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	18-Jul-19	September 19, 2019	August 29, 2019	October 22, 2019	October 10, 2019	November 13, 2019	Design Build LLC	\$	3,077,095.68	\$ 3,077,096
91	Regular FHWA	AC-014354	AC-014354	Bridge #780 over Matullas River, PR-143 Km 36.0, Ponce	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empresas JBR, Inc.	\$	228,192.00	\$ 228,192
92	Regular FHWA	AC-014984	AC-014984	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manati-Ciales	4-Aug-19	October 25, 2019	September 15, 2019	December 20, 2019	January 31, 2020	January 31, 2020	Transporte Rodriguez Asfalto	\$	8,152,516.50	\$ 8,152,517
93	Regular FHWA	AC-015235	AC-015235	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	13-Oct-18	September 10, 2018	November 12, 2018	October 2, 2018	December 13, 2018	November 1, 2018	RO Rental Equipment	\$	2,404,528.00	\$ 2,404,528
94	Regular FHWA	AC-015236	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	11-Sep-19	October 1, 2019	October 23, 2019	September 10, 2019	December 4, 2019	October 31, 2019	Desarrolladora IA	\$	1,289,742.00	\$ 1,289,742
95	Regular FHWA	AC-015237	AC-015237	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 a 20.50	30-Sep-18	August 31, 2018	October 30, 2018	October 5, 2018	November 30, 2018	October 30, 2018	Gill Engineering Group, Inc.	\$	1,467,868.00	\$ 1,467,868
96	Abriendo Caminos (Ronda 2)	AC-015282	AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-444, PR-125, PR-495) BP-19-16-AC	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$	3,950,603.26	\$ 3,950,603
97	Abriendo Caminos (Ronda 2)	AC-016282	AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	19-Jul-19	August 27, 2019	August 30, 2019	September 17, 2019	October 11, 2019	October 17, 2019	A & N Road Development	\$	5,599,560.14	\$ 5,599,560
98	Regular FHWA	AC-016789	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	15-Nov-19	November 15, 2019	December 27, 2019	December 20, 2019	February 14, 2020	February 14, 2020	C.J.O. Construction Corp.	\$	4,757,996.13	\$ 4,757,996
99	Abriendo Caminos (Ronda 2)	AC-017282	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-72, PR-71, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	2-Jul-19	August 27, 2019	August 13, 2019	September 19, 2019	September 24, 2019	October 31, 2019	Professional Asphalt	\$	4,503,277.52	\$ 4,503,278
100	Regular FHWA	AC-017333	AC-017333	Safety Improvements to PR-173 from km 0 to km 9	25-Oct-18	October 9, 2018	November 24, 2018	October 25, 2018	December 25, 2018	December 7, 2018	Maglex Eng	\$	2,737,327.00	\$ 2,737,327
101	Regular FHWA	AC-017630	AC-017630	Highway Safety Improvements of PR-176 from Km. 0.0 to Km. 4.0, San Juan	17-Feb-21	February 17, 2021	April 12, 2021	April 12, 2021	June 15, 2021	May 14, 2021	Puerto Rico Asphalt, LLC	\$	3,137,499.00	\$ 3,137,499
102	Regular FHWA	AC-017745	AC-017745	Geometric Improvements of PR-177 Interchange with Juan Martínez Ave., Bayamón	4-Aug-19	July 30, 2019	September 15, 2019	September 9, 2019	October 27, 2019	October 8, 2019	Obratec Contratista General, Inc.	\$	709,463.00	\$ 709,463
103	Regular FHWA	AC-018193	AC-018193	Julio Andino Pedestrian Bridge, San Juan	26-Jun-19	June 25, 2019	August 7, 2019	September 15, 2019	January 9, 2020	January 9, 2020	LPC Contractors Inc.	\$	5,995,017.00	\$ 5,995,017
104	Abriendo Caminos (Ronda 2)	AC-018282	AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-884, PR-882, PR-825, PR-590, PR-690, PR-688, PR-6677, PR-8865, PR-6659, PR-659)	2-Jul-19	September 19, 2019	August 13, 2019	September 19, 2019	September 24, 2019	December 16, 2019	Puerto Rico Asphalt, LLC	\$	2,096,956.61	\$ 2,096,957
105	Regular FHWA	AC-018348	AC-018348	Highway Safety Improvements of PR-183 from km 1.2 to km 10.0, Caguas-San Lorenzo	16-Dec-20	December 16, 2020	February 8, 2021	February 8, 2021	March 18, 2021	March 18, 2021	Ferrovial Agroman	\$	6,373,769.00	\$ 6,373,769
106	Regular FHWA	AC-018932	AC-018932	Pavement Rehabilitation and Reconstruction of PR-189 from km. 0.0 to km. 23.0, Caguas-Guarabo-Juncos	23-Feb-21	February 23, 2021	April 12, 2021	April 12, 2021	May 24, 2021	May 24, 2021	Design Build LLC	\$	5,949,990.00	\$ 5,949,990
107	Regular FHWA	AC-020311	AC-020311	Highway Safety Improvements of PR-203 from km 0.0 to km 7.1, Gurabo-San Lorenzo	3-Mar-21	March 3, 2021	April 14, 2021	April 26, 2021	May 26, 2021	May 24, 2021	Del Valle Group	\$	9,676,000.00	\$ 9,676,000
108	Regular FHWA	AC-026118	AC-026118	BR # 2458 at PR-26 Km. 9.00 Over Ave. Los Angeles FFY22	14-Sep-23	September 14, 2023	October 26, 2023	October 31, 2023	December 21, 2023		Construccion Santiago II Corp	\$	11,959,997.00	\$ 11,959,997
109	Regular FHWA	AC-035902	AC-035902	Emergency Repair Bridge 1123 Replacement @ PR-359, Yauco	24-Nov-20	November 24, 2020	January 21, 2021	January 21, 2021	February 22, 2021	February 22, 2021	LPC Contractors Inc.	\$	4,800,000.00	\$ 4,800,000
110	PEMOC (Local)	AC-051211	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Diaz	31-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	June 30, 2020	June 30, 2020	Empresas JBR, Inc.	\$	587,777.00	\$ 587,777
111	Regular FHWA	AC-065605	AC-065605	Reconstruction of PR-656 km. 2.3 (ER80 funds)	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$	4,884,000.00	\$ 4,884,000
112	Regular FHWA	AC-083503	AC-083503	Pavement Rehabilitation and Reconstruction of PR-835 from Km 0.0 To Km 5.9, PR-837 from km 0.0 to Km 3.9 and PR-8834 from Km 0.0 to Km 2.3, Guaynabo	24-Aug-19	October 31, 2019	October 5, 2019	December 9, 2019	January 27, 2020	January 27, 2020	Piloto Construction, LLC	\$	5,169,000.00	\$ 5,169,000
113	Regular FHWA	AC-086121	AC-086121	Permanent Bridge Repair. Bridge 1657 Over La plata River at PR-861, KM 10.5, Toa Alta	3-Feb-22	December 2, 2021	March 17, 2022	March 8, 2022	March 8, 2021	April 29, 2022	Maglex	\$	6,994,294.19	\$ 6,994,294
114	Regular FHWA	AC-091206	AC-091206	Bridge #2314 over Cayaguas River, off PR-902 km 0.1, San Lorenzo	4-Oct-18	October 4, 2018	January 14, 2019	November 16, 2018	February 28, 2019	January 25, 2019	Obratec Contratista General	\$	510,395.32	\$ 510,395
115	Regular FHWA	AC-093001	AC-093001	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-9030, Gurabo	7-Jul-19	July 9, 2019	August 18, 2019	September 23, 2019	September 29, 2019	November 21, 2019	Piloto Construction, LLC	\$	3,627,000.00	\$ 3,627,000
116	Regular FHWA	AC-097111	AC-097111	BR # 574 at PR-971 Km. 17.30 Over Santiago River	15-Dec-22	December 15, 2022	April 5, 2023	April 5, 2023	July 3, 2023	July 3, 2023	Obratec	\$	1,911,470.90	\$ 1,911,471
117	Regular FHWA	AC-100088	AC-100088	Safety Improvements PR-10 from km 0 to km 29, Ponce-Adjuntas	2-Oct-18	October 2, 2018	January 1, 2019	December 6, 2018	February 15, 2019	February 4, 2019	Desarrolladora IA	\$	14,979,637.75	\$ 14,979,638
118	Regular FHWA	AC-100248	AC-100248	Highway Reconstruction PR-1 from Km 26 to Km 32	20-Aug-21	July 22, 2021	October 1, 2021	August 31, 2021	November 12, 2021	November 8, 2021	Design Build LLC	\$	13,550,300.00	\$ 13,550,300
119	Regular FHWA	AC-111131	AC-111131	Reconstruction of PR-111, Kms. 4.0, 4.2 (ER90 funds)	22-Mar-19	March 26, 2019	May 7, 2019	April 24, 2019	June 21, 2019	May 31, 2019	Maglex Eng	\$	1,568,977.00	\$ 1,568,977
120	Regular FHWA	AC-111133	AC-111133	Landslide at PR-111 Km 48.6, 50.3 and 55.4, Utuado	29-Oct-23	October 3, 2023	December 10, 2023	January 9, 2024	January 21, 2024		LPC	\$	2,250,000.00	\$ 2,250,000
121	Regular FHWA	AC-111135	AC-111135	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	10-Jul-19	July 29, 2019	August 21, 2019	August 20, 2019	October 2, 2019	September 25, 2019	Super Asphalt Corp	\$	6,423,334.50	\$ 6,423,335
122	Regular FHWA	AC-111136	AC-111136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9-Sep-19	August 13, 2019	October 21, 2019	September 10, 2019	December 2, 2019	October 31, 2019	LPC Contractors Inc.	\$	8,168,979.00	\$ 8,168,979
123	Regular FHWA	AC-148506	AC-148506	Paseo Ciclista PR-485, Camuy. Effort to complete project	25-Feb-20	February 25, 2020	April 7, 2020	July 8, 2020	August 12, 2020	August 12, 2020	A&M Group, Inc.	\$	1,949,000.00	\$ 1,949,000
124	Regular FHWA	AC-200283	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	14-Jul-19	July 11, 2019	August 25, 2019	August 20, 2019	October 6, 2019	September 30, 2019	Del Valle Group	\$	11,890,000.00	\$ 11,890,000
125	Regular FHWA	AC-200286	AC-200286	Highway Reconstruction PR-2 from KM 187 to KM 195, Guánica	1-Nov-21	March 30, 2022	December 13, 2021	May 10, 2022	July 8, 2022	July 8, 2022	Del Valle Group	\$	37,871,000.00	\$ 37,871,000
126	Regular FHWA	AC-200298	AC-200298	Highway Reconstruction PR-2 Km 180 to Km 182, Sabana Grande	18-Dec-21	October 26, 2021	January 29, 2022	December 21, 2022	March 12, 2022	February 11, 2022	Transporte Rodriguez Asfalto	\$	8,286,184.00	\$ 8,286,184
127	Regular FHWA	AC-200303	AC-200303	Pavement Reconstruction of PR-2 from Km 145 to Km 152 FFY22	9-Feb-23	February 9, 2023	April 17, 2023	April 17, 2023	August 8, 2023	August 8, 2023	Transporte Rodriguez Asfalto	\$	16,984,922.00	\$ 16,984,922
128	Regular FHWA	AC-200306	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019	September 12, 2019	Transporte Rodriguez Asfalto	\$	3,758,224.00	\$ 3,758,224
129	Regular FHWA	AC-200307	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019	September 12, 2019	Transporte Rodriguez Asfalto	\$	4,385,792.00	\$ 4,385,792
130	State Capex	AC-200310	AC-200310	Traffic signal at intersection of PR-2 and PR-650, Arecibo	9-Jun-20	June 9, 2020	July 21, 2020	August 13, 2020	August 21, 2020	August 13, 2020	Obratec Contratista General, Inc.	\$	706,019.00	\$ 706,019
131	Regular FHWA	AC-210001	AC-210001	Critical Finding Project to Address Replacement of Steel Modular Bridge 2069 at Local Road over Yaguez River in Mayaguez	15-Aug-21	July 11, 2022	September 26, 2021	August 5, 2022	November 7, 2021	September 5, 2022	Tamnio	\$	879,000.00	\$ 879,000
132	Regular FHWA	AC-210002	AC-210002	Critical Finding Project for Bridge 1133 at Off PR 200 Km. 0.01 over Creek in the municipality of Vieques	15-Nov-21	June 14, 2022	December 27, 2021	August 5, 2022	February 7, 2022	October 24, 2022	Harry Auto Kool	\$	398,550.00	\$ 398,550

133	Regular FHWA	AC-210003	AC-210003	Highway Safety Improvements at PR-6, Bayamón Km 0 to Km 2	18-Jan-22	February 3, 2022	March 1, 2022	March 22, 2022	April 12, 2022	May 2, 2022	Super Asphalt	\$ 4,530,315.00	\$ 4,530,315
134	State Capex	AC-210004	AC-210004	Preservation of Bridges No. 1695 at PR-123, KM. 55.10; in the Municipality of Utuado by CMA Architects & Engineers, LLP	14-Aug-24		September 25, 2024		November 6, 2024			\$ 2,160,000.00	
135	Regular FHWA	AC-210005	AC-210005	Preservation of Bridges No. 2924 and No. 2925 at PR-10, Km. 39.6 (corrected from 52.13) and 39.10 (corrected from 51.20) in the Municipality of Utuado	1-Oct-21	November 17, 2021	November 17, 2021	February 1, 2022	December 24, 2021	March 11, 2022	Tamnio	\$ 2,444,376.00	\$ 2,444,376
136	Regular FHWA	AC-210006	AC-210006	Noise Barrier Rio Hondo 3 at PR-22, Bayamón	6-Jan-24		February 17, 2024		March 30, 2024			\$ 3,155,035.20	
137	Regular FHWA	AC-220007	AC-220007	Highway Safety Improvements at PR-137, from Km 0 to Km 9, Morovis	11-Jan-22	February 25, 2022	February 22, 2022	March 31, 2022	April 5, 2022	June 7, 2022	Super Asphalt	\$ 9,099,302.00	\$ 9,099,302
138	Regular FHWA	AC-220016	AC-220016	Noise Barrier Rio Hondo 1 at PR-22, Bayamón	29-Dec-23		February 9, 2024		March 22, 2024			\$ 4,802,598.00	
139	Regular FHWA	AC-220032	AC-220032	Pavement Reconstruction of PR-30 from Km 25 to Km 28 FFY22	19-Apr-23	April 19, 2023	July 19, 2023	July 19, 2023	October 25, 2023	September 28, 2023	Del Valle Group	\$ 27,927,200.00	\$ 27,927,200
140	Regular FHWA	AC-220037	AC-220037	BRIDGE DECK REPLACEMENT FOR BRIDGES NO. 1067 AND NO. 1068 AT FT-52, KM 98.90; AND BRIDGES NO. 1069 AND NO. 1070 AT PR-52, KM. 98.00 IN THE MUNICIPALITY OF PONCE FFY22	13-Feb-24		March 26, 2024		July 4, 2024			\$ 13,437,152.58	
141	Regular FHWA	AC-220038	AC-220038	Bridge 1427 Rehab at PR-11 Km 18.3 over Guatemala Rivera, San Sebastian FFY23	29-Nov-23		January 10, 2024		February 21, 2024			\$ 1,849,516.80	
142	Regular FHWA	AC-220039	AC-220039	Bridge 1883 Rehab on PR-114 Km 4 over Guanajibo River, Hormigueros FFY23	29-Nov-23		January 10, 2024		February 21, 2024			\$ 1,394,328.00	
143	Regular FHWA	AC-220041	AC-220041	Bridge 2678 Off PR-361 at 4.4 Km 0.8 over Cain River, San Germán FFY23	29-Nov-23		January 10, 2024		February 21, 2024			\$ 4,453,039.60	
144	State Capex	AC-220044	AC-220044	Preservation of Bridge no. 2472 at PR-2, km. 197.30 in the Municipality of Yauco	4-Jun-24		July 16, 2024		August 27, 2024			\$ 2,400,000.00	
145	State Capex	AC-220045	AC-220045	Preservation of Bridge no. 2962 at PR-372, km. 16.50 in the Municipality of Yauco	16-Jun-24		July 28, 2024		September 8, 2024			\$ 1,200,000.00	
146	Regular FHWA	AC-220049	AC-220049	Pavement Reconstruction of PR-3 from Km 32.5 to Km 34, Caguas (No Bidders) FFY22	29-Nov-23		January 10, 2024		February 21, 2024			\$ 3,353,728.90	
147	Regular FHWA	AC-220050	AC-220050	Safety Improvements PR-420 from km 0 to km 9.4 Moca	12-Feb-24		March 25, 2024		May 6, 2024			\$ 3,607,123.20	
148	Regular FHWA	AC-220051	AC-220051	Safety Improvements at PR-782 from km 0 to km 10 Cidra	19-Feb-24		April 1, 2024		May 13, 2024			\$ 3,441,324.00	
149	Regular FHWA	AC-220052	AC-220052	Pavement Reconstruction at PR-1 from Km 15 to Km 21 FFY22	24-Jan-23	January 24, 2023	June 20, 2023	June 20, 2023	September 29, 2023	September 21, 2023	Design Build LLC	\$ 17,695,014.00	\$ 17,695,014
150	Regular FHWA	AC-220053	AC-220053	Safety Improvements at PR-165 from Km 14.07 to Km 30 FFY22	9-Mar-23	March 9, 2023	May 10, 2023	May 10, 2023	August 9, 2023	August 9, 2023	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000
151	Regular FHWA	AC-220054	AC-220054	Safety Improvements at PR-165 from Km 30 to Km 38 FFY22	3-Mar-23	March 3, 2023	April 14, 2023	June 20, 2023	May 26, 2023	August 9, 2023	Construccion Santiago II Corp	\$ 8,764,879.90	\$ 8,764,880
152	Regular FHWA	AC-220057	AC-220057	Safety Improvements PR-137 km. 9.0 to km 18.0 Morovis	16-Jan-24		February 27, 2024		May 7, 2024			\$ 22,140,420.00	
153	Regular FHWA	AC-220059	AC-220059	Pavement Reconstruction of PR-52 from km 0 to km 14, San Juan/Caguas (Pavement Set Aside) Southbound FFY22	18-Jan-23	January 18, 2023	April 17, 2023	April 17, 2023	August 9, 2023	August 9, 2023	Ferrovial Construction	\$ 22,409,956.00	\$ 22,409,956
154	State Capex	AC-220063	AC-220063	PR23 State Capex Highway Rehab - REGION ESTE UNIDAD 1	6-Dec-22	December 6, 2022	April 17, 2023	April 17, 2023	July 3, 2023	July 3, 2023	Super Asphalt Pavement	\$ 4,275,967.00	\$ 4,275,967
155	Regular FHWA	AC-230006	AC-230006	Pavement Reconstruction at PR-2 from Km 125.5 to Km 125.9 (Pavement Set Aside) Aguadilla FFY23	9-Jan-24		February 20, 2024		April 2, 2024			\$ 2,091,693.60	
156	Regular FHWA	AC-230007	AC-230007	Landslide PR-167 km 7.2, Naranjito	24-Dec-23		February 4, 2024		March 17, 2024			\$ 8,668,203.60	
157	Regular FHWA	AC-230027	AC-230027	Pavement Reconstruction of PR-53 from Km 69 to Km 71 (Pavement Set Aside) Patillas FFY23	5-Feb-24		March 18, 2024		April 29, 2024			\$ 5,610,000.00	
158	State Capex	AC-230037	AC-230037	FFY23 State Capex Highway Rehab- DEMOLITION OF STRUCTURES IN PROPERTIES ACQUIRED BY PRHTA FOR PROJECTS AC-200215 AND AC-200248 HORMIGUEROS, PR.	6-Jul-24	October 17, 2024	August 17, 2024	January 9, 2024	September 28, 2024		Tamnio	\$ 955,000.00	\$ 955,000
159	Regular FHWA	AC-230061	AC-230061	Pavement Reconstruction of PR-52 from km. 0 to km 14 Northbound (Pavement Set Aside) San Juan - Caguas FFY23			March 25, 2024		June 3, 2024			\$ 38,400,000.00	
159	Regular FHWA	AC-230065	AC-230065	PR-60 km. 0.0 - 4.0 Humacao	16-Jan-24		February 27, 2024		May 7, 2024			\$ 12,000,000.00	
159	Regular FHWA	AC-240007	AC-240007	Safety Improvements at PR-829 from km 0 to km 11.1 Bayamón			April 1, 2024		May 13, 2024			\$ 5,160,000.00	
160	Regular FHWA	AC-300118	AC-300118	PR-30 from km 7.3 to km 14.4	2-Nov-18	October 3, 2018	December 2, 2018	October 25, 2018	December 14, 2018	December 14, 2018	Ferrovial Agroman	\$ 12,866,618.00	\$ 12,866,618
161	Regular FHWA	AC-301127	AC-301127	PR-3 Pedestrian Bridge Carolina @ UPR Hospital FFY22	15-Mar-24		April 26, 2024		June 7, 2024			\$ 8,000,000.00	
162	Regular FHWA	AC-301142	AC-301142	Pavement Reconstruction at PR-3 from Km 42.5 to Km 47.6 FFY22	13-Apr-23	April 13, 2023	May 22, 2023	May 22, 2023	September 29, 2023	October 5, 2023	Ferrovial	\$ 18,997,493.00	\$ 18,997,493
163	Regular FHWA	AC-301143	AC-301143	Replacement of Bridge 116 at PR-3 km. 53.6 Over CEIBA CREEK in the Municipality of CEIBA	30-Nov-21	March 31, 2022	January 11, 2022	May 8, 2022	February 22, 2022	June 28, 2022	Ferrovial Agroman	\$ 8,237,976.00	\$ 8,237,976
164	Regular FHWA	AC-301145	AC-301145	Highway Safety Improvements at PR-3, from Km 14.4 to Km 18.8 Carolina-Cañuwas	16-Dec-21	February 24, 2022	January 27, 2022	May 30, 2022	March 10, 2022	June 2, 2022	Puerto Rico Asphalt, LLC	\$ 9,622,284.00	\$ 9,622,284
164	Regular FHWA	AC-411901	AC-411901	Las Maria Connector	15-Feb-22	March 17, 2022	August 26, 2022	August 26, 2022	November 6, 2022	December 8, 2022	Carro y Carro Enterprises, Inc	\$ 18,320,000.00	\$ 18,320,000
166	Regular FHWA	AC-500023	AC-500023	Rincón Recreational Trail (rebid)	4-Aug-23	August 4, 2023	September 15, 2023	October 13, 2023	November 24, 2023		Tamnio	\$ 10,806,117.00	\$ 10,806,117
167	Regular FHWA	AC-520120	AC-520120	Pavement Rehabilitation and Reconstruction of PR-52 from km. 99.0 to km. 106.0 (Phase 1)	8-Jul-20	July 8, 2020	August 19, 2020	August 28, 2020	October 14, 2020	October 27, 2020	Ferrovial Agroman	\$ 12,291,988.00	\$ 12,291,988
168	Regular FHWA	AC-520125	AC-520125	Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 Km 49.5	14-Jun-19	June 18, 2019	July 26, 2019	August 27, 2019	September 6, 2019	October 31, 2019	LPDC Inc	\$ 5,899,914.00	\$ 5,899,914
169	Regular FHWA	AC-520129	AC-520129	Weighting Station at Juan Diaz former toll plaza, Juana Diaz	25-Jan-22		March 8, 2022	May 1, 2022	July 8, 2022	July 8, 2022	EJ Construction	\$ 6,982,004.00	\$ 6,982,004
170	DTL (FHWA)	AC-520130	AC-520130	DTL Phase 1, Unit 1 - PR-52 from km 3.1 to 5.3	11-Apr-18	April 11, 2018	May 11, 2018	May 11, 2018	June 11, 2018	June 11, 2018	Construccion Santiago II	\$ 14,160,315.00	\$ 14,160,315
171	DTL (FHWA)	AC-520131	AC-520131	DTL Phase 2, Unit 1 - PR-52 from km 3.16 to 12.02	12-Oct-18	October 1, 2018	November 11, 2018	October 24, 2018	December 12, 2018	December 13, 2018	Ferrovial Agroman	\$ 18,956,788.00	\$ 18,956,788
172	Regular FHWA	AC-520133	AC-520133	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 66.00 al 71.60	16-Aug-18	August 16, 2018	October 15, 2018	September 21, 2018	November 15, 2018	December 6, 2018	Del Valle Group	\$ 16,256,000.00	\$ 16,256,000
173	Regular FHWA	AC-520134	AC-520134	Highway Safety Improvements of PR-52 from km 52.3 to 55.3	20-Jul-19	July 24, 2019	August 31, 2019	August 15, 2019	October 12, 2019	September 30, 2019	R & F Asphalt Unlimited Inc.	\$ 4,533,208.40	\$ 4,533,208
174	Regular FHWA	AC-520135	AC-520135	PR-52 from km 95 to km 99	12-Feb-19	February 13, 2019	March 29, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Ferrovial Agroman	\$ 7,060,798.00	\$ 7,060,798
175	Regular FHWA	AC-520137	AC-520137	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	19-Jul-18	July 19, 2018	September 17, 2018	August 29, 2018	October 18, 2018	September 24, 2018	Desarrolladora JA	\$ 4,757,059.00	\$ 4,757,059
176	Regular FHWA	AC-520138	AC-520138	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	20-Jul-18	July 20, 2018	September 18, 2018	August 29, 2018	October 19, 2018	September 24, 2018	Desarrolladora JA	\$ 3,888,105.00	\$ 3,888,105
177	Regular FHWA	AC-520140	AC-520140	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 71.60 al 77.00	17-Aug-18	August 17, 2018	October 16, 2018	September 19, 2018	November 16, 2018	December 6, 2018	Del Valle Group	\$ 15,685,000.00	\$ 15,685,000
178	DTL (FHWA)	AC-520141	AC-520141	DTL Phase 1, Unit 2 - PR-52 from km. 5.3 to 6.9	24-May-18	May 24, 2018	June 23, 2018	July 24, 2018	August 23, 2018	July 24, 2018	Ferrovial Agroman	\$ 12,907,535.00	\$ 12,907,535
179	DTL (FHWA)	AC-520142	AC-520142	DTL Phase 1, Unit 3 - PR-52 from km 6.9 to 9.16	29-May-18	May 29, 2018	June 28, 2018	July 28, 2018	August 29, 2018	July 29, 2018	Ferrovial Agroman	\$ 10,932,655.00	\$ 10,932,655
180	DTL (FHWA)	AC-520143	AC-520143	DTL - Phase 2 Phase 2, Unit 2 - PR-52 from km 12.02 to 13.96 (sta 13+02 to sta 15+00)	14-Oct-18	October 4, 2018	November 13, 2018	October 24, 2018	December 14, 2018	December 14, 2018	Construccion Santiago II	\$ 15,999,892.00	\$ 15,999,892
181	Regular FHWA	AC-520144	AC-520144	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	11-Aug-19	August 9, 2019	September 22, 2019	September 25, 2019	November 3, 2019	October 29, 2019	Del Valle Group	\$ 13,656,000.00	\$ 13,656,000
182	Regular FHWA	AC-520146	AC-520146	Highway Reconstruction, PR-52 from Km 102 to Km 106	4-Mar-21	March 4, 2021	April 12, 2021	April 12, 2021	June 22, 2021	August 12, 2021	Desarrolladora JA	\$ 17,698,410.50	\$ 17,698,411
183	Regular FHWA	AC-800356	AC-800356	Reconstruction of PR-135, Adjuntas	23-Apr-19	May 7, 2019	June 4, 2019	May 23, 2019	June 12, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc	\$ 363,000.00	\$ 363,000
184	DTL (FHWA)	AC-800509	AC-800509	DTL - Phase 6 - ITS	31-Jan-20	January 31, 2020	March 4, 2020	March 4, 2020	May 4, 2020	May 4, 2020	Bermudez Longo Diaz Miaso, LLC	\$ 11,832,959.40	\$ 11,832,959
185	Regular FHWA	AC-800510	AC-800510	DTL Noise Barrier @ PR-52	10-Sep-21	December 9, 2021	October 22, 2021	February 1, 2022	March 10, 2022	February 3, 2022	EJ Construction	\$ 4,000,004.00	\$ 4,000,004
186	DTL (FHWA)	AC-800533	AC-800533	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123+80 to sta 151+66)	14-Feb-19	February 14, 2019	March 25, 2019	March 14, 2019	May 9, 2019	May 1, 2019	Ferrovial Agroman	\$ 13,112,005.00	\$ 13,112,005

187	DTL (FHWA)	AC-800534	AC-800534	DTL - Phase 3 - Unit 3 - PR-52 Km 4.7 to 6.4 (sta 57+00 to sta 63+00)	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000
188	DTL (FHWA)	AC-800542	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.53)	25-Aug-19	August 10, 2019	October 6, 2019	September 10, 2019	November 17, 2019	October 10, 2019	Constructora Santiago II	\$ 919,000.00	\$ 919,000
189	Regular FHWA	AC-800546	AC-800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-921 from Km. 0.0 to Km. 4.1, Las Piedras	19-Aug-19	August 6, 2019	September 30, 2019	September 9, 2019	November 11, 2019	October 15, 2019	Lujani General Contractor Inc.	\$ 2,053,218.00	\$ 2,053,218
190	State Capex	AC-800586	AC-800586	Bridge Deck Replacement, HH and Scour Studies for Bridge No. 1114 and 1115 at PR-2, Km. 304.00 in the Municipality of Guayanilla	29-Aug-24		October 10, 2024		November 21, 2024			\$ 7,200,000.00	
191	Renewal and Replacement	AC-800589	AC-800589	Bridge Deck Replacement, HH and Scour Studies for Bridge No. 1192 and 1193 at PR-52, km. 71.40 in the Municipality of Santa Isabel	29-Jun-24		August 10, 2024		October 19, 2024			\$ 10,800,000.00	
192	Regular FHWA	AC-800596	AC-800596	Bridge 2637 Rehab Ramp PR-25 to PR-1 Km 7.7 on PR-35, San Juan and Bridge 2640 on PR-1 Km 7.4 over Sagrado Corazón St., San Juan FFY23	12-Dec-23		January 23, 2024		March 5, 2024			\$ 2,092,483.20	
193	Regular FHWA	AC-800599	AC-800599	Correction of Damages in Bridge #1711 Over Guayanes River at Oda Ceiba St, Km 0.2, Penuelas	1-Mar-21	October 17, 2020	April 12, 2021	April 16, 2021	May 24, 2021	June 16, 2021	Maglez Engineering Corp.	\$ 161,057.50	\$ 161,058
194	Regular FHWA	AC-800601	AC-800601	FULL DEPTH BRIDGE CONCRETE DECK REPAIR FOR BRIDGE NO. 1657 OVER LA PLATA RIVER AT PR-861, KM. 10.5 MUNICIPALITY OF TOA ALTA	15-Dec-20		January 26, 2021	January 20, 2022	March 8, 2021	March 8, 2021	JM Caribbean Builders, Inc.	\$ 326,440.00	\$ 326,440
195	Regular FHWA	AC-800604	AC-800604	Bridge Deck Replacement at Bridge #443 Over Zequeira Channel at PR-951 km 5.1, Municipality of Loiza and Partial closure of Northbound lane of Bridge #116 Over Ceiba Creek at PR3 km 53.3 Municipality of Ceiba	4-Mar-21	March 4, 2021	April 15, 2021	April 30, 2021	May 27, 2021	June 16, 2021	Constructora Hartmann	\$ 626,039.00	\$ 626,039
196	Regular FHWA	AC-800608	AC-800608	Installation of Modular Steel Bridge Over Caraima River, Off PR-110, km 0.3, Municipality of Moca	25-May-21	June 25, 2021	July 6, 2021	August 2, 2021	August 17, 2021	November 18, 2021	Tamrio	\$ 878,900.00	\$ 878,900
197	Regular FHWA	AC-800610	AC-800610	Abutment Repairs for Bridge No. 284 at PR-139, km 23.4, Ponce	16-Mar-21	March 16, 2021	April 27, 2021	May 16, 2021	June 8, 2021	July 16, 2021	Desarrolladora IA	\$ 559,475.00	\$ 559,475
198	State Capex	AC-801596	AC-801596	Preservation of Bridge no. 2500 at PR-165R, km. 0.10 the Municipalities of Dorado	30-Jun-24		August 11, 2024		September 22, 2024			\$ 3,989,198.40	
199	Regular FHWA	AC-991202	AC-991202	Bridge #1058 over Rio Grande de Loiza, PR-9912 Km 0.1, Caguas Ward, San Lorenzo	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000
200	Regular FHWA	TBD	TBD	Bridge 1638 Rehab on Victor Rojas Ave Km 0.1 over Grande De Arecibo River, Arecibo FFY23	9-Jan-24		February 20, 2024		April 30, 2024			\$ 10,866,642.00	
201	Regular FHWA	TBD	TBD	Pavement Reconstruction at PR-26 Km 0.0 - Km 15.5 (Pavement Set Aside) San Juan - Carolina FFY23	5-Feb-24		March 18, 2024		May 27, 2024			\$ 19,803,600.00	
202	State Capex	TBD	TBD	On-Call Push Button Program - Emergency Response West Region	12-Feb-24		April 30, 2024		June 11, 2024			\$ 3,000,000.00	
203	State Capex	TBD	TBD	On-Call Push Button Program - Hwy Reconstruction West Region	19-Feb-24		April 30, 2024		June 11, 2024			\$ 3,000,000.00	
204	State Capex	TBD	TBD	On-Call Push Button Program - Emergency Response North Region	19-Mar-24		May 7, 2024		June 18, 2024			\$ 3,000,000.00	
205	State Capex	TBD	TBD	On-Call Push Button Program - Emergency Response South Region	19-Mar-24		May 7, 2024		June 18, 2024			\$ 3,000,000.00	
206	State Capex	TBD	TBD	On-Call Push Button Program - Hwy Reconstruction North Region	26-Mar-24		May 14, 2024		June 25, 2024			\$ 3,000,000.00	
207	State Capex	TBD	TBD	On-Call Push Button Program - Hwy Reconstruction South Region	26-Mar-24		May 14, 2024		June 25, 2024			\$ 3,000,000.00	
208	State Capex	TBD	TBD	On-Call Push Button Program - Emergency Response East Region	2-Apr-24		May 21, 2024		July 2, 2024			\$ 3,000,000.00	
209	State Capex	TBD	TBD	On-Call Push Button Program - Emergency Response Metro Region	2-Apr-24		May 21, 2024		July 2, 2024			\$ 3,000,000.00	
210	State Capex	TBD	TBD	On-Call Push Button Program - Hwy Reconstruction East Region	9-Apr-24		May 28, 2024		July 9, 2024			\$ 3,000,000.00	
211	State Capex	TBD	TBD	On-Call Push Button Program - Hwy Reconstruction Metro Region	9-Apr-24		May 28, 2024		July 9, 2024			\$ 3,000,000.00	
212	State Capex	TBD	TBD	Critical Finding Bridge BR2200 at PR-250 km. 0.1 Over Ensenada Channel, Culebra	16-Apr-24		June 25, 2024		August 6, 2024			\$ 3,000,000.00	
213	State Capex	TBD	TBD	Bridge # 158, PR-123, 59.3, DEPRESSION, UFTUADO - PERMANENT - CONST	16-Apr-24		July 16, 2024		August 27, 2024			\$ 2,520,000.00	
214	State Capex	TBD	TBD	Bridge # 2294, PR 5556, 0.5, CUYON RIVER, COAMO - CRITICAL FINDING - CONST	14-May-24		July 23, 2024		September 3, 2024			\$ 1,320,000.00	
215	State Capex	TBD	TBD	Bridge # 2402, PR-53 SOUTHBOUND, 35.9, CHANNEL, HUMACAO - PERMANENT - CONST	4-Jun-24		July 23, 2024		September 3, 2024			\$ 1,279,200.00	
216	State Capex	TBD	TBD	Bridge # 2403, PR-53 NORTHBOUND, 35.9, CHANNEL, HUMACAO - PERMANENT - CONST	13-Jun-24		July 28, 2024		September 8, 2024			\$ 1,279,200.00	
217	State Capex	TBD	TBD	Bridge # 2389, PR-53 SOUTHBOUND, 30, PR-925, HUMACAO - PERMANENT - CONST	11-Jun-24		August 4, 2024		September 15, 2024			\$ 1,029,600.00	
218	State Capex	TBD	TBD	Bridge # 2390, PR-53 NORTHBOUND, 30, PR-925, HUMACAO - PERMANENT - CONST	16-Jun-24		August 4, 2024		September 15, 2024			\$ 1,029,600.00	
219	State Capex	TBD	TBD	ER Non Eligible Land Slides Contracts FFY24	23-Jun-24		August 10, 2024		September 21, 2024			\$ 7,257,109.20	
220	State Capex	TBD	TBD	PR-149 km 5.8 Slope Failure Stabilization	23-Jun-24		August 10, 2024		September 21, 2024			\$ 4,284,687.60	
221	State Capex	TBD	TBD	Bridge # 670, PR-654, 0.2, GRANDE DE ARECIBO RIVER, ARECIBO - PERMANENT - CONST	29-Jun-24		August 11, 2024		September 22, 2024			\$ 6,000,000.00	
222	State Capex	TBD	TBD	Bridge # 2385, PR-53 SOUTHBOUND, 33.4, DIRT ROAD, HUMACAO - PERMANENT - CONST	29-Jun-24		August 12, 2024		September 23, 2024			\$ 993,600.00	
223	State Capex	TBD	TBD	Bridge # 2386, PR-53 NORTHBOUND, 33.4, DIRT ROAD, HUMACAO - PERMANENT - CONST	30-Jun-24		August 12, 2024		September 23, 2024			\$ 993,600.00	
224	Renewal and Replacement	TBD	TBD	Deck Replacement BR1286 and 1287 at Highway PR-52 Southbound km 25.0 Caguas	1-Jul-24		September 30, 2024		November 11, 2024			\$ 7,200,000.00	
225	Regular FHWA	Various	Various	Critical Bridges & Rehab	1-Jul-24	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 1, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362
	Regular FHWA			Safety Improvements PR-177 Km. 3 to km.6 Guaynabo			April 27, 2023		June 8, 2023	June 8, 2023		\$ 2,548,851.60	\$ 2,548,852
	Regular FHWA			Bridge 1597 Rehab Local Road Km 0.1 over Jobitos Creek, Villaba FFY23			45043		45085	45085		462894.852	462894.852
	Regular FHWA			Bridge 1598 Rehab Local Road Km 0.05 over Caricaboa River, Jayuya FFY23			45060		45092	45092		925789.716	925789.716
	Regular FHWA			Bridge 1976 Rehab Off PR-377 Km 0.1 over Consejo Creek, Guayanilla FFY23			45060		45092	45092		1157237.148	1157237.148
	Regular FHWA			Bridge 2627 Rehab Off PR-788 Km 0.1 over Unknown Creek, san Lorenzo FFY23			45057		45099	45099		1157237.148	1157237.148
	Regular FHWA			Bridge 2763 Off PR-332 Km 0.97 over Loco River, Guanica FFY23			45057		45099	45099		1157237.148	1157237.148





200298	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction of PR-2 from Km. 185.0 to Km. 182.0	Oeste					Ing. Yaniza Corbeo Bonilla	Transporte Rodriguez Adolfo, Inc.	\$8,286,184.00	\$8,766,032.00	6%	8,766,032.00	479,848.00	8%	\$6,065,806	69%	\$2,700,226.63	24-Feb-22	19-May-23	450	20-Nov-23	
200303	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-2 Km. 145 to 162	Oeste					Agim, Randy	Transporte Rodriguez Adolfo, Inc.	\$16,984,292.00	\$16,984,292.00	0%	16,984,292.00	-	0%	\$12,500	0%	\$16,971,792.00	18-Aug-23	4-Nov-25	810	04-Nov-25	
210002	Post-Maria	Bridge Repair	Singular Regular (Without Bonus)	Installation of Steel Frame for Bridge No. 1133 Over Creek at off PR-200, Km. 0.7	Este	200	0.70			Ing. Axel Carrasquillo Cuevas	Harry Auto Kool, Inc.	\$366,550.00	\$454,650.00	14%	454,650.00	86,000.00	14%	\$21,000	0%	\$433,650.00	24-Oct-22	22-Mar-23	150	22-Mar-23	
210003	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-6 From Km. 0.00 to Km. 2.00	Metro	6	0.00	2.00		Ing. Axel Carrasquillo Cuevas	Ferrovial Construcción PR, LLC	\$5,267,418.00	\$5,771,023.01	10%	5,771,023.01	503,605.01	10%	\$4,388,669	76%	\$1,389,353.91	12-May-22	2-Nov-23	540	02-Nov-23	
210005	Post-Maria	Bridge Preservation	Singular Regular (Without Bonus)	Preservation of Bridge No. 2624 & No. 2625, PR-10 Km. 39.6 & 39.1	None	10	39.6	39.1		Ing. Amílcar Neves Santiago	TAMCO, Inc.	\$2,444,376.00	\$2,705,508.03	11%	2,705,508.03	261,132.03	11%	\$2,334,964	96%	\$370,543.81	23-Mar-22	18-Sep-22	180	04-Apr-23	
220007	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-137 From Km. 0.00 to Km. 9.00	None					Ing. Solmar Santana Reyes	Puerto Rico Asphalt, LLC	\$9,099,302.00	\$9,317,002.00	2%	9,317,002.00	217,700.00	2%	\$2,746,476	29%	\$6,570,526.30	11-Jul-22	30-Apr-24	660	30-Apr-24	
220014	Post-Maria	Others	Singular Regular (Without Bonus)	Renovación de Servicios Sanitarios Plazas de Papeo Caguas Sur y Salinas	Sur					Sr. José Yáñez de Arz	Palmar Construction, Corp.	\$563,000.00	\$563,000.00	0%	563,000.00	-	0%	\$344,054	61%	\$218,945.67	1-May-23	26-Dec-23	240	26-Dec-23	
220021			Emergency Project	Minor Landslide Correction PR-9918, Km. 0.3, Yabucoa; PR-7788 Km. 0.4, San Lorenzo; PR-927 Km 7.25, Naguabo; PR-927 Km 1.52, Humacao; PR-185 Km 2.8, Carolina; PR-46 Km. 5.1, Tujipto Alto; PR-165 Km. 6.1, Top Alta	Metro						PR Asphalt, LLC	\$1,474,288.42	\$1,474,288.42	0%	1,474,288.42	-	0%	\$0	0%	\$1,474,288.42	18-Dec-23	9-Jun-25	540	09-Jun-25	
220022			Emergency Project	Landslide Correction PR-123 Km. 26.15 Ponce; PR-143 Km. 41.1 Villalba; PR-151 Km. 9.9 Villalba; PR-125 Km. 1.7 Abasco	Sur							Robles Asphalt, Corp.	\$852,030.30	\$852,030.30	0%	852,030.30	-	0%	\$0	0%	\$852,030.30	18-Dec-23	11-Dec-24	360	11-Dec-24
220023			Emergency Project	Landslide Corrections PR-15, Kilómetros 8 y 10.8; PR-179 Kilómetros 7 y 10.7	Sur							Endix Group, Inc.	\$1,260,000.85	\$1,260,000.85	0%	1,260,000.85	-	0%	\$0	0%	\$1,260,000.85	18-Dec-23	11-Dec-24	360	11-Dec-24
220031	Post-Maria	Others	Singular Regular (Without Bonus)	Reemplazo del Sistema a/c en edificios F y G de la ACT Sector Lucenti, Marginal PR-6	Metro					Ing. Sheila Pacheco	ACR Systems, Inc.	\$970,890.00	\$1,261,490.00	30%	1,261,490.00	290,600.00	30%	\$0	0%	\$1,261,490.00	19-Sep-22	16-May-23	240	12-Nov-23	
220032	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements of Highway PR-30 From Km. 25.40 to Km. 28.55	Este	30	25.40	28.55		Ing. Ileana Otero Padilla	Del Valle Group, SP	\$27,625,200.00	\$27,925,200.00	0%	27,925,200.00	-	0%	\$0	0%	\$27,625,200.00	9-Oct-23	27-Sep-25	720	27-Sep-25	
220034	Post-Maria	Landslides	Singular Regular (Without Bonus)	Rehabilitación de Deslizamiento y Reparación del Puente BR4, Carretera PR-9, Intersección PR-132	Metro	1	12.00	21.00			JJM Construction, Corp.	\$13,491,808.50	\$13,626,908.50	1%	13,626,908.50	136,000.00	1%	\$729,664	5%	\$12,897,244.42	12-Jun-23	3-Oct-24	480	03-Oct-24	
220052	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-1 from Km. 12.00 to Km. 21.00	Metro	1	12.00	21.00			Design Build LLC	\$17,695,014.00	\$17,695,014.00	0%	17,695,014.00	-	0%	\$0	0%	\$17,695,014.00	2-Oct-23	19-Mar-26	900	19-Mar-26	
220053	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-165 From Km. 13.5 to Km. 30.00	None	165	13.60	30.00			Del Valle Group, SP	\$13,393,000.00	\$13,393,000.00	0%	13,393,000.00	-	0%	\$14,400	0%	\$13,378,600.00	21-Aug-23	11-Apr-25	600	11-Apr-25	
220054	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Safety Improvements PR-165 From Km. 30.00 to Km. 38.00	Metro	165	30.00	38.00		Ing. Raúl E. Corbin Alvarez	Constructora Santiago II Corporation	\$8,764,879.90	\$8,764,879.90	0%	8,764,879.90	-	0%	\$14,950	0%	\$8,749,929.90	21-Aug-23	13-Oct-24	420	13-Oct-24	
220059	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Reconstruction PR-62 Southbound From Km. 0.00 to Km. 14.00	Metro					Ing. Marvin Sosa Gonzalez	Ferrovial Construcción, LLC	\$22,409,956.00	\$22,507,956.00	0%	22,507,956.00	98,000.00	0%	\$241,354	1%	\$22,266,601.98	18-Aug-23	2-Feb-26	900	02-Feb-26	
220063	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Programa Estatal de Reparación de Carreteras, Región Este, Unidad 1, Carreteras PR-3 Kms. 58.1 a 62.9, Deiba; PR-204, Kms. 0.0 a 2.25, Las Piedras; PR-916, Kms. 0.0 a 6.8, PR-980, Kms. 0.0 a 1.5, San Lorenzo; PR-918 Kms. 0.0 a 4.2, PR-920 Kms. 0.0 a 6.6 y PR-980 Kms. 0.0 a 1.7 Yabucoa	Este					Ing. Regino Rodriguez	Super Asphalt Pavement Corporation	\$4,275,967.00	\$4,275,967.00	0%	4,275,967.00	-	0%	\$1,217,671	28%	\$3,058,295.98	17-Jul-23	11-Apr-24	270	11-Apr-24	
230016	Post-Maria	Modular Bridge	Emergency Project	Installation of Temporary Vehicular Steel Bridge BR #335 at PR-150 Km. 49.6	None	155	49.60				Constructora Hartmann, SE	\$713,240.00	\$713,240.00	0%	713,240.00	-	0%	\$0	0%	\$713,240.00	29-Sep-23	25-May-24	240	25-May-24	
230033			Singular Regular (Without Bonus)	Rehabilitación de Túneles Manuabo, PR-63 (Componentes Mecánicos, Eléctricos y de Seguridad)	Este					Ing. Axel Carrasquillo Cuevas	Melges Engineering and Contractors Corporation	\$1,837,427.00	\$1,837,427.00	0%	1,837,427.00	-	0%	\$0	0%	\$1,837,427.00	11-Dec-23	6-Oct-24	300	06-Oct-24	
230053	Post-Maria	Pavement	Emergency Project	Pavement reconstruction and landslides repair PR-857 Kms. 0 to 10.34	Metro	857	0.00	10.34			Novel Construction LLC	\$2,980,333.00	\$2,980,333.00	0%	2,980,333.00	-	0%	\$49,880	2%	\$2,930,453.20	11-Sep-23	7-May-24	240	07-May-24	
240066			Emergency Project	Reparación de Puente Num. 2200 calle Escudero	Este						Constructora Hartmann, SE	\$950,000.00	\$950,000.00	0%	950,000.00	-	0%	\$0	0%	\$950,000.00	19-Dec-23	14-Sep-24	270	14-Sep-24	
300127	Post-Maria	Illumination System Rehabilitation	Emergency Project	Hurricane Irma & Maria Recovery Efforts for Illumination System Rehabilitation PR-30 From Km. 6.6 to Km. 7.7 and From Km. 14.4 to Km. 29.5	Este	30	6.70	29.50		Ing. Emeilyn Serrano Medina	Martel, Inc.	\$3,061,734.20	\$4,832,773.43	58%	4,832,773.43	1,771,039.23	58%	\$3,889,352	80%	\$943,421.48	12-Jul-21	4-Sep-22	420	29-May-24	
301142	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction of Highway PR-3 From Km. 42.50 to Km. 47.60	Este	3	42.50	47.60			Ferrovial Construcción PR, LLC	\$18,997,493.00	\$18,997,493.00	0%	18,997,493.00	-	0%	\$0	0%	\$18,997,493.00	17-Oct-23	8-Apr-25	540	08-Apr-25	
301143	Post-Maria	Bridge Replacement	Singular Regular (Without Bonus)	Repair of Bridge over Ceiba Creek, at PR-3 Km. 53.4	Este					Ing. Pamela Ortiz Olmo	Ferrovial Construcción PR, LLC	\$8,237,876.00	\$8,374,901.00	1%	8,374,901.00	136,025.00	1%	\$2,389,048	29%	\$5,985,852.74	28-Jun-22	20-Sep-23	450	20-Sep-23	
301145	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	Highway Safety Improvements PR-3 From Km. 14.40 to Km. 18.80	Este					Ing. Dixon Vargas Montalvo	Puerto Rico Asphalt, LLC	\$9,622,284.00	\$10,374,933.00	8%	10,374,933.00	752,649.00	8%	\$1,665,605	16%	\$8,709,327.61	21-Jun-22	9-Jun-24	720	9-Jun-24	
411901	Post-Maria	Congestion management	Accelerated / Abbreviated PS&E	Carretera PR-4119, Conector entre la Carretera PR-119 y la calle Ramón Rivera	Oeste						Carro & Carro Enterprises, Inc.	\$18,320,000.00	\$18,320,000.00	0%	18,320,000.00	-	0%	\$1,809,782	10%	\$16,510,218.00	19-Dec-22	9-Aug-24	600	09-Aug-24	
520129	Post-Maria	Others	Singular Regular (Without Bonus)	Conversion of Juana Diaz Toll Facility to a Truck Weigh & Inspection Station at PR-62, Municipality of Juana Diaz	Sur	62				Ing. José A. Vélez Flores	EJ Construction, SE	\$6,982,004.00	\$8,193,303.95	17%	8,193,303.95	1,211,299.95	17%	\$3,445,165	42%	\$4,748,138.91	1-Aug-22	22-Jan-24	540	22-Jan-24	
520139	Post-Maria	Illumination System Rehabilitation	Emergency Project	ER Permanent Repair Lighting PR-62 Km. 15 to Km 60.5 (DOIR LT-01)	Sur	62				Ing. Damari M. Corzo	Prime Electric, Corp.	\$11,022,884.00	\$11,183,844.00	1%	11,183,844.00	160,960.00	1%	\$809,518	7%	\$10,374,325.65	26-Jun-22	21-Aug-23	422	21-Aug-23	
520146	Post-Maria	Pavement	Accelerated / Abbreviated PS&E	Pavement Rehabilitation and Reconstruction PR-62 from Km. 102.1 to Km. 106.0	Sur	62	102.10	106.00		Ing. Ana S. Jimenez	Desarrolladora JA, Inc.	\$17,098,410.50	\$19,889,463.12	17%	19,889,463.12	2,791,052.62	17%	\$9,105,739	46%	\$10,783,724.38	23-Aug-21	14-Apr-23	600	28-Aug-24	
800510	Post-Maria	Others	Singular Regular (Without Bonus)	DTL Noise Barrier	Metro					Ing. Astid Pagán Flores	EJ CONSTRUCTION, LLC	\$4,015,004.00	\$5,627,404.00	40%	5,627,404.00	1,612,400.00	40%	\$1,073,550	19%	\$4,553,854.10	23-Mar-22	17-Mar-23	360	21-Dec-23	
800616	Post-Maria	Landslides	Emergency Project	Emergency Works for Repair of Minor Landslides at PR-349 Km. 1.4 (B, L5, Las Mesas Hill)	Oeste					Ing. Demasio Luciano Torres	Desarrolladora JA, Inc.	\$3,335,850.00	\$3,932,527.80	18%	3,932,527.80	596,677.80	18%	\$1,066,144	27%	\$2,866,384.11	23-Jun-22	18-Apr-23	300	15-Dec-23	
800627	Post-Maria	Safety Improvements	Accelerated / Abbreviated PS&E	New Traffic signal and Safety Improvements to PR-37 Km. 11.95 & PR-634 Intersection	None	137	11.95			Ing. Raúl Ocasio Fernandez	Gil Engineering Group, Inc.	\$643,483.00	\$734,680.50	14%	734,680.50	91,197.50	14%	\$538,143	73%	\$196,537.92	7-Feb-22	5-Aug-22	180	03-Feb-23	
800639	Post-Maria	Landslides	Emergency Project	Reparación de deslizamientos PR-807 Kms. 1.186 a 1.263	None	807	1.19	1.26			GUEVAREZ & GUEVAREZ, CORP.	\$441,300.00	\$441,300.00	0%	441,300.00	-	0%	\$0	0%	\$441,300.00	23-Oct-23	20-Mar-24	150	20-Mar-24	
800649	Post-Maria	Others	Emergency Project	Reparación del sistema de drenaje PR-23 Km. 21.68 al 21.8	None					Ing. Ignacio Rios	Novel Construction LLC	\$727,000.00	\$727,000.00	0%	727,000.00	-	0%	\$667,064	78%	\$159,936.25	24-Jul-23	20-Nov-23	120	31-Jan-24	
800656	Post-Maria	Landslides	Emergency Project	Reparación de deslizamientos PR-159 Kms. 9.2, 10.5, 10.21, 10.7, 10.8, 11.1 y 11.2	None	159					LUJANI General Contractor, Inc.	\$1,631,531.00	\$1,631,531.00	0%	1,631,531.00	-	0%	\$0	0%	\$1,631,531.00	25-Aug-23	18-Aug-24	360	04-Sep-24	





Project ID	Location	Task	Order	Emergency Project	Description	County	Contractor	Company	Original Cost	Revised Cost	% Change	Original Start	Original End	Revised Start	Revised End	Original End	Revised End						
829647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - CSCG, Inc.	Coate	Ing. Aurora Natal Sanchez	CSCG, Inc.	\$200,000.00	\$430,847.01	115%	430,847.01	250,847.01	115%	\$430,847.01	100%	\$251.66	27-Oct-22	23-Jul-23	270	23-Jul-23		
830647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Three O, LLC	Sur		Three O, LLC	\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	31-Oct-22	27-Jul-23	270	27-Jul-23		
831647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Novel Construction LLC	Metro	Ing. Omar Torres Maldonado	Novel Construction LLC	\$500,000.00	\$4,148,190.20	730%	4,148,190.20	3,649,190.20	730%	\$3,089,163	74%	\$1,080,027.13	16-Nov-22	12-Aug-23	270	12-Aug-23		
832647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Ferrovial Construction PR, LLC	Este		Ferrovial Construction, LLC	\$200,000.00	\$839,268.10	320%	839,268.10	639,268.10	320%	\$814,012	97%	\$25,256.76	15-Nov-22	11-Aug-23	270	11-Aug-23		
833647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Tamrio, Inc.	Norte		Tamrio, Inc.	\$400,000.00	\$400,000.00	0%	400,000.00	-	0%	\$170,949	43%	\$229,051.29	22-Nov-22	18-Aug-23	270	18-Aug-23		
834647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - NC Contractors & Rental, Inc.	Metro	Ing. Nury A. Molina Perez	NC Contractors & Rental, Inc.	\$350,000.00	\$2,912,201.65	719%	2,912,201.65	2,562,201.65	719%	\$1,987,012	67%	\$955,189.94	1-Dec-22	27-Aug-23	270	27-Aug-23		
835647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Martel Inc. Systems Integrators	Metro	Ing. Nury A. Molina Perez	Martel Inc. Systems Integrators	\$700,000.00	\$700,000.00	0%	700,000.00	-	0%	\$280,385	40%	\$419,614.93	1-Dec-22	27-Aug-23	270	28-Aug-23		
836647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - HDT Group Corp.	Metro	Ing. Wilan L. De Jesus Rivera	HDT Group, Corp.	\$350,000.00	\$877,376.94	153%	877,376.94	527,376.94	153%	\$544,903	62%	\$332,473.64	1-Dec-22	27-Aug-23	270	27-Aug-23		
837647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - EJ Construction, SE	Sur	Ing. Milton J. Cintron Davila	EJ Construction, SE	\$350,000.00	\$1,319,779.55	277%	1,319,779.55	869,779.55	277%	\$852,402	72%	\$367,377.63	15-Dec-22	10-Sep-23	270	10-Sep-23		
838647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - J&J Builders Construction Group	Este	Ing. José L. Flores Medina	J&J Builders Construction Group, Corp.	\$200,000.00	\$314,890.95	57%	314,890.95	114,890.95	57%	\$77,250	25%	\$237,640.45	1-Dec-22	27-Aug-23	270	27-Aug-23		
839647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Reva Construction	Sur	Ing. Gladys Mejica Ortiz	Reva Construction	\$400,000.00	\$3,027,662.55	657%	3,027,662.55	2,627,662.55	657%	\$1,073,231	30%	\$1,954,431.97	1-Dec-22	27-Aug-23	270	27-Aug-23		
840647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Obratac Contratista General, Inc.	Este	Sr. Luis A. Rodriguez Reyes	Obratac Contratista General, Inc.	\$200,000.00	\$5,489,617.54	2644%	5,489,617.54	5,289,617.54	2644%	\$2,326,187	43%	\$3,164,430.92	29-Dec-22	24-Sep-23	270	22-Mar-24		
841647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Miter, Corp.	Metro	Ing. Wilan L. De Jesus Rivera	Miter, Corp.	\$200,000.00	\$2,300,983.50	1050%	2,300,983.50	2,100,983.50	1050%	\$773,377	34%	\$1,527,606.72	13-Jan-23	9-Oct-23	270	09-Oct-23		
842579	Post-Maria	Landslides		Emergency Project	Landslide Repair PR-885 KM. 0.9	Norte	885	0.90	Ing. Edgar Rivera	Novel Construction LLC	\$3,654,380.00	\$3,471,540.00	-6%	3,471,540.00	(162,840.00)	-5%	\$2,603,981	78%	\$777,559.00	19-Dec-22	9-Aug-24	600	09-Aug-24
842647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - PR Asphalt	Metro		PR Asphalt, LLC	\$200,000.00	\$200,000.00	0%	200,000.00	-	0%	\$0	0%	\$200,000.00	13-Jan-23	9-Oct-23	270	09-Oct-23		
843647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Anibal Diaz Construction	Metro	Ing. Omar Torres Maldonado	Anibal Diaz Construction	\$450,000.00	\$1,156,157.95	157%	1,156,157.95	706,157.95	157%	\$684,469	69%	\$471,689.34	30-Jan-23	15-Jun-23	137	02-Nov-23		
844647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - JIM Construction, Corp.	Este	Ing. José L. Flores Medina	JIM Construction, Corp.	\$200,000.00	\$2,307,147.58	1054%	2,307,147.58	2,107,147.58	1054%	\$1,691,056	73%	\$616,091.97	28-Feb-23	24-Nov-23	270	24-Nov-23		
845647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - JIM Construction, Corp.	Sur		JIM Construction, Corp.	\$200,000.00	\$1,781,412.00	791%	1,781,412.00	1,581,412.00	791%	\$922,069	62%	\$859,343.10	28-Feb-23	24-Nov-23	270	24-Nov-23		
846647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Novel Construction LLC	Norte	Ing. Carlos G. Colon Mora	Novel Construction LLC	\$500,000.00	\$7,722,715.40	1445%	7,722,715.40	7,222,715.40	1445%	\$1,129,997	15%	\$6,592,718.00	23-Mar-23	17-Dec-23	270	17-Dec-23		
847647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Ferrovial Construction PR, LLC	Norte	Ing. Juan O. Badillo Velez	Ferrovial Construction PR, LLC	\$5,000,000.00	\$8,097,831.00	62%	8,097,831.00	3,097,831.00	62%	\$1,965,209	24%	\$6,132,622.07	23-May-23	16-Feb-24	270	16-Feb-24		
848647	Huracan Fiona	Task Order		Emergency Project	Emergency Repairs Works Hurricane Fiona - Endix Group, Inc.	Norte	Ing. Ignacio Rios Rivas	Endix Group, Inc.	\$500,000.00	\$500,000.00	0%	500,000.00	-	0%	\$0	0%	\$500,000.00	15-Jun-23	8-Mar-24	268	08-Mar-24		
878579	Huracan Fiona	Landslides		Emergency Project	Landslide Repair ->Site: 457, PR-879 km. 2.6 ->Site: 458, PR-879 km. 4.4 ->Site: 459, PR-879 km. 6.4 ->Site: 460, PR-879 km. 8.0 ->Site: 461, PR-879 km. 9.3	Metro		Novran General Alvarado Berroa	\$1,083,810.20	\$1,083,810.20	0%	1,083,810.20	-	0%	\$0	0%	\$1,083,810.20	5-Jun-23	30-Mar-24	300	18-May-24		
896579	Post-Maria	Landslides		Emergency Project	Landslide and Road Damage Evaluation at PR-145 Km. 6.2	Norte	145	6.20	Empresas JBR, Inc.	Emergency Relief FHWA	\$971,926.00	\$971,926.00	0%	971,926.00	-	0%	\$0	0%	\$971,926.00	5-Jun-23	30-Jan-24	240	30-Jan-24
897579	Post-Maria	Landslides		Emergency Project	->Site 316 PR-186 Km. 3.6 ->Site 317 PR-186 Km. 4.4 ->Site 318 PR-186 Km. 6.7 ->Site 320 PR-186 Km. 10.7	Este	186		Ing. Samuel Corchado Rodriguez	Obratac Contratista General, Inc.	\$865,736.00	\$1,600,123.22	42%	1,600,123.22	614,387.22	42%	\$1,024,876	64%	\$575,246.92	12-Jul-21	3-Nov-22	480	01-Jul-23
899579	Post-Maria	Landslides		Emergency Project	Landslide Repairs at PR-156 Km. 17.80 and 18.00	Norte	156	17.00	Ing. José A. Garcia Marrero	LUIJAN General Contractor, Inc.	\$2,113,631.00	\$5,297,201.89	151%	5,297,201.89	3,183,570.89	111%	\$2,852,307	64%	\$2,444,894.62	7-Aug-22	2-Jun-23	300	11-Sep-23
911202	Post-Maria	Bridge Repair		Singular Regular (Without Bonus)	Rehabilitación del Puente Núm. 1058 Sobre Rio Grande de Loiza, Carretera PR-9912, Kilómetro: 0.1, Barrio Cavayon	Este	N/A		Ing. Angel L. Santiago Galarza	CAC Crespo Builders, LLC	\$3,730,000.00	\$5,221,023.83	40%	5,221,023.83	1,491,023.83	40%	\$4,211,671	81%	\$1,009,353.27	31-May-19	22-Aug-20	450	06-May-23

- Huracan Fiona
- Post-Maria
- Pre-Maria
- Construction Program Mgmt
- Data Collection (for RFP)
- Design
- Design Build Management
- Design Oversight Program Management
- Environmental Support
- ES Program Support
- Feasibility Studies
- FINAL DESIGN & CEI
- General Support
- ITS
- NBS
- Pre Construction Program Management
- R/W
- SWP
- State Planning & Research (SPR)
- TAMP
- TIM

- State Cases
- FHWA Regular
- Discretionary
- Emergency Relief FHWA
- Abitenidos Caminos
- Exempted

	Summary CPI and SPI		
	Original	Revised	Projected
Total Program Cost (\$)	\$623,137,319.69	\$856,076,060.80	\$856,039,040.80
% Change in Total Program Cost		37.4%	37.4%
Sum of Project Duration (days)	51328	76876	67872
% Change in Program Duration		49.8%	60.7%

Pre Maria	\$380,355	\$2,393,542	\$2,393,542	\$2,073,287	697%
All	\$623,137,318	\$856,076,061	\$856,039,041	\$232,961,723	27%
Post Maria	\$622,817,063	\$853,682,519	\$853,645,499	\$230,828,434	27%

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Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
180	0%	10-Nov-23	43%	180	0%
630	0%	21-Jul-24	43%	630	0%
1088	127%	1-Sep-24	63%	1088	127%
3136	149%	31-Jan-24	95%	3474	176%
1466	171%	16-Feb-24	88%	1650	200%
720	0%	12-Aug-24	62%	995	38%
917	26%	5-May-24	70%	917	26%
755	88%	19-Mar-24	69%	755	88%
360	0%	29-May-24	16%	360	0%
360	0%	29-May-24	16%	360	0%
1099	162%	28-Aug-24	72%	1431	241%
810	0%	8-Oct-24	46%	810	0%
970	116%	1-May-24	83%	1641	265%
2626	1303%	31-Jan-24	93%	2891	1395%
1956	2497%	30-Dec-23	91%	1794	2872%
1073	347%	2-Jan-24	86%	1073	347%
240	0%	20-Jan-24	28%	240	0%
1567	191%	30-Mar-24	84%	1567	198%
1337	395%	30-Sep-23	97%	1793	560%
616	47%	30-Mar-24	76%	1044	146%
1320	340%	28-Feb-24	80%	1501	400%
631	79%	27-Jan-24	81%	965	166%
929	72%	26-Apr-24	74%	1054	96%
1586	252%	17-Jul-24	78%	1586	252%
780	117%	30-May-24	74%	1170	225%
240	0%	15-Jan-24	69%	544	127%
540	0%	16-Jul-24	56%	800	48%
360	0%	10-Jul-24	4%	360	0%
760	0%	5-Sep-24	61%	1019	36%
1250	178%	29-Feb-24	87%	1607	357%
1279	183%	30-Mar-24	86%	1801	266%
360	0%	1-Jul-24	52%	701	95%
416	131%	30-Jun-24	53%	721	301%
300	0%	2-Sep-24	40%	666	122%
510	70%	27-Aug-23	91%	300	0%
382	156%	19-Jan-24	67%	623	246%
1260	0%	1-Jan-26	30%	1260	0%

835	41%	22-Jan-24	75%	698	85%
810	0%	4-Nov-25	-2%	810	0%
150	0%	31-Jan-24	80%	465	210%
540	0%	2-Dec-23	78%	570	6%
378	-110%	31-Jan-24	73%	680	78%
660	0%	30-Apr-24	58%	660	0%
240	0%	26-Dec-23	38%	240	0%
540	0%	9-Jun-25	-28%	540	0%
360	0%	11-Dec-24	-30%	360	0%
360	0%	11-Dec-24	-30%	360	0%
420	75%	12-Mar-24	58%	541	125%
720	0%	27-Sep-25	-10%	720	0%
480	0%	3-Oct-24	-10%	480	0%
900	0%	19-Mar-26	-7%	900	0%
600	0%	11-Apr-25	-4%	600	0%
420	0%	13-Oct-24	-4%	420	0%
900	0%	2-Feb-26	-2%	900	0%
270	0%	11-Apr-24	5%	270	0%
240	0%	25-May-24	-25%	240	0%
300	0%	5-Oct-24	-44%	300	0%
240	0%	7-May-24	-18%	240	0%
271	0%	14-Sep-24	-62%	271	0%
1050	151%	21-Dec-23	84%	853	113%
540	0%	8-Apr-25	-14%	540	0%
450	0%	2-Aug-24	62%	767	70%
720	0%	9-Jun-24	66%	720	0%
800	0%	9-Aug-24	37%	800	0%
540	0%	22-Jan-24	68%	540	0%
422	0%	30-Apr-24	59%	675	60%
1102	84%	28-Aug-24	64%	1102	84%
639	78%	31-Jul-24	57%	862	139%
541	80%	1-May-24	59%	679	126%
362	101%	11-Mar-24	71%	764	324%
150	0%	20-Mar-24	-56%	150	0%
152	60%	20-Nov-23	6%	120	0%
377	5%	4-Sep-24	-7%	377	5%

300	0%	13-Apr-24	14%	300	0%
271	0%	30-Jun-24	48%	651	141%
240	0%	24-Dec-24	33%	770	221%
270	0%	16-Feb-24	26%	270	0%
270	0%	8-Aug-24	40%	690	156%
307	32%	9-Oct-23	80%	307	32%
295	0%	17-Feb-24	32%	295	0%
360	0%	13-Dec-23	62%	360	0%
254	1%	30-Sep-23	84%	377	49%
270	0%	10-Mar-24	17%	270	0%
197	0%	31-Jan-24	27%	349	94%
490	07%	27-Jan-24	64%	490	84%
448	0%	20-Mar-24	48%	448	0%
270	0%	9-Jun-24	50%	630	133%
184	0%	20-Dec-23	28%	108	8%
270	0%	15-Dec-23	70%	453	68%
180	0%	3-Jan-24	25%	210	17%
270	0%	28-Feb-24	60%	528	96%
180	0%	12-Jan-24	8%	180	0%
270	0%	15-Jun-24	50%	636	136%
296	23%	10-Mar-24	51%	456	90%
270	0%	15-May-24	52%	604	124%
271	0%	12-Mar-24	48%	540	100%
1025	163%	30-Aug-23	87%	1123	188%
696	270%	30-Dec-23	84%	928	413%
270	0%	30-Sep-23	84%	376	99%
180	0%	30-Dec-23	78%	708	292%
269	0%	14-Jul-24	47%	693	146%
803	233%	6-Mar-24	62%	1264	400%
461	150%	30-Sep-23	83%	637	362%
270	0%	31-Jan-24	63%	498	84%
270	0%	31-Aug-23	91%	345	28%
270	0%	31-Jan-24	63%	498	84%
274	1%	30-Sep-23	84%	377	40%
270	0%	30-Mar-24	55%	550	104%
270	0%	30-Mar-24	55%	550	104%
270	0%	30-Sep-23	83%	368	76%
300	0%	22-Apr-24	52%	559	86%
270	0%	8-Apr-24	63%	538	99%
540	100%	9-Apr-24	63%	540	100%
270	0%	2-Dec-23	70%	468	91%
1819	909%	30-Sep-23	97%	2187	1199%
270	0%	22-Jun-24	40%	605	132%

270	0%	28-Feb-24	57%	490	81%
270	0%	31-Jan-24	60%	458	70%
270	0%	12-Aug-23	58%	270	0%
270	0%	31-Jan-24	58%	443	64%
270	0%	18-Aug-23	53%	270	0%
270	0%	3-Apr-24	89%	490	81%
271	0%	3-Jul-24	42%	581	115%
270	0%	31-Jan-24	57%	427	66%
270	0%	31-Jan-24	55%	413	53%
270	0%	26-Aug-24	38%	635	135%
270	0%	31-Jan-24	57%	427	66%
450	67%	22-Mar-24	68%	450	67%
270	0%	30-Mar-24	45%	443	64%
600	0%	9-Aug-24	37%	600	0%
270	0%	9-Oct-23	74%	270	0%
277	102%	30-Jan-25	25%	732	434%
270	0%	2-Sep-24	28%	553	199%
270	0%	24-Nov-23	67%	270	0%
270	0%	12-Sep-24	24%	540	100%
270	0%	16-Feb-24	20%	270	0%
268	0%	8-Mar-24	17%	268	0%
349	16%	18-May-24	16%	349	16%
240	0%	30-Jan-24	23%	240	0%
720	50%	31-Jan-24	80%	934	95%
401	34%	11-Sep-23	90%	401	34%
1437	219%	31-Jul-24	81%	1889	320%

2,535	180%
76,876	50%
74,351	45%

6.2 Safety KPIs

Category	KPI	FP Target	Target Last Revised Date	Recommended Target	Target Year	Reporting Unit	Source	Reporting Frequency	Last Date Reported	Next Expected Update	Actual	Spread Actual v. Target	Reporting Period	Comments
Safety	# of road fatalities per 100M VMT	1.85		<1.968	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	2.174		2016-2020	I recommend using the 5-Yrs Moving Average to discard outliers
	# of road serious injuries per 100M VMT	<31.7		<3.787	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	4.090		2016-2020	
Asset Quality	% of Interstate Pavement in Good condition	>2%		>5%	2022	Past two Yr Performance	TAMP Team	Annually	23-Aug	TBD	19.5%		2021	The FP targets are based on the TAMP for 2028 as the Target Year. The reporting is based on two years performance. The recommended Target is for 2022.
	% of Interstate Pavement in Poor condition	<5%		<14%	2022	Past two Yr Performance	TAMP Team	Annually	23-Aug	TBD	9.1%		2021	
	% of Non-interstate NHS Pavement in Good condition	>2%		>2%	2022	Past two Yr Performance	TAMP Team	Annually	23-Aug	TBD	4.3%		2021	
	% of Non-interstate NHS Pavement in Poor Condition	<20%		<20%	2022	Past two Yr Performance	TAMP Team	Annually	23-Aug	TBD	8.2%		2021	
	% of NHS bridges in Good condition	>10%		>10%	2022	Past two Yr Performance	TAMP Team	Annually	23-Aug	TBD	17.4%		2021	
	% of NHS bridges in Poor condition	<10%		<10%	2022	Past two Yr Performance	TAMP Team	Annually	23-Aug	TBD	8.0%		2021	
Congestion	\$ of congestion cost per customer	\$1,045												Await for the TTI Urban Mobility Report & INRIX Global Traffic Scorecard. Based on corridors with active TIMS
	Travel time index	1.23												
	Mins for incident response	<15 mins		<15 mins	2024	Monthly Performance	TIM Team	Monthly	23-Dec	24-Jan	0.9		23-Dec	

\* We anticipate that the KPIs in rows 3-10 will be updated by next month's reporting.

Serious Injury Rate		
2015	28.851	5-Yrs Moving Average
2016	29.300	
2017	20.150	
2018	27.180	
2019	36.610	
	<b>28.418</b>	

Fatality Rate		
2015	2.130	5-yr Moving Average
2016	1.920	
2017	1.930	
2018	1.950	
2019	1.968	
	<b>1.9796</b>	











