

# Financial Oversight Management Board for Puerto Rico

## PRHTA Reporting July 2024

### Contents

Tab 1.1	Main B2A report
Tab 1.2	Additional B2A info
Tab 2.1	Weekly Liquidity Data
Tab 2.1a	Monthly Liquidity Data
Tab 2.2	Bank balance data
Tab 2.3a	Capex hard costs
Tab 2.3b	Capex soft costs
Tab 2.4	Discretionary funds tracker
Tab 2.5	P3 Tracking
Tab 3.1a	Fiscal measure data
Tab 3.1b	Fiscal measure timeline
Tab 3.3	Traffic and ridership data
Tab 4.1	Headcount data
Tab 5.1	FHWA MOU data
Tab 6.1	Construction KPIs
Tab 6.1a	Pre Construction data
Tab 6.1b	CIP data
Tab 6.2	Safety KPIs
Tab 7.1	Main B2A (Actuals)
Tab 7.1b	Main B2A (Obligations)
Tab 7.2	Additional B2A (Actuals)

1.1 Main B2A report													
	In \$ Thousands	Budget 12.8.23	Budget YTD	Actuals YTD	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Root cause of variance	Potential corrective action(s)	Owner(s) of corrective action(s)
	Toll fare revenue	\$ 56,868	\$ 56,899	\$ 78,591	\$ 18,095	32%	\$ (3,723)	\$ (1,999)	\$ 1,724	-46%			
	Toll fine revenues	\$ 5,059	\$ 3,340	\$ 9,240	\$ -	0%	\$ -	\$ -	\$ -	0%			
	Transit Revenue	\$ 5,165	\$ 5,165	\$ 3,035	\$ (2,130)	-41%	\$ 520	\$ -	\$ (520)	-100%			
	Operating FTA funds	\$ 34,000	\$ 34,000	\$ 28,345	\$ (5,655)	-17%	\$ 4,251	\$ 4,749	\$ 498	12%			
	Other operating income	\$ 77,903	\$ 77,903	\$ 74,060	\$ (3,843)	-5%	\$ 33,303	\$ 6,083	\$ (27,220)	-82%			
	Operating Commonwealth Transfer	\$ 139,564	\$ 139,564	\$ 139,564	\$ -	0%	\$ 12,614	\$ 12,614	\$ -	0%			
\$ 1	<b>Total Operating Revenues</b>	<b>\$ 318,557</b>	<b>\$ 318,471</b>	<b>\$ 324,938</b>	<b>\$ 6,467</b>	<b>2%</b>	<b>\$ 46,965</b>	<b>\$ 21,447</b>	<b>\$ (25,518)</b>	<b>-54%</b>			
	Commonwealth CapEx funds	\$ 186,743	\$ 186,743	\$ 196,693	\$ 9,950	5%	\$ 7,249	\$ 3,514	\$ (3,735)	-52%			
	Federal CapEx funds	\$ 265,518	\$ 265,518	\$ 186,076	\$ (79,442)	-30%	\$ 30,867	\$ 12,756	\$ (18,111)	-59%			
\$ -	<b>Total Capital Revenues</b>	<b>\$ 452,261</b>	<b>\$ 452,261</b>	<b>\$ 382,769</b>	<b>\$ (69,492)</b>	<b>-15%</b>	<b>\$ 38,116</b>	<b>\$ -</b>	<b>\$ (21,846)</b>	<b>-57%</b>			

Budget Month - DO NOT REMOVE LINE  
Actuals Month - DO NOT REMOVE LINE

7.2 Additional B2A Info (Actual)

In \$ Thousands	Budget 12.8.23	Budget YTD	YTD Actuals	Variance (\$)	Variance (%)	Monthly Budget	Monthly Actuals	Variance (\$)	Variance (%)	Methodology of Monthly Budget Projections
PR-20 revenue	\$ 1,418	\$ -	\$ 1,286	\$ 1,286	0%	\$ -	\$ -	\$ -	0%	Actuals. There should be no revenues after December.
PR-52 revenue	\$ 34,525	\$ -	\$ 31,511	\$ 31,511	0%	\$ -	\$ -	\$ -	0%	Actuals. There should be no revenues after December.
PR-53 revenue	\$ 8,293	\$ -	\$ 7,622	\$ 7,622	0%	\$ -	\$ -	\$ -	0%	Actuals. There should be no revenues after December.
PR-66 revenue	\$ 16,026	\$ -	\$ 13,995	\$ 13,995	0%	\$ -	\$ -	\$ -	0%	Actuals. There should be no revenues after December.
Off-period V-tolls	\$ 13,136	\$ -	\$ 29,764	\$ 29,764	0%	\$ -	\$ -	\$ -	0%	Actuals. There should be no revenues after December.
<b>Total fare revenue from existing toll rates</b>	<b>\$ 73,398</b>	<b>\$ -</b>	<b>\$ 84,178</b>	<b>\$ 84,178</b>	<b>0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	
Rentals / leases (non-TU related)	\$ 1,449	\$ 798	\$ 1,319	\$ 521	65%	\$ 133	\$ 112	\$ (21)	-16%	Six Months actuals; then straightline
Real estate sales	\$ 1,200	\$ -	\$ 1,200	\$ 1,200	0%	\$ -	\$ -	\$ -	0%	Six Months actuals; then straightline
American Rescue Plan Act ("ARPA") Reimbursement	\$ 49,284	\$ 30,124	\$ 19,160	\$ (10,964)	-36%	\$ 30,124	\$ -	\$ (30,124)	-100%	End of Year
FEMA Property Reconstruction	\$ 13,406	\$ 13,368	\$ 337	\$ (13,031)	-97%	\$ 2,228	\$ 5	\$ (2,223)	-100%	Six Months actuals; then straightline
Other sources (non-TU related)	\$ 12,564	\$ 4,910	\$ 52,044	\$ 47,134	960%	\$ 818	\$ 5,966	\$ 5,148	629%	Six Months actuals; then straightline
<b>Total Other operating income</b>	<b>\$ 77,903</b>	<b>\$ 49,200</b>	<b>\$ 74,060</b>	<b>\$ 24,859</b>	<b>891%</b>	<b>\$ 33,303</b>	<b>\$ 6,083</b>	<b>\$ (27,220)</b>	<b>413%</b>	
PayGo contributions	\$ 36,804	\$ 19,158	\$ 32,153	\$ 12,995	68%	\$ 4,098	\$ -	\$ (4,098)	-100%	\$3.012M monthly; trueup in June.
<b>Total Pension contributions</b>	<b>\$ 36,804</b>	<b>\$ 19,158</b>	<b>\$ 32,153</b>	<b>\$ 12,995</b>	<b>68%</b>	<b>\$ 4,098</b>	<b>\$ -</b>	<b>\$ (4,098)</b>	<b>-100%</b>	
Audit and financial services	\$ 1,235	\$ 677	\$ 1,231	\$ 554	82%	\$ 113	\$ 69	\$ (44)	-39%	Six Months actuals; then straightline
Legal services	\$ 1,030	\$ 737	\$ 1,024	\$ 287	39%	\$ 123	\$ 151	\$ 28	23%	Six Months actuals; then straightline
Other professional services	\$ 6,416	\$ 5,499	\$ 5,349	\$ (150)	-3%	\$ 917	\$ 1,500	\$ 583	64%	Six Months actuals; then straightline
<b>Total Non-Title III professional fees</b>	<b>\$ 8,681</b>	<b>\$ 6,913</b>	<b>\$ 7,604</b>	<b>\$ 691</b>	<b>-3%</b>	<b>\$ 1,152</b>	<b>\$ 1,720</b>	<b>\$ 568</b>	<b>64%</b>	
Security costs	\$ 1,116	\$ 542	\$ 770	\$ 228	42%	\$ 90	\$ 44	\$ (46)	-51%	Six Months actuals; then straightline
Repairs & maintenance	\$ 7,086	\$ 2,394	\$ 7,086	\$ 4,692	196%	\$ 399	\$ 236	\$ (163)	-41%	Six Months actuals; then straightline
Other costs	\$ 4,093	\$ 811	\$ 3,800	\$ 2,989	369%	\$ 135	\$ 481	\$ 346	256%	Six Months actuals; then straightline
<b>Total Other toll highway administration &amp; maintenance costs</b>	<b>\$ 12,295</b>	<b>\$ 3,747</b>	<b>\$ 11,656</b>	<b>\$ 7,909</b>	<b>369%</b>	<b>\$ 625</b>	<b>\$ 761</b>	<b>\$ 137</b>	<b>256%</b>	
Rents & leases	\$ 1,246	\$ -	\$ -	\$ -	0%	\$ 95	\$ 113	\$ 18	19%	Amount: FY22 + FY23 Average; Monthly targets Six Months actuals; then straightline
Insurance	\$ 939	\$ 190	\$ 749	\$ 559	294%	\$ -	\$ -	\$ -	0%	Amount: FY23 Actual; Monthly target: seasonality.
Utility payments (excluding electricity and water supply)	\$ 392	\$ 234	\$ 692	\$ 458	196%	\$ 39	\$ 216	\$ 177	454%	Amount: FY22 + FY23 Average; Monthly targets Six Months actuals; then straightline
Security costs	\$ 720	\$ 364	\$ 774	\$ 411	113%	\$ 61	\$ 79	\$ 18	30%	Amount: FY22 + FY23 Average; Monthly targets Six Months actuals; then straightline
Transportation expenses	\$ 262	\$ 214	\$ 104	\$ (110)	-51%	\$ 36	\$ 10	\$ (26)	-72%	Amount: FY22 + FY23 Average; Monthly targets Six Months actuals; then straightline
Purchased goods & equipment	\$ 1,260	\$ 723	\$ 1,260	\$ 538	74%	\$ 120	\$ 112	\$ (8)	-7%	Amount: FY22 + FY23 Average; Monthly targets Six Months actuals; then straightline
Other costs	\$ 6,715	\$ 5,472	\$ 4,450	\$ (1,022)	-19%	\$ 912	\$ 799	\$ (113)	-12%	Six Months actuals; then straightline
<b>Total Other expenses (within Other operating expenses)</b>	<b>\$ 11,532</b>	<b>\$ 7,196</b>	<b>\$ 8,029</b>	<b>\$ 834</b>	<b>-19%</b>	<b>\$ 1,262</b>	<b>\$ 1,329</b>	<b>\$ 67</b>	<b>-12%</b>	



55	Total Disbursements	\$1,334	\$7,969	\$15,400	\$4,582	\$14,482	\$10,626	\$16,975	\$3,403	\$5,268	\$17,936	\$10,952	\$15,738	\$15,193	\$7,751	\$9,036	\$9,349	\$11,145	\$5,834	\$14,770	\$6,225	\$11,076	\$6,735	\$17,217	\$10,895	\$29,752	\$24,958	\$11,268	\$9,009	\$14,139	\$8,356	\$12,380	\$9,913	\$7,538	\$29,266	\$8,539			
56	Net Cash Flow	\$7,255	\$5,227	(\$12,774)	(\$1,559)	\$17,237	\$261	(\$16,623)	\$7,843	\$19,520	\$2,443	(\$6,774)	\$3,757	(\$7,739)	\$9,578	(\$8,917)	\$970	(\$9,006)	\$20,313	\$489	(\$1,467)	(\$9,058)	\$5,908	(\$2,425)	(\$1,203)	(\$5,184)	(\$16,002)	\$2,561	(\$3,876)	(\$10,193)	(\$765)	\$8,690	\$7,604	\$6,878	(\$23,732)	\$3,271			
<b>Unrestricted Bank Cash Balance Roll-Forward</b>																																							
57	Beginning Cash Balance	200,289	207,450	212,661	199,905	198,339	210,531	\$212,652	\$199,077	204,922	\$226,100	\$228,924	\$222,093	222,022	\$214,363	\$223,870	\$214,932	215,972	\$206,788	\$225,331	\$225,816	\$224,452	215,400	\$221,382	\$218,840	\$1,459,258	1,456,157	\$1,440,149	\$1,442,280	\$1,426,395	\$1,416,202	1,415,596	\$1,424,106	\$1,431,607	\$1,438,486	1,414,723			
58	Net Cash Flow	7,255	5,227	(12,774)	(1,559)	17,237	261	(16,623)	7,843	19,520	2,443	(6,774)	3,757	(7,739)	9,578	(8,917)	970	(9,006)	20,313	489	(1,467)	(9,058)	5,908	(2,425)	(1,203)	(5,184)	(16,002)	2,561	(3,876)	(10,193)	(765)	8,690	7,604	6,878	(23,732)	3,271			
59	Transfer Between Accounts (Capex to O)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
60	Transfer Between Accounts (Outstanding)	-	-	1	10	(4,994)	1,856	3,139	(2,000)	1,644	356	-	-	-	-	-	-	-	-	-	-	-	-	-	(2,000)	2,000	-	-	-	-	-	-	-	-	-	-			
61	Return of Funds / Reconciliation Item	-	-	-	-	-	-	-	-	-	1	-	-	-	1	-	99	165	-	-	-	-	-	-	2	83	-	-	-	-	-	-	0	30	2	-	94		
62	Other Inflows (Refer to Note A below)	8	-	18	-	4	11	-	797	190	168	-	11	826	45	9	2,231	2,943	-	5	1,995	6	80	201	1,245,203	2,047	80	9	-	-	180	6	30	2	-	94			
63	Other Outflows (Refer to Note B below)	(102)	(16)	(1)	(17)	(55)	(7)	(91)	(795)	(175)	(145)	(57)	(3,838)	(746)	(117)	(30)	(2,259)	(3,286)	(1,829)	(9)	(1,974)	(1)	(7)	(318)	(1,584)	(2,047)	(86)	(439)	(12,009)	-	(21)	(186)	(134)	(1)	(31)	(270)			
64	Ending Bank Cash Balance	\$207,450	\$212,661	\$199,905	\$198,339	\$210,531	\$212,652	\$199,077	\$204,922	\$226,100	\$228,924	\$222,093	\$222,022	\$214,363	\$223,870	\$214,932	\$215,972	\$206,788	\$225,331	\$225,816	\$224,452	\$215,400	\$221,382	\$218,840	\$1,459,258	\$1,456,157	\$1,440,149	\$1,442,280	\$1,426,395	\$1,416,202	\$1,415,596	\$1,424,106	\$1,431,607	\$1,438,486	\$1,414,723	\$1,417,818			
<b>Outstanding Checks Roll-Forward</b>																																							
65	Beginning Outstanding Check Balance	(986)	(980)	(825)	(1,280)	(1,435)	(1,254)	(\$1,385)	(\$1,423)	(1,439)	(\$1,374)	(\$1,174)	(\$1,304)	(1,204)	(\$1,197)	(\$790)	(\$1,331)	(1,439)	(\$1,441)	(\$1,444)	(\$1,433)	(\$1,561)	(1,561)	(\$1,538)	(\$1,484)	(\$1,486)	(1,434)	(\$1,528)	(\$1,524)	(\$115)	(\$1,258)	(403)	(\$1,049)	\$154	(\$411)	(597)			
66	(+) Checks Issued	7	157	4	-	180	53	26	25	67	203	1	151	11	411	7	15	-	-	13	1	-	23	57	49	96	-	7	1,471	-	860	-	1,203	3	-	48			
67	(-) Checks Cleared / Cancelled	(1)	(2)	(495)	(155)	1	(184)	(64)	(41)	(2)	(3)	(131)	(51)	14	(4)	(548)	(123)	(2)	(3)	(2)	(129)	-	-	(3)	(51)	(44)	(94)	(3)	(62)	(1,143)	(5)	(646)	-	(568)	(186)	(312)			
68	Ending Outstanding Check Balance	(\$980)	(\$825)	(\$1,280)	(\$1,435)	(\$1,254)	(\$1,385)	(\$1,423)	(\$1,439)	(\$1,374)	(\$1,174)	(\$1,304)	(\$1,204)	(\$1,197)	(\$790)	(\$1,331)	(\$1,439)	(\$1,441)	(\$1,444)	(\$1,433)	(\$1,561)	(\$1,561)	(\$1,538)	(\$1,484)	(\$1,486)	(\$1,434)	(\$1,528)	(\$1,515)	(\$1,258)	(\$403)	(\$1,049)	\$154	(\$411)	(\$597)	(\$860)				
69	Ending Book Cash Balance	\$208,430	\$213,486	\$201,185	\$199,774	\$211,785	\$214,037	\$200,500	\$206,361	\$227,475	\$230,098	\$223,397	\$223,226	\$215,500	\$224,660	\$216,263	\$217,411	\$208,229	\$226,775	\$227,249	\$226,013	\$216,961	\$222,920	\$220,324	\$1,460,745	\$1,457,592	\$1,441,678	\$1,443,805	\$1,426,511	\$1,417,461	\$1,416,000	\$1,425,156	\$1,431,453	\$1,438,897	\$1,415,320	\$1,418,678			
70	Ending Book Cash Balance per WebCash :	\$208,382	\$213,384	\$201,225	\$199,882	\$211,801	\$214,090	\$200,580	\$206,462	\$227,478	\$230,166	\$223,471	\$223,309	\$215,598	\$224,723	\$216,320	\$217,510	\$208,289	\$226,824	\$227,319	\$226,114	\$216,998	\$222,976	\$220,403	\$1,460,847	\$1,457,629	\$1,441,717	\$1,443,834	\$1,426,509	\$1,417,531	\$1,416,053	\$1,425,204	\$1,431,502	\$1,438,949	\$1,415,357	\$1,418,681			
71	Difference	\$48	\$102	(\$40)	(\$109)	(\$16)	(\$53)	(\$80)	(\$101)	(\$3)	(\$69)	(\$74)	(\$83)	(\$36)	(\$49)	(\$69)	(\$101)	(\$36)	(\$59)	(\$78)	(\$103)	(\$37)	(\$39)	(\$29)	\$2	(\$70)	(\$53)	(\$49)	(\$49)	(\$52)	(\$36)	\$18							

**Footnotes:**

- A Line used to register transfers between bank accounts or passthrough funds.
- B Line used to register transfers between bank accounts or passthrough funds.
- C These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).



\$11,583	\$11,049	\$6,662	\$15,309	\$9,811	\$16,520	\$9,451	\$2,478	\$18,168	\$15,562	\$12,928	\$13,676	\$10,628	\$7,112	\$16,554	\$7,797	\$11,068	\$611,365
\$5,383	(\$6,555)	\$3,692	(\$8,131)	\$9,041	(\$5,314)	(\$254)	\$4,735	\$3,141	(\$5,082)	(\$12,848)	(\$9,450)	\$1,400	\$5,713	(\$3,693)	(\$1,561)	(\$4,180)	(\$31,455)
\$1,417,818	\$1,423,647	\$1,417,488	1,421,149	\$1,413,018	\$1,420,374	\$1,414,707	1,414,308	\$1,419,187	\$1,422,301	\$1,417,227	\$1,404,384	1,396,145	\$1,396,511	\$1,399,799	\$1,398,114	1,394,139	\$200,289
5,383	(6,555)	3,692	(8,131)	9,041	(5,314)	(254)	4,735	3,141	(5,082)	(12,848)	(9,450)	1,400	5,713	(3,693)	(1,561)	(4,180)	(31,455)
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	-	(2,000)	2,000	-	-	12
552	401	-	-	-	-	-	254	-	-	-	281	8	-	-	-	-	1,931
4	35	22	5	170	150	6	-	10	15	5	45	-	82	20	199	3	1,258,029
(110)	(40)	(53)	(5)	(1,855)	(503)	(151)	(110)	(37)	(7)	-	(115)	(42)	(507)	(12)	(2,613)	(8,030)	(46,874)
<b>\$1,423,647</b>	<b>\$1,417,488</b>	<b>\$1,421,149</b>	<b>\$1,413,018</b>	<b>\$1,420,374</b>	<b>\$1,414,707</b>	<b>\$1,414,308</b>	<b>\$1,419,187</b>	<b>\$1,422,301</b>	<b>\$1,417,227</b>	<b>\$1,404,384</b>	<b>\$1,396,145</b>	<b>\$1,396,511</b>	<b>\$1,399,799</b>	<b>\$1,398,114</b>	<b>\$1,394,139</b>	<b>\$1,381,032</b>	<b>\$1,381,932</b>
(\$860)	(\$878)	(\$890)	(913)	\$2,272	(\$207)	\$18	464	\$1,555	\$4,040	\$3,684	\$2,706	2,107	\$2,483	\$1,635	\$1,085	(123)	51
30	1	2	3,185	13	231	597	1,179	2,486	6	564	-	1,201	2	16	39	191	
(48)	(13)	(25)	-	(2,491)	(6)	(151)	(88)	(1)	(362)	(1,542)	(599)	(825)	(850)	(566)	(1,247)	(17)	
<b>(\$878)</b>	<b>(\$890)</b>	<b>(\$913)</b>	<b>\$2,272</b>	<b>(\$207)</b>	<b>\$18</b>	<b>\$464</b>	<b>\$1,555</b>	<b>\$4,040</b>	<b>\$3,684</b>	<b>\$2,706</b>	<b>\$2,107</b>	<b>\$2,483</b>	<b>\$1,635</b>	<b>\$1,085</b>	<b>(\$123)</b>	<b>\$51</b>	<b>\$51</b>
\$1,424,525	\$1,418,378	\$1,422,062	\$1,410,746	\$1,420,581	\$1,414,689	\$1,413,844	\$1,417,632	\$1,418,261	\$1,415,543	\$1,401,678	\$1,393,038	\$1,394,028	\$1,398,164	\$1,397,029	\$1,394,262	\$1,381,881	\$1,381,881
\$1,424,549	\$1,418,395	\$1,422,079	\$1,410,675	\$1,420,606	\$1,414,716	\$1,413,897	\$1,417,651	\$1,418,185	\$1,415,551	\$1,401,670	\$1,393,034	\$1,393,932	\$1,398,139	\$1,397,039	\$1,394,300	\$1,381,863	
(\$24)	(\$16)	(\$17)	\$71	(\$25)	(\$27)	(\$53)	(\$19)	\$76	(\$8)	\$8	\$4	\$96	\$25	(\$10)	(\$39)	\$18	







Bank Name	Account Name	Account Number	GL Account #	Account description (e.g., fund uses)	Account classification (Operating / Capital)	Cash balance at beginning of first week of month (\$000s)	Cash flow (\$000s)	Cash balance at end of last week of month (\$000s)
Oriental	Construction	1960269874	111001	Main operating account	Operating	5,826,320		1,395,766
Oriental	General	1960269574	111002	ZBA Account - Operational	Operating	-		-
Oriental	Deposit Law 30 & 31	3225252489	111155	Deposit Law 30 & 31	Operating	1,206,444,960		1,195,410,461
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Operating	2		1,294,347
Firstbank	Autoridad de Carreteras	3004992473	111156	FHGV	CAPEX	7,748,837		7,747,777
Firstbank	Autoridad de Carreteras	3004997726	111157	Abriendo Caminos - Varios Proyectos	CAPEX	56,068,189		56,057,968
Firstbank	Autoridad de Carreteras	3005023768	111158	OPEX Reserve	Operating	53,512,609		53,506,314
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	Operating	102,837		612,663
BPPR	Nominas	020-835353	111011	Payroll account	Operating	514,655		1,295,402
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	CAPEX	1,295,900		90,052
BPPR	PRHWA Backup	030-020220	111058	PRHWA Backup	Operating	0		2,540,677
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210	111108	Fondos Restrictos - BPPR (PEAJE)	CAPEX	42,095,300		42,095,300
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	Operating	41,747		61,733
BPPR	Multas Autoexpreso	020-011520	111020	Collections from fines used to paydown GILA overdue A/P	Operating	326,053		326,053
BPPR	ACT FONDOS CDBG	030-250587	111109	ACT FONDOS CDBG	Operating	31,765		31,765
BPPR	FEMA Emergencia Huracan Maria	030-086671	111110	Federal Fund FEMA	Operating	10,822,004		8,285,830
BPPR	Peaje electronico	020-010303	111018	Toll collection account	A/Reserve	5,000		5,000
BPPR	Consolidated Escrow	030-826411	Not in GL	Distributes funds to Metropistas and to toll collection account (5116)	A/Reserve	24,741,435		22,813,908
BPPR	ILR	030-826438	Not in GL	Toll collection account. Balance in excess of \$5,000 transferred to escrow account	A/Reserve	5,000		5,000
BPPR	CUST ACCT PRHTA METRPISTA	030-106842	Not in GL	FUNDS FOR METROPISTA	A/Reserve	313,756		236,119
JP Morgan	Debt	400-452944	Not in GL	Trust Account	A			
BPPR	ARPA	030-269512	Pending	Fondos ARPA	CAPEX	11,588,013		11,166,551
BPPR	PR TOLLROADS LLC SUBACCOUNT	75-0294-05-0	Not in GL	Escrow	A/Reserve	33,439,113		34,188,470
BPPR	NEW ESCROW ACCOUNT	75-0294-01-9	111120	Escrow	A/Reserve	1,636,331		1,526,109
BPPR	METROPISTAS ESCROW SUB ACCOUNT	75-0294-02-7	111121	Escrow	A/Reserve	33,511,575		35,269,794
BPPR	APR ESCROW SUBACCOUNT	75-0294-03-5	111122	Escrow	A/Reserve	762,817		4,037,121
BPPR	MUN OF GUAYNABO ESCROW SUBACCOU	75-0294-04-3	111123	Escrow	A/Reserve	250,000		250,000
BPPR	NEW ESCROW ACCOUNT	75-0174-01-3	111124	Escrow	A/Reserve	-		-
BONY	Escrow	43747684400	Closed	Debt Service	A	-		-
BONY	PRHTA 22 COI FUND	437477	122021	Debt Service	A	-		-
BONY	PRHTA 22 TOLLS REC FUND	437476	122020	Debt Service	A	-		-
BONY	PRHTA 22 TRUSTEE EXP FUND	437460	112023	Debt Service	A	-		-
BONY	PRHTA HTA 22 DSF INTEREST	437464	112026	Debt Service	A	-		-
BONY	PRHTA HTA 22 DSF PRINCIPAL	437466	112027	Debt Service	A	-		-
BONY	PRHTA OPER RES FED	437454	112021	Debt Service	A	-		-
BONY	PHRTA HTA 22 RENEW REPLACE FD	437456	112022	Debt Service	A	-		-
BONY	PHRTA HTA 22 SUBORD IND FD	437461	112024	Debt Service	A	-		-
BONY	PHRTA HTA 22 GENERAL RES FD	434462	112025	Debt Service	A	-		-
BONY	PHRTA HTA 22 ARBITRAGE REBATE	437991	122028	Debt Service	A	-		-

2.3a Capex Hard Costs												
Capex modified accrual expenses - Budget												
Construction Hard Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Hard Cost												
Non Federal Hard Cost (OTHER/State)												
Non Federal Hard Cost (Abriendo Caminos)												
FHWA Emergencia												
FEMA												
LOCAL												
CDBG												
Discretionary funds (including P3)												
Toll optimization CIP												
<b>Total</b>	-	-	-	-	-	-	-	-	-	-	-	-

2.3a Capex Hard Costs												
Capex modified accrual expenses - Actuals												
Construction Hard Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Hard Cost	\$ -	\$ 6,158,046	\$ 10,403,298	\$ 5,431,265	\$ 10,380,852	\$ 11,048,178	\$ 14,409,847	\$ 9,788,608	\$ 9,333,901	\$ 15,836,483	\$ 12,208,190	\$ 15,223,303
Non Federal Hard Cost (OTHER/State)	\$ -	\$ 415,314	\$ 2,197,075	\$ 4,448,331	\$ -	\$ 1,136,491	\$ 638,926	\$ 1,377,095	\$ 795,476	\$ 2,854,278	\$ 793,919	\$ 4,996,642
Non Federal Hard Cost (Abriendo Caminos)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15	\$ 110	\$ -	\$ -	\$ 28,814	\$ -	\$ -
FHWA Emergencia	\$ 2,983,261	\$ 6,340,337	\$ 7,241,735	\$ 6,232,420	\$ 6,895,254	\$ 10,895,483	\$ 9,938,216	\$ 7,525,037	\$ 7,898,398	\$ 7,465,325	\$ 7,122,238	\$ 12,558,578
FEMA	\$ -	\$ 49,426	\$ 19,123	\$ 340,538	\$ 69,727	\$ 120,591	\$ 61,717	\$ 61,777	\$ 1,764,927	\$ 165,603	\$ 93,949	\$ 410,946
CDBG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ARPA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PR Trust Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LOCAL	\$ -	\$ -	\$ 191,100	\$ 223,598	\$ 124,707	\$ 550,230	\$ -	\$ -	\$ 226,971	\$ 268,466	\$ -	\$ 300,164.71
Discretionary funds (including P3)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Toll optimization CIP	\$ 118,500	\$ -	\$ -	\$ -	\$ 193,095	\$ 5,699,198	\$ -	\$ 153,750	\$ 1,867,183	\$ 3,808,781	\$ 1,328,188	\$ 1,989,390
<b>Total</b>	\$ 3,101,761	\$ 12,963,124	\$ 20,052,330	\$ 16,676,152	\$ 17,663,634	\$ 29,450,186	\$ 25,048,817	\$ 18,906,267	\$ 21,886,857	\$ 30,427,751	\$ 21,546,484	\$ 35,479,024

2.3b Capex Soft Costs												
Capex modified accrual expenses - Budget												
Construction Soft Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Soft Cost												
FHWA Hard Cost												
Non Federal Hard Cost (OTHER/State)												
Non Federal Hard Cost (Abriendo Caminos)												
FHWA Emergencia												
FEMA												
CDBG												
ARPA												
PR Trust Fund												
LOCAL												
Discretionary funds (including P3)												
Toll optimization CIP												
<b>Total</b>	-	-	-	-	-	-	-	-	-	-	-	-

2.3b Capex Soft Costs												
Capex modified accrual expenses - Actuals												
Construction Soft Costs												
	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24
FHWA Hard Cost	\$ 11,082	\$ 1,297,607	\$ 2,536,859	\$ 3,478,488	\$ 2,339,762	\$ 2,174,182	\$ 3,302,289	\$ 3,349,434	\$ 2,032,386	\$ 152,310	\$ 4,812,845	\$ 2,750,689
Non Federal Hard Cost (OTHER/State)	\$ 178,704	\$ 1,613,525	\$ 2,377,746	\$ 5,259,471	\$ 6,445,577	\$ 3,024,383	\$ 2,197,386	\$ 887,060	\$ 4,903,604	\$ 2,930,794	\$ 5,635,917	\$ 2,689,231
Non Federal Hard Cost (Abriendo Caminos)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 227,670	\$ 56,640	\$ -	\$ -	\$ -	\$ -	\$ -
FHWA Emergencia	\$ 68,232	\$ 17,913	\$ 1,006,260	\$ 206,399	\$ 471,598	\$ 141,522	\$ 81,167	\$ 97,666	\$ 235,813	\$ 58,134	\$ 143,080	\$ 510,290
FEMA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CDBG	\$ -	\$ -	\$ -	\$ 334,449	\$ 6,015	\$ 7,100	\$ 7,430	\$ 49,796	\$ 29,770	\$ 5,320	\$ 15,950	\$ 7,500
ARPA	\$ -	\$ 15,000	\$ 174,407	\$ 9,673	\$ 13,668	\$ 12,345	\$ 305,698	\$ 164,840	\$ 203,140	\$ -	\$ -	\$ -
PR Trust Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
LOCAL	\$ 7,190	\$ 192,964	\$ 679,918	\$ 127,828	\$ 176,163	\$ 3,612	\$ 45,186	\$ 23,716	\$ 126,004	\$ 5,350	\$ 1,706	\$ -
Discretionary funds (including P3)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Toll optimization CIP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	\$ 265,208	\$ 3,137,009	\$ 6,775,190	\$ 9,416,307	\$ 9,452,783	\$ 5,590,814	\$ 5,995,795	\$ 4,572,512	\$ 7,530,718	\$ 3,151,907	\$ 10,609,499	\$ 5,957,710

2.4 Discretionary funds tracker

#	Grant Name	Grant Type	Project Description	Estimated Total Cost (Requested)	Soft / Hard Costs	Category	Date Applied	Expected Response Date	Actual Response Date	Granted or Rejected	Amount Granted	Status of Fund Receipt
1	La Vita Intersection Project	Discretionary funds	AC-200241 consists of improvements to multiple PR-2 intersections in the western Municipality of Mayaguez and the development of two overpass bridges to be located over the existing PR-2, to eliminate traffic signals in two of the major intersections at existing intersection of PR-2 and San Juan Street, just at the entrance of the UPR Campus (La Vía) and at existing intersection of PR-2 and PR-3108. Located in the Mayaguez Urbanized Area.  PRHTA is working with FHWA on updating the project's environmental document and the agreement between USDOT and PRHTA for the INFRA Grant.	\$ 111,027,772			5/23/2022		9/26/2022	Granted	\$ 90,000,000	
2	RAISE GRANT	Discretionary funds	Development of a new road infrastructure that would be used as an evacuation route during emergency events for residents and visitors of the town area of the Municipality of Loíza, Puerto Rico.	\$ 12,972,393			4/12/2022		8/11/2022	Rejected		
3	NEVI Grants	Other	The National Electric Vehicle Infrastructure Formula Program (NEVI Program) will provide dedicated funding to States to strategically deploy electric vehicle charging infrastructure and establish an interconnected network to facilitate data collection, access, and reliability.  1st round RFP will be published on June 2023.	\$ 13,661,153			8/1/2022		9/1/2022	Granted	\$ 13,661,153	
4	Replacement of Bridge Number 729 (The Viaduct)	Discretionary funds	Bridge Investment Program (BIP)	\$ 80,000,000			9/8/2022			Rejected		
5	PR-5 State Highway Extension	Discretionary funds	This Project has been included in the SJ Metropolitan Area Transportation Plan and part of its alignment used to belong to the South Periferal Expressway Corridor.	TBD			TBD					
6	PR-22 State Highway Extension	Discretionary funds	PRHTA proposes the construction of the extension of PR-22 between the municipalities of Hatillo and Aguacilla.	TBD			TBD					
7	Emergency Relief Funds for the Major Capital Project	Discretionary funds	Additional Funding for the Permanent Repairs for the Tren Urbano	\$ 30,063,000			5/1/2023	7/31/2023	7/31/2023	Granted	\$ 30,063,000	
8	Emergency Relief Funds for the Major Capital Project	Discretionary funds	Additional Funding for the Permanent Repairs for the Tren Urbano	\$ 63,688,096			9/1/2023	1/31/2024	2/5/2024	Granted	\$ 13,185,150	
9	Climate Pollution Reduction Grants Program: Implementation Grants Competition for Tribes and Territories	Discretionary funds	Tunnel Water Chiller and Cooling Tower System Renewal and Design and Implementation of an Underwater Collection and Treatment System in the Heavy Rail Facilities	\$ 10,326,930			4/1/2024	9/30/2024				
10												
11												
12												
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												
25												
26												
27												
28												
29												
30												
31												
32												
33												
34												
35												

Notes:  
Additional / missing details related to Grant #1 will be provided net reporting period;

**2.5 P3 Fund Tracking**

**P3 Surplus Balance**

	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24
<b>Beginning Balance</b>	\$ 1,147,723,386	\$ 1,123,349,069	\$ 1,128,098,901	\$ 1,132,551,708	\$ 1,137,035,589
<b>Inflows</b>					
Interest income	\$ 2,305,973	\$ 4,749,832	\$ 4,452,807	\$ 4,483,881	\$ 4,500,730
Other inflows	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Outflows</b>					
Investments	\$ -	\$ -	\$ -	\$ -	\$ -
Other expenses	\$ (26,680,290)	\$ -	\$ -	\$ -	\$ -
<b>Ending Balance</b>	\$ 1,123,349,069	\$ 1,128,098,901	\$ 1,132,551,708	\$ 1,137,035,589	\$ 1,141,536,318

3.1a Fiscal measure data

In \$ Thousands		FY24 Target	YTD Target	YTD Actuals	Variance (\$)	Variance (%)	Monthly target	Monthly actuals	Variance (\$)	Variance (%)	Reasons for Variance	Additional Steps to Address Variance
<b>Revenue Increases</b>												
1	Optimizing fine collection through new toll operator contract	\$ -										
2	Implement Inflation Based Fine Increases	\$ -										
3	Implementing bi-directional tolling	\$ -										
4	Expanding transit revenues (inc. BRT)	\$ 1.0	\$ 1.0	\$ -	\$ (1.0)	-100%	\$ 0.1	\$ -	\$ (0.1)	-100%		
5	Investing surplus receipts	\$ 26.2	\$ 4.4	\$ 7	\$ 2.7	62%	\$ 4.4	\$ 4.7	\$ 0.4	9%		
6	Improving ancillary revenues	\$ -										
<b>Operating Expense Optimization</b>												
1	Parking lot outsourcing	\$ 1.5	\$ 1.5	\$ -	\$ (1.5)	-100%	\$ 0.1	\$ -	\$ (0.1)	-100%		





3.2 Traffic report data

Traffic volume overview ('000s)	July actuals	August actuals	September actuals	October actuals	November actuals	December actuals	January actuals	February actuals	March actuals	April actuals	May actuals	June actuals	YTD Actuals
PR-5	1,512,798	1,597,875	1,563,866	1,614,730	1,584,566	719,094	1,582,565	1,535,338	1,606,087	1,601,977	1,649,948	1,544,697	18,113,541
PR-17	721,727	731,296	651,423	674,412	707,663	338,110	743,895	706,381	760,599	740,737	806,565	810,619	8,393,427
PR-22	14,915,264	15,386,754	14,550,346	14,940,634	14,998,789	6,657,452	14,996,064	14,477,332	15,344,800	15,157,166	15,497,202	14,887,163	171,408,966
PR-199 / CLF	249,418	327,776	321,943	327,670	311,757	152,696	309,910	330,897	323,015	341,976	344,146	301,902	3,643,106
<b>Total concessionaire roads</b>	<b>17,399,207</b>	<b>18,043,701</b>	<b>17,087,578</b>	<b>17,557,446</b>	<b>17,202,775</b>	<b>7,867,352</b>	<b>17,632,434</b>	<b>17,049,948</b>	<b>18,034,501</b>	<b>17,841,856</b>	<b>18,297,861</b>	<b>17,544,381</b>	<b>201,559,040</b>
PR-20	374,451	315,482	305,363	315,724	307,919	138,753	310,833	312,600	317,100	333,761	332,244	309,968	3,674,198
PR-52	6,660,403	6,604,934	6,056,405	6,546,206	6,489,259	2,924,783	6,744,569	6,440,183	6,993,970	6,813,275	6,972,750	6,771,250	76,017,987
PR-53	1,840,594	1,840,039	1,792,979	1,836,674	1,816,223	815,817	1,874,149	1,872,096	1,989,268	1,953,158	1,998,677	1,870,945	21,500,619
PR-66	2,739,079	2,733,357	2,495,834	2,553,311	2,508,662	1,110,790	2,635,262	2,612,459	2,872,742	2,747,959	2,839,227	2,765,165	30,613,827
<b>Total HTA roads</b>	<b>11,614,527</b>	<b>11,493,792</b>	<b>10,650,581</b>	<b>11,251,915</b>	<b>11,122,063</b>	<b>4,990,143</b>	<b>11,564,813</b>	<b>11,237,338</b>	<b>12,173,080</b>	<b>11,848,153</b>	<b>12,142,898</b>	<b>11,717,328</b>	<b>131,806,631</b>
<b>Total PR toll roads</b>	<b>29,013,734</b>	<b>29,537,493</b>	<b>27,738,159</b>	<b>28,809,361</b>	<b>28,324,838</b>	<b>12,857,495</b>	<b>29,197,247</b>	<b>28,287,286</b>	<b>30,207,581</b>	<b>29,690,009</b>	<b>30,440,759</b>	<b>29,261,709</b>	<b>333,365,671</b>

  

Traffic volume deep dive ('000s)	July actuals	July target	August actuals	August target	September actuals	August target	September actuals	October target	November actuals	November target	December actuals	December target	January actuals	January target	February actuals	February target	March actuals	March target	April actuals	April target	May actuals	May target	June actuals	June target	YTD Actuals	YTD Target	Variance ('000s)	Variance (%)
<b>TU ridership volume</b>	<b>163,425</b>	<b>163,425</b>	<b>258,020</b>	<b>258,020</b>	<b>248,525</b>	<b>248,525</b>	<b>251,101</b>	<b>251,101</b>	<b>221,300</b>	<b>221,300</b>	<b>196,015</b>	<b>196,015</b>	<b>331,954</b>	<b>262,571</b>	<b>246,225</b>	<b>249,477</b>	<b>437,201</b>	<b>264,549</b>	<b>371,476</b>	<b>212,450</b>	<b>363,688</b>	<b>252,192</b>	<b>318,592</b>	<b>200,012</b>	<b>3,407,502</b>	<b>2,779,637</b>	<b>627,865</b>	<b>22.6%</b>
- Metro Urbano	6,653	6,653	12,560	12,560	13,221	13,221	13,707	13,707	12,240	12,240	8,142	8,142	10,667	10,146	13,465	13,038	20,209	14,662	21,422	11,821	23,341	11,942	18,686	8,868	174,313	137,000	37,313	27.2%
- Tu Conexión	15,619	15,619	19,981	19,981	17,023	17,023	17,868	17,868	13,644	13,644	13,488	13,488	14,934	16,998	14,400	18,655	40,034	21,035	38,821	17,718	50,872	21,100	44,099	19,212	300,783	212,340	88,443	41.7%
- Metrobus	50,138	50,138	55,681	55,681	53,178	53,178	52,335	52,335	46,171	46,171	42,672	42,672	48,051	57,918	52,435	56,012	103,947	63,158	103,947	54,423	117,908	59,874	111,193	54,443	837,656	646,003	191,653	29.7%
<b>Total Feeder bus volume</b>	<b>72,410</b>	<b>72,410</b>	<b>88,222</b>	<b>88,222</b>	<b>83,422</b>	<b>83,422</b>	<b>83,910</b>	<b>83,910</b>	<b>72,055</b>	<b>72,055</b>	<b>64,302</b>	<b>64,302</b>	<b>73,652</b>	<b>85,062</b>	<b>80,300</b>	<b>87,706</b>	<b>164,190</b>	<b>98,854</b>	<b>164,190</b>	<b>83,963</b>	<b>192,121</b>	<b>92,915</b>	<b>173,978</b>	<b>82,523</b>	<b>1,312,752</b>	<b>995,343</b>	<b>317,409</b>	<b>31.9%</b>



5.1 FHWA MOU data

Sections	Requirements	Current Status / Next Steps	Deadline	Status	Comments
Federal-Aid Billing	Process EFT payments to contractors within 40 days of invoice receipt	<ul style="list-style-type: none"> <li>Achieved reduction in contractor payment times from 152 days to meet FHWA's 40-day compliance goal.</li> </ul>	Jun-16	Completed	
	Use an accessible electronic system to track payment status for FHWA	<ul style="list-style-type: none"> <li>The tracking of payments and the prompt payments have been monitored by FHWA using the approved tracking method since 2016.</li> <li>HTA is working on implementing an electronic tracking table in the Integrated Contract Management Module of the Financial System, integrating data from current active projects and PMIS-managed projects.</li> </ul>	Jun-16 Feb-24	Completed Ongoing	The report is in the process of review and discussion. It is expected to be available for use in August 2024.
	Revise Federal-Aid Billing SOP	<ul style="list-style-type: none"> <li>On May 2016 the Federal Aid Billing SOP was approved by FHWA. After its implementation, HTA began to bill FHWA on a cost-incurred basis in lieu of reimbursement basis, as established in the MOU.</li> <li>HTA implemented a Construction's Certifications Monitoring Program through SOP # 02-05-02 approved on November 8, 2021.</li> <li>An updated Federal Aid Billing SOP was approved on December 21, 2021.</li> </ul>	May-16 Nov-21 Dec-21	Completed Completed Completed	
Toll Credits	Ensure that toll credit balance complies with current FHWA guidance	<ul style="list-style-type: none"> <li>In October 2016, FHWA validated HTA compliance with federal guidance and conditionally approved HTA's SOP for the tracking and reconciliation toll credit usage until an automated system (i.e., PMIS which is currently in project testing phase) is implemented. HTA claims Toll Credit tracking will be improved with the implementation of its new Project Management Information System (PMIS).</li> <li>HTA began discussions with FHWA to conduct a comprehensive review to identify unaccounted credits for capital investments made in toll projects since 2016. It is a joint effort between HTA and FHWA and the first meeting with FHWA subject matter experts is scheduled for February 2024</li> </ul>	Oct-16 Feb-24	Completed Ongoing	Kick-off call has been pushed back by FHWA. FHWA wants to focus on reconciling older toll credits. During the system review conducted on March 2024, HTA and FHWA discussed this topic and FHWA agreed to generate an FMIS report including the toll credits allocated for each project for discussion with the FHWA-FR Division and then return to HTA to reconcile older toll credits. FHWA will provide the FMIS toll credit report in July 2024 and a meeting will be arranged with the parties to discuss an action plan.
	Modify processes for approving, tracking, and reconciling toll credit usage	<ul style="list-style-type: none"> <li>On April 19, 2016, HTA submitted the SOP for the Use of Toll Credits, and it was approved by the FHWA.</li> <li>A revised SOP for the Use of Toll Credits was approved on December 2, 2021. An updated version of the SOP is currently being draft by HTA and is schedule to be completed by January 2024</li> <li>HTA and FHWA have agreed to continue using the current reporting method, which involves manual data input and monthly reconciliations. The intention is to automate the management of the use of toll credits in the PMIS. Once the systems integration is completed, the use of toll credits will be managed in PMIS on a prospective basis.</li> </ul>	Apr-16 Jan-24 Jun-24	Completed Ongoing Ongoing	The updated version of the SOP will be completed after the discussion with FHWA-FR Division about reconciliation of toll credit used. HTA has been working on additional adjustments to the toll credit business process in PMIS to address comments issued by FHWA during its system review. Once the toll credit balance reconciliation process is complete, the agreed upon amount will be loaded into PMIS and toll credit usage will continue to be managed in PMIS.
Organizational Capacity Development	Develop a Request for Proposal (RFP) to procure a management consultant	<ul style="list-style-type: none"> <li>On March 2017 HTA executed a contract with a consultant firm to review the following processes, identify findings and provide recommendations to sustain an efficient project delivery in compliance with federal regulations: billing, organizational structure, project development, standard documentation, laws and regulations, SOPs and Training Program</li> </ul>	Mar-17	Completed	
	Submit to the FHWA, within 60 days, a schedule for implementation for the accepted Consultant's recommendations	<ul style="list-style-type: none"> <li>On March 25, 2019 a Schedule for Implementation was submitted to FHWA.</li> </ul>	Mar-19	Completed	
	Implement the recommendations in accordance with the submitted schedule	<ul style="list-style-type: none"> <li>HTA has been implementing the recommendations to improve the billing process, project development, standard documentation, SOPs and Training Program.                             <ul style="list-style-type: none"> <li>Billing Process Recommendations – Certification for Payment and Consultants' Invoices for projects that will be managed in PMIS, will be prepared, reviewed, and approved through the systems. - COMPLETED</li> <li>Organizational Structure Recommendations: HTA's Board of Directors and OGP approved a new organizational structure</li> <li>Classification and Compensation Plan was implemented in March 2024.</li> <li>The new organizational structure and Classification and Compensation Plan is being configured in the Human Resources and Payroll Modules. - COMPLETED</li> <li>Project Development Process: Twelve initiatives to expedite the project delivery process are currently on-going and it is expected to be completed by September 2025.</li> <li>Standard Documentation: Construction Contract Boilerplate is being revised to improve its format in accordance to the consultant's recommendations.</li> <li>SOP: SOP's improvement is a continuous effort and once the Classification and Compensation Plan according to the new organizational structure is approved, the new section of the Administration Office named "Oficina de Manejo de Procedimientos" will lead and schedule the SOPs revisions or creation.</li> <li>Training Program: Trainings related to the new systems have been provided and the ones related to PMIS and Kronos system are in process.</li> <li>Trainings related to Core Competencies will be developed and implemented by September 2025.</li> </ul> </li> </ul>	Sep-25	Ongoing	
Identify the reasons behind delays in obligated projects and submit a schedule of milestones that would accelerate federal aid allocations	<ul style="list-style-type: none"> <li>As of October 2023, HTA had fulfilled the requirements to accelerate project obligations for FY23, as HTA obligated 100% of the FHWA funding allocation to HTA for that fiscal year.</li> </ul>				

5.1 FHWA MOU data

<p>Expediting Project Delivery</p>	<p>Improve email communications, electronic project monitoring, and financial billing</p>	<ul style="list-style-type: none"> <li>• <b>Email communication:</b> Microsoft Exchange migration to Microsoft Office 365 "Cloud/SaaS" was completed on July 2017.</li> <li>• <b>Electronic project monitoring:</b> HTA has been implementing the Project Management Information System using the Oracle Unifier platform. 149 Business Processes have been developed, more than 1,320 hours of training, videos as a learning tool and integration with the financial system have been carried out.</li> <li>• <b>Electronic bidding system:</b> a pilot project of e-bidding for construction projects was performed with the contractors and Board of Award participation. Additional configurations were required, and it expected to be completed by March 2024. Then an electronic bidding process will be performed for the User Acceptance Test and final deployment.</li> <li>• <b>Financial billing system:</b> The accomplishments related to Oracle EBS Upgrade and Implementation are: <ul style="list-style-type: none"> <li>○ Financial System upgraded and in used since January 2019</li> <li>○ Human Resources and Payroll Modules implemented and integrated since 2019.</li> <li>○ Financial New Modules implemented and in used since 2019</li> <li>○ Employee Self Service in use since September 2020</li> <li>○ Integrated Contract Management Module implemented and integrated with Oracle EBS since February 2021</li> <li>○ Interfaces between Oracle &amp; HCM – completed.</li> <li>○ The soft cost integration is expected to be completed by June 2024.</li> <li>○ Implementation of Kronos System to register the attendance, to request time off, extra hours (overtime) and timecard approval was completed</li> </ul> </li> </ul>	<p>Jul-17</p> <p>Dec-23</p> <p>Sep-24</p> <p>Jun-24</p>	<p>Completed</p> <p>Completed</p> <p></p> <p>Completed</p>	
------------------------------------	---	---	---	--	--

Category	KPI Type	KPI Description	Unit of Measure	Target	YTD RESULTS			
					Q1 FY24	Q2 FY24	Q3 FY24	Q4 FY24
Planning and Design Phase KPIs	Schedule	Actual engineering progress vs baseline plan	% complete comparison	< 50%		13%	13%	31%
	Cost	Actual vs baseline cost	% and \$ difference	< 20%		19%	20%	39%
	Other	Invoice disbursement time	Certification vs disbursement date (days)	<40 days	n/a	n/a	n/a	n/a
Procurement Phase KPIs	Schedule	NTP delays for construction contracts (days) for current FY obligations	Duration (days)	<30 days	5	6	67	60
	Cost	Cost savings generated vs targeted	\$ Difference	< 25%	6.2%	10.7%	9.5%	9.60%
	Other	NTP contract Amount (\$) for Current FY obligations	% and \$ difference	> 80%	118%	90.4%	75.1%	44.50%
Time from obligation to first contract disbursement (days) - for current FY obligations		Duration (days)	< 12 months	n/a	n/a	n/a	n/a	
Construction Phase KPIs	Schedule	Current Schedule duration forecast vs baseline	Duration change (days)	< 25%	56.0%	49.8%	46.9%	51%
	Cost	Actual vs baseline cost	% and \$ difference	< 15%	33.0%	37.4%	42.1%	47.0%
	Other	Invoice disbursement time	Certification vs disbursement date (days)	< 40 days	n/a	n/a	n/a	n/a

FY	Quarter	Programmed NTPs	Cumm Prog NTP	BEO Estimate	BEO Cum Estimate	Actuals NTP	Cumm Actual NTP	%	YTD %	% Est Diff
2024	Q1	\$ 95,667,822.90	\$ 95,667,822.90	\$ 106,713,897.40	\$ 106,713,897.40	\$ 113,362,409.80	\$113,362,409.80	118.5%	118.5%	106.2%
	Q2	\$ 50,693,314.00	\$ 146,361,136.90	\$ 12,896,543.00	\$ 119,610,440.40	\$ 18,997,493.00	\$132,359,902.80	37.5%	90.4%	110.7%
	Q3	\$ 60,262,527.70	\$ 206,623,664.60	\$ 22,028,208.00	\$ 141,638,648.40	\$ 22,766,114.00	\$155,126,016.80	37.8%	75.1%	109.5%
	Q4	\$ 150,620,802.80	\$ 357,244,467.40	\$ 3,361,117.50	\$ 144,999,765.90	\$ 3,748,806.00	\$158,874,822.80	2.5%	44.5%	109.6%

**% Delays in NTPs**

FY	Quarter	Delays (Days)	YTD Delays (Days)
2024	Q1	5.0	5.0
	Q2	6.0	5.1
	Q3	67.0	16.4
	Q4	60.0	23.1

NTP Days in Delay Calculated cumulative for all projects programmed in FY









845647	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - JLM Construction, Corp.	Sur					JLM Construction, Corp.	FHWA ER	\$200,000.00	\$1,781,412.00	781%	1,781,412.00	1,581,412.00	40%	\$199,347	11%	\$1,582,064.51	28-Feb-23	24-Nov-23	270	24-Nov-23	270
846647	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Novel Construction LLC	Norte					Ing. Carlos G. Colon Mora Novel Construction LLC	FHWA ER	\$600,000.00	\$10,295,859.40	1699%	10,295,859.40	9,796,869.40	40%	\$4,642,879	45%	\$9,852,879.84	23-Mar-23	17-Dec-23	270	12-Sep-24	630
847647	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Fesoval Construcción PR, LLC	Norte					Ing. Juan O. Badillo Vélez Fesoval Construcción PR, LLC	FHWA ER	\$5,000,000.00	\$9,906,695.30	20%	9,906,695.30	4,005,695.30	40%	\$770,063	8%	\$9,136,632.32	23-May-23	16-Feb-24	270	16-Feb-24	270
848647	Task Order	Emergency Project	Emergency Repairs Works Hurricane Fiona - Endix Group, Inc.	Norte					Ing. Ignacio Rios Rivas Endix Group, Inc.	FHWA ER	\$500,000.00	\$728,835.00	45%	728,835.00	228,835.00	40%	\$586,334	86%	\$149,500.63	15-Jun-23	8-Mar-24	268	10-Mar-24	270
878579	Landslides	Emergency Project	Landslides Repair eSite: 457, PR-879 km. 2.5 eSite: 458, PR-879 km. 4.4 eSite: 459, PR-879 km. 5.4 eSite: 460, PR-879 km. 6.0 eSite: 461, PR-879 km. 6.3	Metro					Ing. Francisco M. Alvarado Barrios Novan General Contractor, Inc.	FHWA ER	\$1,093,810.20	\$1,098,810.20	1%	1,098,810.20	15,000.00	40%	\$417,207	38%	\$681,603.40	5-Jun-23	30-Mar-24	300	18-May-24	348
896579	Landslides	Emergency Project	Landslide and Road Damage Evaluation at PR-145 Km. 6.2	Norte	145	6.20			Empresas JBR, Inc.	FHWA ER	\$971,926.00	\$971,926.00	0%	971,926.00	-	40%	\$116,858	12%	\$855,068.50	5-Jun-23	30-Jan-24	240	30-Jan-24	240
899579	Landslides	Emergency Project	Landslide Repairs at PR-156 Km. 17.80 and 18.00	Norte	156	17.00			Ing. Jose A. Garcia Madero LUJANI General Contractor, Inc.	FHWA ER	\$2,113,631.00	\$4,172,106.89	97%	4,172,106.89	2,058,676.89	40%	\$2,852,307	68%	\$1,319,739.62	7-Aug-22	2-Jun-23	300	11-Sep-23	401
991202	Bridge Repair	Singular Regular (Without Bonus)	Rehabilitación del Puente Num. 1058 Sobre Rio Grande de Loiza, Carretera PR-9910, Kilómetro: 0.1, Barrio Cayaguas	Este	N/A				Ing. Angel L. Santiago Salazar CAC Crespo Builders, LLC	FHWA Regular	\$3,730,000.00	\$5,221,023.83	40%	5,221,023.83	1,491,023.83	40%	\$4,211,671	81%	\$1,009,352.26	31-May-19	22-Aug-20	450	06-May-23	1437

- CEI
- Active Construction
- Construction
- Construction Program Mngmt
- Data Collection (for KPIs)
- Design
- Design Build Management
- Design Oversight Program Management
- Environmental Support
- ER Program Support
- Feasibility Studies
- FINAL DESIGN & CEI
- General Support
- ITS
- NBS
- Pre-Construction Program Management
- ROW
- RHP
- State Planning & Research (SPR)
- TAMP
- TIM

- State Capex
- FHWA Regular
- Discretionary
- Emergency Relief FHWA
- Abrindo Caminos
- Lamarck

	Summary CPI and SPI		
	Original	Revised	Projected
Total Program Cost (\$)	\$622,613,967.68	\$915,341,654.51	\$915,341,653.51
% Change in Total Program Cost		47.0%	47.0%
Sum of Project Duration (days)	50784	76331	106469
% Change in Program Duration		50.3%	109.7%

	Original	Revised	Projected	
All	\$622,613,968	\$915,341,654	\$915,341,653.51	292,727,685.83
Post Maria	\$622,613,968	\$915,341,654	\$915,341,654	\$292,727,686

50,784  
50,784

4/30/2024				
% Change in Duration (Original vs Revised)	Project Completion Date	Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
0%	21-Jul-24	87%	630	0%
127%	1-Sep-24	89%	5088	127%
148%	1-May-24	100%	3565	163%
0%	12-Aug-24	90%	995	38%
26%	13-Nov-25	62%	1474	102%
69%	1-Mar-25	72%	1102	145%
0%	29-Aug-24	73%	452	26%
0%	9-Sep-24	71%	463	29%
162%	28-Aug-24	92%	1431	241%
27%	14-May-25	63%	1028	27%
116%	30-Jul-24	95%	1731	285%
154%	30-Jun-24	98%	2842	1479%
60%	20-Sep-24	80%	1335	65%
50%	30-Jun-24	85%	402	68%
101%	30-May-24	98%	1565	149%
95%	18-Oct-24	92%	2167	703%
87%	30-Jun-24	95%	1126	168%
79%	30-Jun-24	95%	1120	211%
72%	30-Jun-24	95%	1119	108%
0%	1-Mar-26	7%	720	0%
252%	17-Jul-24	95%	1585	252%
48%	16-Jul-24	90%	800	48%
17%	10-Jul-24	80%	380	0%
0%	5-Sep-24	87%	1019	36%
0%	14-Jan-25	-6%	240	0%
178%	30-May-24	98%	1685	277%
183%	30-May-24	98%	1662	289%
102%	27-Jul-24	88%	727	102%
131%	30-Jun-24	92%	721	301%
100%	2-Sep-24	81%	666	122%
70%	30-Jun-24	90%	608	103%
0%	1-Jan-26	61%	1260	0%
55%	1-Jul-24	93%	859	81%
-22%	4-Nov-25	32%	810	0%
127%	30-Jun-24	90%	616	311%
0%	6-Nov-24	79%	910	69%
0%	1-May-25	64%	1026	55%
0%	30-Jun-24	86%	457	78%
0%	10-Nov-25	-4%	540	0%

DO NOT DELETE

Federal
Non-Federal
Other

0%	14-May-25	-6%	360	0%
0%	14-May-25	-6%	360	0%
75%	30-Jun-24	91%	651	171%
0%	27-Sep-25	28%	720	0%
0%	3-Oct-24	67%	480	0%
0%	19-Mar-26	23%	600	0%
0%	11-Apr-25	42%	600	0%
0%	13-Oct-24	60%	420	0%
0%	2-Feb-26	28%	900	0%
0%	30-Jul-24	78%	360	41%
0%	28-May-25	-5%	360	0%
0%	25-May-24	90%	240	0%
0%	5-Oct-24	47%	300	0%
188%	31-Jul-25	34%	690	188%
0%	11-Sep-25	-4%	480	0%
0%	14-Jan-25	-6%	240	0%
0%	14-Jan-25	-7%	243	1%
0%	14-Sep-24	48%	271	0%
113%	4-Sep-24	89%	1151	174%
0%	8-Apr-25	38%	540	0%
70%	2-Aug-24	88%	767	70%
25%	4-Dec-24	78%	898	25%
0%	9-Aug-24	82%	600	0%
0%	31-Jan-26	11%	720	0%
22%	20-Sep-24	62%	762	45%
0%	30-Apr-25	60%	1040	146%
84%	22-Apr-25	73%	1330	123%
78%	31-Jul-24	89%	862	130%
80%	14-Dec-24	75%	906	202%
407%	6-Aug-24	89%	912	407%
0%	5-Jun-24	84%	227	51%
0%	4-Sep-24	89%	277	0%
0%	14-Oct-24	60%	484	61%
0%	30-Jun-24	91%	651	141%
-9%	24-Dec-24	69%	770	221%
0%	12-Nov-24	64%	540	100%
0%	8-Aug-24	89%	890	166%
32%	30-Jun-24	90%	622	130%
20%	30-Jun-24	86%	430	45%
1%	6-Dec-24	73%	810	200%
-40%	30-Jun-24	84%	382	41%

97%	30-Jun-24	91%	851	141%
46%	10-Oct-24	73%	852	46%
0%	9-Jun-24	94%	830	133%
0%	30-Jun-24	91%	851	141%
0%	30-Jun-24	91%	851	141%
0%	15-Jun-24	93%	836	130%
140%	10-Jul-24	88%	877	140%
133%	15-Jul-24	89%	885	140%
0%	30-Jun-24	91%	850	141%
229%	25-Jun-24	95%	1106	511%
0%	30-Jun-24	91%	848	140%
0%	30-Jun-24	93%	889	144%
0%	14-Jul-24	89%	883	146%
233%	30-Jul-24	93%	1300	480%
291%	31-May-24	97%	1081	487%
99%	30-Jun-24	91%	848	140%
0%	30-Jun-24	91%	849	140%
0%	30-Jun-24	91%	847	140%
1%	30-Jun-24	91%	851	141%
0%	30-Jun-24	92%	842	138%
100%	30-Jun-24	92%	842	138%
0%	30-Jun-24	92%	842	138%
-10%	30-Jun-24	92%	828	109%
-12%	8-Jul-24	89%	828	133%
18%	30-Jun-24	92%	823	131%
100%	30-Jun-24	92%	822	130%
0%	30-Jun-24	92%	818	129%
108%	20-May-24	93%	2420	1244%
0%	30-Jun-24	92%	813	127%
0%	22-Jul-24	87%	835	135%
0%	30-Sep-24	78%	755	161%
0%	30-Jun-24	92%	809	128%
147%	30-Jun-24	92%	893	130%
0%	30-Jun-24	92%	884	130%
0%	30-Jun-24	92%	887	117%
0%	30-Jun-24	89%	878	114%
0%	3-Jul-24	89%	881	115%
0%	30-Jun-24	89%	878	114%
0%	30-Jun-24	89%	864	109%
0%	26-Aug-24	81%	835	130%
0%	30-Jun-24	89%	878	114%
133%	18-Sep-24	78%	830	133%
0%	30-Jun-24	89%	836	89%
-40%	9-Aug-24	83%	850	0%
0%	22-Nov-24	79%	880	102%
102%	1-Nov-24	71%	842	369%
0%	2-Sep-24	77%	863	105%

0%	30-Jun-24	88%	488	61%
100%	12-Sep-24	70%	540	100%
0%	30-Jun-24	88%	488	50%
1%	30-Jun-24	84%	382	49%
16%	30-Aug-24	72%	453	61%
0%	30-Aug-24	72%	453	89%
34%	31-Oct-24	72%	817	122%
215%	31-Mar-24	99%	1885	300%

76,331	50%
76,331	50%

6.1a Pre-Construction data

Program	AC Code	Description	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid	Bids & Estimate Office Const Estimate	Funding Source
1	PEMOC (Local)	AC-000272	Reconstrucción de Carreteras Región Metro Unidad 1	6/13/18	6/13/18	6/23/18	6/23/18	9/26/18	8/28/18	Super Asphalt Pavement	\$ 2,026,220	\$ 2,026,220	STATE CAPEX
2	Abriendo Caminos (Ronda 3)	AC-000309	Abriendo Caminos Ronda 3 - PR-3, PR-907, PR-940, PR-187, PR-981, rampas acceso PR 940/PR-3, PR-933 & PR-782	1/29/20	1/29/20	3/11/20	2/6/20	6/19/20	6/19/20	Super Asphalt Pavement Corp	\$ 3,906,976	\$ 3,906,976	Abriendo Caminos
3	Abriendo Caminos (Ronda 3)	AC-000310	Abriendo caminos Ronda 3 - PR-5, PR-8829, PR-837, PR-36, PR-844, PR-858	1/15/20	1/15/20	2/26/20	1/23/20	5/29/20	5/29/20	Design Build LLC	\$ 2,714,654	\$ 2,714,654	Abriendo Caminos
4	Abriendo Caminos (Ronda 3)	AC-000311	Abriendo caminos Ronda 3 - PR-123, PR-803, PR-810, PR-172, PR-5568, PR-162, PR-782	2/25/20	2/25/20	4/7/20	5/20/22	7/24/20	7/24/20	A&M Group, Inc.	\$ 3,853,262	\$ 3,853,262	Abriendo Caminos
5	Abriendo Caminos (Ronda 3)	AC-000312	Abriendo caminos Ronda 3 - PR-702, PR-162, PR-376, PR-7712, PR-5518, PR-5510, PR-755, PR-527, PR-385	3/12/20	2/28/20	4/23/20	3/6/20	7/3/20	7/3/20	Super Asphalt Pav. Corp.	\$ 3,188,499	\$ 3,188,499	Abriendo Caminos
6	Abriendo Caminos (Ronda 3)	AC-000313	Abriendo caminos Ronda 3 - PR-101, PR-102, PR-421, PR-445, PR-412, PR-3332	1/22/20	1/22/20	3/4/20	2/4/20	6/16/20	6/16/20	A & N Roads Development	\$ 3,757,091	\$ 3,757,091	Abriendo Caminos
7	Abriendo Caminos (Ronda 3)	AC-000314	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Carreteras PR-3, PR-181, PR-908, PR-956, PR-964, y PR-782 (AFI)	6/10/20	6/10/20	7/22/20	7/17/20	9/16/20	9/2/20	Super Asphalt	\$ 4,011,276	\$ 4,011,276	Abriendo Caminos
8	Abriendo Caminos (Ronda 3)	AC-000316	Abriendo caminos Ronda 3 - PR-2, PR-146, PR-159, PR-137, PR-164, PR-686, PR-615, PR-111, PR-647 (AFI)	3/20/20	3/20/20	5/1/20	7/16/20	8/27/20	9/7/20	Design Build LLC	\$ 5,489,349	\$ 5,489,349	Abriendo Caminos
9	Abriendo Caminos (Ronda 3)	AC-000317	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad Región Sur Carreteras PR-3, PR-139, PR-140, PR-372, PR-378, PR-545, PR-565 y PR-3375	6/16/20	6/16/20	7/28/20	7/17/20	9/8/20	8/12/20	R&F Asphalt	\$ 4,320,568	\$ 4,320,568	Abriendo Caminos
10	Abriendo Caminos (Ronda 3)	AC-000318	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Oeste - Carreteras PR-103, PR-116, PR-121, PR-345, PR-362, PR-368, PR-422, PR-426, PR-429 y PR-3301	6/23/20	6/23/20	8/4/20	8/11/20	9/15/20	10/6/20	Asphalt Solutions	\$ 5,942,601	\$ 5,942,601	Abriendo Caminos
11	Abriendo Caminos (Ronda 3)	AC-000319	Abriendo caminos Ronda 3 - Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este, Unidad 3, Fase 3, Carreteras PR-31, PR-171, PR-181, PR-777, PR-902, PR-935, PR-946, PR-978, PR-885, PR-987, PR-7761 y PR-9966	6/10/20	6/10/20	7/22/20	7/17/20	9/16/20	8/18/20	Design Build LLC	\$ 4,056,635	\$ 4,056,635	Abriendo Caminos
12	Abriendo Caminos (Ronda 3)	AC-000321	Abriendo Caminos Ronda 3 - PR-814, PR-770, PR-693, PR-819, PR-872, PR-140, PR-854, PR-808, PR-769, PR-667, PR-677	12/3/20	12/3/20	2/23/21	2/23/21	4/9/21	4/9/21	C.J.O. Construction Corp.	\$ 2,248,000	\$ 2,248,000	Abriendo Caminos
13	Abriendo Caminos (Ronda 3)	AC-000322	Abriendo caminos Ronda 3 - Proyecto AC-000322, R00000322, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Sur, Carreteras PR-375, PR-386, PR-512, PR-542, PR-557, PR-703, PR-722, PR-3336, PR-3372, PR-5141, PR-5520 y PR-7752	6/23/20	6/23/20	8/4/20	8/11/20	9/15/20	9/14/20	Del Valle Group	\$ 3,434,000	\$ 3,434,000	Abriendo Caminos
14	Abriendo Caminos (Ronda 3)	AC-000323	Abriendo caminos Ronda 3 - PR-109, PR-117, PR-120, PR-414, PR-434, PR-343, PR-365, PR-317	6/25/20	6/25/20	8/6/20	8/11/20	10/8/20	10/20/20	A&M Group	\$ 4,109,000	\$ 4,109,000	Abriendo Caminos
15	Abriendo Caminos (Ronda 3)	AC-000324	Abriendo Caminos Ronda 3 - PR-634, PR-622, PR-8809, PR-531, PR-129, PR-647, PR-487	10/15/20	9/16/20	11/26/20	10/27/20	12/21/20	12/21/20	A&M Group	\$ 3,938,750	\$ 3,938,750	Abriendo Caminos
16	Abriendo Caminos (Ronda 3)	AC-000325	Abriendo Caminos Ronda 3 - Pavement Marking for PR-1, PR-2, PR-3, PR-17, PR-21, PR-26 Y PR-8865, VARIOS MUNICIPIOS Área Metro	12/8/20	12/8/20	12/30/20	12/30/20	3/4/21	3/4/21	Master Pavement Line Corp	\$ 1,946,875	\$ 1,946,875	Abriendo Caminos
17	Abriendo Caminos (Ronda 3)	AC-000326	Abriendo caminos Ronda 3 - PR-492, PR-8809, PR-681, PR-134, PR-622, PR-685, PR-621, PR-635, PR-531, PR-129, PR-647, PR-656, PR-487, PR-134	8/11/20	8/12/20	9/22/20	9/22/20	11/3/20	10/20/20	JR Asphalt	\$ 3,273,895	\$ 3,273,895	Abriendo Caminos
18	Regular FHWA	AC-000544	Cable Stayed Bridge Reconstruction Phase I (Rec PR-148 & PR-167), Naranjito	11/20/19	11/20/19	2/21/20	2/18/20	6/9/20	6/9/20	CJO Construction Corp	\$ 1,543,000	\$ 1,543,000	FHWA
19	Regular FHWA	AC-000545	Rehabilitation of Bridge No. 3000 Over La Plata River PR-5	7/7/22	7/7/22	8/18/22	9/5/22	10/29/22	10/18/22	Ferroval Agroman	\$ 25,969,680	\$ 25,969,680	21122265
20	Regular FHWA	AC-000814	Highway Safety Improvements of PR-8 from km. 0.00 to km. 4.6, San Juan	2/18/21	2/18/21	4/12/21	7/20/21	6/15/21	8/25/21	Del Valle Group	\$ 8,686,000	\$ 8,686,000	FHWA
21	Regular FHWA	AC-001206	PR-12 Pavement Rehabilitation	2/15/19	2/15/19	3/29/19	3/26/19	5/10/19	5/8/19	Venegas Construction	\$ 11,199,312	\$ 11,199,312	FHWA
22	Abriendo Caminos (Ronda 1)	AC-001266	Abriendo Caminos - Primarias Región Metro 1	5/10/18	5/15/18	5/30/18	5/30/18	7/13/18	7/2/18	Ferroval Agroman	\$ 7,463,425	\$ 7,463,425	Abriendo Caminos
23	Abriendo Caminos (Ronda 1)	AC-001267	Abriendo Caminos - Primarias Región Sur 1	6/22/18	6/29/18	7/12/18	7/12/18	8/13/18	8/13/18	Del Valle Group	\$ 6,262,000	\$ 6,262,000	Abriendo Caminos
24	PEMOC (Local)	AC-001269	Reconstrucción de Carreteras Región Este, Unidad 1	5/30/18	5/30/18	7/6/18	7/6/18	9/12/18	8/13/18	Unique Builders, Inc	\$ 3,695,543	\$ 3,695,543	STATE CAPEX
25	PEMOC (Local)	AC-001270	Reconstrucción de Carreteras Región Sur, Unidad 1	6/7/18	6/7/18	7/6/18	7/6/18	9/12/18	8/13/18	Robles Asphalt Corp	\$ 3,929,790	\$ 3,929,790	STATE CAPEX
26	PEMOC (Local)	AC-001271	Reconstrucción de Carreteras Región Norte, Unidad 1	6/12/18	6/12/18	7/20/18	7/20/18	9/26/18	8/30/18	Super Asphalt	\$ 6,263,573	\$ 6,263,573	STATE CAPEX

27	PEMOC (Local)	AC-001273	Reconstrucción de Carreteras Región Oeste, Unidad 1	6/14/18	6/14/18	7/20/18	7/20/18	9/26/18	8/30/18	Maglex Eng	\$ 4,637,287	\$ 4,637,287		STATE CAPEX
28	Abriendo Caminos (Ronda 1)	AC-001275	Abriendo Caminos - Primarias Región Norte 1	6/27/18	6/27/18	7/12/18	7/12/18	8/13/18	8/13/18	Del Valle Group	\$ 6,026,000	\$ 6,026,000		Abriendo Caminos
29	Abriendo Caminos (Ronda 1)	AC-001276	Abriendo Caminos - Primarias Región Este 1	7/11/18	7/9/18	7/23/18	7/23/18	9/4/18	9/4/18	Harry Auto Kool	\$ 5,978,713	\$ 5,978,713		Abriendo Caminos
30	Abriendo Caminos (Ronda 1)	AC-001277	Abriendo Caminos - Primarias Región Oeste 1	7/13/18	7/13/18	7/23/18	7/23/18	9/4/18	8/27/18	Transporte Rodriguez Asfalto	\$ 5,099,750	\$ 5,099,750		Abriendo Caminos
31	Abriendo Caminos (Ronda 2)	AC-001282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	3/27/19	3/27/19	5/8/19	4/25/19	6/19/19	5/20/19	Harry Auto Kool	\$ 3,189,977	\$ 3,189,977		Abriendo Caminos
32	Abriendo Caminos (Ronda 2)	AC-001284	Abriendo Caminos 2, Pavement Markings-Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	6/25/19	6/27/19	8/6/19	7/22/19	9/17/19	8/16/19	Super Asphalt	\$ 1,925,150	\$ 1,925,150		Abriendo Caminos
33	DTL (FHWA)	AC-001870	DTL - Phase 3 - Unit 1 - PR-52 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	12/11/18	12/11/18	1/14/19	1/16/19	2/28/19	2/25/19	Del Valle Group	\$ 8,949,000	\$ 8,949,000		FHWA
34	DTL (FHWA)	AC-001872	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	4/24/19	12/20/19	6/5/19	1/17/20	1/31/20	1/31/20	LPC Contractors Inc.	\$ 5,404,198	\$ 5,404,198		FHWA
35	Regular FHWA	AC-002065	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms. 0.00 to 10.00	5/20/19	5/30/19	7/1/19	6/26/19	8/12/19	7/31/19	Desarrolladora IA	\$ 19,469,055	\$ 19,469,055		FHWA
36	Abriendo Caminos (Ronda 1)	AC-002266	Abriendo Caminos - Secundarias y Terciarias Región Metro 1	9/21/18	8/22/18	10/14/18	9/14/18	11/21/18	10/16/18	Super Asphalt Pavement	\$ 2,989,475	\$ 2,989,475		Abriendo Caminos
37	Abriendo Caminos (Ronda 1)	AC-002267	Abriendo Caminos - Secundarias y Terciarias Región Sur 1	9/22/18	8/23/18	10/14/18	9/17/18	11/21/18	10/11/18	Lujani General Contractor	\$ 5,943,710	\$ 5,943,710		Abriendo Caminos
38	PEMOC (Local)	AC-002269	Reconstrucción de Carreteras Región Este, Unidad 2	6/5/18	6/5/18	7/26/18	7/26/18	10/7/18	8/27/18	Puerto Rico Asphalt, LLC	\$ 2,995,000	\$ 2,995,000		STATE CAPEX
39	PEMOC (Local)	AC-002270	Reconstrucción de Carreteras Región Sur, Unidad 2	6/7/18	6/7/18	7/6/18	7/6/18	9/12/18	8/13/18	Robles Asphalt Corp	\$ 4,372,933	\$ 4,372,933		STATE CAPEX
40	PEMOC (Local)	AC-002271	Reconstrucción de Carreteras Región Norte, Unidad 2	6/12/18	6/12/18	7/20/18	7/20/18	9/26/18	8/30/18	Super Asphalt	\$ 4,163,800	\$ 4,163,800		STATE CAPEX
41	PEMOC (Local)	AC-002273	Reconstrucción de Carreteras Región Oeste, Unidad 2	6/14/18	6/14/18	7/20/18	7/20/18	9/26/18	9/7/18	Ferroval Agroman	\$ 4,911,904	\$ 4,911,904		STATE CAPEX
42	Abriendo Caminos (Ronda 1)	AC-002275	Abriendo Caminos - Secundarias y Terciarias Región Norte 1	9/26/18	8/27/18	10/19/18	9/17/18	11/24/18	10/11/18	Lujani General Contractor	\$ 4,643,122	\$ 4,643,122		Abriendo Caminos
43	Abriendo Caminos (Ronda 1)	AC-002276	Abriendo Caminos - Secundarias y Terciarias Región Este 1	9/29/18	8/30/18	10/19/18	9/14/18	11/24/18	10/23/18	Cidra Excavation	\$ 3,582,550	\$ 3,582,550		Abriendo Caminos
44	Abriendo Caminos (Ronda 1)	AC-002277	Abriendo Caminos - Secundarias y Terciarias Región Oeste 1	10/4/18	9/4/18	10/25/18	9/24/18	11/28/18	10/19/18	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 3,418,125	\$ 3,418,125		Abriendo Caminos
45	Abriendo Caminos (Ronda 2)	AC-002282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	5/28/19	8/30/19	7/9/19	9/19/19	8/20/19	11/4/19	Puerto Rico Asphalt, LLC	\$ 3,289,840	\$ 3,289,840		Abriendo Caminos
46	Abriendo Caminos (Ronda 2)	AC-002284	Abriendo Caminos 2, Pavement Markings-Marcado de Pavimentos PR-2 Km 81 al 161	7/2/19	6/28/19	8/13/19	7/22/19	9/24/19	8/13/19	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925	\$ 2,248,925		Abriendo Caminos
47	Regular FHWA	AC-002906	Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, Bayamón	1/31/19	1/31/19	5/17/19	6/18/19	5/1/19	8/6/19	Const. Hartmann	\$ 10,118,410	\$ 10,118,410		FHWA
48	Regular FHWA	AC-002907	Geometric Improvements of PR-29 Interchange with PR-168 and PR-167, Bayamón	7/25/19	7/23/19	9/5/19	9/9/19	10/17/19	10/10/19	Gill Engineering Group, Inc.	\$ 1,038,682	\$ 1,038,682		FHWA
49	Abriendo Caminos (Ronda 1)	AC-003266	Abriendo Caminos - Primarias Región Metro 2	10/5/18	9/11/18	10/25/18	9/20/18	11/28/18	10/19/18	Ferroval Agroman	\$ 4,662,255	\$ 4,662,255		Abriendo Caminos
50	Abriendo Caminos (Ronda 1)	AC-003267	Abriendo Caminos - Primarias Región Sur 2	10/6/18	9/6/18	10/25/18	9/20/18	11/28/18	10/23/18	Robles Asphalt Corp	\$ 4,437,000	\$ 4,437,000		Abriendo Caminos
51	PEMOC (Local)	AC-003269	Reconstrucción de Carreteras Región Este, Unidad 3	6/5/18	6/5/18	7/6/18	7/6/18	9/19/18	8/10/18	Super Asphalt Pavement	\$ 4,228,567	\$ 4,228,567		STATE CAPEX
52	PEMOC (Local)	AC-003270	Reconstrucción de Carreteras Región Sur, Unidad 3	1/16/19	12/6/18	2/15/19	1/16/19	3/17/19	2/21/19	JM Caribbean Builders	\$ 7,077,162	\$ 7,077,162		STATE CAPEX
53	PEMOC (Local)	AC-003271	Reconstrucción de Carreteras Región Norte, Unidad 3	6/13/18	6/13/18	7/20/18	7/20/18	9/26/18	8/28/18	Super Asphalt Pavement	\$ 3,905,136	\$ 3,905,136		STATE CAPEX
54	PEMOC (Local)	AC-003273	Reconstrucción de Carreteras Región Oeste, Unidad 3	10/25/18	10/25/18	1/14/19	12/6/18	2/28/19	1/25/19	Transporte Rodriguez Asfalto	\$ 6,299,876	\$ 6,299,876		STATE CAPEX
55	Abriendo Caminos (Ronda 1)	AC-003275	Abriendo Caminos - Primarias Región Norte 2	10/11/18	9/11/18	11/1/18	9/20/18	12/5/18	10/19/18	Del Valle Group	\$ 4,619,000	\$ 4,619,000		Abriendo Caminos
56	Abriendo Caminos (Ronda 1)	AC-003276	Abriendo Caminos - Primarias Región Este 2	10/13/18	9/13/18	11/1/18	10/2/18	10/19/18	10/19/18	Del Valle Group	\$ 4,662,000	\$ 4,662,000		Abriendo Caminos
57	Abriendo Caminos (Ronda 1)	AC-003277	Abriendo Caminos - Primarias Región Oeste 2	9/18/18	9/18/18	12/17/18	11/16/18	1/31/19	1/25/19	Maglex Eng	\$ 2,031,050	\$ 2,031,050		Abriendo Caminos
58	Abriendo Caminos (Ronda 2)	AC-003282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-128, PR-374) AFI-BP-19-23	5/28/19	6/25/19	7/9/19	7/26/19	8/20/19	8/21/19	R&F	\$ 3,406,876	\$ 3,406,876		Abriendo Caminos
59	PEMOC (Local)	AC-004269	Reconstrucción de Carreteras Región Este, Unidad 4	1/14/19	1/15/19	2/13/19	2/14/19	3/15/19	4/3/19	Super Asphalt Corp	\$ 2,152,340	\$ 2,152,340		STATE CAPEX
60	PEMOC (Local)	AC-004271	Highway Reconstruction North Region, Unit 4	2/28/19	2/28/19	3/28/19	4/15/19	4/28/19	5/20/19	Professional Asphalt	\$ 3,439,000	\$ 3,439,000		STATE CAPEX
61	Abriendo Caminos (Ronda 2)	AC-004282	Programa Abriendo Caminos 2, Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-7725, PR-390, PR-127, PR-7722) AFI-BP-19-24	5/28/19	6/21/19	7/9/19	7/26/19	8/20/19	8/21/19	A&M Contractor	\$ 2,992,095	\$ 2,992,095		Abriendo Caminos
62	PEMOC (Local)	AC-005269	Reconstrucción de Carreteras Región Este, Unidad 5	2/20/19	2/20/19	3/20/19	2/26/19	4/28/19	3/12/19	Design Build LLC	\$ 986,546	\$ 986,546		STATE CAPEX

63	Abriendo Caminos (Ronda 2)	AC-005282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-498, PR-397) 4/1-BP-19-04	6/28/19	6/28/19	8/9/19	7/26/19	9/20/19	8/16/19	Transporte Rodriguez Asfalto	\$ 3,735,807	\$ 3,735,807		Abriendo Caminos
64	Regular FHWA	AC-005382	Bridge 2315 on PR-53 km 66.5 over Grande de Patilla River, Patillas FFY23	11/14/23	6/27/24	12/26/23		3/5/24		Del Valle Group	\$ 26,476,000	\$ 26,476,000	21962533	FHWA
65	Regular FHWA	AC-005383	Pavement Reconstruction at PR-53 from km 0.6 to km 7.9	4/9/19	5/9/19	4/30/19	6/10/19	6/15/19	7/11/19	Del Valle Group	\$ 11,091,000	\$ 11,091,000		FHWA
66	Regular FHWA	AC-005384	Pavement Rehabilitation and Reconstruction of PR-53 from km. 86.863 to km. 94.0 Fase II, Guayama-Salinas	8/18/21	7/20/21	9/29/21	8/31/21	11/10/21	11/8/21	Ferrovial Agroman	\$ 15,500,000	\$ 15,500,000	20400004	FHWA
67	Regular FHWA	AC-005386	Pavement Rehabilitation and Reconstruction of PR-53 form km. 81.0 to km. 86.862 Fase 1, Guayama-Salinas	9/20/21	6/29/21	11/1/21	8/31/21	12/13/21	10/31/21	Del Valle Group	\$ 9,892,000	\$ 9,892,000	10253559	FHWA
68	Abriendo Caminos (Ronda 2)	AC-006282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-106) 4/1-BP-19-06	7/3/19	6/20/19	8/14/19	7/26/19	9/25/19	8/21/19	A & M Group	\$ 3,696,465	\$ 3,696,465		Abriendo Caminos
69	Regular FHWA	AC-006639	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	9/30/18	9/7/18	10/30/18	10/19/18	11/30/18	12/7/18	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778	\$ 9,141,778		FHWA
70	Abriendo Caminos (Ronda 2)	AC-007282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-774, PR-496, PR-455, PR-124) BP-19-141-AC	7/11/19	7/15/19	8/22/19	8/7/19	10/3/19	10/15/19	Super Asphalt Corp	\$ 4,019,261	\$ 4,019,261		Abriendo Caminos
71	Abriendo Caminos (Ronda 2)	AC-008282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-4431, PR-6585, PR-543, PR-667, PR-165, PR-813) BP-19-146-AC	7/12/19	7/23/19	8/23/19	8/7/19	10/4/19	8/28/19	JR site Construction, Corp.	\$ 3,832,909	\$ 3,832,909		Abriendo Caminos
72	Abriendo Caminos (Ronda 2)	AC-009282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 1 (PR-812, PR-833, PR-840, PR-863, PR-834) BP-19-142-AC	7/16/19	7/16/19	8/27/19	8/6/19	10/8/19	10/15/19	JR Asphalt	\$ 775,714	\$ 775,714		Abriendo Caminos
73	Regular FHWA	AC-010031	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.8, Cabo Rojo	11/4/18	10/5/18	12/4/18	11/29/18	12/20/18	12/20/18	EJ Construction	\$ 4,175,004	\$ 4,175,004		FHWA
74	Regular FHWA	AC-010118	Highway Safety Improvements of PR-101 from km. 0 to km 10	1/31/23	2/1/23	3/14/23	3/21/23	4/25/23	5/31/23	Transporte Rodriguez Asfalto	\$ 5,176,299	\$ 5,176,299	4535087	FHWA
75	Regular FHWA	AC-010119	Safety Improvements at PR-101 From Km 10 to km 20	1/31/23	2/2/23	3/14/23	3/21/23	4/25/23	5/31/23	Transporte Rodriguez Asfalto	\$ 4,396,895	\$ 4,396,895	3944869	FHWA
76	Regular FHWA	AC-010166	Construction of Recreational Trail for Bicycles and Pedestrians from Rio Bayamón to PR-165, Toa Baja	7/1/20	7/1/20	8/12/20	8/11/20	10/7/20	9/15/20	Maglez Eng	\$ 4,946,977	\$ 4,946,977		FHWA
77	Regular FHWA	AC-010266	Bridge 1096 Replacement	12/14/21	3/25/22	1/25/22	5/30/22	7/8/22	7/8/22	Del Valle Group	\$ 15,415,000	\$ 15,415,000	11696740	FHWA
78	Regular FHWA	AC-010272	Safety Improvements to PR-102 From km 7.8 to km 17.8	10/11/18	10/11/18	12/17/18	12/3/18	1/31/19	2/1/19	Transporte Rodriguez Asfalto	\$ 2,745,770	\$ 2,745,770		FHWA
79	Abriendo Caminos (Ronda 2)	AC-010282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Metro Unidad 2 (PR-829, PR-874, PR-2, PR-37, PR-187, PR-47) BP-19-143-AC	7/16/19	8/1/19	8/27/19	8/26/19	10/8/19	10/15/19	HDT Group	\$ 2,898,939	\$ 2,898,939		Abriendo Caminos
80	Regular FHWA	AC-011020	Bridge 1492 Rehab Off PR-110 km 0.3 over Creek, Moca FFY23	12/12/23		1/23/24		3/5/24			\$ 2,546,564			FHWA
81	Abriendo Caminos (Ronda 2)	AC-011282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 3 (PR-3, PR-186, PR-181, PR-9974, PR-984, PR-183, PR-953, PR-942, PR-1, PR-20, PR-949, PR-287)	6/18/19	10/1/19	7/30/19	10/15/19	9/10/19	10/31/19	Super Asphalt Corp	\$ 4,802,601	\$ 4,802,601		Abriendo Caminos
82	Regular FHWA	AC-011417	Bridge #2161 over waterway, PR-114 Km 2.2, Mayaguez	2/1/19	2/1/19	3/18/19	3/6/19	5/2/19	5/3/19	Tamrio	\$ 297,479	\$ 297,479		FHWA
83	Regular FHWA	AC-011534	Highway Safety Improvements of PR-115 from km. 10.84 to km. 20.4, Rincón-Aguada	11/26/19	11/26/19	1/7/20	1/23/20	2/12/20	2/12/20	Ferrovial Agroman	\$ 2,541,000	\$ 2,541,000		FHWA
84	Regular FHWA	AC-011535	Highway Safety Improvements of PR-115 from km. 0.00 to km. 10.84	8/19/19	9/5/19	9/30/19	10/7/19	11/11/19	10/21/19	Transporte Rodriguez Asfalto	\$ 5,985,403	\$ 5,985,403		FHWA
85	Regular FHWA	AC-011630	Highway Safety Improvements of PR-116 from km 3.0 to km 14.0	8/24/19	11/21/19	10/5/19	12/15/19	1/31/20	1/31/20	Transporte Rodriguez Asfalto	\$ 6,088,181	\$ 6,088,181		FHWA
86	Regular FHWA	AC-012331	Pavement Rehabilitation and Reconstruction of PR-123 from Km. 38.0 to Km. 48.0, Ututado	9/2/20	9/3/20	10/14/20	10/27/20	12/2/20	12/30/20	Obratech	\$ 2,709,164	\$ 2,709,164		FHWA
87	Regular FHWA	AC-012838	Bridge 261 improvements, over Rio Prieto, PR-128 Km 33.1 (NO BIDDERS) FFY22	2/8/24		3/21/24		5/2/24			\$ 1,500,000			FHWA
88	Abriendo Caminos (Ronda 2)	AC-013282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-123, PR-753, PR-500, PR-151) BP-19-147	7/18/19	8/19/19	8/29/19	10/22/19	10/10/19	11/13/19	Design Build LLC	\$ 1,994,452	\$ 1,994,452		Abriendo Caminos
89	Regular FHWA	AC-014116	BR # 1531 at PR-141 KM. 9.90 Over Creek	1/12/23	11/9/22	2/23/23	3/7/23	4/6/23	5/15/23	Obratec	\$ 851,385	\$ 851,385	499647	FHWA
90	Abriendo Caminos (Ronda 2)	AC-014282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	7/18/19	9/19/19	8/29/19	10/22/19	10/10/19	11/13/19	Design Build LLC	\$ 3,077,096	\$ 3,077,096		Abriendo Caminos



91	Regular FHWA	AC-014354	Bridge #780 over Matruillas River, PR-143 Km 36.0, Orocovis	4/16/19	4/24/19	5/3/19	5/23/19	6/18/19	6/20/19	Empresas JBR, Inc.	\$ 228,192	\$ 228,192		FHWA
92	Regular FHWA	AC-014984	Highway Safety Improvements of PR-149 from km 0.00 to 12.80, Manati-Ciales	8/4/19	10/25/19	9/15/19	12/20/19	1/31/20	1/31/20	Transporte Rodriguez Asfalto	\$ 8,152,517	\$ 8,152,517		FHWA
93	Regular FHWA	AC-015235	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	10/13/18	9/10/18	11/12/18	10/2/18	12/13/18	11/1/18	RO Rental Equipment	\$ 2,404,528	\$ 2,404,528		FHWA
94	Regular FHWA	AC-015236	Highway Safety Improvements of PR-152 from km 11.5 to km 13.65	9/11/19	10/1/19	10/23/19	9/10/19	12/4/19	10/31/19	Desarrolladora IA	\$ 1,289,742	\$ 1,289,742		FHWA
95	Regular FHWA	AC-015237	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	9/30/18	8/31/18	10/30/18	10/5/18	11/30/18	10/30/18	Gill Engineering Group, Inc.	\$ 1,467,868	\$ 1,467,868		FHWA
96	Abriendo Caminos (Ronda 2)	AC-015282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) BP-19-16-AC	7/10/19	6/25/19	8/21/19	7/26/19	10/2/19	8/28/19	A&M Group	\$ 3,950,603	\$ 3,950,603		Abriendo Caminos
97	Abriendo Caminos (Ronda 2)	AC-016282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	7/19/19	8/27/19	8/30/19	9/17/19	10/11/19	10/17/19	A & N Road Development	\$ 5,599,560	\$ 5,599,560		Abriendo Caminos
98	Regular FHWA	AC-016789	Highway Safety Improvements of PR-167 from km. 0.0 to km. 9.0	11/15/19	11/15/19	12/27/19	12/20/19	2/14/20	2/14/20	C.J.O. Construction Corp.	\$ 4,757,996	\$ 4,757,996		FHWA
99	Abriendo Caminos (Ronda 2)	AC-017282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-667, PR-865, PR-867, PR-142 PR-828)	7/2/19	8/27/19	8/13/19	9/19/19	9/24/19	10/31/19	Professional Asphalt	\$ 4,503,278	\$ 4,503,278		Abriendo Caminos
100	Regular FHWA	AC-017333	Safety Improvements to PR-173 from km 0 to km 9	10/25/18	10/9/18	11/24/18	10/25/18	12/7/18	12/7/18	Maglez Eng	\$ 2,737,327	\$ 2,737,327		FHWA
101	Regular FHWA	AC-017630	Highway Safety Improvements of PR-176 from Km. 0.0 to Km. 4.0, San Juan	2/17/21	2/17/21	4/12/21	4/12/21	6/15/21	5/14/21	Puerto Rico Asphalt, LLC	\$ 3,137,499	\$ 3,137,499	4380000	FHWA
102	Regular FHWA	AC-017745	Geometric Improvements of PR-177 Interchange with Juan Martinez Ave., Bayamón	8/4/19	7/30/19	9/15/19	9/9/19	10/27/19	10/8/19	Obratec Contratista General, Inc.	\$ 709,463	\$ 709,463		FHWA
103	Regular FHWA	AC-018193	Julio Andino Pedestrian Bridge, San Juan	6/26/19	6/25/19	8/7/19	9/15/19	1/9/20	1/9/20	LPC Contractors Inc.	\$ 5,995,017	\$ 5,995,017		FHWA
104	Abriendo Caminos (Ronda 2)	AC-018282	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-884, PR-882, PR-825, PR-590, PR-690, PR-688, PR-667, PR-8865, PR-6659, PR-659)	7/2/19	9/19/19	8/13/19	9/19/19	9/24/19	12/16/19	Puerto Rico Asphalt, LLC	\$ 2,096,957	\$ 2,096,957		Abriendo Caminos
105	Regular FHWA	AC-018348	Highway Safety Improvements of PR-183 from km 1.2 to km 10.0, Caguas-San Lorenzo	12/16/20	12/16/20	2/8/21	2/8/21	3/18/21	3/18/21	Ferrovial Agroman	\$ 6,373,769	\$ 6,373,769	7746299	FHWA
106	Regular FHWA	AC-018932	Pavement Rehabilitation and Reconstruction of PR-189 from km. 0.0 to km. 13.0, Caguas-Gurabo-Juncos	2/23/21	2/23/21	4/12/21	4/12/21	5/24/21	5/24/21	Design Build LLC	\$ 5,949,990	\$ 5,949,990	6100000	FHWA
107	Regular FHWA	AC-020311	Highway Safety Improvements of PR-203 from km 0.0 to km 7.1, Gurabo-San Lorenzo	3/3/21	3/3/21	4/14/21	4/26/21	5/26/21	5/24/21	Del Valle Group	\$ 9,676,000	\$ 9,676,000	12419677.4	FHWA
108	Regular FHWA	AC-026118	BR # 2458 at PR-26 Km. 9.00 Over Ave. Los Angeles FFY22	9/14/23	9/14/23	10/26/23	10/31/23	12/21/23	2/27/24	Construccion Santiago II Corp	\$ 11,959,997	\$ 11,959,997	13071387	FHWA
109	Regular FHWA	AC-035902	Emergency Repair Bridge 1123 Replacement @ PR-359, Yauco	11/24/20	11/24/20	1/21/21	1/21/21	2/22/21	2/22/21	LPC Contractors Inc.	\$ 4,800,000	\$ 4,800,000		FHWA
110	PEMOC (Local)	AC-051211	Box Culvert Reconstruction at Quebrada Chiquita, Juana Diaz	1/31/20	1/31/20	3/4/20	3/4/20	6/30/20	6/30/20	Empresas JBR, Inc.	\$ 587,777	\$ 587,777		STATE CAPEX
111	Regular FHWA	AC-065605	Reconstruction of PR-656 km. 2.3 [ER80 funds]	4/4/19	4/4/19	5/7/19	5/9/19	6/21/19	6/12/19	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 4,884,000	\$ 4,884,000		FHWA
112	Regular FHWA	AC-083503	Pavement Rehabilitation and Reconstruction of PR-835 from Km 0.0 To Km 5.9, PR-837 From km 0.0 to Km 3.9 and PR-8834 from Km 0.0 to Km 2.3, Guaynabo	8/24/19	10/31/19	10/5/19	12/9/19	1/27/20	1/27/20	Piloto Construction, LLC	\$ 5,169,000	\$ 5,169,000		FHWA
113	Regular FHWA	AC-086121	Permanent Bridge Repair. Bridge 1657 Over La plata River at PR-861, Km 10.5, Toa Alta	2/3/22	12/2/21	3/17/22	3/8/22	3/8/21	4/29/22	Maglez	\$ 6,994,294	\$ 6,994,294	4939719.4	FHWA
114	Regular FHWA	AC-091206	Bridge #2314 over Cayaguas River, off PR-902 km 0.1, San Lorenzo	10/4/18	10/4/18	1/14/19	11/16/18	2/28/19	1/25/19	Obratec Contratista General	\$ 510,395	\$ 510,395		FHWA
115	Regular FHWA	AC-093001	Reconstruction of Ramp No. 7 at Int of PR-90 and PR-9020, Gurabo	7/7/19	7/9/19	8/18/19	9/23/19	9/29/19	11/21/19	Piloto Construction, LLC	\$ 3,627,000	\$ 3,627,000		FHWA
116	Regular FHWA	AC-097111	BR # 574 at PR-971 Km. 17.30 Over Santiago River	12/15/22	12/15/22	4/5/23	4/5/23	7/3/23	7/3/23	Obratec	\$ 1,911,471	\$ 1,911,471	1213832	FHWA
117	Regular FHWA	AC-100088	Safety Improvements PR-10 from km 0 to km 29, Ponce-Adjuntas	10/2/18	10/2/18	1/1/19	12/6/18	2/15/19	2/4/19	Desarrolladora IA	\$ 14,979,638	\$ 14,979,638		FHWA
118	Regular FHWA	AC-100248	Highway Reconstruction PR-1 from Km 26 to Km 22	8/20/21	7/22/21	10/1/21	8/31/21	11/12/21	11/8/21	Design Build LLC	\$ 13,550,300	\$ 13,550,300	15951123	FHWA
119	Regular FHWA	AC-111131	Reconstruction of PR-111, Kms. 4.0, 4.2 [ER80 funds]	3/22/19	3/26/19	5/7/19	4/24/19	6/21/19	5/31/19	Maglez Eng	\$ 1,568,977	\$ 1,568,977		FHWA
120	Regular FHWA	AC-111133	Landslide at PR-111 Km 48.6, 50.3 and 55.4, Ututado	10/29/23	10/3/23	12/10/23	1/9/24	1/21/24	5/20/24	LPC	\$ 2,250,000	\$ 2,250,000	2261310.5	FHWA
121	Regular FHWA	AC-111135	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	7/10/19	7/29/19	8/21/19	8/20/19	10/2/19	9/25/19	Super Asphalt Corp	\$ 6,423,335	\$ 6,423,335		FHWA
122	Regular FHWA	AC-111136	Reconstruction and Repavement of approximately 10-20 kilometers on the PR-111	9/9/19	8/13/19	10/21/19	9/10/19	12/2/19	10/31/19	LPC Contractors Inc.	\$ 8,168,979	\$ 8,168,979		FHWA
123	Regular FHWA	AC-148506	Paseo Ciclista PR-485, Camuy. Effort to complete project	2/25/20	2/25/20	4/7/20	7/8/20	8/12/20	8/12/20	A&M Group, Inc.	\$ 1,949,000	\$ 1,949,000		FHWA
124	Regular FHWA	AC-200283	Pavement Rehabilitation and Reconstruction of PR-2 from km 87.87 to km 92.05	7/14/19	7/11/19	8/25/19	8/20/19	10/6/19	9/30/19	Del Valle Group	\$ 11,890,000	\$ 11,890,000		FHWA

125	Regular FHWA	AC-200286	Highway Reconstruction PR-2 from KM 187 to KM 195, Guánica	11/1/21	3/30/22	12/13/21	5/10/22	7/8/22	7/8/22	Del Valle Group	\$ 37,871,000	\$ 37,871,000	34795591	FHWA
126	Regular FHWA	AC-200298	Highway Reconstruction PR-2 Km 180 to Km 182, Sabana Grande	12/18/21	10/26/21	1/29/22	12/21/22	3/12/22	2/11/22	Transporte Rodriguez Asfalto	\$ 8,286,184	\$ 8,286,184		FHWA
127	Regular FHWA	AC-200303	Pavement Reconstruction of PR-2 from Km 145 to Km 152 FFY22	2/9/23	2/9/23	4/17/23	4/17/23	8/8/23	8/8/23	Transporte Rodriguez Asfalto	\$ 16,984,922	\$ 16,984,922	17052390.3	FHWA
128	Regular FHWA	AC-200306	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	7/7/19	7/16/19	8/18/19	8/15/19	9/29/19	9/12/19	Transporte Rodriguez Asfalto	\$ 3,758,224	\$ 3,758,224		FHWA
129	Regular FHWA	AC-200307	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	7/4/19	7/17/19	8/15/19	8/15/19	9/26/19	9/12/19	Transporte Rodriguez Asfalto	\$ 4,385,792	\$ 4,385,792		FHWA
130	State Capex	AC-200310	Traffic signal at intersection of PR-2 and PR-650, Arecibo	6/9/20	6/9/20	7/21/20	7/17/20	8/21/20	8/13/20	Obratec Contratista General, Inc.	\$ 706,019	\$ 706,019		STATE CAPEX
131	Regular FHWA	AC-210001	Critical Finding Project to Address Replacement of Steel Modular Bridge 2069 at Local Road over Yaguez River in Maraguez	8/15/21	7/11/22	9/26/21	8/5/22	11/7/21	9/5/22	Tamrio	\$ 879,000	\$ 879,000		FHWA
132	Regular FHWA	AC-210002	Critical Finding Project for Bridge 1133 at Off PR 200 Km. 0.01 over Creek in the municipality of Vieques	11/15/21	6/14/22	12/27/21	8/5/22	2/7/22	10/24/22	Harry Auto Kool	\$ 398,550	\$ 398,550		FHWA
133	Regular FHWA	AC-210003	Highway Safety Improvements at PR-6, Bayamón Km 0 to Km 2	1/18/22	2/3/22	3/1/22	3/22/22	4/12/22	5/2/22	Super Asphalt	\$ 4,530,315	\$ 4,530,315	4112221	FHWA
134	State Capex	AC-210004	Preservation of Bridges No. 1695 at PR-123, Km. 55.10, in the Municipality of Utuado by CMA Architects & Engineers, LLP	8/14/24		9/25/24		11/6/24			\$ 2,160,000			FHWA
135	Regular FHWA	AC-210005	Preservation of Bridges No. 2924 and No. 2925 at PR-10, Km. 39.6 (corrected from 52.13) and 39.10 (corrected from 51.20) in the Municipality of Utuado	10/1/21	11/17/21	11/12/21	2/1/22	12/24/21	3/11/22	Tamrio	\$ 2,444,376	\$ 2,444,376	2893666.6	FHWA
136	Regular FHWA	AC-210006	Noise Barrier Rio Hondo 3 at PR-22, Bayamón	1/6/24	2/14/24	2/17/24	5/8/24	3/30/24		Novel Construction, LLP	\$ 3,697,000	\$ 3,697,000	2390650	FHWA
137	Regular FHWA	AC-220007	Highway Safety Improvements at PR-137, from Km 0 to Km 9, Morovis	1/11/22	2/25/22	2/22/22	3/31/22	4/5/22	6/7/22	Super Asphalt	\$ 9,099,302	\$ 9,099,302	9170434	FHWA
138	Regular FHWA	AC-220016	Noise Barrier Rio Hondo 1 at PR-22, Bayamón. Anulado, pendiente anuncio nuevamente	8/16/24		2/9/24		3/22/24			\$ 4,802,598		3440062	FHWA
139	Regular FHWA	AC-220032	Pavement Reconstruction of PR-30 from Km 25 to Km 28 FFY22	4/19/23	4/19/23	7/19/23	7/19/23	10/25/23	9/28/23	Del Valle Group	\$ 27,927,200	\$ 27,927,200	21382382	FHWA
140	Regular FHWA	AC-220037	BRIDGE DECK REPLACEMENT FOR BRIDGES NO. 1067 AND NO. 1068 AT PT-52, KM 98.90, AND BRIDGES NO. 1069 AND NO. 1070 AT PR-52, KM. 98.00 IN THE MUNICIPALITY OF PONCE FFY22	2/13/24		3/26/24		7/4/24			\$ 13,437,153			FHWA
141	Regular FHWA	AC-220038	Bridge 1427 Rehab at PR-111 Km 18.3 over Guatemala Rivera, San Sebastian FFY23	11/29/23	3/14/24	1/10/24	5/13/24	2/21/24		Tamrio	\$ 2,470,372	\$ 2,470,372	1345106	FHWA
142	Regular FHWA	AC-220039	Bridge 1883 Rehab on PR-114 Km 4 over Guanajibo River, Hormigueros FFY23	11/29/23	2/23/24	1/10/24	5/20/24	2/21/24		EJ Construction	\$ 1,297,004	\$ 1,297,004	1074625	FHWA
143	Regular FHWA	AC-220041	Bridge 2678 Off PR-361 at 4.4 Km 0.8 over Cain River, San Germán FFY23	11/29/23	4/10/24	1/10/24	5/13/24	2/21/24		Palmtat Construction Corp.	\$ 542,981	\$ 542,981	342670	FHWA
144	State Capex	AC-220044	Preservation of Bridge no. 2472 at PR-2, km. 197.30 in the Municipality of Yauco	6/4/24		7/16/24		8/27/24			\$ 2,400,000			FHWA
145	State Capex	AC-220045	Preservation of Bridge no. 2962 at PR-372, km. 16.50 in the Municipality of Yauco	6/16/24		7/28/24		9/8/24			\$ 1,200,000			FHWA
146	Regular FHWA	AC-220049	Pavement Reconstruction of PR-1 from Km 32.5 to Km 34, Caguas (No Bidders) FFY22	11/29/23		1/10/24		2/21/24			\$ 3,353,729			FHWA
147	Regular FHWA	AC-220050	Safety Improvements PR-420 from km 0 to km 9.4 Moca	2/12/24		3/25/24		5/6/24			\$ 3,607,123			FHWA
148	Regular FHWA	AC-220051	Safety Improvements at PR-782 from km 0 to km 10 Cidra	2/19/24		4/1/24		5/13/24			\$ 3,441,324			FHWA
149	Regular FHWA	AC-220052	Pavement Reconstruction at PR-1 from Km 15 to Km 21 FFY22	1/24/23	1/24/23	6/20/23	6/20/23	9/29/23	9/22/23	Design Build LLC	\$ 17,695,014	\$ 17,695,014	15075924.6	FHWA
150	Regular FHWA	AC-220053	Safety Improvements at PR-165 from Km 14.07 to Km 30 FFY22	3/9/23	3/9/23	5/10/23	5/10/23	8/9/23	8/9/23	Del Valle Group	\$ 13,393,000	\$ 13,393,000	14626550	FHWA
151	Regular FHWA	AC-220054	Safety Improvements at PR-165 from Km 30 to Km 38 FFY22	3/3/23	3/3/23	4/14/23	6/20/23	5/26/23	8/9/23	Construtora Santiago II Corp.	\$ 8,764,880	\$ 8,764,880	7419292	FHWA
152	Regular FHWA	AC-220057	Safety Improvements PR-137 km. 9.0 to km 18.0 Morovis	1/16/24	2/1/24	2/27/24	4/11/24	5/7/24		Ferroval Construction	\$ 18,428,455	\$ 18,428,455	17767918.59	FHWA
153	Regular FHWA	AC-220059	Pavement Reconstruction of PR-52 from km 0 to km 14, San Juan/Caguas (Pavement Set Aside) Southbound FFY22	1/18/23	1/18/23	4/17/23	4/17/23	8/9/23	8/9/23	Ferroval Construction	\$ 22,409,956	\$ 22,409,956	25138646.5	FHWA
154	State Capex	AC-220063	FY23 State Capex Highway Rehab - REGION ESTE UNIDAD 1	12/6/22	12/6/22	4/17/23	4/17/23	7/3/23	7/3/23	Super Asphalt Pavement	\$ 4,275,967	\$ 4,275,967	4804880	FHWA
155	Regular FHWA	AC-230006	Pavement Reconstruction at PR-2 from km 125.5 to Km 125.9 (Pavement Set Aside) Aguadilla FFY23	1/9/24	2/22/24	2/20/24	5/20/24	4/2/24		Desarrolladora IA	\$ 2,388,656	\$ 2,388,656	1262653	FHWA
156	Regular FHWA	AC-230007	Landslide PR-167 km 7.2, Naranjito	12/24/23		2/4/24		3/17/24			\$ 8,668,204		6100000	FHWA
157	Regular FHWA	AC-230008	Traffic Signal for PR-640 Intersection with E Street		1/30/24		3/12/24	6/3/24	6/3/24	Gill Engineering Group, Inc.	\$ 1,498,806	\$ 1,498,806	1099807	FHWA
158	Regular FHWA	AC-230027	Pavement Reconstruction of PR-53 from km 69 to Km 71 (Pavement Set Aside) Patillas FFY23	2/5/24	3/1/24	3/18/24	5/20/24	4/29/24		Construtora Hartmann	\$ 4,264,975	\$ 4,264,975	3733453	FHWA
159	State Capex	AC-230037	FY23 State Capex Highway Rehab - DEMOLITION OF STRUCTURES IN PROPERTIES ACQUIRED BY PRHTA FOR PROJECTS AC-200215 AND AC-200248 HORMIGUEROS, PR.	7/6/24	10/17/23	8/17/24	1/9/24	9/28/24	7/8/24	Tamrio	\$ 955,000	\$ 955,000	729000	FHWA

160	Regular FHWA	AC-230061	Pavement Reconstruction of PR-52 from km. 0 to km 14 Northbound (Pavement Set Aside) San Juan - Caguas FFY23	2/12/24		3/25/24		6/3/24				\$	38,400,000			33200000	FHWA
161	Regular FHWA	AC-230065	PR-60 Km. 0.0 - 4.0 Humacao	1/16/24	3/27/24	2/27/24	7/10/24	4/9/24		Constructora Santiago II	\$	8,423,309	\$	8,423,309	8331809		FHWA
162	Regular FHWA	AC-240007	Safety Improvements at PR-829 from Km 0 to km 11.1 Bayamón	2/19/24	1/26/24	4/1/24	5/3/24	5/13/24	7/8/24	Tamrio	\$	6,400,072	\$	6,400,072	5476055		FHWA
163	State Capex	AC-240029	On-Call Push Button Program - Hwy Reconstruction Metro Region	4/16/24	4/3/24	5/28/24	5/13/24	7/9/24		Professional Asphalt	\$	2,471,000	\$	2,471,000	3400000		STATE CAPEX
164	State Capex	AC-240030	On-Call Push Button Program - Hwy Reconstruction North Region	4/2/24	4/4/24	5/14/24	5/13/24	6/25/24		Professional Asphalt	\$	2,369,470	\$	2,369,470	3400000		STATE CAPEX
165	State Capex	AC-240031	On-Call Push Button Program - Hwy Reconstruction South Region	4/2/24	3/13/24	5/14/24	5/13/24	6/25/24		Super Asphalt	\$	2,794,400	\$	2,794,400	3400000		STATE CAPEX
166	State Capex	AC-240032	On-Call Push Button Program - Hwy Reconstruction East Region	4/16/24	3/14/24	5/28/24	6/6/24	7/9/24		Super Asphalt	\$	2,699,900	\$	2,699,900	3400000		STATE CAPEX
167	State Capex	AC-240033	On-Call Push Button Program - Hwy Reconstruction West Region	3/19/24	3/20/24	4/30/24	5/13/24	6/11/24		Transporte Rodríguez Asfalto	\$	2,598,000	\$	2,598,000	3400000		STATE CAPEX
168	State Capex	AC-240034	On-Call Push Button Program - Emergency Response Metro Region	4/9/24	7/10/24	5/21/24		7/2/24		Novel Construction, LLP	\$	2,327,000	\$	2,327,000	2480000		STATE CAPEX
169	State Capex	AC-240035	On-Call Push Button Program - Emergency Response North Region	3/26/24	5/31/24	5/7/24		6/18/24		Novel Construction, LLP	\$	2,197,000	\$	2,197,000	2480000		STATE CAPEX
170	State Capex	AC-240036	On-Call Push Button Program - Emergency Response South Region	3/26/24	5/1/24	5/7/24	6/6/24	6/18/24			\$	2,302,630	\$	2,302,630	2480000		STATE CAPEX
171	State Capex	AC-240037	On-Call Push Button Program - Emergency Response East Region	7/18/24		5/21/24		7/2/24			\$	3,000,000					STATE CAPEX
172	State Capex	AC-240038	On-Call Push Button Program - Emergency Response West Region	3/19/24	4/26/24	4/30/24	6/6/24	6/11/24		Tamrio	\$	3,590,700	\$	3,590,700	2480000		STATE CAPEX
173	Regular FHWA	AC-300118	PR-30 from km 7.3 to km 14.4	11/2/18	10/3/18	12/2/18	10/25/18	12/14/18	12/14/18	Ferrovial Agroman	\$	12,866,618	\$	12,866,618			FHWA
174	Regular FHWA	AC-301127	PR-3 Pedestrian Bridge Carolina @ UPR Hospital FFY22	3/15/24		4/26/24		6/7/24			\$	8,000,000					FHWA
175	Regular FHWA	AC-301142	Pavement Reconstruction at PR-3 from Km 42.5 to Km 47.6 FFY22	4/13/23	4/13/23	5/22/23	5/22/23	9/29/23	10/5/23	Ferrovial	\$	18,997,493	\$	18,997,493	12895543		FHWA
176	Regular FHWA	AC-301143	Replacement of Bridge 116 at PR-3 km. 53.6 Over CEIBA CREEK in the Municipality of CEIBA	11/30/21	3/31/22	1/11/22	5/8/22	2/22/22	6/28/22	Ferrovial Agroman	\$	8,237,976	\$	8,237,976	5208621.95		FHWA
177	Regular FHWA	AC-301145	Highway Safety Improvements at PR-3, from Km 14.4 to Km 18.8 Carolina-Candanas	12/16/21	2/24/22	1/27/22	5/30/22	3/10/22	6/2/22	Puerto Rico Asphalt, LLC	\$	9,622,284	\$	9,622,284	9267935		FHWA
178	Regular FHWA	AC-411901	Las Marias Connector	2/15/22	3/17/22	8/26/22	8/26/22	11/6/22	12/8/22	Carro v Carro Enterprises, Inc	\$	18,320,000	\$	18,320,000	15800000		FHWA
179	Regular FHWA	AC-500223	Rincón Recreational Trail (rebidido) - Pavement Rehabilitation and	8/4/23	8/4/23	9/15/23	10/13/23	11/24/23	1/29/24	Tamrio	\$	10,806,117	\$	10,806,117	8956821		FHWA
180	Regular FHWA	AC-520120	Reconstruction of PR-52 from km. 99.0 to km. 106.0 (Phase 1)	7/8/20	7/8/20	8/19/20	8/28/20	10/14/20	10/27/20	Ferrovial Agroman	\$	12,291,988	\$	12,291,988			FHWA
181	Regular FHWA	AC-520125	Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 Km 49.5	6/14/19	6/18/19	7/26/19	8/27/19	9/6/19	10/31/19	LPDC Inc	\$	5,899,914	\$	5,899,914			FHWA
182	Regular FHWA	AC-520129	Weighting Station at Juan Díaz Former toll plaza, Juan Díaz	1/25/22		3/8/22	5/1/22	7/8/22	7/8/22	EJ Construction	\$	6,982,004	\$	6,982,004	4521286.01		FHWA
183	DTL (FHWA)	AC-520130	DTL Phase 1, Unit 1 - PR-52 from km 3.1 to 5.3	4/11/18	4/11/18	5/11/18	5/11/18	6/11/18	6/11/18	Constructora Santiago II	\$	14,160,315	\$	14,160,315			FHWA
184	DTL (FHWA)	AC-520131	DTL Phase 2, Unit 1 - PR-52 from km 9.16 to 12.02	10/12/18	10/1/18	11/11/18	10/24/18	12/12/18	12/13/18	Ferrovial Agroman	\$	18,956,788	\$	18,956,788			FHWA
185	Regular FHWA	AC-520133	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 66.00 al 71.60	8/16/18	8/16/18	10/15/18	9/21/18	11/15/18	12/6/18	Del Valle Group	\$	16,256,000	\$	16,256,000			FHWA
186	Regular FHWA	AC-520134	Highway Safety Improvements of PR-52 from km 52.3 to 55.3	7/20/19	7/24/19	8/31/19	8/15/19	10/12/19	9/30/19	R & F Asphalt Unlimited Inc.	\$	4,533,208	\$	4,533,208			FHWA
187	Regular FHWA	AC-520135	PR-52 from km 95 to km 99	2/12/19	2/13/19	3/29/19	3/26/19	5/13/19	5/8/19	Ferrovial Agroman	\$	7,060,798	\$	7,060,798			FHWA
188	Regular FHWA	AC-520137	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	7/19/18	7/19/18	9/17/18	8/29/18	10/18/18	9/24/18	Desarrolladora IA	\$	4,757,059	\$	4,757,059			FHWA
189	Regular FHWA	AC-520138	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	7/20/18	7/20/18	9/18/18	8/29/18	10/19/18	9/24/18	Desarrolladora IA	\$	3,888,105	\$	3,888,105			FHWA
190	Regular FHWA	AC-520140	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 71.60 al 77.60	8/17/18	8/17/18	10/16/18	9/19/18	11/16/18	12/6/18	Del Valle Group	\$	15,685,000	\$	15,685,000			FHWA
191	DTL (FHWA)	AC-520141	DTL Phase 1, Unit 2 - PR-52 from km. 5.3 to 6.9	5/24/18	5/24/18	6/23/18	6/23/18	7/24/18	7/24/18	Ferrovial Agroman	\$	12,907,535	\$	12,907,535			FHWA
192	DTL (FHWA)	AC-520142	DTL Phase 1, Unit 3 - PR-52 from km 6.9 to 9.16	5/29/18	5/29/18	6/28/18	6/28/18	7/29/18	7/29/18	Ferrovial Agroman	\$	10,932,655	\$	10,932,655			FHWA
193	DTL (FHWA)	AC-520143	DTL - Phase 2 Phase 2, Unit 2 - PR-52 from km 12.02 to 13.96 (sta 33+02 to sta 15+00)	10/14/18	10/4/18	11/13/18	10/24/18	12/14/18	12/14/18	Constructora Santiago II	\$	15,999,892	\$	15,999,892			FHWA
194	Regular FHWA	AC-520144	Pavement Rehabilitation and Reconstruction of PR-52 from km. 38.0 to km. 49.00	8/11/19	8/9/19	9/22/19	9/25/19	11/3/19	10/29/19	Del Valle Group	\$	13,656,000	\$	13,656,000			FHWA
195	Regular FHWA	AC-520146	Highway Reconstruction, PR-52 From Km 102 to Km 106	3/4/21	3/4/21	4/12/21	4/12/21	6/22/21	8/12/21	Desarrolladora IA	\$	17,698,411	\$	17,698,411	20300292.1		FHWA
196	Regular FHWA	AC-800356	Reconstruction of PR-135, Adjuntas	4/23/19	5/7/19	6/4/19	5/23/19	7/16/19	6/12/19	Nieves & Nieves, Engineers and Contractors, Inc.	\$	363,000	\$	363,000			FHWA
197	DTL (FHWA)	AC-800509	DTL - Phase 6 - ITS	1/31/20	1/31/20	3/4/20	3/4/20	5/4/20	5/4/20	Bermudez Longo Diaz Masso, LLC	\$	11,832,959	\$	11,832,959			FHWA
198	Regular FHWA	AC-800510	DTL Noise Barrier @ PR-52	9/10/21	10/22/21	2/1/22	2/1/22	12/3/21	3/10/22	EJ Construction	\$	4,000,004	\$	4,000,004	4634060		FHWA
199	DTL (FHWA)	AC-800533	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 12+480 to sta 15+466)	2/14/19	2/14/19	3/25/19	3/14/19	5/9/19	5/1/19	Ferrovial Agroman	\$	13,112,005	\$	13,112,005			FHWA
200	DTL (FHWA)	AC-800534	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	12/12/18	12/12/18	1/14/19	1/16/19	2/28/19	2/28/19	Del Valle Group	\$	13,393,000	\$	13,393,000			FHWA
201	DTL (FHWA)	AC-800542	DTL - Phase 4 - Unit 1 - PR-52 / PR-30 Caguas (km 13.96 to 16.63)	8/25/19	8/10/19	10/6/19	9/10/19	11/17/19	10/10/19	Constructora Santiago II	\$	919,000	\$	919,000			FHWA
202	Regular FHWA	AC-800546	Pavement Rehabilitation and Reconstruction of PR-917 from Km. 8.2 to Km. 15.2 and PR-921 from Km. 0.0 to Km. 4.1, Las Piedras	8/19/19	8/6/19	9/30/19	9/9/19	11/1/19	10/15/19	Lujani General Contractor Inc.	\$	2,053,218	\$	2,053,218			FHWA
203	State Capex	AC-800586	Bridge Deck Replacement, HH and Scour Studies for Bridge No. 1114 and 1115 at PR- 2, km. 204.00 in the Municipality of Guayanilla	8/29/24		10/10/24		11/21/24			\$	7,200,000					FHWA

204	Renewal and Replacement	AC-800589	Bridge Deck Replacement, HI and Scour Studies for Bridge No. 1192 and 1193 at PR-52, km. 71.40 in the Municipality of Santa Isabel	6/29/24		8/10/24		10/19/24			\$ 10,800,000				FHWA
205	Regular FHWA	AC-800596	Bridge 2637 Rehab Ramp PR-25 to PR-1 Km 7.7 on PR-35, San Juan and Bridge 2640 on PR-1 km 7.4 over Sagrado Corazón St., San Juan FFY23. Se resubastaría	6/26/24	6/26/24	8/7/24		3/5/24		Obratec Contratista General Inc	\$ 1,922,989	\$ 1,922,989	1695113		FHWA
206	Regular FHWA	AC-800599	Correction of Damages in Bridge #1711 Over Guayanes River at Gda Ceiba St. km 0.2, Penuelas	3/1/21	10/17/20	4/12/21		4/16/21	5/24/21	6/16/21	Maglez Engineering Corp.	\$ 161,058	\$ 161,058		FHWA
207	Regular FHWA	AC-800601	FULL DEPTH BRIDGE CONCRETE DECK REPAIR FOR BRIDGE NO. 1657 OVER LA PLATA RIVER AT PR-861, KM. 10.5 MUNICIPALITY OF TOA ALTA	12/15/20		1/26/21		1/20/22	3/8/21	3/8/21	JM Caribbean Builders, Inc.	\$ 326,440	\$ 326,440		FHWA
208	Regular FHWA	AC-800604	Bridge Deck Replacement at Bridge #443 Over Zequeira Channel at PR-851 km 5.1, Municipality of Loiza and Partial closure of Northbound lane of Bridge #116 Over Ceiba Creek at PR3 km 53.3 Municipality of Ceiba	3/4/21	3/4/21	4/15/21		4/30/21	5/27/21	6/16/21	Constructora Hartmann	\$ 626,039	\$ 626,039		FHWA
209	Regular FHWA	AC-800608	Installation of Modular Steel Bridge Over Caraima River, Off PR-110, km 0.3, Municipality of Moca	5/25/21	6/25/21	7/6/21		8/2/21	8/17/21	11/18/21	Tamrio	\$ 878,900	\$ 878,900		FHWA
210	Regular FHWA	AC-800610	Abutment Repairs for Bridge No. 284 at PR-139, km 23.4, Ponce	3/16/21	3/16/21	4/27/21		5/16/21	6/8/21	7/16/21	Desarrolladora JA	\$ 559,475	\$ 559,475		FHWA
211	State Capex	AC-801596	Preservation of Bridge no. 2500 at PR-165R, km. 0.10 the Municipalities of Dorado	6/30/24		8/11/24						\$ 3,989,198			FHWA
212	Regular FHWA	AC-991202	Bridge #1058 over Rio Grande de Loiza, PR-9912 km 0.1, Cyaguas Ward, San Lorenzo	2/7/19	2/7/19	3/24/19		3/26/19	5/8/19	5/20/19	CAC Crespo Builders LLC	\$ 3,730,000	\$ 3,730,000		FHWA
213	Regular FHWA	TBD	Bridge 1638 Rehab on Victor Rojas Ave Km 0.1 over Grande De Arecibo River, Arecibo FFY23	1/9/24		2/20/24						\$ 10,866,642			FHWA
214	Regular FHWA	TBD	Pavement Reconstruction at PR-26 Km 0.0 - Km 15.5 (Pavement Set Aside) San Juan - Carolina FFY23	2/5/24		3/18/24						\$ 19,803,600			FHWA
215	State Capex	TBD	Critical Finding Bridge BR2200 at PR-250 km. 0.1 Over Ensenada Channel, Culebra	5/14/24		6/25/24						\$ 3,000,000			FHWA
216	State Capex	TBD	Bridge # 158 , PR 123 , 59.3 , DEPRESSION , UTUADO - PERMANENT - CONST	6/4/24		7/16/24						\$ 2,520,000			FHWA
217	State Capex	TBD	Bridge # 2294 , PR 5556 , 0.5 , CUYON RIVER , COAMO - CRITICAL FINDING - CONST	6/11/24		7/23/24						\$ 1,320,000			FHWA
218	State Capex	TBD	Bridge # 2402 , PR-53 SOUTHBOUND , 35.9 , CHANNEL , HUMACAO - PERMANENT - CONST	6/11/24		7/23/24						\$ 1,279,200			FHWA
219	State Capex	TBD	Bridge # 2403 , PR-53 NORTHBOUND , 35.9 , CHANNEL , HUMACAO - PERMANENT - CONST	6/16/24		7/28/24						\$ 1,279,200			FHWA
220	State Capex	TBD	Bridge # 2389 , PR-53 SOUTHBOUND , 30 , PR-925 , HUMACAO - PERMANENT - CONST	6/23/24		8/4/24						\$ 1,029,600			FHWA
221	State Capex	TBD	Bridge # 2390 , PR-53 NORTHBOUND , 30 , PR-925 , HUMACAO - PERMANENT - CONST	6/23/24		8/4/24						\$ 1,029,600			FHWA
222	State Capex	TBD	ER Non Eligible Land Slides Contracts FFY24	6/29/24		8/10/24						\$ 7,257,109			FHWA
223	State Capex	TBD	PR-149 km 5.8 Slope Failure Stabilization	6/29/24		8/10/24						\$ 4,284,688			FHWA
224	State Capex	TBD	Bridge # 670 , PR-654 , 0.2 , GRANDE DE ARECIBO RIVER , ARECIBO - PERMANENT - CONST	6/30/24		8/11/24						\$ 6,000,000			STATE CAPEX
225	State Capex	TBD	Bridge # 2385 , PR-53 SOUTHBOUND , 33.4 , DIRT ROAD , HUMACAO - PERMANENT - CONST	7/1/24		8/12/24						\$ 993,600			FHWA
226	State Capex	TBD	Bridge # 2386 , PR-53 NORTHBOUND , 33.4 , DIRT ROAD , HUMACAO - PERMANENT - CONST	7/1/24		8/12/24						\$ 993,600			FHWA
227	Renewal and Replacement	TBD	Deck Replacement BR1286 and 1287 at Highway PR-52 Southbound km 25.0 Caguas	8/19/24		9/30/24						\$ 7,200,000			FHWA
228	Regular FHWA	Various	Critical Bridges & Rehab	2/1/19	2/1/19	4/1/19		3/1/19	3/30/19	4/1/19	Various Contractors	\$ 9,059,362	\$ 9,059,362		FHWA
229	Regular FHWA		Safety improvements PR-177 Km. 3 to km.6 Guaynabo	3/16/23		4/27/23						\$ 2,548,852			FHWA
230	Regular FHWA		Bridge 1597 Rehab Local Road Km 0.1 over Jobitos Creek, Villaba FFY23	3/16/23		4/27/23						\$ 462,895			FHWA
231	Regular FHWA		Bridge 1598 Rehab Local Road Km 0.05 over Caricaboa River, Jayuya FFY23	3/23/23		5/4/23						\$ 925,790			FHWA
232	Regular FHWA		Bridge 1976 Rehab Off PR-377 Km 0.1 over Consejo Creek, Guayanilla FFY23	3/23/23		5/4/23						\$ 1,157,237			FHWA
233	Regular FHWA		Bridge 2627 Rehab Off PR-788 Km 0.1 over Unknown Creek, San Lorenzo FFY23	3/30/23		5/11/23						\$ 1,157,237			FHWA
234	Regular FHWA		Bridge 2763 Off PR-332 Km 0.97 over Loco River, Guanica FFY23	3/30/23		5/11/23						\$ 1,157,237			FHWA



6.2 Safety KPIs														
Category	KPI	FP Target	Target Last Revised Date	Recommended Target	Target Year	Reporting Unit	Source	Reporting Frequency	Last Date Reported	Next Expected Update	Actual	Spread Actual v. Target	Reporting Period	Comments
Safety	# of road fatalities per 100M VMT	1.85		<1.968	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	2.174		2016-2020	I recommend using the 5-Yrs Moving Average to discard outliers
	# of road serious injuries per 100M VMT	<31.7		<3.787	2023	5-Yrs Moving Average	SHPT Team	Annually	22-Aug	23-Aug	4.090		2016-2020	
Asset Quality	% of Interstate Pavement in Good condition	>2%		>5%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	13.0%		2020	The FP targets are based on the TAMP for 2028 as the Target Year. The reporting is based on two years performance. The recommended Target is for 2022.
	% of Interstate Pavement in Poor condition	<5%		<14%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	14.3%		2020	
	% of Non-interstate NHS Pavement in Good condition	>2%		>2%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	4.2%		2020	
	% of Non-interstate NHS Pavement in Poor Condition	<20%		<20%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	8.0%		2020	
	% of NHS bridges in Good condition	>10%		>10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	18.0%		2020	
	% of NHS bridges in Poor condition	<10%		<10%	2022	Past two Yr Performance	TAMP Team	Annually	21-Oct	22-Oct	9.0%		2020	
Congestion	\$ of congestion cost per customer	\$1,045												Await for the TTI Urban Mobility Report & INRIX Global Traffic Scorecard. Based on corridors with active TIMS
	Travel time index	1.23												
	Mins for incident response	<15 mins		<15 mins	2024	Monthly Performance	TIM Team	Monthly	24-Jun	24-Jul	0.6		24-Jun	

Serious Injury Rate		
2015	28.851	5-Yrs Moving Average
2016	29.300	
2017	20.150	
2018	27.180	
2019	36.610	
	<b>28.418</b>	

Fatality Rate		
2015	2.130	5-yr Moving Average
2016	1.920	
2017	1.930	
2018	1.950	
2019	1.968	
	<b>1.9796</b>	

7.1 Main B2A targets (Actual)															
	In \$ Thousands	Budget 12.8.23	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual	
Toll fare revenue	\$	56,866	\$ 12,749	\$ 12,222	\$ 12,690	\$ 13,068	\$ 14,310	\$ 6,624	\$ 3,068	\$ 1,130	\$ 3,458	\$ (1,471)	\$ (1,255)	\$ (1,999)	
Toll fine revenues	\$	5,059	\$ 1,231	\$ 918	\$ 1,053	\$ 644	\$ 856	\$ 638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transit Revenue	\$	5,165	\$ 262	\$ 424	\$ 463	\$ 386	\$ 339	\$ 340	\$ 443	\$ 378	\$ -	\$ -	\$ -	\$ -	
Operating FTA Funds	\$	34,000	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 9,436	\$ 4,749	
Other operating income	\$	77,903	\$ 577	\$ 1,414	\$ 1,887	\$ 1,152	\$ 20,700	\$ 2,973	\$ 8,694	\$ 9,841	\$ 8,711	\$ 5,514	\$ 6,514	\$ 6,083	
Operating Commonwealth Transfer	\$	139,564	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	\$ 11,309	
<b>Total Operating Revenues</b>	\$	<b>318,557</b>	\$ <b>27,744</b>	\$ <b>27,903</b>	\$ <b>29,018</b>	\$ <b>28,175</b>	\$ <b>49,481</b>	\$ <b>23,500</b>	\$ <b>25,130</b>	\$ <b>24,274</b>	\$ <b>25,094</b>	\$ <b>16,968</b>	\$ <b>26,204</b>	\$ <b>21,447</b>	
Commonwealth CapEx funds	\$	186,743	\$ 86,481	\$ 9,685	\$ 9,139	\$ 3,590	\$ 25,698	\$ 8,657	\$ 1,317	\$ 14,621	\$ 12,250	\$ 17,245	\$ 4,496	\$ 3,514	
Federal CapEx funds	\$	265,518	\$ 6,238	\$ 15,206	\$ 15,552	\$ 8,744	\$ 17,086	\$ 17,489	\$ 12,455	\$ 37,172	\$ 13,034	\$ 16,142	\$ 14,202	\$ 12,756	
<b>Total Capital Revenues</b>	\$	<b>452,261</b>	\$ <b>92,719</b>	\$ <b>24,891</b>	\$ <b>24,691</b>	\$ <b>12,334</b>	\$ <b>42,784</b>	\$ <b>26,146</b>	\$ <b>13,772</b>	\$ <b>51,793</b>	\$ <b>25,284</b>	\$ <b>33,387</b>	\$ <b>18,698</b>	\$ <b>16,270</b>	
<b>Total Consolidated revenues</b>	\$	<b>770,818</b>	\$ <b>120,463</b>	\$ <b>52,794</b>	\$ <b>53,709</b>	\$ <b>40,509</b>	\$ <b>92,265</b>	\$ <b>49,646</b>	\$ <b>38,902</b>	\$ <b>76,067</b>	\$ <b>50,378</b>	\$ <b>50,355</b>	\$ <b>44,902</b>	\$ <b>37,717</b>	
Payroll & pension costs	\$	57,909	\$ 4,314	\$ 4,540	\$ 4,479	\$ 4,207	\$ 4,582	\$ 4,900	\$ 4,500	\$ 4,201	\$ 2,675	\$ 7,101	\$ 5,021	\$ 6,100	
Toll highways administration and maintenance costs	\$	27,735	\$ 2,547	\$ 2,139	\$ 2,607	\$ 3,189	\$ 5,734	\$ 1,960	\$ 1,549	\$ 1,319	\$ 3,140	\$ 1,140	\$ 1,051	\$ 1,360	
Tren Urbano & Feeder Bus costs	\$	95,059	\$ 5,671	\$ 5,758	\$ 6,040	\$ 5,570	\$ 11,418	\$ 5,722	\$ 9,387	\$ 9,348	\$ 8,860	\$ 5,708	\$ 5,899	\$ 11,218	
Other operating costs	\$	41,943	\$ 712	\$ 969	\$ 1,274	\$ 1,610	\$ 1,411	\$ 846	\$ 1,084	\$ 1,581	\$ 3,777	\$ 3,142	\$ 3,142	\$ 3,460	
<b>Total Operating Expenses</b>	\$	<b>222,646</b>	\$ <b>13,244</b>	\$ <b>13,406</b>	\$ <b>14,400</b>	\$ <b>14,576</b>	\$ <b>23,145</b>	\$ <b>13,428</b>	\$ <b>16,520</b>	\$ <b>16,449</b>	\$ <b>18,452</b>	\$ <b>17,091</b>	\$ <b>15,113</b>	\$ <b>22,138</b>	
Federal highway construction costs	\$	105,273	\$ 11	\$ 7,835	\$ 13,439	\$ 8,971	\$ 13,367	\$ 13,274	\$ 17,712	\$ 13,138	\$ 13,601	\$ 16,173	\$ 18,054	\$ 17,974	
Non-federal highway construction costs	\$	85,372	\$ 254	\$ 2,240	\$ 6,261	\$ 10,375	\$ 7,099	\$ 4,542	\$ 6,227	\$ 2,365	\$ 5,825	\$ 7,824	\$ 10,837	\$ 8,504	
Emergency repair costs	\$	87,727	\$ 2,983	\$ 6,340	\$ 7,433	\$ 6,456	\$ 7,020	\$ 11,445	\$ 9,938	\$ 7,761	\$ 8,362	\$ 7,733	\$ 7,265	\$ 12,859	
Transit construction program costs	\$	74,860	\$ 994	\$ 4	\$ 1,677	\$ 1,138	\$ 1,504	\$ 532	\$ 1,425	\$ 286	\$ 284	\$ 348	\$ 843	\$ 570	
Other capital costs	\$	58,513	\$ 2,241	\$ 2,352	\$ 2,289	\$ 2,106	\$ 2,745	\$ 8,503	\$ 2,212	\$ 2,152	\$ 8,356	\$ 6,390	\$ 3,601	\$ 5,520	
<b>Total Capital Expenditures</b>	\$	<b>411,745</b>	\$ <b>6,483</b>	\$ <b>18,771</b>	\$ <b>31,099</b>	\$ <b>29,046</b>	\$ <b>31,735</b>	\$ <b>38,296</b>	\$ <b>37,514</b>	\$ <b>25,702</b>	\$ <b>36,428</b>	\$ <b>38,468</b>	\$ <b>40,600</b>	\$ <b>45,427</b>	
<b>Total Consolidated Expenditures</b>	\$	<b>634,391</b>	\$ <b>19,727</b>	\$ <b>32,177</b>	\$ <b>45,499</b>	\$ <b>43,622</b>	\$ <b>54,880</b>	\$ <b>51,724</b>	\$ <b>54,034</b>	\$ <b>42,151</b>	\$ <b>54,880</b>	\$ <b>55,559</b>	\$ <b>55,713</b>	\$ <b>67,565</b>	
Reserve deposits for revision to employee classification	\$	782	\$ 2,000	\$ 3,000	\$ 3,000	\$ 1,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Surplus / (Deficit) - Receipts from Pre P3 Transaction</b>	\$	<b>135,645</b>	\$ <b>98,736</b>	\$ <b>17,617</b>	\$ <b>5,210</b>	\$ <b>(4,135)</b>	\$ <b>37,385</b>	\$ <b>(2,078)</b>	\$ <b>(15,132)</b>	\$ <b>33,916</b>	\$ <b>(4,502)</b>	\$ <b>(5,204)</b>	\$ <b>(10,811)</b>	\$ <b>(29,848)</b>	
Receipts From P3 Transaction	\$	2,850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Surplus / (Deficit)</b>	\$	<b>2,985,645</b>	\$ <b>98,736</b>	\$ <b>17,617</b>	\$ <b>5,210</b>	\$ <b>(4,135)</b>	\$ <b>37,385</b>	\$ <b>2,847,922</b>	\$ <b>(15,132)</b>	\$ <b>33,916</b>	\$ <b>(4,502)</b>	\$ <b>(5,204)</b>	\$ <b>(10,811)</b>	\$ <b>(29,848)</b>	
Total Debt Redemption	\$	1,661,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,661,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reimbursements to P3A	\$	18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Payments to the Government for transportation sector initiatives	\$	65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Remaining Surplus / (Deficit)</b>	\$	<b>1,240,768</b>	\$ <b>98,736</b>	\$ <b>17,617</b>	\$ <b>5,210</b>	\$ <b>(4,135)</b>	\$ <b>37,385</b>	\$ <b>1,103,045</b>	\$ <b>(15,132)</b>	\$ <b>33,916</b>	\$ <b>(4,502)</b>	\$ <b>(5,204)</b>	\$ <b>(10,811)</b>	\$ <b>(29,848)</b>	
Total Reserve Deposits (Including P3 Reserves)	\$	118,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
P3 Receipts Surplus Investment Trust Funding	\$	987,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 987,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Balance</b>	\$	<b>135,645</b>	\$ <b>98,736</b>	\$ <b>17,617</b>	\$ <b>5,210</b>	\$ <b>(4,135)</b>	\$ <b>37,385</b>	\$ <b>(2,078)</b>	\$ <b>(15,132)</b>	\$ <b>33,916</b>	\$ <b>(4,502)</b>	\$ <b>(5,204)</b>	\$ <b>(10,811)</b>	\$ <b>(29,848)</b>	
<b>Toll Fare Revenues</b>															
Toll fare revenue from existing toll rates	\$	73,398	\$ 12,385	\$ 11,811	\$ 12,329	\$ 12,707	\$ 13,961	\$ 6,459	\$ 6,099	\$ 3,894	\$ 4,533	\$ -	\$ -	\$ -	
Revenue Share from TMB and DTL	\$	1,418	\$ 364	\$ 411	\$ 361	\$ 361	\$ 349	\$ 165	\$ 369	\$ 374	\$ 400	\$ 411	\$ 430	\$ 353	
Compensations to Concessionaires	\$	(17,950)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (9,400)	\$ (3,138)	\$ (1,475)	\$ (1,899)	\$ (1,685)	\$ (2,357)	
<b>Total toll fare revenue</b>	\$	<b>56,866</b>	\$ <b>12,749</b>	\$ <b>12,222</b>	\$ <b>12,690</b>	\$ <b>13,068</b>	\$ <b>14,310</b>	\$ <b>6,624</b>	\$ <b>3,068</b>	\$ <b>1,130</b>	\$ <b>3,458</b>	\$ <b>(1,471)</b>	\$ <b>(1,255)</b>	\$ <b>(1,999)</b>	
<b>Toll fine revenue deep dive</b>															
Toll fine revenue from existing fine rates	\$	5,059	\$ 1,231	\$ 918	\$ 1,053	\$ 644	\$ 856	\$ 638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total toll fine revenue</b>	\$	<b>5,059</b>	\$ <b>1,231</b>	\$ <b>918</b>	\$ <b>1,053</b>	\$ <b>644</b>	\$ <b>856</b>	\$ <b>638</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	
<b>Transit revenue deep dive</b>															
Tren Urbano fare revenue	\$	4,153	\$ 228	\$ 383	\$ 423	\$ 349	\$ 307	\$ 310	\$ 410	\$ 343	\$ -	\$ -	\$ -	\$ -	
Feeder Bus fare revenue	\$	507	\$ 26	\$ 30	\$ 29	\$ 28	\$ 25	\$ 23	\$ 26	\$ 27	\$ -	\$ -	\$ -	\$ -	
Bus Rapid Transit "BRT" fare revenue	\$	505	\$ 8	\$ 11	\$ 11	\$ 9	\$ 7	\$ 7	\$ 7	\$ 8	\$ -	\$ -	\$ -	\$ -	
<b>Total transit revenue</b>	\$	<b>5,165</b>	\$ <b>262</b>	\$ <b>424</b>	\$ <b>463</b>	\$ <b>386</b>	\$ <b>339</b>	\$ <b>340</b>	\$ <b>443</b>	\$ <b>378</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	
<b>Operating FTA funds</b>															
Operating FTA funds	\$	34,000	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 1,416	\$ 9,436	\$ 4,749	
<b>Total operating FTA funds</b>	\$	<b>34,000</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>1,416</b>	\$ <b>9,436</b>	\$ <b>4,749</b>	
<b>Other operating income</b>															
Other Operating Income	\$	15,213	\$ 542	\$ 1,411	\$ 1,887	\$ 1,152	\$ 1,540	\$ 2,973	\$ 8,694	\$ 9,753	\$ 8,711	\$ 5,413	\$ 6,409	\$ 6,078	
American Rescue Plan Act ("ARPA") Reimbursement	\$	49,284	\$ -	\$ -	\$ -	\$ -	\$ 19,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
FEMA Property Reconstruction	\$	13,406	\$ 35	\$ 3	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 88	\$ -	\$ 101	\$ 105	\$ 5	
<b>Total other operating income</b>	\$	<b>77,903</b>	\$ <b>577</b>	\$ <b>1,414</b>	\$ <b>1,887</b>	\$ <b>1,152</b>	\$ <b>20,700</b>	\$ <b>2,973</b>	\$ <b>8,694</b>	\$ <b>9,841</b>	\$ <b>8,711</b>	\$ <b>5,514</b>	\$ <b>6,514</b>	\$ <b>6,083</b>	
<b>Commonwealth ("CW") CapEx funds</b>															
Commonwealth CapEx appropriation	\$	54,370	\$ -	\$ -	\$ -	\$ -	\$ 2,220	\$ 8,657	\$ 1,317	\$ 14,621	\$ 12,250	\$ 17,245	\$ 4,496	\$ 3,514	
<b>Total other operating income</b>	\$	<b>54,370</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>2,220</b>	\$ <b>8,657</b>	\$ <b>1,317</b>	\$ <b>14,621</b>	\$ <b>12,250</b>	\$ <b>17,245</b>	\$ <b>4,496</b>	\$ <b>3,514</b>	
Puerto Rico Trust Fund - Calle Loiza (PR 37)	\$	40,000	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Puerto Rico Trust Fund - PR 05	\$	26,000	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Puerto Rico Trust Fund</b>	\$	<b>66,000</b>	\$ <b>66,000</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	
Rollover Abriendo Caminos funds	\$	11,702	\$ 11,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Rollover non - federal highway funds	\$	46,362	\$ 470	\$ 9,685	\$ 9,139	\$ 3,590	\$ 23,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Rollover CDBG	\$	1,638	\$ 1,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Rollover Emergency Funds	\$	6,673	\$ 6,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Total Rollover Funds</b>	\$	<b>66,373</b>	\$ <b>20,481</b>	\$ <b>9,685</b>	\$ <b>9,139</b>	\$ <b>3,590</b>	\$ <b>23,478</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	\$ <b>-</b>	
<b>Total Commonwealth CapEx Funds</b>	\$	<b>186,743</b>	\$ <b>86,481</b>	\$ <b>9,685</b>	\$ <b>9,139</b>	\$ <b>3,590</b>	\$ <b>25,698</b>	\$ <b>8,657</b>	\$ <b>1,317</b>	\$ <b>14,621</b>	\$ <b>12,250</b>	\$ <b>17,245</b>	\$ <b>4,496</b>	\$ <b>3,514</b>	
<b>Federal CapEx Revenue Funds</b>															
FHWA Regular Revenue Funds	\$	105,273	\$ 5,132	\$ 10,674	\$ 12,140	\$ 5,929	\$ 10,690	\$ 11,484	\$ 5,481	\$ 11,934	\$ 9,842	\$ 14,748	\$ 12,228	\$ 9,234	
<b>Total Non-ER FHWA Funds</b>	\$	<b>105,273</b>	\$ <b>5,132</b>	\$ <b>10,674</b>	\$ <b>12,140</b>	\$ <b>5,929</b>	\$ <b>10,690</b>	\$ <b>11,484</b>	\$ <b>5,481</b>	\$ <b>11,934</b>	\$ <b>9,842</b>	\$ <b>14,748</b>	\$ <b>12,228</b>	\$ <b>9,234</b>	
FHWA Emergency Funds	\$	85,385	\$ 112	\$ 4,528	\$ 3,412	\$ 2,815	\$ 2,072	\$ 5,473	\$ 6,974	\$ 17,094	\$ 3,192	\$ 1,394	\$ 1,131	\$ 2,952	

7.1 Main B2A targets (Actual)													
In \$ Thousands	Budget 12.8.23	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Total Transit Federal Funds	\$ 74,860	\$ 994	\$ 4	\$ -	\$ -	\$ 4,324	\$ 532	\$ -	\$ 8,144	\$ -	\$ -	\$ 843	\$ 570





7.1 Main B2A targets (Actual)													
In \$ Thousands	Budget 12.8.23	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
Senior lien debt payment	\$ -	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 1,309,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Commonwealth loan payment	\$ -	\$ 1,514	\$ 1,514	\$ 1,514	\$ 1,514	\$ 1,514	\$ 353,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total other capital costs</b>	<b>\$ -</b>	<b>\$ 4,014</b>	<b>\$ 4,014</b>	<b>\$ 4,014</b>	<b>\$ 4,014</b>	<b>\$ 4,014</b>	<b>\$ 1,662,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Reserve Deposits</b>													
Reserve deposits for revision to employee classification <sup>1</sup>	\$ 782	\$ 2,000	\$ 3,000	\$ 3,000	\$ 1,022	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<sup>1</sup> This amount to be added to the \$7.4 million already in the reserve													
<b>P3 Usage of Funds</b>													
Payment of PRHTA Series 2022A Bonds, Series 2022B Bonds and Series 2022C Bonds	\$ 1,309,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,309,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Payment of PRHTA Series 2022-1 Subordinated Indebtedness in favor of the Government of Puerto Rico	\$ 352,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 352,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Debt Redemption Total</b>	<b>\$ 1,661,877</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,661,877</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Refund or reimbursement to Puerto Rico Public-Private Partnerships Authority of amounts expended, paid or advanced to meet the obligations incurred during the establishment of the Partnership	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Reimbursement to P3A Total</b>	<b>\$ 18,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 18,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Payment of obligations and other initiatives related to the transportation sector of the Government of Puerto Rico	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**7.1 Main B2A (Actual Obligations)**

In \$ Thousands	July Actual	August Actual	September Actual	October Actual	November Actual	December Actual	January Actual	February Actual	March Actual	April Actual	May Actual	June Actual
<b>Federal highway construction costs</b>												
Hard costs for regular federal highway construction	\$ 7,529	\$ 27,099	\$ 123,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,948	\$ 5,640	\$ 29,178	\$ 3,123
<b>Total federal highway construction hard costs</b>	<b>\$ 7,529</b>	<b>\$ 27,099</b>	<b>\$ 123,501</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,948</b>	<b>\$ 5,640</b>	<b>\$ 29,178</b>	<b>\$ 3,123</b>
Federal soft costs for planning & compliance	\$ 10,800	\$ 3,495	\$ 10,227	\$ -	\$ -	\$ -	\$ 379	\$ -	\$ 5,000	\$ 2,123	\$ 7,082	\$ 1,500
<b>Total federal highway construction soft costs</b>	<b>\$ 10,800</b>	<b>\$ 3,495</b>	<b>\$ 10,227</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 379</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 2,123</b>	<b>\$ 7,082</b>	<b>\$ 1,500</b>
<b>Total federal highway construction costs</b>	<b>\$ 18,329</b>	<b>\$ 30,594</b>	<b>\$ 133,728</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 379</b>	<b>\$ -</b>	<b>\$ 13,948</b>	<b>\$ 7,763</b>	<b>\$ 36,260</b>	<b>\$ 4,623</b>
<b>Non-federal highway construction costs</b>												
Hard costs for other non-federal highway construction projects	\$ -	\$ 10,118	\$ 2,696	\$ 4,448	\$ 124	\$ -	\$ 5,045	\$ -	\$ 2,841	\$ 7,500	\$ -	\$ -
Local construction costs	\$ 1	\$ -	\$ -	\$ 61	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total non-federal highway construction hard costs</b>	<b>\$ 1</b>	<b>\$ 10,118</b>	<b>\$ 2,696</b>	<b>\$ 4,509</b>	<b>\$ 124</b>	<b>\$ -</b>	<b>\$ 5,045</b>	<b>\$ -</b>	<b>\$ 2,841</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>
Non-federal funded project soft costs	\$ 10,149	\$ 15,069	\$ 10,523	\$ 12,048	\$ 43,273	\$ -	\$ 1,344	\$ 2,803	\$ 2,991	\$ 7,852	\$ -	\$ -
Puerto Rico Trust Fund - PR S	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ 12,000	\$ -
Capital ROW payments	\$ 1,650	\$ 184	\$ -	\$ 29	\$ 173	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ -	\$ -
<b>Total non-federal highway construction soft costs</b>	<b>\$ 11,799</b>	<b>\$ 15,253</b>	<b>\$ 10,523</b>	<b>\$ 12,077</b>	<b>\$ 43,446</b>	<b>\$ -</b>	<b>\$ 1,344</b>	<b>\$ 2,803</b>	<b>\$ 9,231</b>	<b>\$ 7,852</b>	<b>\$ 12,000</b>	<b>\$ -</b>
<b>Total non-federal highway construction costs</b>	<b>\$ 11,800</b>	<b>\$ 23,371</b>	<b>\$ 13,219</b>	<b>\$ 16,586</b>	<b>\$ 43,570</b>	<b>\$ -</b>	<b>\$ 6,389</b>	<b>\$ 2,803</b>	<b>\$ 12,072</b>	<b>\$ 15,352</b>	<b>\$ 12,000</b>	<b>\$ -</b>
<b>Emergency repair costs</b>												
FHWA funded emergency repair costs	\$ 11,858	\$ 7,535	\$ 713	\$ 160	\$ 232	\$ 2,168	\$ -	\$ 1,587	\$ 8,830	\$ 3,850	\$ -	\$ 6,531
Local emergency repair costs	\$ -	\$ -	\$ 191	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total federal emergency repair costs</b>	<b>\$ 11,858</b>	<b>\$ 7,535</b>	<b>\$ 904</b>	<b>\$ 160</b>	<b>\$ 302</b>	<b>\$ 2,168</b>	<b>\$ -</b>	<b>\$ 1,587</b>	<b>\$ 8,830</b>	<b>\$ 3,850</b>	<b>\$ -</b>	<b>\$ 6,531</b>

7.2 Additional B2A targets (Actual)

In \$ Thousands	Budget 12.8.23	July Actuals	August Actuals	September Actuals	October Actuals	November Actuals	December Actuals	January Actuals	February Actuals	March Actuals	April Actuals	May Actuals	June Actuals
PR-20 revenue	\$ 1,418	\$ 273	\$ 237	\$ 224	\$ 233	\$ 224	\$ 95	\$ -					
PR-52 revenue	\$ 34,525	\$ 6,030	\$ 6,056	\$ 5,500	\$ 5,840	\$ 5,650	\$ 2,435	\$ -					
PR-53 revenue	\$ 8,293	\$ 1,440	\$ 1,460	\$ 1,384	\$ 1,400	\$ 1,354	\$ 584	\$ -					
PR-66 revenue	\$ 16,026	\$ 2,810	\$ 2,830	\$ 2,491	\$ 2,480	\$ 2,378	\$ 1,006	\$ -					
Off-period V-tolls	\$ 13,136	\$ 1,832	\$ 1,228	\$ 2,730	\$ 2,754	\$ 4,355	\$ 2,339	\$ 6,099	\$ 3,894	\$ 4,533	\$ -		
<b>Toll fare revenue from existing toll rates</b>	<b>\$ 73,398</b>	<b>\$ 12,385</b>	<b>\$ 13,200</b>	<b>\$ 12,329</b>	<b>\$ 12,707</b>	<b>\$ 13,961</b>	<b>\$ 6,459</b>	<b>\$ 6,099</b>	<b>\$ 3,894</b>	<b>\$ 4,533</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Rentals / leases (non-TU related)	\$ 1,449	\$ 101	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 111	\$ 111	\$ 112	\$ 112	\$ 112
Real estate sales	\$ 1,200	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ -					
American Rescue Plan Act ("ARPA") Reimbursement	\$ 49,284	\$ -	\$ -	\$ -	\$ -	\$ 19,160	\$ -						
FEMA Property Reconstruction	\$ 13,406	\$ 35	\$ 3	\$ -	\$ -	\$ -	\$ -		\$ 88	\$ -	\$ 101	\$ 105	\$ 5
Other sources (non-TU related)	\$ 12,564	\$ 441	\$ 1,301	\$ 577	\$ 1,042	\$ 1,430	\$ 2,863	\$ 8,584	\$ 9,642	\$ 8,600	\$ 5,301	\$ 6,297	\$ 5,966
<b>Total Other operating income</b>	<b>\$ 77,903</b>	<b>\$ 577</b>	<b>\$ 1,414</b>	<b>\$ 1,887</b>	<b>\$ 1,152</b>	<b>\$ 20,700</b>	<b>\$ 2,973</b>	<b>\$ 8,694</b>	<b>\$ 9,841</b>	<b>\$ 8,711</b>	<b>\$ 5,514</b>	<b>\$ 6,514</b>	<b>\$ 6,083</b>
PayGo contributions	\$ 36,804	\$ 2,831	\$ 3,012	\$ 2,900	\$ 2,925	\$ 2,878	\$ 3,100	\$ 3,000	\$ 2,851		\$ 5,723	\$ 2,933	
<b>Total Pension contributions</b>	<b>\$ 36,804</b>	<b>\$ 2,831</b>	<b>\$ 3,012</b>	<b>\$ 2,900</b>	<b>\$ 2,925</b>	<b>\$ 2,878</b>	<b>\$ 3,100</b>	<b>\$ 3,000</b>	<b>\$ 2,851</b>	<b>\$ -</b>	<b>\$ 5,723</b>	<b>\$ 2,933</b>	<b>\$ -</b>
Audit and financial services	\$ 1,235	\$ -	\$ 55	\$ 86	\$ 112	\$ 180	\$ 125	\$ 97	\$ 80	\$ 111	\$ 235	\$ 81	\$ 69
Legal services	\$ 1,030	\$ -	\$ 15	\$ 76	\$ 166	\$ 19	\$ 17	\$ 185	\$ 23	\$ 27	\$ 246	\$ 99	\$ 151
Other professional services	\$ 6,416	\$ -	\$ 20	\$ 101	\$ 489	\$ -	\$ 307	\$ 295	\$ 299	\$ 489	\$ 749	\$ 1,100	\$ 1,500
<b>Total Non-Title III professional fees</b>	<b>\$ 8,681</b>	<b>\$ -</b>	<b>\$ 90</b>	<b>\$ 263</b>	<b>\$ 767</b>	<b>\$ 199</b>	<b>\$ 449</b>	<b>\$ 577</b>	<b>\$ 402</b>	<b>\$ 627</b>	<b>\$ 1,230</b>	<b>\$ 1,280</b>	<b>\$ 1,720</b>
Security costs	\$ 1,116	\$ 91	\$ 90	\$ 90	\$ 101	\$ 102	\$ 100	\$ 21	\$ 23	\$ 27	\$ 41	\$ 40	\$ 44
Repairs & maintenance	\$ 7,086	\$ 599	\$ 438	\$ 601	\$ 597	\$ 1,821	\$ 636	\$ 501	\$ 444	\$ 317	\$ 497	\$ 399	\$ 236
Other costs	\$ 4,093	\$ 11	\$ 10	\$ 9	\$ 889	\$ 2,350	\$ 13	\$ 5	\$ 7	\$ 1	\$ 5	\$ 19	\$ 481
<b>Total Other toll highway administration &amp; maintenance costs</b>	<b>\$ 12,295</b>	<b>\$ 701</b>	<b>\$ 538</b>	<b>\$ 700</b>	<b>\$ 1,587</b>	<b>\$ 4,273</b>	<b>\$ 749</b>	<b>\$ 527</b>	<b>\$ 474</b>	<b>\$ 345</b>	<b>\$ 543</b>	<b>\$ 458</b>	<b>\$ 761</b>
Rents & leases	\$ 1,246	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113	\$ 113
Insurance	\$ 939	\$ -	\$ -	\$ -	\$ 220	\$ 529	\$ -						
Utility payments (excluding electricity and water supply)	\$ 392	\$ -	\$ -	\$ -	\$ 158	\$ -	\$ -	\$ 29	\$ 33	\$ 69	\$ 56	\$ 131	\$ 216
Security costs	\$ 720	\$ 55	\$ 56	\$ 55	\$ 59	\$ 71	\$ 60	\$ 66	\$ 60	\$ 60	\$ 76	\$ 77	\$ 79
Transportation expenses	\$ 262	\$ 7	\$ 9	\$ 13	\$ 11	\$ -	\$ 8	\$ 7	\$ 8	\$ 9	\$ 11	\$ 11	\$ 10
Purchased goods & equipment	\$ 1,260	\$ -	\$ 116	\$ 129	\$ 201	\$ 51	\$ 40	\$ -	\$ 8	\$ 11	\$ 401	\$ 191	\$ 112
Other costs	\$ 6,715	\$ 56	\$ 46	\$ 557	\$ 81	\$ 448	\$ 55	\$ 101	\$ 99	\$ 123	\$ 1,089	\$ 996	\$ 799
<b>Total Other expenses (within Other operating expenses)</b>	<b>\$ 11,532</b>	<b>\$ 231</b>	<b>\$ 340</b>	<b>\$ 867</b>	<b>\$ 843</b>	<b>\$ 1,212</b>	<b>\$ 276</b>	<b>\$ 316</b>	<b>\$ 321</b>	<b>\$ 385</b>	<b>\$ 1,746</b>	<b>\$ 1,519</b>	<b>\$ 1,329</b>