## Requirement 1 (C)



## **Puerto Rico Department of Treasury**

Actual to Budget (Liquidity Plan)
Component Unit Reporting
For the month of January 2020 of Fiscal Year 2020

### **DISCLAIMER**

- The Puerto Rico Fiscal Agency and Financial Advisory Authority ("AAFAF"), the Government of Puerto Rico (the "Government"), and each of their respective officers, directors, employees, agents, attorneys, advisors, members, partners or affiliates (collectively, with AAFAF and the Government the "Parties") make no representation or warranty, express or implied, to any third party with respect to the information contained herein and all Parties expressly disclaim any such representations or warranties.
- The Parties do not owe or accept any duty or responsibility to any reader or recipient of this presentation, whether in contract or tort, and shall not be liable for or in respect of any loss, damage (including without limitation consequential damages or lost profits) or expense of whatsoever nature of such third party that may be caused by, or alleged to be caused by, the use of this presentation or that is otherwise consequent upon the gaining of access to this document by such third party.
- This document does not constitute an audit conducted in accordance with generally accepted auditing standards, an examination of internal controls or other attestation or review services in accordance with standards established by the American Institute of Certified Public Accountants or any other organization. Accordingly, the Parties do not express an opinion or any other form of assurance on the financial statements or any financial or other information or the internal controls of the Government and the information contained herein.
- Any statements and assumptions contained in this document, whether forward-looking or historical, are not guarantees of future performance and involve certain risks, uncertainties, estimates and other assumptions made in this document. The economic and financial condition of the Government and its instrumentalities is affected by various financial, social, economic, environmental and political factors. These factors can be very complex, may vary from one fiscal year to the next and are frequently the result of actions taken or not taken, not only by the Government and its agencies and instrumentalities, but also by entities such as the government of the United States. Because of the uncertainty and unpredictability of these factors, their impact cannot be included in the assumptions contained in this document. Future events and actual results may differ materially from any estimates, projections, or statements contained herein. Nothing in this document should be considered as an express or implied commitment to do or take, or to refrain from taking, any action by AAFAF, the Government, or any government instrumentality in the Government or an admission of any fact or future event. Nothing in this document shall be considered a solicitation, recommendation or advice to any person to participate, pursue or support a particular course of action or transaction, to purchase or sell any security, or to make any investment decision.
- By receiving this document, the recipient shall be deemed to have acknowledged and agreed to the terms of these limitations.
- This document may contain capitalized terms that are not defined herein, or may contain terms that are discussed in other documents or that are commonly understood. You should make no assumptions about the meaning of capitalized terms that are not defined, and you should consult with advisors of AAFAF should clarification be required.

### **INTRODUCTION**

- This document presents the actual results for 16 select CUs for the month of January 2020 (a) of Fiscal Year 2020. The actual liquidity position is now a part of the Month End Component Unit 1(C) Report published by AAFAF.
- Receipts include revenues collected from operations, intragovernmental receipts (General Fund appropriations and funds transferred between public corporations and municipalities from Central Government), disaster relief receipts (federal emergency funds, insurance related to hurricanes Irma and Maria) and other federal funds.
- Disbursements include operating payments (e.g. payroll and related costs, purchased services, professional services, transportation expenses, etc.), disaster relief disbursements (e.g. expenditures related to the damages caused from hurricanes Irma and Maria), and capital expenditures.
- Content for Reporting:

Glossary

Summary Reporting Compliance for Component Units

**Executive Summary** 

**Headcount and Payroll** 

Schedule 1 - Puerto Rico Ports Authority ("Ports")

Schedule 2 - Medical Services Administration ("ASEM")

Schedule 3 - Puerto Rico Integrated Transit Authority ("PRITA")

Schedule 4 - Puerto Rico State Insurance Fund Corporation ("Fondo")

Schedule 5 - Health Insurance Administration ("ASES")

Schedule 6 - Puerto Rico Highways and Transportation Authority ("HTA")

Schedule 7 - Puerto Rico Public Buildings Authority ("PBA")

Schedule 8 - Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio")

Schedule 9 - Puerto Rico Industrial Development Company ("PRIDCO")

Schedule 10 - Puerto Rico Housing Finance Authority ("HFA")

Schedule 11 - Tourism Company of Puerto Rico ("Tourism")

Schedule 12 - Fiscal Agency and Financial Advisory Authority ("AAFAF")

Schedule 13 - Department of Economic Development and Commerce ("DDEC")

Schedule 14 - Convention Center District Authority ("PRCCDA")

Schedule 15 - Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA")

Schedule 16 - Automobile Accident Compensation Administration ("ACAA")

Appendix A - Web Cash for Period 1/1/2020 to 1/31/2020

#### Footnotes:

(a) Information for the month of January 2020 reflects the period between 12/28/2019 and 1/31/2020.

### **GLOSSARY**

GLUSSARY	
Term	Definition
AAFAF	Puerto Rico Fiscal Agency and Financial Advisory Authority.
ACAA	Automobile Accident Compensation Administration, an agency of the Commonwealth of Puerto Rico.
ADEA	Puerto Rico Administration for the Development of Agricultural Enterprises, a public corporation and a component unit of the Commonwealth of Puerto Rico.
AMA	Metropolitan Autobus Authority.
A/P	Accounts payable.
A/R	Accounts receivable.  Puorto Rica Madical Sonicas Administration, a public corporation and a component unit of the Commonwealth of Buorto
ASEM	Puerto Rico Medical Services Administration, a public corporation and a component unit of the Commonwealth of Puerto Rico.
ASES	Puerto Rico Health Insurance Administration, a public corporation and a component unit of the Commonwealth of Puerto Rico.
ATI	Puerto Rico Integrated Transit Authority.
ATM	Maritime Transportation Authority.
BBA	Bi-Partisan Budget Act of 2018.
BDE	Economic Development Bank of Puerto Rico.
BPPR	Banco Popular Puerto Rico.
СарЕх	Capital Expenditures.
Cardio	Cardiovascular Center of Puerto Rico and the Caribbean, a public corporation and a component unit of the Commonwealth of Puerto Rico.
CCDA	Puerto Rico Convention Center District Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
CDBG	Community Development Block Grant – Disaster Recovery (CDBG – DR) is a program responsible to ensure decent affordable housing opportunities and provision of services, community assistance, and to expansion and conserve jobs.
СМ	Conway MacKenzie, Inc.
CMS	Clinical Medical Services provides an Integrated Home Health Delivery System consisting of Durable Medical Equipment, Respiratory Equipment, Home Health, Orthotics, Prosthetics and Home Infusion Services.
Component Unit (CU)	Public corporation of the Commonwealth of Puerto Rico.
CRIM	Center for the Collection of Municipal Revenues rendering fiscal services in favor of the Municipalities and has the responsibility to notify, assess, collect, receive and distribute the public funds from the property tax, the state subsidy, funds from the Electronic Lottery, and any other funds that are disposed by law for the benefit of the Municipalities of Puerto Rico.
CST	Commission para la Seguridad en el Tránsito; the Commission for Traffic Safety.
DDEC	Puerto Rico Department of Economic Development and Commerce, a public corporation and a component unit of the Commonwealth of Puerto Rico.
Disaster-Related	
Disbursements	Expenditures related to the damages caused from hurricanes Irma and Maria.
Disaster-Related Receipts	Federal emergency funds, insurance related to hurricanes Irma and Maria.
DMO	Direct Marketing Organization.
DPO (Intergovernmental)	Days Payable Outstanding [Intergovernmental Payables divided by trailing 12 months PayGo Charges plus Facilities/Rent Payments multiplied by 365].
DPO (Third Party)	Days Payable Outstanding [Third Party Payables divided by trailing 12 months Operating Disbursements, not including Payroll Costs, PayGo, Christmas Bonus, or Facilities/Rent Payments multiplied by 365].
DSO (Intergovernmental)	Days Sales Outstanding [Intergovernmental Receivables divided by trailing 12 months Intergovernmental Receipts multiplied by 365].
DSO (Third Party)	Days Sales Outstanding [Third Party Receivables divided by trailing 12 months Third Party Receipts multiplied by 365].
DTPR, Hacienda	Puerto Rico Department of Treasury.
EBT	Electronic Benefit Transfer compensation payment system providing direct access to workers' compensation benefits for injured workers.
EHR	Electronic Health Records.
FEDE	Special Fund for Economic Development, affiliated with PRIDCO.
FEMA	Federal Emergency Management Agency coordinates the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made, including acts of terror.
FOMB	Financial Oversight and Management Board of Puerto Rico.
Fondo	Puerto Rico State Insurance Fund Corporation, a public corporation and a component unit of the Commonwealth of Puerto Rico.

#### GLOSSARY

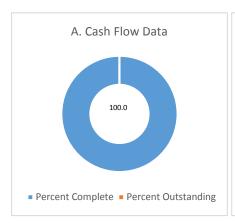
FTA subways, light rail, commuter rail, trolleys and ferries. FTA also oversees safety measures and helps develop next-generation technology research.  FY Fiscal year.  GDB Government Development Bank for Puerto Rico was previously the government bond issuer, intergovernmental bank, fiscal agent, and financial advisor of the government of Puerto Rico.  General Fund (GF) The Commonwealth's principal operating fund.  HFA Puerto Rico Housing Finance Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  HIT Health Information Technology.  HTA Puerto Rico Highways and Transportation Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  HUD Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws.  Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities.  Invest Puerto Rico Nonprofit investment organization created by Act 13-2017 to promote Puerto Rico as a competitive investment jurisdiction to attract new business in order to drive economic development.  IXS Marketing contract through advertising company KOI IXS for Puerto Rico.  Liquidity Plan (LP) Projected cash flows for each component unit, based on their respective approved FY20 Budget.  MCO Managed care organization.  MMIS Medicaid Management Information System.  A new business venture for Fondo in which the corporation is partnering with private insurers through a commission-based model to market and sell its products to potential new customers.  OPER Operating Disbursements  OPER Operating Receipts Revenues collected from operations.  Operating Receipts Revenues collected from operations.  Operating Receipts Revenues collected from operations.  Operating Receipts Payments to suppliers from prior years.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure a	GLOSSARY	
FIX subways, light rad, commuter rail, trolleys and ferries. FTA also oversees safety measures and helps develop next generation technology research.  FY FISCAL year.  GOB GOVERNMENT DEVELOPMENT STATE AND ASSESSED STATES AND ASSESSED STATES. THE PROPERTY OF THE PROPERTY	Term	Definition
GOBB Government Development Bank for Puerto Rico was previously the government bond issuer, intergovernmental bank, fiscal agent, and financial advisor of the government of Poerto Rico.  HEA Puerto Rico Housing Finance Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  HIT Health Information Technology. HITA Puerto Rico Housing Finance Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  HITA Puerto Rico Rico Housing and Urban Development, responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws. Intergovernmental Receipts Nopportitiness than 1 puerto Rico.  Nopportitiness than 1 puerto Rico General fund appropriations to and funds transferred between public corporations and municipalities.  Novert Puerto Rico Nopportitiness than 1 puerto Rico Intergovernmental Receipts Nopportition Receipts Nopportition Receipts Nopportition Receipts Nopportition Receipts Nopportition Receipts Nopportition Receipts Intergovernmental Receipts Nopportition Receipts Nopportition Receipts Receipts Nopportition Receipts Nopportition Receipts Receipts Receipts Nop	FTA	The Federal Transit Administration provides financial and technical assistance to local public transit systems, including buses, subways, light rail, commuter rail, trolleys and ferries. FTA also oversees safety measures and helps develop next-generation technology research.
General Fund (GF) The Commonwealth of Indicate Operating fund.  HFA Puerto Rico Housing Finance Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  HIT Health information Technology.  HTA Puerto Rico Highways and Transportation Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws.  Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities.  Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities.  Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities.  Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities.  Intergovernmental Receipts Analysis of the American Authority of the Common development.  INTERGOVERNMENT AND ANALYSIS OF A COMMON ANALYSIS OF A CO	FY	Fiscal year.
Feeral Fund (GF)   The Commonwealth's principal operating fund.	GDB	Government Development Bank for Puerto Rico was previously the government bond issuer, intergovernmental bank, fiscal agent, and financial advisor of the government of Puerto Rico.
HIT Health Information Technology. HTA Puerto Rico Highways and Transportation Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico. HUD Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws. Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities. Nonprofit investment organization created by Act 13-2017 to promote Puerto Rico as a competitive investment jurisdiction to attract new business in order to drive economic development.  IXS Marketing contract through advertising company KOI IXS for Puerto Rico.  Haudidir Pala (P) Projected cash flows for each component unit, based on their respective approved PY20 Budget.  MCO Managed care organization.  MMIS Medicald Management information System.  Medicald Management and earlies to solute the corporation is partnering with private insurers through a commission-based model to market and sell its products to polential new customers.  OCFO The office of the Chief Financial Officer of Puerto Rico.  Operating Disbursements  COPER Operating Receipts Receipts Revenues collected from operations.  OPER OPERATION Revenues collected from operations.  OPER OPERATION Revenues collected from operations.  OPERATION Revenues collected from perations.  Payerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's imovation and accomponent unit	General Fund (GF)	
HTA Puerto Rico Highways and Transportation Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws.  Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities.  Invest Puerto Rico Nonprofit investment organization created by Act 13-2017 to promote Puerto Rico as a competitive investment jurisdiction to a tract new business in order to drive economic development.  IXS Marketing contract through advertising company XOI IXS for Puerto Rico.  Liquidity Plan (LP) Projected cash flows for each component unit, based on their respective approved FY20 Budget.  MCO Managed care organization.  MMIS Medicald Management information System. A new business venture for Fondo in which the corporation is partnering with private insurers through a commission-based model to market and sell its products to potential new customers.  OCFO The office of the Chief Financial Officer of Puerto Rico.  Operating Disbursements Operating Receipts Receipts Receipts Operating expenditures.  Operating Receipts Operating expenditures.  Other Jurious Payments to suppliers from prior years.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integr	HFA	Puerto Rico Housing Finance Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
Puerto Rico Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws. Intergovernmental Receipts General fund appropriations to and funds transferred between public corporations and municipalities. Invest Puerto Rico Nonprofit investment organization created by Act 13-207 to promote Puerto Rico as a competitive investment jurisdiction to attract new business in order to drive economic development.  IS Marketing contract through advertising company KOI ISS or Puerto Rico.  Liquidity Plan (LP) Projected cash flows for each component unit, based on their respective approved FY2D Budget.  MCO Managed care organization.  MIMIS Medicald Management Information System. A new business venture for Fondo in which the corporation is partnering with private insurers through a commission-based model to market and sell Its products to openital new customers.  OEFO The office of the Chief Financial Officer of Puerto Rico.  Industry and the Chief Chief Financial Officer of Puerto Rico.  Derating Disbursements  Operating Receipts Revenues collected from operations.  Operating Receipts Operating expenditures.  Other Outflows Revenues collected from operations.  Other Outflows Sales of toll tags, rental income, and impact fees.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expenses.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expenses.  Puerto Rico Public Derivate Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expenses.  Puerto Rico Public Derivate Partnerships Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PR	HIT	Health Information Technology.
HUD Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws.  Intergovernmental Receipts  General fund appropriations to and funds transferred between public corporations and municipalities.  Nonprofit investment organization created by Act 13:2017 to promote Puerto Rico as a competitive investment jurisdiction to attract new business in order to drive economic development.  SS Marketing contract through advertising company KOI IXS for Puerto Rico.  Uquidity Plan (LP) Projected cash flows for each component unit, based on their respective approved FY20 Budget.  MCO Managed care organization.  MMIS Medicaid Management Information System  Medicaid Management Information System  Medicaid Management Information in which the corporation is pertnering with private insurers through a commission-based model to market and sell its products to potential new customers.  OFFO The office of the Chief Financial Officer of Puerto Rico.  Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.  Operating Receipts Revenues collected from operations.  Operating Receipts Payments to suppliers from prior years.  Other Indiows Sales of toil tags, resultationene, and impact fees.  Other Outflows Payments to suppliers from prior years.  Puerto Rico Public Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's involvation and expenses.  Payago Charges expenses or covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Payroll & Related Costs Salres and wages paid to employees, along with taxes and employer matching payments.  Payaroll & Related Costs Salres and wages paid to employees, along with taxes and employer m	НТА	
Nonprofit investment organization created by Act 13-2017 to promote Puerto Rico as a competitive investment jurisdiction to attract new business in order to drive economic development.  NS Marketing contract through advertising company KOI IX for Puerto Rico.  Liquidity Plan (LP) Projected cash flows for each component unit, based on their respective approved FY20 Budget.  MCO Managed care organization.  MMIS Medicaid Management information System.  A new business venture for Fondo in which the corporation is partnering with private insurers through a commission-based model to market and gell its products to potential new customers.  The office of the Chief Financial Officer of Puerto Rico.  Operating Disbursements  Operating Disbursements  Operating Receipts  Revenues collected from operations.  Revenues collected from operations.  Operating expenditures.  Other Outflows  Sales of foll tags, rental income, and impact fees.  Other Outflows  Payments to supplies from prior years.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  Petro Rico Industrial Development Company, a government owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRICO Petro Rico Industrial Development Company, a government owned corporation dedicated to promoting	HUD	Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing needs, improve and develop communities, and enforce fair housing laws.
to attract new business in order to drive economic development.  NS Marketing contract through advertising company KOI NS for Puerto Rico.  Liquidity Plan (LP) Projected cash flows for each component unit, based on their respective approved FY20 Budget.  MCO Managed care organization.  MMIS Medicald Management information System.  A new business venture for Fondo in which the corporation is partnering with private insurers through a commission-based model to market and sell its products to potential new customers.  OCFO The office of the Chief Financial Officer of Puerto Rico.  Derating Disbursements  Operating Disbursements  Operating Receipts Revenues collected from operations.  Operating Receipts Revenues collected from operations.  Operating Receipts Revenues collected from operations.  Operating Seles of toll tags, rental income, and impact fees.  Other Inflows Seles of toll tags, rental income, and impact fees.  Other Outflows Payments to suppliers from prior years.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Public Private Sector's innovation and expertise.  Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico organy, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PBM Pharmacy Benefit Manager in Puerto Rico operating on a component unit of the Commo	Intergovernmental Receipts	
Marketing contract through advertising company KOI INS for Puerto Rico.	Invest Puerto Rico	Nonprofit investment organization created by Act 13-2017 to promote Puerto Rico as a competitive investment jurisdiction to attract new business in order to drive economic development.
MMCO Managed care organization.  MMIS Medicaid Management Information System.  New Insurance Project  Model to market and sell its products to potential new customers.  OCFO  The office of the Chief Financial Officer of Puetro Rico.  Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.  Operating Receipts  Operating expenditures.  Other Inflows  Oslaes of Ital Tags, rental income, and impact fees.  Other Outflows  Payments to suppliers from prior years.  Puetro Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public Rico Public Rico Rico Public Related Costs  Salaries and wages paid to employees, along with taxes and employer matching payments.  PBA  Puetro Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM  Pharmacy Benefit Manager in Puerto Rico.  PRIDCO  Pietro Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO  Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  Puerto Rico Industrial Development Company, a government-owned corporation dedic	IXS	
MMCO Managed care organization.  MMIS Medicaid Management Information System.  New Insurance Project  Model to market and sell its products to potential new customers.  OCFO  The office of the Chief Financial Officer of Puetro Rico.  Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.  Operating Receipts  Operating expenditures.  Other Inflows  Oslaes of Ital Tags, rental income, and impact fees.  Other Outflows  Payments to suppliers from prior years.  Puetro Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puetro Rico Public Rico Public Rico Rico Public Related Costs  Salaries and wages paid to employees, along with taxes and employer matching payments.  PBA  Puetro Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM  Pharmacy Benefit Manager in Puerto Rico.  PRIDCO  Pietro Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO  Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  Puerto Rico Industrial Development Company, a government-owned corporation dedic	Liquidity Plan (LP)	Projected cash flows for each component unit, based on their respective approved FY20 Budget.
MMIS Medicaid Management Information System:  A new Dusiness venture for Fond on Inwhich the corporation is partnering with private insurers through a commission-based model to market and sell its products to potential new customers.  OCFO The Office of the Chief Financial Officer of Puerto Rico.  Operating Disbursements Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.  Operating Receipts Revenues collected from operations.  Operating expenditures.  Other Inflows Sales of toll tags, rental income, and impact fees.  Other Outflows Payments to suppliers from prior years.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico pension system that is funded through a paya-sy-ou-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Payroll & Related Costs Salaries and wages paid to employees, along with taxes and employer matching payments.  PBM Pharmacy Benefit Manager in Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  PRIDCO Pretro Rico Prost Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico.  PRITA, ATI Puerto Rico Industrial Development Company, a government-owned corporation and reimbursed by the room investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Oisbursements Act Onc. 24. In Company in the Stability Act of 2016.  Room Tax Waterfall Oisbursements One of the Puerto Rico Oversight, Management, and Economi		
A new business venture for Fondo in which the corporation is partnering with private insurers through a commission-based model to market and sell its products to potential new customers.  The office of the Chief Financial Officer of Puerto Rico.  Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation sepanesses, media ads, and other operating payments.  Operating Receipts Revenues collected from operations.  Operating expenditures.  Other Outflows Operating expenditures.  Other Outflows Payments to suppliers from prior years.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government and expertise.  Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government pensioners are paid by the central government and retirement benefits expenses of covered government pensioners are paid by the central government and retirement benefits expenses of covered government pensioners are paid by the central government and retirement benefits expenses of covered government pensioners are paid by the central government and Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  PRIDCO Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico investment destination for company, a government-owned corporation dedicated to promoting Puerto Rico.  PRIDCO Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico.  PRIDA ATI Puerto Rico Oversight, Management, and Economic Stability Act of		
model to market and sell its products to potential new customers.  OCFO The office of the Chief Financial Officer of Puerto Rico.  Operating Disbursements Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.  Operating Receipts Operating expenditures. Other Inflows Operating expenditures. Other Outflows Payments to suppliers from prior years. Puerto Rico Dublic-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expenses.  Puerto Rico Dublic-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expenses.  PayGo Charges Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Payroll & Related Costs Salaries and wages paid to employees, along with taxes and employer matching payments.  PBA Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  Patino Medicaid + Medicare dual-eligible populations.  Ports Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Olsbursements  Old Machine Waterf		•
Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.    Operating Receipts   Revenues collected from operating payments.	New Insurance Project	
transportation expenses, media ads, and other operating payments.  Operating Receipts Revenues collected from operations.  Optax Operating expenditures.  Other Inflows Sales of toll tags, rental income, and impact fees.  Other Outflows Payments to suppliers from prior years.  Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Payroll & Related Costs Salaries and wages paid to employees, along with taxes and employer matching payments.  PBA Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  PRIDCO Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico on the Authority, a public orporation and a component unit of the Commonwealth of Puerto Rico on Prevention of the Commonwealth of Puerto Rico on Prevention of the Commonwealth of Puerto Rico on Investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico on Investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operat	OCFO	The office of the Chief Financial Officer of Puerto Rico.
OpEx         Operating expenditures.           Other Inflows         Sales of toll tags, rental income, and impact fees.           Other Outflows         Payments to suppliers from prior years.           P3         Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.           PayGo Charges         Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.           Payroll & Related Costs         Salaries and wages paid to employees, along with taxes and employer matching payments.           PBA         Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.           PBM         Pharmacy Benefit Manager in Puerto Rico.           Patria         Medicará Hedicare dual-eligible populations.           Ports         Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.           PRIDCO         Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.           PRITA, ATI         Puerto Rico Oversight, Management, and Economic Stability Act of 2016.           Room Tax Waterfall         Act No. 272, as amended	Operating Disbursements	
Other Inflows         Sales of toll tags, rental income, and impact fees.           Other Outflows         Payments to suppliers from prior years.           P3         Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.           Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.           Payroll & Related Costs         Salaries and wages paid to employees, along with taxes and employer matching payments.           PBA         Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.           PBM         Pharmacy Benefit Manager in Puerto Rico.           Platino         Mediciaid + Medicare dual-eligible populations.           Ports         Puerto Rico Prots Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.           PRIDCO         Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.           PRITA, ATI         Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.           PROMESA         The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.	<b>Operating Receipts</b>	Revenues collected from operations.
Other Outflows Payments to suppliers from prior years. Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise. Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Payroll & Related Costs Salaries and wages paid to employees, along with taxes and employer matching payments.  PBM Pharmacy Benefit Manager in Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  Platino Medicaid + Medicare dual-eligible populations.  Ports Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hottels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Grou	ОрЕх	Operating expenditures.
Puerto Rico Public-Private Partnerships Authority established to enhance infrastructure and services through the effective integration of the private sector's innovation and expertise.  Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Payroll & Related Costs  Salaries and wages paid to employees, along with taxes and employer matching payments.  PBA  Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM  Pharmacy Benefit Manager in Puerto Rico.  Platino  Medicaid + Medicare dual-eligible populations.  Ports  Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PIEDCO  Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI  Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA  The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall  Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%)	Other Inflows	Sales of toll tags, rental income, and impact fees.
integration of the private sector's innovation and expertise.  Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Payroll & Related Costs  Salaries and wages paid to employees, along with taxes and employer matching payments.  PBA  Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM  Pharmacy Benefit Manager in Puerto Rico.  Platino  Medicaid + Medicare dual-eligible populations.  Ports  Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO  Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI  Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA  The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's Gener	Other Outflows	Payments to suppliers from prior years.
PayGo Charges expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.  Salaries and wages paid to employees, along with taxes and employer matching payments.  PBA Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PBM Pharmacy Benefit Manager in Puerto Rico.  Platino Medicaid + Medicare dual-eligible populations.  Ports Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO Platino Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distribute to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable a	Р3	
Payroll & Related Costs  Salaries and wages paid to employees, along with taxes and employer matching payments.  PBM  Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  Platino  Medicaid + Medicare dual-eligible populations.  Ports  Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO  Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI  Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA  The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall  Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).	PayGo Charges	expenses of covered government employers are paid by the central government and reimbursed by the employers, with
PBM Pharmacy Benefit Manager in Puerto Rico.  Platino Medicaid + Medicare dual-eligible populations.  Ports Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Disbursements Collections made by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	Payroll & Related Costs	
Platino Medicaid + Medicare dual-eligible populations.  Ports Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	-	
Ports Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PRIDCO	PBM	Pharmacy Benefit Manager in Puerto Rico.
Ports Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud  SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	Platino	
PRIDCO PRITA, ATI Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.  PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Room Tax Waterfall Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud  SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	Ports	Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
PRITA, ATI Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.  PROMESA The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud  SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.		Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an
Room Tax Waterfall Disbursements  Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud  SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	PRITA, ATI	·
Collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud  SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	PROMESA	The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.
Collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.  Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud  SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	Room Tax Waterfall	Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax
(hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).  Salud  SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.	Disbursements	
Salud SSS-Salud, or "Triple-S Salud," the largest health insurance company in Puerto Rico.		(hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues
	Salud	

### **GLOSSARY**

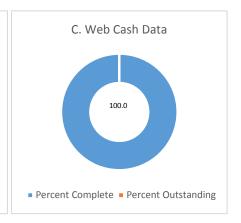
Term	Definition
Tourism	Tourism Company of Puerto Rico, a public corporation and a component unit of the Commonwealth of Puerto Rico.
Transfers (To)/From Restricted Account	Funds put aside by ASEM management to fund capital expenditures.
Tren Urbano	Urban Train is a 10.7-mile (17.2-km) fully automated rapid transit system that serves the municipalities of San Juan, Guaynabo, and Bayamón in Puerto Rico, consisting of 16 stations operating along a single line.
TSA	Treasury Single Account, the Commonwealth's main operational bank account (concentration account) in which a majority of receipts from Governmental funds are deposited and from which most expenses are disbursed. TSA receipts include tax collections, charges for services, intergovernmental collections, the proceeds of short- and long-term debt issuances and amounts held in custody by the Secretary of the Treasury for the benefit of the Commonwealth's fiduciary funds. A portion of the revenues collected through the TSA corresponds to the General fund. Other revenues include federal funds and special revenues conditionally assigned by law to certain agencies or public corporations that flow through the TSA.
UDH	Hospital Universitario, a hospital affiliated with UPR and part of the Department of Health.
Unrestricted Bank Cash	A roll forward of cash on the Component Unit's unencumbered and unreserved cash balance, and can be used for any
Balance Roll Forward	purpose.
VTP	Voluntary Transition Program, as established by AAFAF Administrative Orders 2017-05, 2018-03, 2018-04, 2018-05, 2018-06, and 2018-13.
WIOA	The Workforce Innovation and Opportunity Act is a United States public law that replaced the previous Workforce Investment Act of 1998 as the primary federal workforce development legislation to bring about increased coordination among federal workforce development and related programs.
ZBA	Zero balance account.

### **SUMMARY - REPORTING COMPLIANCE FOR COMPONENT UNITS**

- Each of the Component Units provided cash flow data for the month of January 2020. Data and analysis was broken into three categories, which include: A. liquidity and cash flow information, B. headcount and payroll information, and C. web cash information.
- The 16 CUs included in this report were overall 100% compliant in providing data for: A. liquidity and cash flow, B. headcount and payroll, and C. web cash. (a)







### **Footnotes:**

(a) Information for the month of January 2020 reflects the period between 12/28/2019 and 1/31/2020.

**EXECUTIVE SUMMARY**Component Units Actual Results for the Month of January 2020

	FY20 Actual	FY20 LP	Variance YTD FY20
figures in \$000's)	YTD YTD	YTD	vs. LP
Component Units Puerto Rico Ports Authority ("PORTS")			
PORTS Cash Inflow	\$77,588	\$79,871	(\$2,283)
PORTS Cash Outflow PORTS Net Cashflow	(64,661) \$12,927	(57,230) \$22,641	(7,431)
Total accountable	YTD liquidity increas		
PORTS Commentary:	a \$14.5M insurance asset sale in Nov-19	settlement in Jan-	
Medical Services Administration ("ASEM") ASEM Cash Inflow	\$91,472	\$84,483	\$6,989
ASEM Cash Outflow	(83,076)	(100,369)	17,293
ASEM Net Cashflow	\$8,396	(\$15,886)	\$24,282
SEM Commentary:	Favorable net cash driven by collection lower payroll-relate	ns from institution	ns not forecast,
uerto Rico Integrated Transit Authority ("PRITA")			
PRITA Cock Outflow	\$49,629	\$44,082	\$5,547
PRITA Cash Outflow PRITA Net Cashflow	(52,324) (\$2,696)	(47,240) (\$3,158)	(5,084) \$462
RITA Commentary:	YTD liquidity decrea operating and main bus operations.	ased by \$2.7M to	
ealth Insurance Administration ("FONDO") FONDO Cash Inflow	\$487,915	\$524,715	(\$36,799)
FONDO Cash Outflow	(310,776)	(273,584)	(37,192)
FONDO Net Cashflow	\$177,140	\$251,131	(\$73,992)
ONDO Commentary:	Unfavorable net ca: is driven by lower higher payroll and aggressive FY20 bud	r premiums colle- operating expense	ctions YTD and
uerto Rico State Insurance Fund Corporation ("ASES")	¢1 947 061	Ć1 048 F06	(¢100 C2F)
ASES Cash Inflow ASES Cash Outflow	\$1,847,961 (1,649,775)	\$1,948,596 (1,621,441)	(\$100,635) (28,334)
ASES Net Cashflow	\$198,186	\$327,155	(\$128,969)
SES Commentary:	Favorable net cashf driven by General I not utilized in FY20 (	Fund appropriation	ns received, but
uerto Rico Highways and Transportation Authority ("HTA")			
HTA Cash Inflow HTA Cash Outflow	\$240,365 (328,362)	\$364,526 (406,073)	(\$124,161) 77,711
HTA Net Cashflow	(\$87,997)	(\$41,547)	(\$46,450)
TA Commentary:	YTD liquidity decre: result of limited sta will result in tight expenses.	te funds in the FY2	20 budget which
uerto Rico Public Buildings Authority ("PBA")	¢70.1E2	¢72 200	(¢2 226)
PBA Cash Inflow PBA Cash Outflow	\$70,153 (71,487)	\$72,389 (76,920)	(\$2,236) 5,433
PBA Net Cashflow	(\$1,333)	(\$4,531)	\$3,197
BA Commentary:	YTD liquidity decre delays in collections partially offset by a	of rent from gove	rnment entities,
ardiovascular Center of Puerto Rico and the Caribbean ("Cardio")	A == a ==	A	44.05-
Cardio Cash Inflow Cardio Cash Outflow	\$47,382 (47,237)	\$45,477 (43,719)	\$1,905 (3,517)
Cardio Net Cashflow	\$145	\$1,758	(\$1,612)
ardio Commentary:	YTD net cashflow i collections, and sho		
uerto Rico Industrial Development Company ("PRIDCO")			
PRIDCO Cash Inflow	\$51,204 (96,599)	\$73,960	(\$22,757)
PRIDCO Cash Outflow PRIDCO Net Cashflow	(96,599) (\$45,396)	(\$2,134)	(\$37,222)
RIDCO Commentary:	YTD decline in liq related to FEDE, w due to spending o	uidity is due to	disbursements ed forecast YTD
	years.	. anasca funus f	. c.ii piioi iiscal
uerto Rico Housing Finance Authority ("HFA")	Ć174 COC	¢100 F17	(čr. 034)
HFA Cash Inflow HFA Cash Outflow	\$174,686 (201,586)	\$180,517 (195,129)	(\$5,831) (6,457)
HFA Net Cashflow	(\$26,900)	(\$14,612)	(\$12,288)
IFA Commentary:	YTD liquidity declir intergovermental r cash paid in exciponstruction loans. underperformance than-anticipated dis and donations.	eceipts of (\$2.7N ess of plan for HFA also experion of operating recei	1), and (\$9.0M) origination on enced (\$506.0K) ipts, and lower-

#### **EXECUTIVE SUMMARY**

Component Units Actual Results for the Month of January 2020

Tourism Company of Puerto Rico ("Tourism")

Tourism Cash Inflow Tourism Cash Outflow Tourism Net Cashflow

Tourism Commentary:

Fiscal Agency and Financial Advisory Authority ("AAFAF")

AAFAF Cash Inflow AAFAF Cash Outflow AAFAF Net Cashflow

AAFAF Commentary:

Department of Economic Development and Commerce ("DDEC")

DDEC Cash Inflow DDEC Cash Outflow DDEC Net Cashflow

DDEC Commentary:

Puerto Rico Convention Center District Authority ("CCDA")

CCDA Cash Inflow CCDA Cash Outflow CCDA Net Cashflow

CCDA Commentary:

Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA")

ADEA Cash Inflow ADEA Cash Outflow ADEA Net Cashflow

ADEA Commentary:

Automobile Accident Compensation Administration ("ACAA")

ACAA Cash Inflow ACAA Cash Outflow ACAA Net Cashflow

ACAA Commentary:

\$215,529 \$219,963 (\$4,434) (191,357) (225,619) 34,263 \$24,173 (\$5,656) \$29,829

Favorable net cashflow YTD compared to Liquidity Plan is driven by favorable timing of disbursements related to cruise line incentives and payments to the DMO

\$62,352	\$60,013	\$2,338
(35,300)	(37,478)	2,178
\$27.051	\$22 535	\$4 516

YTD build in liquidity is due to timing of General Fund appropriations in excess of its normal operating and Title III expenses; however, AAFAF only made its first payments relating to Title III fees during the month of November.

\$70,994	\$88,773	(\$17,778)
(64,873)	(86,622)	21,749
\$6,121	\$2,150	\$3,971

YTD build in liquidity is due to greater incentive funds and tax exemption fees received.

\$30,228	\$24,683	\$5,545
(28,658)	(24,805)	(3,853)
\$1,570	(\$122)	\$1,692

YTD build in liquidity is due to increased revenue from the PR Coliseum.

\$83,523	\$87,609	(\$4,086)
(85,776)	(75,714)	(10,063)
(\$2,253)	\$11.895	(\$14.148)

YTD liquidity decreased by \$4.7M to \$62.1M primarily due to the transfer of the rural infrastructure program to the Puerto Rico Land Authority, partially offset by back-ended payments for the subsidy and incentive programs. Additionally, school cafeteria programs are ahead of the Liquidity Plan, while Coffee Market Making is slightly below Plan.

\$39,631	\$49,398	(\$9,767)
(43,243)	(47,758)	4,515
(\$3.612)	\$1.640	(\$5.252)

Slight decline in YTD liquidity is due to ACAA transferring operating funds into incentive accounts managed to maintain insurance reserve.

# COMMONWEALTH OF PUERTO RICO COMPONENT UNIT REPORTING

Headcount

(figures in \$000's)	Actual Jan-20
Headcount	
Puerto Rico Ports Authority	463
Medical Services Administration	1,365
Puerto Rico Integrated Transit Authority	787
Puerto Rico State Insurance Fund Corporation	2,695
Health Insurance Administration	60
Puerto Rico Highways and Transportation Authority	845
Puerto Rico Public Buildings Authority	979
Cardiovascular Center of Puerto Rico and the Caribbean	558
Puerto Rico Industrial Development Company	146
Puerto Rico Housing Finance Authority	128
Tourism Company of Puerto Rico	371
Fiscal Agency and Financial Advisory Authority	81
Department of Economic Development and Commerce	373
Puerto Rico Convention Center District Authority	10
Puerto Rico Administration for the Development of Agricultural Enterprises	411
Automobile Accident Compensation Administration	314
Total Component Unit Headcount	9,586

# COMMONWEALTH OF PUERTO RICO COMPONENT UNIT REPORTING

Payroll and Related Cost Disbursements

(figures in \$000's)	Actual Jan-20	Actual YTD
Payroll and Related Cost Disbursements		
Puerto Rico Ports Authority	(\$2,306)	(\$15,753)
Medical Services Administration	(6,851)	(51,089)
Puerto Rico Integrated Transit Authority	(3,760)	(23,536)
Puerto Rico State Insurance Fund Corporation	(16,055)	(116,688)
Health Insurance Administration	(329)	(2,798)
Puerto Rico Highways and Transportation Authority	(4,234)	(30,303)
Puerto Rico Public Buildings Authority	(4,560)	(28,033)
Cardiovascular Center of Puerto Rico and the Caribbean	(2,378)	(15,226)
Puerto Rico Industrial Development Company	(746)	(6,715)
Puerto Rico Housing Finance Authority	(743)	(5,707)
Tourism Company of Puerto Rico	(1,545)	(10,944)
Fiscal Agency and Financial Advisory Authority	(584)	(3,934)
Department of Economic Development and Commerce	(1,951)	(10,632)
Puerto Rico Convention Center District Authority	(78)	(545)
Puerto Rico Administration for the Development of Agricultural Enterprises	(1,163)	(8,473)
Automobile Accident Compensation Administration	(1,694)	(10,802)
Total Component Unit Payroll and Related Cost Disbursements	(\$48,977)	(\$341,178)

Schedule 1: Puerto Rico Ports Authority ("PORTS") - Actual Results, Month of January 2020

**Primary Business Activity:** The Puerto Rico Ports Authority is responsible for developing, improving, and administering all types of transportation facilities and air and sea services, as well as establishing and managing maritime collective transportation systems in, from, and to Puerto Rico.

**Key Takeaways:** Year to date, cash has increased from \$32.7M to \$45.6M due to an insurance settlement and an asset sale. In January, Ports received \$14.5M in insurance proceeds related to hurricane claims. In November, Ports sold a property for \$7.0M; proceeds will be restricted for CapEx use for the regional airports. Operating revenues for the period led by maritime have been unfavorable to plan, which are primarily timing related and expected to reverse. Ports projects to end FY20 with \$53.8M in cash.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Maritime	\$8,918	\$45,327
Airports	970	6,933
Other	74	7,279
Total Operating Receipts	\$9,961	\$59,538
Other Receipts:		
Federal Funds	\$16	\$2,885
Other Receipts	22	459
Total Other Receipts	\$38	\$3,344
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$172
Other Federal Programs	-	-
Insurance Proceeds	14,534	14,534
Total Disaster-Related Receipts	\$14,534	\$14,707
Total Receipts	\$24,533	\$77,588
Operating Disbursements:		
Payroll and Related Costs	(\$2,306)	(\$15,753)
PayGo Charges	(2,113)	(13,659)
Other Retirement Contributions	-	-
Christmas Bonus	=	-
Materials and Supplies	(2)	(293)
Purchased Services	(467)	(2,841)
Professional Services	(1,108)	(7,272)
Facilities and Payments for Public Services	(1,009)	(7,188)
Transportation Expenses  Media Ads and Guidelines	(23)	(259)
Other Operating Payments	(19) (1,272)	(40) (10,056)
Total Operating Disbursements	(\$8,320)	(\$57,361)
Disaster-Related Disbursements:	(70,320)	(737,301)
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend	-	-
Total Disaster-Related Disbursements	\$0	\$0
CapEx	(\$947)	(\$7,300)
Total Disbursements	(\$9,267)	(\$64,661)
Net Cash Flow	\$15,266	\$12,927
Beginning Cash Balance	\$30,357	\$32,696
Net Cash Flow, Unrestricted	\$15,266	\$12,927
Ending Bank Cash Balance	\$45,623	\$45,623

Schedule 2: Medical Services Administration ("ASEM") - Actual Results, Month of January 2020

**Primary Business Activity:** ASEM plans, organizes, operates, and administers centralized health services, provided in support of the hospital and other functions, offered to member institutions and users of the medical complex, the Puerto Rico Medical Center.

**Key Takeaways:** Year to date, cash has increased from \$19.4M to \$27.4M. The cash build is primarily driven by institutional receipt collections related to prior years' invoices, lower payroll-related disbursements due to declining headcounts, and lower professional fees due to deferrals related to ongoing contract negotiations with UPR for physician services and ASEM's RCM vendor. Due to these changes, the year-end projected cash position has improved from a (\$10.7M) forecast in the Liquidity Plan to \$3.6M. ASEM's key institutional customers UDH and Pediatrico (Dept. of Health) have historically lacked adequate funds to pay ASEM for contracted services, which has contributed to liquidity issues. The FOMB is actively working to resolve budget shortfalls at these institutions to enable full payment of its obligations to ASEM.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Institutional Revenues	\$216	\$930
Institutional Revenues - Debt Repayment	-	-
Physician and Medical Plan Revenues	2,196	13,352
Total Operating Receipts	\$2,412	\$14,282
Operating Receipts - Intergovernmental:		
Institutional Revenues	\$7,980	\$30,227
Institutional Revenues - Debt Repayment	-	10,609
Physician and Medical Plan Revenues	900	5,400
General Fund Appropriations	4,623	29,993
Total Intergovernmental Receipts	\$13,503	\$76,229
Other Receipts:		
Other Income	<u>\$64</u>	\$961
Total Other Receipts	\$64	\$961
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds		-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$15,978	\$91,472
Operating Disbursements:		
Payroll and Related Costs	(\$6,851)	(\$51,089)
PayGo Charges	-	-
Christmas Bonus	-	(883)
Materials and Supplies	(1,789)	(14,308)
Professional Fees	(443)	(3,200)
Purchased Services	(797)	(6,143)
Facilities and Payments For Public Service	(266)	(3,855)
Purchase of Equipment	(41)	(209)
Other Operating Payments	(437)	(3,390)
Total Operating Disbursements	(\$10,623)	(\$83,076)
Disaster-Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects	-	-
Unfunded Spend		-
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements, Excluding Debt and CapEx	(\$10,623)	(\$83,076)
Total Net Cash Flow	\$5,355	\$8,396
Transfers (To)/From Restricted Account	121	(380)
Net Cash Flow, Unrestricted	\$5,476	\$8,016
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$21,959	\$19,418
Net Cash Flow	5,476	8,016
Ending Bank Cash Balance	\$27,435	\$27,435

Schedule 3: Puerto Rico Integrated Transit Authority ("PRITA") - Actual Results, Month of January 2020

**Primary Business Activity:** PRITA serves as the Commonwealth's central transit authority and is tasked with operating its network of public transit buses and certain maritime vessels.

**Key Takeaways:** Year to date, cash decreased from \$15.6M to \$12.9M. PRITA's operating revenues are in line with the Liquidity Plan. PRITA received a large cigarette tax allocation in January as a catch-up payment for prior periods not received. PRITA's liquidity position remains strained, and PRITA continues to rely on government support to maintain operations. PRITA projects to end FY20 with \$12.9M in cash balance.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Bus - Full Fare	\$337	\$2,295
Ferries - Cargo - Passenger - Other	392	2,850
Total Operating Receipts	\$729	\$5,145
Intergovernmental Receipts:		
General Fund Appropriations	\$1,920	\$13,970
Cigarette Tax	5,700	19,950
Total Intergovernmental Receipts	\$7,620	\$33,920
Other Receipts:		
FTA - Preventative Maintenance	\$0	\$8,183
FTA - Operations		2,380
Total Other Receipts	\$0	\$10,563
Disaster-Related Receipts:		
FEMA Supported Projects	\$0	\$0
Other Federal Programs	-	-
Insurance Supported Projects Total Disaster-Related Receipts	<u> </u>	<u>-</u> \$0
Total Receipts	\$8,349	\$49,629
Operating Disbursements:	<del>40,34</del> 3	Ų-13,0 <u>2</u> 3
Payroll and Related Costs	(\$3,760)	(\$23,536)
PayGo Charges	(19)	(475)
Christmas Bonus	(2)	(356)
Materials and Supplies	(1,251)	(11,116)
Purchased Services	(371)	(2,939)
Professional Services	(69)	(1,274)
Facilities and Payments for Public Services	(10)	(302)
Transportation Expenses	=	(4)
Media Ads and Guidelines	-	-
Other Operating Payments	(53)	(1,137)
Total Operating Disbursements	(\$5,534)	(\$41,139)
Disaster-Related Disbursements:		
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	<u> </u>	<u>-</u> \$0
CapEx	(\$579)	(\$11,185)
Total Disbursements	(\$6,113)	(\$52,324)
Net Cash Flow	\$2,236	(\$2,696)
Unrestricted Bank Cash Balance Roll-Forward:	¢10.667	¢1F F00
Beginning Cash Balance Net Cash Flow	\$10,667 2,236	\$15,599 (2,696)
Inter Company Receipts	4,022	28,249
Inter Company Necespts  Inter Company Disbursements	(4,022)	(28,249)
Ending Bank Cash Balance	\$12,904	\$12,904

Schedule 4: State Insurance Fund Corporation ("FONDO") - Actual Results, Month of January 2020

**Primary Business Activity:** Fondo provides workers' compensation and disability insurance to public and private employees. Fondo is the only authorized workers' compensation insurance company on the Island. Both public and private companies must obtain this security for their workforces by law.

Key Takeaways: Year to date, cash has increased from \$177.5M to \$351.9M. The cash build of \$174.4M is primarily due to \$487.9M in premiums collections which were well in excess of \$310.8M in disbursements. Premium collections are seasonal, and the majority of collections occur in July/August and January/February of each fiscal year, as invoices become due. Due to the seasonality in collections, it is normal for FONDO to experience large cash swings. The Liquidity Plan considers a premiums collections forecast of \$669.1M consistent with the Fiscal Plan, which is inclusive of \$53.8M in disaster-related premiums. These collections are partially offset by higher operating expenses associated with claims-related payouts and FONDO's hospital operations. By law, FONDO's coverage provides for unlimited medical services to its insured population, and there is a high degree of variability in service and supplies costs to meet the need of patients.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Premium Collections	\$123,643	\$487,915
Total Operating Receipts	\$123,643	\$487,915
Disaster Relief Receipts:		
Insurance Proceeds	\$0	\$0
FEMA Receipts	-	-
Other Federal Programs	<del>_</del>	-
Total Disaster Relief Receipts	\$0	\$0
Total Receipts	\$123,643	\$487,915
Operating Disbursements:		
Payroll and Related Costs	(\$16,055)	(\$116,688)
PayGo Charges	(8,270)	(63,442)
Christmas Bonus	-	-
Contributions to other Government Entities	(4,774)	(29,063)
Materials and Supplies	(1,080)	(6,672)
Transportation Expenses	(32)	(393)
Media Ads and Guidelines	(127)	(324)
Claims-Related Disbursements	(5,565)	(40,403)
Purchase of Equipment Purchased Services	(30) (4,389)	(549) (36,465)
Facilities and Payments for Public Services	(114)	(2,522)
Professional Services	(646)	(4,168)
Insurance Premiums Reimbursements	(3,406)	(3,806)
Other Operating Disbursements	(567)	(5,850)
Total Operating Disbursements	(\$45,057)	(\$310,345)
CapEx	(\$114)	(\$431)
Disaster Relief Disbursements:		
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend		-
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements	(\$45,171)	(\$310,776)
Net Cash Flow	\$78,472	\$177,140
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$271,385	\$177,500
Net Cash Flow	78,472	177,140
(+/-) Checks Net Effect Issued vs. Cleared (a)	2,032	(2,750)
Transfers to/from Restricted Account (b)	-	-
Ending Bank Cash Balance	\$351,889	\$351,889

#### Footnotes:

(a) Fondo reports book cash. Line item represents reconciliation to bank cash for cash flow purposes.

(b) Represents transfers to investment account.

Schedule 5: Health Insurance Administration ("ASES") - Actual Results, Month of January 2020

Primary Business Activity: ASES implements, administers, and negotiates the Medicaid Health Insurance System in Puerto Rico through contracts with third party insurance underwriters to provide quality medical and hospital care to the Puerto Rico Medicaid and Platino (Medicaid + Medicare dual-eligible) populations.

Key Takeaways: Year to date, cash has increased from \$283.1M to \$481.3M. The cash build of \$198.2M was primarily due to General Fund appropriations totaling \$382.2M, which have not been utilized for FY20 due to recent legislation expanding federal funding from \$1.7Bn to \$2.5B in FY20. As a result, the FOMB has reapportioned \$530.0M of state funding from ASES to Funds Under Custody of OMB, and has suspended any further general fund appropriations orignally budgeted for FY20. Premiums and other healthcare-related costs are anticipated to remain in line with the Liquidity Plan/Budget and an FMAP of 76% will be in effect for the remaining forecast period. Given these changes, ASES' cash balance is anticipated to gradually decline through year end to \$283.0M, consistent with a normalized cash level.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Federal Matching Funds and Adminstration Reimbursement	\$3,347	\$1,323,046
Prescription Drug Rebates (a)	(378)	135,090
Total Operating Receipts	\$2,968	\$1,458,136
Intergovernmental Receipts:		
General Fund Appropriations	\$0	\$382,160
Other Commonwealth Appropriations	-	-
Municipalities and Employers	286	2,642
Total Intergovernmental Receipts	\$286	\$384,802
Other Receipts:		
Other Income	\$732	\$5,024
Total Other Receipts	\$732	\$5,024
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds Total Disaster Related Receipts	\$0	<u>-</u> \$0
Total Disaster-Related Receipts		<u> </u>
Total Receipts	\$3,986	\$1,847,961
Operating Disbursements:		
MCO Premiums	(\$219,322)	(\$1,571,385)
Dual Eligible - Platino Program Premiums	(1,960)	(23,217)
PBM Administrator and HIV Program	(5,095)	(37,347)
Payroll and Related Costs Retirement Contributions	(329)	(2,798)
Christmas Bonus	-	-
Other Operating Payments	(1,381)	(15,029)
Total Operating Disbursements	(\$228,086)	(\$1,649,775)
Disaster-Related Disbursements:	, , ,	, , ,
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend	-	-
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements, Excluding Debt and CapEx	(\$228,086)	(\$1,649,775)
Net Cash Flow	(\$224,100)	\$198,186
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$705,373	\$283,087
Net Cash Flow	(224,100)	198,186
Ending Bank Cash Balance	\$481,273	\$481,273
Footnotes:		

(a) Prescription drug rebates include payments to ABARCA, a third party ASES subcontractor for its management of the rebate program with pharmaceutical companies.

Schedule 6: Highways and Transportation Authority ("HTA") - Actual Results, Month of January 2020

**Primary Business Activity:** HTA controls and supervises highway facilities, sets tolls, issues bonds, and manages the construction of all major projects relating to the Commonwealth's toll highway system.

**Key Takeaways:** Year to date, cash decreased by \$88.6M from \$303.9M to \$215.3M, primarily as a result of limited state funds in the FY20 budget for operating expenses. Additionally, YTD operating revenues of \$68.1M are \$22.9M below plan, driven primarily by a delay in the opening of a toll plaza, increase in unpaid tolls, and no toll fine collections due to public policy. Federal and emergency receipts of \$136.1M are \$95.6M behind plan due to delays in requested funds and certification of projects, which are partially expected to reverse. HTA projects a cash use of \$68.7M for the remainder of the fiscal year and expects to end FY20 with a \$146.6M cash balance, primarily in the CapEx account and with limited liquidity in the operating account.

Actual

Actual

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Toll Fares	\$8,416	\$62,150
Transit Revenues	-	-
Electronic Toll Fines	-	-
Other Income	983	5,936
Total Operating Receipts	\$9,399	\$68,086
Intergovernmental Receipts:		
Transfer from Government of PR	\$0	\$8,108
Special State Grant	-	-
PR Government Infrastructure Funding	5,611	28,055
Total Intergovernmental Receipts	\$5,611	\$36,163
Other Receipts [Separate Federal Transfers by Program]:		
Federal Aid - FHWA & Earmarked Projects	\$14,650	\$106,298
Federal Aid - FTA (Sec. 5307 and Sec. 5309)	944	16,713
Emergency Reconstruction Program - FHWA	-	12,778
Emergency Reconstruction Program - FEMA	88	327
Emergency Reconstruction Program - FTA		
Total Other Receipts	\$15,682	\$136,116
Total Receipts	\$30,692	\$240,365
Operating Disbursements:		
Payroll and Related Costs	(\$4,234)	(\$30,303)
PayGo Charges	(2,888)	(17,485)
Christmas Bonus	-	(480)
Payments for Facilities and Public Services	(320)	(3,285)
Purchased Services	(3,496)	(45,701)
Donations, Subsidies and Distributions	(158)	(4,825)
Transportation Expenses	(134)	(1,132)
Professional Services	(1,372)	(11,342)
Other Operating Disbursements	(85)	(856)
Advertisements	(012.007)	(0445,400)
Total Operating Disbursements	(\$12,687)	(\$115,409)
CapEx - Federal	(\$17,072)	(\$117,806)
CapEx - State	(10,245)	(80,297)
Emergency Reconstruction Program	(2,124)	(14,850)
Total Disbursements	(\$42,128)	(\$328,362)
Net Cash Flow	(\$11,436)	(\$87,997)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$226,696	\$303,861
Net Cash Flow	(11,436)	(87,997)
Other Inflows	5,551	23,714
Other Outflows	(5,559)	(24,326)
Ending Bank Cash Balance	\$215,252	\$215,252

Schedule 7: Puerto Rico Public Buildings Authority ("PBA") - Actual Results, Month of January 2020

**Primary Business Activity:** PBA constructs, purchases, or leases office, school, health, correctional, social welfare, and other facilities for lease to certain Commonwealth departments, component units, and instrumentalities.

**Key Takeaways:** Year to date, cash decreased slightly from \$70.7M to \$69.3M driven by delays in receipt of government-related rent, partially offset by the sale of two properties in Nov-19 for \$4.8M. Collections from government agencies have been intermittent. YTD receipts from government agencies total \$62.7M versus \$69.6M in the Liquidity Plan. YTD operating expenses are trending lower than plan, but are expected to partially reverse. PBA projects to end FY20 with a cash balance of \$74.2M.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Rent - Direct Invoices	\$86	\$687
Other Operating Income	45	5,493
Total Operating Receipts	\$131	\$6,180
Intergovernmental Receipts:		
Government Entity Rent Paid Through DTPR	\$0	\$0
Employer Contributions Paid Through DTPR (PayGo)	-	-
Rent - Direct Invoice - Government Entites	5,911	62,657
Other Intergovernmental Receipts		<u> </u>
Total Intergovernmental Receipts	\$5,911	\$62,657
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$1,316
Other Federal Programs	-	-
Insurance Proceeds	<u> </u>	-
Total Disaster-Related Receipts	\$0	\$1,316
Total Receipts	\$6,042	\$70,153
Operating Disbursements:		
Payroll and Related Costs	(\$4,560)	(\$28,033)
PayGo Charges	(3,850)	(13,550)
Christmas Bonus	<del>-</del>	-
Facilities and Payments for Public Services	(1,381)	(10,818)
Professional Services	(1)	(72)
Purchased Services	(617)	(13,612)
Other Operating Expenditures	(52)	(3,922)
Transfers to Restricted Account	(\$10,462)	(\$70,006)
Total Operating Disbursements	(\$10,462)	(\$70,006)
Disaster-Related Disbursements:		
FEMA Supported Projects	(\$110)	(\$125)
Other Federally Supported Projects	-	- (4.0==)
Insurance Supported Projects	(88)	(1,355)
Unfunded Spend Total Disaster-Related Disbursements	(\$198)	(\$1,480)
CapEx	\$0	\$0
Total Disbursements	(\$10,660)	(\$71,487)
Net Cash Flow	(4,618)	(1,333)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$73,941	\$70,657
Net Cash Flow, Unrestricted	(4,618)	(1,333)
Ending Bank Cash Balance	\$69,323	\$69,323

Schedule 8: Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio") - Actual Results, Month of January 2020

**Primary Business Activity:** Cardio is a general acute care hospital providing specialized treatment to patients suffering from cardiovascular diseases.

**Key Takeaways:** Year to date, cash has increased slightly from \$12.6M to \$12.8M. The \$0.2M cash build is primarily the result of timing as patient collections are subject to a high level of variability due to differences in reimbursement rates and collection periods among payers. Cardio experiences favorable payroll variances YTD due to declining headcounts. These variances are expected to be permanent.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Patient Collections	\$6,269	\$46,639
Total Operating Receipts	\$6,269	\$46,639
Other Receipts:		
Rental Receipts	\$146	\$683
Other Income	5	61
Total Other Receipts	\$151	\$744
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Insurance Receipts	-	-
Other Disaster-Related Receipts	<del>-</del> -	-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$6,420	\$47,382
Operating Disbursements:		
Payroll and Related Costs	(\$2,378)	(\$15,226)
Christmas Bonus	-	-
Retirement Payments	(257)	(989)
Purchased Services	(1,173)	(11,891)
Professional Services	(219)	(3,193)
Materials and Supplies	(3,330)	(11,324)
Payments For Facilities and Public Services Other Operating Payments	(523) (174)	(3,405) (1,124)
Total Operating Disbursements	(\$8,054)	(\$47,152)
CapEx	(\$8)	(\$84)
Disaster-Related Disbursements:	4.0	4.5
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	\$0	<u> </u>
Total Disbursements	(\$8,062)	(\$47,237)
		-
Total Net Cash Flow	(\$1,643)	\$145
Unrestricted Bank Cash Balance Roll-Forward:	A	440.515
Beginning Cash Balance	\$14,404	\$12,616
Net Cash Flow	(1,643)	145
Ending Bank Cash Balance	<u>\$12,761</u>	\$12,761

Schedule 9: Puerto Rico Industrial Development Company ("PRIDCO") - Actual Results, Month of January 2020

**Primary Business Activity:** PRIDCO is engaged in the development and promotion of industry within Puerto Rico. It accomplishes its mission through a variety of incentives to attract businesses to expand operations within Puerto Rico, but accomplishes its mission through a variety of incentives to attract businesses to expand operations within Puerto Rico, but primarily through the offering of commercial lease spaces and industrial facilities on favorable terms to qualifying enterprises.

**Key Takeaways:** PRIDCO began FY20 with \$160.2M in operating cash which has declined \$45.4M to \$114.8M at the end of January. The largest contributor to liquidity decline are dibursements related to FEDE, which have outpaced forecast YTD. Rental receipts have slightly underperformed while asset sales have been slightly better than forecast YTD, but overall have been sufficient in supporting general operating expenditures within PRIDCO. With respect to PRIDCO's PayGo debt, PRIDCO has reached a repayment plan with Retiro which will result in PRIDCO becoming current on PayGo over the next 10 years.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Rental Receipts - Trustee	\$3,029	\$18,487
Rental Receipts - Non-Trustee	571	3,994
Rental Receipts - PRIDCO Asset Sales	11 102	653 5,641
Total Operating Receipts	\$3,713	\$28,774
Intergovernmental Receipts:		
Rums	\$590	\$2,010
FEDE Total Intergovernmental Receipts	\$1,240	6,945 \$8,955
Other Receipts:	71,240	70,333
Federal Grants	\$0	\$0
Other Income	300	13,474
Total Other Receipts	\$300	\$13,474
Disaster Related Receipts:	ćo	¢0
FEMA Receipts Other Federal Programs	\$0 -	\$0 -
Insurance Proceeds		
Total Disaster Related Receipts	\$0	\$0
Total Receipts	\$5,252	\$51,204
Operating Disbursements:		
Payroll and Related Costs	(\$746)	(\$6,715)
PayGo Charge Christmas Bonus	(2,609)	(14,212)
Materials and Supplies	(2)	(68)
Equipment	- (264)	(16)
Purchased Services Donations, Subsidies and Distributions	(364) (7)	(4,888) (1,670)
Professional Services	(106)	(844)
Facilities and Payments for Public Services	(155)	(1,524)
Contributions to Non-Governmental Entities	- (2)	- (20)
Transportation Expenses  Media Ads and Guidelines	(2) (64)	(28) (579)
Federal Fund Appropriation	-	
Insurance payments	-	(3,285)
Management fee DDEC Repairs and Maintenance PRIICO	-	(2,500)
Administrative Expenses PRIICO	-	-
Rums expenses (Restricted fund)	(1,380)	(2,840)
FEDE expenses (Restricted Fund) Other Operating Payments	(265) (9)	(53,821) (360)
Total Operating Disbursements	(\$5,709)	(\$93,351)
Disaster Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects Unfunded Spend	-	-
Total Disaster Related Disbursements	\$0	\$0
CapEx	(152)	(3,009)
Transfers to DDEC	-	(278)
Transfers (in and out)	- (45.052)	40
Total Disbursements	(\$5,862)	(\$96,599)
Operating Net Cash Flow, Total	(\$609)	(\$45,396)
Restricted Bank Cash Balance Roll-Forward:	¢11E 202	\$160,178
Operating Beginning Bank Cash Balance, Restricted Operating Net Cash Flow, Total	\$115,392 (609)	(45,396)
Operating Ending Bank Cash Balance, Total	\$114,783	\$114,783
RUMS	(789)	(830)
FEDE	384	(46,876)
Operating Net Cash Flow, Unrestricted	(\$205)	\$2,310
Unrestricted Bank Cash Balance Roll-Forward:		
Operating Beginning Bank Cash Balance, Unrestricted	\$65,633	\$63,118
Operating Net Cash Flow, Unrestricted	(205)	2,310
Operating Ending Bank Cash Balance, Unrestricted Page 19	\$65,428	\$65,428

Schedule 10: Puerto Rico Housing Finance Authority ("HFA") - Actual Results, Month of January 2020

**Primary Business Activity:** HFA promotes the development of low-income housing and provides financing, subsidies, and incentives to help those who qualify to acquire or lease a home.

Key Takeaways: HFA began FY20 with a cash balance of \$78.1M, and ended the month of January with \$51.2M; this reflects a decrease in cash of \$26.9M. HFA has experienced a decrease in intergovernmental receipts of \$2.7M YTD through January when compared to the Liquidity Plan; operating receipts have slightly underperformed in the aggregate amount of (\$506.0K). Federal receipts are tracking according to plan. YTD through January, HFA experienced lower-thanexpected disbursements pertaining to purchased services and donations and subsidies in the amount of \$2.6M. Cash paid for origination on construction loans exceeded HFA's Liquidity Plan in the amount of (\$9.0M).

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Interest income on investment and investment contracts	\$486 98	\$4,234
Interest income on loans Interest income on deposits placed with banks	98 37	4,024 342
Mortgage loans insurance premiums	-	1,954
Commitment, guarantee, service, and administrative fees	168	3,743
Other income Total Operating Receipts	120 \$909	1,051 \$15,348
Intergovernmental Receipts:	Ş303	\$13,340
Commonwealth appropriations	\$746	\$4,773
Other appropriations		
Total Intergovernmental Receipts	\$746	\$4,773
Disaster Relief Receipts: FEMA	\$0	\$0
Other Federal Programs	- -	-
Insurance Proceeds		
Total Disaster Relief Receipts	\$0	\$0
Federal Fund Receipts:	ć2 200	Ć4 002
HOME HUD	\$2,288 10,781	\$4,893 86,105
CDBG	-	-
Other Federal Funds		-
Total Federal Fund Receipts	\$13,069	\$90,998
Total Operational Receipts	\$14,724	\$111,119
Balance Sheet Receipts:	ėnos.	ć20.000
Principal collected on mortgage and construction loans Proceeds from redemptions of investments	\$886 13,600	\$20,909 42,658
Total Balance Sheet Receipts	\$14,486	\$63,567
Total Receipts	\$29,210	\$174,686
Operating Disbursements:		
Payroll and Related Costs	(\$743)	(\$5,707)
Retirement Contributions	-	-
Christmas Bonus Purchased Services	(112)	(800)
Donations, Subsidies and Distributions	(456)	(4,988)
Transportation expenses		
Professional Services	(164)	(734)
Other Operating Payments Allocations	(227)	(2,402)
Purchase of Equipment	-	-
Materials and Supplies	- (44 =00)	(16)
Total Operating Disbursements	(\$1,702)	(\$14,647)
Disaster Relief Disbursements: FEMA-supported projects	\$0	\$0
Other Federally supported projects	, JO -	- -
Insurance-supported projects	-	-
Unfunded spend		-
Total Disaster Relief Disbursements	\$0	\$0
Federal Fund Disbursements: Other Federal Funds	\$0	\$0
Federal Fund Appropriation	(11,080)	(88,330)
CDBG Appropriation		-
Total Federal Fund Disbursements	(\$11,080)	(\$88,330)
Balance Sheet Disbursements:  Acquisition of real estate held for sale	<b>*</b> 0	(6250)
Acquisition of real estate neid for sale  Purchase of investments	\$0	(\$258) (26,527)
Cash paid for mortgage and construction loans originated	(951)	(29,432)
Net change in deposits placed with banks		(9,074)
Total Balance Sheet Disbursements	(\$951)	(\$65,291)
Debt-Related Disbursements: Principal	(\$12.440)	(624.007)
Interest	(\$13,448) (204)	(\$31,897) (1,421)
Total Debt-Related Disbursements	(\$13,652)	(\$33,318)
CapEx	\$0	\$0
Total Disbursements	(\$27,385)	(\$201,586)
Net Operational Cash Flow	\$13,022	\$96,472
Net Total Cash Flow	\$1,825	(\$26,900)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$49,389	\$78,114
Net Operational Cash Flow	1,825	(26,900)
Ending Bank Cash Balance	\$51,214	\$51,214

Schedule 11: Tourism Company of Puerto Rico ("Tourism") - Actual Results, Month of January 2020

 $\textbf{Primary Business Activity:} \ \ \textbf{Tourism's purpose is to promote the tourism industry of Puerto Rico.}$ 

**Key Takeaways:** Year to date, cash has increased slightly from \$48.2M to \$50.7M. The \$2.5M cash increase is primarily driven by unfavorable receipts from slot machine collections offset by favorability from disbursement-related donations and subsidies and spending on DMO. Tourism's receipts are impacted by tourist travel, with peak season historically occuring between December and April of each fiscal year. Operating disbursements are currently behind forecast primarily due to timing of subsidy/incentive payments to cruise lines, the majority of which is expected to occur in the second half of the fiscal year.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Slot Machines	\$29,339	\$173,584
Room Taxes	7,782	40,874
Total Operating Receipts	\$37,121	\$214,457
Other Receipts:		
Miscellaneous Receipts	\$86	\$1,072
Total Other Receipts	\$86	\$1,072
Disaster-Related Receipts:		
FEMA	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds		<u>-</u>
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$37,207	\$215,529
Waterfall Disbursements:		
Slot Machine Disbursements	(\$20,707)	(\$129,858)
Room Tax Disbursements	(625)	(4,433)
Total Waterfall Disbursements	(\$21,332)	(\$134,291)
Operating Disbursements:		
Payroll and Related Costs	(\$1,545)	(\$10,944)
PayGo Charges	(1,011)	(3,967)
Christmas Bonus	-	-
Appropriations to Non-Governmental Entities (DMO)	(2,500)	(11,500)
Donations, Subsidies and Distributions	(1,243)	(7,381)
Purchased Services	(191)	(7,041)
Professional Services  Media Ads and Guidelines	(381)	(2,036)
Facilities and Payments for Public Services	(61) (40)	(4,248) (328)
Materials and Supplies	(17)	(81)
Purchase of Equipment	(21)	(26)
Transportation Expenses	(228)	(1,687)
Other Operating Payments	(2,142)	(7,827)
Total Operating Disbursements	(\$9,381)	(\$57,066)
Disaster-Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects	-	-
Unfunded Spend		<u>-</u>
Total Disaster-Related Disbursements	\$0	\$0
CapEx	\$0	\$0
Total Disbursements	(\$30,713)	(\$191,357)
Total Net Cash Flow	\$6,494	\$24,173
Transfers (To)/From Restricted Account	(3,033)	(21,234)
Net Cash Flow, Unrestricted	\$3,460	\$2,938
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$48,221	\$48,743
Net Cash Flow	3,460	2,938
Ending Bank Cash Balance	\$51,681	\$51,681

Schedule 12: Fiscal Agency and Financial Advisory Authority ("AAFAF") - Actual Results, Month of January 2020

**Primary Business Activity:** AAFAF acts as fiscal agent, financial advisor, and reporting agent for the Government of Puerto Rico and certain related entities. It was established pursuant to the Puerto Rico Emergency Moratorium and Financial Rehabilitation Act.

**Key Takeaways:** AAFAF began FY20 with \$57.6M in operating cash, which has grown to \$84.6M by January month end. AAFAF's largest expenditures have pertained to professional service fees, as budgeted. The YTD build in liquidity is due to timing of General Fund appropriations in excess of its normal operating and Title III expenses; however, AAFAF only made its first payments relating to Title III fees during the month of November. As a result, there is an expectation of increased disbursements in Q3 and Q4 FY20 which should lead to a decline in cash through year end.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Interest income on deposits	\$0	\$257
Fiscal agency fees	0	226
Total Operating Receipts	\$0	\$484
Intergovernmental Receipts:		
Appropriations - Budget	\$4,601	\$31,959
Appropriations - Title III	4,054	28,381
Total Intergovernmental Receipts	\$8,656	\$60,340
Other Receipts:		
Other Receipts	<u>\$78</u>	\$1,528
Total Other Receipts	\$78	\$1,528
Disaster-Related Receipts		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds		-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$8,734	\$62,352
Operating Disbursements:		
Payroll and Related Costs	(\$584)	(\$3,934)
PayGo Charges	-	-
Christmas Bonus	-	(46)
Materials and Supplies	(1)	(19)
Purchased Services	(105)	(1,067)
Professional Services - Budget	(2,378)	(26,119)
Professional Services - Title III	(2,079)	(3,633)
Facilities and Payments for Public Services	(44)	(305)
Transportation Expenses Other Operating Payments	(2) (45)	(60)
Total Operating Disbursements	(\$5,238)	(\$35,300)
	(73,236)	(533,300)
Disaster-Related Disbursements: FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	- -
Insurance Supported Projects	_	_
Unfunded Spend	-	_
Total Disaster-Related Disbursements	\$0	\$0
CapEx	\$0	\$0
Total Disbursements	(\$5,238)	(\$35,300)
Net Cash Flow	\$3,496	\$27,051
Unrestricted Bank Cash Balance Roll-Forward:		•
Beginning Cash Balance	\$81,202	\$57,647
Net Cash Flow	3,496	27,051
Ending Bank Cash Balance	\$84,698	\$84,698

Schedule 13: Department of Economic Development and Commerce ("DDEC") - Actual Results, Month of January 2020

**Primary Business Activity:** DDEC serves as the umbrella agency for key economic development entities in Puerto Rico. It leads efforts to drive competitiveness through structural reforms, promoting private sector investment, and job growth in critical sectors.

**Key Takeaways:** DDEC began FY20 with \$24.7M in operating cash, which increased to \$30.8M by January month end. Currently, all cash flow activity year to date reflects DDEC, the Permits Management Office, and the Office of Industrial Tax Exemption; though the payroll expense includes FTEs from the Puerto Rico Trade and Export Company and the State Office of Energy Policy. Year to date, the build in cash is due to new incentive funds received by DDEC, which are federally funded, and additional cash build is a result of greater Tax Exemption fees than originally forecast; however, DDEC does not have approval to spend the incremental revenue above what is approved.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Management Fee	\$0	\$3,354
Industrial Tax Exemption Act 60	799	4,144
Total Operating Receipts	<u> </u>	\$7,498
Intergovernmental Receipts:	Ų,33	<i>\$7,</i> 450
State Special Funds	\$0	\$0
General Fund	2,094	13,060
Total Intergovernmental Receipts	\$2,094	\$13,060
Other Receipts:		
Federal Grants	\$4,748	\$46,357
Indirect Cost Reimbursement	-	-
PRIDCO Transfers	-	3,550
Other Income		529
Total Other Receipts	\$4,778	\$50,436
Disaster-Related Receipts:		
FEMA	\$0	\$0
Other Federal Programs Insurance Proceeds	-	-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$7,671	\$70,994
Operating Disbursements:	<i>\$1,611</i>	<b>470,33</b> 4
Payroll and Related Costs	(\$1,951)	(\$10,632)
PayGo Charge	-	(74)
Christmas Bonus	-	(186)
Materials and Supplies	-	(31)
Equipment	-	(17)
Purchased Services	(99)	(1,807)
Donations, Subsidies and Distributions Professional Services	(4,752) (407)	(45,947) (2,607)
Facilities and Payments for Public Services	(13)	(343)
Contributions to Non-Governmental Entities	-	(545)
Transportation Expenses	(41)	(356)
Media Ads and Guidelines	(33)	(1,112)
Federal Fund Appropriation	-	-
Other Operating Payments	(25)	(1,700)
Total Operating Disbursements	(\$7,320)	(\$64,814)
Disaster-Related Disbursements:	4-	4.0
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects Insurance Supported Projects	-	-
Unfunded Spend	-	_
Total Disaster-Related Disbursements	\$0	\$0
CapEx	(\$13)	(\$59)
Total Disbursements	(\$7,333)	(\$64,873)
Total Net Cash Flow	\$337	\$6,121
Unrestricted Bank Cash Balance Roll-Forward:	,	
Beginning Cash Balance	\$30,442	\$24,658
Net Cash Flow	337	6,121
Ending Bank Cash Balance	\$30,779	\$30,779
-		

Schedule 14: Puerto Rico Convention Center District Authority ("CCDA") - Actual Results, Month of January 2020

**Primary Business Activity:** CCDA develops, manages, and oversees the Puerto Rico Convention Center, the Coliseo de Puerto Rico José Miguel Agrelot, Bahía Urbana, and other adjacent hospitality, commercial, and residential developments.

**Key Takeaways:** CCDA began FY20 with \$8.1M in operating cash which has increased to \$10.6M by January month-end. Liquidity has increased due to higher-than-projected revenues for the first six months of the fiscal year due to higher PR Coliseum receipts and land sales that closed during November. Event schedules at the managed venues continue to be booked leading to steady revenue streams from CCDA's Coliseum and Convention Center assets. CCDA plans to maintain its current headcount at 10 FTEs, though it has a pending reapportionment of approximately \$400.0K from purchased services to payroll to support the current employee base.

A at...a1

A at...a1

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Rent Income	\$68	\$979
PR Coliseum	2,035	13,626
PR Convention Center	1,300	8,238
Loan Income	<u> </u>	\$22,992
Total Operating Receipts	\$3,403	\$22,992
Intergovernmental Receipts:	ĆC2E	Ć1 07F
PRTC Room Tax Transfers (Law 272) PRTC Room Tax Debt Repayment	\$625	\$1,875 2,558
Total Intergovernmental Receipts	\$625	\$4.433
Disaster-Related Receipts:	**	+ 1,100
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Receipts	<u></u>	-
Total Disaster-Related receipts	\$0	\$0
Other Receipts:		
Other Receipts	\$1	\$2,804
Total Other Receipts	\$1	\$2,804
Total Receipts	\$4,029	\$30,228
Operating Disbursements:		
Payroll and Related Costs	(\$78)	(\$545)
PayGo Charges	-	-
Materials and Supplies	- (2.244)	(2)
Purchased Services Incremental Purchased Services	(3,041)	(19,960)
Professional Services	- (27)	(3,448) (377)
Facilities and Payments for Public Services	(525)	(2,987)
Transportation Expenses	-	(1)
Media Ads and Guidelines	-	(100)
Other Operating Payments		(0)
Operating Disbursements	(\$3,671)	(\$27,421)
Disaster Relief Disbursements:		
FEMA-supported projects	\$0	\$0
Other Federally supported projects	-	(321)
Insurance-Supported Projects Unfunded Spend	-	-
Disaster Relief Disbursements Total	\$0	(\$321)
CapEx	(\$232)	(\$917)
Total Operating Disbursements	(\$3,903)	(\$28,658)
Non-operating Cash Flow (Transfer In) (a) Non-operating Cash Flow (Transfer Out) (a)	7,708 (6,933)	31,756 (30,861)
Total Non-operating Disbursements	\$775	\$894
Net Cash Flow		
	\$901	\$2,464
Unrestricted Bank Cash Balance Roll-Forward:	\$9,681	ĊO 110
Beginning Cash Balance Net Cash Flow	\$9,681 901	\$8,118 2,464
Ending Bank Cash Balance	\$10,582	\$10,582
Footnotes:	<del>310,582</del>	Ş10,38Z

Footnotes:

(a) Non-operating Cash Flow transfers are source of funds for select CapEx projects.

Schedule 15: Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA") - Actual Results, Month of January 2020

**Primary Business Activity:** ADEA provides services to the agricultural sector, with the goal of supporting its economic development. Services include: rural infrastructure development, providing incentives and subsidies to the industry, agricultural product market making, and other related services.

**Key Takeaways:** Year to date, cash decreased by \$4.7M from \$66.8M to \$62.1M driven by rural infrastructure program expenses due to the program's move to the Puerto Rico Land Authority. These expenses are partially offset by lower subsidy and incentive payments, which are timing related and expected to reverse. Operations at ADEA related to school cafeterias are above the Liquidity Plan, while Coffee Market Making is slightly below Plan, but expected to reverse. ADEA projects a cash decrease of \$12.9M over the remainder of the fiscal year as subsidy payments pick up pace, and ADEA expects to end FY20 with a \$49.2M cash balance.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Coffee Market Making	\$6,402	\$35,541
School Cafeterias	4,187	18,612
Production and Distribution of Seeds	44	501
WIC and OPPEA Inflows	-	1
Other Receipts	142	972
Total Operating Receipts	\$10,775	\$55,626
Intergovernmental Receipts:		
GF Appropriations	\$2,321	\$27,897
Total Intergovernmental Receipts	\$2,321	\$27,897
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	· -	-
Insurance Proceeds	-	-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$13,096	\$83,523
Operating Disbursements:		
Payroll and Related Costs	(\$1,163)	(\$8,473)
PayGo Charges	-	-
Christmas Bonus	-	-
Contributions to Non-Government Entities	(1,501)	(10,759)
Facilities and Payments for Public Services	-	(31)
Other Vendors	(662)	(7,071)
Other OpEx	(3,889)	(31,448)
Corp for Rural Development/Infrastructure Disbursements	(2,429)	(26,888)
WIC and OPPEA	<u> </u>	(1,107)
Total Operating Disbursements	(\$9,644)	(\$85,776)
Disaster-Related Disbursements:		
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend	<del></del> .	<u>-</u>
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements	(\$9,644)	(\$85,776)
Net Cash Flow	\$3,452	(\$2,253)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$58,717	\$66,798
Net Transfers from/(to) Non-Operational Accounts	(44)	(2,419)
Net Cash Flow, Unrestricted	3,452	(2,253)
Ending Bank Cash Balance	\$62,126	\$62,126

Schedule 16: Puerto Rico Automobile Accident Compensation Administration ("ACAA") - Actual Results, Month of January 2020

**Primary Business Activity:** ACAA administers insurance for health services and compensation to benefit victims of car accidents and their dependents. ACAA pays for medical-hospital services offered by third party providers and compensates victims and dependents of deceased victims who were involved in an accident.

**Key Takeaways:** ACAA began FY20 with \$20.2.M in operating cash, and its cash balance has reduced by \$3.6M to \$16.6M by January month end. YTD, insurance premium receipts have been unfavorable to forecast by \$10.1M mainly due to January premium collections which have not yet been remitted from the Treasury. Disbursements have been favorable by \$9.9M YTD, most of which is expected to reverse during the second half of the year. ACAA's headcount decreased significantly over the TTM due to employees entering VTP III and has experienced further turnover during FY20 due to management-generated programs that have led to operating efficiencies.

(figures in \$000's)	Actual Jan-20	Actual YTD
Operating Receipts:		
Premium Collections	\$0	\$38,463
Recoveries	132	860
Other Receipts	70	308
Total Operating Receipts	\$202	\$39,631
Total Receipts	\$202	\$39,631
Operating Disbursements:		
Payroll and Related Costs	(\$1,694)	(\$10,802)
PayGo Charge	-	(6,478)
Christmas Bonus	-	-
Claims-Related Disbursements	(1,106)	(16,814)
Contributions to other Government Entities	(95)	(1,160)
Law 3 Disbursements	-	-
Material and Supplies	(3)	(29)
Transportation Expenses	-	(1)
Media Ads and Guidelines	-	(6)
Purchase of Equipment	-	(9)
Purchased Services	(77)	(1,167)
Facilities and Payments for Public Services	(32)	(320)
Professional Fees	(44)	(1,031)
Other Operating Expenses	(35)	(60)
Total Operating Disbursements	(\$3,086)	(\$37,878)
CapEx	\$0	\$0
Transfer to Investment Account	-	(5,365)
Total Disbursements	(\$3,086)	(\$43,243)
Net Cash Flow	(\$2,884)	(\$3,612)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$19,465	\$20,193
Net Cash Flow, Unrestricted	(2,884)	(3,612)
Ending Bank Cash Balance	\$16,581	\$16,581

## $\textbf{APPENDIX A: RECONCILIATION BETWEEN JANUARY AAFAF REPORTED FIGURES AND THE FIGURES IN THIS REPORT \\ \textit{Millions of US Dollars}$

Willions of 03 Dollars			Variance due to:		e to:	
	AAFAF Reported	Actual Balance	_	Nonoperational		
COMPONENT UNIT	Balance (a)	1/31/2020	Variance	Timing	Accounts	Comments
PUERTO RICO PORTS AUTHORITY ("PORTS")	50.4	45.6	4.7	0.0	4.7	\$4.7M of restricted cash is excluded from Ports operating cash. Remaining variance is due to timing.
MEDICAL SERVICES ADMINISTRATION ("ASEM") (b)	63.6	27.4	36.1	2.0	34.1	CU reported cash does not consider restricted bank accounts, including: CapEx \$31.8M, Malpractice Insurance Reserve \$2.0M, and FEMA Funding \$0.3M. Remaining variance is due to timing differences.
PUERTO RICO INTEGRATED TRANSIT AUTHORITY ("PRITA")	11.9	12.9	(1.0)	-	(1.0)	\$1.0M held in a non-operational account, which is not included in AAFAF's inventory of accounts. Remaining variance is due to timing differences.
STATE INSURANCE FUND CORPORATION ("FONDO") (b)	352.3	351.9	0.4	(0.0)	0.4	Non-operational accounts pertain to petty lunch/transportation expense accounts for injured workers not considered in the cash flow.
HEALTH INSURANCE ADMINISTRATION ("ASES") (b)	483.4	481.3	2.2	2.2	-	Variance is due to timing differences and represent < 1% of total cash reported.
HIGHWAYS AND TRANSPORTATION AUTHORITY ("HTA")	314.5	215.3	99.2	(0.7)	99.9	\$85.0M in non-operational accounts primarily earmarked for debt service and \$14.9M is in restricted accounts, both not included in HTA's cash flow. Remaining variance is due to timing differences.
PUERTO RICO PUBLIC BUILDINGS AUTHORITY ("PBA")	96.4	69.3	27.1	-	27.1	Funds held in non-operational accounts at PBA are earmarked for the following: \$14.9M for debt service for bonds pertaining to Resolution 468, \$7.1M for debt service for bonds related to Construction Series R and N, and \$7.1M in other restricted cash accounts.
CARDIOVASCULAR CENTER OF PUERTO RICO AND THE CARIBBEAN ("Cardio")	13.6	12.8	0.8	0.0	0.8	Restricted cash not considered account for \$0.8M of AAFAF cash, which is a non-operating account.
PUERTO RICO INDUSTRIAL DEVELOPMENT COMPANY ("PRIDCO")	117.9	65.4	52.4	(1.5)	53.9	Restricted/non-operating cash not considered accounts for \$53.9M of variance representing incentive Funds and other PRIDCO non-operating/reserve accounts managed on behalf of the central government. Remaining variance is due to timing differences.
HOUSING FINANCE AUTHORITY ("HFA") (b)	54.0	51.2	2.8	2.8		CM continues to work with HFA management to gain a better understanding of the minor unreconciled differences; these are for now considered to be timing in nature.
PUERTO RICO TOURISM COMPANY ("TOURISM")	158.7	51.7	107.0	(1.0)	108.0	Funds in non-operational accounts consist of \$95.6M in restricted accounts and \$12.4M in Tourism subsidiary accounts not included in Tourism operating cash. Remaining variance is due to timing differences.
FISCAL AGENCY AND FINANCIAL ADVISORY AUTHORITY ("AAFAF")	58.8	84.7	(25.9)	0.0	(26.0)	AAFAF Title III and Escrow bank accounts are not considered in AAFAF's inventory of accounts. Accounts opened during August and September of 2019, respectively.
DEPARTMENT OF ECONOMIC DEVELOPMENT AND COMMERCE ("DDEC")	31.0	30.8	0.2	0.1	0.1	Non-operational account variance is due to recently opened DDEC bank account not being considered in AAFAF's inventory of accounts, which pertains to a new federally funded incentive program. Remaining variance is due to timing differences.
CONVENTION CENTER DISTRICT AUTHORITY ("CCDA")	15.3	10.6	4.7	(0.0)	4.7	Non-operational accounts include \$4.7M in special purpose funds from ticket sales that do not belong to CCDA.
PUERTO RICO AGRICULTURAL DEVELOPMENT ADMINISTRATION ("ADEA")	81.8	62.1	19.7	3.0	16.7	\$16.7M in non-operational accounts not reported in CU cash balances. Remaining variance is due to timing differences in bank transfers.
AUTOMOBILE ACCIDENT COMPENSATION ADMINISTRATION ("ACAA")	149.6	16.6	133.0	-	133.0	Non-operational accounts consist of \$133.0M, which are investment accounts managed by a third party to maintain ACAA's liquidity reserve.

Notes (1/31/20):

(a) AAFAF reported balance as of 1/31/20, while cash flow reported balances are as of 1/31/20. Timing differences may be present.

(b) ASEM, Fondo, ASES, and HFA report book balances, and therefore there may be variances relating to timing of outstanding checks and other accounting adjustments.