# Requirement 1 (C)



# **Puerto Rico Department of Treasury**

Actual to Budget (Liquidity Plan)
Component Unit Reporting
For the month of January 2021 of Fiscal Year 2021

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## **INTRODUCTION**

- This document presents the actual results for 15 select CUs for the month of January 2021 (a) of Fiscal Year 2021. The actual liquidity position is now a part of the Month End Component Unit 1(C) Report published by AAFAF.
- Receipts include revenues collected from operations, intergovernmental receipts (General Fund appropriations and funds transferred between public corporations and municipalities from Central Government), disaster relief receipts (federal emergency funds, insurance related to hurricanes Irma and Maria, and other disasters), as well as other federal funds.
- Disbursements include operating payments (e.g. payroll and related costs, purchased services, professional services, transportation expenses, etc.), disaster relief disbursements (e.g. expenditures related to the damages caused from hurricanes Irma and Maria, and other disasters), and capital expenditures.
- Content for Reporting:

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### **Footnotes:**

(a) Information for the month of January 2021 reflects the period between 12/26/2020 and 1/29/2021.

## **GLOSSARY**

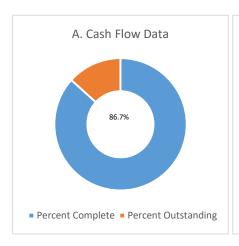
GLOSSARY	
Term	Definition
AAFAF	Puerto Rico Fiscal Agency and Financial Advisory Authority.
ACAA	Automobile Accident Compensation Administration, an agency of the Commonwealth of Puerto Rico.
ADEA	Puerto Rico Administration for the Development of Agricultural Enterprises, a public corporation and a component unit
0000	of the Commonwealth of Puerto Rico.
AMA	Metropolitan Autobus Authority.  Puorto Rica Medical Services Administration a public corporation and a component unit of the Commonwealth of
ASEM	Puerto Rico Medical Services Administration, a public corporation and a component unit of the Commonwealth of Puerto Rico.
	Puerto Rico Health Insurance Administration, a public corporation and a component unit of the Commonwealth of
ASES	Puerto Rico.
ATM	Maritime Transportation Authority.
СарЕх	Capital Expenditures.
	Cardiovascular Center of Puerto Rico and the Caribbean, a public corporation and a component unit of the
Cardio	Commonwealth of Puerto Rico.
CCDA	Puerto Rico Convention Center District Authority, a public corporation and a component unit of the Commonwealth of
ССБА	Puerto Rico.
	Community Development Block Grant – Disaster Recovery (CDBG – DR) is a program responsible to ensure decent
CDBG	affordable housing opportunities and provision of services, community assistance, and to expansion and conserve jobs.
CM	Conway MacKenzie, Inc.
Component Unit (CU)	Public corporation of the Commonwealth of Puerto Rico.
component out (co)	An infectious disease caused by a newly discovered coronavirus producing symptoms ranging from mild to severe
COVID-19	respiratory infection affecting populations worldwide, leading to widespread shutdowns of public and private sector
COVID-13	services.
	Puerto Rico Department of Economic Development and Commerce, a public corporation and a component unit of the
DDEC	Commonwealth of Puerto Rico.
Disaster-Related	Expenditures related to the damages caused from hurricanes Irma and Maria.
Disbursements	
Disaster-Related Receipts	Federal emergency funds, insurance related to hurricanes Irma and Maria.
DMO	Direct Marketing Organization.
DTPR, Hacienda	Puerto Rico Department of Treasury.
FEDE	Special Fund for Economic Development, affiliated with PRIDCO.
	Federal Emergency Management Agency coordinates the federal government's role in preparing for, preventing,
FEMA	mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made,
	including acts of terror.
Fondo	Puerto Rico State Insurance Fund Corporation, a public corporation and a component unit of the Commonwealth of
	Puerto Rico.  The Federal Transit Administration provides financial and technical assistance to local public transit systems, including
FTA	buses, subways, light rail, commuter rail, trolleys and ferries. FTA also oversees safety measures and helps develop next-
• • • • • • • • • • • • • • • • • • • •	generation technology research.
FY	Fiscal year.
General Fund (GF)	The Commonwealth's principal operating fund.
HFA	Puerto Rico Housing Finance Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
HHS	U.S. Department of Health and Human Services.
	Department of Housing and Urban Development responsible for national policy and programs that address U.S. housing
HUD	needs, improve and develop communities, and enforce fair housing laws.
Intergovernmental Receipts	General fund appropriations to and funds transferred between public corporations and municipalities.
Law 3, Law III	See "Ley III."
	As it pertains to this document, in Article 15, Act 3 of 2017, savings generated by ACAA and the SIFC, as a result of the
Ley III	application of the provisions of this Law, if any, will be contributed to the "Special Education Students Services and
-c,	Therapies Fund," under the custody of the Department of Education, during the term of this Law.
Liquidity Plan (LP)	Projected cash flows for each component unit, based on their respective approved FY20 Budget.
мсо	Managed care organization.

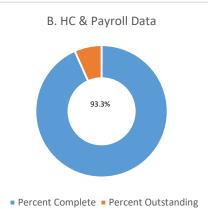
## **GLOSSARY CONTINUED**

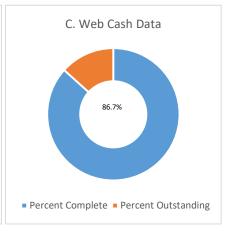
Term	Definition
	Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies,
Operating Disbursements	transportation expenses, media ads, and other operating payments.
Operating Receipts	Revenues collected from operations.
ОрЕх	Operating expenditures.
Pandemic	An outbreak of disease prevalent over a whole country or the world.
PayGo Charges	Puerto Rico pension system that is funded through a pay-as-you-go system pursuant to Act 106-2017. Retirement benefits expenses of covered government employers are paid by the central government and reimbursed by the employers, with such funds received by the TSA.
Payroll and Related Costs	Salaries and wages paid to employees, along with taxes and employer matching payments.
РВА	Puerto Rico Public Buildings Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
РВМ	Pharmacy Benefit Manager in Puerto Rico.
Platino	Medicaid + Medicare dual-eligible populations.
Ports	Puerto Rico Ports Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
PRIDCO	Puerto Rico Industrial Development Company, a government-owned corporation dedicated to promoting Puerto Rico as an investment destination for companies and industries worldwide.
PRITA	Puerto Rico Integrated Transit Authority, a public corporation and a component unit of the Commonwealth of Puerto Rico.
PROMESA	The Puerto Rico Oversight, Management, and Economic Stability Act of 2016.
Room Tax Waterfall Disbursements	Act No. 272, as amended by Act No. 23 in 2008 and Act No. 98 in 2016, defines a formula for distribution of room tax collections made by the Company. This statutory formula is subject to emergency legislation and related executive orders.
Slot Machine Waterfall Disbursements	Pursuant to Act No. 24, the Company must distribute collections from slot machine operations to two groups: Group A (hotels) and Group B (Hacienda, the University of Puerto Rico (UPR), and the Company's General Fund). The mandatory annual amount for distribution is \$119.0M to be allocated to Group A (34%) and Group B (66%). After the \$119.0M is deducted from total slot machine collections after operating costs, any excess is distributed to Group A (60%) and Group B (40%). Within Group B, Act No. 24 allocates the total distribution amount to the following Gov't entities: Hacienda (15.15%), UPR (45.45%), and the Company's General Fund (39.40%). While there is a fixed component of the distribution equation (mandatory fund), annual distributions are largely variable and increase given higher collections in slot machine revenues (excess fund).
SIFC	Puerto Rico State Insurance Fund Corporation, a public corporation and a component unit of the Commonwealth of Puerto Rico; also see "Fondo."
SRF	Special Revenue Fund.
Title III	An in-court proceeding created by the United States Congress to allow U.S. states and territories, including Puerto Rico, to file for benefits similar to bankruptcy protection and a restructuring plan through PROMESA.
Tourism	Tourism Company of Puerto Rico, a public corporation and a component unit of the Commonwealth of Puerto Rico.
Transfers (To)/From Restricted Account	Funds put aside by ASEM management to fund capital expenditures.
TSA	Treasury Single Account, the Commonwealth's main operational bank account (concentration account) in which a majority of receipts from Governmental funds are deposited and from which most expenses are disbursed. TSA receipts include tax collections, charges for services, intergovernmental collections, the proceeds of short- and long-term debt issuances and amounts held in custody by the Secretary of the Treasury for the benefit of the Commonwealth's fiduciary funds. A portion of the revenues collected through the TSA corresponds to the General fund. Other revenues include federal funds and special revenues conditionally assigned by law to certain agencies or public corporations that flow through the TSA.
Unrestricted Bank Cash	A roll forward of cash on the Component Unit's unencumbered and unreserved cash balance, and can be used for any
Balance Roll Forward	purpose.

## **SUMMARY - REPORTING COMPLIANCE FOR COMPONENT UNITS**

- 12 out of the 15 Component Units provided cash flow data for the month of January 2021 (a). Data and analysis was broken into three categories, which include: A. liquidity and cash flow information, B. headcount and payroll information, and C. web cash information.
- The 15 CUs included in this report were overall 87% compliant in providing data for A. liquidity and cash flow and C. web cash; 93% compliant in providing data for B. headcount and payroll.







## **Footnotes:**

(a) Information for the month of January 2021 reflects the period between 12/26/2020 and 1/29/2021.

(figures in \$000's)	FY21 Actual YTD	FY21 LP YTD	Variance YTD FY21 vs. LP
Component Units			
Puerto Rico Ports Authority ("PORTS")	400 505	40= 0.44	4
PORTS Cash Inflow PORTS Cash Outflow	\$88,596	\$87,241	\$1,355
PORTS Cash Outflow PORTS Net Cash flow	(69,649) \$18,947	(71,145) \$16,096	1,495 \$2,850
	YTD net cash flow versus Liquidity		imarily due to: i) CARE
PORTS Commentary:	Act reimbursements of \$7.4M, \$1.5M, respectively, and iii) lowe delays in PayGo payments offset expenses, container scanning and	ii) favorable maritime and airp r total expenses of \$1.5M versi ing higher insurance premiums	port receipts of \$1.3N us liquidity plan due to
Medical Services Administration ("ASEM")			
ASEM Cash Inflow	\$125,404	\$100,836	\$24,568
ASEM Cash Outflow	(130,176)	(93,692)	(36,484
ASEM Net Cash flow	(\$4,772)	\$7,144	(\$11,916
ASEM Commentary:	The unfavorable net cash flow vs. and physician and medical plan r receipts coupled with reduced G insufficient to cover operating nee	eceipts than forecast. Projecte General Fund appropriations re	ed special revenue fund
Puerto Rico Integrated Transit Authority ("PRITA") PRITA Cash Inflow	\$65,730	\$49,012	\$16,718
PRITA Cash Hillow PRITA Cash Outflow	(58,929)	(49,339)	(9,590
PRITA Net Cash flow	\$6,802	(\$327)	\$7,129
	YTD net cash flow versus Liquid	•	• •
PRITA Commentary:	receipt of \$14.4M in CARES Act r delays in Federal Funds for C settlements and prior year retiren	CapEx. Other expenses, prim	narily related to lega
Puerto Rico State Insurance Fund Corporation ("FONDO")			
FONDO Cash Inflow	\$465,627	\$474,042	-\$8,414
FONDO Cash Outflow	(311,743)	(328,537)	16,79
FONDO Net Cash flow	\$153,884	\$145,504	\$8,380
FONDO Commentary:	Favorable net cash flow compared spend than forecast on medical disbursements due to lower volur	services, supplies and equipme	ent, and claims-related
Health Insurance Administration ("ASES")			
ASES Cash Inflow	\$2,170,921	\$2,037,918	\$133,004
ASES Cash Outflow	(2,002,158)	(2,037,915)	35,757
ASES Net Cash flow	\$168,763	\$3	\$168,761
ASES Commentary:	Favorable net cash flow of \$160 federal reimbursement funds to Commonwealth appropriations re	han forecast, which is timin	•
Puerto Rico Public Buildings Authority ("PBA")			
PBA Cash Inflow	\$74,649	\$86,555	(\$11,906
PBA Cash Outflow	(76,689)	(79,541)	2,852
PBA Net Cash flow	(\$2,040)	\$7,014	(\$9,054
PBA Commentary:	PBA unfavorable variance to liqu rent receipts, partially offset by lo	,, ,	•
		,	,
		n/a	-n/a
Cardio Cash Inflow	n/a	n/-	/.
Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio") (a) Cardio Cash Inflow Cardio Cash Outflow Cardio Net Cash flow	n/a <u>-n/a</u> n/a	-n/a n/a	n/a n/a

(figures in \$000's)	FY21 Actual YTD	FY21 LP YTD	Variance YTD FY21 vs. LP
Component Units			
Puerto Rico Industrial Development Company ("PRIDCO") PRIDCO Cash Inflow	¢62 777	¢20.100	¢34 E90
PRIDCO Cash Inflow PRIDCO Cash Outflow	\$62,777 (147,551)	\$38,188 (48,235)	\$24,589 (99,316)
PRIDCO Net Cash flow	(\$84,775)	(\$10,048)	(\$74,727)
PRIDCO Commentary:	Unfavorable net cash flow of (\$ incentive funds to DDEC and hig transition of operations from P considers these operations to have	her than forecasted payroll spe RIDCO to DDEC. The Certifie	end due to delays in the d Budget/Liquidity Plan
Puerto Rico Housing Finance Authority ("HFA")			
HFA Cash Inflow HFA Cash Outflow	\$135,844	\$153,494	(\$17,650)
HFA Net Cash flow	(113,716) \$22,128	(182,521) (\$29,028)	68,805 \$51,156
HFA Commentary:	Year to date, cash has increased than expected operational disbur Intergovernmental receipts und favorable timing variance of \$8. disbursement variances of \$22.3 Reforecast and net-balance-sheet	rsements of (\$15.6M), partially erperformance of (\$9.0M). Fe 7M, Debt-service figures drive 8M YTD, due to revised figure	offset by operating and deral receipts reflect a a permanent favorable as adopted to the FY21
	nerorecast and net balance since	t delivity reflects a favorable va	1101100 01 722.5141.
Tourism Company of Puerto Rico ("Tourism")			
Tourism Cash Inflow Tourism Cash Outflow	\$64,736	\$44,025	\$20,711
Tourism Net Cash flow	(67,464) (\$2,728)	(65,993) (\$21,969)	(1,471) \$19,240
	Favorable net cash flow of \$19.2	M. compared to Liquidity Dlan i	is drivan by bigbar than
Tourism Commentary:	forecast operating receipts due experienced in H1-FY21, as well machine and room tax collection restrictions, which are expected to	to casino reopenings and impo as lower operating disbursem ons continue to be minimal d	roved hotel occupancies ents than forecast. Slot ue to ongoing capacity
Fiscal Agency and Financial Advisory Authority ("AAFAF")	ĆE7 245	¢40.007	¢0.630
AAFAF Cash Inflow  AAFAF Cash Outflow	\$57,245 (41,371)	\$48,607 (53,906)	\$8,638 12,535
AAFAF Net Cash flow	\$15,874	(\$5,299)	\$21,173
AAFAF Commentary:	Positive variance of \$21.2M ve appropriations received in excess spend, which is timing related and	s of normal operating and Title	
Department of Economic Development and Commerce ("DDEC") (a)			
DDEC Cash Inflow	n/a	n/a	-n/a
DDEC Cash Outflow DDEC Net Cash flow	-n/a n/a	-n/a n/a	n/a -n/a
BBEC Net cash now	11/4	11/4	11/4
DDEC Commentary:	Cash flow data not received for Ja	n-21.	
Puerto Rico Convention Center District Authority ("CCDA")  CCDA Cash Inflow	\$15,946	\$11,238	\$4,709
CCDA Cash Outflow	(17,763)	(22,791)	5,028
CCDA Net Cash flow	(\$1,817)	(\$11,553)	\$9,736
CCDA Commentary:	Favorable net cash flow of \$9.8N than-forecast disbursements rel decline in event volume as a re funds not forecast. Net cash flo collections from event venues. Expression of the collections from event venues.	ated to purchased services a sult of the COVID-19 crisis, ar w is expected to decline; how	nd utilities due to the nd \$3.5M in CARES Act. vever, due to depressed
Puerto Rico Administration for the Development of Agricultural Enter	prises ("ADEA")		
ADEA Cash Inflow	\$82,691	\$82,000	\$691
ADEA Cash Outflow ADEA Net Cash flow	(77,663) \$5,028	(83,663) (\$1,663)	6,000 \$6,691
ADEA Commentary:	YTD net cash flow versus Liquidit timing delays in subsidy and ince FY21. This was partially offset by to the Land Authority Agency, program.	y Plan is favorable by \$6.7M pr entive payments, which are exp \$10.3M in negative variance as	imarily due to \$17.7M in pected to reverse during sociated with funds sent
Automobile Accident Compensation Administration ("ACAA")  ACAA Cash Inflow	\$67,319	\$65,041	\$2,277
ACAA Cash Outflow	(44,282)	(55,124)	10,843
ACAA Net Cash flow	\$23,037	\$9,917	\$13,120
ACAA NEE Cash now			

Footnotes:
(a) Cash flow data not received for Jan-21.

# COMMONWEALTH OF PUERTO RICO COMPONENT UNIT REPORTING

Headcount

	Actual
	Jan-21
Headcount	
Puerto Rico Ports Authority ("Ports")	447
Medical Services Administration ("ASEM")	1,408
Puerto Rico Integrated Transit Authority ("PRITA")	777
Puerto Rico State Insurance Fund Corporation ("Fondo")	2,658
Health Insurance Administration ("ASES")	64
Puerto Rico Public Buildings Authority ("PBA")	965
Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio")	557
Puerto Rico Industrial Development Company ("PRIDCO") (a)	140
Puerto Rico Housing Finance Authority ("HFA")	124
Tourism Company of Puerto Rico ("Tourism")	209
Fiscal Agency and Financial Advisory Authority ("AAFAF")	84
Department of Economic Development and Commerce ("DDEC")	496
Puerto Rico Convention Center District Authority ("CCDA")	10
Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA")	326
Automobile Accident Compensation Administration ("ACAA")	321
Total Component Unit Headcount	8,586

# COMMONWEALTH OF PUERTO RICO COMPONENT UNIT REPORTING

Payroll and Related Cost Disbursements

	Actual	Actual
(figures in \$000's)	Jan-21	YTD
Payroll and Related Cost Disbursements		
Puerto Rico Ports Authority ("Ports")	(\$2,582)	(\$17,246)
Medical Services Administration ("ASEM")	(8,060)	(52,518)
Puerto Rico Integrated Transit Authority ("PRITA")	(4,582)	(26,315)
Puerto Rico State Insurance Fund Corporation ("Fondo")	(15,692)	(118,258)
Health Insurance Administration ("ASES")	(313)	(2,340)
Puerto Rico Public Buildings Authority ("PBA")	(4,552)	(28,435)
Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio")	(1,736)	(15,196)
Puerto Rico Industrial Development Company ("PRIDCO")	(608)	(6,397)
Puerto Rico Housing Finance Authority ("HFA")	(713)	(3,986)
Tourism Company of Puerto Rico ("Tourism")	(914)	(7,427)
Fiscal Agency and Financial Advisory Authority ("AAFAF")	(384)	(3,577)
Department of Economic Development and Commerce ("DDEC") (b)	(716)	(9,451)
Puerto Rico Convention Center District Authority ("CCDA")	(122)	(569)
Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA")	(1,457)	(9,248)
Automobile Accident Compensation Administration ("ACAA")	(2,107)	(11,683)
Total Component Unit Payroll and Related Cost Disbursements	(\$44,539)	(\$312,646)

## Footnotes:

<sup>(</sup>a) Headcount not available for January 2021; data reflects December 2020.

<sup>(</sup>b) Payroll and related costs information not available for January 2021; data reflects December 2020.

Schedule 1: Puerto Rico Ports Authority ("PORTS") - Actual Results, Month of January 2021

**Primary Business Activity:** The Puerto Rico Ports Authority is responsible for developing, improving, and administering all types of transportation facilities and air and sea services, as well as establishing and managing maritime collective transportation systems in, from, and to Puerto Rico.

**Key Takeaways:** Year to date, cash increased by \$18.9M from \$50.1M to \$68.9M primarily due to an insurance settlement of \$34.7M related to hurricane damage from Maria & Irma and receipt of \$7.4M in CARES Act funds. This was partially offset by cruise & airport operations that are mostly halted due to COVID-19 and are not expected to return to operations until Q4 FY21 at the earliest. Ports projects to end FY21 with \$66.4M, of which \$15.0M is for operations, with the rest in reserves and restricted accounts (insurance and CapEx). Ports long term liquidity is dependent on the return of cruise ship and airport operations.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Maritime	\$4,797	\$33,980
Airports	663	5,661
Other	10	53
Total Operating Receipts	\$5,470	\$39,693
Other Receipts:		
Federal Funds	\$1,057	\$13,466
Other Receipts	3	555
Total Other Receipts	\$1,060	\$14,021
Disaster-Related Receipts:		
FEMA Receipts	\$4	\$154
Other Federal Programs	-	-
Insurance Proceeds		34,728
Total Disaster-Related Receipts	\$4	\$34,882
Total Receipts	\$6,534	\$88,596
Operating Disbursements:		
Payroll and Related Costs	(\$2,582)	(\$17,246)
PayGo Charges	-	(6,085)
Other Retirement Contributions	-	-
Christmas Bonus	- (4.0)	- (54)
Materials and Supplies	(10)	(51)
Purchased Services Professional Services	(270)	(2,582)
Facilities and Payments for Public Services	(3,475) (616)	(17,822) (4,532)
Transportation Expenses	(34)	(156)
Media Ads and Guidelines	(7)	(86)
Other Operating Payments	(382)	(15,573)
Total Operating Disbursements	(\$7,376)	(\$64,132)
Disaster-Related Disbursements:		
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend		-
Total Disaster-Related Disbursements	\$0	\$0
CapEx	(\$52)	(\$3,995)
Total Disbursements	(\$7,428)	(\$68,127)
Net Cash Flow	(\$894)	\$20,469
Beginning Cash Balance	\$69,891	\$50,050
Net Cash Flow, Unrestricted	(894)	20,469
Net Transfers from/(to) Restricted Account	-	(1,523)
Ending Bank Cash Balance	\$68,997	\$68,997

Schedule 2: Medical Services Administration ("ASEM") - Actual Results, Month of January 2021

**Primary Business Activity:** ASEM plans, organizes, operates, and administers centralized health services, provided in support of the hospital and other functions, offered to member institutions and users of the medical complex, the Puerto Rico Medical Center.

**Key Takeaways:** Year to date, cash has decreased by (\$4.8M) from \$18.3M to \$13.5M. The cash decline is primarily driven by lower and untimely receipts received from institutions that are insufficient to cover the contracted medical services and supplies ASEM provides to these institutions, as well as declining receipts from physician and medical plans due to reduced census and elective procedures/surgeries performed as a result of COVID-19. The cash decline is partially mitigated by lower operating disbursements due to reduced services volumes during the COVID-19 crisis and favorable timing of General Fund appropriations. Year to date, ASEM has received ~\$43.9M in non-budgeted appropriations from the General Fund, which are mostly earmarked for CapEx and other non-operating purposes. The majority of these amounts pertain to FY20 funds under custody of OMB earmarked for CapEx, as well as CARES Act. and other COVID-relief funds. Cash is expected to decline by (\$8.5M) to \$5.0M by fiscal year end due to receipts from special revenue funding sources forecasted to be insufficient to cover ASEM's operating needs. The projected cash decline will be further exacerbated by significantly reduced budgeted General Fund appropriations in FY21 relative to FY20.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Institutional Revenues	\$152	\$585
Institutional Revenues - Debt Repayment	-	200
Physician and Medical Plan Revenues	2,827	14,145
Total Operating Receipts	\$2,979	\$14,930
Operating Receipts - Intergovernmental:		
Institutional Revenues	\$7,597	\$44,893
Institutional Revenues - Debt Repayment	1,000	8,865
Physician and Medical Plan Revenues	220	2,495
General Fund Appropriations	1,393	53,663
Total Intergovernmental Receipts	\$10,210	\$109,916
Other Receipts:	4	
Other Income	\$50	\$559
Total Other Receipts	\$50	\$559
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds	<del></del>	\$0
Total Disaster-Related Receipts		
Total Receipts	\$13,239	\$125,404
Operating Disbursements:		
Payroll and Related Costs	(\$8,060)	(\$51,722)
PayGo Charges	-	(2,586)
Christmas Bonus	- (2.545)	(797)
Materials and Supplies	(2,516)	(13,814)
Professional Fees Purchased Services	(1,045) (988)	(7,154) (4,374)
Facilities and Payments For Public Service	(519)	(2,659)
Purchase of Equipment	(951)	(4,206)
Other Operating Payments	(556)	(4,847)
Total Operating Disbursements	(\$14,635)	(\$92,157)
Disaster-Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects	-	-
Unfunded Spend		
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements, Excluding Debt and CapEx	(\$14,635)	(\$92,157)
Total Net Cash Flow	(\$1,396)	\$33,247
Transfers (To)/From Restricted Account	1,389	(38,019)
Net Cash Flow, Unrestricted	(\$7)	(\$4,772)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$13,498	\$18,263
Net Cash Flow	(7)	(4,772)
Ending Bank Cash Balance	\$13,491	\$13,491
-	<del></del>	

Schedule 3: Puerto Rico Integrated Transit Authority ("PRITA") - Actual Results, Month of January 2021

**Primary Business Activity:** PRITA serves as the Commonwealth's central transit authority and is tasked with operating its network of public transit buses and certain maritime vessels.

**Key Takeaways:** Year to date, cash has increased by \$6.8M from \$23.7M to \$30.5M. This is primarily due to the receipt of \$14.4M in CARES Act reimbursements at AMA. This is partially offset by a timing delay in receipt of cigarette tax allocations, AMA payment of past due retirement obligations of (\$3.4M), and a settled litigation for (\$1.0M). PRITA's operating liquidity position remains strained, especially at ATM. PRITA continues to rely on government support for operations, and ferry capex for refurbishment. Both ferry and bus services continue to be significantly impacted due to COVID-19.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Bus - Full Fare	\$129	\$727
Ferries - Cargo - Passenger - Other	228	1,456
Total Operating Receipts	\$358	\$2,183
Intergovernmental Receipts:		
General Fund Appropriations	\$2,490	\$16,118
Cigarette Tax	5,700	23,288
Total Intergovernmental Receipts	\$8,190	\$39,406
Other Receipts:		
FTA - Preventative Maintenance	\$0	\$2,167
FTA - Operations	844	21,975
Total Other Receipts	\$844	\$24,142
Disaster-Related Receipts:		
FEMA Supported Projects	\$0	\$0
Other Federal Programs	-	-
Insurance Supported Projects	<del></del> -	<u>-</u>
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$9,391	\$65,730
Operating Disbursements:		
Payroll and Related Costs	(\$4,575)	(\$25,900)
PayGo Charges	(89)	(883)
Christmas Bonus	(8)	(414)
Materials and Supplies	(604)	(4,662)
Purchased Services	(301)	(4,479)
Professional Services	(29)	(428)
Facilities and Payments for Public Services	(159)	(320)
Transportation Expenses	-	-
Media Ads and Guidelines Other Operating Payments	(210)	(5,189)
Total Operating Payments  Total Operating Disbursements	(\$5,975) -	(\$42,275)
·	(53,573)	(342,273)
Disaster-Related Disbursements:	ćo	ćo
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects Unfunded Spend	-	-
Total Disaster-Related Disbursements	<del></del>	\$0
CapEx	(\$7,531)	(\$16,654)
Total Disbursements	(\$13,506)	(\$58,929)
Net Cash Flow	(\$4,115)	\$6,802
Unrestricted Bank Cash Balance Roll-Forward:	(77,113)	70,002
Beginning Cash Balance	\$34,654	\$23,737
Net Cash Flow	(4,115)	6,802
Inter Company Receipts	3,232	44,125
Inter Company Disbursements	(3,232)	(44,125)
Ending Bank Cash Balance	\$30,539	\$30,539

Schedule 4: State Insurance Fund Corporation ("FONDO") - Actual Results, Month of January 2021

**Primary Business Activity:** Fondo provides workers' compensation and disability insurance to public and private employees. Fondo is the only authorized workers' compensation insurance company on the Island. Both public and private companies must obtain this security for their workforces by law.

**Key Takeaways:** Year to date, cash has increased by \$153.9M from \$280.6M to \$434.5M. The cash build is primarily due to \$465.6M in premium collections, exceeding the (\$311.7M) in operating disbursements. Premium collections are seasonal, and the majority of collections occur in July/August and January/February of each fiscal year, as invoices come due. The cash increase has been further exacerbated by lower spend on medical services and claims-related disbursements due to COVID-19 and associated lockdowns. By law, Fondo's coverage provides for unlimited medical services to its insured population, and there is a high degree of variability in service and supplies costs to meet the need of patients. Due to the seasonality in collections and variability in cost of services, it is normal for Fondo to experience large cash swings.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Premium Collections	\$108,992	\$465,627
Total Operating Receipts	\$108,992	\$465,627
Disaster Relief Receipts:		
Insurance Proceeds	\$0	\$0
FEMA Receipts	-	-
Other Federal Programs		
Total Disaster Relief Receipts	\$0	\$0
Total Receipts	\$108,992	\$465,627
Operating Disbursements:		
Payroll and Related Costs	(\$15,692)	(\$118,258)
PayGo Charges	(25,943)	(86,778)
Christmas Bonus	-	-
Contributions to other Government Entities	(300)	(23,924)
Materials and Supplies	(1,103)	(7,588)
Transportation Expenses	(27)	(218)
Media Ads and Guidelines	-	(51)
Claims-Related Disbursements	(4,719)	(33,090)
Purchase of Equipment	(4)	(578)
Purchased Services	(4,335)	(30,006)
Facilities and Payments for Public Services	(884)	(5,712)
Professional Services Insurance Premiums Reimbursements	(418)	(2,908)
Other Operating Disbursements	(77) (318)	(4,674)
Total Operating Disbursements	(\$53,821)	(4,697) (\$318,482)
· · · · · ·		
CapEx	(\$290)	(\$583)
Disaster Relief Disbursements:	4-	4-
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	<u> </u>	<u>-</u> \$0
Total Disbursements	(\$54,111)	(\$319,065)
Net Cash Flow	\$54,881	\$146,563
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$380,755	\$280,609
Net Cash Flow	54,881	146,563
(+/-) Checks Net Effect Issued vs. Cleared (a)	(1,143)	7,321
Transfers to/from Restricted Account (b)		
Ending Bank Cash Balance	\$434,493	\$434,493

## Footnotes:

(a) Fondo reports book cash. Line item represents reconciliation to bank cash for cash flow purposes.

(b) Represents transfers to investment account.

Schedule 5: Health Insurance Administration ("ASES") - Actual Results, Month of January 2021

**Primary Business Activity:** ASES implements, administers, and negotiates the Medicaid Health Insurance System in Puerto Rico through contracts with third party insurance underwriters to provide quality medical and hospital care to the Puerto Rico Medicaid and Platino (Medicaid + Medicare dual-eligible) populations.

**Key Takeaways:** Year to date, cash has increased by \$168.8M from \$350.9M to \$519.6M. The cash increase is primarily due to favorable revenues from federal funding sources, which is timing related, and Commonwealth funding sources. Year to date, ASES has received \$63.5M in other Commonwealth appropriations, which were funds held under custody of OMB, specifically from the FY20 Healthcare Reserve, and subsequently transferred to ASES to cover part of premiums costs. These amounts are not considered in the Liquidity Plan/Certified Budget. ASES has received \$193.0M in budgeted General Fund appropriations for the period Jul-20 thru Jan-21, which is in-line with forecast. Similar to FY20, funds in FY21 consist primarily of federal funding sources, the result of legislation occurring in FY20 which significantly increased federal funding allotments relative to Commonwealth funding. However, due to reduced federal funding expected to occur in FY22, there is a significant risk to coverage for Puerto Rico's enrolled populations. Such reductions in coverage would likely pose serious medical, financial, and societal complications if not addressed.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Federal Matching Funds and Administration Reimbursement	\$447,790	\$1,727,628
Prescription Drug Rebates (a)	506	150,195
Total Operating Receipts	\$448,295	\$1,877,822
Intergovernmental Receipts:		
General Fund Appropriations	\$27,553	\$192,977
Other Commonwealth Appropriations	9,068	63,477
Municipalities and Employers	6,691	33,776
Total Intergovernmental Receipts	\$43,312	\$290,230
Other Receipts:		
Other Income	\$405	\$2,869
Total Other Receipts	\$405	\$2,869
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds	<del>-</del>	-
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$492,013	\$2,170,921
Operating Disbursements:		
MCO Premiums	(\$273,888)	(\$1,903,984)
Dual Eligible - Platino Program Premiums	(2,719)	(18,980)
PBM Administrator and HIV Program	(7,097)	(64,429)
Payroll and Related Costs	(313)	(2,340)
Retirement Contributions	-	(339)
Christmas Bonus	(001)	(12.005)
Other Operating Payments Total Operating Disbursements	<u>(981)</u> (\$284,998)	(12,085) (\$2,002,158)
	(3204,330)	(\$2,002,136)
Disaster-Related Disbursements:	ćo	ćo
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects Insurance-Supported Projects	-	-
Unfunded Spend	-	-
Total Disaster-Related Disbursements	\$0	\$0
Total Disbursements, Excluding Debt and CapEx	(\$284,998)	(\$2,002,158)
Net Cash Flow	\$207,015	\$168,763
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$312,605	\$350,857
Net Cash Flow	207,015	168,763
Ending Bank Cash Balance	\$519,620	\$519,620
Footnotes:		

#### **Footnotes**

(a) Prescription drug rebates include payments to ABARCA, a third party ASES subcontractor for its management of the rebate program with pharmaceutical companies.

Schedule 6: Puerto Rico Public Buildings Authority ("PBA") - Actual Results, Month of January 2021

**Primary Business Activity:** PBA constructs, purchases, or leases office, school, health, correctional, social welfare, and other facilities for lease to certain Commonwealth departments, component units, and instrumentalities.

**Key Takeaways:** Year to date, cash has decreased by \$2.0M from \$77.9M to \$75.9M. Through January, there has been a delay in collection of \$11.4M in rent receipts, which has been offset by lower than anticipated operating expenses. PBA anticipates the delay in rent collections is primarily timing related. PBA projects to end FY21 with \$82.5M in liquidity.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		_
Rent - Direct Invoices	\$51	\$274
Other Operating Income	2	92
Total Operating Receipts	\$53	\$367
Intergovernmental Receipts:		
Government Entity Rent Paid Through DTPR	\$0	\$0
Employer Contributions Paid Through DTPR (PayGo)	-	-
Rent - Direct Invoice - Government Entities	9,624	73,140
Other Intergovernmental Receipts	<del></del>	<del>-</del>
Total Intergovernmental Receipts	\$9,624	\$73,140
Disaster-Related Receipts:		
FEMA Receipts	\$199	\$1,142
Other Federal Programs	-	-
Insurance Proceeds	<u> </u>	
Total Disaster-Related Receipts	\$199	\$1,142
Total Receipts	\$9,876	\$74,649
Operating Disbursements:		
Payroll and Related Costs	(\$4,552)	(\$28,435)
PayGo Charges	(4,003)	(15,559)
Christmas Bonus	-	-
Facilities and Payments for Public Services	(2,524)	(6,989)
Professional Services	-	(210)
Purchased Services	(1,205)	(21,425)
Other Operating Expenditures	(90)	(925)
Transfers to Restricted Account		
Total Operating Disbursements	(\$12,374)	(\$73,543)
Disaster-Related Disbursements:		
FEMA Supported Projects	(\$21)	(\$1,596)
Other Federally Supported Projects	-	-
Insurance Supported Projects	(31)	(1,550)
Unfunded Spend		
Total Disaster-Related Disbursements	(\$51)	(\$3,146)
CapEx	\$0	\$0
Total Disbursements	(\$12,425)	(\$76,689)
Net Cash Flow	(\$2,549)	(\$2,040)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$78,437	\$77,928
Net Cash Flow, Unrestricted	(2,549)	(2,040)
Ending Bank Cash Balance	\$75,888	\$75,888

Schedule 7: Cardiovascular Center of Puerto Rico and the Caribbean ("Cardio") - Actual Results, Month of January 2021

**Primary Business Activity:** Cardio is a general acute care hospital providing specialized treatment to patients suffering from cardiovascular diseases.

**Key Takeaways:** Cash flow data not received for Jan-21. Data reflects Dec-20.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Patient Collections	\$8,160	\$45,104
Total Operating Receipts	\$8,160	\$45,104
Other Receipts:		
Rental Receipts	\$85	\$468
Other Income	<u></u>	
Total Other Receipts	\$85	\$468
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Insurance Receipts	-	-
Other Disaster-Related Receipts	<del></del>	<del></del>
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$8,245	\$45,573
Operating Disbursements:		
Payroll and Related Costs	(\$1,740)	(\$13,460)
Christmas Bonus	-	-
PayGo Charges	-	(853)
Purchased Services	(1,169)	(6,417)
Professional Services	(427)	(2,760)
Materials and Supplies	(2,113)	(13,534)
Payments For Facilities and Public Services	(248)	(2,242)
Equipment Purchases	(285)	(973)
Other Operating Payments Total Operating Disbursements	(112) (\$6,095)	(905) (\$41,144)
	,, ,	
CapEx	\$0	\$0
Disaster-Related Disbursements:		
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	<u> </u>	\$0
Total Disbursements		· .
	(\$6,095)	(\$41,144)
Total Net Cash Flow	\$2,150	\$4,428
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$34,594	\$32,316
Net Cash Flow	2,150	4,428
Ending Bank Cash Balance	\$36,744	\$36,744

Schedule 8: Puerto Rico Industrial Development Company ("PRIDCO") - Actual Results, Month of January 2021

**Primary Business Activity:** PRIDCO is engaged in the development and promotion of industry within Puerto Rico. It accomplishes its mission through a variety of incentives to attract businesses to expand operations within Puerto Rico, but primarily through the offering of commercial lease spaces and industrial facilities on favorable terms to qualifying enterprises.

**Key Takeaways:** Year to date, operating cash (unrestricted) has increased by \$0.4M from \$46.5M to \$45.9M. Rental receipts have been favorable to forecast inclusive of COVID-19 impacts, mostly offset by unfavorable operating disbursements due to paydowns on prior year payables including PayGo, as well as higher than anticipated payroll-related spend as back-office employees are pending to be transferred to DDEC. The administration of incentive/grant programs is now under the responsibility of DDEC in FY21 instead of PRIDCO; however, delays in the transition of these processes remain. While \$36.0M in prior years' incentive funds were transferred to DDEC in Sep-20 and Oct-20, PRIDCO continues to receive and manage these various incentive funds. Approximately \$15.0M in current year Act. 60 incentive/grant funds were transferred to DDEC in Nov-20. There are no immediate liquidity concerns.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Rental Receipts - Trustee	\$3,483	\$23,056
Rental Receipts - Non-Trustee	608	9,374
Rental Receipts - PRIDCO	349	881
Asset Sales	30	3,247
Total Operating Receipts	\$4,471	\$36,557
Intergovernmental Receipts:		
Rums	\$818	\$2,685
FEDE	-	16,806
Other Incentives	<u>-</u>	2
Total Intergovernmental Receipts	\$818	\$19,493
Other Receipts:		
Other Income	\$92	\$4,792
Bond and Income Deposits	1,485	1,934
Total Other Receipts	\$1,577	\$6,726
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Insurance Proceeds	-	-
Total Disaster Related Receipts	\$0	\$0
Total Receipts	\$6,866	\$62,777
Operating Disbursements:		
Payroll and Related Costs	(\$608)	(\$6,397)
PayGo Charges	(1,372)	(19,256)
Purchased Services	(572)	(3,986)
Insurance Expense		(5,084)
Materials and Supplies	(4)	(31)
Facilities and Payments for Public Services	(2)	(1,115)
Professional Services	(57)	(844)
Media and Advertisements	(55)	(330)
Transportation Expenses	(12)	(13)
Other Operating Disbursements	(16)	(972)
FEDE Expenses (Restricted)	(3,095)	(98,919)
RUMS Expenses (Restricted)	(59)	(4,342)
Other Incentives (Restricted)	(162)	(2,337)
Bond and Income Deposits Expenses (Restricted)	(4)	(8)
DDEC Management Fee	-	(1,575)
Total Operating Disbursements	(\$6,018)	(\$145,210)
Disaster-Related Disbursements:		
FEMA Supported Projects	(\$0)	(\$3)
Insurance Supported Projects	-	-
Unfunded Spend	-	-
Total Disaster Related Disbursements	(\$0)	(\$3)
Non-Operating Disbursements:		
CapEx Reserve Fund	(\$235)	(\$2,330)
PRIICO Mortgage Payments	-	(8)
PayGo Liability Payment Plan	<u> </u>	
Total Non-Operating Disbursements	(\$235)	(\$2,339)
Total Disbursements	(\$6,253)	(\$147,551)
Transfers In/(Out), Unrestricted	-	4,220
Transfers In/(Out), Restricted	-	(4,220)
Operating Net Cash Flow, Total	\$613	(\$84,775)
Page 17	70-0	(+,)

#### COMMONWEALTH OF PUERTO RICO CONTINUED

Schedule 8: Puerto Rico Industrial Development Company ("PRIDCO") - Actual Results, Month of January 2021

**Primary Business Activity:** PRIDCO is engaged in the development and promotion of industry within Puerto Rico. It accomplishes its mission through a variety of incentives to attract businesses to expand operations within Puerto Rico, but primarily through the offering of commercial lease spaces and industrial facilities on favorable terms to qualifying enterprises.

**Key Takeaways:** Year to date, operating cash (unrestricted) has increased by \$0.4M from \$46.5M to \$45.9M. Rental receipts have been favorable to forecast inclusive of COVID-19 impacts, mostly offset by unfavorable operating disbursements due to paydowns on prior year payables including PayGo, as well as higher than anticipated payroll-related spend as back-office employees are pending to be transferred to DDEC. The administration of incentive/grant programs is now under the responsibility of DDEC in FY21 instead of PRIDCO; however, delays in the transition of these processes remain. While \$36.0M in prior years' incentive funds were transferred to DDEC in Sep-20 and Oct-20, PRIDCO continues to receive and manage these various incentive funds. Approximately \$15.0M in current year Act. 60 incentive/grant funds were transferred to DDEC in Nov-20. There are no immediate liquidity concerns.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Bank Cash Balance Roll-Forward:		
Operating Beginning Bank Cash Balance	\$111,759	\$177,213
Operating Net Cash Flow, Total	\$613	(\$84,775)
Operating Ending Bank Cash Balance, Total	\$112,371	\$92,438
FEDE, Net (Restricted)	(3,095)	(82,113)
RUMS, Net (Restricted)	759	(1,658)
Other Incentives, Net (Restricted)	(162)	(2,335)
Asset Sales, (Restricted)	30	3,247
Bond and Income Inflows/(Outflows), Net (Restricted)	1,480	1,926
FEMA, Net (Restricted)	(0)	(3)
Transfers In/(Out), (Restricted)	<u> </u>	(4,220)
Operating Net Cash Flow, Unrestricted	\$1,601	\$380
Unrestricted Bank Cash Balance Roll-Forward:		
Operating Beginning Bank Cash Balance, Unrestricted	\$45,261	\$46,482
Operating Net Cash Flow, Unrestricted	1,601	380
Operating Ending Bank Cash Balance, Unrestricted (a,b)	\$46,862	\$46,862

#### Footnotes:

<sup>(</sup>a) Includes \$32.1M in trustee-related rental receipts held in account -7018, which are restricted for debt service purposes.

<sup>(</sup>b) Operating ending bank cash balance (unrestricted) excludes inflows/(outflows) related to sale of properties, bond and income, and FEMA. Exclusive of FEMA-related funds, the majority of these funds are restricted for debt service.

Schedule 9: Puerto Rico Housing Finance Authority ("HFA") - Actual Results, Month of January 2021

**Primary Business Activity:** HFA promotes the development of low-income housing and provides financing, subsidies, and incentives to help those who qualify to acquire or lease a home.

**Key Takeaways:** Year to date, cash has increased by \$22.1M, from \$74.3M to \$96.4M, driven by lower than expected operational disbursements of (\$15.6M) due to COVID-19 impact. This was partially offset by operating and Intergovernmental receipts underperformance of (\$9.0M), which is permanent. Federal receipts reflect a favorable timing variance of \$8.7M. Debt-service figures drive a permanent favorable disbursement variance of \$22.3M YTD. This favorable variance is due to revised figures adopted in the FY21 Reforecast. Net balance-sheet activity reflects favorable variance of \$22.3M.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		_
Interest income on investment and investment contracts	\$292	\$2,741
Interest income on loans	1,130	5,852
Interest income on deposits placed with banks	14	61
Mortgage loans insurance premiums	-	1,696
Commitment, guarantee, service, and administrative fees	831	3,145
Other income	54	652
Total Operating Receipts	\$2,321	\$14,147
Intergovernmental Receipts:		
Commonwealth appropriations	\$668	\$4,680
Other appropriations		<u> </u>
Total Intergovernmental Receipts	\$668	\$4,680
Disaster Relief Receipts:		
FEMA	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds		
Total Disaster Relief Receipts	\$0	\$0
Federal Fund Receipts:		
HOME	\$674	\$2,061
HUD	11,111	76,607
CDBG	-	-
Other Federal Funds		-
Total Federal Fund Receipts	\$11,785	\$78,668
Total Operational Receipts	\$14,774	\$97,495
Balance Sheet Receipts:		
Principal collected on mortgage and construction loans	\$1,188	\$21,124
Proceeds from redemptions of investments	2,000	17,225
Total Balance Sheet Receipts	\$3,188	\$38,349
Total Receipts	\$17,962	\$135,844
Operating Disbursements:		
Payroll and Related Costs (a)	(\$713)	(\$3,986)
Retirement Contributions	-	-
Christmas Bonus	-	-
Purchased Services	(25)	(343)
Donations, Subsidies and Distributions	(882)	(4,283)
Transportation expenses	-	-
Professional Services	(114)	(701)
Other Operating Payments	(53)	(366)
Allocations	-	-
Purchase of Equipment	-	-
Materials and Supplies Total Correting Dichursements		/¢0.670\
Total Operating Disbursements	(\$1,787)	(\$9,679)

#### COMMONWEALTH OF PUERTO RICO CONTINUED

Schedule 9: Puerto Rico Housing Finance Authority ("HFA") - Actual Results, Month of January 2021

**Primary Business Activity:** HFA promotes the development of low-income housing and provides financing, subsidies, and incentives to help those who qualify to acquire or lease a home.

**Key Takeaways:** Year to date, cash has increased by \$22.1M, from \$74.3M to \$96.4M, driven by lower than expected operational disbursements of (\$15.6M) due to COVID-19 impact. This was partially offset by operating and Intergovernmental receipts underperformance of (\$9.0M), which is permanent. Federal receipts reflect a favorable timing variance of \$8.7M. Debt-service figures drive a permanent favorable disbursement variance of \$22.3M YTD. This favorable variance is due to revised figures adopted in the FY21 Reforecast. Net balance-sheet activity reflects favorable variance of \$22.3M.

	Actual Jan-21	Actual YTD
Disaster Relief Disbursements:		
FEMA-supported projects	\$0	\$0
Other Federally supported projects	-	-
Insurance-supported projects	-	-
Unfunded spend		
Total Disaster Relief Disbursements	\$0	\$0
Federal Fund Disbursements:		
Other Federal Funds	\$0	\$0
Federal Fund Appropriation	(11,016)	(77,845)
CDBG Appropriation	- (644.046)	(677.045)
Total Federal Fund Disbursements	(\$11,016)	(\$77,845)
Balance Sheet Disbursements:	4	(*****
Acquisition of real estate held for sale	\$0	(\$101)
Purchase of investments	- (488)	(1,175)
Cash paid for mortgage and construction loans originated  Net change in deposits placed with banks	(400)	(12,012) (1,865)
Total Balance Sheet Disbursements	(\$488)	(\$15,153)
Debt-Related Disbursements:	,	(, , ,
Principal	(\$3,468)	(\$10,262)
Interest	(329)	(777)
Total Debt-Related Disbursements	(\$3,797)	(\$11,039)
CapEx	\$0	\$0
Total Disbursements	(\$17,088)	(\$113,716)
Net Operational Cash Flow	\$12,987	\$87,816
Net Total Cash Flow	\$874	\$22,128
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$95,561	\$74,307
Net Operational Cash Flow	874	22,128
Ending Bank Cash Balance	\$96,435	\$96,435

#### Footnotes:

Figures for Beginning and Ending Cash Balance pertain only to the direct operating accounts for HFA, and exclude investment, Third-Party escrows and balances in Trusts.

Schedule 10: Tourism Company of Puerto Rico ("Tourism") - Actual Results, Month of January 2021

**Primary Business Activity:** Tourism's purpose is to promote the tourism industry of Puerto Rico.

**Key Takeaways:** Year to date, cash has decreased by (\$2.7M) from \$22.3M to \$19.6M. This driven primarily by depressed slot machine & room tax collections and a catch-up in (\$9.1M) in transfers to the CCDA debt service reserve in Jan-21. Slot machine and room tax collections have been minimal due to COVID-19 and the associated lockdowns and restrictions on gathering. After intermittent closures, casinos are now allowed to operate at 30% capacity, while hotel occupancy remains well below pre-COVID-19 levels. While there are no immediate risks to liquidity, cash is expected to decline by ~(\$4.0M) in the second half of the fiscal year due to low operating receipts and as Tourism addresses past-due payables, including transfers to the CCDA debt service reserve. As of Sep-20, Tourism has transitioned all slot machine operations, including collection and distribution of related taxes, to the Gaming Commission. As a result, ~\$20.0M in slot machine disbursements were transferred to the Gaming Commission in FY21.

Actual

Actual

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Slot Machines	\$244	\$24,949
Room Taxes	2,898	21,578
Total Operating Receipts	\$3,142	\$46,527
Intergovernmental Receipts:		
General Fund Appropriations	\$0	\$4,500
Total Intergovernmental Receipts	\$0	\$4,500
Other Receipts:		
Miscellaneous Receipts	\$22	\$13,709
Total Other Receipts	\$22	\$13,709
Disaster-Related Receipts:	40	40
FEMA	\$0 -	\$0 -
Other Federal Programs Insurance Proceeds	-	_
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$3,165	\$64,736
·	\$3,103	704,730
Waterfall Disbursements: Slot Machine Disbursements	\$0	(\$8,499)
Room Tax Disbursements	(625)	(2,944)
Total Waterfall Disbursements	(\$625)	(\$11,443)
Operating Disbursements:	,	,
Payroll and Related Costs	(\$914)	(\$7,427)
PayGo Charges	(481)	(5,330)
Christmas Bonus	-	-
Appropriations to Non-Governmental Entities (DMO)	(1,500)	(8,300)
Donations, Subsidies and Distributions	(497)	(3,021)
Purchased Services	(570)	(3,364)
Professional Services  Media Ads and Guidelines	(147)	(1,272)
Facilities and Payments for Public Services	(182) (88)	(1,875) (576)
Materials and Supplies	(4)	(58)
Purchase of Equipment	-	(2)
Transportation Expenses	(7)	(72)
Other Operating Payments	(516)	(15,625)
Total Operating Disbursements	(\$4,906)	(\$46,920)
Disaster-Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects	-	-
Unfunded Spend Total Disaster-Related Disbursements	\$0	\$0
CapEx	\$0	\$0
Total Disbursements	(\$5,531)	(\$58,363)
Total Net Cash Flow	(\$2,366)	\$6,373
Transfers (To)/From Restricted Account	(\$9,101)	(\$9,101)
Net Cash Flow, Unrestricted	(\$11,468)	(\$2,728)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$31,032	\$22,293
Net Cash Flow	(11,468)	(2,728)
Ending Bank Cash Balance	\$19,564	\$19,564

Schedule 11: Fiscal Agency and Financial Advisory Authority ("AAFAF") - Actual Results, Month of January 2021

**Primary Business Activity:** AAFAF acts as fiscal agent, financial advisor, and reporting agent for the Government of Puerto Rico and certain related entities. It was established pursuant to the Puerto Rico Emergency Moratorium and Financial Rehabilitation Act.

**Key Takeaways:** Year to date, cash has increased by \$15.9M from \$108.8M to \$124.7M. AAFAF's largest expenditures have pertained to professional service fees, as budgeted. The build in liquidity is primarily due to timing of General Fund appropriations in excess of normal operating and Title III expenses, which is expected to normalize over the remainder of the fiscal year.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Interest income on deposits	\$0	\$0
Fiscal agency fees	<del></del>	2,177
Total Operating Receipts	\$0	\$2,177
Intergovernmental Receipts:		
Appropriations - Budget	\$3,351	\$28,867
Appropriations - Title III	3,493	24,452
Total Intergovernmental Receipts	\$6,844	\$53,319
Other Receipts:		
Other Receipts	\$8	\$1,749
Total Other Receipts	\$8	\$1,749
Disaster-Related Receipts		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds	<del>-</del> -	-
Total Disaster-Related Receipts	<u>\$0</u>	\$0
Total Receipts	\$6,852	\$57,245
Operating Disbursements:		
Payroll and Related Costs	(\$384)	(\$3,577)
PayGo Charges	-	-
Christmas Bonus	-	-
Materials and Supplies	-	-
Purchased Services	(287)	(1,796)
Professional Services - Budget	(465)	(18,035)
Professional Services - Title III	(992)	(16,281)
Facilities and Payments for Public Services	(44)	(305)
Equipment Purchases	-	(1)
Transportation Expenses		(7)
Other Operating Payments	(180)	(1,369)
Total Operating Disbursements	(\$2,352)	(\$41,371)
Disaster-Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects	-	-
Unfunded Spend	<del></del>	-
Total Disaster-Related Disbursements	\$0	\$0
CapEx	\$0	\$0
Total Disbursements	(\$2,352)	(\$41,371)
Net Cash Flow	\$4,500	\$15,874
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$120,222	\$108,848
Net Cash Flow	4,500	15,874
Ending Bank Cash Balance	\$124,722	\$124,722

Schedule 12: Department of Economic Development and Commerce ("DDEC") - Actual Results, Month of January 2021

**Primary Business Activity:** DDEC serves as the umbrella agency for key economic development entities in Puerto Rico. It leads efforts to drive competitiveness through structural reforms, promoting private sector investment, and job growth in critical sectors.

**Key Takeaways:** Cash flow data not received for Jan-21. Data reflects Dec-20.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Rental Receipts	\$0	\$0
Management Fee	-	2,064
Industrial Tax Exemption	1,710	9,390
Other Receipts (Indirect Cost Reimbursement)	4	7
Total Operating Receipts	\$1,714	\$11,461
Intergovernmental Receipts:		
General Fund	\$0	\$4,292
Federal Grants	4,320	34,690
FEDE Incentives	-	0
RUMS Incentives	<del>-</del>	-
Act. 60	-	14,571
Other Incentives (7% Reserve)	_	-
Pass through	-	556
Prior Year(s) Incentives	<del>-</del>	36,036
Total Intergovernmental Receipts	\$4,320	\$90,144
	, ,	,,
Disaster-Related Receipts:		
FEMA	\$0	\$0
Other Federal Programs	443	1,554
Insurance Proceeds		
Total Disaster-Related Receipts	\$443	\$1,554
Total Receipts	\$6,477	\$103,159
Operating Disbursements:		
Payroll & Related Costs	(\$716)	(\$9,451)
PayGo Charge	(115)	(699)
Incentive Payments	(4,431)	(4,431)
Facilities and Payments for Public Services	(587)	(1,367)
Purchased Services	(133)	(4,418)
Donations, Subsidies and Distributions	(5,002)	(41,148)
Transportation Expenses	(10)	(42)
Professional Services	(487)	(1,779)
Materials and Supplies	(13)	(35)
Media Ads and Guidelines	(125)	(362)
Equipment Purchases	-	(0)
Appropriations to Non-Governmental Entities	-	-
Other Operating Payments	(36)	(4,580)
Total Operating Disbursements	(\$11,655)	(\$68,312)
Disaster-Related Disbursements:		
FEMA Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance Supported Projects	-	-
Unfunded Spend	<del>_</del>	-
Total Disaster-Related Disbursements	\$0	\$0
CapEx	(59)	(283)
Total Disbursements	(\$11,714)	(\$68,595)
Total Net Cash Flow	(\$5,237)	\$34,564
Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$80,501	\$40,699
Net Cash Flow	(5,237)	34,564
Ending Bank Cash Balance	\$75,264	\$75,264
Linding Dailk Cash Dalance	<u> </u>	<b>३/</b> 5,∠04

Schedule 13: Puerto Rico Convention Center District Authority ("CCDA") - Actual Results, Month of January 2021

**Primary Business Activity:** CCDA develops, manages, and oversees the Puerto Rico Convention Center, the Coliseo de Puerto Rico José Miguel Agrelot, Bahía Urbana, and other adjacent hospitality, commercial, and residential developments.

Key Takeaways: Year to date, cash has decreased by (\$1.8M) from \$14.2M to \$12.4M. The cash decrease is primarily due to operating losses sustained by the event venues since the onset of COVID-19; events are currently restricted to 25% capacity. Cash is projected to further decline due to operating losses and will be further exacerbated by CapEx and property insurance obligations, and a catch-up on previously deferred spend mostly pertaining to the Convention Center and Coliseum venues. CCDA is requesting \$12.0M in funds needed to bridge operating liquidity needs for the second half of the fiscal year, including immediate funding for payroll and other operating needs. The requested funds are pending with OMB; however, it is expected that in Feb-21 CCDA will receive ~\$2.0M in additional appropriations from the General Fund along with ~\$3.0M in room tax transfers from Tourism. While this would provide much needed liquidity, CCDA will still require ~\$7.0M in additional funds to bridge liquidity needs at the event venues for the remainder of the fiscal year.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Rent Income	\$24	\$151
PR Coliseum	5	443
PR Convention Center	113	2,904
Loan Income Total Operating Receipts	\$142	\$3,498
Intergovernmental Receipts:		
General Fund Contributions	\$0	\$5,000
PRTC Room Tax Transfers (Law 272)	625	2,944
Total Intergovernmental Receipts	\$625	\$7,944
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	77	77
Insurance Receipts	<del>_</del>	
Total Disaster-Related receipts	\$77	\$77
Other Receipts: Other Receipts	\$0	\$4,427
Total Other Receipts	\$0	\$4,427
Total Receipts	\$844	\$15,946
Operating Disbursements:		
Payroll and Related Costs	(\$122)	(\$569)
PayGo Charges	-	-
Materials and Supplies	-	-
Purchased Services	(1,366)	(10,098)
Professional Services	(8)	(73)
Facilities and Payments for Public Services	-	(2,530)
Transportation Expenses	-	- (4)
Media Ads and Guidelines	(4) (39)	(4)
Other Operating Payments Operating Disbursements	(\$1,539)	(157) (\$13,431)
	(\$2,333)	(713,431)
Disaster Relief Disbursements:	ćo	ćo
FEMA-supported projects Other Federally supported projects	\$0	\$0 (11)
Other Federally supported projects Insurance-Supported Projects	<u>-</u>	(11)
Unfunded Spend	_	-
Disaster Relief Disbursements Total	<del></del>	(\$11)
CapEx	(\$650)	(\$4,372)
Total Operating Disbursements	(\$2,189)	(\$17,814)
Non-operating Cash Flow (Transfer In) (a)	\$742	\$8,415
Non-operating Cash Flow (Transfer Out) (a)	(\$742)	(\$8,364)
Total Non-operating Disbursements	\$0	\$51
Net Cash Flow	(\$1,345)	(\$1,817)
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$13,695	\$14,167
Net Cash Flow	(1,345)	(1,817)
Ending Bank Cash Balance	\$12,350	\$12,350
Footnotes:		

Footnotes

<sup>(</sup>a) Non-operating Cash Flow transfers are source of funds for select CapEx projects.

Schedule 14: Puerto Rico Administration for the Development of Agricultural Enterprises ("ADEA") - Actual Results, Month of January 2021

**Primary Business Activity:** ADEA provides services to the agricultural sector, with the goal of supporting its economic development. Services include: rural infrastructure development, providing incentives and subsidies to the industry, agricultural product market making, and other related services.

**Key Takeaways:** Year to date, cash has increased by \$5.0M from \$90.1M to \$95.1M driven by delays in subsidy and incentive payments. The School cafeteria program continues to be impacted on both receipts and expenses due to COVID-19. ADEA projects to end FY21 with \$83.4M in liquidity.

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		_
Coffee Market Making	\$5,558	\$34,264
School Cafeterias	1,315	5,713
Production and Distribution of Seeds	32	405
WIC and OPPEA Inflows	-	1,729
Other Receipts	63	807
Total Operating Receipts	\$6,968	\$42,918
Intergovernmental Receipts:		
GF Appropriations	\$9,403	\$39,773
Total Intergovernmental Receipts	\$9,403	\$39,773
Disaster-Related Receipts:		
FEMA Receipts	\$0	\$0
Other Federal Programs	-	-
Insurance Proceeds		
Total Disaster-Related Receipts	\$0	\$0
Total Receipts	\$16,371	\$82,691
Operating Disbursements:		
Payroll and Related Costs	(\$1,457)	(\$9,248)
PayGo Charges	-	-
Christmas Bonus	-	-
Contributions to Non-Government Entities	(2,091)	(17,274)
Facilities and Payments for Public Services	-	-
Other Vendors	(1,657)	(12,639)
Other OpEx	(2,827)	(24,802)
Corp for Rural Development/Infrastructure Disbursements	(478)	(10,297)
WIC and OPPEA	(60.540)	- (474.250)
Total Operating Disbursements	(\$8,510)	(\$74,260)
Disaster-Related Disbursements:		
FEMA-Supported Projects	\$0	\$0
Other Federally Supported Projects	-	-
Insurance-Supported Projects	-	-
Unfunded Spend	<del></del>	\$0
Total Disaster-Related Disbursements		
Total Disbursements	(\$8,510)	(\$74,260)
Net Cash Flow	\$7,861	\$8,431
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$87,254	\$90,055
Net Transfers (To)/From Non-Operational Accounts	(32)	(3,403)
Net Cash Flow, Unrestricted	7,861	8,431
Ending Bank Cash Balance	\$95,083	\$95,083

Schedule 15: Puerto Rico Automobile Accident Compensation Administration ("ACAA") - Actual Results, Month of January 2021

**Primary Business Activity:** ACAA administers insurance for health services and compensation to benefit victims of car accidents and their dependents. ACAA pays for medical-hospital services offered by third party providers and compensates victims and dependents of deceased victims who were involved in an accident.

**Key Takeaways:** Year to date, cash has increased by \$23.0M from \$18.1M to \$41.1M. The cash increase is primarily due to \$66.1M in premiums collections received year to date, which include ~\$18.0M in amounts remitted from Treasury from premiums revenues earned in the last quarter of FY20. The cash increase is further excerberated by lower spend on purchased services and claims-related disbursements due to contracting delays and reduced volumes as a result of the

(figures in \$000's)	Actual Jan-21	Actual YTD
Operating Receipts:		
Premium Collections	\$16,864	\$66,091
Recoveries	144	1,005
Other Receipts	10	223
Total Operating Receipts	\$17,018	\$67,319
Total Receipts	\$17,018	\$67,319
Operating Disbursements:		
Payroll and Related Costs	(\$2,107)	(\$11,683)
PayGo Charge	(1,047)	(10,572)
Christmas Bonus	-	-
Claims-Related Disbursements	(436)	(16,334)
Contributions to other Government Entities	(104)	(1,253)
Law 3 Disbursements	-	-
Material and Supplies	(1)	(66)
Transportation Expenses	(2)	(53)
Media Ads and Guidelines	-	(4)
Purchase of Equipment	(30)	(852)
Purchased Services	(119)	(1,501)
Facilities and Payments for Public Services	(77)	(543)
Professional Fees	(102)	(768)
Other Operating Expenses	(93)	(651)
Total Operating Disbursements	(\$4,116)	(\$44,282)
CapEx	\$0	\$0
Transfer to Investment Account	\$0	\$0
Total Disbursements	(\$4,116)	(\$44,282)
Net Cash Flow	\$12,902	\$23,037
Unrestricted Bank Cash Balance Roll-Forward:		
Beginning Cash Balance	\$28,192	\$18,056
Net Cash Flow, Unrestricted	12,902	23,037
Ending Bank Cash Balance	\$41,093	\$41,093

#### APPENDIX A: RECONCILIATION BETWEEN January AAFAF REPORTED FIGURES AND THE FIGURES IN THIS REPORT

- Each of the Component Units provided cash flow data for the month of January 2021.

Millions of US Dollars

	Millions of US Dollars				Variance due to:		
		AAFAF Reported	<b>Actual Balance</b>	-		Non-operational	
Agency ID		Balance	1/29/2021 (b)	Variance	Timing (b)	Accounts	Comments
168	PUERTO RICO PORTS AUTHORITY ("PORTS")	81.8	69.0	12.8	0.0	12.8	\$12.8M of non-operational funds for CapEx are excluded from Port's balances.
90	MEDICAL SERVICES ADMINISTRATION ("ASEM") (a)	92.2	13.5	78.7	1.3	77.4	CU reported cash does not consider non-operating funds including: CapEx \$74.6M, Malpractice Insurance Reserve \$2.0M, and FEMA Funding \$0.8M. Remaining variance is due to timing differences.
285	PUERTO RICO INTEGRATED TRANSIT AUTHORITY ("PRITA")	26.0	26.3	(0.3)	(0.0)	(0.3)	\$0.3M held in a reserve account not included in AAFAF inventory of accounts.
70	STATE INSURANCE FUND CORPORATION ("FONDO") (a)	434.5	434.5	(0.0)	(0.0)	-	
187	HEALTH INSURANCE ADMINISTRATION ("ASES") (a)	519.6	519.6	0.0	0.0	-	
162	PUERTO RICO PUBLIC BUILDINGS AUTHORITY ("PBA")	102.9	75.9	27.0	-	27.0	Funds held in non-operational accounts at PBA are earmarked for the following: \$12.9M for debt service for bonds pertaining to Resolution 468, \$7.0M for debt service for bonds related to Construction Series R and N, and \$7.1M in other cash accounts.
188	CARDIOVASCULAR CENTER OF PUERTO RICO AND THE CARIBBEAN ("Cardio")	-	-	-	-	-	Data for Jan-21 was not received prior to publication of this report.
166	PUERTO RICO INDUSTRIAL DEVELOPMENT COMPANY ("PRIDCO")	94.5	46.9	47.7	(0.1)	47.7	Funds in non-operational accounts consist of: \$30.7M in funds related to incentive funds (FEDE, Rums, etc.); \$8.2M in asset sales (trustee debt service); \$3.3M FEMA; and \$4.5M in other funds. There are also \$1.0M held in non-operational accounts listed in AAFAF's inventory, which are not included in PRIDCO's cash flow. Remaining variance is due to timing differences.
235	HOUSING FINANCE AUTHORITY ("HFA") (a)	414.7	96.4	318.3	(0.8)	319.1	Variance is driven by non-operational accounts recently incorporated into the AAFAF inventory, including accounts at Banco Popular Trust Division (\$252.1M) as well as accounts at the Economic Development Bank (\$67.0M). Remaining balance is due to timing variances.
180	PUERTO RICO TOURISM COMPANY ("TOURISM")	146.5	19.6	126.9	0.1	126.8	Funds in non-operational accounts consist of: \$112.4M in CCDA debt-service reserve funds; \$12.7M in Tourism subsidiary accounts not included in Tourism operating cash; and \$1.7M in other including FEMA.
295	FISCAL AGENCY AND FINANCIAL ADVISORY AUTHORITY ("AAFAF")	78.9	124.7	(45.8)	(0.2)	(45.6)	AAFAF Title III and Escrow bank accounts are not considered in AAFAF's inventory of accounts. Accounts opened during August and September of 2019, respectively. Remaining variance is due to timing differences.
119	DEPARTMENT OF ECONOMIC DEVELOPMENT AND COMMERCE ("DDEC")	-	-	-	-	-	Data for Jan-21 was not received prior to publication of this report.
303	CONVENTION CENTER DISTRICT AUTHORITY ("CCDA")	13.8	12.4	1.5	0.0	1.5	Non-operational accounts include \$1.5M in special purpose funds from ticket sales that do not belong to CCDA.
277	PUERTO RICO AGRICULTURAL DEVELOPMENT ADMINISTRATION ("ADEA")	116.2	95.1	21.1	0.0	21.1	\$21.1M in net non-operational accounts not reported in CU cash balances and CU accounts not reported at AAFAF.
79	Automobile Accident Compensation Administration ("ACAA")	183.8	41.1	142.7	4.9	137.7	Non-operational accounts consist of \$137.7M, which are investment accounts managed by a third party to maintain ACAA's claims liability reserve. Remaining variance is due to timing differences mostly due to cancelled check(s) for claims-related disbursements. The adjustment will be applied in February to bridge to variance.

#### Footnotes

(a) ASEM, Fondo, ASES, and HFA report book balances.

(b) AAFAF reported balance as of 1/31/21, while CU reported balances for cash flow purposes are as of 1/29/21. Material timing variances may be present.