

Government of Puerto Rico Invoice Processing KPI's PR Department of Treasury As of June 30th, 2019

Disclaimer

- The Puerto Rico Fiscal Agency and Financial Advisory Authority ("AAFAF"), the Government of Puerto Rico (the "Government"), and each of their respective officers, directors, employees, agents, attorneys, advisors, members, partners or affiliates (collectively, with AAFAF and the Government the "Parties") make no representation or warranty, express or implied, to any third party with respect to the information contained herein and all Parties expressly disclaim any such representations or warranties.
- The Parties do not owe or accept any duty or responsibility to any reader or recipient of this presentation, whether in contract or tort, and shall not be liable for or in respect of any loss, damage (including without limitation consequential damages or lost profits) or expense of whatsoever nature of such third party that may be caused by, or alleged to be caused by, the use of this presentation or that is otherwise consequent upon the gaining of access to this document by such third party.
- This document does not constitute an audit conducted in accordance with generally accepted auditing standards, an examination of internal controls or other attestation or review services in accordance with standards established by the American Institute of Certified Public Accountants or any other organization. Accordingly, the Parties do not express an opinion or any other form of assurance on the financial statements or any financial or other information or the internal controls of the Government and the information contained herein.

Any statements and assumptions contained in this document, whether forward-looking or historical, are not guarantees of future performance and involve certain risks, uncertainties, estimates and other assumptions made in this document. The economic and financial condition of the Government and its instrumentalities is affected by various financial, social, economic, environmental and political factors. These factors can be very complex, may vary from one fiscal year to the next and are frequently the result of actions taken or not taken, not only by the Government and its agencies and instrumentalities, but also by entities such as the government of the United States. Because of the uncertainty and unpredictability of these factors, their impact cannot be included in the assumptions contained in this document. Future events and actual results may differ materially from any estimates, projections, or statements contained herein. Nothing in this document should be considered as an express or implied commitment to do or take, or to refrain from taking, any action by AAFAF, the Government, or any government instrumentality in the Government or an admission of any fact or future event. Nothing in this document shall be considered a solicitation, recommendation or advice to any person to participate, pursue or support a particular course of action or transaction, to purchase or sell any security, or to make any investment decision.

- This document does not constitute an audit of compliance with any federal law, rule or regulation.
- By receiving this document, the recipient shall be deemed to have acknowledged and agreed to the terms of these limitations.
- This document may contain capitalized terms that are not defined herein, or may contain terms that are discussed in other documents or that are commonly understood. You should make no assumptions about the meaning of capitalized terms that are not defined, and you should consult with advisors of AAFAF should clarification be required.
- Post Hurricane Maria has affected systems, communications or management availability due to prioritization of recovery and reconstruction activities in some component units.
- This is affecting timing, reliability and, therefore, integrity of information and data.
- Continuous efforts are being made to enhance data integrity progressively.

Puerto Rico Department of the Treasury Central Accounting Area Invoice Processing Capacity Analysis June 30th, 2019

Overview:

Effective March 1st, 2018, the Puerto Rico Department of the Treasury (Treasury) implemented an online invoice registry (AP Portal) for 3rd party vendors to report all invoices dated from said date onward. Government Agencies (Agencies) were instructed by Treasury to upload all valid 3rd party vendor invoices dated prior to March 1st, 2018 into the AP Portal.

Invoice Processing General Overview:

Per Treasury's Circular Letter 1300-22-18, 3rd party vendors are responsible for submitting physical invoices to Agencies as well as uploading them to the AP Portal. Agencies are instructed to process only those physical invoices that are also registered in the AP Portal. For an invoice to be considered as processed, Agencies must verify budget availability and compliance of supporting documentation. Once invoices are processed and approved for payment, a payment voucher is generated and sent to Treasury.

Purpose of Report:

This report presents, for each individual Agency, the actual unprocessed invoice backlog reported in Treasury's AP Portal and compares it to the average monthly processed vouchers count (for FY 2019) to determine the length of time (in months) expected to process the complete backlog, assuming zero invoice inflow.

Limitations:

Invoice processing FTE's have not yet been determined for each Agency, said information is pending to be received for further analysis including, but not limited to, invoices processing capacity per FTE and possible FTE's required for complete backlog processing in a given timeframe.

Invoice Processing Capacity Analysis
Unprocessed Invoices Backlog
Unprocessed Invoices Backlog vs Average Monthly Processing Capacity
Unprocessed Invoices In AP Portal @ Personnel | Pers

Unprocessea invoi	ces Backlog vs Average Monthly Processing Capacity	Vouchers PRIFAS	Unprocessed I	nvoices In AP Portal @	Personnel	
		YTD FY19	6	/30/2019	Currently	Estimated Months to
Agency Code	Agency	Avg Count	Total Count	Total Amount	Processing Invoices	Process Complete Invoice Backlog
14	Environmental Quality Board	333	254	534,300	2.00	0.75
15	Office of the Governor	217	534	1,204,283	N/A	2.50
	Office of Management and Budget	94	167	6,689,410	N/A	1.75
	Planning Board	42	94	318,747	N/A	2.25
	Emergency Management and Disaster Administration Agency	88	236 52	3,498,737	N/A N/A	2.75 1.50
	Office of the Commissioner of Insurance Department of State	33 125	108	861,022 335,710	N/A N/A	0.75
	Department of State Department of the Treasury	346	100	8,925,308	N/A	0.75
	Hacienda (entidad interna - fines de contabilidad)	652	1,575	9,030,346	N/A	2.50
	Commonwealth Election Commission	115	927	3,764,144	N/A	8.00
	Office of Administration and Transformation of Human Resources in the Government of PR	21	24	55,430	N/A	1.25
	General Services Administration	54	364	1,789,622	N/A	6.75
	Investigation, Prosecution and Appeals Commission	9	21	11,799	N/A	2.50
	Industrial Tax Exemption Office	7	149	345,857	N/A	21.50
	Civil Rights Commission Department of Justice	22 401	21 860	49,280 4,835,918	N/A N/A	1.00 2.25
	Puerto Rico Police Department	1,235	1,246	2,695,369	N/A	1.00
	Puerto Rico Firefighters Corps	188	115	68,761	N/A	0.50
	Puerto Rico National Guard	525	745	5,049,318	N/A	1.50
	Department of Public Safety	6	216	920,702	N/A	35.00
	Department of Transportation and Public Works	572	1,058	21,864,653	10.00	1.75
	Department of Natural and Environmental Resources	98	1,057	5,970,202	2.00	10.75
	Department of Agriculture	163	279	527,202	N/A	1.75
	Citizen's Advocate Office (Ombudsman)	26	8	38,591	N/A	0.25
	Cooperative Development Commission	28	16	14,648	N/A	0.50
	Public Services Commission Department of Labor and Human Resources	84 510	100 594	184,812 1,652,955	N/A 7.00	1.25 1.25
	Labor Relations Board	13	5	20,448	N/A	0.50
	Department of Consumer Affairs	81	36	37,315	N/A	0.50
	Department of Health	2,781	12,462	139,114,496	16.00	4.50
75	Office of the Financial Institutions Commissioner	110	14	30,938	N/A	0.25
	Department of Housing	151	933	103,930,196	13.00	6.25
	Department of Education	13,635	3,709	28,388,068	N/A	0.25
	Department of Sports and Recreation	377	702	2,485,027	6.00	1.75
	Horse Racing Industry and Sport Administration Mental Health and Addiction Services Administration	94 1.694	2.435	59,779 8,286,075	N/A 19.00	1.50
	Women's Advocate Office	56	30	248,560	N/A	0.50
	Industrial Commission	61	101	677,306	N/A	1.75
	Veterans Advocate Office	56	35	615,072	N/A	0.50
	Department of the Family	462	1,177	5,520,629	4.00	2.50
	Families and Children Administration	322	1,132	13,740,257	3.00	3.50
	Minors Support Administration	76	185	3,617,646	2.00	2.50
	Vocational Rehabilitation Administration	796 195	1,555	3,349,004	N/A 3.00	2.00
	Administration for Socioeconomic Development of the Family ASUNTOS DE EBERGIA (OF EST POLITICA PUB ENERGETICA)	2	391 5	8,965,640 49,057	N/A	3.00
	Natural Resources Administration	209	1,341	5,398,745	N/A	6.50
	Department of Correction and Rehabilitation	1,302	717	8,786,827	6.00	0.50
	Parole Board	10	16	91,151	N/A	1.75
	Telecommunication's Regulatory Board	63	34	94,607	N/A	0.50
152	Elderly and Retired People Advocate Office	546	83	236,856	N/A	0.25
	Advocacy for Persons with Disabilities of the Commonwealth of Puerto Rico	36	52	24,709	N/A	1.50
	State Historic Preservation Office	33	24 13	67,078	N/A 2.00	0.75
220	Correctional Health Emergency Medical Services Corps	62 142	13 441	917,713 571,991	N/A	0.25 3.00
	Controller Especial Report Joint Commision	8	9	14,111	N/A	1.00
	Joint Special Counsel on Legislative Donations	17	26	37,720	N/A	1.50
	Health Advocate Office	22	1	506	N/A	-
241	Administration for the Care and Development of the Childhood	175	130	1,865,890	N/A	0.75
	Office of Public Security Affairs	39	4	5,089	N/A	-
272	"Lookup agency name"	3	9	93,537	N/A	3.50
	Permit Management Office	22	39	95,815	N/A	1.75
	COM APELATIVA SERVICIO PUBLICO	15	3	189	N/A	0.25
	Office of the Electoral Comptroller State Energy Office of Public Policy	19 34	1.497	42,904 5,482,960	N/A N/A	0.50 44.00
	Social Economic Development Office	112	470	17,115,702	N/A N/A	44.00
329	Social Economic Development Office	112	4/0	1/,011,702	IN/A	4.2

Total unprocessed invoices (June 30th, 2019) Ending A/P Balance (June 30th, 2019) % invoices unprocessed (June 30th, 2019)	\$	441,316,735 537,234,944 <i>82.1%</i>
Total unprocessed invoices (May 31st, 2019) Ending A/P Balance (May 31st, 2019) % invoices unprocessed (May 31st, 2019)	\$ \$	434,860,834 604,133,812 72.0%

1.5%

Decrease in total unprocessed invoices from prior month

	rig to historical riscal fear	FY19		FY18		FY17 & Prior	
Agency Code	Agency	Count	Amount	Count	Amount	Count	Amount
	Environmental Quality Board	202	\$ 409,844	51	\$ 123,628	1	
	Office of the Governor	353	512,482	180	691,583	1	
	Office of Management and Budget	153	6,013,690	12	673,398	2	2,32:
	Planning Board	61	115,576	33	203,171	-	
	Emergency Management and Disaster Administration Agency Office of the Commissioner of Insurance	158	2,528,983	77 19	969,606	1 11	
	Department of State	22 99	576,332 320,167	6	238,361 9,143	3	46,329 6,400
	Department of the Treasury	100	8.925.308		9,143	3	0,400
	Hacienda (entidad interna - fines de contabilidad)	1,256	7,788,041	299	1,221,682	20	20,624
	Commonwealth Election Commission	177	317.573	687	3,363,073	63	83,498
	©ffice of Administration and Transformation of Human Resources in the Government of PR	23	50,180	1	5,250	-	03,430
	General Services Administration	117	981,496	245	799,187	2	8,939
	Investigation, Prosecution and Appeals Commission	18	11,036	3	763	-	-,
35	Industrial Tax Exemption Office	145	342,919	4	2,938	-	
	Civil Rights Commission	19	40,136	2	9,144	-	
	Department of Justice	637	4,333,153	222	500,570	1	2,19
	Puerto Rico Police Department	930	2,229,540	218	457,589	98	8,24:
	Puerto Rico Firefighters Corps	90		25	14,558	-	
	Puerto Rico National Guard	551	3,235,780	193	1,813,337	1	200
	Department of Public Safety	126	848,635	90	72,067	-	4 400 00
	Department of Transportation and Public Works	546	11,259,168	334	9,496,442	178	1,109,04
	Department of Natural and Environmental Resources	711	3,266,895	192	2,180,632	154	522,67
	Department of Agriculture Citizen's Advocate Office (Ombudsman)	273 8	525,082 38,591	6	2,119	-	1
	Cooperative Development Commission	15	14,498	_	-	1	150
	Public Services Commission	45	14,498	55	40.280	1	150
	Department of Labor and Human Resources	438	1.186.356	148	376.551	8	90.04
	Labor Relations Board	438		148	90		30,04
	Department of Consumer Affairs	31	29,914	5	7.401	-	
	Department of Health	6,061	65,941,521	3,010	43,373,483	3,391	29,799,49
	Office of the Financial Institutions Commissioner	13	30,786	1	152	-	
	Department of Housing	721	102,190,964	208	1,733,010	4	6,22
81	Department of Education	1,414	23,841,785	1,500	3,109,110	795	1,437,17
	Department of Sports and Recreation	457	925,272	224	1,504,694	21	55,06:
	Horse Racing Industry and Sport Administration	9	59,779	-		-	
	Mental Health and Addiction Services Administration	1,757	5,637,957	528	2,405,665	150	242,453
	Women's Advocate Office	28	248,242	2	318	-	
	Industrial Commission	81	343,096	20	334,210	-	
	Veterans Advocate Office	27	555,896	8	59,176	- 40	F0.644
	Department of the Family Families and Children Administration	853 798	3,853,275 11,953,503	306 159	1,608,744 1,623,978	18 175	58,61 162,77
	Minors Support Administration	138	2,788,422	46	827,624	1/5	
	Vocational Rehabilitation Administration	1,196	2,658,109	332	678,240	27	12,650
	Administration for Socioeconomic Development of the Family	238	5,437,859	121	3,248,405	32	279,370
	ASUNTOS DE EBERGIA (OF EST POLITICA PUB ENERGETICA)	4	47.980	1	1.077	- 32	275,57
	Astural Resources Administration	365	1,834,855	786	1,343,337	190	2,220,554
	Department of Correction and Rehabilitation	567	8,491,778	109	251,898	41	43,150
	Parole Board	9		6	9,186	1	250
	Telecommunication's Regulatory Board	33		1	675	-	
	Elderly and Retired People Advocate Office	74		9	7,368	-	
	Advocacy for Persons with Disabilities of the Commonwealth of Puerto Rico	31		21	8,945	-	
	State Historic Preservation Office	23	65,860	1	1,218	-	
	Correctional Health	13	917,713	-	-	-	
	Emergency Medical Services Corps	194	400,537	246	171,302	1	15:
	Controller Especial Report Joint Commision	9		-	10.444	-	
	Joint Special Counsel on Legislative Donations Health Advocate Office	19 1		7	18,111	-	
	Administration for the Care and Development of the Childhood	122	1.850.365	- 8	15.525	-	
	Office of Public Security Affairs	2		2	3,594		
	"Lookup agency name"	9			3,334	l -	
	Permit Management Office	39	95,815	-	-		
	COM APELATIVA SERVICIO PUBLICO	3	189	-	-	-	
	Office of the Electoral Comptroller	9		-	-	-	
	State Energy Office of Public Policy	1,295	5,118,299	202	364,661	-	
	Social Economic Development Office	415	13,369,073	51	3,746,018	4	61
- '-	Total			11.023		5,396	