# Requirement 2 (E)



**Puerto Rico Department of Treasury** 

Invoice Processing KPI's

For the month of June FY20 and Q4 FY20

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- This is affecting timing, reliability and, therefore, integrity of information and data.
- Continuous efforts are being made to enhance data integrity progressively.

Puerto Rico Department of the Treasury Central Accounting Area Invoice Processing Capacity Analysis June 30, 2020

### Overview:

Effective March 1st, 2018, the Puerto Rico Department of the Treasury (Treasury) implemented an online invoice registry (AP Portal) for 3rd party vendors to report all invoices dated from said date onward. Government Agencies (Agencies) were instructed by Treasury to upload all valid 3rd party vendor invoices dated prior to March 1st, 2018 into the AP Portal.

### *Invoice Processing General Overview:*

Per Treasury's Circular Letter 1300-22-18, 3rd party vendors are responsible for submitting physical invoices to Agencies as well as uploading them to the AP Portal. Agencies are instructed to process only those physical invoices that are also registered in the AP Portal. For an invoice to be considered as processed, Agencies must verify budget availability and compliance of supporting documentation. Once invoices are processed and approved for payment, a payment voucher is generated and sent to Treasury.

## Purpose of Report:

This report presents, for each individual Agency, the actual unprocessed invoice backlog reported in Treasury's AP Portal and compares it to the average monthly processed vouchers count (for FY 2020) to determine the length of time (in months) expected to process the complete backlog, assuming zero invoice inflow.

### Limitations:

Invoice processing FTE's have not yet been determined for each Agency, said information is pending to be received for further analysis including, but not limited to, invoices processing capacity per FTE and possible FTE's required for complete backlog processing in a given timeframe.

# Puerto Rico Department of Treasury | AAFAF

Unprocessed Invoices Backlog Executive Summary as of June 30, 2020

(figures in thousands)

# **Top Five Agencies by Total Unprocessed Invoice Amount**

|                |   | Total (\$) Unprocessed | Est. Months to Process |
|----------------|---|------------------------|------------------------|
| ID             | Agency  | Invoices               | Complete Backlog       |
| 71             | Department of Health                          | \$163,223              | 8.50                   |
| 123            | Families and Children Administration          | 21,403                 | 6.00                   |
| 81             | Department of Education                       | 20,035                 | 0.50                   |
| 49             | Department of Transportation and Public Works | 19,796                 | 3.75                   |
| 45             | Department of Public Safety                   | 16,488                 | 3.00                   |
| Total Top Five |   | \$240,946              |                        |
| All Other      | •   | 169,050                |                        |
| Total All      | Agencies                                      | \$409,996              |                        |

# Top Five Agencies by Estimated Months to Process Complete Invoice Backlog

|           |   | Total (\$) Unprocessed | Est. Months to Process |
|-----------|---|------------------------|------------------------|
| ID        | Agency  | Invoices               | Complete Backlog       |
| 65        | Public Services Commission                              | \$265                  | 19.25                  |
| 141       | Telecommunication's Regulatory Board                    | 284                    | 16.75                  |
| 31        | General Services Administration                         | 3,662                  | 14.00                  |
| 21        | Emergency Management and Disaster Administration Agency | 4,706                  | 13.75                  |
| 290       | State Energy Office of Public Policy                    | 914                    | 13.00                  |
| Total To  | p Five  | \$9,830                |                        |
| All Othe  | r   | 400,166                |                        |
| Total All | Agencies  | \$409,996              |                        |

| Historical Information (FY20)      | April     | Мау       | Jun       |  |
|------------------------------------|-----------|-----------|-----------|--|
| Total Unprocessed Invoices         | \$388,676 | \$406,166 | \$409,996 |  |
| Ending A/P Balance                 | 577,447   | 586,650   | 568,356   |  |
| Percentage of Invoices Unprocessed | 67%       | 69%       | 72%       |  |
| MoM Change in Unprocessed Invoices | N/A       | 4.5%      | 0.9%      |  |

### Puerto Rico Department of Treasury | AAFAF

Unprocessed Invoices Backlog vs Average Monthly Processing Capacity as of June 30, 2020

(figures in thousands)

| 0.9 |  | YTD June FY20      | •             | ed Invoices In AP<br>of 06/30/2020 | Personnel<br>Currently | Estimated Months to                 |
|-----|--|--------------------|---------------|------------------------------------|------------------------|-------------------------------------|
|     |  | Monthly Average    | T-1-101       | T-1-1 A                            | Processing<br>Invoices | Process Complete<br>Invoice Backlog |
| ID  | Agency   | Processed Vouchers | Total Count   | Total Amount                       |                        |                                     |
|     | Environmental Quality Board Office of the Governor                                     | 145<br>142         | 386 \$<br>613 | ,                                  | 2.00                   | 2.75<br>4.25                        |
|     | Office of Management and Budget  | 81                 | 131           | 1,308<br>1,860                     | N/A<br>N/A             | 1.50                                |
|     | Planning Board   | 44                 | 98            | 665                                | N/A                    | 2.25                                |
|     | Emergency Management and Disaster Administration Agency                                | 30                 | 405           | 4,706                              | N/A                    | 13.75                               |
|     | Office of the Commissioner of Insurance  | 37                 | 65            | 1,279                              | N/A                    | 1.75                                |
|     | Department of State  | 118                | 214           | 1,028                              | N/A                    | 1.75                                |
| 24  | Department of the Treasury   | 281                | 255           | 10,206                             | N/A                    | 1.00                                |
| 25  | Hacienda (entidad interna - fines de contabilidad)                                     | 478                | 2,469         | 16,049                             | N/A                    | 5.25                                |
|     | Commonwealth Election Commission   | 106                | 855           | 1,271                              | N/A                    | 8.00                                |
|     | Office of Administration and Transformation of Human Resources in the Government of PR | 16                 | 12            | 16                                 | N/A                    | 0.75                                |
|     | General Services Administration  | 30                 | 419           | 3,662                              | N/A                    | 14.00                               |
|     | Investigation, Prosecution and Appeals Commission                                      | 7                  | 28            | 15                                 | N/A                    | 4.00                                |
|     | Industrial Tax Exemption Office  | -                  | 282           | 546                                | N/A                    | N/A                                 |
|     | Civil Rights Commission  | 14<br>305          | 26            | 53                                 | N/A                    | 1.75<br>4.00                        |
|     | Department of Justice  |                    | 1,257<br>595  | 6,966<br>1,081                     | N/A<br>N/A             | 4.00<br>2.75                        |
|     | Puerto Rico Police Department Puerto Rico Firefighters Corps                           | 216<br>54          | 98            | 1,081                              |                        | 2.75<br>1.75                        |
|     | Puerto Rico National Guard   | 54<br>497          | 501           | 4,396                              | N/A<br>N/A             | 1.75                                |
|     | Department of Public Safety  | 940                | 2,804         | 16,488                             | N/A<br>N/A             | 3.00                                |
|     | Department of Fransportation and Public Works  | 371                | 1,352         | 19,796                             | 10.00                  | 3.75                                |
|     | Department of Natural and Environmental Resources                                      | 167                | 1,235         | 12,362                             | 2.00                   | 7.50                                |
|     | Department of Natural and Environmental Resources  Department of Agriculture           | 83                 | 449           | 1,441                              | N/A                    | 5.50                                |
|     | Citizen's Advocate Office (Ombudsman)  | 13                 | 18            | 24                                 | N/A                    | 1.25                                |
|     | Cooperative Development Commission   | 16                 | 30            | 34                                 | N/A                    | 2.00                                |
|     | Public Services Commission   | 7                  | 133           | 265                                | N/A                    | 19.25                               |
|     | Department of Labor and Human Resources  | 355                | 690           | 4,693                              | 7.00                   | 2.00                                |
|     | Labor Relations Board  | 12                 | 5             | 14                                 | N/A                    | 0.50                                |
|     | Department of Consumer Affairs   | 75                 | 70            | 149                                | N/A                    | 1.00                                |
|     | Department of Health   | 1,769              | 14,846        | 163,223                            | 16.00                  | 8.50                                |
|     | Office of the Financial Institutions Commissioner                                      | 71                 | 30            | 123                                | N/A                    | 0.50                                |
|     | Department of Housing  | 81                 | 612           | 12,554                             | 13.00                  | 7.50                                |
|     | Department of Education  | 9,501              | 3,624         | 20,035                             | N/A                    | 0.50                                |
|     | Department of Sports and Recreation  | 244                | 514           | 2,032                              | 6.00                   | 2.00                                |
|     | Horse Racing Industry and Sport Administration   | 99                 | 33            | 68                                 | N/A                    | 0.25                                |
|     | Mental Health and Addiction Services Administration                                    | 1,460              | 2,340         | 6,553                              | 19.00                  | 1.50                                |
|     | Women's Advocate Office  | 49                 | 69            | 633                                | N/A                    | 1.50                                |
| 105 | Industrial Commission  | 54                 | 117           | 424                                | N/A                    | 2.25                                |
| 120 | Veterans Advocate Office   | 43                 | 100           | 1,570                              | N/A                    | 2.25                                |
|     | Department of the Family   | 379                | 1,787         | 16,006                             | 4.00                   | 4.75                                |
| 123 | Families and Children Administration   | 269                | 1,622         | 21,403                             | 3.00                   | 6.00                                |
|     | Minors Support Administration  | 65                 | 229           | 3,524                              | 2.00                   | 3.50                                |
|     | Vocational Rehabilitation Administration   | 575                | 2,073         | 5,012                              | N/A                    | 3.50                                |
| 127 | Administration for Socioeconomic Development of the Family                             | 232                | 777           | 14,518                             | 3.00                   | N/A                                 |
|     | ASUNTOS DE ENERGIA (OF EST POLÍTICA PUB ENERGETICA)                                    | -                  | 5             | 49                                 | N/A                    | N/A                                 |
|     | Natural Resources Administration   | 51                 | 210           | 1,874                              | N/A                    | 4.00                                |

### Unprocessed Invoices Backlog vs Average Monthly Processing Capacity as of June 30, 2020

(figures in thousands)

|    |   | YTD June FY20      | •                  | ed Invoices In AP<br>of 06/30/2020 | Personnel<br>Currently | Estimated Months to     |  |
|----|---|--------------------|--------------------|------------------------------------|------------------------|-------------------------|--|
|    |   | Monthly Average    |                    |                                    | Processing             | <b>Process Complete</b> |  |
| ID | Agency  | Processed Vouchers | <b>Total Count</b> | Total Amount                       | Invoices               | Invoice Backlog         |  |
|    | 137 Department of Correction and Rehabilitation                               | 950                | 773                | 13,404                             | 6.00                   | 0.75                    |  |
|    | 139 Parole Board  | 10                 | 14                 | 91                                 | N/A                    | 1.25                    |  |
|    | 141 Telecommunication's Regulatory Board                                      | 7                  | 116                | 284                                | N/A                    | 16.75                   |  |
|    | 152 Elderly and Retired People Advocate Office                                | 550                | 396                | 2,470                              | N/A                    | 0.75                    |  |
|    | 153 Advocacy for Persons with Disabilities of the Commonwealth of Puerto Rico | 26                 | 46                 | 21                                 | N/A                    | 1.75                    |  |
|    | 155 State Historic Preservation Office  | 22                 | 46                 | 180                                | N/A                    | 2.00                    |  |
|    | 220 Correctional Health   | 8                  | 9                  | 18                                 | 2.00                   | 1.00                    |  |
|    | 221 Emergency Medical Services Corps  | 21                 | 65                 | 213                                | N/A                    | 3.00                    |  |
|    | 224 Controller Especial Report Joint Commision                                | 4                  | 5                  | 1                                  | N/A                    | 1.25                    |  |
|    | 226 Joint Special Counsel on Legislative Donations                            | 16                 | 47                 | 93                                 | N/A                    | 3.00                    |  |
|    | 231 Health Advocate Office  | 18                 | 8                  | 25                                 | N/A                    | 0.50                    |  |
|    | 241 Administration for the Care and Development of the Childhood              | 129                | 176                | 780                                | N/A                    | 1.25                    |  |
|    | 266 Office of Public Security Affairs   | 35                 | 133                | 162                                | N/A                    | 3.75                    |  |
|    | 272 Office of the Inspector General   | 24                 | 38                 | 197                                | N/A                    | N/A                     |  |
|    | 273 Permit Management Office  | -                  | 118                | 276                                | N/A                    | N/A                     |  |
|    | 279 COM APELATIVA SERVICIO PUBLICO  | 10                 | 16                 | 29                                 | N/A                    | 1.50                    |  |
|    | 281 Office of the Electoral Comptroller                                       | 12                 | 13                 | 32                                 | N/A                    | 1.00                    |  |
|    | 290 State Energy Office of Public Policy                                      | 40                 | 511                | 914                                | N/A                    | 13.00                   |  |
|    | 329 Social Economic Development Office  | 99                 | 385                | 9,690                              | N/A                    | 4.00                    |  |
|    | Total unprocessed invoices (June 30, 2020)                                    |                    | \$                 | 409,996                            |                        |                         |  |
|    | Ending A/P Balance (June 30, 2020)  |                    | \$                 | 568,356                            |                        |                         |  |
|    | % invoices unprocessed (June 30, 2020)  |                    |                    | 72.1%                              |                        |                         |  |
|    | Total unprocessed invoices (May 31, 2020)                                     |                    | \$                 | 406,166                            |                        |                         |  |
|    | Ending A/P Balance (May 31, 2020)   |                    | Š                  | •                                  |                        |                         |  |
|    | % invoices unprocessed (May 31, 2020)   |                    | ,                  | 69.2%                              |                        |                         |  |
|    | Increase / (Decrease) in total unprocessed invoices from prior month          |                    |                    | 0.9%                               |                        |                         |  |

### Puerto Rico Department of Treasury | AAFAF

FUND DEPARTMENT OF TREASURY | AAFAF Unprocessed Invoices Backlog Pertaining to Historical Fiscal Year as of June 30, 2020 (figures in thousands)

|     |  | F          | FY20          |           | FY19         |          | FY18        |       | 7 & Prior | Total        |                 |
|-----|--|------------|---------------|-----------|--------------|----------|-------------|-------|-----------|--------------|-----------------|
|     | Agency   | Count      | Amount        | Count     | Amount       | Count    | Amount      | Count | Amount    | Count        | Amount          |
| 14  | Environmental Quality Board  | 187        | \$ 808        | 152       | \$ 147       | 47       | \$ 121      | - \$  | =         | 386 \$       | 1,077           |
|     | Office of the Governor   | 141        | 212           | 311       | 460          | 160      | 636         | 1     | 0         | 612          | 1,308           |
|     | Office of Management and Budget  | 117        | 1,792         | 12        | 68           | 2        | 0           | =     | -         | 131          | 1,860           |
|     | Planning Board   | 83         | 649           | 9         | 4            | 6        | 12          | -     | -         | 98           | 665             |
|     | Emergency Management and Disaster Administration Agency                          | 263        | 2,349         | 75        | 1,491        | 67       | 865         | -     | -         | 405          | 4,706           |
|     | Office of the Commissioner of Insurance  | 25         | 452           | 14        | 560          | 15       | 220         | 11    | 46        | 54           | 1,279           |
|     | Department of State  | 167<br>255 | 950<br>10,206 | 38        | 62           | 6        | 9           | 3     | 6         | 211<br>255   | 1,028<br>10,206 |
|     | Department of the Treasury Hacienda (entidad interna - fines de contabilidad)    | 1,202      | 8,687         | 951       | 6,540        | 297      | 802         | 19    | 20        | 2,450        | 16,049          |
|     | Commonwealth Election Commission   | 232        | 562           | 68        | 74           | 510      | 582         | 45    | 54        | 2,450<br>810 | 1,271           |
|     | Office of Administration and Transformation of Human Resources in the Government |            | 11            | 1         | 0            | 1        | 502         | 45    | 54        | 12           | 1,2/1           |
|     | General Services Administration  | 90         | 2,193         | 97        | 738          | 232      | 731         | _     | _         | 419          | 3,662           |
|     | Investigation, Prosecution and Appeals Commission                                | 11         | 4             | 14        | 11           | 3        | 1           | -     | _         | 28           | 15              |
|     | Industrial Tax Exemption Office  | 134        | 201           | 145       | 343          | 3        | 2           | -     | _         | 282          | 546             |
|     | Civil Rights Commission  | 17         | 39            | 7         | 5            | 2        | 9           | -     | -         | 26           | 53              |
|     | Department of Justice  | 529        | 3,652         | 509       | 2,895        | 219      | 418         | -     | -         | 1,257        | 6,966           |
| 40  | Puerto Rico Police Department  | 45         | 173           | 268       | 501          | 184      | 398         | 98    | 8         | 497          | 1,081           |
|     | Puerto Rico Firefighters Corps   | 9          | 14            | 64        | 35           | 25       | 15          | -     | -         | 98           | 64              |
|     | Puerto Rico National Guard   | 482        | 4,301         | 17        | 93           | 2        | 2           | -     | _         | 501          | 4,396           |
|     | Department of Public Safety  | 2,595      | 15,574        | 117       | 839          | 91       | 72          | 1     | 2         | 2,803        | 16,488          |
|     | Department of Transportation and Public Works                                    | 447        | 5,180         | 429       | 6,630        | 325      | 6,986       | 151   | 1,001     | 1,201        | 19,796          |
|     | Department of Natural and Environmental Resources                                | 855        | 11,157        | 322       | 923          | 54       | 277         | 4     | 5         | 1,231        | 12,362          |
|     | Department of Agriculture  | 283        | 1,028         | 163       | 412          | 3        | 1           |       | -         | 449          | 1,441           |
|     | Citizen's Advocate Office (Ombudsman)  | 16         | 24            | 2         | 0            | -        | -           | _     | _         | 18           | 24              |
|     | Cooperative Development Commission   | 12         | 8             | 17        | 27           | _        | _           | 1     | 0         | 29           | 34              |
|     | Public Services Commission   | 66         | 100           | 29        | 129          | 38       | 35          | -     | -         | 133          | 265             |
|     | Department of Labor and Human Resources  | 592        | 4,515         | 62        | 112          | 35       | 42          | 1     | 24        | 689          | 4,693           |
|     | Labor Relations Board  | 5          | 4,515         | 02        | - 112        |          | - 42        | _     | 24        | 5            | 4,093           |
|     | Department of Consumer Affairs   | 42         | 127           | 24        | 20           | 4        | 2           | _     | _         | 70           | 149             |
|     | Department of Health   | 5,633      | 60,703        | 3,707     | 37,646       | 2,650    | 37,048      | 2,856 | 27,825    | 11,990       | 163,223         |
|     | Office of the Financial Institutions Commissioner                                | 22         | 97            | 3,707     | 26           | 2,030    | 37,048      | 2,830 | 27,023    | 30           | 103,223         |
|     | Department of Housing  | 589        | 10,650        | 20        | 1,894        | 3        | 11          |       |           | 612          | 12,554          |
|     | Department of Flousing   | 805        | 11,991        | 601       | 3,515        | 1,422    | 3,092       | 796   | 1,437     | 2,828        | 20,035          |
|     | Department of Sports and Recreation  | 189        | 431           | 105       | 3,515<br>154 | 201      |             | 19    | 37        | 495          | 2,032           |
|     | · · · · · · · · · · · · · · · · · · ·  |            |               | 105       | 154          | 201      | 1,410       | 19    | 37        |              |                 |
|     | Horse Racing Industry and Sport Administration                                   | 32         | 66            | _         | -            | 274      |             | 100   | -         | 33           | 68              |
|     | Mental Health and Addiction Services Administration                              | 1,266      | 4,651         | 594       | 1,168        | 374<br>2 | 635         | 106   | 99        | 2,234        | 6,553           |
|     | Women's Advocate Office  | 41<br>68   | 400<br>324    | 26<br>36  | 233<br>65    |          | 0<br>35     | -     | -         | 69           | 633             |
|     | Industrial Commission  |            |               |           |              | 13       |             | -     | -         | 117          | 424             |
|     | Veterans Advocate Office   | 70<br>869  | 982<br>11.333 | 24<br>637 | 532<br>3.101 | 6<br>281 | 55<br>1,572 | -     | -         | 100<br>1.787 | 1,570<br>16.006 |
|     | Department of the Family   |            | ,             |           | -, -         |          | ,           | -     | -         | , .          | .,              |
|     | Families and Children Administration   | 629        | 9,834         | 729       | 10,899       | 126      | 535         | 138   | 136       | 1,484        | 21,403          |
|     | Minors Support Administration  | 102        | 2,033         | 87        | 948          | 40       | 543         | -     |           | 229          | 3,524           |
|     | Vocational Rehabilitation Administration   | 1,054      | 3,007         | 681       | 1,331        | 310      | 664         | 28    | 11        | 2,045        | 5,012           |
|     | Administration for Socioeconomic Development of the Family                       | 579        | 8,951         | 105       | 2,475        | 66       | 2,891       | 27    | 201       | 750          | 14,518          |
|     | ASUNTOS DE ENERGIA (OF EST POLÍTICA PUB ENERGETICA)                              | -          |               | 4         | 48           | 1        | 1           | -     | -         | 5            | 49              |
|     | Natural Resources Administration   | 57         | 1,127         | 80        | 607          | 49       | 90          | 24    | 50        | 186          | 1,874           |
|     | Department of Correction and Rehabilitation                                      | 736        | 13,164        | 22        | 216          | 9        | 18          | 6     | 5         | 767          | 13,404          |
|     | Parole Board   | 1          | 1             | 6         | 80           | 6        | 9           | 1     | 0         | 13           | 91              |
|     | Telecommunication's Regulatory Board   | 101        | 268           | 14        | 15           | 1        | 1           | -     | -         | 116          | 284             |
|     | Elderly and Retired People Advocate Office                                       | 353        | 2,290         | 37        | 174          | 6        | 7           | -     | -         | 396          | 2,470           |
|     | Advocacy for Persons with Disabilities of the Commonwealth of Puerto Rico        | 10         | 8             | 16        | 5            | 20       | 9           | -     | -         | 46           | 21              |
| 155 | State Historic Preservation Office   | 38         | 157           | 7         | 22           | 1        | 1           | -     | -         | 46           | 180             |
|     | Correctional Health  | 9          | 18            | -         | -            | -        | -           | -     | -         | 9            | 18              |
|     | Emergency Medical Services Corps   | 38         | 113           | 23        | 97           | 4        | 3           | -     | -         | 65           | 213             |
|     | Controller Especial Report Joint Commision                                       | 5          | 1             | -         | -            | -        | -           | -     | -         | 5            | 1               |
|     | Joint Special Counsel on Legislative Donations                                   | 29         | 57            | 11        | 17           | 7        | 18          | -     | -         | 47           | 93              |
|     | Health Advocate Office   | 8          | 25            | =         | =            | -        | =           | -     | -         | 8            | 25              |
|     | Administration for the Care and Development of the Childhood                     | 124        | 689           | 44        | 76           | 8        | 16          | -     | -         | 176          | 780             |
|     | Office of Public Security Affairs  | 129        | 157           | 2         | 1            | 2        | 4           | -     | -         | 133          | 162             |
| 272 | Office of the Inspector General  | 38         | 197           | -         | -            | -        | -           | -     | -         | 38           | 197             |
| 273 | Permit Management Office   | 67         | 168           | 51        | 109          | -        | =           | =     | -         | 118          | 276             |
| 279 | COM APELATIVA SERVICIO PUBLICO   | 16         | 29            | -         | =            | -        | -           | -     | -         | 16           | 29              |
| 281 | Office of the Electoral Comptroller  | 12         | 28            | 1         | 3            | -        | =           | =     | -         | 13           | 32              |
| 200 | State Energy Office of Public Policy   | 21         | 21            | 397       | 764          | 93       | 129         | =     | -         | 511          | 914             |
| 290 |  |            |               |           |              |          |             |       |           |              |                 |
|     | Social Economic Development Office   | 252        | 4,013         | 107       | 3,835        | 24       | 1,841       | 2     | 0         | 383          | 9,690           |