Requirement 2 (E)

**Puerto Rico Fiscal Agency** and **Financial Advisory** Authority **Puerto Rico Department of Treasury** Invoice Processing KPI's For the month of January FY21

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Puerto Rico Department of the Treasury Central Accounting Area Invoice Processing Capacity Analysis January 31, 2021

#### Overview:

*Effective March 1st, 2018, the Puerto Rico Department of the Treasury (Treasury) implemented an online invoice registry (AP Portal) for 3rd party vendors to report all invoices dated from said date onward. Government Agencies (Agencies) were instructed by Treasury to upload all valid 3rd party vendor invoices dated prior to March 1st, 2018 into the AP Portal.* 

## Invoice Processing General Overview:

Per Treasury's Circular Letter 1300-22-18, 3rd party vendors are responsible for submitting physical invoices to Agencies as well as uploading them to the AP Portal. Agencies are instructed to process only those physical invoices that are also registered in the AP Portal. For an invoice to be considered as processed, Agencies must verify budget availability and compliance of supporting documentation. Once invoices are processed and approved for payment, a payment voucher is generated and sent to Treasury.

### Purpose of Report:

This report presents, for each individual Agency, the actual unprocessed invoice backlog reported in Treasury's AP Portal and compares it to the average monthly processed vouchers count (for FY 2020) to determine the length of time (in months) expected to process the complete backlog, assuming zero invoice inflow.

### Limitations:

Invoice processing FTE's have not yet been determined for each Agency, said information is pending to be received for further analysis including, but not limited to, invoices processing capacity per FTE and possible FTE's required for complete backlog processing in a given timeframe.

## Puerto Rico Department of Treasury | AAFAF

Unprocessed Invoices Backlog Executive Summary as of January 31, 2021

(figures in thousands)

#### Top Five Agencies by Total Unprocessed Invoice Amount

		Total (\$) Unprocessed	Est. Months to Process
ID	Agency	Invoices	Complete Backlog
71	Department of Health	\$228,117	8.25
271	Office of Information and Communication Technologies	39,517	44.00
329	Social Economic Development Office	29,283	6.00
123	Families and Children Administration	28,180	8.25
45	Department of Public Safety	25,059	2.00
Total To	o Five	\$350,156	
All Other	r	236,299	
Total All Agencies		\$586,455	

#### Top Five Agencies by Estimated Months to Process Complete Invoice Backlog

		Total (\$) Unprocessed	Est. Months to Process
ID A	Agency	Invoices	Complete Backlog
141	Telecommunication's Regulatory Board	\$427	196.50
271 Office of Information and Communication Technologies		39,517	44.00
242	PPD Central Committee	579	20.25
31	General Services Administration	4,376	15.00
50 Department of Natural and Environmental Resources		13,197	10.25
Total Top	Five	\$58,096	
All Other		528,360	
Total All Agencies		\$586,455	

Historical Information	Nov	Dec	Jan
Total Unprocessed Invoices	\$520,594	\$564,384	\$586,455
Ending A/P Balance	694,882	700,180	753,664
Percentage of Invoices Unprocessed	75%	81%	78%
MoM Change in Unprocessed Invoices	N/A	8.4%	3.9%

#### Puerto Rico Department of Treasury | AAFAF

# Unprocessed Invoices Backlog vs Average Monthly Processing Capacity as of January 31, 2021 (figures in thousands)

Wontiny Average			LTM January FY21	•	ed Invoices In AP of 01/31/2021	Personnel Currently	Estimated Months to
Id     General Control Function     Heritage     NA       14     Environmental Quality Board     116     442     1,232     2,00       15     Office of the Sovernor     141     745     1,5,65     N/A       16     Office of Management and Budget     60     60     1,533     N/A       18     Francing Board     50     101     872     N/A       21     Enrigency Management and Duaster Administration Agency     -7     49     45,51     N/A       21     Enrigency Management and Duaster Administration Agency     -7     49     55     111     N/A       22     Department of Hot The Trassary     265     92     3,085     N/A       23     Batternet System for Government Englopes and the Judicary (Central System)     -     6     35     N/A       24     Commonwald Hot Con Commission     130     422     235     N/A       25     Commonwald Hot Con Commission     130     422     25     N/A       26     Advence Administratration of Managenees and the Judicary (Central System)			Monthly Average			Processing	Process Complete
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15Office of Margement and Budget1411451,0,26NA18Planning Band60606087.2NA18Planning Band5061.0187.2NA12Office of the Commissioner of Insurance72701,3,70NA13Department of State Administration Agency12203,56NA14151515.11NANA15Defice of the Commissioner of Insurance12203,56NA16Commonweith Election Commission262828.55NA16General Sciences System Resources in the Sourcemment of PR14185,32NA16General Sciences Administration702425.5NA17Indiget Administration and Transformation of Human Resources in the Sourcemment of PR141827.5NA18General Sciences Administration2721.37NANA19Department of State Emption Office7.511.482NA10Lectif Resources Administration284.37NA19Department of Administration Administration2913.1NA10Lectif Resources Administration2913.1NA11Lectif Resources Administration2814.1NA12Parton Ko Instance1314.22NA13Indext State Sciences Administration2813.8NA14Lectif						,	6.25
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96Women's Advocate Office4753241N/A105Industrial Commission482181,034N/A120Veterans Advocate Office44941,579N/A122Department of the Family3832,27123,0124.00							1.50
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122 Department of the Family     383     2,271     23,012     4.00							2.00
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124 Minors support Administration 2,000 2,							5.00
127 Administration for Socioeconomic Development of the Family 241 985 14,452 3.00							4.00

#### Puerto Rico Department of Treasury | AAFAF

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# Unprocessed Invoices Backlog vs Average Monthly Processing Capacity as of January 31, 2021 (figures in thousands)

			Unprocess	ed Invoices In AP	Personnel	
		LTM January FY21	Portal as	of 01/31/2021	Currently	Estimated Months to
		Monthly Average			Processing	Process Complete
ID	Agency	Processed Vouchers	Total Count	Total Amount	Invoices	Invoice Backlog
132	ASUNTOS DE ENERGIA (OF EST POLITICA PUB ENERGETICA)	-	5	49	N/A	N/A
133	Natural Resources Administration	-	217	2,025	N/A	N/A
137	Department of Correction and Rehabilitation	895	708	14,276	6.00	0.75
139	Parole Board	14	8	8	N/A	0.50
141	Telecommunication's Regulatory Board	1	131	427	N/A	196.50
152	Elderly and Retired People Advocate Office	478	528	1,310	N/A	1.00
153	Advocacy for Persons with Disabilities of the Commonwealth of Puerto Rico	17	71	114	N/A	4.25
155	State Historic Preservation Office	22	67	244	N/A	3.00
220	Correctional Health	41	23	45	2.00	0.50
224	Controller Especial Report Joint Commision	3	12	3	N/A	3.50
226	Joint Special Counsel on Legislative Donations	16	51	102	N/A	3.25
229	Office of the General Coordinator for Socioeconomic Financing and Self-Management	-	1	0	N/A	N/A
231	Health Advocate Office	15	12	15	N/A	0.75
241	Administration for the Care and Development of the Childhood	110	208	2,054	N/A	2.00
242	PPD Central Committee	2	32	579	N/A	20.25
243	PNP Central Committee	-	21	102	N/A	N/A
244	PIP Central Committee	-	54	496	N/A	N/A
266	Office of Public Security Affairs	22	140	185	N/A	6.50
271	Office of Information and Communication Technologies	6	256	39,517	N/A	44.00
272	Office of the Inspector General	20	69	242	N/A	3.50
273	Permit Management Office	-	139	360	N/A	N/A
279	COM APELATIVA SERVICIO PUBLICO	13	10	37	N/A	0.75
281	Office of the Electoral Comptroller	17	12	52	N/A	0.75
290	State Energy Office of Public Policy	-	569	944	N/A	N/A
	Proyecto Dignidad	-	6	5	N/A	N/A
296	Com Audit Int Cred Publico	-	2	150	N/A	N/A
298	Public Service Regulatory Board	83	142	283	N/A	1.75
	Gaming Commission	132	44	378	N/A	0.25
	Social Economic Development Office	69	408	29,283	N/A	6.00
	Total unprocessed invoices (January 31, 2021)		\$	586,455		
	Ending A/P Balance (January 31, 2021)		\$	753,664		
	% invoices unprocessed (January 31, 2021)			77.8%		
	Total unprocessed invoices (December 31, 2020)		\$	564,384		
	Ending A/P Balance (December 31, 2020)		\$	700,180		
	% invoices unprocessed (December 31, 2020)			80.6%		
	Increase / (Decrease) in total unprocessed invoices from prior month			3.9%		

Puerto Rico Department of Treasury | AAFAF Unprocessed Invoices Backlog Pertaining to Historical Fiscal Year as of January 31, 2021 (figures in thousands)

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Emergency Manag Office of the Com Department of Sta Department of Sta Hacienda (entidad Retirement System Commonwealth El Office of Administr General Services A Investigation, Pros Industrial Tax Exen Civil Rights Commi Department of Jus Puerto Rico Natior Department of Com Department of Puerto Rico Natior Department of Far Department of Far Department of Au Department of Gu Department of Gu De	ce of Management and Budget	47	1.069	10	460	2	0	1	0		-	60	
Emergency Manag Office of the Com Department of Sta Department of Sta Hacienda (entidad Retirement System Commonwealth El Office of Administr General Services A Investigation, Pros Industrial Tax Exen Civil Rights Commi Department of Jus Puerto Rico Natior Department of Com Department of Puerto Rico Natior Department of Far Department of Far Department of Au Department of Gu Department of Gu De	ning Board	71	821	15	35	9	4	6	12	-		101	
Office of the Comm Department of Sta Department of Na Department of Na Department of Ru Department of Ch Department o	rgency Management and Disaster Administration Agency	29	237	271	1,883	75	1,491	73	930	1	0	449	
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Commowealth EI office of Administr General Services A Investigation, Pros Industrial Tax Exen Civil Rights Commit Department of Jus Puerto Rico Firefig Puerto Rico Firefig Puerto Rico Firefig Puerto Rico Firefig Puerto Rico Firefig Puerto Rico Firefig Puerto Rico Firefig Citizen's Advocate Cooperatument of Au Department of Au Department of Au Department of La Labor Relations Bo Department of Coo Department of Coo Department of Go Department of Go Score Cional Rehabit Controller Special Joint Special Couns Office of the Genen Health Advocate O Administration for PPD Central Comm PIP Central Comm	rement System for Government Employees and the Judiciary (Central System)	6	35	-	,,223	-	-		-	-		2,002	
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Department of Pub Department of Na Department of Aga Department of Aga Department of Aga Citizen's Advocate Cooperative Deve Public Services Cor Department of La Labor Relations Bo Department of Coo Department of Coo Department of Edu Department of Edu Department of Edu Department of Edu Department of Edu Department of Edu Department of Sub Horse Racing Indu Mental Health and Women's Advocate Department of Coo Parole Board Telecommunicatio Elderly and Retired Advocast for Perso State Historic Press State Historic Press Correctional Healt Controller Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm		1	0	9	14	64	35	25	15	-	-	99	
Department of Tra Department of Tra Department of Ag Citizen's Advocate Cooperative Deve Public Services Cor Department of Lab Department of Cob Department of Cob Department of Mo Department of Mo Department of Mo Department of Mo Department of Mo Department of Sp Horse Racing Indu Mental Health and Women's Advocate Department of Sp Horse Racing Indu Mental Health and Women's Advocate Department of Indu Momen's Advocate O Advocate O and Rehabil Administration for ASUNTOS DE INEE Department of Resources Department of Parole Board Telecommunicatio Correctional Healt Controller Especial Correctional Healt Controller Especial Joint Special Count Office of the Gene PNP Central Comm PNP Central Comm		686	3,961	277	2,011	17	93	5	52	-		985	
Department of Nay Department of Agr Citizen's Advocate Cooperative Deve Public Services Cor Department of La Labor Relations Bo Department of La Department of Edu Department of Ho Department of Ho Horse Racing Indu Monen's Advocate Department of Ho Sub Veterans Advocate Department of Ho Sub Veterans Advocate Department of Co State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP	artment of Public Safety	1,338	16,253	863	7,904	117	827	91	72	1	2	2,410	
Department of Agy Citizen's Advocate Cooperative Deve Public Services Cor Department of La Labor Relations Bo Department of Co Department of Co Department of Co Department of Edu Department of the Samuelli Commissi Veterans Advocate Department of the Samuelli Commissi Veterans Advocate Department of Co Parole Board Telecommunicatio Elderly and Retired Joint Special Couns Office of the Genee Health Advocate O PRO Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Office of the Genee Health Advocate O Scorrectional Healt Controller Special Joint Special Couns Office of the Genee Health Advocate O PIP Central Comm PIP Central Comm	artment of Transportation and Public Works	318	4,895	444	4,192	428	6,630	325	6,889	177	1,014	1,692	
Citizen's Advocate Cooperative Deve Public Services Cor Department of Lai Department of Alia Department of Nei Office of the Finan Department of Kin Department of Con Support Advocate Department of Con Parole Board Telecommunicatio Elderly and Retired Advocate Yor Perso State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Instruct Com PIP Central Comm PIP Central Comm Com APELATIVA S Office of the Elect State Energy Office Con APELATIVA S	artment of Natural and Environmental Resources	604	8,410	791	3,509	342	981	56	278	43	21	1,836	
Citizen's Advocate Cooperative Deve Public Services Cor Department of Lai Department of Alia Department of Nei Office of the Finan Department of Kin Department of Con Support Advocate Department of Con Parole Board Telecommunicatio Elderly and Retired Advocate Yor Perso State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Instruct Com PIP Central Comm PIP Central Comm Com APELATIVA S Office of the Elect State Energy Office Con APELATIVA S	artment of Agriculture	160	294	248	1,001	158	410	6	2	-	-	572	
Public Services Cor Department of Lab Labor Relations Bo Department of Cab Department of Cab Department of Me Office of the Finan Department of Mo Department of Mo Department of Sp Horse Racing Indus Mental Health and Women's Advocate Department of the Hamilies and Child Minors Support Ad Vocational Rehabil Vocational Rehabil Vocational Rehabil Vocational Rehabil State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Couns Office of the Gene PNP Central Comm PNP Cen	en's Advocate Office (Ombudsman)	15	25	2	5	2	0	-				19	
Public Services Cor Department of Lab Labor Relations Bo Department of Cab Department of Cab Department of Me Office of the Finan Department of Mo Department of Mo Department of Sp Horse Racing Indus Mental Health and Women's Advocate Department of the Hamilies and Child Minors Support Ad Vocational Rehabil Vocational Rehabil Vocational Rehabil Vocational Rehabil State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Couns Office of the Gene PNP Central Comm PNP Cen	perative Development Commission	18	82	3	12	12	19	-		1	0	34	
Department of Lak Labor Relations Bo Department of Co Department of He Office of the Finan Department of He Department of Ed Department of Ed Department of Ed Horse Racing Indu Mental Health and Women's Advocate Department of the Families and Child Minors Support Ad Vocational Rehabil Minors Support Ad Vocational Rehabil Distance Control Control Face of the Come Health Advocate O Administration for PPD Central Comm PIP Central Comm	lic Services Commission	1	35	70	102	30	127	54	38	-		155	
Department of Cox Department of He Office of the Finan Department of Hou Department of Edu Department of Edu Department of Edu Horse Racing Indu Morent's Advocate Department of the Families and Child Minors Support Ad Vocational Rehabil Minors Support Ad Vocational Rehabil Diatory Sectore Parale Board Telecommunication Elderly and Retired Advocacy for Perso State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Genes Office of Hubils Sec Office of Indernation Com APELATIVAS Office of the Elects State Energy Office State Energy Office State Energy Office	artment of Labor and Human Resources	318	4,212	344	1,535	59	83	26	27	1	24	748	
Department of Cox Department of He Office of the Finan Department of Hou Department of Edu Department of Edu Department of Edu Horse Racing Indu Morent's Advocate Department of the Families and Child Minors Support Ad Vocational Rehabil Minors Support Ad Vocational Rehabil Diatory Sectore Parale Board Telecommunication Elderly and Retired Advocacy for Perso State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Genes Office of Hubils Sec Office of Indernation Com APELATIVAS Office of the Elects State Energy Office State Energy Office State Energy Office	or Belations Board	7	21									7	
Department of Hea Office of the Finan Department of Fio Department of Spo Horse Racing Indu Mental Health and Women's Advocate Department of Ispo Horse Racing Indu Vocational Rehabil Administration for Support Ad Vocational Rehabil Administration for SalvITOS DE ENER Natural Resources Department of Con Parole Board Telecommunicatio Elderly and Retired Advocato y for Pers; State Historic Pres Correctional Healt Controller Especial Joint Special Couns Office of the Gene PPD Central Comm PIP Central Comm	artment of Consumer Affairs	23	19	23	51	24	20	4	2			74	
Office of the Finan Department of HoD Department of HoD Department of Sub Department of Sub Horse Racing Indus Mental Health and Women's Advocate Department of the Families and Childr Administration for ASUNTOS DE INEE Department of fuo Administration for ASUNTOS DE INEE Department of Con Asurual Resources Department of Con Parole Board Telecommunication Elderly and Retired Advocate / O Harole Sub Advocate / O Advocate O Administration for PPD Central Comm PIP Central		5,348	94,598	3,088	32,425	3,604	36,825	2,539	36,478	2,814	27,791	17,393	
Department of Ho Department of Ed Department of Ed Department of Ed Horse Racing Indu Montal Health and Women's Advocati Department of the Families and Childh Minors Support Ad Vocational Rehabil Minors Support Ad Vocational Rehabil Minors Support Ad Vocational Rehabil Compositional Resources Department of Cor Parole Board Telecommunicatio Elderly and Retired Advocasy for Perso State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Special Couns Office of the Genen Health Advocate O PIPD Central Comm PIP Central Comm	ce of the Financial Institutions Commissioner	36	1,261	3,000	26	5,004	25	2,555	0	2,014	27,751	52	
Department of Edi, Department of Spi Horse Racing Indus Mental Health and Women's Advocati Industrial Commiss Veterans Advocate Department of the Families and Child Minors Support Ad Vocational Rehabil Administration for ASUNTOS DE INEF Harvier Resources Department of Co Harvier Resources Department of Co Harvier Resources Department of Co Farole Board Telecommunicatio Elderly and Retired Advocaty for Perss State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Couns Office of the Gene PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of Indersati Com APELATIVAS Office of the Elects State Energy Office State Energy Office		368	3,451	302	2,431	2	652	-	0	-	-	675	
Department of Spo Horse Racing Indu Mental Health and Women's Advocati Industrial Commiss Veterans Advocate Department of the Families and Childh Minors Support Ad Vocational Rehabil Minors Support Ad Vocational Rehabil Administration for ASUNTOS DE ENEE Natural Resources Department of Cor Parole Board Telecommunicatio Elderly and Retired Advocacy for Perso State Historic Pres- State Historic Pres- State Historic Pres- State Historic Pres- Correctional Healt Controller Especial Controller Especial Control Fergencial Controller Especial Control Contral Comm PIP Central Comm PIP								3		-			
Horse Racing Indu Mental Health and Women's Advocate Industrial Commiss Department of the Families and Child Minors Support Ad- Yocational Rehabil Administration for ASUNTOS DE INEE Department of Con Statural Resources Department of Con Parole Board Telecommunicatio Elderly and Retired Advocato; for Petrs; State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Gene Petral Comm PIP Central Comm Colfice of hubile See Office of the Inspe- Permit Manageme COM APELATIVAS Office of the Elect State Energy Office		779	10,945	166	625	534	3,399	1,403	3,097	788	1,569	3,670	
Mental Health and Women's Advocats Industrial Commiss Veterans Advocats Department of the Families and Child Minors Support Ad Vocational Rehabil Minors Support Ad Vocational Rehabil Administration for ASUNTOS DE ENEE Department of Cou Parole Board Telecommunicatio Elderly and Retired Advocasy for Perss State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Genee Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of the Elect State Energy Office State Energy Office	artment of Sports and Recreation	77	8,239	70	1,823	118	157	222	1,494	20	37	507	
Women's Advocate Industrial Commiss Veterans Advocate Department of the Families and Childh Minors Support Ad- Vocational Rehabil Administration for ASUNTOS DE ENER Natural Resources Department of Cor Parole Board Telecommunicatio Elderly and Retired Advocato; for Perss State Historic Press Correctional Health Controller Especial Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Ce	se Racing Industry and Sport Administration	40	71	18	160	1	2	-		-		59	
Industrial Commiss Veterans Advocate Department of the Families and Childi Minors Support Ad Vocational Rehabil Administration for ASUNTOS DE INEE Department of CO- Parole Board Telecommunicatio Elderly and Retired Advocacy for Perss State Historic Press State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of Public Sec Office of Ine Elect State Energy Office State Energy Office	tal Health and Addiction Services Administration	640	6,200	239	331	537	1,095	364	620	102	99	1,882	
Veterans Advocate 2 Department of the Families and Child Minors Support Ad Advocational Rehabil Administration for SaUNTOS DE ENER Natural Resources Department of Co Parole Board Telecommunicatio Eldery and Retired Advocary for Perss Correctional Healt Controller Especial Joint Special Couns Office of the Gene Health Advocate O Administration for PID Central Comm PIP Central Comm Conte of Informati Office of Informati Cont APELATIVA S Office of the Inspe- Permit Manageme Com APELATIVA S	nen's Advocate Office	22	140	15	55	14	46	2	0	-	-	53	
Department of the Families and Child Minors Support Ad Vocational Rehabil Administration for ASUNTOS DE INER Department of Co Parole Board Telecommunicatio Elderly and Retired Advocare for Perso State Historic Press State Historic Press State Historic Press State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of hubils Sec Office of the Inspe Permit Manageme COM APELATIVA S Office of the Elect State Energy Office	istrial Commission	114	350	48	289	36	60	20	334	-	-	218	
Families and Child Minors Support Ad Vocational Rehabil Administration for SUNTOS DE ENER Natural Resources Department of Cor Parole Board Telecommunicatio Eldery and Retired Advocary for Perss Correctional Healt Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm Coffice of Informati Office of Informati Com APELATIVA S Office of the Ispep Permit Manageme Com APELATIVA S	erans Advocate Office	15	24	47	964	24	532	8	59	-		94	
Minors Support Ad- Vocational Rehabil Administration for ASUNTOS DE ENEF Department of Co- Parole Board Telecommunicatio Elderly and Retired Advocacy for Perss State Historic Press State Historic Press Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of hubils See Office of the Inspe- Permit Manageme COM APELATIVAS Office of the Electt State Energy Office	artment of the Family	609	7,491	715	10,737	645	3,162	301	1,622	1	0	2,271	
Minors Support Ad- Vocational Rehabil Administration for ASUNTOS DE ENEF Department of Co- Parole Board Telecommunicatio Elderly and Retired Advocacy for Perss State Historic Press State Historic Press Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of hubils See Office of the Inspe- Permit Manageme COM APELATIVAS Office of the Electt State Energy Office	ilies and Children Administration	390	7,150	555	8,376	745	10,879	160	1,623	173	151	2,023	
Vocational Rehabil Administration for ASUNTOS DE ENBER Natural Resources Department of Cor Parole Board Telecommunicatio Elderly and Retired Advocasy for Perss State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Gener Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of the Inspe- Permit Manageme Cot APELATIVAS Office of the Elect State Energy Office	ors Support Administration	43	988	44	535	51	807	21	558	1	2	160	
ASUNTOS DE EINE Natural Resources Department of Cor Parole Board Telecommunicatio Elderly and Retired Advocacy for Perss State Historic Press State Historic Press Joint Special Count Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of he Inspe- Permit Manageme COM APELATIVAS Office of the Elect State Energy Office	ational Rehabilitation Administration	732	2.887	606	1.571	648	1.221	316	665	18	11	2,320	
ASUNTOS DE EINE Natural Resources Department of Cor Parole Board Telecommunicatio Elderly and Retired Advocacy for Perss State Historic Press State Historic Press Joint Special Count Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Coffice of he Inspe- Permit Manageme COM APELATIVAS Office of the Elect State Energy Office	inistration for Socioeconomic Development of the Family	492	6,028	291	2,813	97	2,314	74	3,048	31	249	985	
Natural Resources Department of Co Parole Board Telecommunication Elderly and Retired Advocary for Perso State Historic Press Correctional Healti Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PNP Central Comm Coffice of he Inspe- Permit Manageme COM APELATIVA S Office of the Electo State Energy Office	NTOS DE ENERGIA (OF EST POLITICA PUB ENERGETICA)	452	0,020	201	2,015	4	48	1	1	51	245	505	
Department of Co. Parole Board Telecommunicatio Elderly and Retired Advocacy for Perss State Historic Press State Historic Press Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm PIP Central Comm Office of Public Sec Office of Ine Inspe- Permit Manageme COM APELATIVA S Office of the Electt State Energy Office State Energy Office		-	-	58	1,129	81	630	52	215	26	51	217	
Parole Board Telecommunicatio Elderly and Retired Advocary for Perss State Historic Press Correctional Healti Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm Office of Public See Office of Informati Office of Informati Office of the Inspe- Permit Manageme COM APELATIVA S Office of the Electo State Energy Office	artment of Correction and Rehabilitation	459	10,130	204	3.914	10	207	20	19	15		708	
Telecommunication Elderly and Retired Advocacy for Perss State Historic Press State Historic Press Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIN Central Comm PIN Central Comm PIN Central Comm Office of Public Sec Office of Informati Office of Informati Office of Informati COM APELATIVA S Office of the Electt State Energy Office State Energy Office				204	3,914						6		
Elderly and Retiree Advocacy for Perso State Historic Press Correctional Health Joint Special Coums Office of the Genee Health Advocate O Administration for PIP Central Comm PIP Central Comm PIP Central Comm Office of Public See Office of Informati Office of Informati Office of the Inspe Permit Manageme COM APELATIVAS Office of the Electo State Energy Office State Energy Office		1	0			2	1	4	7	1	0	8	
Advocary for Pers: State Historic Press Correctional Healt Controller Especial Joint Special Couns Office of the Gene Health Advocate O Administration for PPD Central Comm PIN Central Comm PIN Central Comm PIN Central Comm PIN Central Comm Coffice of he Inspe Permit Manageme COM APELATIVA S Office of the Elect State Energy Office State Energy Office	communication's Regulatory Board	18	145	98	266	14	15	1	1	-		131	
State Historic Prese Correctional Healt Controller Especial Joint Special Count Office of the Genee Health Advocate O Administration for PPD Central Comm PNP Central Comm PIP Central Comm Office of Public See Office of Informati Office of the Inspe Permit Manageme COM APELATIVA S Office of the Elect State Energy Office State Energy Office	rly and Retired People Advocate Office	457	1,048	27	80	38	174	6	7	-	-	528	
Correctional Healt Controller Especial Joint Special Couns Office of the Genee Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm Office of Informati Office of Informati Office of the Inspe Permit Manageme COM APELATIVA S Office of the Elect State Energy Office State Energy Office	ocacy for Persons with Disabilities of the Commonwealth of Puerto Rico	33	98	2	2	16	5	20	9	-		71	
Controller Especial Joint Special Commo- Office of the Genee Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm Office of Public See Office of Informati Office of the Inspe- Permit Manageme COM APELATIVA S Office of the Elsect State Energy Office State Energy Office State Energy Office	e Historic Preservation Office	37	102	22	119	7	22	1	1	-		67	
Joint Special Couns Office of the Gener Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm Office of Public See Office of Informati Office of the Inspe- Permit Manageme Permit Manageme COM APELATIVA S Office of the Electic State Energy Office State Energy Office State Energy Office	ectional Health	8	16	15	29	-		-	-	-		23	
Joint Special Couns Office of the Gener Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Comm Office of Public See Office of Informati Office of the Inspe- Permit Manageme Permit Manageme COM APELATIVA S Office of the Electic State Energy Office State Energy Office State Energy Office	troller Especial Report Joint Commision	8	2	4	1	-		-				12	
Office of the Gene Health Advocate O Administration for PPD Central Comm PIP Central Comm PIP Central Commi Office of Informati Office of Informati Office of the Inspe- Permit Manageme COM APELATIVA S Office of the Elsete State Energy Office Proyecto Dignidad	t Special Counsel on Legislative Donations	12	2	21	64	11	17	7	18	-		51	
Health Advocate O Administration for PPD Central Comm PNP Central Comm PIP Central Comm Office of Public Sec Office of Informati Office of the Inspe- Permit Manageme COM APELATIVA S Office of the Electt State Energy Office Proyecto Dignidad	ce of the General Coordinator for Socioeconomic Financing and Self-Management				-			1	0			1	
Administration for PPD Central Comm PNP Central Comm PIP Central Comm Office of Public Sec Office of Informati Office of the Inspee Permit Manageme COM APELATINA S Office of the Electo State Energy Office Proyecto Dignidad		12	15					-				12	
PPD Central Comm PNP Central Comm Office of Public See Office of Informati Office of Informati Office of the Insper Permit Manageme COM APELATIVA S Office of the Electo State Energy Office Proyecto Dignidad	inistration for the Care and Development of the Childhood	112	829	63	253	29	962	4	10			208	
PNP Central Comm PIP Central Comm Office of Public See Office of Informati Office of the Inspe- Permit Manageme COM APELATIVA S Office of the Electo State Energy Office Proyecto Dignidad		21	561	11	18		502		10		-	32	
PIP Central Commi Office of Public Sec Office of Informati Office of the Inspee Permit Manageme COM APELATIVA S Office of the Electo State Energy Office Proyecto Dignidad		20	85		10	-	-	1	17	-		21	
Office of Public Sec Office of Informati Office of the Insper Permit Manageme COM APELATIVA S Office of the Electo State Energy Office Proyecto Dignidad		54			-	-	-	1	1/	-			
Office of Informati Office of the Insper Permit Manageme COM APELATIVA S Office of the Electo State Energy Office Proyecto Dignidad			496 25	-	-	-	· .	- 2	· .	-		54	
Office of the Inspect Permit Manageme COM APELATIVA S Office of the Elector State Energy Office Proyecto Dignidad		11		125	155	2	1	2	4	-	-	140	
Permit Manageme COM APELATIVA S Office of the Electo State Energy Office Proyecto Dignidad	ce of Information and Communication Technologies	242	38,470	13	1,046	1	1	-	-	-	-	256	
COM APELATIVA S Office of the Elector State Energy Office Proyecto Dignidad	ce of the Inspector General	54	117	15	125	-		-		-		69	
Office of the Elector State Energy Office Proyecto Dignidad	nit Management Office	18	76	70	176	51	109	-	-	-		139	
State Energy Office Proyecto Dignidad	A APELATIVA SERVICIO PUBLICO	10	37		-	-		-		-		10	
Proyecto Dignidad	ce of the Electoral Comptroller	11	49		-	1	3	-	-	-	-	12	
Proyecto Dignidad	e Energy Office of Public Policy	58	30	21	21	397	764	93	129			569	
		6	5			-		-				6	
	Audit Int Cred Publico				-	1	0	1	150			2	
	lic Service Regulatory Board	71	189	71	94							142	
Gaming Commissio		43	366	1	12							44	
	al Economic Development Office	118	21,320	146	2,243	114	3,844	28	1,875	2	0	408	
contraction and be			11,520	1-10	2,245	***	5,544	20	1,075	-	0		
	Total	17,436 \$	290,911	12,558 \$	109,677	11,735 \$	90,818	7,765 \$	63,930	4,351 \$	31,119	53,845 \$	