

Report Date: 2/12/2021



PREPA - BUDGET TO ACTUAL FY2021

Contents:

Revenue - by quarter
Revenue - YTD
Expense - by quarter
Expense - YTD

Intructions:

Fill out cells in yellow with actual numbers for revenues and expenses for the relevant quarter
Quarter columns can be collapsed using the grouping feature on top
YTD tabs populate automatically
Add any new tabs with information to explain large variances, as required in the PREPA Fiscal Plan Certified on June 29, 2020.

Budget to Actuals Revenue FY2021

(\$ million)

Revenues	Q2										
	Budget Q2	Vertical %	Actual Q2	Vertical %	Variance (\$)	Vertical (%)	Budget Variance Q2 (%)	Budget Vertical Variance Q2 (%)			
Sales (GWh)											
Residential	1,579		1,718		139		9%		4,670	3,723	(947)
Commercial	1,831		1,814		(17)		-1%		6,951	3,702	(3,249)
Industrial	500		481		(19)		-4%		1,959	996	(963)
Public Lighting	75		73		(2)		-2%		313	147	(166)
Agricultural	6		6		(0)		-4%		25	12	(13)
Others	10		9		(2)		-17%		40	16	(24)
Total Sales	4,001		4,101		100		2%		15,789	8,597	(7,192)
Basic Revenue											
Residential	\$ 95	12.27%	\$ 109	14.15%	\$ 14	-309.04%	14.71%	1.89%	\$ 375.60	\$ 230.19	\$ (145)
Commercial	\$ 151	19.50%	\$ 139	18.06%	\$ (12)	263.73%	-7.90%	-1.43%	\$ 595.36	\$ 282.54	\$ (313)
Industrial	\$ 27	3.51%	\$ 27	3.48%	\$ (0)	8.72%	-1.45%	-0.03%	\$ 107.05	\$ 55.04	\$ (52)
Public Lighting	\$ 15	1.96%	\$ 14	1.89%	\$ (1)	13.83%	-4.13%	-0.07%	\$ 60.67	\$ 29.02	\$ (32)
Agricultural	\$ 1	0.07%	\$ 1	0.07%	\$ (0)	0.50%	-4.22%	0.00%	\$ 2.19	\$ 1.04	\$ (1)
Others	\$ 1	0.08%	\$ 0	0.06%	\$ (0)	3.69%	-27.93%	-0.02%	\$ 2.35	\$ 0.87	\$ (1)
Total Basic Revenue	\$ 289	37.38%	\$ 289	37.71%	\$ 1	-18.57%	0.29%	0.33%	\$ 1,143.21	\$ 598.70	\$ (545)
Fuel Adjustment											
Residential	\$ 77	9.95%	\$ 103	13.39%	\$ 26	-577.16%	33.88%	3.45%	\$ 328.76	\$ 209.64	\$ (119)
Commercial	\$ 91	11.75%	\$ 112	14.58%	\$ 21	-470.60%	23.39%	2.83%	\$ 378.51	\$ 212.67	\$ (166)
Industrial	\$ 31	4.06%	\$ 29	3.75%	\$ (3)	55.62%	-8.01%	-0.30%	\$ 109.91	\$ 56.08	\$ (54)
Public Lighting	\$ 4	0.47%	\$ 5	0.62%	\$ 1	-24.19%	29.99%	0.14%	\$ 17.71	\$ 8.90	\$ (9)
Agricultural	\$ 0	0.04%	\$ 0	0.05%	\$ 0	-1.32%	19.93%	0.01%	\$ 1.33	\$ 0.67	\$ (1)
Others	\$ 1	0.07%	\$ 1	0.07%	\$ 0	-0.44%	3.97%	0.00%	\$ 2.12	\$ 0.90	\$ (1)
Total Fuel Adjustment	\$ 203	26.33%	\$ 249	32.46%	\$ 46	-1018.08%	22.58%	6.13%	\$ 838.33	\$ 488.86	\$ (349)
Purchased Power											
Residential	\$ 84	10.85%	\$ 70	9.14%	\$ (14)	302.90%	-16.29%	-1.72%	\$ 318.28	\$ 165.86	\$ (152)
Commercial	\$ 99	12.82%	\$ 73	9.55%	\$ (26)	569.62%	-25.94%	-3.27%	\$ 367.65	\$ 163.68	\$ (204)
Industrial	\$ 27	3.44%	\$ 20	2.61%	\$ (6)	144.20%	-24.50%	-0.83%	\$ 100.08	\$ 44.62	\$ (55)
Public Lighting	\$ 4	0.51%	\$ 3	0.34%	\$ (1)	29.62%	-33.66%	-0.17%	\$ 15.99	\$ 6.20	\$ (10)
Agricultural	\$ 0	0.04%	\$ 0	0.03%	\$ (0)	2.10%	-28.98%	-0.01%	\$ 1.30	\$ 0.53	\$ (1)
Others	\$ 1	0.07%	\$ 0	0.05%	\$ (0)	4.27%	-35.10%	-0.02%	\$ 2.06	\$ 0.74	\$ (1)
Total Purchased Power	\$ 214	27.74%	\$ 167	21.72%	\$ (47)	1052.71%	-22.16%	-6.02%	\$ 805.36	\$ 381.64	\$ (424)
CILT											
Residential	\$ 8	0.98%	\$ 7	0.90%	\$ (1)	14.46%	-8.65%	-0.08%	\$ 29.83	\$ 14.81	\$ (15)
Commercial	\$ 9	1.13%	\$ 7	0.93%	\$ (2)	35.99%	-18.56%	-0.20%	\$ 34.38	\$ 14.52	\$ (20)
Industrial	\$ 2	0.31%	\$ 2	0.25%	\$ (0)	9.70%	-18.33%	-0.06%	\$ 9.35	\$ 3.98	\$ (5)
Public Lighting	\$ 0	0.05%	\$ 0	0.04%	\$ (0)	1.72%	-21.76%	-0.01%	\$ 1.49	\$ 0.65	\$ (1)
Agricultural	\$ 0	0.00%	\$ 0	0.00%	\$ (0)	0.14%	-21.97%	0.00%	\$ 0.12	\$ 0.05	\$ (0)
Others	\$ 0	0.01%	\$ 0	0.00%	\$ (0)	0.33%	-30.25%	0.00%	\$ 0.19	\$ 0.06	\$ (0)
Total CILT	\$ 19	2.47%	\$ 16	2.12%	\$ (3)	62.35%	-14.71%	-0.35%	\$ 75.36	\$ 34.07	\$ (41)
Subsidies											
Residential	\$ 19	2.41%	\$ 19	2.51%	\$ 1	-14.50%	3.51%	0.10%	\$ 73.74	\$ 38.46	\$ (35)
Commercial	\$ 21	2.77%	\$ 20	2.63%	\$ (1)	25.09%	-5.30%	-0.13%	\$ 84.99	\$ 38.26	\$ (47)
Industrial	\$ 6	0.76%	\$ 5	0.71%	\$ (0)	10.33%	-7.89%	-0.06%	\$ 23.12	\$ 10.34	\$ (13)
Public Lighting	\$ 1	0.11%	\$ 1	0.11%	\$ (0)	0.53%	-2.71%	0.00%	\$ 3.69	\$ 1.58	\$ (2)
Agricultural	\$ 0	0.01%	\$ 0	0.01%	\$ (0)	0.16%	-9.82%	0.00%	\$ 0.30	\$ 0.12	\$ (0)
Others	\$ 0	0.02%	\$ 0	0.01%	\$ (0)	0.57%	-21.00%	0.00%	\$ 0.48	\$ 0.17	\$ (0)
Total Subsidies	\$ 47	6.08%	\$ 46	5.99%	\$ (1)	22.17%	-2.13%	-0.09%	\$ 186.31	\$ 88.93	\$ (97)
Provisional Rate											
Residential	\$ -	0.00%	\$ (0)	0.00%	\$ (0)	0.22%	0.00%		\$ -	\$ 0.00	\$ 0
Commercial	\$ -	0.00%	\$ 0	0.01%	\$ 0	-1.65%	0.00%		\$ 0.00	\$ 0.06	\$ 0
Industrial	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	0.00%		\$ 0.00	\$ (0.00)	\$ (0)
Public Lighting	\$ -	0.00%	\$ (0)	0.00%	\$ (0)	0.01%	0.00%		\$ 0.00	\$ 0.00	\$ 0
Agricultural	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.00%	0.00%		\$ 0.00	\$ 0.00	\$ 0
Others	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	0.00%		\$ 0.00	\$ 0.00	\$ -
Total Provisional Rate	\$ -	0.00%	\$ 0	0.01%	\$ 0	-1.42%	0.00%		\$ -	\$ 0.07	\$ 0
True Up											
Residential	\$ -	0.00%	\$ (0)	-0.01%	\$ (0)	1.04%	0.00%		\$ -	\$ 3.45	\$ 3
Commercial	\$ -	0.00%	\$ 0	0.00%	\$ 0	-0.16%	0.00%		\$ 0.00	\$ 3.43	\$ 3
Industrial	\$ -	0.00%	\$ 0	0.00%	\$ 0	-0.01%	0.00%		\$ 0.00	\$ 0.94	\$ 1
Public Lighting	\$ -	0.00%	\$ 0	0.00%	\$ 0	-0.02%	0.00%		\$ 0.00	\$ 0.07	\$ 0
Agricultural	\$ -	0.00%	\$ (0)	0.00%	\$ (0)	0.00%	0.00%		\$ 0.00	\$ 0.01	\$ 0
Others	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	0.00%		\$ 0.00	\$ 0.03	\$ 0
Total True Up	\$ -	0.00%	\$ (0)	0.00%	\$ (0)	0.85%	0.00%		\$ -	\$ 7.93	\$ 8
Total Revenue											
Residential	\$ 281	36.45%	\$ 308	40.09%	\$ 26	-582.08%	9.32%	3.63%	\$ 1,126.21	\$ 662.40	\$ (464)
Commercial	\$ 370	47.97%	\$ 351	45.77%	\$ (19)	422.02%	-5.14%	-2.20%	\$ 1,460.89	\$ 715.17	\$ (746)
Industrial	\$ 93	12.08%	\$ 83	10.81%	\$ (10)	228.56%	-11.05%	-1.27%	\$ 349.50	\$ 171.00	\$ (179)
Public Lighting	\$ 24	3.10%	\$ 23	2.99%	\$ (1)	21.51%	-4.05%	-0.11%	\$ 99.55	\$ 46.42	\$ (53)
Agricultural	\$ 1	0.16%	\$ 1	0.15%	\$ (0)	1.58%	-5.64%	-0.01%	\$ 5.24	\$ 2.43	\$ (3)
Other	\$ 2	0.24%	\$ 1	0.19%	\$ (0)	8.41%	-20.87%	-0.05%	\$ 7.19	\$ 2.77	\$ (4)
Total Gross Revenue	\$ 772	100.00%	\$ 767	100.00%	\$ (5)	100.00%	-0.58%	0.00%	\$ 3,048.58	\$ 1,600.19	\$ (1,448)
Other Income	\$ 7	0.94%	\$ 7	0.85%	\$ (1)	16.44%	-10.23%	-0.09%	\$ 28.97	\$ 18.77	\$ (10)
Total Unconsolidated Revenue	\$ 779	100.94%	\$ 774	100.85%	\$ (5)	116.44%	-0.67%	-0.09%	\$ 3,077.54	\$ 1,618.96	\$ (1,459)
Bad Debt Expense	\$ (17)	-2.22%	\$ (17)	-2.26%	\$ (0)	4.77%	1.26%	-0.04%	\$ (68.41)	\$ (34.58)	\$ 34
CILT & Subsidies	\$ (65)	-8.47%	\$ (65)	-8.48%	\$ 0	-7.59%	-0.52%	-0.01%	\$ (261.67)	\$ (131.10)	\$ 131
Total Consolidated Revenue	\$ 697	90.25%	\$ 692	90.11%	\$ (5)	113.62%	-0.74%	-0.14%	\$ 2,747.46	\$ 1,453.27	\$ (1,294)

Budget to Actuals Revenue FY2021

(\$ million)

Revenues	Q2								Budget Totals FY2021	Actual Totals YTD	YTD Variance
	Budget YTD Q2	Vertical %	Actual YTD Q2	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance Q2 (%)	Budget Vertical Variance Q2 (%)			
Sales (kWh)											
Residential	3,300		3,723		423		13%		6,249	3,723	(2,526)
Commercial	3,715		3,702		(13)		0%		7,203	3,702	(3,500)
Industrial	1,002		996		(6)		-1%		1,959	996	(963)
Public Lighting	153		147		(6)		-4%		313	147	(166)
Agricultural	12		12		(0)		-3%		25	12	(13)
Others	21		16		(5)		-22%		40	16	(24)
Total Sales	8,204		8,597		393		5%		15,789	8,597	(7,192)
Basic Revenue											
Residential	\$ 197	12.52%	\$ 230	14.38%	\$ 33	123.81%	16.82%	1.86%	\$ 375.60	\$ 230.19	\$ (145)
Commercial	\$ 304	19.32%	\$ 283	17.66%	\$ (21)	-80.22%	-7.06%	-1.67%	595.36	282.54	\$ (313)
Industrial	\$ 54	3.45%	\$ 55	3.44%	\$ 1	2.74%	1.35%	-0.01%	107.05	55.04	\$ (52)
Public Lighting	\$ 30	1.92%	\$ 29	1.81%	\$ (1)	-4.67%	-4.13%	-0.11%	60.67	29.02	\$ (32)
Agricultural	\$ 1	0.07%	\$ 1	0.07%	\$ (0)	-0.12%	-3.08%	0.00%	2.19	1.04	\$ (1)
Others	\$ 1	0.08%	\$ 1	0.05%	\$ (0)	-1.26%	-27.97%	-0.02%	2.35	0.87	\$ (1)
Total Basic Revenue	\$ 588	37.37%	\$ 599	37.41%	\$ 11	40.28%	1.83%	0.05%	\$ 1,143.21	\$ 598.70	\$ (545)
Fuel Adjustment											
Residential	\$ 174	11.07%	\$ 210	13.10%	\$ 35	132.39%	20.34%	2.03%	\$ 328.76	\$ 209.64	\$ (119)
Commercial	\$ 199	12.62%	\$ 213	13.29%	\$ 14	52.74%	7.11%	0.67%	378.51	212.67	\$ (166)
Industrial	\$ 60	3.80%	\$ 56	3.50%	\$ (4)	-13.64%	-6.11%	-0.29%	109.91	56.08	\$ (54)
Public Lighting	\$ 8	0.51%	\$ 9	0.56%	\$ 1	3.12%	10.36%	0.04%	17.71	8.90	\$ (9)
Agricultural	\$ 1	0.04%	\$ 1	0.04%	\$ 0	0.06%	2.53%	0.00%	1.33	0.67	\$ (1)
Others	\$ 1	0.07%	\$ 1	0.06%	\$ (0)	-0.80%	-19.21%	-0.01%	2.12	0.90	\$ (1)
Total Fuel Adjustment	\$ 442	28.11%	\$ 489	30.55%	\$ 47	173.88%	10.52%	2.44%	\$ 838.33	\$ 488.86	\$ (349)
Purchased Power											
Residential	\$ 163	10.34%	\$ 166	10.37%	\$ 3	11.92%	1.96%	0.03%	\$ 318.28	\$ 165.86	\$ (152)
Commercial	\$ 186	11.84%	\$ 164	10.23%	\$ (23)	-84.55%	-12.15%	-1.61%	367.65	163.68	\$ (204)
Industrial	\$ 50	3.15%	\$ 45	2.79%	\$ (5)	-18.36%	-9.92%	-0.36%	100.08	44.62	\$ (55)
Public Lighting	\$ 8	0.48%	\$ 6	0.39%	\$ (1)	-5.04%	-17.86%	-0.09%	15.99	6.20	\$ (10)
Agricultural	\$ 1	0.04%	\$ 1	0.03%	\$ (0)	-0.33%	-14.31%	-0.01%	1.30	0.53	\$ (1)
Others	\$ 1	0.07%	\$ 1	0.05%	\$ (0)	-1.11%	-28.66%	-0.02%	2.06	0.74	\$ (1)
Total Purchased Power	\$ 408	25.91%	\$ 382	23.85%	\$ (26)	-97.47%	-6.40%	-2.06%	\$ 805.36	\$ 381.64	\$ (424)
CLT											
Residential	\$ 16	1.00%	\$ 15	0.93%	\$ (1)	-3.53%	-6.00%	-0.08%	\$ 29.83	\$ 14.81	\$ (15)
Commercial	\$ 18	1.13%	\$ 15	0.91%	\$ (3)	-11.99%	-18.10%	-0.22%	34.38	14.52	\$ (20)
Industrial	\$ 5	0.30%	\$ 4	0.25%	\$ (1)	-3.01%	-16.82%	-0.06%	9.35	3.98	\$ (5)
Public Lighting	\$ 1	0.05%	\$ 1	0.04%	\$ (0)	-0.31%	-11.33%	-0.01%	1.49	0.65	\$ (1)
Agricultural	\$ 0	0.00%	\$ 0	0.00%	\$ (0)	-0.05%	-20.38%	0.00%	0.12	0.05	\$ (0)
Others	\$ 0	0.01%	\$ 0	0.00%	\$ (0)	-0.14%	-36.87%	0.00%	0.19	0.06	\$ (0)
Total CLT	\$ 39	2.49%	\$ 34	2.13%	\$ (5)	-19.02%	-13.00%	-0.36%	\$ 75.36	\$ 34.07	\$ (41)
Subsidies											
Residential	\$ 39	2.48%	\$ 38	2.40%	\$ (0)	-1.82%	-1.25%	-0.07%	\$ 73.74	\$ 38.46	\$ (35)
Commercial	\$ 43	2.75%	\$ 38	2.39%	\$ (5)	-18.94%	-11.70%	-0.36%	84.99	38.26	\$ (47)
Industrial	\$ 12	0.75%	\$ 10	0.65%	\$ (1)	-5.53%	-12.53%	-0.11%	23.12	10.34	\$ (13)
Public Lighting	\$ 2	0.11%	\$ 2	0.10%	\$ (0)	-0.86%	-12.76%	-0.02%	3.69	1.58	\$ (2)
Agricultural	\$ 0	0.01%	\$ 0	0.01%	\$ (0)	-0.09%	-15.77%	0.00%	0.30	0.12	\$ (0)
Others	\$ 0	0.02%	\$ 0	0.01%	\$ (0)	-0.30%	-32.19%	-0.01%	0.48	0.17	\$ (0)
Total Subsidies	\$ 96	6.12%	\$ 89	5.56%	\$ (7)	-27.54%	-7.66%	-0.56%	\$ 186.31	\$ 88.93	\$ (97)
Provisional Rate											
Residential	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.01%	0.00%	0.00%	\$ -	\$ 0.00	\$ 0
Commercial	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.24%	0.00%	0.00%	0.00	0.06	\$ 0
Industrial	\$ -	0.00%	\$ (0)	0.00%	\$ (0)	0.00%	0.00%	0.00%	0.00	(0.00)	\$ (0)
Public Lighting	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.01%	0.00%	0.00%	0.00	0.00	\$ 0
Agricultural	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.00%	0.00%	0.00%	0.00	0.00	\$ 0
Others	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	0.00%	0.00%	0.00	0.00	\$ -
Total Provisional Rate	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.26%	0.00%	0.00%	\$ -	\$ 0.07	\$ 0
True Up											
Residential	\$ -	0.00%	\$ 3	0.22%	\$ 3	12.89%	0.00%	0.22%	\$ -	\$ 3.45	\$ 3
Commercial	\$ -	0.00%	\$ 3	0.21%	\$ 3	12.81%	0.00%	0.21%	0.00	3.43	\$ 3
Industrial	\$ -	0.00%	\$ 1	0.06%	\$ 1	3.52%	0.00%	0.06%	0.00	0.94	\$ 1
Public Lighting	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.25%	0.00%	0.00%	0.00	0.07	\$ 0
Agricultural	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.05%	0.00%	0.00%	0.00	0.01	\$ 0
Others	\$ -	0.00%	\$ 0	0.00%	\$ 0	0.10%	0.00%	0.00%	0.00	0.03	\$ 0
Total True Up	\$ -	0.00%	\$ 8	0.50%	\$ 8	29.62%	0.00%	0.50%	\$ -	\$ 7.93	\$ 8
Total Revenue											
Residential	\$ 589	37.41%	\$ 662	41.40%	\$ 74	275.68%	12.54%	3.99%	\$ 1,126.21	\$ 662.40	\$ (464)
Commercial	\$ 750	47.66%	\$ 715	44.69%	\$ (35)	#####	-4.64%	-2.97%	1460.89	715.17	\$ (746)
Industrial	\$ 180	11.45%	\$ 171	10.69%	\$ (9)	-34.28%	-5.09%	-0.76%	349.50	171.00	\$ (179)
Public Lighting	\$ 48	3.08%	\$ 46	2.90%	\$ (2)	-7.50%	-4.15%	-0.18%	99.55	46.42	\$ (53)
Agricultural	\$ 3	0.16%	\$ 2	0.15%	\$ (0)	-0.47%	-4.95%	-0.01%	5.24	2.43	\$ (3)
Other	\$ 4	0.24%	\$ 3	0.17%	\$ (1)	-3.51%	-25.35%	-0.06%	7.19	2.77	\$ (4)
Total Gross Revenue	\$ 1,573	#####	\$ 1,600	#####	\$ 27	100.00%	1.70%	0.00%	\$ 3,048.58	\$ 1,600.19	\$ (1,448)
Other Income	\$ 14	0.92%	\$ 19	1.17%	\$ 4	16.02%	29.60%	0.25%	\$ 28.97	\$ 18.77	\$ (10)
Total Unconsolidated Revenue	\$ 1,588	#####	\$ 1,619	#####	\$ 31	116.02%	1.96%	0.25%	\$ 3,077.54	\$ 1,618.96	\$ (1,459)
Bad Debt Expense	\$ (34)	-2.17%	\$ (35)	-2.16%	\$ (0)	-1.41%	1.10%	0.01%	\$ (68.41)	\$ (34.58)	\$ 34
CLT & Subsidies	\$ (131)	-8.32%	\$ (131)	-8.19%	\$ (0)	-0.99%	0.20%	0.12%	(261.67)	(131.10)	\$ 131
RSA Settlement Charge	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	0.00%	0.00%	0.00	0.00	\$ -
Total Consolidated Revenue	\$ 1,423	90.43%	\$ 1,453	90.82%	\$ 30	113.61%	2.14%	0.39%	\$ 2,747.46	\$ 1,453.27	\$ (1,294)

Budget to Actuals Expenses FY2021

(\$ million)

Expenses	Q2								Total Budget FY2021	YTD Spend FY2021	YTD Surplus/Deficit	Horizontal Variance
	Budget Q2	Vertical %	Actual Q2	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance Q2 (%)	Budget Vertical Variance Q2 (%)				
Fuel and Purchased Power												
Fuel	\$ 195	27.03%	\$ 291	37.40%	\$ (96)	170.31%	-49.16%	10%	\$ 835	\$ 636	\$ 199	24%
Purchased Power - Conventional Power	\$ 192	26.57%	\$ 175	22.51%	\$ 17	-29.56%	8.68%	-4%	\$ 714	\$ 339	\$ 375	52%
Purchased Power - Renewable Power	\$ 20	2.76%	\$ 16	2.09%	\$ 4	-6.41%	18.13%	-1%	\$ 87	\$ 37	\$ 50	57%
Total Fuel and Purchased Power	\$ 407	56.36%	\$ 482	62.00%	\$ (76)	134.34%	-18.60%	6%	\$ 1,635	\$ 1,012	\$ 623	38%
Pensions and Benefits												
Salaries & Wages	\$ 58	8.02%	\$ 51	6.52%	\$ 7	-12.70%	12.36%	-1%	\$ 215	\$ 101	\$ 114	53%
Pension & Benefits (excl. Ch Bonus & MB)	\$ 24	3.32%	\$ 27	3.49%	\$ (3)	5.62%	-13.20%	0%	\$ 89	\$ 55	\$ 34	39%
Christmas Bonus	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%		0%	\$ -	\$ -	\$ -	0%
Medical Benefits	\$ 9	1.21%	\$ -	0.00%	\$ 9	-15.55%	100.00%	-1%	\$ 33	\$ -	\$ 33	100%
Overtime Pay	\$ 14	1.98%	\$ 12	1.48%	\$ 3	-4.87%	19.22%	0%	\$ 53	\$ 25	\$ 28	53%
Overtime Benefits	\$ 2	0.24%	\$ 1	0.16%	\$ 0	-0.81%	26.70%	0%	\$ 6	\$ 3	\$ 4	55%
Total Labor Operating Expense	\$ 107	14.77%	\$ 91	11.65%	\$ 16	-28.32%	14.96%	-3%	\$ 396	\$ 183	\$ 212	54%
Non-Labor/Other Operating Expense												
Materials & Supplies	\$ 8	1.09%	\$ 8	0.99%	\$ 0	-0.24%	1.68%	0%	\$ 31	\$ 18	\$ 14	44%
Transportation, Per Diem, and Mileage	\$ 8	1.12%	\$ 8	1.02%	\$ 0	-0.30%	2.06%	0%	\$ 32	\$ 18	\$ 15	45%
Property & Casualty Insurance	\$ 10	1.40%	\$ 14	1.83%	\$ (4)	7.28%	-40.47%	0%	\$ 45	\$ 30	\$ 15	33%
Retiree Medical Benefits	\$ 3	0.38%	\$ 5	0.61%	\$ (2)	3.57%	-73.07%	0%	\$ 11	\$ 10	\$ 1	11%
Security	\$ 6	0.81%	\$ 5	0.67%	\$ 1	-1.02%	9.89%	0%	\$ 23	\$ 9	\$ 14	60%
IT Service Agreements	\$ 8	1.13%	\$ 8	0.99%	\$ 0	-0.85%	5.87%	0%	\$ 33	\$ 12	\$ 21	64%
Banking Services	\$ 4	0.52%	\$ 3	0.41%	\$ 1	-1.02%	15.43%	0%	\$ 15	\$ 7	\$ 8	52%
Utilities & Rents	\$ 4	0.56%	\$ 4	0.52%	\$ 0	-0.04%	0.62%	0%	\$ 16	\$ 8	\$ 8	50%
Legal Services	\$ 1	0.21%	\$ 0	0.03%	\$ 1	-2.22%	83.54%	0%	\$ 6	\$ 1	\$ 5	86%
Communications Expenses	\$ 1	0.17%	\$ 2	0.23%	\$ (1)	0.97%	-43.81%	0%	\$ 5	\$ 3	\$ 2	34%
Professional & Technical Outsourced Services	\$ 17	2.32%	\$ 16	2.08%	\$ 1	-0.99%	3.34%	0%	\$ 67	\$ 27	\$ 40	59%
Vegetation Management	\$ 18	2.44%	\$ 9	1.10%	\$ 9	-16.04%	51.25%	-1%	\$ 71	\$ 14	\$ 57	80%
Regulation and Environmental Inspection	\$ 3	0.46%	\$ 1	0.08%	\$ 3	-4.76%	81.14%	0%	\$ 13	\$ 1	\$ 12	90%
Other Miscellaneous Expenses	\$ 7	0.95%	\$ 4	0.53%	\$ 3	-4.91%	40.22%	0%	\$ 28	\$ 12	\$ 15	55%
PREPA Restructuring & Title III	\$ 19	2.68%	\$ 25	3.19%	\$ (5)	9.74%	-28.33%	1%	\$ 73	\$ 33	\$ 41	55%
FOMB Advisor Costs allocated to PREPA	\$ 8	1.10%	\$ 14	1.82%	\$ (6)	11.09%	-78.58%	1%	\$ 32	\$ 29	\$ 3	9%
P3 Authority Transaction Costs	\$ 2	0.33%	\$ -	0.00%	\$ 2	-4.22%	100.00%	0%	\$ 10	\$ 2	\$ 8	83%
T&D Operator Costs	\$ 34	4.68%	\$ 38	4.88%	\$ (4)	7.42%	-12.38%	0%	\$ 135	\$ 44	\$ 91	67%
Other Expenses	\$ (7)	-0.95%	\$ (15)	-1.96%	\$ 8	-14.92%	-123.04%	-1%	\$ (27)	\$ (26)	\$ (2)	7%
Total Non-Labor/Other Operating Expense	\$ 155	21.42%	\$ 148	19.04%	\$ 6	-11.45%	4.17%	-2%	\$ 618	\$ 253	\$ 365	59%
Maintenance Projects												
Transmission and Distribution	\$ 21	2.88%	\$ 24	3.15%	\$ (4)	6.59%	-17.87%	0%	\$ 83	\$ 42	\$ 42	50%
Generation	\$ 25	3.41%	\$ 28	3.54%	\$ (3)	5.14%	-11.75%	0%	\$ 98	\$ 39	\$ 60	61%
Executive (General & Admin)	\$ 4	0.52%	\$ 1	0.19%	\$ 2	-4.09%	61.10%	0%	\$ 15	\$ 2	\$ 13	87%
Customer Service	\$ 4	0.60%	\$ 3	0.43%	\$ 1	-1.78%	23.12%	0%	\$ 17	\$ 7	\$ 10	58%
Planning and Environmental Protection	\$ 0	0.05%	\$ 0	0.01%	\$ 0	-0.43%	74.16%	0%	\$ 1	\$ 0	\$ 1	93%
Total Maintenance Projects	\$ 54	7.46%	\$ 57	7.31%	\$ (3)	5.43%	-5.68%	0%	\$ 215	\$ 89	\$ 126	58%
Federal Funding Cost Share Allocation	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%		0%	\$ -	\$ -	\$ -	0%
Total Expenses	\$ 722	100.00%	\$ 778	100.00%	\$ (56)	100.00%	-7.80%	0%	\$ 2,865	\$ 1,538	\$ 1,327	46%

Budget to Actuals Expenses FY2021

(\$ million)

Expenses	Q2								Total Budget FY2021	YTD Spend FY2021	YTD Surplus/Deficit	Horizontal Variance	
	Budget YTD Q2	Vertical %	Actual YTD Q2	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance	Budget Vertical Variance					
Fuel and Purchased Power													
Fuel	\$ 434	29.86%	\$ 636	41.34%	\$ (202)	235.26%	-46.61%	11%	\$ 835	\$ 636	\$ 199	24%	
Purchased Power - Conventional Power	\$ 360	24.80%	\$ 339	22.06%	\$ 21	-24.35%	5.81%	-3%	\$ 714	\$ 339	\$ 375	52%	
Purchased Power - Renewable Power	\$ 44	3.00%	\$ 37	2.41%	\$ 6	-7.53%	14.84%	-1%	\$ 87	\$ 37	\$ 50	57%	
Total Fuel and Purchased Power	\$ 837	57.67%	\$ 1,012	65.81%	\$ (175)	203.37%	-20.86%	8%	\$ 1,635	\$ 1,012	\$ 623	38%	
Pensions and Benefits													
Salaries & Wages	\$ 107	7.40%	\$ 101	6.56%	\$ 7	-7.60%	6.08%	-1%	\$ 215	\$ 101	\$ 114	53%	
Pension & Benefits (excl. Ch Bonus & MB)	\$ 45	3.06%	\$ 55	3.55%	\$ (10)	11.82%	-22.81%	0%	\$ 89	\$ 55	\$ 34	39%	
Christmas Bonus	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	-	0%	\$ -	\$ -	\$ -	0%	
Medical Benefits	\$ 16	1.12%	\$ -	0.00%	\$ 16	-18.93%	100.00%	-1%	\$ 33	\$ -	\$ 33	100%	
Overtime Pay	\$ 26	1.82%	\$ 25	1.62%	\$ 2	-1.76%	5.70%	0%	\$ 53	\$ 25	\$ 28	53%	
Overtime Benefits	\$ 3	0.22%	\$ 3	0.19%	\$ 0	-0.38%	10.27%	0%	\$ 6	\$ 3	\$ 4	55%	
Total Labor Operating Expense	\$ 198	13.63%	\$ 183	11.93%	\$ 14	-16.85%	7.32%	-2%	\$ 396	\$ 183	\$ 212	54%	
Non-Labor/Other Operating Expense													
Materials & Supplies	\$ 16	1.08%	\$ 18	1.16%	\$ (2)	2.38%	-12.98%	0%	\$ 31	\$ 18	\$ 14	44%	
Transportation, Per Diem, and Mileage	\$ 16	1.11%	\$ 18	1.16%	\$ (2)	1.83%	-9.73%	0%	\$ 32	\$ 18	\$ 15	45%	
Property & Casualty Insurance	\$ 24	1.68%	\$ 30	1.96%	\$ (6)	6.63%	-23.35%	0%	\$ 45	\$ 30	\$ 15	33%	
Retiree Medical Benefits	\$ 6	0.38%	\$ 10	0.63%	\$ (4)	4.94%	-77.02%	0%	\$ 11	\$ 10	\$ 1	11%	
Security	\$ 12	0.80%	\$ 9	0.60%	\$ 2	-2.77%	20.42%	0%	\$ 23	\$ 9	\$ 14	60%	
IT Service Agreements	\$ 16	1.13%	\$ 12	0.77%	\$ 4	-5.20%	27.32%	0%	\$ 33	\$ 12	\$ 21	64%	
Banking Services	\$ 7	0.51%	\$ 7	0.47%	\$ 0	-0.30%	3.48%	0%	\$ 15	\$ 7	\$ 8	52%	
Utilities & Rents	\$ 8	0.56%	\$ 8	0.53%	\$ (0)	0.08%	-0.83%	0%	\$ 16	\$ 8	\$ 8	50%	
Legal Services	\$ 3	0.21%	\$ 1	0.05%	\$ 2	-2.52%	72.33%	0%	\$ 6	\$ 1	\$ 5	86%	
Communications Expenses	\$ 3	0.17%	\$ 3	0.21%	\$ (1)	0.93%	-31.76%	0%	\$ 5	\$ 3	\$ 2	34%	
Professional & Technical Outsourced Services	\$ 34	2.31%	\$ 27	1.77%	\$ 6	-7.41%	18.98%	-1%	\$ 67	\$ 27	\$ 40	59%	
Vegetation Management	\$ 35	2.43%	\$ 14	0.90%	\$ 21	-24.83%	60.52%	-2%	\$ 71	\$ 14	\$ 57	80%	
Regulation and Environmental Inspection	\$ 7	0.45%	\$ 1	0.09%	\$ 5	-6.14%	79.91%	0%	\$ 13	\$ 1	\$ 12	90%	
Other Miscellaneous Expenses	\$ 14	0.95%	\$ 12	0.81%	\$ 1	-1.57%	9.78%	0%	\$ 28	\$ 12	\$ 15	55%	
PREPA Restructuring & Title III	\$ 35	2.38%	\$ 33	2.12%	\$ 2	-2.25%	5.58%	0%	\$ 73	\$ 33	\$ 41	55%	
FOMB Advisor Costs allocated to PREPA	\$ 16	1.09%	\$ 29	1.88%	\$ (13)	15.18%	-82.01%	1%	\$ 32	\$ 29	\$ 3	9%	
P3 Authority Transaction Costs	\$ 5	0.33%	\$ 2	0.10%	\$ 3	-3.69%	66.67%	0%	\$ 10	\$ 2	\$ 8	83%	
T&D Operator Costs	\$ 68	4.65%	\$ 44	2.89%	\$ 23	-26.85%	34.18%	-2%	\$ 135	\$ 44	\$ 91	67%	
Other Expenses	\$ (14)	-0.94%	\$ (26)	-1.66%	\$ 12	-13.81%	-86.87%	-1%	\$ (27)	\$ (26)	\$ (2)	7%	
Total Non-Labor/Other Operating Expense	\$ 309	21.29%	\$ 253	16.45%	\$ 56	-65.37%	18.17%	-5%	\$ 618	\$ 253	\$ 365	59%	
Maintenance Projects													
Generation	\$ 49	3.39%	\$ 39	2.52%	\$ 11	-12.25%	21.38%	-1%	\$ 98	\$ 39	\$ 60	61%	
Transmission and Distribution	\$ 42	2.86%	\$ 42	2.70%	\$ 0	-0.01%	0.03%	0%	\$ 83	\$ 42	\$ 42	50%	
Executive (General & Admin)	\$ 8	0.52%	\$ 2	0.12%	\$ 6	-6.56%	74.77%	0%	\$ 15	\$ 2	\$ 13	87%	
Customer Service	\$ 9	0.60%	\$ 7	0.47%	\$ 1	-1.66%	16.47%	0%	\$ 17	\$ 7	\$ 10	58%	
Planning and Environmental Protection	\$ 1	0.04%	\$ 0	0.01%	\$ 1	-0.66%	86.96%	0%	\$ 1	\$ 0	\$ 1	93%	
Total Maintenance Projects	\$ 108	7.41%	\$ 89	5.82%	\$ 18	-21.15%	16.88%	-2%	\$ 215	\$ 89	\$ 126	58%	
Federal Funding Cost Share Allocation	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%	-	0%	\$ -	\$ -	\$ -	0%	
Total Expenses	\$ 1,452	100.00%	\$ 1,538	100.00%	\$ (86)	100.00%	-5.92%	0%	\$ 2,865	\$ 1,538	\$ 1,327	46%	

DRAFT – HIGHLY PRELIMINARY ATTORNEY-CLIENT PRIVILEGE -- CREATED AT REQUEST OF LEGAL COUNSEL

As required by the June 2020 Certified Fiscal Plan, please include explanation for material variances (greater than 10% and/or \$30 million). Other relevant detail, notes, or explanations can also be included in additional tabs of this file. Details for each variance to be included in additional tabs of this file.

Variance #1
FOMB Category: Fuel and Purchased Power
Account: Fuel

Expenses	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
Fuel	\$ 434	29.86%	\$ 636	41.34%	\$ (202)	235.26%	-46.61%	11%

Variance Explanation
 The fuel variance of \$202 M or 46% overbudget was driven by a negative variance in diesel fuel of \$131 M, natural gas of \$50 M, and in bunker C fuel of \$20 M caused by a shift in PREPA's fuel float and PPOA's GWh generation dispatch.

Root Cause
 The main reason for the variance in Fuel cost are the assumptions that were considered when making the dispatch projection. PREPA's fleet production in GWh increased due to the reduction in GWh generation from PPOA's. PREPA's bought 10.20% less of the projected energy because the planned and unplanned outages that AES and EcoElectrica went during the first half of FY2021. The deficit in production was generated using lower efficiency and higher cost diesel units. Diesel oil barrels dispatch amount to 397.24% over the projection. Additionally, even though there was less production of GWh with residual fuel NO. 6, the cost per barrel (\$ / BBL) was higher than the projection by 24.56%, which caused the \$20 M overbudget variance in Bunker C. Finally, natural gas was contemplated for its gradual integration in August 2020 until reaching a substantial production in December 2020. Nonetheless in August 2020, the unit 5 of Costa Sur enter the grid with a significant production. Yet, the projection did not contemplate the natural gas that began to be transferred to EcoElectrica since the last week of October 2020.

Corrective Action
 The variances should begin ramping down as the units are repaired with O&M and the dispatch of the units is normalized. PREPA is currently holding meetings with the T&D Operator to discuss the current demand projection and with the Generation directorate to proactively identify units at risk for additional forced outages and address accordingly. Additionally, PREPA recently restored the unit 6 of Costa Sur to the grid. Nevertheless, the Fuel cost is very volatile, which does not respond directly to the operations of PREPA's, but to the situations that trigger the costs per barrel in the market. Currently, Bunker C cost per barrel is 25% greater than the market prospects in May 2020, in which the PROMOD was perform.

Variance #2
FOMB Category: Non-Labor/Other Operating Expense
Account: T&D Operator Costs

Expenses	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
T&D Operator Costs	\$ 68	4.65%	\$ 44	2.89%	\$ 23	-26.85%	34.18%	-2%

Variance Explanation
 The positive variance is primarily due to timing differences in the receipt and payment of invoices.

Root Cause
 Invoices totaling \$16.3 million related to Q2-FY2021 Front-End Transition Services provided by LUMA were delivered to PREPA by the P3 Authority in January 2021. Other invoices required the review by PREPA pursuant to PREPA's Protocol outlined in the T&D Invoice Evaluation Manual authored by the P3 Authority.

Corrective Action
 As of 2/10/2021, the outstanding invoices were paid in their entirety.