

Report Date: 5/17/2021



## PREPA - BUDGET TO ACTUAL FY2021

### Contents:

Revenue - by quarter  
Revenue - YTD  
Expense - by quarter  
Expense - YTD

### Intructions:

Fill out cells in yellow with actual numbers for revenues and expenses for the relevant quarter  
Quarter columns can be collapsed using the grouping feature on top  
YTD tabs populate automatically  
Add any new tabs with information to explain large variances, as required in the PREPA Fiscal Plan Certified on June 29, 2020.

## Budget to Actuals Revenue FY2021

(\$ million)

Revenues	Q3						Budget Horizontal Variance Q3 (%)	Budget Vertical Variance Q3 (%)			
	Budget Q3	Vertical %	Actual Q3	Vertical %	Variance (\$)	Vertical %					
<b>Sales (GWh)</b>											
Residential	1,390		1,476		86		6%		4,670	5,199	529
Commercial	1,686		1,620		(66)		-4%		6,951	5,322	(1,629)
Industrial	453		455		2		0%		1,959	1,452	(508)
Public Lighting	77		67		(11)		-14%		313	214	(99)
Agricultural	6		6		(0)		-3%		25	18	(7)
Others	9		8		(1)		-16%		40	24	(16)
<b>Total Sales</b>	<b>3,622</b>		<b>3,631</b>		<b>10</b>		<b>0%</b>		<b>15,789</b>	<b>12,229</b>	<b>(3,560)</b>
<b>Basic Revenue</b>											
Residential	\$ 85	11.93%	\$ 94	13.19%	\$ 9	533.51%	10.81%	1.26%	\$ 375.60	\$ 324.33	\$ (51)
Commercial	\$ 143	20.02%	\$ 123	17.28%	\$ (19)	-1116.42%	-13.48%	-2.74%	\$ 595.36	\$ 405.85	\$ (190)
Industrial	\$ 25	3.58%	\$ 25	3.55%	\$ (0)	-10.17%	-0.69%	-0.03%	\$ 107.05	\$ 80.35	\$ (27)
Public Lighting	\$ 15	2.12%	\$ 13	1.87%	\$ (2)	-99.92%	-11.39%	-0.25%	\$ 60.67	\$ 42.40	\$ (18)
Agricultural	\$ 1	0.08%	\$ 1	0.07%	\$ (0)	-1.12%	-3.50%	0.00%	\$ 2.19	\$ 1.57	\$ (1)
Others	\$ 1	0.08%	\$ 0	0.05%	\$ (0)	-10.06%	-31.62%	-0.02%	\$ 2.35	\$ 1.24	\$ (1)
<b>Total Basic Revenue</b>	<b>\$ 269</b>	<b>37.80%</b>	<b>\$ 257</b>	<b>36.01%</b>	<b>\$ (12)</b>	<b>-704.18%</b>	<b>-4.50%</b>	<b>-1.79%</b>	<b>\$ 1,143.21</b>	<b>\$ 855.76</b>	<b>\$ (287)</b>
<b>Fuel Adjustment</b>											
Residential	\$ 71	9.95%	\$ 118	16.53%	\$ 47	2739.02%	66.51%	6.58%	\$ 328.76	\$ 327.65	\$ (1)
Commercial	\$ 84	11.73%	\$ 135	18.88%	\$ 51	2978.33%	61.37%	7.15%	\$ 378.51	\$ 347.46	\$ (31)
Industrial	\$ 23	3.25%	\$ 41	5.68%	\$ 17	1013.84%	75.47%	2.44%	\$ 109.91	\$ 96.64	\$ (13)
Public Lighting	\$ 5	0.73%	\$ 5	0.67%	\$ (0)	-26.83%	-8.86%	-0.07%	\$ 17.71	\$ 13.65	\$ (4)
Agricultural	\$ 0	0.05%	\$ 1	0.07%	\$ 0	10.92%	57.89%	0.03%	\$ 1.33	\$ 1.19	\$ (0)
Others	\$ 0	0.07%	\$ 1	0.09%	\$ 0	9.64%	35.82%	0.02%	\$ 2.12	\$ 1.53	\$ (1)
<b>Total Fuel Adjustment</b>	<b>\$ 184</b>	<b>25.77%</b>	<b>\$ 299</b>	<b>41.92%</b>	<b>\$ 116</b>	<b>6724.91%</b>	<b>63.06%</b>	<b>16.15%</b>	<b>\$ 838.33</b>	<b>\$ 788.11</b>	<b>\$ (50)</b>
<b>Purchased Power</b>											
Residential	\$ 77	10.86%	\$ 43	6.08%	\$ (34)	-1971.86%	-43.87%	-4.78%	\$ 318.28	\$ 209.27	\$ (109)
Commercial	\$ 91	12.80%	\$ 46	6.49%	\$ (45)	-2605.88%	-49.20%	-6.31%	\$ 367.65	\$ 209.98	\$ (158)
Industrial	\$ 25	3.54%	\$ 13	1.86%	\$ (12)	-695.47%	-47.44%	-1.69%	\$ 100.08	\$ 57.88	\$ (42)
Public Lighting	\$ 4	0.60%	\$ 2	0.34%	\$ (2)	-107.68%	-43.18%	-0.26%	\$ 15.99	\$ 8.64	\$ (7)
Agricultural	\$ 0	0.05%	\$ 0	0.02%	\$ (0)	-10.64%	-51.70%	-0.03%	\$ 1.30	\$ 0.70	\$ (1)
Others	\$ 1	0.07%	\$ 0	0.03%	\$ (0)	-16.48%	-56.11%	-0.04%	\$ 2.06	\$ 0.96	\$ (1)
<b>Total Purchased Power</b>	<b>\$ 199</b>	<b>27.93%</b>	<b>\$ 106</b>	<b>14.82%</b>	<b>\$ (93)</b>	<b>-5408.00%</b>	<b>-46.80%</b>	<b>-13.11%</b>	<b>\$ 805.36</b>	<b>\$ 487.45</b>	<b>\$ (318)</b>
<b>CILT</b>											
Residential	\$ 7	0.93%	\$ 7	0.91%	\$ (0)	-6.14%	-1.59%	-0.02%	\$ 29.83	\$ 21.34	\$ (8)
Commercial	\$ 8	1.13%	\$ 7	0.98%	\$ (1)	-59.44%	-12.71%	-0.15%	\$ 34.38	\$ 21.55	\$ (13)
Industrial	\$ 2	0.30%	\$ 2	0.29%	\$ (0)	-7.49%	-5.96%	-0.02%	\$ 9.35	\$ 6.01	\$ (3)
Public Lighting	\$ 0	0.05%	\$ 0	0.04%	\$ (0)	-4.08%	-19.08%	-0.01%	\$ 1.49	\$ 0.95	\$ (1)
Agricultural	\$ 0	0.00%	\$ 0	0.00%	\$ (0)	-0.31%	-17.70%	0.00%	\$ 0.12	\$ 0.07	\$ (0)
Others	\$ 0	0.01%	\$ 0	0.00%	\$ (0)	-0.61%	-24.35%	0.00%	\$ 0.19	\$ 0.10	\$ (0)
<b>Total CILT</b>	<b>\$ 17</b>	<b>2.43%</b>	<b>\$ 16</b>	<b>2.23%</b>	<b>\$ (1)</b>	<b>-78.07%</b>	<b>-7.77%</b>	<b>-0.19%</b>	<b>\$ 75.36</b>	<b>\$ 50.01</b>	<b>\$ (25)</b>
<b>Subsidies</b>											
Residential	\$ 16	2.30%	\$ 14	2.02%	\$ (2)	-115.85%	-12.16%	-0.28%	\$ 73.74	\$ 52.86	\$ (21)
Commercial	\$ 20	2.86%	\$ 16	2.23%	\$ (4)	-22.04%	-22.04%	-0.64%	\$ 84.99	\$ 54.14	\$ (31)
Industrial	\$ 5	0.75%	\$ 5	0.65%	\$ (1)	-40.45%	-13.01%	-0.10%	\$ 23.12	\$ 15.00	\$ (8)
Public Lighting	\$ 1	0.13%	\$ 1	0.09%	\$ (0)	-14.52%	-27.46%	-0.04%	\$ 3.69	\$ 2.24	\$ (1)
Agricultural	\$ 0	0.01%	\$ 0	0.01%	\$ (0)	-0.97%	-22.15%	0.00%	\$ 0.30	\$ 0.18	\$ (0)
Others	\$ 0	0.02%	\$ 0	0.01%	\$ (0)	-1.86%	-29.87%	0.00%	\$ 0.48	\$ 0.24	\$ (0)
<b>Total Subsidies</b>	<b>\$ 43</b>	<b>6.07%</b>	<b>\$ 36</b>	<b>5.01%</b>	<b>\$ (7)</b>	<b>-434.65%</b>	<b>-17.31%</b>	<b>-1.06%</b>	<b>\$ 186.31</b>	<b>\$ 124.67</b>	<b>\$ (62)</b>
<b>Provisional Rate</b>											
Residential	\$ -	0.00%	\$ 0		\$ 0	0.48%	0.00%		\$ -	\$ 0.01	\$ 0
Commercial	\$ -	0.00%	\$ (0)		\$ (0)	-0.69%	0.00%		\$ 0.00	\$ 0.05	\$ 0
Industrial	\$ -	0.00%	\$ (0)		\$ (0)	-0.01%	0.00%		\$ 0.00	\$ (0.00)	\$ (0)
Public Lighting	\$ -	0.00%	\$ (0)		\$ (0)	-0.58%	0.00%		\$ 0.00	\$ (0.01)	\$ (0)
Agricultural	\$ -	0.00%	\$ 0		\$ 0	0.01%	0.00%		\$ 0.00	\$ 0.00	\$ 0
Others	\$ -	0.00%	\$ -		\$ -	0.00%	0.00%		\$ 0.00	\$ 0.00	\$ -
<b>Total Provisional Rate</b>	<b>\$ -</b>	<b>0.00%</b>	<b>\$ (0)</b>		<b>\$ (0)</b>	<b>-0.78%</b>	<b>0.00%</b>		<b>\$ -</b>	<b>\$ 0.06</b>	<b>\$ 0</b>
<b>True Up</b>											
Residential	\$ -	0.00%	\$ (0)		\$ (0)	-2.69%	0.00%		\$ -	\$ 3.40	\$ 3
Commercial	\$ -	0.00%	\$ 0		\$ 0	2.09%	0.00%		\$ 0.00	\$ 3.46	\$ 3
Industrial	\$ -	0.00%	\$ (0)		\$ (0)	0.00%	0.00%		\$ 0.00	\$ 0.94	\$ 1
Public Lighting	\$ -	0.00%	\$ 0		\$ 0	0.24%	0.00%		\$ 0.00	\$ 0.07	\$ 0
Agricultural	\$ -	0.00%	\$ 0		\$ 0	0.03%	0.00%		\$ 0.00	\$ 0.01	\$ 0
Others	\$ -	0.00%	\$ -		\$ -	0.00%	0.00%		\$ 0.00	\$ 0.03	\$ 0
<b>Total True Up</b>	<b>\$ -</b>	<b>0.00%</b>	<b>\$ (0)</b>		<b>\$ (0)</b>	<b>-0.33%</b>	<b>0.00%</b>		<b>\$ -</b>	<b>\$ 7.92</b>	<b>\$ 8</b>
<b>Total Revenue</b>											
Residential	\$ 256	35.98%	\$ 277	38.74%	\$ 20	1178.67%	7.92%	2.76%	\$ 1,126.21	\$ 938.91	\$ (187)
Commercial	\$ 346	48.54%	\$ 327	45.85%	\$ (18)	-1064.41%	-5.30%	-2.68%	\$ 1,460.89	\$ 1,042.48	\$ (418)
Industrial	\$ 81	11.42%	\$ 86	12.02%	\$ 4	260.26%	5.51%	0.60%	\$ 349.50	\$ 256.83	\$ (93)
Public Lighting	\$ 26	3.63%	\$ 22	3.02%	\$ (4)	-253.02%	-16.83%	-0.62%	\$ 99.55	\$ 67.94	\$ (32)
Agricultural	\$ 1	0.19%	\$ 1	0.18%	\$ (0)	-2.12%	-2.74%	-0.01%	\$ 5.24	\$ 3.73	\$ (2)
Other	\$ 2	0.23%	\$ 1	0.19%	\$ (0)	-19.37%	-20.00%	-0.05%	\$ 7.19	\$ 4.10	\$ (3)
<b>Total Gross Revenue</b>	<b>\$ 712</b>	<b>100.00%</b>	<b>\$ 714</b>	<b>100.00%</b>	<b>\$ 2</b>	<b>100.00%</b>	<b>0.24%</b>	<b>0.00%</b>	<b>\$ 3,048.58</b>	<b>\$ 2,313.99</b>	<b>\$ (735)</b>
Other Income	\$ 7	1.02%	\$ 8	1.15%	\$ 1	56.86%	13.51%	0.13%	\$ 28.97	\$ 26.99	\$ (2)
<b>Total Unconsolidated Revenue</b>	<b>\$ 719</b>	<b>101.02%</b>	<b>\$ 722</b>	<b>101.15%</b>	<b>\$ 3</b>	<b>156.86%</b>	<b>0.38%</b>	<b>0.13%</b>	<b>\$ 3,077.54</b>	<b>\$ 2,340.98</b>	<b>\$ (737)</b>
Bad Debt Expense	\$ (17)	-2.40%	\$ (18)	-2.46%	\$ (0)	-27.53%	2.77%	-0.06%	\$ (68.41)	\$ (52.16)	\$ 16
CILT & Subsidies	\$ (65)	-9.19%	\$ (52)	-7.31%	\$ 13	767.90%	-20.20%	1.87%	\$ (261.67)	\$ (183.30)	\$ 78
<b>Total Consolidated Revenue</b>	<b>\$ 637</b>	<b>89.43%</b>	<b>\$ 652</b>	<b>91.38%</b>	<b>\$ 15</b>	<b>897.22%</b>	<b>2.42%</b>	<b>1.95%</b>	<b>\$ 2,747.46</b>	<b>\$ 2,105.52</b>	<b>\$ (642)</b>

## Budget to Actuals Revenue FY2021

(\$ million)

Revenues	Q3								Budget Totals FY2021	Actual Totals YTD	YTD Variance
	Budget YTD Q3	Vertical %	Actual YTD Q3	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance Q3 (%)	Budget Vertical Variance Q3 (%)			
<b>Sales (kWh)</b>											
Residential	4,690		5,199		509		11%		6,249	5,199	(1,050)
Commercial	5,401		5,322		(79)		-1%		7,203	5,322	(1,880)
Industrial	1,455		1,452		(4)		0%		1,959	1,452	(508)
Public Lighting	230		214		(17)		-7%		313	214	(99)
Agricultural	19		18		(1)		-3%		25	18	(7)
Others	30		24		(6)		-20%		40	24	(16)
<b>Total Sales</b>	<b>11,826</b>		<b>12,229</b>		<b>403</b>		<b>3%</b>		<b>15,789</b>	<b>12,229</b>	<b>(3,560)</b>
<b>Basic Revenue</b>											
Residential	282	12.34%	324	14.02%	\$ 42	148.56%	15.01%	1.68%	\$ 375.60	\$ 324.33	\$ (51)
Commercial	447	19.54%	406	17.54%	\$ (41)	-142.82%	-9.11%	-2.00%	595.36	405.85	\$ (190)
Industrial	80	3.49%	80	3.47%	\$ 1	1.96%	0.70%	-0.02%	107.05	80.35	\$ (27)
Public Lighting	45	1.99%	42	1.83%	\$ (3)	-10.42%	-6.54%	-0.15%	60.67	42.40	\$ (18)
Agricultural	2	0.07%	2	0.07%	\$ (0)	-0.18%	-3.22%	0.00%	2.19	1.57	\$ (1)
Others	2	0.08%	1	0.05%	\$ (1)	-1.79%	-29.11%	-0.02%	2.35	1.24	\$ (1)
<b>Total Basic Revenue</b>	<b>857</b>	<b>37.50%</b>	<b>856</b>	<b>36.98%</b>	<b>\$ (1)</b>	<b>-4.70%</b>	<b>-0.16%</b>	<b>-0.52%</b>	<b>\$ 1,143.21</b>	<b>\$ 855.76</b>	<b>\$ (287)</b>
<b>Fuel Adjustment</b>											
Residential	245	10.72%	328	14.16%	\$ 83	289.87%	33.69%	3.44%	\$ 328.76	\$ 327.65	\$ (1)
Commercial	282	12.34%	347	15.02%	\$ 65	229.49%	23.18%	2.67%	378.51	347.46	\$ (31)
Industrial	83	3.62%	97	4.18%	\$ 14	48.43%	16.65%	0.55%	109.91	96.64	\$ (13)
Public Lighting	13	0.58%	14	0.59%	\$ 0	1.31%	2.81%	0.01%	17.71	13.65	\$ (4)
Agricultural	1	0.04%	1	0.05%	\$ 0	0.72%	20.82%	0.01%	1.33	1.19	\$ (0)
Others	2	0.07%	2	0.07%	\$ (0)	-0.17%	-3.01%	0.00%	2.12	1.53	\$ (1)
<b>Total Fuel Adjustment</b>	<b>626</b>	<b>27.38%</b>	<b>788</b>	<b>34.06%</b>	<b>\$ 162</b>	<b>569.65%</b>	<b>25.93%</b>	<b>6.68%</b>	<b>\$ 838.33</b>	<b>\$ 788.11</b>	<b>\$ (50)</b>
<b>Purchased Power</b>											
Residential	240	10.50%	209	9.04%	\$ (31)	-107.92%	-12.81%	-1.46%	\$ 318.28	\$ 209.27	\$ (109)
Commercial	277	12.14%	210	9.07%	\$ (67)	-236.87%	-24.32%	-3.07%	367.65	209.98	\$ (158)
Industrial	75	3.27%	58	2.50%	\$ (17)	-59.26%	-22.58%	-0.77%	100.08	57.88	\$ (42)
Public Lighting	12	0.52%	9	0.37%	\$ (3)	-11.24%	-27.04%	-0.14%	15.99	8.64	\$ (7)
Agricultural	1	0.04%	1	0.03%	\$ (0)	-0.95%	-27.95%	-0.01%	1.30	0.70	\$ (1)
Others	2	0.07%	1	0.04%	\$ (1)	-2.04%	-37.64%	-0.03%	2.06	0.96	\$ (1)
<b>Total Purchased Power</b>	<b>607</b>	<b>26.54%</b>	<b>487</b>	<b>21.07%</b>	<b>\$ (119)</b>	<b>-418.30%</b>	<b>-19.64%</b>	<b>-5.48%</b>	<b>\$ 805.36</b>	<b>\$ 487.45</b>	<b>\$ (318)</b>
<b>CILT</b>											
Residential	22	0.98%	21	0.92%	\$ (1)	-3.69%	-4.70%	-0.06%	\$ 29.83	\$ 21.34	\$ (8)
Commercial	26	1.13%	22	0.93%	\$ (4)	-14.86%	-16.42%	-0.20%	34.38	21.55	\$ (13)
Industrial	7	0.30%	6	0.26%	\$ (1)	-3.28%	-13.44%	-0.04%	9.35	6.01	\$ (3)
Public Lighting	1	0.05%	1	0.04%	\$ (0)	-0.54%	-13.93%	-0.01%	1.49	0.95	\$ (1)
Agricultural	0	0.00%	0	0.00%	\$ (0)	-0.06%	-19.48%	0.00%	0.12	0.07	\$ (0)
Others	0	0.01%	0	0.00%	\$ (0)	-0.17%	-33.10%	0.00%	0.19	0.10	\$ (0)
<b>Total CILT</b>	<b>56</b>	<b>2.47%</b>	<b>50</b>	<b>2.16%</b>	<b>\$ (6)</b>	<b>-22.59%</b>	<b>-11.40%</b>	<b>-0.31%</b>	<b>\$ 75.36</b>	<b>\$ 50.01</b>	<b>\$ (25)</b>
<b>Subsidies</b>											
Residential	55	2.42%	53	2.28%	\$ (2)	-8.71%	-4.48%	-0.14%	\$ 73.74	\$ 52.86	\$ (21)
Commercial	64	2.79%	54	2.34%	\$ (10)	-33.56%	-15.01%	-0.45%	84.99	54.14	\$ (31)
Industrial	17	0.75%	15	0.65%	\$ (2)	-7.64%	-12.68%	-0.10%	23.12	15.00	\$ (8)
Public Lighting	3	0.12%	2	0.10%	\$ (0)	-1.69%	-17.69%	-0.02%	3.69	2.24	\$ (1)
Agricultural	0	0.01%	0	0.01%	\$ (0)	-0.14%	-17.92%	0.00%	0.30	0.18	\$ (0)
Others	0	0.02%	0	0.01%	\$ (0)	-0.39%	-31.49%	-0.01%	0.48	0.24	\$ (0)
<b>Total Subsidies</b>	<b>140</b>	<b>6.10%</b>	<b>125</b>	<b>5.39%</b>	<b>\$ (15)</b>	<b>-52.14%</b>	<b>-10.65%</b>	<b>-0.72%</b>	<b>\$ 186.31</b>	<b>\$ 124.67</b>	<b>\$ (62)</b>
<b>Provisional Rate</b>											
Residential	-	0.00%	0	0.00%	\$ 0	0.04%	0.00%	0.00%	\$ -	\$ 0.01	\$ 0
Commercial	-	0.00%	0	0.00%	\$ 0	0.18%	0.00%	0.00%	0.00	0.05	\$ 0
Industrial	-	0.00%	(0)	0.00%	\$ (0)	0.00%	0.00%	0.00%	0.00	(0.00)	\$ (0)
Public Lighting	-	0.00%	(0)	0.00%	\$ (0)	-0.03%	0.00%	0.00%	0.00	(0.01)	\$ (0)
Agricultural	-	0.00%	0	0.00%	\$ 0	0.00%	0.00%	0.00%	0.00	0.00	\$ 0
Others	-	0.00%	-	0.00%	\$ -	0.00%	0.00%	0.00%	0.00	0.00	\$ -
<b>Total Provisional Rate</b>	<b>-</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>\$ 0</b>	<b>0.19%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>\$ -</b>	<b>\$ 0.06</b>	<b>\$ 0</b>
<b>True Up</b>											
Residential	-	0.00%	3	0.15%	\$ 3	11.95%	0.00%	0.15%	\$ -	\$ 3.40	\$ 3
Commercial	-	0.00%	3	0.15%	\$ 3	12.16%	0.00%	0.15%	0.00	3.46	\$ 3
Industrial	-	0.00%	1	0.04%	\$ 1	3.31%	0.00%	0.04%	0.00	0.94	\$ 1
Public Lighting	-	0.00%	0	0.00%	\$ 0	0.25%	0.00%	0.00%	0.00	0.07	\$ 0
Agricultural	-	0.00%	0	0.00%	\$ 0	0.05%	0.00%	0.00%	0.00	0.01	\$ 0
Others	-	0.00%	0	0.00%	\$ 0	0.09%	0.00%	0.00%	0.00	0.03	\$ 0
<b>Total True Up</b>	<b>-</b>	<b>0.00%</b>	<b>8</b>	<b>0.34%</b>	<b>\$ 8</b>	<b>27.81%</b>	<b>0.00%</b>	<b>0.34%</b>	<b>\$ -</b>	<b>\$ 7.92</b>	<b>\$ 8</b>
<b>Total Revenue</b>											
Residential	845	36.96%	939	40.58%	\$ 94	330.23%	11.14%	3.61%	\$ 1,126.21	\$ 938.91	\$ (187)
Commercial	1,096	47.94%	1,042	45.05%	\$ (53)	-186.37%	-4.85%	-2.88%	1460.89	1042.48	\$ (418)
Industrial	262	11.44%	257	11.10%	\$ (5)	-16.48%	-1.80%	-0.34%	349.50	256.83	\$ (93)
Public Lighting	74	3.25%	68	2.94%	\$ (6)	-22.33%	-8.56%	-0.31%	99.55	67.94	\$ (32)
Agricultural	4	0.17%	4	0.16%	\$ (0)	-0.57%	-4.19%	-0.01%	5.24	3.73	\$ (2)
Other	5	0.24%	4	0.18%	\$ (1)	-4.47%	-23.69%	-0.06%	7.19	4.10	\$ (3)
<b>Total Gross Revenue</b>	<b>\$ 2,286</b>	<b>100.00%</b>	<b>\$ 2,314</b>	<b>100.00%</b>	<b>\$ 28</b>	<b>100.00%</b>	<b>1.25%</b>	<b>0.00%</b>	<b>\$ 3,048.58</b>	<b>\$ 2,313.99</b>	<b>\$ (735)</b>
Other Income	22	0.95%	27	1.17%	\$ 5	18.48%	24.24%	0.22%	\$ 28.97	\$ 26.99	\$ (2)
<b>Total Unconsolidated Revenue</b>	<b>\$ 2,307</b>	<b>100.95%</b>	<b>\$ 2,341</b>	<b>101.17%</b>	<b>\$ 34</b>	<b>118.48%</b>	<b>1.46%</b>	<b>0.22%</b>	<b>\$ 3,077.54</b>	<b>\$ 2,340.98</b>	<b>\$ (737)</b>
Bad Debt Expense	(51)	-2.24%	(52)	-2.25%	\$ (1)	-2.99%	1.66%	-0.01%	\$ (68.41)	\$ (52.16)	\$ 16
CILT & Subsidies	(196)	-8.59%	(183)	-7.92%	\$ 13	45.46%	-6.60%	0.67%	(261.67)	(183.30)	\$ 78
RSA Settlement Charge	-	0.00%	-	0.00%	\$ -	0.00%	0.00%	0.00%	0.00	0.00	\$ -
<b>Total Consolidated Revenue</b>	<b>\$ 2,060</b>	<b>90.12%</b>	<b>\$ 2,106</b>	<b>90.99%</b>	<b>\$ 46</b>	<b>160.95%</b>	<b>2.23%</b>	<b>0.87%</b>	<b>\$ 2,747.46</b>	<b>\$ 2,105.52</b>	<b>\$ (642)</b>

## Budget to Actuals Expenses FY2021

(\$ million)

Expenses	Q3										Total Budget FY2021	YTD Spend FY2021	YTD Surplus/ Deficit	Horizontal Variance	
	Budget Q3	Vertical %	Actual Q3	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance Q3 (%)	Budget Vertical Variance Q3 (%)							
<b>Fuel and Purchased Power</b>															
Fuel	\$ 188	27.38%	\$ 257	35.43%	\$ (69)	173.77%	-36.92%	8%	\$ 835	\$ 893	\$ (58)	-7%			
Purchased Power - Conventional Power	\$ 176	25.74%	\$ 176	24.34%	\$ (0)	0.25%	-0.06%	-1%	\$ 714	\$ 516	\$ 198	28%			
Purchased Power - Renewable Power	\$ 22	3.24%	\$ 20	2.79%	\$ 2	-4.87%	8.75%	0%	\$ 87	\$ 57	\$ 29	34%			
<b>Total Fuel and Purchased Power</b>	<b>\$ 386</b>	<b>56.37%</b>	<b>\$ 454</b>	<b>62.57%</b>	<b>\$ (67)</b>	<b>169.15%</b>	<b>-17.46%</b>	<b>6%</b>	<b>\$ 1,635</b>	<b>\$ 1,466</b>	<b>\$ 170</b>	<b>10%</b>			
<b>Pensions and Benefits</b>															
Salaries & Wages	\$ 49	7.13%	\$ 48	6.59%	\$ 1	-2.57%	2.10%	-1%	\$ 212	\$ 146	\$ 66	31%			
Pension & Benefits (excl. Ch Bonus & MB)	\$ 21	3.00%	\$ 27	3.70%	\$ (6)	15.68%	-30.44%	1%	\$ 89	\$ 81	\$ 8	8%			
Christmas Bonus	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%		0%	\$ 3	\$ 3	\$ 0	4%			
Medical Benefits	\$ 8	1.10%	\$ -	0.00%	\$ 8	-18.83%	100.00%	-1%	\$ 33	\$ -	\$ 33	100%			
Overtime Pay	\$ 12	1.78%	\$ 11	1.51%	\$ 1	-3.14%	10.22%	0%	\$ 53	\$ 36	\$ 17	32%			
Overtime Benefits	\$ 1	0.21%	\$ 1	0.16%	\$ 0	-0.85%	23.13%	0%	\$ 6	\$ 4	\$ 2	37%			
<b>Total Labor Operating Expense</b>	<b>\$ 91</b>	<b>13.22%</b>	<b>\$ 87</b>	<b>11.96%</b>	<b>\$ 4</b>	<b>-9.71%</b>	<b>4.27%</b>	<b>-1%</b>	<b>\$ 396</b>	<b>\$ 270</b>	<b>\$ 126</b>	<b>32%</b>			
<b>Non-Labor/Other Operating Expense</b>															
Materials & Supplies	\$ 8	1.15%	\$ 9	1.26%	\$ (1)	3.18%	-16.09%	0%	\$ 31	\$ 27	\$ 5	14%			
Transportation, Per Diem, and Mileage	\$ 8	1.18%	\$ 10	1.36%	\$ (2)	4.34%	-21.37%	0%	\$ 32	\$ 28	\$ 5	15%			
Property & Casualty Insurance	\$ 14	2.08%	\$ 14	1.91%	\$ 0	-0.98%	2.75%	0%	\$ 57	\$ 44	\$ 13	23%			
Retiree Medical Benefits	\$ 3	0.40%	\$ 4	0.57%	\$ (1)	3.41%	-49.41%	0%	\$ 11	\$ 14	\$ (3)	-26%			
Security	\$ 6	0.85%	\$ 6	0.83%	\$ (0)	0.56%	-3.81%	0%	\$ 23	\$ 15	\$ 8	34%			
IT Service Agreements	\$ 8	1.19%	\$ 8	1.10%	\$ 0	-0.49%	2.41%	0%	\$ 33	\$ 20	\$ 13	39%			
Banking Services	\$ 4	0.54%	\$ 4	0.61%	\$ (1)	1.72%	-18.40%	0%	\$ 15	\$ 12	\$ 3	22%			
Utilities & Rents	\$ 4	0.59%	\$ 4	0.53%	\$ 0	-0.58%	5.74%	0%	\$ 16	\$ 12	\$ 4	26%			
Legal Services	\$ 1	0.22%	\$ 0	0.02%	\$ 1	-3.34%	89.14%	0%	\$ 6	\$ 1	\$ 5	83%			
Communications Expenses	\$ 1	0.18%	\$ 1	0.17%	\$ 0	0.00%	0.00%	0%	\$ 5	\$ 5	\$ 0	9%			
Professional & Technical Outsourced Services	\$ 17	2.45%	\$ 21	2.92%	\$ (4)	11.09%	-26.35%	0%	\$ 67	\$ 48	\$ 19	28%			
Vegetation Management	\$ 18	2.57%	\$ 12	1.69%	\$ 6	3.33%	100.00%	0%	\$ 71	\$ 26	\$ 44	63%			
Regulation and Environmental Inspection	\$ 3	0.48%	\$ 1	0.18%	\$ 2	-4.97%	60.05%	0%	\$ 13	\$ 3	\$ 11	80%			
Other Miscellaneous Expenses	\$ 7	1.00%	\$ 4	0.60%	\$ 3	-6.32%	36.60%	0%	\$ 28	\$ 17	\$ 11	39%			
PREPA Restructuring & Title III	\$ 15	2.22%	\$ 5	0.71%	\$ 10	-25.31%	66.22%	-2%	\$ 61	\$ 38	\$ 23	38%			
FOMB Advisor Costs allocated to PREPA	\$ 8	1.16%	\$ (10)	-1.42%	\$ 18	-45.71%	229.21%	-3%	\$ 32	\$ 19	\$ 13	41%			
P3 Authority Transaction Costs	\$ 2	0.35%	\$ 4	0.55%	\$ (2)	3.97%	-66.67%	0%	\$ 10	\$ 6	\$ 4	42%			
T&D Operator Costs	\$ 34	4.93%	\$ 49	6.75%	\$ (15)	38.07%	-44.97%	2%	\$ 135	\$ 93	\$ 42	31%			
Other Expenses	\$ (7)	-1.00%	\$ (12)	-1.67%	\$ 5	-13.24%	-77.32%	-1%	\$ (27)	\$ (38)	\$ 10	-38%			
<b>Total Non-Labor/Other Operating Expense</b>	<b>\$ 155</b>	<b>22.56%</b>	<b>\$ 135</b>	<b>18.68%</b>	<b>\$ 19</b>	<b>-48.04%</b>	<b>12.39%</b>	<b>-4%</b>	<b>\$ 618</b>	<b>\$ 388</b>	<b>\$ 230</b>	<b>37%</b>			
<b>Maintenance Projects</b>															
Transmission and Distribution	\$ 21	3.03%	\$ 24	3.31%	\$ (3)	8.00%	-15.35%	0%	\$ 83	\$ 66	\$ 18	21%			
Generation	\$ 25	3.59%	\$ 18	2.52%	\$ 6	-15.83%	25.63%	-1%	\$ 98	\$ 57	\$ 41	42%			
Executive (General & Admin)	\$ 4	0.55%	\$ 1	0.08%	\$ 3	-8.00%	84.63%	0%	\$ 15	\$ 2	\$ 13	84%			
Customer Service	\$ 4	0.63%	\$ 6	0.84%	\$ (2)	4.41%	-40.52%	0%	\$ 17	\$ 13	\$ 4	23%			
Planning and Environmental Protection	\$ 0	0.05%	\$ 0	0.05%	\$ (0)	0.02%	-2.42%	0%	\$ 1	\$ 0	\$ 1	68%			
<b>Total Maintenance Projects</b>	<b>\$ 54</b>	<b>7.86%</b>	<b>\$ 49</b>	<b>6.80%</b>	<b>\$ 5</b>	<b>-11.40%</b>	<b>8.44%</b>	<b>-1%</b>	<b>\$ 215</b>	<b>\$ 139</b>	<b>\$ 77</b>	<b>36%</b>			
Federal Funding Cost Share Allocation	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%		0%	\$ -	\$ -	\$ -	0%			
<b>Total Expenses</b>	<b>\$ 685</b>	<b>100.00%</b>	<b>\$ 725</b>	<b>100.00%</b>	<b>\$ (40)</b>	<b>100.00%</b>	<b>-5.82%</b>	<b>0%</b>	<b>\$ 2,865</b>	<b>\$ 2,263</b>	<b>\$ 602</b>	<b>21%</b>			

## Budget to Actuals Expenses FY2021

(\$ million)

Expenses	Q3								Total Budget FY2021	YTD Spend FY2021	YTD Surplus/Deficit	Horizontal Variance
	Budget YTD Q3	Vertical %	Actual YTD Q3	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance	Budget Vertical Variance				
<b>Fuel and Purchased Power</b>												
Fuel	\$ 621	29.05%	\$ 893	39.44%	\$ (271)	218.63%	-43.68%	10%	\$ 835	\$ 893	\$ (58)	-7%
Purchased Power - Conventional Power	\$ 537	25.08%	\$ 516	22.79%	\$ 21	-16.78%	3.88%	-2%	\$ 714	\$ 516	\$ 198	28%
Purchased Power - Renewable Power	\$ 66	3.08%	\$ 57	2.54%	\$ 8	-6.78%	12.78%	-1%	\$ 87	\$ 57	\$ 29	34%
<b>Total Fuel and Purchased Power</b>	<b>\$ 1,224</b>	<b>57.21%</b>	<b>\$ 1,466</b>	<b>64.77%</b>	<b>\$ (242)</b>	<b>195.08%</b>	<b>-19.79%</b>	<b>8%</b>	<b>\$ 1,635</b>	<b>\$ 1,466</b>	<b>\$ 170</b>	<b>10%</b>
<b>Pensions and Benefits</b>												
Salaries & Wages	\$ 155	7.23%	\$ 146	6.43%	\$ 9	-7.30%	5.86%	-1%	\$ 212	\$ 146	\$ 66	31%
Pension & Benefits (excl. Ch Bonus & MB)	\$ 65	3.04%	\$ 81	3.60%	\$ (16)	13.22%	-25.22%	1%	\$ 89	\$ 81	\$ 8	8%
Christmas Bonus	\$ 3	0.15%	\$ 3	0.14%	\$ 0	-0.11%	4.22%	0%	\$ 3	\$ 3	\$ 0	4%
Medical Benefits	\$ 24	1.11%	\$ -	0.00%	\$ 24	-19.15%	100.00%	-1%	\$ 33	\$ -	\$ 33	100%
Overtime Pay	\$ 39	1.81%	\$ 36	1.59%	\$ 3	-2.22%	7.13%	0%	\$ 53	\$ 36	\$ 17	32%
Overtime Benefits	\$ 5	0.22%	\$ 4	0.18%	\$ 1	-0.54%	14.33%	0%	\$ 6	\$ 4	\$ 2	37%
<b>Total Labor Operating Expense</b>	<b>\$ 290</b>	<b>13.57%</b>	<b>\$ 270</b>	<b>11.94%</b>	<b>\$ 20</b>	<b>-16.11%</b>	<b>6.89%</b>	<b>-2%</b>	<b>\$ 396</b>	<b>\$ 270</b>	<b>\$ 126</b>	<b>32%</b>
<b>Non-Labor/Other Operating Expense</b>												
Materials & Supplies	\$ 24	1.10%	\$ 27	1.19%	\$ (3)	2.67%	-14.02%	0%	\$ 31	\$ 27	\$ 5	14%
Transportation, Per Diem, and Mileage	\$ 24	1.14%	\$ 28	1.22%	\$ (3)	2.66%	-13.61%	0%	\$ 32	\$ 28	\$ 5	15%
Property & Casualty Insurance	\$ 43	2.00%	\$ 44	1.94%	\$ (1)	0.95%	-2.75%	0%	\$ 57	\$ 44	\$ 13	23%
Retiree Medical Benefits	\$ 8	0.39%	\$ 14	0.61%	\$ (6)	4.51%	-67.81%	0%	\$ 11	\$ 14	\$ (3)	-26%
Security	\$ 17	0.82%	\$ 15	0.68%	\$ 2	-1.74%	12.34%	0%	\$ 23	\$ 15	\$ 8	34%
IT Service Agreements	\$ 25	1.15%	\$ 20	0.88%	\$ 5	-3.76%	19.02%	0%	\$ 33	\$ 20	\$ 13	39%
Banking Services	\$ 11	0.52%	\$ 12	0.51%	\$ (0)	0.34%	-3.82%	0%	\$ 15	\$ 12	\$ 3	22%
Utilities & Rents	\$ 12	0.57%	\$ 12	0.53%	\$ 0	-0.13%	1.36%	0%	\$ 16	\$ 12	\$ 4	26%
Legal Services	\$ 4	0.21%	\$ 1	0.04%	\$ 3	-2.82%	77.93%	0%	\$ 6	\$ 1	\$ 5	83%
Communications Expenses	\$ 4	0.18%	\$ 5	0.20%	\$ (1)	0.64%	-21.17%	0%	\$ 5	\$ 5	\$ 0	9%
Professional & Technical Outsourced Services	\$ 50	2.35%	\$ 48	2.14%	\$ 2	-1.57%	3.87%	0%	\$ 67	\$ 48	\$ 19	28%
Vegetation Management	\$ 53	2.47%	\$ 26	1.16%	\$ 27	-21.50%	50.47%	-1%	\$ 71	\$ 26	\$ 44	63%
Regulation and Environmental Inspection	\$ 10	0.46%	\$ 3	0.12%	\$ 7	-5.85%	73.29%	0%	\$ 13	\$ 3	\$ 11	80%
Other Miscellaneous Expenses	\$ 21	0.97%	\$ 17	0.74%	\$ 4	-3.11%	18.72%	0%	\$ 28	\$ 17	\$ 11	39%
PREPA Restructuring & Title III	\$ 46	2.14%	\$ 38	1.67%	\$ 8	-6.36%	17.27%	0%	\$ 61	\$ 38	\$ 23	38%
FOMB Advisor Costs allocated to PREPA	\$ 24	1.12%	\$ 19	0.82%	\$ 5	-4.18%	21.73%	0%	\$ 32	\$ 19	\$ 13	41%
P3 Authority Transaction Costs	\$ 7	0.33%	\$ 6	0.24%	\$ 2	-1.28%	22.22%	0%	\$ 10	\$ 6	\$ 4	42%
T&D Operator Costs	\$ 101	4.73%	\$ 93	4.13%	\$ 8	-6.36%	7.80%	-1%	\$ 135	\$ 93	\$ 42	31%
Other Expenses	\$ (20)	-0.96%	\$ (38)	-1.66%	\$ 17	-13.81%	-83.69%	-1%	\$ (27)	\$ (38)	\$ 10	-38%
<b>Total Non-Labor/Other Operating Expense</b>	<b>\$ 464</b>	<b>21.68%</b>	<b>\$ 388</b>	<b>17.16%</b>	<b>\$ 75</b>	<b>-60.67%</b>	<b>16.24%</b>	<b>-5%</b>	<b>\$ 618</b>	<b>\$ 388</b>	<b>\$ 230</b>	<b>37%</b>
<b>Maintenance Projects</b>												
Generation	\$ 74	3.45%	\$ 57	2.52%	\$ 17	-13.57%	22.80%	-1%	\$ 98	\$ 57	\$ 41	42%
Transmission and Distribution	\$ 62	2.91%	\$ 66	2.89%	\$ (3)	2.56%	-5.10%	0%	\$ 83	\$ 66	\$ 18	21%
Executive (General & Admin)	\$ 11	0.53%	\$ 2	0.11%	\$ 9	-7.11%	78.06%	0%	\$ 15	\$ 2	\$ 13	84%
Customer Service	\$ 13	0.61%	\$ 13	0.59%	\$ (0)	0.26%	-2.53%	0%	\$ 17	\$ 13	\$ 4	23%
Planning and Environmental Protection	\$ 1	0.05%	\$ 0	0.02%	\$ 1	-0.45%	57.16%	0%	\$ 1	\$ 0	\$ 1	68%
<b>Total Maintenance Projects</b>	<b>\$ 161</b>	<b>7.55%</b>	<b>\$ 139</b>	<b>6.13%</b>	<b>\$ 23</b>	<b>-18.30%</b>	<b>14.07%</b>	<b>-1%</b>	<b>\$ 215</b>	<b>\$ 139</b>	<b>\$ 77</b>	<b>36%</b>
Federal Funding Cost Share Allocation	\$ -	0.00%	\$ -	0.00%	\$ -	0.00%		0%	\$ -	\$ -	\$ -	0%
<b>Total Expenses</b>	<b>\$ 2,139</b>	<b>100.00%</b>	<b>\$ 2,263</b>	<b>100.00%</b>	<b>\$ (124)</b>	<b>100.00%</b>	<b>-5.80%</b>	<b>0%</b>	<b>\$ 2,865</b>	<b>\$ 2,263</b>	<b>\$ 602</b>	<b>21%</b>

As required by the June 2020 Certified Fiscal Plan, please include explanation for material variances (greater than 10% and/or \$30 million). Other relevant detail, notes, or explanations can also be included in additional tabs of this file. Details for each variance to be included in additional tabs of this file.

**Variance #1**  
**FOMB Category: Fuel and Purchased Power**  
**Account: Fuel**

Expenses	Budget YTD	Vertical %	Actual YTD	Vertical %	Variance (\$)	Vertical (%)	Budget Horizontal Variance YTD (%)	Budget Vertical Variance YTD (%)
Fuel	\$ 621	29.05%	\$ 893	39.44%	\$ (271)	218.63%	-43.68%	10%

**Variance Explanation**  
 The fuel variance of \$271 M or 44% overbudget was driven by a negative variance in diesel fuel of \$166 M, natural gas of \$93 M, and in bunker C fuel of \$12 M caused by a shift in PREPA's fuel float and PPOA's GWh generation dispatch.

**Root Cause**  
 The main drivers of the budget variance in Fuel Cost are due to differences in Purchased Power availability and fuel pricing assumptions used for the FY2021 certified budget dispatch projection. The PREPA fleet GWh production increased to offset lower generation from conventional Purchased Power, which was 6% lower than projected due to revised planned and forced outages at AES and EcoEléctrica during the first half of FY2021. The deficit in purchased power production was offset by lower efficiency and higher cost diesel units that were dispatched at 6 times over the projection. Furthermore, although there was lower GWh production Year-to-Date at Bunker C fuel units, the cost per barrel (\$ / BBL) was higher than projected by 20%, which caused a negative variance in Bunker-C fuel costs. Natural gas generation also contributed to the variances due to delays in bringing Costa Sur 5 and 6 to full capacity, wherein ongoing issues at these plants have resulted in capacity limitations and shut-downs to complete incremental necessary maintenance. The FY2021 budget dispatch projection also did not contemplate the implementation of the revised fuel cost recovery structure in which all natural gas purchased from Naturgy to fuel both EcoEléctrica and Costa Sur power plants would be recognized in Fuel Costs and recovered through the fuel cost adjustment factor starting in October 2020 (previously only fuel costs for Costa Sur were recognized in this line item).

**Corrective Action**  
 PREPA is actively working to repair units and optimize dispatch, and is currently holding meetings with LUMA to discuss the current demand projection and with the Generation directorate to proactively identify units at risk for additional forced outages and address accordingly. Fuel cost remains a very volatile cost item that is subject to market forces. Revised market pricing has been incorporated into PREPA's latest generation dispatch projections for the FY2022 budget.