



**UPR**  
Universidad de Puerto Rico  
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# University of Puerto Rico (UPR)

LIQUIDITY REPORT FOR THE MONTH OF NOVEMBER 2020

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## GLOSSARY

<b>AAFAF</b>	Puerto Rico Fiscal Agency and Financial Advisory Authority.
<b>A/P</b>	Accounts payable.
<b>A/R</b>	Accounts receivable.
<b>CapEx</b>	Capital expenditures.
<b>Component Unit (CU)</b>	Public corporation of the Commonwealth of Puerto Rico.
<b>Contracted Professor</b>	Contracted professors where contracts will not exceed four (4) years
<b>Disaster-Related Disbursements</b>	Expenditures related to the damages caused from hurricanes and other disasters.
<b>Disaster-Related Receipts</b>	Federal emergency funds, insurance related to hurricanes and other disasters.
<b>DPO (Intergovernmental)</b>	Days Payable Outstanding [Intergovernmental Payables divided by trailing 12 months PayGo Charges plus Facilities/Rent Payments multiplied by 365].
<b>DPO (Third Party)</b>	Days Payable Outstanding [Third Party Payables divided by trailing 12 months Operating Disbursements, not including Payroll Costs, PayGo, Christmas Bonus, or Facilities/Rent Payments multiplied by 365].
<b>DSO (Intergovernmental)</b>	Days Sales Outstanding [Intergovernmental Receivables divided by trailing 12 months Intergovernmental Receipts multiplied by 365].
<b>DSO (Third Party)</b>	Days Sales Outstanding [Third Party Receivables divided by trailing 12 months Third Party Receipts multiplied by 365].
<b>DTPR, Hacienda</b>	Puerto Rico Department of Treasury.
<b>FEMA</b>	Federal Emergency Management Agency coordinates the federal government's role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made, including acts of terror.
<b>FOMB</b>	Financial Oversight and Management Board of Puerto Rico.
<b>General Fund</b>	The Commonwealth's principal operating fund.
<b>Intergovernmental Receipts</b>	General fund appropriations to and funds transferred between public corporations and municipalities.
<b>Liquidity Plan (LP)</b>	UPR Liquidity Plan (The Liquidity Plan) is the translation of the Fiscal Year 2020 UPR Budget into a cash flow forecast, updated adjusted for seasonality of cash receipts and disbursements.
<b>OCFO</b>	The office of the Chief Financial Officer of Puerto Rico.
<b>Operating Disbursements</b>	Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.
<b>Operating Receipts</b>	Revenues collected from operations.
<b>Part-time Appointees</b>	Fixed-term appointments granted to cover a position, or an unregulated position that entails the provision of services through an irregular schedule, depending on their classification as teaching staff or non-teaching staff. The permanence to the employees of the University of Puerto Rico is guaranteed.
<b>Permanent Appointees</b>	Appointments granted to cover a position, or regular position approved in the budget, after the incumbent has satisfactorily complied the period of probationary work.
<b>Probationary Appointees</b>	Appointments initially granted to cover a position, or a position approved in the budget for a fixed duration in accordance with the provisions of the General Rules of UPR. During the appointment period, the appointee will be subjected to evaluation to determine, if at the end of the probationary period, he/she will be retained for a permanent appointment.
<b>PROMESA</b>	The Puerto Rico Oversight, Management, and Economic Stability Act (PROMESA) is a 2016 US federal law that established an oversight board, a process for restructuring debt, and expedited procedures for approving critical infrastructure projects in order to combat the Puerto Rican government-debt crisis.
<b>Special Appointees</b>	Appointments granted to cover a position, or position paid with funds of extra university origin, whose recurrence is not guaranteed. The University authorities may consider the experience acquired by employees with this type of appointment, if they happen to occupy regular positions.

<b>Substitute Appointees</b>	Appointments granted to university staff for a period not greater than twelve (12) months, to provisionally cover a position or regular position approved in the budget, while the incumbent in ownership thereof is in use of the license. This appointment must not be the prelude to a probationary or permanent appointment, unless this is achieved through the regular procedure that establishes the General Rules of UPR.
<b>Temporary Appointees</b>	Appointments granted to cover a non-regular position or positions, which get approved for a fixed period no longer than twelve (12) months to meet the needs of special services, such as unforeseen and occasional increases in the volume of the work.
<b>Trust Position</b>	Appointments that extend to university personnel denominated of trust in Chapter VIII, Article 71 of the General Rules of UPR. The positions of trust will be of free selection and removal in regard to the positions or posts thus classified; but will retain the rights acquired by virtue of some previous regular appointment in the System.
<b>UPR</b>	University of Puerto Rico, a public corporation and a component unit of the Commonwealth of Puerto Rico. UPR consists of 11 campuses: Medical Sciences, Aguadilla, Arecibo, Bayamón, Carolina, Cayey, Humacao, Mayagüez, Ponce, Río Piedras, and Utuado.

## **INTRODUCTION**

AAFAF has been compiling financial information from selected public corporations of the Commonwealth of Puerto Rico that are component units (“CU”) for financial reporting purposes, as part of AAFAF’s evaluation of the liquidity of the Government of Puerto Rico and its public corporations.

This report is for the month of November 2020 of FY21, and presents information with respect to the University of Puerto Rico (UPR). UPR prepared its Fiscal Year 2021 (“FY21”) Liquidity Plan in November 2020, using the FOMB certified budget as the baseline for liquidity planning. For FY21, a forecast is provided that takes into consideration timing and seasonality of cash inflows and outflows, based on conversations with UPR finance and accounting management, and based on observations for historical FY19 and FY20 actual cash flow data.

The forecast contains projections of cash receipts (which include revenues collected from operations; intergovernmental receipts – general fund appropriations and other transfers from Central Government and public corporations; disaster relief receipts – federal funds, insurance proceeds related to Hurricanes and other disasters, and other federal funds), and cash disbursements (which include operating payments – e.g. payroll and related costs, purchased services, professional services, transportation expenses, disaster relief disbursements – e.g. expenditures related to the damages caused from Hurricanes and other disasters), and CapEx. This cash flow information is included in section “A” of this report.

UPR is also expected to report monthly headcount figures in order to monitor changes in staff levels and their actual and projected effects on payroll costs. This information is presented in the document under section “B”.

A full year FY21 Sources and Uses of Funds is provided to allow readers to bridge the beginning cash balance as of July 1, 2020 and forecasted ending cash at June 30, 2021. This information is presented in the document under section “C”.

This report also contains pertinent working capital information for UPR. Where available, UPR has provided information on Accounts Payable and Accounts Receivable. Figures are unaudited and subject to change. This information is presented in the document under section “D”.

The report contains three Appendix items. The first Appendix is the cash flow template ‘Actual vs Liquidity Plan’ for the month of November 2020 of FY21 figures and variances. The second Appendix is the headcount detail, which is based on information provided by UPR management. The third of these Appendix items is a cash reconciliation. A bridge is provided between the actual cash data provided by UPR as of November 30, 2020 and the November 2020 AAFAF reported figures represented in the “Summary of Bank Account Balances for the Government of Puerto Rico and its Instrumentalities”.

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EXECUTIVE SUMMARY – OPERATING LIQUIDITY AS OF NOVEMBER 2020

COMPONENT UNIT	HIGHLIGHTS	FY21 BEGINNING BALANCE	11/30/20 ACTUAL ENDING BALANCE	FY21 FORECAST YEAR-END BALANCE
<b>University of Puerto Rico (UPR)</b>	Through November-2020, UPR experienced negative net cash flow of \$47.5M and ended the month with a cash balance of \$181.4M primarily driven by a negative variance in federal funds receipts (Pell Grants), which is permanent since they are presented net of scholarship discounts, versus budget which uses gross amounts.	\$228.9	\$181.4	\$195.9

## I. UNIVERSITY OF PUERTO RICO (“UPR”)

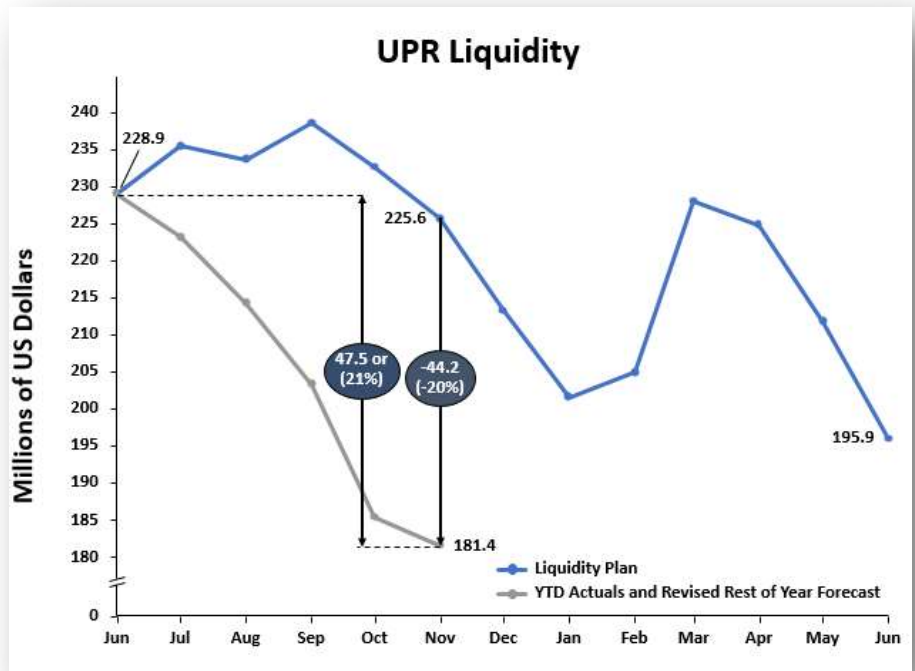
**Primary Business Activity:** UPR is a state-supported university system created by the Law No. 1 of January 20, 1966, “Law of the University of Puerto Rico” (“Act No. 1”), as amended. UPR is responsible for serving the people of Puerto Rico to contribute to the development and enjoyment of the fundamental, ethical, and aesthetic values of Puerto Rican culture by providing high-quality education and creating new knowledge through research and exploration of the Arts, Sciences, and Technology.

**Key Takeaways:** Through November-20, UPR experienced negative \$47.5M in net cash flow and ended the month of November with a cash balance of \$181.4M. The UPR has a negative net cash flow variance after debt service of \$44.2M compared to forecast. The negative variance is driven by lower than projected receipts in federal funds (Pell Grants) and higher than projected vendor disbursements. Negative variances are partially offset by lower than projected disbursements in scholarship and donations and capital expenditures.

### A. FY21 Operating Liquidity – Actuals<sup>1</sup> and FY21 Liquidity Plan

1. (\$44.2M) FY21 actuals vs. Liquidity Plan YTD actuals:

- (\$62.3M) negative variance in federal funds receipts (Pell Grants), which is permanent since they are presented net of scholarship discounts, versus budget which uses gross amounts.
- (\$37.8M) negative timing variance in vendor disbursements (Including PREPA) which is partially related to payments for FY20 expenditures.
- (\$12.0M) negative variance in campus-generated inflows, which is permanent, due to the COVID-19 measures that maintains campus facilities closed.
- (\$11.4M) negative variance in tuition which is timing related as receipts are expected to rise during the upcoming months.
- \$50.6M positive variance in scholarships and donations which is permanent since scholarships applied to tuition are presented net, versus budget which uses gross amounts.
- \$15.2M positive variance in capital expenditures due to lower than expected capital projects disbursements.
- \$13.4M net positive variance in remaining receipts/disbursements, primarily driven by higher than expected CARES Act receipts, lower than expected disbursements in total payroll and related costs and lower than expected debt service payments; partially offset by lower than expected PR slot machines receipts.



<sup>1</sup> Appendix includes reconciliation between AAFAF reported cash figures and the figures in this report.



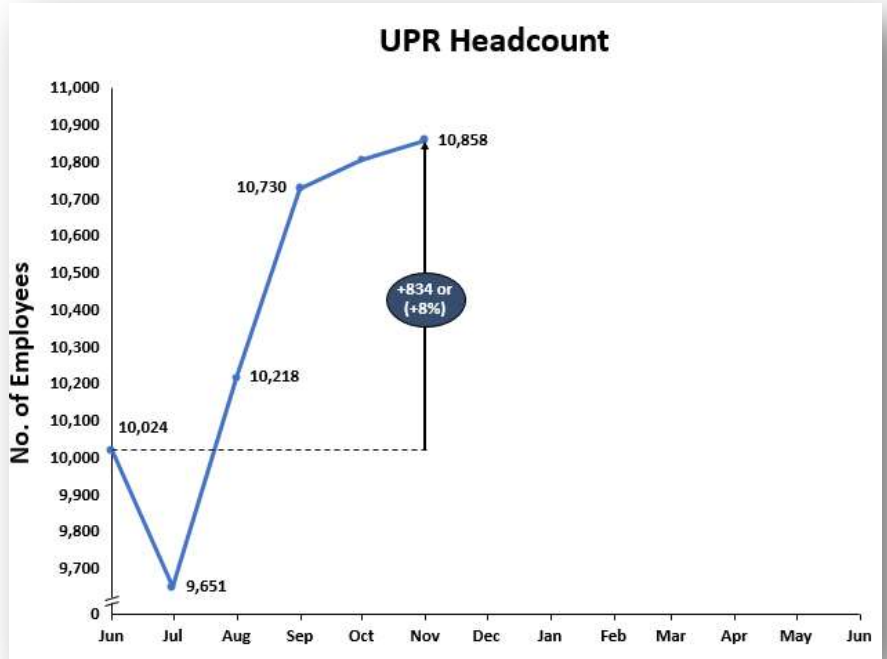
**B. Headcount / Payroll**

1. Headcount: Increased from 10,024 to 10,858 (+834 or +8%) from Jun-20 to November-20. Increase in headcounts are due to normal seasonality.

a. By campus: Increase in headcount is primarily due to increases at the Río Piedras (+345), Bayamón (+89), and Humacao (+82) campuses; partially offset by decreases in Medical Sciences (-18) and Carolina (-11) campuses.

b. By category: Increase in headcount is primarily due to increases in part-time (+391), contracted professors (+313) and temporary (+293); partially offset by decreases in permanent (-96) and probationary (-48).

2. Payroll: Disbursements through November-20 were \$252.4M, slightly lower than forecast.



**I. UNIVERSITY OF PUERTO RICO ("UPR")**  
**(Continued)**

**C. Full Year FY21 Sources and Uses of Funds**  
*(Includes reappropriations approved by FOMB on November 20 and 24)*

1. Sources \$1,225.0M:

a. \$559.9M in General Fund appropriations from the central government.

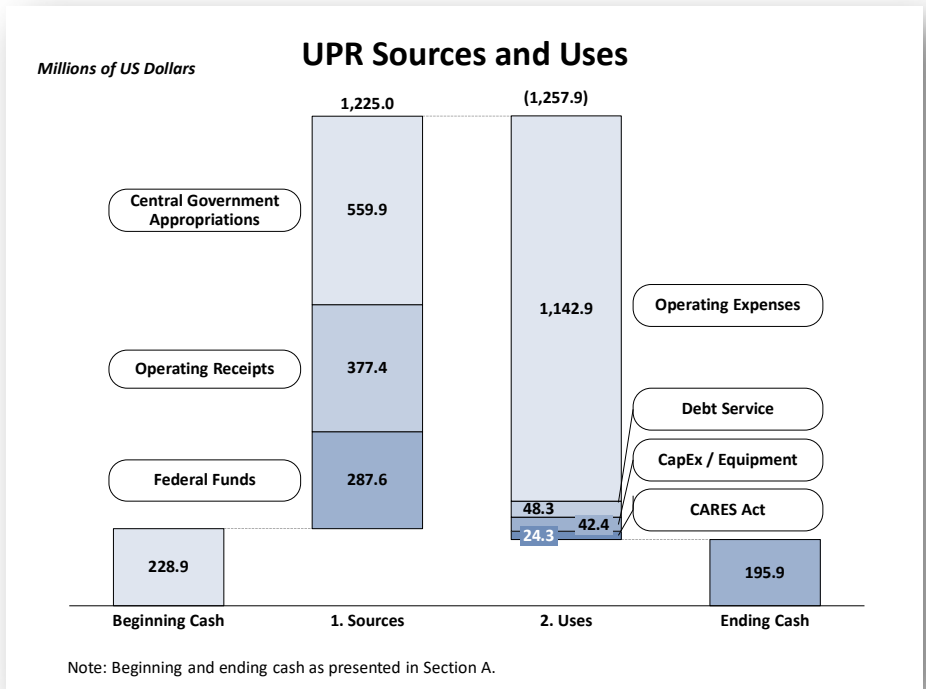
b. Operating receipts total \$377.4M, comprised of \$168.6M in tuition receipts, \$157.8M in campus-generated inflows, \$49.0M in slot machine revenues and \$2.0M from other receipts.

c. Federal funds received for federally supported UPR projects and programs total \$287.6M.

2. Uses (\$1,257.9M):

a. Total operating disbursement (\$1,142.9M), driven by payroll & related costs of (\$621.1M), scholarships and donations of (\$193.4M), pension payments of (\$159.7M), vendor payments to PREPA (\$29.6M), and all other vendor payments (\$139.1M).

b. Total debt service of (\$48.3M), Capital Expenditures and equipment of (\$42.4M) and CARES Act disbursements funds (\$24.3M).



**D. Accounts Receivable / Accounts Payable<sup>2</sup>**

1. Accounts Receivable:

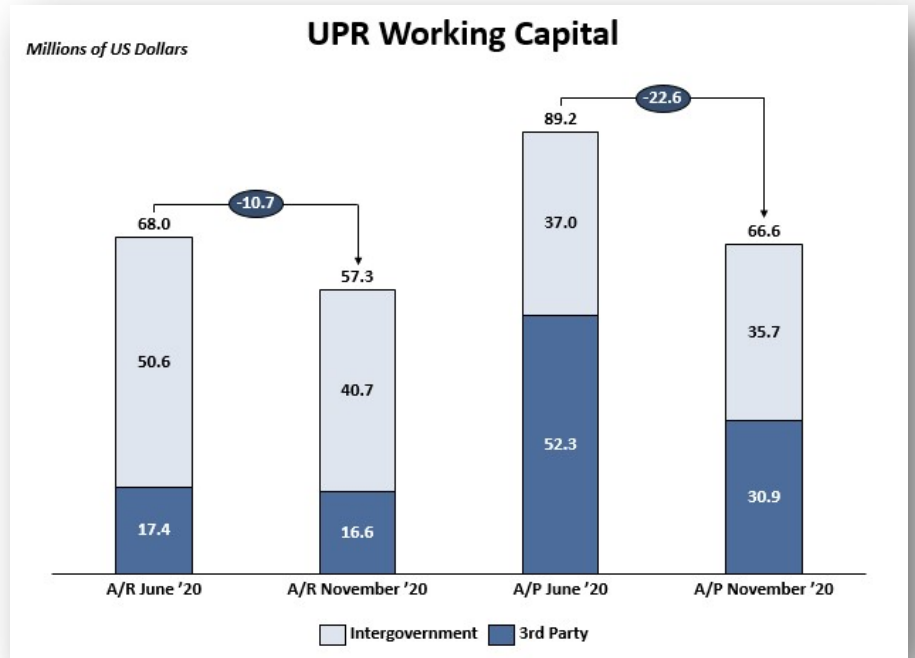
- a. \$10.7M decrease from Jun-20 to November-20, driven by decreases of \$14.7M in federal government receivables partially offset by an increase of \$5.8M in Commonwealth receivables.

2. Accounts Payable:

- a. \$22.6M decrease from Jun-20 to November-20, driven by decreases of \$21.4M in total third party payables.

3. Working Capital:

- a. The change in net working capital through November-20 was a \$11.9M use of cash due to the above changes.



<sup>2</sup> Figures are unaudited and subject to change.

**APPENDIX A: CASH FLOW TEMPLATE: ACTUAL vs LP**

**Note:** Includes reappropriations approved by FOMB on November 20 and 24.

**University of Puerto Rico**

Liquidity

For the month of November 2020

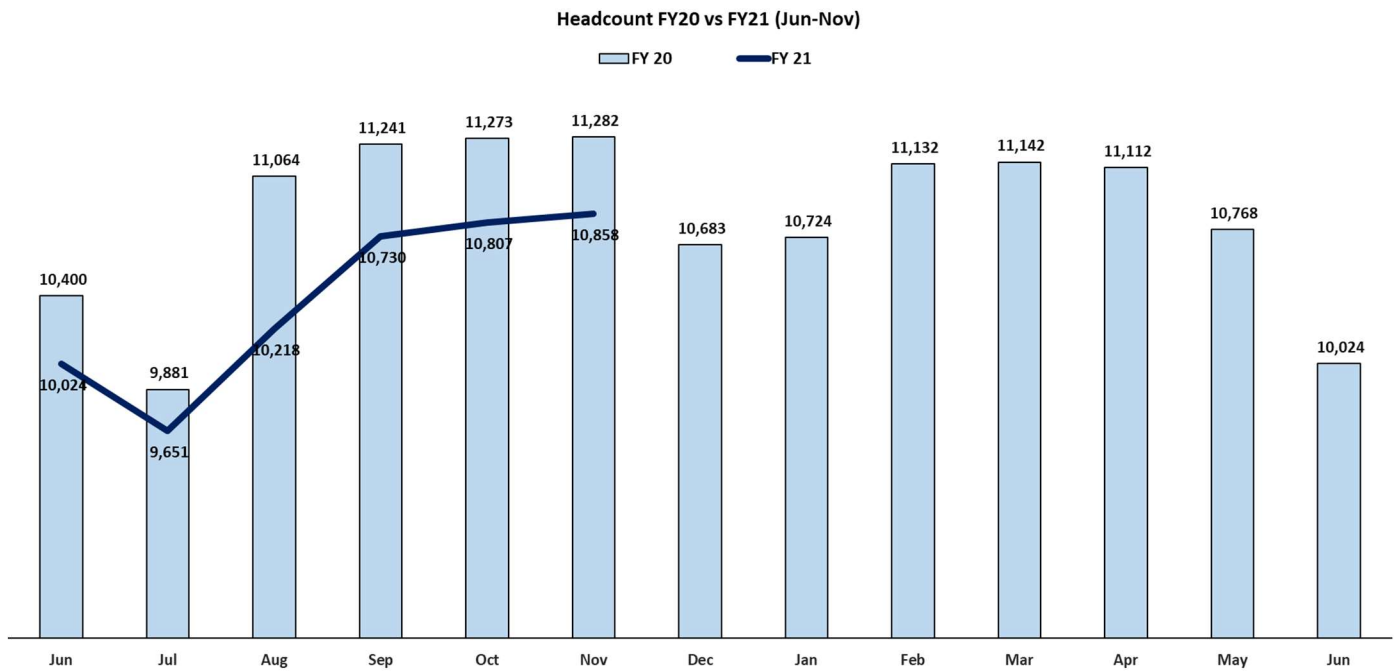
(figures in \$000's)	Actual				Forecast				Annual		Annual	
	Notes	Nov-20	Nov-20	Variance \$	Variance %	YTD	YTD	Variance \$	Variance %	FOMB Certified Budget	% from FOMB Budget	
<b>Central Government Appropriations:</b>												
TSA General Fund Appropriation - Net Measures	\$	40,593	\$ 40,592	\$ 1	0%	\$ 202,966	\$ 202,960	\$ 5	0%	\$ 501,102	-59%	
TSA General Fund Appropriation - Joint Resolutions		2,439	2,439	(0)	0%	12,725	12,197	527	4%	29,273	-57%	
Other Appropriations		2,460	2,458	2	0%	12,300	12,292	9	0%	29,500	-58%	
<b>Total Central Government Appropriations</b>	<b>\$</b>	<b>45,493</b>	<b>\$ 45,490</b>	<b>\$ 3</b>	<b>0%</b>	<b>\$ 227,991</b>	<b>\$ 227,449</b>	<b>\$ 541</b>	<b>0%</b>	<b>\$ 559,875</b>	<b>-59%</b>	
<b>Operating Receipts:</b>												
PR Slot Machine Receipts - Law 36	\$	-	\$ 5,446	\$ (5,446)	-100%	\$ 3,108	\$ 10,891	\$ (7,783)	-71%	\$ 49,015	-94%	
Tuition		3,736	5,916	(2,179)	-37%	73,132	84,495	(11,364)	-13%	168,575	-57%	
Campus-generated inflows		10,759	15,133	(4,374)	-29%	62,877	74,910	(12,034)	-16%	157,844	-60%	
Other Receipts		-	167	(167)	-100%	-	833	(833)	-100%	2,000	-100%	
<b>Total Operating Receipts</b>	<b>\$</b>	<b>14,495</b>	<b>\$ 26,661</b>	<b>\$ (12,165)</b>	<b>-46%</b>	<b>\$ 139,117</b>	<b>\$ 171,130</b>	<b>\$ (32,013)</b>	<b>-19%</b>	<b>\$ 377,434</b>	<b>-63%</b>	
<b>Other Receipts:</b>												
Intra-Government Receipts - Federal Funds - Net of Scholarship Discount	\$	9,047	11,106	(2,060)	-19%	63,844	126,168	(62,324)	-49%	287,647	-78%	
<b>Total Other Receipts</b>	<b>\$</b>	<b>9,047</b>	<b>\$ 11,106</b>	<b>\$ (2,060)</b>	<b>-19%</b>	<b>\$ 63,844</b>	<b>\$ 126,168</b>	<b>\$ (62,324)</b>	<b>-49%</b>	<b>\$ 287,647</b>	<b>-78%</b>	
<b>Disaster Relief Receipts:</b>												
FEMA and Insurance Receipts	\$	41	-	\$ 41	0%	\$ 1,139	-	\$ 1,139	0%	\$ -	0%	
CARES Act - Emergency Relief Fund		4,076	-	4,076	0%	9,876	-	9,876	0%	-	0%	
Other		-	-	-	0%	-	-	-	0%	-	0%	
<b>Total Disaster Relief Receipts</b>	<b>\$</b>	<b>4,117</b>	<b>\$ -</b>	<b>\$ 4,117</b>	<b>0%</b>	<b>\$ 11,015</b>	<b>\$ -</b>	<b>\$ 11,015</b>	<b>0%</b>	<b>\$ -</b>	<b>0%</b>	
<b>Total Receipts</b>	<b>\$</b>	<b>73,152</b>	<b>\$ 83,257</b>	<b>\$ (10,105)</b>	<b>-12%</b>	<b>\$ 441,967</b>	<b>\$ 524,748</b>	<b>\$ (82,781)</b>	<b>-16%</b>	<b>\$ 1,224,956</b>	<b>-64%</b>	
<b>Operating Disbursements:</b>												
Payroll and Related Costs	\$	(46,677)	\$ (46,949)	\$ 272	-1%	(233,590)	(232,567)	(1,023)	0%	(563,060)	-59%	
Medical Plan		-	(4,896)	4,896	-100%	(18,824)	(24,254)	5,430	-22%	(58,020)	-68%	
<b>Total Payroll &amp; Other Payroll Related Disbursements</b>	<b>\$</b>	<b>(46,677)</b>	<b>\$ (51,845)</b>	<b>\$ 5,169</b>	<b>-10%</b>	<b>(252,414)</b>	<b>(256,821)</b>	<b>\$ 4,407</b>	<b>-2%</b>	<b>\$ (621,080)</b>	<b>-59%</b>	
Scholarships and Donations	\$	(1,127)	(8,431)	7,304	-87%	(39,026)	(89,647)	50,621	-56%	(193,411)	-80%	
Vendor Disbursements - PREPA		(1,190)	(1,831)	641	-35%	(8,410)	(9,380)	970	-10%	(29,615)	-72%	
Vendor Disbursements - All Other		(11,376)	(8,608)	(2,768)	32%	(96,731)	(57,966)	(38,765)	67%	(139,100)	-30%	
<b>Total Operating Disbursements</b>	<b>\$</b>	<b>(13,693)</b>	<b>\$ (18,871)</b>	<b>\$ 5,178</b>	<b>-27%</b>	<b>(144,167)</b>	<b>(156,993)</b>	<b>\$ 12,826</b>	<b>-8%</b>	<b>\$ (362,126)</b>	<b>-60%</b>	
Pension Payments (a)	\$	(13,272)	(13,308)	37	0%	(65,292)	(66,542)	1,249	-2%	(159,700)	-59%	
<b>Total Pensions Disbursements</b>	<b>\$</b>	<b>(13,272)</b>	<b>(13,308)</b>	<b>\$ 37</b>	<b>0%</b>	<b>(65,292)</b>	<b>(66,542)</b>	<b>\$ 1,249</b>	<b>-2%</b>	<b>\$ (159,700)</b>	<b>-59%</b>	
<b>Disaster Relief Disbursements</b>												
FEMA Supported Projects	\$	-	-	-	0%	-	-	-	0%	-	0%	
CARES Act - Emergency Relief Fund - Disbursements		(2,855)	(2,026)	(829)	41%	(9,008)	(10,131)	1,124	-11%	(24,315)	-63%	
Insurance Supported Projects		-	-	-	0%	-	-	-	0%	-	0%	
Other		-	-	-	0%	-	-	-	0%	-	0%	
<b>Total Disaster-related Disbursements</b>	<b>\$</b>	<b>(2,855)</b>	<b>(2,026)</b>	<b>(829)</b>	<b>41%</b>	<b>(9,008)</b>	<b>(10,131)</b>	<b>\$ 1,124</b>	<b>-11%</b>	<b>\$ (24,315)</b>	<b>-63%</b>	
Total Capital Expenditures & Equipment	\$	(77)	(3,701)	3,625	-98%	(2,170)	(17,389)	15,219	-88%	(42,448)	-95%	
<b>Total Disbursements (before Debt Service)</b>	<b>\$</b>	<b>(76,573)</b>	<b>(89,752)</b>	<b>13,179</b>	<b>-15%</b>	<b>(473,050)</b>	<b>(507,876)</b>	<b>\$ 34,825</b>	<b>-7%</b>	<b>\$ (1,209,669)</b>	<b>-61%</b>	
<b>Net Cash Flow (before Debt Service)</b>	<b>\$</b>	<b>(3,421)</b>	<b>(6,495)</b>	<b>3,074</b>	<b>-47%</b>	<b>(31,083)</b>	<b>16,872</b>	<b>(47,955)</b>	<b>-284%</b>	<b>\$ 15,286</b>	<b>-303%</b>	
Beginning Cash Balance	\$	201,205	236,150	(34,945)	-15%	228,867	228,867	-	0%	228,867	0%	
Net Cash Flow (before debt service)		(3,421)	(6,495)	3,074	-47%	(31,083)	16,872	(47,955)	-284%	15,286	-303%	
<b>Ending Bank Cash Balance (before Debt Service)</b>	<b>\$</b>	<b>197,784</b>	<b>\$ 229,655</b>	<b>(31,871)</b>	<b>-14%</b>	<b>197,784</b>	<b>\$ 245,739</b>	<b>(47,955)</b>	<b>-20%</b>	<b>\$ 244,153</b>	<b>-19%</b>	
<b>Debt-Related Disbursements:</b>												
Debt Payments	\$	(475)	(4,021)	3,546	-88%	(16,383)	(20,105)	3,722	-19%	(48,252)	-66%	
Interest		-	-	-	0%	-	-	-	0%	-	0%	
<b>Total Debt Related Disbursements</b>	<b>\$</b>	<b>(475)</b>	<b>(4,021)</b>	<b>3,546</b>	<b>-88%</b>	<b>(16,383)</b>	<b>(20,105)</b>	<b>3,722</b>	<b>-19%</b>	<b>(48,252)</b>	<b>-66%</b>	
<b>Total Disbursements</b>	<b>\$</b>	<b>(77,048)</b>	<b>(93,773)</b>	<b>16,725</b>	<b>-18%</b>	<b>(489,433)</b>	<b>(527,981)</b>	<b>\$ 38,547</b>	<b>-7%</b>	<b>\$ (1,257,921)</b>	<b>-61%</b>	
<b>Net Cash Flow (After Debt Service)</b>	<b>\$</b>	<b>(3,896)</b>	<b>(10,516)</b>	<b>6,620</b>	<b>-63%</b>	<b>(47,467)</b>	<b>(3,233)</b>	<b>(44,234)</b>	<b>1368%</b>	<b>\$ (32,966)</b>	<b>44%</b>	
Beginning Cash Balance	\$	185,296	236,150	(50,854)	-22%	228,867	228,867	-	0%	228,867	0%	
Total Net Cash Flow		(3,896)	(10,516)	6,620	-63%	(47,467)	(3,233)	(44,234)	1368%	(32,966)	44%	
<b>Ending Bank Cash Balance (after Debt Service)</b>	<b>\$</b>	<b>181,400</b>	<b>\$ 225,634</b>	<b>(44,234)</b>	<b>-20%</b>	<b>181,400</b>	<b>\$ 225,634</b>	<b>(44,234)</b>	<b>-20%</b>	<b>\$ 195,901</b>	<b>-7%</b>	

(a) Pension Disbursements only includes Employer Contributions (hence, does not include employee contributions).

**APPENDIX B: HEADCOUNT SUMMARY FOR UPR BY DEPARTMENT, CAMPUS AND CATEGORY**

All Employees	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20
<b>Breakdown by employee category</b>					
Permanent	5,592	5,572	5,566	5,557	5,555
Special	1,861	1,740	1,775	1,764	1,802
Trust	865	875	881	884	883
Part-time	263	520	818	894	902
Contracted Professor	99	321	411	423	424
Probationary	271	269	260	251	250
Temporary	260	472	552	570	568
Substitute	144	147	147	144	141
All other	296	302	320	320	333
<b>Total</b>	<b>9,651</b>	<b>10,218</b>	<b>10,730</b>	<b>10,807</b>	<b>10,858</b>

<b>Breakdown by Depart. and Campus</b>					
Governing Board	70	70	70	70	68
Central Administration	272	265	269	272	274
Rio Piedras	2,078	2,276	2,429	2,500	2,512
Mayaguez	2,273	2,318	2,381	2,394	2,403
Medical Sciences	2,363	2,360	2,389	2,372	2,386
Cayey	381	432	434	437	441
Humacao	446	462	550	552	550
Aguadilla	266	293	345	345	346
Utuado	167	186	189	188	188
Carolina	289	290	368	373	372
Arecibo	387	448	469	470	484
Ponce	298	383	390	388	388
Bayamon	361	435	447	446	446
<b>Total</b>	<b>9,651</b>	<b>10,218</b>	<b>10,730</b>	<b>10,807</b>	<b>10,858</b>



**APPENDIX B: HEADCOUNT SUMMARY FOR UPR BY DEPARTMENT, CAMPUS AND CATEGORY (CONTINUED)**

<b>Governing Board</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	12	12	12	12	12
Temporary	2	3	3	3	3
Especial	9	9	9	9	9
Permanent	39	39	37	37	36
Probationary	2	2	4	4	4
Substitute	5	4	4	4	3
All Other	1	1	1	1	1
<b>Governing Board</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>68</b>

<b>Central Administration</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	59	57	57	61	61
Contracted Teachers	1	1	1	2	2
Especial	34	29	32	32	32
Permanent	154	152	153	152	152
Probationary	5	6	6	6	6
Substitute	2	2	2	2	2
Part-time	6	6	7	6	6
Temporary	5	5	4	4	5
All Other	0	0	0	0	0
<b>Central Administration</b>	<b>272</b>	<b>265</b>	<b>269</b>	<b>272</b>	<b>274</b>

<b>UPR - Rio Piedras</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	160	161	163	163	164
Contracted Teachers	10	11	30	42	42
Especial	81	87	89	90	91
Permanent	1494	1491	1487	1484	1482
Probationary	53	52	52	51	51
Substitute	87	88	85	82	80
Part-time	21	77	184	236	250
Temporary	165	294	317	325	323
All Other	0	0	0	0	0
<b>UPR - Rio Piedras</b>	<b>2,078</b>	<b>2,276</b>	<b>2,429</b>	<b>2,500</b>	<b>2,512</b>

<b>UPR - Mayaguez</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	120	122	123	123	122
Contracted Teachers	1	2	8	9	9
Especial	515	383	378	376	383
Permanent	1498	1497	1487	1482	1480
Probationary	34	31	34	32	33
Substitute	5	3	3	2	2
Part-time	11	163	200	215	216
Temporary	2	29	61	72	72
All Other	0	0	0	0	0
<b>UPR - Mayaguez</b>	<b>2,273</b>	<b>2,318</b>	<b>2,381</b>	<b>2,394</b>	<b>2,403</b>

<b>UPR - Medical Sciences</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	232	232	230	229	229
Contracted Teachers	27	27	31	27	27
Especial	1021	1018	1032	1018	1038
Permanent	630	630	628	627	627
Probationary	85	85	85	85	85
Substitute	1	1	1	2	2
Part-time	164	169	174	179	167
Temporary	27	27	26	24	23
All Other	0	0	0	0	0
<b>UPR - Medical Sciences</b>	<b>2,363</b>	<b>2,360</b>	<b>2,389</b>	<b>2,372</b>	<b>2,386</b>

<b>UPR - Cayey</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	39	39	39	39	39
Contracted Teachers	7	50	52	53	53
Permanent	275	276	277	276	276
Probationary	17	16	15	15	15
Substitute	12	13	13	12	12
Part-time	4	8	6	11	12
Temporary	6	7	0	0	0
Especial	17	18	27	26	29
All Other	0	1	1	1	1
<b>UPR - Cayey</b>	<b>381</b>	<b>432</b>	<b>434</b>	<b>437</b>	<b>441</b>

**APPENDIX B: HEADCOUNT SUMMARY FOR UPR BY DEPARTMENT, CAMPUS AND CATEGORY (CONTINUED)**

<b>UPR - Humacao</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	45	44	47	48	48
Contracted Teachers	0	0	2	2	2
Especial	65	69	79	81	79
Permanent	298	296	297	298	299
Temporary	2	9	29	30	30
Probationary	29	32	28	25	24
Substitute	0	0	1	1	1
Part-time	6	11	66	66	66
All Other	0	0	0	0	0
<b>UPR - Humacao</b>	<b>446</b>	<b>462</b>	<b>550</b>	<b>552</b>	<b>550</b>

<b>UPR - Aguadilla</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	32	34	34	33	33
Permanent	180	178	178	177	177
Probationary	2	2	2	2	2
Substitute	14	15	16	17	17
Part-time	2	5	9	9	9
Contracted Teachers	4	28	70	71	71
Especial	25	24	28	28	29
All Other	0	0	0	0	0
<b>UPR - Aguadilla</b>	<b>266</b>	<b>293</b>	<b>345</b>	<b>345</b>	<b>346</b>

<b>UPR - Utuado</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	20	20	20	20	20
Contracted Teachers	2	18	20	20	20
Especial	2	4	4	4	4
Permanent	128	128	127	127	127
Probationary	1	0	1	1	1
Substitute	2	2	2	2	2
Part-time	11	13	14	13	13
Temporary	1	1	1	1	1
<b>UPR - Utuado</b>	<b>167</b>	<b>186</b>	<b>189</b>	<b>188</b>	<b>188</b>

<b>UPR - Carolina</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	35	40	41	42	42
Temporary	10	10	24	25	25
Especial	37	40	36	38	38
Permanent	197	191	191	190	189
Probationary	5	6	5	5	5
Substitute	0	0	0	0	0
Part-time	3	1	68	70	70
Contracted Teachers	2	2	3	3	3
All Other	0	0	0	0	0
<b>UPR - Carolina</b>	<b>289</b>	<b>290</b>	<b>368</b>	<b>373</b>	<b>372</b>

<b>UPR - Arecibo</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Permanent	274	272	275	278	281
Trust	35	38	38	37	36
Contracted Teachers	31	85	91	92	93
Part-time	19	24	37	37	41
Substitute	7	8	8	8	8
Especial	7	7	8	9	17
Probationary	9	8	7	5	4
Temporary	2	3	2	1	1
All Other	0	0	0	0	0
<b>UPR - Arecibo</b>	<b>387</b>	<b>448</b>	<b>469</b>	<b>470</b>	<b>484</b>

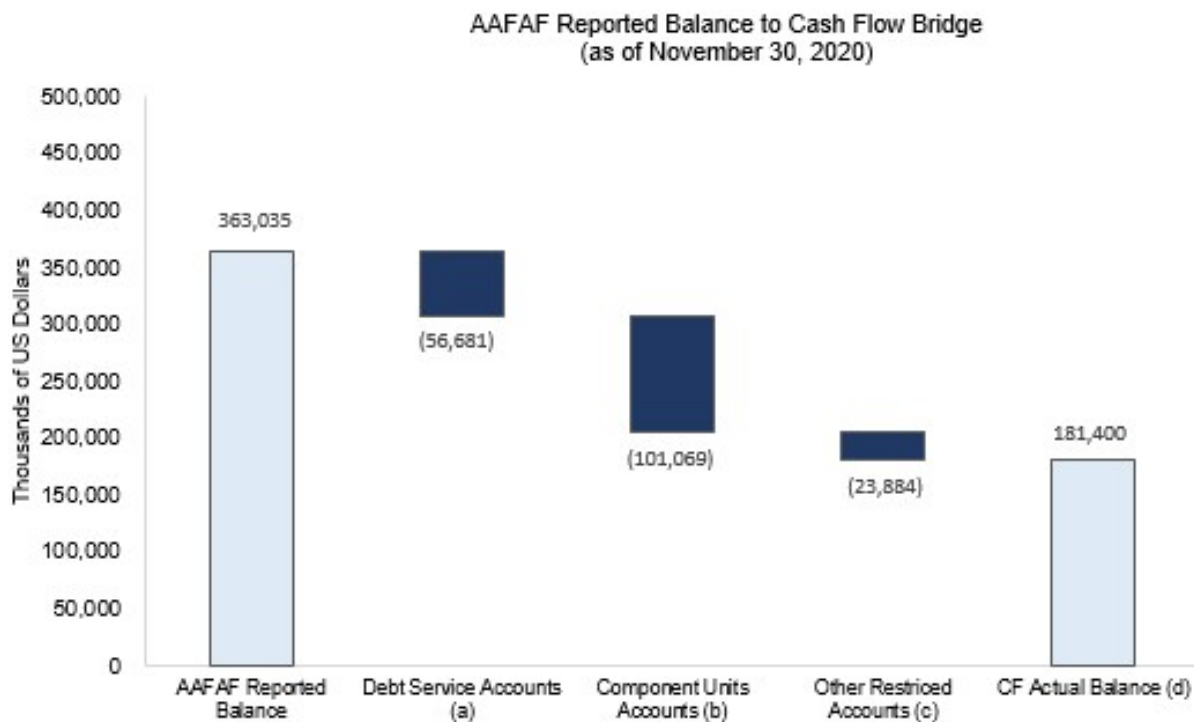
<b>UPR - Ponce</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	32	33	34	34	34
Permanent	192	188	186	185	185
Probationary	6	6	6	6	6
Substitute	8	10	12	12	12
Temporary	36	37	37	37	37
Contracted Teachers	14	97	103	102	102
Especial	7	9	9	9	9
Part-time	0	0	0	0	0
<b>UPR - Ponce</b>	<b>298</b>	<b>383</b>	<b>390</b>	<b>388</b>	<b>388</b>

<b>UPR - Bayamon</b>	<b>Jul-20</b>	<b>Aug-20</b>	<b>Sep-20</b>	<b>Oct-20</b>	<b>Nov-20</b>
Trust	44	43	43	43	43
Permanent	233	234	243	244	244
Probationary	23	23	15	14	14
Substitute	1	1	0	0	0
Part-time	16	43	53	52	52
Temporary	2	47	48	48	48
Especial	41	43	44	44	44
All Other	0	0	0	0	0
<b>UPR - Bayamon</b>	<b>361</b>	<b>435</b>	<b>447</b>	<b>446</b>	<b>446</b>

**APPENDIX C: RECONCILIATION BETWEEN AAFAF REPORTED FIGURES<sup>3</sup> AND THE FIGURES IN THIS REPORT<sup>4</sup> AS OF NOVEMBER 2020**

(\$000's)	AAFAF Reported Balance (a)	CF Actual Balance	Variance	Variance due to:	
				Timing	Nonoperational Accounts
University of Puerto Rico ("UPR")	363,035	181,400	181,634		181,634



**Notes:**

- (a) University's funds held in trustee accounts for UPR debt service obligations.
- (b) Component Units Accounts managed by UPR: Desarrollos Universitarios, Inc. ("DUI"), Servicios Médicos Universitarios, Inc. ("the Hospital" or "SMU"), University of Puerto Rico Parking System, Inc. ("UPRPS"), Research Center for Molecular Sciences ("CICIM") and Materials Characterization Center, Inc. ("MCC"). Also includes UPR Retirement System accounts.
- (c) Mainly related to accounts managed by UPR campuses; these funds are restricted and assigned to specific purposes.
- (d) CF Actual Balance is made up of both restricted and unrestricted cash. Not all of the Actual Balance is available for operational uses.

<sup>3</sup> AAFAF reported figures as per "Summary of Bank Account Balances for the Government of Puerto Rico and its Instrumentalities" report dated November 30, 2020.

<sup>4</sup> This report is prepared based on reported operational cash balances as of November 30, 2020, and there are two types of reconciliation differences between the sources of information: timing differences produced by the account delays, or cash being held in nonoperational bank accounts.