



**UPR**  
Universidad de Puerto Rico  
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# University of Puerto Rico (UPR)

LIQUIDITY REPORT FOR THE MONTH OF MARCH 2021

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**GLOSSARY**

<b>AAFAF</b>	Puerto Rico Fiscal Agency and Financial Advisory Authority.
<b>A/P</b>	Accounts payable.
<b>A/R</b>	Accounts receivable.
<b>CapEx</b>	Capital expenditures.
<b>Component Unit (CU)</b>	Public corporation of the Commonwealth of Puerto Rico.
<b>Contracted Professor</b>	Contracted professors where contracts will not exceed four (4) years
<b>Disaster-Related Disbursements</b>	Expenditures related to the damages caused from hurricanes and other disasters.
<b>Disaster-Related Receipts</b>	Federal emergency funds, insurance related to hurricanes and other disasters.
<b>DPO (Intergovernmental)</b>	Days Payable Outstanding [Intergovernmental Payables divided by trailing 12 months PayGo Charges plus Facilities/Rent Payments multiplied by 365].
<b>DPO (Third Party)</b>	Days Payable Outstanding [Third Party Payables divided by trailing 12 months Operating Disbursements, not including Payroll Costs, PayGo, Christmas Bonus, or Facilities/Rent Payments multiplied by 365].
<b>DSO (Intergovernmental)</b>	Days Sales Outstanding [Intergovernmental Receivables divided by trailing 12 months Intergovernmental Receipts multiplied by 365].
<b>DSO (Third Party)</b>	Days Sales Outstanding [Third Party Receivables divided by trailing 12 months Third Party Receipts multiplied by 365].
<b>DTPR, Hacienda</b>	Puerto Rico Department of Treasury.
<b>FEMA</b>	Federal Emergency Management Agency coordinates the federal government’s role in preparing for, preventing, mitigating the effects of, responding to, and recovering from all domestic disasters, whether natural or man-made, including acts of terror.
<b>FOMB</b>	Financial Oversight and Management Board of Puerto Rico.
<b>General Fund</b>	The Commonwealth's principal operating fund.
<b>Intergovernmental Receipts</b>	General fund appropriations to and funds transferred between public corporations and municipalities.
<b>Liquidity Plan (LP)</b>	UPR Liquidity Plan (The Liquidity Plan) is the translation of the Fiscal Year 2020 UPR Budget into a cash flow forecast, updated adjusted for seasonality of cash receipts and disbursements.
<b>OCFO</b>	The office of the Chief Financial Officer of Puerto Rico.
<b>Operating Disbursements</b>	Includes payroll and related costs, material and supplies, purchased services, professional services, donations, subsidies, transportation expenses, media ads, and other operating payments.
<b>Operating Receipts</b>	Revenues collected from operations.
<b>Part-time Appointees</b>	Fixed-term appointments granted to cover a position, or an unregulated position that entails the provision of services through an irregular schedule, depending on their classification as teaching staff or non-teaching staff. The permanence to the employees of the University of Puerto Rico is guaranteed.
<b>Permanent Appointees</b>	Appointments granted to cover a position, or regular position approved in the budget, after the incumbent has satisfactorily complied the period of probationary work.
<b>Probationary Appointees</b>	Appointments initially granted to cover a position, or a position approved in the budget for a fixed duration in accordance with the provisions of the General Rules of UPR. During the appointment period, the appointee will be subjected to evaluation to determine, if at the end of the probationary period, he/she will be retained for a permanent appointment.
<b>PROMESA</b>	The Puerto Rico Oversight, Management, and Economic Stability Act (PROMESA) is a 2016 US federal law that established an oversight board, a process for restructuring debt, and expedited procedures for approving critical infrastructure projects in order to combat the Puerto Rican government-debt crisis.
<b>Special Appointees</b>	Appointments granted to cover a position, or position paid with funds of extra university origin, whose recurrence is not guaranteed. The University authorities may consider the experience acquired by employees with this type of appointment, if they happen to occupy regular positions.

<b>Substitute Appointees</b>	Appointments granted to university staff for a period not greater than twelve (12) months, to provisionally cover a position or regular position approved in the budget, while the incumbent in ownership thereof is in use of the license. This appointment must not be the prelude to a probationary or permanent appointment, unless this is achieved through the regular procedure that establishes the General Rules of UPR.
<b>Temporary Appointees</b>	Appointments granted to cover a non-regular position or positions, which get approved for a fixed period no longer than twelve (12) months to meet the needs of special services, such as unforeseen and occasional increases in the volume of the work.
<b>Trust Position</b>	Appointments that extend to university personnel denominated of trust in Chapter VIII, Article 71 of the General Rules of UPR. The positions of trust will be of free selection and removal in regard to the positions or posts thus classified; but will retain the rights acquired by virtue of some previous regular appointment in the System.
<b>UPR</b>	University of Puerto Rico, a public corporation and a component unit of the Commonwealth of Puerto Rico. UPR consists of 11 campuses: Medical Sciences, Aguadilla, Arecibo, Bayamón, Carolina, Cayey, Humacao, Mayagüez, Ponce, Río Piedras, and Utuado.

## **INTRODUCTION**

AAFAF has been compiling financial information from selected public corporations of the Commonwealth of Puerto Rico that are component units (“CU”) for financial reporting purposes, as part of AAFAF’s evaluation of the liquidity of the Government of Puerto Rico and its public corporations.

This report is for the month of March 2021 of FY21, and presents information with respect to the University of Puerto Rico (UPR). UPR prepared its Fiscal Year 2021 (“FY21”) Liquidity Plan in March 2021, using the FOMB certified budget as the baseline for liquidity planning. For FY21, a forecast is provided that takes into consideration timing and seasonality of cash inflows and outflows, based on conversations with UPR finance and accounting management, and based on observations for historical FY19 and FY20 actual cash flow data.

The forecast contains projections of cash receipts (which include revenues collected from operations; intergovernmental receipts – general fund appropriations and other transfers from Central Government and public corporations; disaster relief receipts – federal funds, insurance proceeds related to Hurricanes and other disasters, and other federal funds), and cash disbursements (which include operating payments – e.g. payroll and related costs, purchased services, professional services, transportation expenses, disaster relief disbursements – e.g. expenditures related to the damages caused from Hurricanes and other disasters), and CapEx. This cash flow information is included in section “A” of this report.

UPR is also expected to report monthly headcount figures in order to monitor changes in staff levels and their actual and projected effects on payroll costs. This information is presented in the document under section “B”.

A full year FY21 Sources and Uses of Funds is provided to allow readers to bridge the beginning cash balance as of July 1, 2020 and forecasted ending cash at June 30, 2021. This information is presented in the document under section “C”.

This report also contains pertinent working capital information for UPR. Where available, UPR has provided information on Accounts Payable and Accounts Receivable. Figures are unaudited and subject to change. This information is presented in the document under section “D”.

The report contains three Appendix items. The first Appendix is the cash flow template ‘Actual vs Liquidity Plan’ for the month of March 2021 of FY21 figures and variances. The second Appendix is the headcount detail, which is based on information provided by UPR management. The third of these Appendix items is a cash reconciliation. A bridge is provided between the actual cash data provided by UPR as of March 31, 2021 and the March 2021 AAFAF reported figures represented in the “Summary of Bank Account Balances for the Government of Puerto Rico and its Instrumentalities”.

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EXECUTIVE SUMMARY – OPERATING LIQUIDITY AS OF MARCH 2021

COMPONENT UNIT	HIGHLIGHTS	FY21 BEGINNING BALANCE	03/31/21 ACTUAL ENDING BALANCE	FY21 FORECAST YEAR-END BALANCE
<b>University of Puerto Rico (UPR)</b>	Through March-2021, UPR experienced negative net cash flow of \$81.0M and ended the month with a cash balance of \$147.9M primarily driven by higher than projected vendor disbursements, which is mostly related to payments for FY20 expenditures.	\$228.9	\$147.9	\$195.9

## I. UNIVERSITY OF PUERTO RICO (“UPR”)

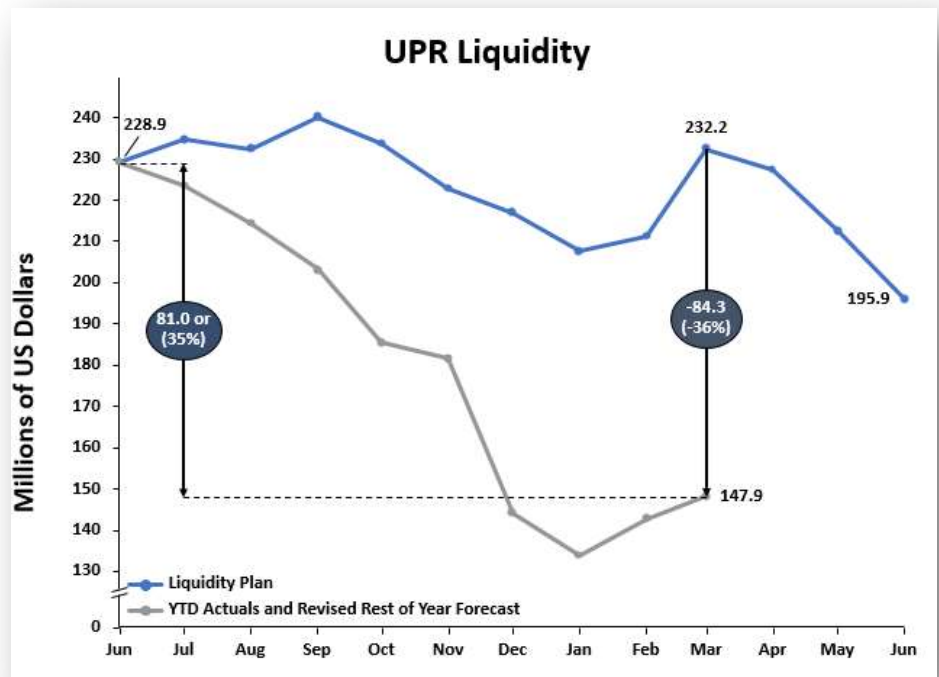
**Primary Business Activity:** UPR is a state-supported university system created by the Law No. 1 of January 20, 1966, “Law of the University of Puerto Rico” (“Act No. 1”), as amended. UPR is responsible for serving the people of Puerto Rico to contribute to the development and enjoyment of the fundamental, ethical, and aesthetic values of Puerto Rican culture by providing high-quality education and creating new knowledge through research and exploration of the Arts, Sciences, and Technology.

**Key Takeaways:** Through March-21, UPR experienced negative \$81.0M in net cash flow and ended the month of March with a cash balance of \$147.9M. The UPR has a negative net cash flow variance after debt service of \$84.3M compared to forecast. The negative variance is driven by higher than projected vendor disbursements, which is mostly related to payments for FY20 expenditures. Negative variance is partially offset by lower than projected disbursements in scholarship and donations, and capital expenditures.

### A. FY21 Operating Liquidity – Actuals<sup>1</sup> and FY21 Liquidity Plan

1. (\$84.3M) FY21 actuals vs. Liquidity Plan YTD actuals:

- (\$127.8M) negative variance in federal funds receipts, which is permanent since they are presented net of scholarship discounts, versus budget which uses gross amounts.
- (\$44.8M) negative variance in vendor disbursements (Including PREPA) which is mostly related to payments for FY20 expenditures.
- (\$40.1M) negative variance due to CARES Act and CRRSAA disbursements, which were not included in budget.
- \$69.8M positive variance in scholarships and donations which is permanent since scholarships applied to tuition are presented net, versus budget which uses gross amounts.



- \$19.6M positive variance in capital expenditures due to lower than expected capital projects disbursements.
- \$60.7M positive variance due to CARES Act and CRRSAA receipts, which were not included in budget.
- (\$21.8M) net negative variance in remaining receipts/disbursements, primarily driven by lower than expected campus-generated inflows, tuition and slot machine receipts, and higher than expected debt service payments; partially offset by FEMA receipts, which were not included in budget.

<sup>1</sup> Appendix includes reconciliation between AAFAF reported cash figures and the figures in this report.

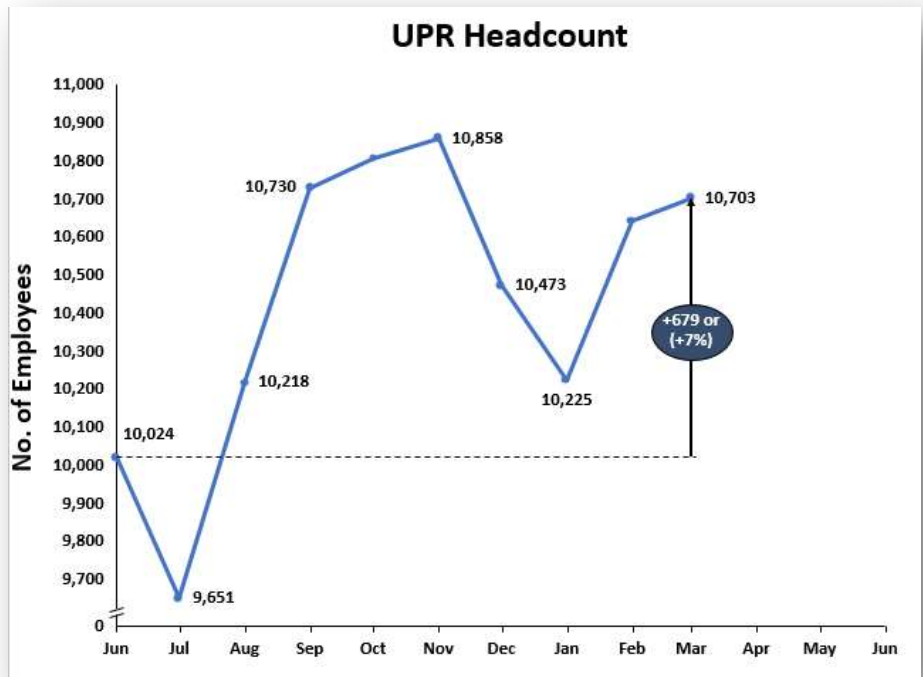


**B. Headcount / Payroll**

1. Headcount: Increased from 10,024 to 10,703 (+679 or +7%) from June-20 to March-21. Increase in headcounts are due to normal seasonality.

a. By campus: Increase in headcount is primarily due to increases at the Río Piedras (+337), Bayamón (+91), and Ponce (+69) campuses; partially offset by decreases in Medical Sciences (-43) and Carolina (-16) campuses.

b. By category: Increase in headcount is primarily due to increases in part-time (+443), contracted professors (+278) and temporary (+263); partially offset by decreases in permanent (-219) and special (-63).



2. Payroll: Disbursements through March-21 were \$475.9M, slightly higher than forecast.

**I. UNIVERSITY OF PUERTO RICO ("UPR") (Continued)**

**C. Full Year FY21 Sources and Uses of Funds**

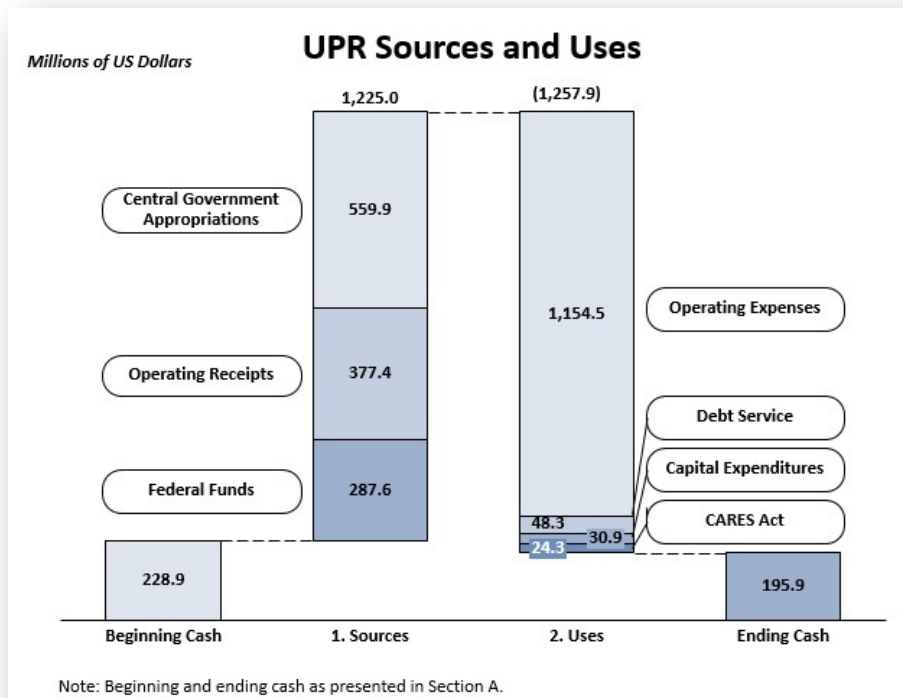
*(Includes reappropriations approved by FOMB on November 20 and 24, 2020 and February 18, 2021)*

1. Sources \$1,225.0M:

a. \$559.9M in General Fund appropriations from the central government.

b. Operating receipts total \$377.4M, comprised of \$168.6M in tuition receipts, \$157.8M in campus-generated inflows, \$49.0M in slot machine revenues and \$2.0M from other receipts.

c. Federal funds received for federally supported UPR projects and programs total \$287.6M.



2. Uses (\$1,257.9M):

a. Total operating disbursement (\$1,142.9M), driven by payroll & related costs of (\$625.8M), scholarships and donations of (\$193.4M), pension payments of (\$159.7M), vendor payments to PREPA (\$26.0M), and all other vendor payments (\$149.5M).

b. Total debt service of (\$48.3M), Capital Expenditures (\$30.9M) and CARES Act disbursements funds (\$24.3M).

**D. Accounts Receivable / Accounts Payable<sup>2</sup>**

1. Accounts Receivable:

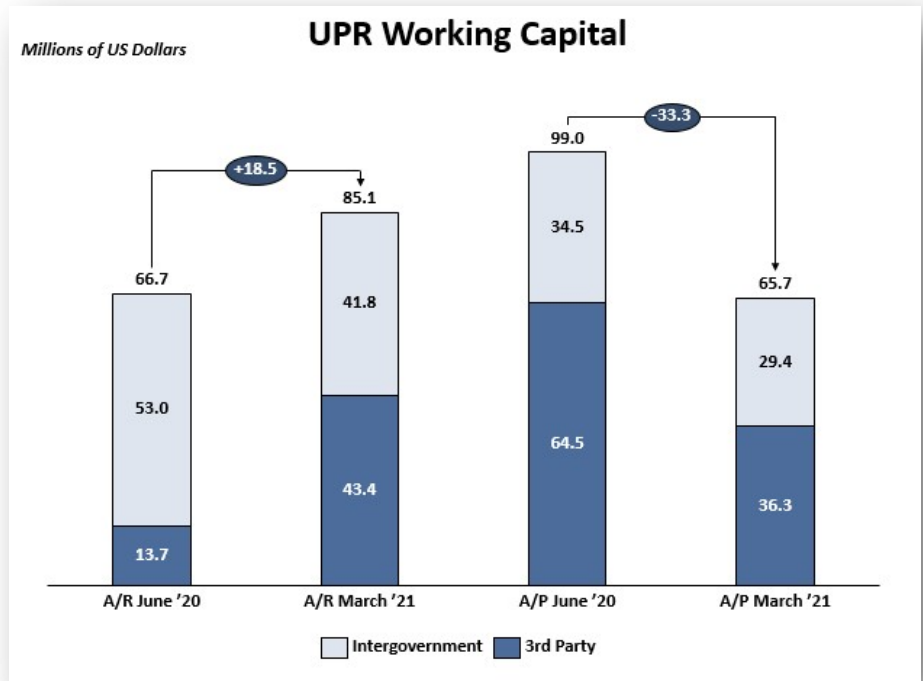
- a. \$18.5M increase from June-20 to March-21, driven by increases of \$31.0M in student tuition, mostly related to payment plan extensions, and other fees receivables partially offset by a decrease of \$20.5M in federal government receivables.

2. Accounts Payable:

- a. \$33.3M decrease from June-20 to March-21, driven by decreases of \$28.3M in total third party payables.

3. Working Capital:

- a. The change in net working capital through March-21 was a \$51.8M use of cash due to the above changes.



<sup>2</sup> Figures are preliminary, unaudited and thus subject to material changes.

**APPENDIX A: CASH FLOW TEMPLATE: ACTUAL vs LP**

**Note:** Includes reapportionments approved by FOMB on November 20 and 24, 2020 and February 18, 2021.

**University of Puerto Rico**  
Liquidity  
For the month of March 2021

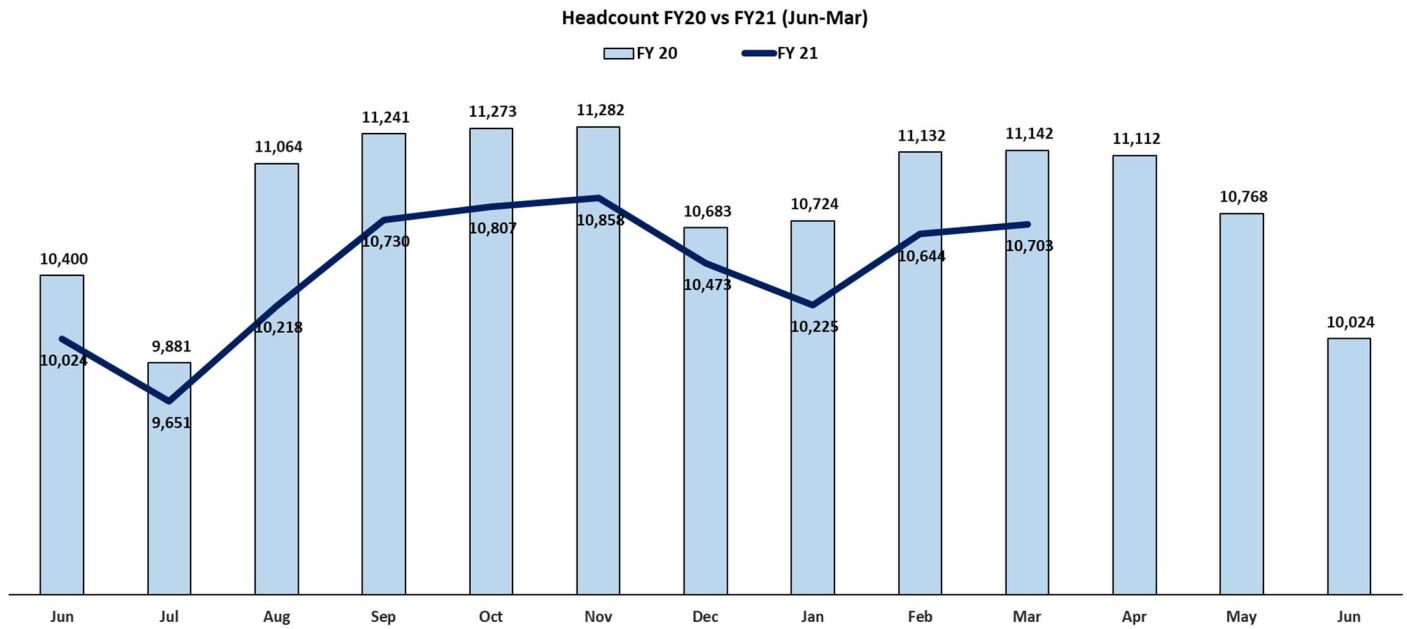
(figures in \$000's)	Actual		Forecast		Actual		Forecast		Annual	Annual	
	Notes	Mar-21	Mar-21	Variance \$	Variance %	YTD	YTD	Variance \$	Variance %	FOMB Certified Budget	% from FOMB Budget
<b>Central Government Appropriations:</b>											
TSA General Fund Appropriation - Net Measures	\$	40,593	\$ 40,592	\$ 1	0%	\$ 365,338	\$ 365,329	\$ 9	0%	\$ 501,102	-27%
TSA General Fund Appropriation - Joint Resolutions		2,439	2,439	(0)	0%	23,067	21,955	1,113	5%	29,273	-21%
Other Appropriations		2,460	2,458	2	0%	22,141	22,125	16	0%	29,500	-25%
<b>Total Central Government Appropriations</b>	<b>\$</b>	<b>45,493</b>	<b>\$ 45,490</b>	<b>\$ 3</b>	<b>0%</b>	<b>\$ 410,546</b>	<b>\$ 409,409</b>	<b>\$ 1,138</b>	<b>0%</b>	<b>\$ 559,875</b>	<b>-27%</b>
<b>Operating Receipts:</b>											
PR Slot Machine Receipts - Law 36	\$	-	\$ 5,446	\$ (5,446)	-100%	\$ 25,760	\$ 32,673	\$ (6,913)	-21%	\$ 49,015	-47%
Tuition		34,715	19,726	14,989	76%	151,218	156,639	(5,421)	-3%	168,575	-10%
Campus-generated inflows		17,522	8,996	8,526	95%	118,753	127,488	(8,735)	-7%	157,844	-25%
Other Receipts		-	167	(167)	-100%	-	1,500	(1,500)	-100%	2,000	-100%
<b>Total Operating Receipts</b>	<b>\$</b>	<b>52,237</b>	<b>\$ 34,334</b>	<b>\$ 17,903</b>	<b>52%</b>	<b>\$ 295,731</b>	<b>\$ 318,301</b>	<b>\$ (22,569)</b>	<b>-7%</b>	<b>\$ 377,434</b>	<b>-22%</b>
<b>Other Receipts:</b>											
Intra-Government Receipts - Federal Funds - Net of Scholarship Discount	\$	13,769	49,913	(36,144)	-72%	118,230	246,014	(127,784)	-52%	287,647	-59%
<b>Total Other Receipts</b>	<b>\$</b>	<b>13,769</b>	<b>\$ 49,913</b>	<b>(36,144)</b>	<b>-72%</b>	<b>\$ 118,230</b>	<b>\$ 246,014</b>	<b>(127,784)</b>	<b>-52%</b>	<b>\$ 287,647</b>	<b>-59%</b>
<b>Disaster Relief Receipts:</b>											
FEMA and Insurance Receipts	\$	440	-	440	0%	2,342	-	2,342	0%	-	0%
CARES Act - Emergency Relief Fund		39,036	-	39,036	0%	60,678	-	60,678	0%	-	0%
Other		-	-	-	0%	-	-	-	0%	-	0%
<b>Total Disaster Relief Receipts</b>	<b>\$</b>	<b>39,476</b>	<b>\$ -</b>	<b>\$ 39,476</b>	<b>0%</b>	<b>\$ 63,020</b>	<b>\$ -</b>	<b>\$ 63,020</b>	<b>0%</b>	<b>\$ -</b>	<b>0%</b>
<b>Total Receipts</b>	<b>\$</b>	<b>150,976</b>	<b>\$ 129,737</b>	<b>\$ 21,238</b>	<b>16%</b>	<b>\$ 887,528</b>	<b>\$ 973,723</b>	<b>\$ (86,196)</b>	<b>-9%</b>	<b>\$ 1,224,956</b>	<b>-28%</b>
<b>Operating Disbursements:</b>											
Payroll and Related Costs	\$	(53,656)	(49,448)	(4,208)	9%	(429,283)	(431,121)	1,837	0%	(567,773)	-24%
Medical Plan		(5,177)	(5,011)	(166)	3%	(46,614)	(44,206)	(2,408)	5%	(58,020)	-20%
<b>Total Payroll &amp; Other Payroll Related Disbursements</b>	<b>\$</b>	<b>(58,834)</b>	<b>(54,459)</b>	<b>(4,375)</b>	<b>8%</b>	<b>(475,898)</b>	<b>(475,327)</b>	<b>(571)</b>	<b>0%</b>	<b>(625,793)</b>	<b>-24%</b>
Scholarships and Donations	\$	(16,033)	(20,946)	4,913	-23%	(97,734)	(167,583)	69,849	-42%	(193,411)	-49%
Vendor Disbursements - PREPA		(1,881)	(1,547)	(333)	22%	(24,683)	(17,596)	(7,087)	40%	(26,018)	-5%
Vendor Disbursements - All Other		(11,181)	(9,564)	(1,618)	17%	(150,182)	(112,497)	(37,684)	33%	(149,537)	0%
<b>Total Operating Disbursements</b>	<b>\$</b>	<b>(29,095)</b>	<b>(32,057)</b>	<b>2,962</b>	<b>-9%</b>	<b>(272,599)</b>	<b>(297,676)</b>	<b>25,077</b>	<b>-8%</b>	<b>(368,966)</b>	<b>-26%</b>
Pension Payments (a)	\$	(13,135)	(13,308)	173	-1%	(118,292)	(119,775)	1,483	-1%	(159,700)	-26%
<b>Total Pensions Disbursements</b>	<b>\$</b>	<b>(13,135)</b>	<b>(13,308)</b>	<b>173</b>	<b>-1%</b>	<b>(118,292)</b>	<b>(119,775)</b>	<b>1,483</b>	<b>-1%</b>	<b>(159,700)</b>	<b>-26%</b>
<b>Disaster Relief Disbursements</b>											
FEMA Supported Projects	\$	-	-	-	0%	-	-	-	0%	-	0%
CARES Act - Emergency Relief Fund - Disbursements		(39,783)	(2,026)	(37,757)	1863%	(58,323)	(18,236)	(40,086)	220%	(24,315)	140%
Insurance Supported Projects		-	-	-	0%	-	-	-	0%	-	0%
Other		-	-	-	0%	-	-	-	0%	-	0%
<b>Total Disaster-related Disbursements</b>	<b>\$</b>	<b>(39,783)</b>	<b>(2,026)</b>	<b>(37,757)</b>	<b>1863%</b>	<b>(58,323)</b>	<b>(18,236)</b>	<b>(40,086)</b>	<b>220%</b>	<b>(24,315)</b>	<b>140%</b>
Capital Expenditures	\$	(492)	(2,575)	2,083	-81%	(3,552)	(23,171)	19,619	-85%	(30,895)	-89%
<b>Total Disbursements (before Debt Service)</b>	<b>\$</b>	<b>(141,339)</b>	<b>(104,426)</b>	<b>(36,914)</b>	<b>35%</b>	<b>(928,664)</b>	<b>(934,186)</b>	<b>5,522</b>	<b>-1%</b>	<b>(1,209,669)</b>	<b>-23%</b>
<b>Net Cash Flow (before Debt Service)</b>	<b>\$</b>	<b>9,636</b>	<b>\$ 25,312</b>	<b>(15,675)</b>	<b>-62%</b>	<b>(41,136)</b>	<b>39,538</b>	<b>(80,674)</b>	<b>-204%</b>	<b>15,286</b>	<b>-369%</b>
Beginning Cash Balance	\$	178,095	210,925	(32,831)	-16%	228,867	228,867	-	0%	228,867	0%
Net Cash Flow (before debt service)		9,636	25,312	(15,675)	-62%	(41,136)	39,538	(80,674)	-204%	15,286	-369%
<b>Ending Bank Cash Balance (before Debt Service)</b>	<b>\$</b>	<b>187,731</b>	<b>\$ 236,237</b>	<b>(48,506)</b>	<b>-21%</b>	<b>187,731</b>	<b>268,405</b>	<b>(80,674)</b>	<b>-30%</b>	<b>244,153</b>	<b>-23%</b>
<b>Debt-Related Disbursements:</b>											
Debt Payments	\$	(4,010)	(4,021)	11	0%	(39,817)	(36,189)	(3,628)	10%	(48,252)	-17%
Interest		-	-	-	0%	-	-	-	0%	-	0%
<b>Total Debt Related Disbursements</b>	<b>\$</b>	<b>(4,010)</b>	<b>(4,021)</b>	<b>11</b>	<b>0%</b>	<b>(39,817)</b>	<b>(36,189)</b>	<b>(3,628)</b>	<b>10%</b>	<b>(48,252)</b>	<b>-17%</b>
<b>Total Disbursements</b>	<b>\$</b>	<b>(145,349)</b>	<b>(108,447)</b>	<b>(36,902)</b>	<b>34%</b>	<b>(968,481)</b>	<b>(970,375)</b>	<b>1,894</b>	<b>0%</b>	<b>(1,257,921)</b>	<b>-23%</b>
<b>Net Cash Flow (After Debt Service)</b>	<b>\$</b>	<b>5,627</b>	<b>\$ 21,291</b>	<b>(15,664)</b>	<b>-74%</b>	<b>(80,953)</b>	<b>3,349</b>	<b>(84,302)</b>	<b>-2517%</b>	<b>32,966</b>	<b>146%</b>
Beginning Cash Balance	\$	142,287	210,925	(68,638)	-33%	228,867	228,867	-	0%	228,867	0%
Total Net Cash Flow		5,627	21,291	(15,664)	-74%	(80,953)	3,349	(84,302)	-2517%	(32,966)	146%
<b>Ending Bank Cash Balance (after Debt Service)</b>	<b>\$</b>	<b>147,914</b>	<b>\$ 232,216</b>	<b>(84,302)</b>	<b>-36%</b>	<b>147,914</b>	<b>232,216</b>	<b>(84,302)</b>	<b>-36%</b>	<b>195,901</b>	<b>-24%</b>

(a) Pension Disbursements only includes Employer Contributions (hence, does not include employee contributions).

**APPENDIX B: HEADCOUNT SUMMARY FOR UPR BY DEPARTMENT, CAMPUS AND CATEGORY**

All Employees	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
<b>Breakdown by employee category</b>									
Permanent	5,592	5,572	5,566	5,557	5,555	5,546	5,460	5,445	5,432
Special	1,861	1,740	1,775	1,764	1,802	1,808	1,789	1,781	1,771
Trust	865	875	881	884	883	886	878	888	891
Part-time	263	520	818	894	902	749	679	904	954
Contracted Professor	99	321	411	423	424	341	265	382	389
Probationary	271	269	260	251	250	250	249	242	243
Temporary	260	472	552	570	568	415	454	527	538
Substitute	144	147	147	144	141	138	136	140	137
All other	296	302	320	320	333	340	315	335	348
<b>Total</b>	<b>9,651</b>	<b>10,218</b>	<b>10,730</b>	<b>10,807</b>	<b>10,858</b>	<b>10,473</b>	<b>10,225</b>	<b>10,644</b>	<b>10,703</b>

Breakdown by Depart. and Campus	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Governing Board	70	70	70	70	68	69	67	67	68
Central Administration	272	265	269	272	274	274	271	271	269
Rio Piedras	2,078	2,276	2,429	2,500	2,512	2,527	2,299	2,463	2,504
Mayaguez	2,273	2,318	2,381	2,394	2,403	2,292	2,285	2,344	2,345
Medical Sciences	2,363	2,360	2,389	2,372	2,386	2,404	2,383	2,368	2,361
Cayey	381	432	434	437	441	420	418	440	440
Humacao	446	462	550	552	550	459	450	525	535
Aguadilla	266	293	345	345	346	317	282	336	337
Utua	167	186	189	188	188	167	188	191	191
Carolina	289	290	368	373	372	294	366	366	367
Arecibo	387	448	469	470	484	464	425	442	452
Ponce	298	383	390	388	388	339	374	385	386
Bayamon	361	435	447	446	446	447	417	446	448
<b>Total</b>	<b>9,651</b>	<b>10,218</b>	<b>10,730</b>	<b>10,807</b>	<b>10,858</b>	<b>10,473</b>	<b>10,225</b>	<b>10,644</b>	<b>10,703</b>



**APPENDIX B: HEADCOUNT SUMMARY FOR UPR BY DEPARTMENT, CAMPUS AND CATEGORY (CONTINUED)**

Governing Board	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	12	12	12	12	12	12	12	12	12
Temporary	2	3	3	3	3	3	3	1	2
Especial	9	9	9	9	9	10	9	9	9
Permanent	39	39	37	37	36	36	35	35	35
Probationary	2	2	4	4	4	4	4	6	6
Substitute	5	4	4	4	3	3	3	3	3
All Other	1	1	1	1	1	1	1	1	1
<b>Governing Board</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>70</b>	<b>68</b>	<b>69</b>	<b>67</b>	<b>67</b>	<b>68</b>

Central Administration	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	59	57	57	61	61	61	60	60	60
Contracted Teachers	1	1	1	2	2	3	3	3	2
Especial	34	29	32	32	32	31	30	33	32
Permanent	154	152	153	152	152	153	152	149	148
Probationary	5	6	6	6	6	5	5	7	7
Substitute	2	2	2	2	2	2	2	2	2
Part-time	6	6	7	6	6	6	7	5	5
Temporary	5	5	4	4	5	5	4	4	4
All Other	0	0	0	0	0	0	0	0	0
<b>Central Administration</b>	<b>272</b>	<b>265</b>	<b>269</b>	<b>272</b>	<b>274</b>	<b>274</b>	<b>271</b>	<b>271</b>	<b>269</b>

UPR - Rio Piedras	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	160	161	163	163	164	163	164	165	164
Contracted Teachers	10	11	30	42	42	43	15	28	35
Especial	81	87	89	90	91	92	90	90	89
Permanent	1494	1491	1487	1484	1482	1481	1442	1441	1443
Probationary	53	52	52	51	51	51	51	50	49
Substitute	87	88	85	82	80	80	77	77	73
Part-time	21	77	184	236	250	273	128	250	278
Temporary	165	294	317	325	323	310	314	327	334
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Rio Piedras</b>	<b>2,078</b>	<b>2,276</b>	<b>2,429</b>	<b>2,500</b>	<b>2,512</b>	<b>2,527</b>	<b>2,299</b>	<b>2,463</b>	<b>2,504</b>

UPR - Mayaguez	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	120	122	123	123	122	123	120	123	127
Contracted Teachers	1	2	8	9	9	2	3	5	5
Especial	515	383	378	376	383	390	385	385	385
Permanent	1498	1497	1487	1482	1480	1475	1454	1445	1437
Probationary	34	31	34	32	33	34	35	38	39
Substitute	5	3	3	2	2	2	1	2	2
Part-time	11	163	200	215	216	178	190	217	224
Temporary	2	29	61	72	72	3	13	42	43
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Mayaguez</b>	<b>2,273</b>	<b>2,318</b>	<b>2,381</b>	<b>2,394</b>	<b>2,403</b>	<b>2,292</b>	<b>2,285</b>	<b>2,344</b>	<b>2,345</b>

UPR - Medical Sciences	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	232	232	230	229	229	230	229	229	226
Contracted Teachers	27	27	31	27	27	31	30	31	32
Especial	1021	1018	1032	1018	1038	1043	1034	1024	1015
Permanent	630	630	628	627	627	627	622	616	614
Probationary	85	85	85	85	85	85	83	81	79
Substitute	1	1	1	2	2	2	2	2	2
Part-time	164	169	174	179	167	172	175	176	176
Temporary	27	27	26	24	23	23	23	23	23
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Medical Sciences</b>	<b>2,363</b>	<b>2,360</b>	<b>2,389</b>	<b>2,372</b>	<b>2,386</b>	<b>2,404</b>	<b>2,383</b>	<b>2,368</b>	<b>2,361</b>

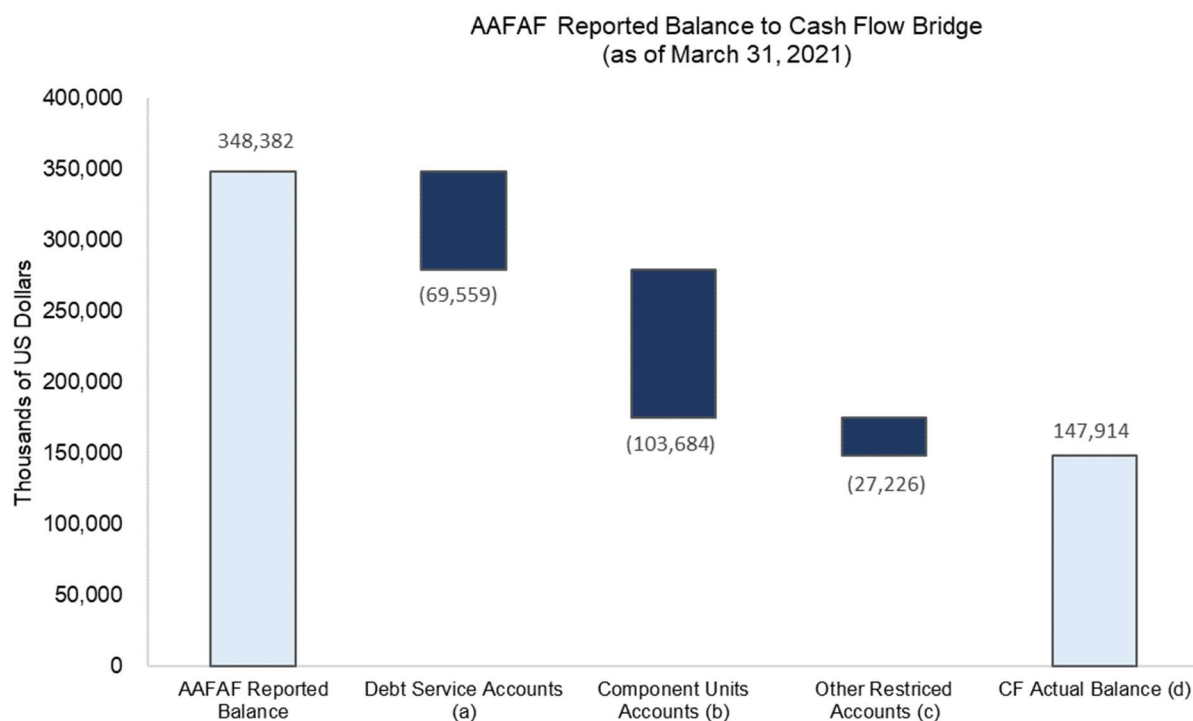
UPR - Cayey	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	39	39	39	39	39	40	37	38	38
Contracted Teachers	7	50	52	53	53	36	36	54	55
Permanent	275	276	277	276	276	275	276	276	274
Probationary	17	16	15	15	15	15	15	15	16
Substitute	12	13	13	12	12	12	12	13	14
Part-time	4	8	6	11	12	11	11	13	14
Temporary	6	7	0	0	0	0	0	0	0
Especial	17	18	27	26	29	26	25	26	25
All Other	4	4	4	4	4	4	5	4	4
All Other	0	0	0	0	0	0	0	0	0
All Other	0	1	1	1	1	1	1	1	0
<b>UPR - Cayey</b>	<b>381</b>	<b>432</b>	<b>434</b>	<b>437</b>	<b>441</b>	<b>420</b>	<b>418</b>	<b>440</b>	<b>440</b>

**APPENDIX B: HEADCOUNT SUMMARY FOR UPR BY DEPARTMENT, CAMPUS AND CATEGORY (CONTINUED)**

UPR - Humacao	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	45	44	47	48	48	48	47	48	48
Contracted Teachers	0	0	2	2	2	0	0	1	4
Especial	65	69	79	81	79	78	77	76	79
Permanent	298	296	297	298	299	300	290	293	290
Temporary	2	9	29	30	30	2	3	29	29
Probationary	29	32	28	25	24	24	27	22	25
Substitute	0	0	1	1	1	0	0	1	1
Part-time	6	11	66	66	66	6	5	54	58
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Humacao</b>	<b>446</b>	<b>462</b>	<b>550</b>	<b>552</b>	<b>550</b>	<b>459</b>	<b>450</b>	<b>525</b>	<b>535</b>
UPR - Aguadilla	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	32	34	34	33	33	35	35	35	35
Permanent	180	178	178	177	177	175	171	170	170
Probationary	2	2	2	2	2	2	3	2	2
Substitute	14	15	16	17	17	16	20	21	21
Part-time	2	5	9	9	9	5	8	8	9
Contracted Teachers	4	28	70	71	71	47	10	62	57
Especial	25	24	28	28	29	29	28	31	30
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Aguadilla</b>	<b>266</b>	<b>293</b>	<b>345</b>	<b>345</b>	<b>346</b>	<b>317</b>	<b>282</b>	<b>336</b>	<b>337</b>
UPR - Utuado	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	20	20	20	20	20	20	19	20	20
Contracted Teachers	2	18	20	20	20	1	23	26	26
Especial	2	4	4	4	4	4	4	4	4
Permanent	128	128	127	127	127	127	124	125	124
Probationary	1	0	1	1	1	1	1	0	0
Substitute	2	2	2	2	2	2	1	1	1
Part-time	11	13	14	13	13	11	14	13	13
Temporary	1	1	1	1	1	1	2	2	3
<b>UPR - Utuado</b>	<b>167</b>	<b>186</b>	<b>189</b>	<b>188</b>	<b>188</b>	<b>167</b>	<b>188</b>	<b>191</b>	<b>191</b>
UPR - Carolina	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	35	40	41	42	42	42	42	41	41
Temporary	10	10	24	25	25	13	17	18	18
Especial	37	40	36	38	38	39	39	40	41
Permanent	197	191	191	190	189	189	186	186	187
Probationary	5	6	5	5	5	5	5	5	4
Substitute	0	0	0	0	0	0	0	0	0
Part-time	3	1	68	70	70	3	74	73	73
Contracted Teachers	2	2	3	3	3	3	3	3	3
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Carolina</b>	<b>289</b>	<b>290</b>	<b>368</b>	<b>373</b>	<b>372</b>	<b>294</b>	<b>366</b>	<b>366</b>	<b>367</b>
UPR - Arecibo	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Permanent	274	272	275	278	281	281	285	282	282
Trust	35	38	38	37	36	36	37	37	39
Contracted Teachers	31	85	91	92	93	82	40	63	64
Part-time	19	24	37	37	41	32	35	40	47
Substitute	7	8	8	8	8	8	7	6	6
Especial	7	7	8	9	17	17	16	10	10
Probationary	9	8	7	5	4	4	2	2	2
Temporary	2	3	2	1	1	1	2	1	1
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Arecibo</b>	<b>387</b>	<b>448</b>	<b>469</b>	<b>470</b>	<b>484</b>	<b>464</b>	<b>425</b>	<b>442</b>	<b>452</b>
UPR - Ponce	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	32	33	34	34	34	33	34	35	36
Permanent	192	188	186	185	185	184	182	183	182
Probationary	6	6	6	6	6	5	5	3	3
Substitute	8	10	12	12	12	11	11	11	11
Temporary	36	37	37	37	37	6	29	35	36
Contracted Teachers	14	97	103	102	102	93	102	106	106
Especial	7	9	9	9	9	4	8	9	9
Part-time	0	0	0	0	0	0	0	0	0
<b>UPR - Ponce</b>	<b>298</b>	<b>383</b>	<b>390</b>	<b>388</b>	<b>388</b>	<b>339</b>	<b>374</b>	<b>385</b>	<b>386</b>
UPR - Bayamon	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21
Trust	44	43	43	43	43	43	42	45	45
Permanent	233	234	243	244	244	243	241	244	246
Probationary	23	23	15	14	14	15	13	11	11
Substitute	1	1	0	0	0	0	0	1	1
Part-time	16	43	53	52	52	52	32	55	57
Temporary	2	47	48	48	48	48	44	45	45
Especial	41	43	44	44	44	45	44	44	43
All Other	0	0	0	0	0	0	0	0	0
<b>UPR - Bayamon</b>	<b>361</b>	<b>435</b>	<b>447</b>	<b>446</b>	<b>446</b>	<b>447</b>	<b>417</b>	<b>446</b>	<b>448</b>

**APPENDIX C: RECONCILIATION BETWEEN AAFAF REPORTED FIGURES<sup>3</sup> AND THE FIGURES IN THIS REPORT<sup>4</sup> AS OF MARCH 2021**

(\$000's)	AAFAF Reported Balance (a)	CF Actual Balance	Variance	Variance due to:	
				Timing	Nonoperational Accounts
University of Puerto Rico ("UPR")	348,382	147,914	200,468		200,468



**Notes:**

- (a) University's funds held in trustee accounts for UPR debt service obligations.
- (b) Component Units Accounts managed by UPR: Desarrollos Universitarios, Inc. ("DUI"), Servicios Médicos Universitarios, Inc. ("the Hospital" or "SMU"), University of Puerto Rico Parking System, Inc. ("UPRPS"), Research Center for Molecular Sciences ("CICIM") and Materials Characterization Center, Inc. ("MCC"). Also includes UPR Retirement System accounts.
- (c) Mainly related to accounts managed by UPR campuses; these funds are restricted and assigned to specific purposes.
- (d) CF Actual Balance is made up of both restricted and unrestricted cash. Not all of the Actual Balance is available for operational uses.

<sup>3</sup> AAFAF reported figures as per "Summary of Bank Account Balances for the Government of Puerto Rico and its Instrumentalities" report dated March 31, 2021.

<sup>4</sup> This report is prepared based on reported operational cash balances as of March 31, 2021, and there are two types of reconciliation differences between the sources of information: timing differences produced by the account delays, or cash being held in nonoperational bank accounts.