

Puerto Rico Department of Economic Development and Commerce
Request for Proposal (RFP) | Puerto Rico Semiconductor Supply Chain Strategy
Questions & Answers¹

I. Section 3: Task 1	
Question	Answer
(page 4) Are there existing studies or data on Puerto Rico's semiconductor ecosystem that should be incorporated or referenced?	The comprehensive analysis requested in Task 1 can include existing studies or data on Puerto Rico's semiconductor ecosystem.
(page 4) Have industry stakeholders already been identified and encouraged to support this effort?	Not in a significant manner.
(page 4) As part of the assessment, to what extent is the selected consultant expected to identify and engage with Puerto Rico's existing supplier base, manufacturing ecosystem, and industry stakeholders, or will PRDEDC facilitate introductions and have a clearly identified industry map?	We expect the awarded proponent to take on this effort. They may leverage existing DDEC relationships and communications channels. The awarded proponent should be ready and able to work around any gaps or limitations in DDEC's capabilities.
(page 4) Has PRDEDC defined the preferred methodology for conducting the supply chain analysis, including data sources and stakeholder engagement?	No, we expect the proponents to offer arguments as to why their proposed methodologies are optimal for the task.
(page 4) Does PRDEDC have a preliminary view of where Puerto Rico should position itself within the global semiconductor value chain, or is the intent for the consultant to conduct a holistic analysis and recommend the optimal segments for Puerto Rico to target?	The PRDEDC is looking for the proponent to conduct a holistic analysis and recommend the optimal segments for Puerto Rico to target.

¹ The questions answered are those received while the question period was open. Questions received after the November 19, 2025, deadline were not answered. Related questions were grouped together, to avoid repetitive answers. The questions in this document were not edited by our team, unless necessary for spelling issues or referencing the wrong section of the RFP.

What level of detail is required for the economic impact projections? Any other specific focus areas besides the ones listed (potential investment, job creation, supply chain multiplier effects)?	Economic impact projections should have the certainty and specificity required to justify moving the DDEC's Semiconductor strategy in the chosen direction.
Are there specific infrastructure, workforce, or policy areas that should be prioritized in the assessment? E.g., Power vs. Water infrastructure	We expect the assessment to encompass the areas necessary to fulfill the purpose of the RFP which is to establish an economic framework that will create the conditions to attract, deploy and retain state of the art global manufacturing and services greenfield projects in Puerto Rico in the semiconductor or semiconductor adjacent industries.
Would the DDEC be able to share a list of existing companies in Puerto Rico or is the advisor expected to develop this independently?	DDEC will share any available information it deems useful for the awarded proponent to successfully execute their contract.
II. Section 3: Task 2	
Question	Answer
(page 5) Has PRDEDC already identified any priority companies or segments, or should the consultant propose these from scratch?	We expect the awarded proponent to identify the priority companies and segments.
(page 5) What level of detail is expected in company profiles (e.g., financials, expansion plans, workforce needs)?	At a minimum, company profiles should include the elements listed in the RFP (locations, expansion plans, capital investment patterns, workforce requirements, and decision-making factors). Beyond that, the depth and any additional fields are at the proponent's discretion, as long as they support the overall purpose of the RFP.

Are there preferred criteria for selecting the 30 target companies (e.g., size, location, investment capacity)?	No. We expect the awarded proponent to choose criteria that will maximize the positive economic impact to Puerto Rico delivered by the engagement.
Should the outreach strategy focus on specific geographic regions or global markets?	We expect the awarded proponent to choose the regions and global markets that will maximize the positive economic impact to Puerto Rico delivered by the engagement.
Are there existing marketing materials or messaging frameworks that have been helpful to the DDEC in the past and can be leveraged for this campaign?	DDEC will provide the proponent access to the relevant existing marketing and messaging material but we expect the proponent to develop net new material where necessary.
What level of involvement is expected from DDEC in developing and implementing the outreach campaign if any?	We expect the awarded proponent to lead this effort. They may leverage DDEC capabilities to do so.
III. Section 3: Task 3	
Question	Answer
(page 5) What is the anticipated size and composition of the DDEC and Invest PR teams to be trained?	There will be around 20 team members between the InvestPR and DDEC BD teams.
(page 6) Are there existing training materials or resources that should be leveraged, or is the consultant expected to develop all content?	DDEC will provide the proponent access to the relevant existing material but we expect the proponent to develop net new material where necessary.
What is the expected frequency and format of training sessions for DDEC staff?	DDEC expects the awarded proponent delivers the training sessions in a frequency and format that contributes to the fulfillment of the RFP's purpose which is to establish an economic framework that will create the conditions to attract, deploy and retain state of the art global manufacturing and services greenfield projects in Puerto Rico in the semiconductor or semiconductor adjacent industries.

Are there specific topics or areas of expertise that should be emphasized in the training materials?	DDEC expects the awarded proponent covers the topics that contribute to the fulfillment of the RFP's purpose which is to establish an economic framework that will create the conditions to attract, deploy and retain state of the art global manufacturing and services greenfield projects in Puerto Rico in the semiconductor or semiconductor adjacent industries.
What level of involvement is expected during company meetings or site visits (e.g., lead discussions, provide technical support)?	We expect extensive involvement.
How will ongoing advisory support be structured (e.g., monthly calls, ad-hoc consultations)?	As stated in the RFP, we anticipate ongoing advisory support to include regular touchpoints such as monthly check-in calls and ad hoc consultations. Proponents may suggest refinements or additional mechanisms, as long as they ensure consistent support and responsiveness to DDEC.
IV. Section 3: Task 4	
Question	Answer
(page 6) Are there specific infrastructure projects or policy areas PRDEDC wants prioritized in the recommendations?	DDEC wants infrastructure projects and policy that contributes to the RFP's purpose.
(page 6) Is there a benchmark jurisdiction or set of incentive programs PRDEDC would like to use for comparison?	DDEC would like to see a comparison against relevant jurisdictions.
(page 6) Should recommendations include cost estimates and implementation timelines?	We would value cost and timeline indications at the level of detail proponents consider appropriate to make the recommendations actionable, but the specific methodology and level of precision are at the proponent's discretion.
Should the infrastructure recommendations focus on short-term (1-2 years) or long-term changes (5-10 years or longer)?	Proponents should consider both shorter and longer-term needs as relevant. The balance and level of detail between short and long-term recommendations may be proposed by each proponent

What level of detail is required for the analysis of infrastructure gap? Confirm you are not seeking a detailed engineering assessment.	We are looking for a level of analysis that results in policy and infrastructure investments the DDEC can propose or back, in order to successfully achieve the purpose of the RFP.
Are there existing partnerships with universities, research institutions, or federal programs that can be leveraged?	Yes. We expect the proponent to investigate these and incorporate them into their work.
Confirm recommendations do not include a detailed implementation plan.	The Policy and Infrastructure Recommendations Report does not strictly call for a detailed implementation plan. If the inclusion of a detailed implementation plan contributes to achieving the purpose of the RFP, then including one would strengthen the proposal.

I. Section 4

Question	Answer
(page 7) Should monthly progress reports follow a pre-established format or should the consultant develop it from scratch? Is there a page range of expected length for the report?	There is no pre established format. The reports should comply with everything established in section 4.
(page 7) Should quarterly review presentations follow a pre-established format or should the consultant develop it from scratch? Is there a page range of expected length for the report?	There is no pre established format. The reports should comply with everything established in section 4.
(page 7) Are quarterly review presentations expected to take place in person or will virtual suffice?	Meetings may be held virtually or in-person.

I. Section 6.1

Question	Answer
(page 12) The RFP states that “Written content of the Proposal can be presented in double line spacing. Insertion of tables, graphs, calculations, and projections may be written in single line spacing, as needed.”	Double line spacing is preferred for the main narrative sections. However, single spacing is acceptable where explicitly indicated in the RFP (e.g., the Executive Summary) and for tables, charts,

a. Is this a requirement, or a suggestion? b. There are some sections that might be visually enhanced in single space, such as resumes, is it ok if this, and any other sections where the consultants deems there is an increased clarity when using single-line be drafted in a single-line basis?	resumes, and similar content where single spacing improves readability.
(page 12)Is there a page limit to the proposal?	DDEC prefers proposals under 35 pages. This page count does not include the necessary legal and financial documentation to be submitted..
I. Section 7	
Question	Answer
Section 7.1.5 – Sole Registry of Professional Service Providers (page 22): For companies currently in the process of applying for the Certificate of Eligibility from the Registry of Professional Service Providers, would it be acceptable to include proof in the RFP that the proposer is actively in the process of obtaining the certificate?	Companies that can demonstrably evidence they are in the process of applying for the Certificate of Eligibility would comply with Section 7.1.5
(page 21)The RFP states we need to submit audited financial statements. For private companies, will compiled financial statements be sufficient?	The Respondents that generate over \$1 million annual revenue must provide the audited financial statements for the past two (2) years and that include, as minimum, income statement and balance sheet. Those generating less than \$1 million annually may submit a reviewed financial statement if an audited report is not available, for the past two (2) years. All Respondents shall submit the availability of bank credit or other information that will enable the DDEC to evaluate its financial capacity to perform under the contract. The financial information requested is based upon circumstances existing at the time the RFP is released. The DDEC reserves the

	right, without limitations, to: (i) modify the requirements of the information; (ii) request additional information or clarification during the evaluation process and, if appropriate, (iii) modify the minimum score requirements; all in the best interest of the DDEC's action plans.
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I. Section 8	
Question	Answer
(page 22) What is PRDEDC's desired timeline for seeing initial physical progress or investment in semiconductor projects ("ground broken") in Puerto Rico?	DDEC would like to have a greenfield announcement before March 2028. DDEC will evaluate each proposal and establish a final timeline and milestones through negotiations with the selected consultant during the contracting phase.
(page 22) When does PRDEDC expect the study and strategy to be finalized and ready for active outreach to prospective companies?	DDEC will evaluate each proposal and establish a final timeline and milestones through negotiations with the selected consultant during the contracting phase.
Could you please confirm the preliminary schedule of work is expected to start immediately after contract award and last for 12-18 months?	Yes.
I. Section 9	
Question	Answer
Section 9 - Budget Parameters (pages 22-23): Does DDEC have any budgetary guidance for this effort that will be helpful for respondents to know when crafting responses?	Proponents should focus on achieving the purpose of the RFP in a cost effective manner that maximizes the value for money for DDEC.
(page 23) Is there a preferred structure or template for the budget narrative and breakdown?	No.
(page 23) Should the cost plan include contingency or escalation factors for multi-year projects?	Proponents may include contingency or escalation factors if they consider them necessary for multiyear budgets and should clearly explain any such assumptions.

(page 23)Are there restrictions on allowable costs (e.g., travel, subcontracting, data acquisition)?	There are no restrictions on allowable costs. Nonetheless, cost-effectiveness will be considered as part of the proposal evaluation rubric.
I. Section 11	
Question	Answer
(page 24)Can PRDEDC clarify how cost-effectiveness and value for money will be assessed relative to technical scores?	DDEC will evaluate a range of factors including comparison to all submitted proposals, projected economic impact and fund availability.
(page 24)Is there a specific tab or section in the proposal where the cost breakdown should be reported?	Per Section 6.4.1, the cost plan must be submitted as a separate file, and financial data should not be included in the main technical proposal. Within that separate cost file, proponents may organize the breakdown in whatever sections or tabs they deem appropriate.
I. Section 12.6	
Question	Answer
Section 12.6 – Selection and Award (page 27): If multiple awards are made, how will responsibilities for the four tasks be allocated among contractors to prevent duplication of effort?	If DDEC decides to award multiple prospects, DDEC will be responsible for ensuring the final arrangement is not duplicative.