

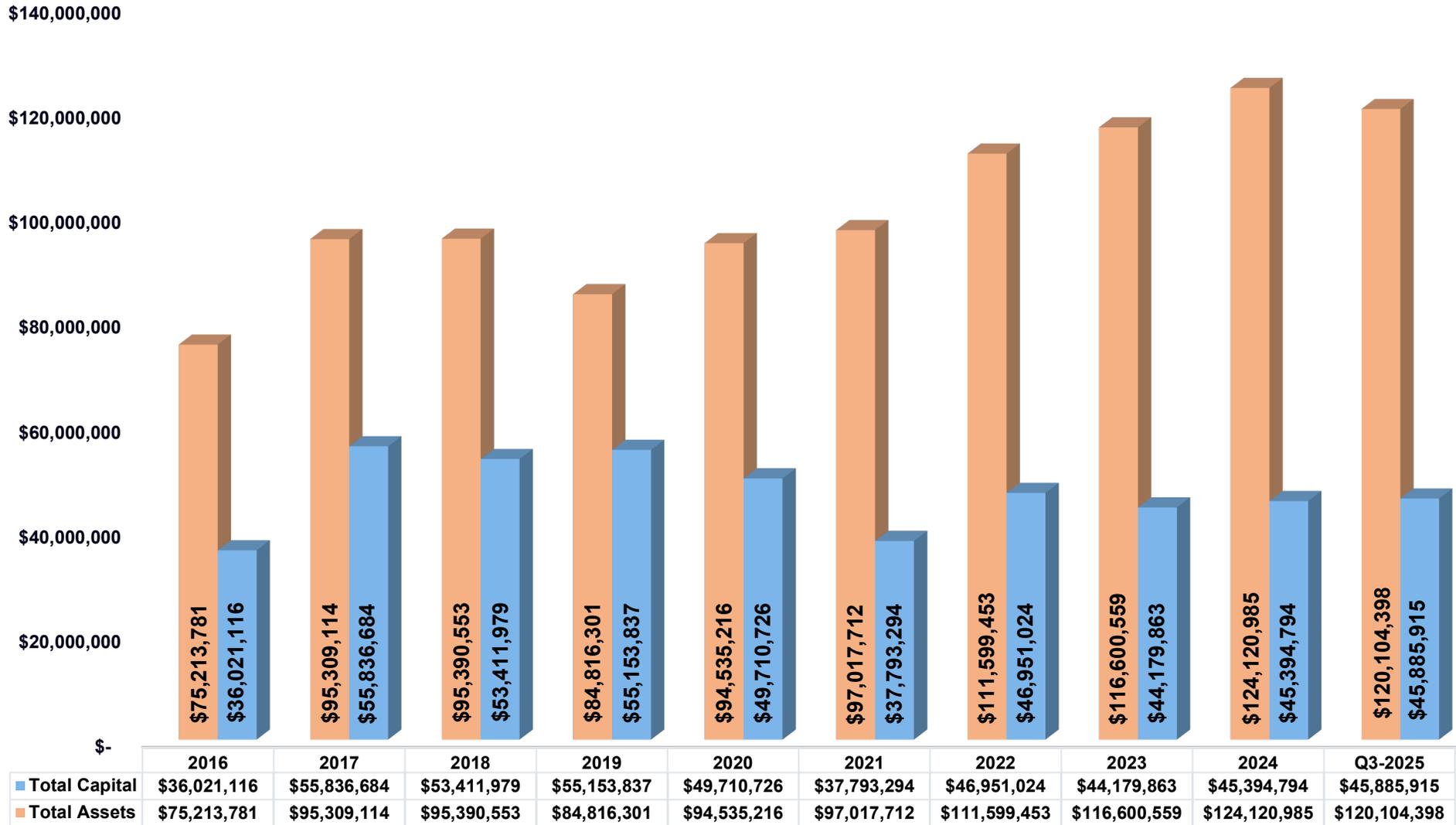
Pawn Shops Balance Sheet

	Q3-2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
ASSETS:										
Current Assets:										
Cash & Equivalents	\$ 11,598,168	\$ 10,379,819	\$ 9,218,895	\$ 8,976,170	\$ 8,228,970	\$ 9,716,582	\$ 9,070,573	\$ 8,193,355	\$ 8,900,682	\$ 7,696,433
Pledge Loans	35,973,584	31,841,233	28,953,479	24,520,585	22,384,135	17,721,651	28,190,205	28,770,395	26,681,302	44,222,711
Allowances for Losses	(2,878,133)	(2,546,252)	(2,209,210)	(1,314,922)	(234,712)	555,609	(1,236,905)	(2,936,567)	(3,959,444)	(5,899,693)
Inventory	7,508,995	6,595,920	7,018,921	6,365,482	5,716,257	4,434,458	5,072,034	4,480,883	4,092,487	4,488,526
Deposits on Merchandise	640,443	342,771	372,007	334,086	313,384	290,651	637,135	474,408	643,477	337,701
Total Current Assets	\$ 52,843,057	\$ 46,613,491	\$ 43,354,092	\$ 38,881,401	\$ 36,408,034	\$ 32,718,952	\$ 41,733,042	\$ 38,982,474	\$ 36,358,504	\$ 50,845,679
Property & Equipment at Cost:										
Motor Vehicles	\$ 1,249,919	\$ 827,554	\$ 776,610	\$ 884,214	\$ 808,549	\$ 753,666	\$ 717,264	\$ 561,592	\$ 1,703,526	\$ 905,295
Furniture and Equipment	7,146,038	6,565,478	6,301,002	6,577,769	6,584,481	6,263,875	6,271,549	5,408,078	4,579,811	5,835,832
Buildings	2,348,541	2,348,541	2,563,707	4,015,660	3,839,529	3,771,554	3,638,644	3,914,000	4,251,944	4,257,944
Leasehold Improvements	8,145,539	7,532,233	7,339,218	6,100,786	5,849,080	5,528,211	5,601,981	4,625,819	4,863,802	5,064,153
Total Property & Equipment	\$ 18,890,037	\$ 17,273,806	\$ 16,980,537	\$ 17,578,429	\$ 17,081,639	\$ 16,317,307	\$ 16,229,438	\$ 14,509,489	\$ 15,399,083	\$ 16,063,224
Less Accumulated Depreciation and Amortization	12,369,228	12,037,961	11,436,535	11,562,425	11,206,895	10,073,695	9,476,637	8,170,345	7,999,598	7,773,256
Net Property & Equipment at Cost	\$ 6,520,809	\$ 5,235,845	\$ 5,544,002	\$ 6,016,004	\$ 5,874,744	\$ 6,243,612	\$ 6,752,801	\$ 6,339,144	\$ 7,399,485	\$ 8,289,968
Land	962,310	962,310	962,310	962,310	962,310	962,310	887,310	978,815	750,980	1,175,000
Other Assets	59,778,222	71,309,339	66,740,155	65,739,738	53,772,624	54,610,343	35,443,148	49,090,120	50,800,145	14,903,134
TOTAL ASSETS	\$ 120,104,398	\$ 124,120,985	\$ 116,600,559	\$ 111,599,453	\$ 97,017,712	\$ 94,535,216	\$ 84,816,301	\$ 95,390,553	\$ 95,309,114	\$ 75,213,781
LIABILITIES:										
Current Liabilities:										
Note Payable-Current	\$ 1,989,430	\$ 1,878,909	\$ 1,796,301	\$ 733,388	\$ 15,886,016	\$ 624,532	\$ 7,511,631	\$ 655,372	\$ 950,364	\$ 9,183,792
Capital Lease Obligations	78,053	65,567	91,819	89,473	9,000	15,000	100,697	170,466	114,259	90,273
Accounts Payable & Accrued Liabilities	41,243,033	50,548,449	41,565,142	26,935,032	17,002,070	17,654,044	12,746,710	16,570,373	14,707,632	18,925,166
Corporation Income Tax Payable	788,958	969,982	1,798,682	457,638	3,568,335	302,693	283,060	3,717,203	2,937,857	343,983
Total Current Liabilities	\$ 44,099,474	\$ 53,462,907	\$ 45,251,944	\$ 28,215,531	\$ 36,465,421	\$ 18,596,269	\$ 20,642,098	\$ 21,113,414	\$ 18,710,112	\$ 28,543,214
Note Payable-Long Term	27,074,802	22,319,814	23,324,900	32,165,447	6,788,955	23,141,262	6,892,244	20,099,057	19,145,266	9,406,627
Capital Lease Obligations	250,276	130,263	28,592	3,100	12,460,482	13,100	10,000	58,000	-	14,800
Payable to Stockholders	2,793,931	2,813,207	3,815,260	4,264,351	3,509,560	3,073,859	2,118,122	708,103	1,617,052	1,228,024
Total Long Term Liabilities	\$ 30,119,009	\$ 25,263,284	\$ 27,168,752	\$ 36,432,898	\$ 22,758,997	\$ 26,228,221	\$ 9,020,366	\$ 20,865,160	\$ 20,762,318	\$ 10,649,451
TOTAL LIABILITIES	\$ 74,218,483	\$ 78,726,191	\$ 72,420,696	\$ 64,648,429	\$ 59,224,418	\$ 44,824,490	\$ 29,662,464	\$ 41,978,574	\$ 39,472,430	\$ 39,192,665
CAPITAL:										
Common Stock	\$ 1,477,886	\$ 1,395,309	\$ 1,664,548	\$ 1,794,259	\$ 2,411,132	\$ 2,965,307	\$ 100,931	\$ 525,915	\$ 1,002,998	\$ 4,228,552
Retained earnings	43,265,625	43,359,453	41,940,547	44,356,785	33,999,693	33,971,112	23,754,236	23,102,168	21,386,567	9,688,686
Capital	1,142,404	640,032	574,768	799,980	1,382,469	12,774,307	31,298,670	29,783,896	33,447,119	22,103,878
TOTAL CAPITAL	\$ 45,885,915	\$ 45,394,794	\$ 44,179,863	\$ 46,951,024	\$ 37,793,294	\$ 49,710,726	\$ 55,153,837	\$ 53,411,979	\$ 55,836,684	\$ 36,021,116
TOTAL LIABILITIES AND CAPITAL	\$ 120,104,398	\$ 124,120,985	\$ 116,600,559	\$ 111,599,453	\$ 97,017,712	\$ 94,535,216	\$ 84,816,301	\$ 95,390,553	\$ 95,309,114	\$ 75,213,781

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Pawn Shops

Assets and Capital



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Pawn Shops Income Statement

	Q3-2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Sales	\$ 37,079,347	\$ 41,183,556	\$ 34,715,155	\$ 27,752,717	\$ 26,821,205	\$ 24,026,674	\$ 24,244,730	\$ 13,547,242	\$ 12,688,651	\$ 12,778,560
Cost of Goods Sold - Net	28,151,507	30,929,594	24,698,622	20,074,199	18,514,545	16,475,039	17,262,942	8,259,721	7,015,511	8,591,536
Gross Profit	\$ 8,927,840	\$ 10,253,962	\$ 10,016,533	\$ 7,678,518	\$ 8,306,660	\$ 7,551,635	\$ 6,981,788	\$ 5,287,521	\$ 5,673,140	\$ 4,187,024
Interest Income from Pawn Shop Activities	34,222,390	43,086,620	37,226,479	31,953,861	24,406,906	28,209,488	21,384,692	31,710,758	37,790,373	40,519,593
Other Interest Income	166,199	123,416	179,938	455,389	1,597,818	(864,976)	40,271	(909,353)	691,231	269,426
Other Income	447,006	999,654	331,363	1,198,052	1,077,778	809,672	1,166,702	792,408	211,882	611,183
GROSS INCOME	\$ 43,763,435	\$ 54,463,652	\$ 47,754,313	\$ 41,285,820	\$ 35,389,162	\$ 35,705,819	\$ 29,573,453	\$ 36,881,334	\$ 44,366,626	\$ 45,587,226
General and Administrative Expenses:										
Provision For Losses	\$ 413,541	\$ 1,793,487	\$ 2,330,144	\$ 1,651,074	\$ 193,664	\$ 178,323	\$ 191,241	\$ 3,981,449	\$ 4,295,749	\$ 867,896
Recoveries (reported since 2017)	(371,000)	(432,000)	-	-	-	-	-	1,879	30,000	-
Salaries & Employees Benefits	13,211,461	25,468,572	14,623,457	13,141,738	12,863,546	13,737,505	10,479,781	10,342,519	9,566,673	9,113,644
Security	457,958	574,851	524,160	489,657	461,369	447,739	539,765	341,682	213,958	342,002
Utilities	964,036	1,240,762	1,263,502	1,266,674	1,083,778	1,053,792	1,123,193	629,697	495,469	526,730
Rent-Office	5,563,824	3,910,790	6,741,432	6,670,498	6,559,390	5,872,883	3,235,468	5,745,141	5,374,348	5,360,568
Rent Equipment	26,420	20,344	5,526	11,937	6,011	19,974	25,093	33,224	31,115	22,823
Repossession Costs	296,814	300,591	221,503	248,827	81,876	52,904	57,567	482,363	753,372	1,069,564
Title and Liens	122,437	154,039	165,793	141,974	126,183	58,853	70,182	168,227	184,649	232,436
Depreciation	456,341	697,479	731,905	789,504	812,324	838,946	670,702	857,478	511,164	784,148
Insurance	424,536	1,218,707	505,481	574,130	514,710	514,864	467,183	241,504	104,031	158,095
Office Materials and Supplies	1,142,778	1,671,424	1,571,734	1,332,588	1,031,470	1,122,143	1,176,590	756,650	1,311,425	350,420
Repairs and Maintenance	435,254	578,209	509,650	466,846	411,662	467,683	444,722	253,915	305,221	186,583
Taxes, Patents and License	1,547,926	1,679,639	1,388,304	1,225,425	1,081,008	1,748,832	1,573,859	638,035	487,216	479,229
Representation, Promotion and Advertisement	1,678,548	1,896,537	1,713,224	1,214,433	1,212,488	1,053,279	1,166,018	890,014	2,052,914	3,238,936
Legal, Accounting and Professional Services	9,111,867	1,255,840	1,253,997	2,091,764	2,229,729	4,300,628	1,165,976	6,773,791	14,799,452	12,121,423
Vehicles Expenses (reported since 2017)	119,617	236,704	193,726	136,491	89,867	146,489	98,429	67,526	52,000	-
Travel Expenses	318,639	476,435	266,303	205,858	225,881	97,029	212,639	181,415	61,572	101,409
General & Administrative Expenses	35,920,997	45,236,525	34,009,841	31,659,418	28,984,956	31,711,866	22,698,408	32,386,509	40,630,328	34,955,906
Operating Income	\$ 7,842,438	\$ 9,227,127	\$ 13,744,472	\$ 9,626,402	\$ 6,404,206	\$ 3,993,953	\$ 6,875,045	\$ 4,494,825	\$ 3,736,298	\$ 10,631,320
Interest Expense	687,360	1,114,596	628,648	1,327,804	2,626,138	1,243,477	469,511	784,930	2,045,075	2,139,173
Income Before Tax	7,155,078	8,112,531	13,115,824	8,298,598	3,778,068	2,750,476	6,405,534	3,709,895	1,691,223	8,492,147
Puerto Rico Income Tax	291,194	1,476,710	2,122,546	899,600	497,928	282,698	34,392	899,420	3,170,365	7,046,494
NET INCOME	\$ 6,863,884	\$ 6,635,821	\$ 10,993,278	\$ 7,398,998	\$ 3,280,140	\$ 2,467,778	\$ 6,371,142	\$ 2,810,475	(\$1,479,142)	\$ 1,445,653

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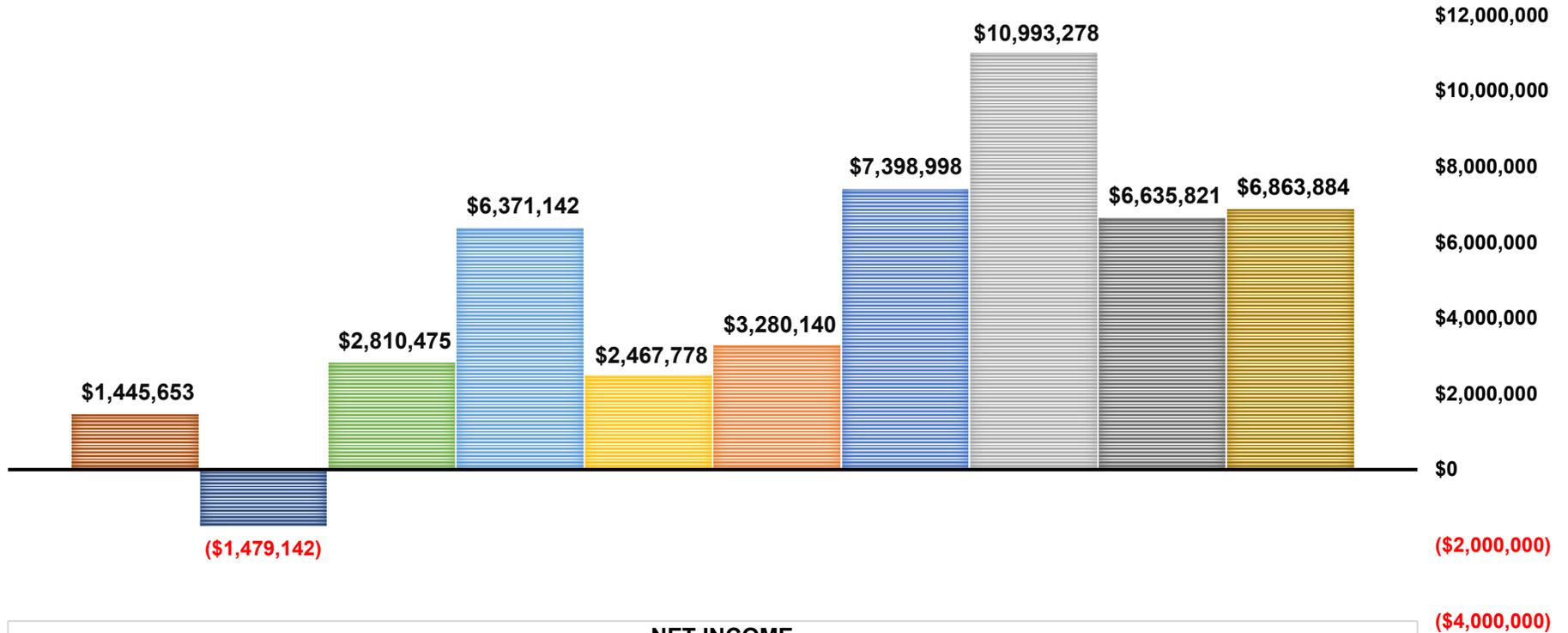


OFICINA DEL COMISIONADO DE

INSTITUCIONES FINANCIERAS

GOBIERNO DE PUERTO RICO

Pawn Shops Net Income



	NET INCOME
■ 2016	\$1,445,653
■ 2017	(\$1,479,142)
■ 2018	\$2,810,475
■ 2019	\$6,371,142
■ 2020	\$2,467,778
■ 2021	\$3,280,140
■ 2022	\$7,398,998
■ 2023	\$10,993,278
■ 2024	\$6,635,821
■ Q3-2025	\$6,863,884

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