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# **Monthly Report**

Report #: RPT-P3A-006

For the period ending November 2020

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# **General Overview**

In accordance with Section 4.2(b) of the Operations and Maintenance Agreement (OMA), LUMA hereby provides the P3A its monthly report on its performance of the Front-End Transition for the month ending November 30, 2020. A copy of the Handover Checklist and work performed has been provided in Appendix A of the report.

### PERFORMANCE OF FRONT-END TRANSITION (FET) PERIOD

#### A. FET PERIOD PROGRESS REPORT

#### I. Key Achievements in reporting period

#### Overview

During the month of November, LUMA continued to progress its Front-End Transition obligations with specific focus on our work on the Initial Budgets, System Remediation and Performance Metrics as well as on our recruitment efforts. Most of the challenges noted in past reports and updated in Part C of this report remain as concerns. LUMA is also very concerned with the misalignment of PREPA as it relates to the obligations under the OMA including delays in payment to LUMA. However, despite these impacts, LUMA remains on track for a June 1, 2021 commencement of the O&M Services.

The following is a summary of the Key Achievements for the month of November and is presented based on critical areas to achieving commencement. Additional achievements and additional detail of LUMA's progress can be found in Appendix A – Handover Checklist.

#### Human Resources- creating a new organization

We continued our recruitment efforts of our new workforce which included the following:

- Continued our postings of positions and receiving applications. To date, LUMA has
  received in excess of 7,000 applications. Our work involved the initial assessment of the
  applications, screening interviews of PREPA employees and beginning of interviews with
  hiring managers.
- Continued to advance our preparation for Skills Assessments to be conducted as part of the recruitment process.
- Developed and distributed recruitment flyers and application support communications to help encourage new PREPA applicants.
- Continued to progress the implementation of the Human Capital Management system which will capture core HR information, Benefits Administration, Compensation Data and Learning Management.

#### Critical Regulatory Matters

LUMA has numerous operational deliverables that will be presented to the P3A and/or PREB for approval during the Front-End Transition period. Work on all these deliverables is progressing well as noted in Appendix A. The more significant achievements during the month of November are as follows:



a. Initial Budgets, System Remediation Plan (SRP) and Performance Metrics Continued on the work areas reported last month which involved a significant effort throughout November by all LUMA departments as they focused on the preparation of the Initial Budgets, SRP and Performance Metrics filings. This work included the prioritization and documentation of necessary operating and capital programs to meet the Transformation Objectives established by the Commonwealth. Our work was conducted within the financial realities of the current Revenue Requirement as we contemplated the physical and operational deficiencies identified as critical to remediate and transform PREPA. Our prioritization work also considered the deployment of federal funded projects.

#### b. FEMA Funded Projects

With the details associated with the 10-year plan recently available from PREPA, LUMA will be reviewing and considering the plan as we finalize the Initial Budgets, System Remediation Plan and Performance Metrics filings to PREB anticipated to be submitted in early 2021.

LUMA has indicated to PREPA that with the 10-year plan completed, and in order to facilitate transition, it is critical that the execution work of the FEMA projects be undertaken in a manner conducive to the seamless transition from PREPA to LUMA as of the Commencement Date.

c. PREPA Reorganization T&D Shared Document Uploaded by: Dianne Gunderson

LUMA continued to support the development of the GridCo-GenCo Purchase Power Operating Agreement (PPOAs) and the Shared Services Agreement while progressing the development of the System Operating Principles.

LUMA also continued to support PREPA's development of the GenCo budget – a critical input to the Initial Budgets.

#### Preparing LUMA for Operations

In addition to the recruitment effort and development of the Initial Budgets, SRP and Performance Metrics work, LUMA continues to work on key areas necessary to 'stand-up' LUMA from an operational perspective. These include the development of key plans as outlined in Appendix A. Some of the key highlights for November are as follows:

- a. Health, Safety, Environment & Quality
  - Continued vigilance on our COVID protocol.
  - Established key HSE policies and procedures for commencement.
  - Advanced LUMA's Business Continuity and Crisis Management program including the Emergency Response Plan.
- b. Internal & Stakeholder Communications:
  - Continued to communicate our key messages through external channels (social media) and advertising (i.e. digital mediums, billboards, print and radio), and develop plans for future social campaigns.
  - Created a LUMA's website map and developed a comprehensive customer account portal to be activated upon commencement.



- Created a monthly newsletter and application support flyer to keep PREPA employees engaged in LUMA's recruiting efforts and company culture.
- Met with a variety of organizations across the island to explore community investment partnerships.

#### c. Operational

- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective
- Based on the above, worked within Operations' leadership team to draft the first year's operational priorities.
- Began the drafting process of the Standard Operating Procedures for the Operations Department.
- Began development of the Operations Restoration Annex, for consolidation into final Emergency Response Plan noted above.
- Commenced the recruitment effort for key positions within Distribution Operations, Transmission Operations, Fleet, Materials Management, and Vegetation Management
- Developed first drafts of Technical Specifications of Distribution ROW Reclamation and Preventive Vegetation Maintenance.
- Contributed to the development of safety material of the public and internal workforce.

#### d. Customer Experience - Voice of the Customerment

- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.
- Received Bill Print and Delivery proposals. Vendor analysis is underway.
- Met with PREPA supervisors to review work processes, IT systems and Contact Center training. These meetings were conducted instead of conducting employee observations given the inability to gain employee access.
- Finalized the JD Power Customer Satisfaction Survey and User Acceptance Testing for sending to customers.

#### e. Finance and Accounting

- Advanced the Initial Budgets process and supported the overall work prioritization effort of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.
- Deficiencies and opportunities identified by LUMA's Internal Controls team were presented and discussed with PREPA and LUMA's Departments to ensure alignment.
- Completed initial configuration of Oracle EBS for GridCo and LUMA. Methodologies and processes were determined for Labor Cost Distribution.
- Insurance policies to be in place post-Commencement were defined, establishing process needed to assure timely compliance.
- Completion of health pre-assessments for accessible facilities including the completion of preliminary occupancy and asset information.
- Progressed the draft of the Non-Federally Funded Procurement Manual.



- f. Information and Operational Technology
  - Workday HCM: Completed unit testing, end-to-end testing strategy & plan and test scenarios for integration.
  - Workday Payroll: Requirements gathering and design in progress for absence and payroll.
  - Kronos: Defined project plan and RACI matrix, as well as completed design workshops.
  - Cloud Based Call Center: Selected solution provider and procurement process is underway. Proceeding with a 30-day vendor trial.
- g. Other Regulatory matters (in addition to those noted above)
  - Preparation and support of relevant teams for Initial Budgets, SRP and Performance Metrics filing including the development of the Recovery and Transformation Framework for the T&D System.
  - Advanced work on the Liability Waiver to filed with PREB.
  - Continued work on the System Operation Principles, and underlying procedures for bulk power and transmission operations.
  - Continued monitoring of PREPA's "10 Year Plan" for FEMA 428 funding. Reviewed the available information on 428 and incorporated FEMA and other relevant guidance for formulation of LUMA's plans to utilize available federal funding for recovery.
  - Progressed the initial draft of Shared Services Agreement.
- h. Legal Matters
  - Refined analysis of LUMA as agent for PREPA regarding T&D real estate lease agreements, System Revenues, GridCo-GenCo PPOA.

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 Engaged in matters related to Complaint NEPR-QR-2020-0029 re: Maximo Solar Industries, Inc.

#### II. Key Focus Areas in upcoming month

The Front-End Transition is an on-going evolution of all efforts noted in Section I and outlined in Appendix A. In December, LUMA will continue to progress its efforts in all areas noted in Section I, so these are not repeated here. Rather, the following focuses on new noteworthy activities that LUMA will be undertaking and is presented in using the same outline as in Section I:

#### Human Resources- creating a new organization

- Continue LUMA's recruitment effort focused on existing PREPA employees including supporting employees with application forms and resumes, as well as systematically post jobs.
- Continue providing PREPA employees with information available.
- Continue working with PREPA management to develop and respond to employee questions to be answered by PREPA (i.e. related to items such as pension and employment options).

Significant Regulatory Matters – requiring P3A review and/or approvals and PREB approvals



#### a. Initial Budgets, SRP and Performance Metrics

 LUMA will be finalizing the draft of its Recovery and Transformation Framework, Initial Budgets, SRP and Performance Metrics and submitting to the P3A for its review and recommendation for LUMA's consideration prior to submission to PREB in early 2021.

 LUMA will be reviewing and considering the details of PREPA's 10-year FEMA plan as we finalize the Initial Budgets, System Remediation Plan and Performance Metrics filings to PREB.

#### b. FEMA Funding Projects

- LUMA has indicated to PREPA that with the 10-year plan completed, and in order to facilitate transition, it is critical that the execution work of the FEMA projects be undertaken in a manner conducive to the seamless transition from PREPA to LUMA as of the Commencement Date. As such, LUMA anticipates beginning to participate in the appropriate meetings led by PREPA and advisors.
- Continue gathering and evaluating PREPA's existing procurement plans, procedures, and protocols. Begin developing and updating such procedures based on best practices and applicable requirements of funding agencies, grant recipients, and applicable Puerto Rico and PREPA requirements.
- Continue the risk assessment and begin formulating solutions for financial management, grants management, and internal controls for the administration of all funding sources.
- Continue coordination with PREPA's Disaster Financial Management Office related to outstanding project application and project formulation requirements, including the FEMA Public Assistance 406 Mitigation opportunities.

#### c. PREPA Reorganization

- Continue supporting PREPA in the development of the GenCo 3-year budget for inclusion in the Initial Budgets.
- Continue to support in the development of the GridCo-GenCo Operating Agreements.
- Continue efforts to develop the Shared Services Agreement.
- Finalize the draft of the System Operations Principles and submit to P3 for its review.

#### **Preparing LUMA for Operations**

- a. Health, Safety, Environment & Quality
  - Begin the review of the field baseline environmental site assessments results being undertaken by PREPA. Work to advance the schedule given the concerns with the current timetable.
  - Progress LUMA's Business Continuity and Crisis Management program including the Emergency Response Plan.
  - Assess applicable software systems for HSE&Q incident data collection and begin evaluation of alternatives.

#### b. Internal & Stakeholder Communications:

- Create a December communication for PREPA employees.



- Work with the LUMA Health, Safety, Environment & Quality team to develop a public safety plan, with messaging, timeline and partners.

#### c. Operational

- Continue development of the Standard Operating Procedures for the Operations Department
- Continue furthering the overall recruitment effort for the Operations Departments.
- Progress the drafting of the Materials Management and Warehouse Plan

#### d. Customer Experience - Voice of the customer

- Undertake the 30-day trial on the new Contact Center platform.
- Continue furthering the overall recruitment effort for the Customer Experience Departments.
- Advance the building consolidation recommendation plan with the Operations team and Facilities team.
- Continue to progress the JD Power Customer Satisfaction Surveys.
- Advance the draft of Customer Experience transition plan.

#### e. Finance and Accounting

- Completion of the Initial Budgets for filing to P3A.
- Completion of full health assessment and first draft of property summaries.
- Continue efforts to obtain all System Contracts from PREPA for internal review & assessment by the various LUMA Departments.
- Finalize the Non-Federal Funded Procurement Manual for LUMA's internal review.
- In conjunction with PREPA, hold Conference Room Pilot for Oracle EBS Project Accounting and Fixed Assets.

#### f. Information and Operational Technology

- Continue all major IT projects required for LUMA to be fully operational (e.g. EBS, Workday HCM, Call Center Technology).

#### III. Handover Checklist

In accordance with Section 4.2(b) of the OMA, LUMA has provided an update to the Handover Checklist in Appendix A. Appendix A supplements the above report and captures additional detail of work performed by LUMA in November.



#### **B.** COMMERCIAL REPORT

#### I. Completed OMA Obligations

This section represents the completed OMA obligations from the past month only. All previous month completed OMA obligations are removed to minimize the length of the report.

Section	Description	Responsible Party	Status
	There are no completed items for the month of November.		

I. Ongoing OMA Obligations

Section	Description	Responsible Party	Status
4.2(b)	ManagementCo shall provide Administrator (with copy to PREB) written monthly reports with respect to ManagementCo's performance of the Front-End Transition Services, including a copy of the Handover Checklist updated to reflect the progress of each item listed therein. From time to time during the Front-End Transition Period, in light of experience developed up to such point in the Front-End Transition Period, the Handover Checklist shall be adjusted, updated or otherwise modified by ManagementCo and Administrator, each acting reasonably, as necessary to reflect such experience.	LUMA (Operator)	Submitted - October
4.3(c)	ManagementCo, Administrator and Owner shall together (i) identify all material existing System Contracts and all Generation Supply Contracts and provide ManagementCo and Administrator with copies thereof and (ii) identify which of the material existing System Contracts and Generation Supply Contracts do not comply with the Federal Funding Requirements and provide ManagementCo and Administrator with a list thereof.	LUMA (Operator), PREPA (Owner), P3A (Administrator)	Ongoing
4.3(e)	Notices with respect to System Contracts and Generation Supply Contracts. Owner shall (i) notify each counterparty to a System Contract and Generation Supply Contract in writing of Owner's delegation of authority to Operator with respect to such System Contract in the manner contemplated by Section 5.2(a) (System Contracts – Generally) and with respect to such Generation Supply Contract in the manner contemplated by Section 5.13(a) (Generation-Related Services – Power Supply Dispatch and Management) and (ii) have obtained all required consents from such counterparties as may be required thereby in connection with such delegation of authority and (iii) take all such other actions as may be necessary for Operator to be able to comply with its obligations under Section 5.2(a) (System Contracts – Generally) and Section 5.13 (Generation-Related Services).	PREPA (Owner)	Ongoing
4.4(a)	ManagementCo, Administrator and Owner shall coordinate identifying the Governmental Approvals required for the commencement on the Service Commencement Date. Once the	LUMA (Operator) P3A (Administrator)	Ongoing

Section	Description	Responsible Party	Status
	Parties have identified the Commencement Date Governmental Approvals: (i)(A)  ManagementCo shall coordinate with Owner and Administrator to prepare for and support  Owner's efforts related to the transfer and assignment or the reissuance of the  Commencement Date Governmental Approvals; (B) Owner, with Operator's assistance, shall  submit complete applications and take all other steps necessary to obtain and maintain all  required Commencement Date Governmental Approvals; and(ii) ManagementCo and  Administrator shall cooperate with Owner in identifying, preparing, applying for, obtaining and  maintaining the Commencement Date Governmental Approvals.	PREPA (Owner)	
4.6(c)(i)	(c) Operator shall deliver to Administrator an estimate of the anticipated Front-End Transition Service Fee for the following four and a half (4.5) months, subject to Section 7.8 (Owner Credit Rating).	LUMA (Operator)	Submitted - October
4.6(c)(i)	(d) Owner shall replenish the Front-End Transition Account so as to maintain a balance in the Front-End Transition Account at the end of each calendar month equal to the sum of the anticipated Front-End Transition Service Fee for the subsequent four and a half (4.5) months, subject to Section 7.8 (Owner Credit Rating), and so on subsequently until the Front-End Transition Services conclude.	PREPA (Owner)	Confirmed - October
4.6(d)(i)	Operator shall provide Administrator with a monthly invoice describing in reasonable detail the prior calendar month's Front-End Transition Services and the corresponding Front-End Transition Service Fee for such prior calendar month. All invoices shall comply with the requirements set forth in Section 9.2(c) (Anti-Corruption and Sanctions Laws — Policies and Procedures).	LUMA (Operator)	Submitted – October
4.2(j)	ManagementCo shall use commercially reasonable efforts to interview and evaluate as candidates for employment at ServCo, effective as of the Service Commencement Date, the regular employees of Owner and its Affiliates (other than Owner's generation employees, including certain administrative and plant operations personnel) who (i) are currently and remain employed by Owner and its Affiliates (other than Owner or its Affiliates generation station employees) as of the Interview Deadline or are hired by Owner or its Affiliates on or after the Effective Date in the ordinary course of business consistent with the past practices of Owner and its Affiliates to replace any existing employee of Owner, and (ii) apply to ServCo in a job category ServCo wishes to fill (collectively, the "Owner Employees"). For the avoidance of doubt, neither ManagementCo nor ServCo shall be liable for severance or other pay or benefits for Owner Employees who are not hired by ServCo, including those to whom an offer of employment is made but who do not accept such offer. Owner and its Affiliates shall waive any non-competition, confidentiality or other obligation arising under any employment contract between Owner or Affiliate and any Owner Employee that may otherwise restrict any of Owner Employee's rights to be employed by ServCo. Owner shall provide ManagementCo	LUMA (Operator)	Ongoing

Section	Description	Responsible Party	Status
	with the following information regarding Owner Employees promptly on request: (x) job		
	description for current and any prior positions occupied by such Owner Employee, (y) date of		
	employment and (z) current salary.		

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#### II. Overdue OMA Obligations

Section	Description	Responsible Party	Status
4.3(d)(i)	Additional System Contracts and Generation Supply Contracts Between Effective Date and Service Commencement Date. During the Front-End Transition Period, the Parties agree that it is the intent that Owner and Administrator shall not amend or enter into any new System Contracts or Generation Supply Contracts; provided, however, that: prior to the date ManagementCo submits the Initial Budgets to PREB for its approval, if Owner and Administrator identify a need to do so, then Administrator shall notify ManagementCo of such need and work with ManagementCo to implement any such amendment or new System Contract or Generation Supply Contract. Following such consultation process, Administrator shall ultimately determine if such amendment or new System Contract or Generation Supply Contract is required.	P3A (Administrator) PREPA (Owner)  Systematic process  ensuring that all partiare clear of all FET  System Contracts  activities.	
4.1(b)(i)	Each of Owner and Administrator shall take all such actions as may reasonably necessary to enable or assist ManagementCo in providing the Front-End Transition Services, including (i) providing ManagementCo's Representatives with a designated space and facilities at Owner's principal offices for their use throughout the Front-End Transition Period.	PREPA (Owner)	Substantially overdue
4.1(b)(iii)	Each of Owner and Administrator shall take all such actions as may be reasonably necessary to enable or assist ManagementCo in providing the Front-End Transition Services, including (i) cooperating with and assisting, and causing its Representatives to cooperate with and assist, ManagementCo in its performance of the Front-End Transition Services and its efforts to timely satisfy the ManagementCo Service Commencement Date Conditions.	PREPA (Owner)	Several RFIs submitted by LUMA remain outstanding (68 of 303 with some up to 100+ days). RFI status provided to PREPA weekly.
4.6(d)(iii)	Payments of undisputed amounts under any invoice shall be due within thirty (30) days of Administrator's receipt of such invoice.	P3A (Administrator) PREPA (Owner)	Outstanding payment due to misalignment of PREPA

## III. OMA Obligations in Progress

Section	Description	Responsible Party	Status
4.3(d)	(iii) a Tax Opinion and a Reliance Letter shall have been obtained, at the expense of Owner or	P3A (Administrator)	In progress
	Administrator, with respect to any System Contract that is a Covered Contract and is entered	1 3A (Administrator)	iii progress

Section	Description	Responsible Party	Status
	into, extended or amended after the Effective Date. Owner shall promptly deliver to Operator a copy of each executed System Contract entered into pursuant to clauses (i) and (ii) above.		
4.3(k)	Owner shall prepare and provide Operator a description and demarcation of the T&D System.  The Parties will jointly consider any amendments, adjustments and refinements to Annex XII (Insurance Specifications) in light of the description and demarcation of the T&D System.	PREPA (Owner)	In progress
4.4(b)	From and after the Effective Date, the Parties agree that: Operator shall seek a Tax Assurance and (ii) at Operator's expense, Owner and Administrator shall cooperate with Operator and use their commercially reasonable efforts to support and assist Operator in securing such Tax Assurance.	LUMA (Operator)	In progress
4.5 (t)(i)	Operator and the Secretary of the Puerto Rico Treasury Department shall have entered into a closing agreement in form and substance satisfactory to Operator, acting reasonably, executed pursuant to Section 6051.07 of the PRIRC among Operator, the Equity Participants and the Puerto Rico Treasury Department that (A) incorporates all matters set forth in administrative determination No. 20-06 issued by the Secretary of the Puerto Rico Treasury Department (the "Administrative Determination") that are applicable to Operator and the Equity Participants and (B) provides that (x) the Front-End Transition Service Fixed Fee, the Service Fee and the Back-End Transition Service Fee are treated in the same manner as management fees are treated under Section III(A) of the Administrative Determination payments are treated under Section III(A) of the Administrative Determination;	LUMA (Operator)	In progress
4.5 (s)	The Parties shall mutually develop and negotiate in good faith a shared services agreement consistent with the provisions set forth in Annex VI (GenCo Shared Services) (the "Shared Services Agreement"), which agreement shall provide the terms and conditions pursuant to which Operator, as agent of Owner, shall provide the GenCo Shared Services to GenCo until the Legacy Generation Assets are retired or until certain of GenCo's operations, including the operating, administrative and/or maintenance functions related to the Legacy Generation Assets, are transferred to one or more private partners, the term of which agreement not to exceed three (3) years from its effective date (unless otherwise extended with the consent of Operator).	LUMA (Operator) P3A (Administrator) PREPA (Owner)	P3A counsel delivered a first draft of SSA which is being reviewed and revised by LUMA

## IV. Upcoming OMA Obligations

Section	Description	Responsible Party	Status
	ManagementCo to - (C) submit such System Remediation Plan to Administrator for its review		
4.1(d) (i) and	and approval, acting reasonably. The System Remediation Plan shall detail the scope, resources,	LUMA (Operator)	Planned to submit to P3A
(ii)	timelines, milestones, costs estimates and achievement criteria for each activity or project	LOWA (Operator)	in mid-December
	required to enable Operator to perform the O&M Services in compliance with Contract		

Section	Description	Responsible Party	Status
	Standards, including the deadlines by which each such activity or project shall be fully implemented. The Parties acknowledge and agree that any prior studies or reports of Owner relating to the remediation, repair, replacement and stabilization of the T&D System may be considered for purposes of preparing the System Remediation Plan, but the findings of such studies or reports shall not limit the Parties' discretion to develop the System Remediation Plan.		
4.1(g)	Parties to apply for Liability Waiver with Rate Order in connection with submission of Initial Budgets.	LUMA (Operator), PREPA (Owner), P3A (Administrator)	Planned to submit to P3A in mid-December
4.1(h)	ManagementCo to - (ii) submit such proposed System Operation Principles to Administrator for its review and approval.	LUMA (Operator)	Planned to submit to P3A in mid-December
4.2(e)	(a) ManagementCo shall prepare and submit to Administrator the proposed Initial Budgets; provided that for purposes of the Generation Budget, ManagementCo shall only be required to submit (if received by ManagementCo) the Generation Budget as prepared by Owner and delivered to ManagementCo by Owner. ManagementCo shall have a reasonable time to review such Generation Budget prior to completing and submitting the balance of the Initial Budgets to Administrator hereunder.	LUMA (Operator)	Planned to submit to P3A in mid-December
4.2(f)	(b) ManagementCo shall submit to Administrator the proposed revised Performance Metrics	LUMA (Operator)	Planned to submit to P3A in mid-December

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## C. RISK AND ISSUE MANAGEMENT REPORT

# I. Risks with Potential to Materially Impact Project Success

Risk	Description and Current Status (as of 11-30-20)
PREPA Reorganization (s. 4.5(q))	LUMA notes that there remains a considerable effort necessary to complete the reorganization of PREPA. LUMA views the PREPA reorganization includes ensuring the Governance structure, GridCo-GenCo Operating agreement, System Operating Principles and the Shared Services Agreement all tie together.  Work is progressing on all fronts; however, risk remains the timeliness of achieving the obligation which includes obtaining the necessary Governmental approvals as a condition precedent to commencement.  Associated with the PREPA reorganization is the development of the GenCo's budgets by PREPA for incorporation into the Initial Budgets anticipated to be submitted to PREB in early 2021 for approval. LUMA continues to support PREPA in this effort.
FEMA Funding	With the details associated with the 10-year plan now available, LUMA will be reviewing and considering the details of the plan as we finalize the Initial Budgets, System Remediation Plan and Performance Metrics filings to PREB anticipated to be submitted in early 2021.  LUMA's initial assessment is one of concern given the 10-year plan is not consistent with the Certified Fiscal Plan nor the executed OMA with LUMA in that there is little or no mention of LUMA's role post Service Commencement. It is imperative that following Service Commencement under the LUMA OMA, responsibility for planning and execution of all T&D related work including FEMA work will reside with LUMA.  LUMA believes this starts now and has indicated to PREPA that with the 10-year plan completed that in order to facilitate transition, it is critical that the execution work of the FEMA projects be undertaken from now until Commencement be conducted in a manner conducive to the seamless transition from PREPA to LUMA as of the Commencement Date. Without this cooperation, there is a significant risk of critical disconnect and delays in work upon commencement.
COVID-19 Pandemic	The COVID-19 pandemic continues to create challenges for LUMA.  LUMA is following an appropriate COVID Protocol and using virtual tools including Microsoft Teams for meetings helps communications but consumes significantly more time and less productive.

Risk	Description and Current Status (as of 11-30-20)
Field Access	Limitations on being able to access field employees to create relationships, observe work, inquire about issues due to union actions has created a challenge for LUMA and PREPA Management. In many cases PREPA employees have been unwilling to cooperate with any requests from LUMA. This situation continues to be a significant issue that has impacted LUMA's ability to formulate comprehensive budgets and workplan to cutover upon commencement.
Designated Space & Facilities (s. 4.1 (b))	Establishing furnished workspace continues to be a concern. LUMA staff continues to work away from the office leading to inefficiencies and increased cost. PREPA most recent plan to provided adequate spacing has been delayed further.
Response to RFIs	LUMA has now issued 303 Requests for Information (RFIs) of PREPA since June 22 <sup>nd</sup> . As of the reporting date, there is currently 68 RFIs outstanding in some cases up to 100+ days since being issued. This continues to be an issue that will impact LUMA's ability to form a complete understanding of operations, formulate comprehensive budgets and develop workplans to cutover upon commencement.

# II. Active Issues with Potential to Materially Impact Project Success Gunderson

Issue	Description, Current Status and Mitigation
LUMA Recruitment Effort	No update from our last report. The desire to provide PREPA employees a complete picture of employment options and pension information has not materialized. (Note these issues represent the majority of the questions that LUMA & PREPA are hearing from PREPA employees since Effective Date). While LUMA appreciates that this is a complicated involving multiple parties, LUMA remains concerned that the relevant information will not be available from PREPA and will impact employee's decision thereby limiting the recruitment effort.
Pre-existing Environmental Conditions (s.4.5 (f))	This contract has now been finalized and desktop work has begun with field work anticipated to begin in mid-December. LUMA continues to monitor progress and has noted that the current schedule for completion is extremely tight given the completion of the work is a Condition Precedent to the June 1 <sup>st</sup> Commencement Date. The current schedule suggests a May 20 <sup>th</sup> completion.

#### **D. FINANCIAL PROGRESS REPORT**

In accordance with s.4.6(d), LUMA has submitted the invoice for the FET Service Fee for the month of November 2020. A summary of the invoice amounts is included below.

#### I. Monthly invoice summary

FET COSTS							
Department	Amount						
Capital Programs	\$108,550						
Communications	\$56,062						
Corporate Services	\$61,250						
Customer Service	\$148,325						
Executives	\$71,887						
Financial Mgmt.	\$401,027						
HSE & Quality	\$218,528						
Human Resources	\$215,135						
Integration Mgmt. Office	\$206,313						
IT / OT	\$289,200						
Legal	\$36,750						
Operations	\$481,938						
Regulatory	\$174,190						
Utility Transformation	\$1,019,173						
TOTAL T&D Shared Docume	\$3,488,328						

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	FET Hourly Costs	Additional Costs 5 & Expenses	04 PM Sub-Total	FET Fixed Fee	Total
Previously invoiced	\$17,674,490	\$14,529,258	\$32,203,748	\$21,500,000	\$53,703,748
Current invoice	\$3,488,328	\$4,645,366	\$8,133,694	\$5,000,000	\$13,133,694
Total invoiced to date	\$21,162,818	\$19,174,624	\$40,337,442	\$26,500,000	\$66,837,442
Forecast to complete			\$36,014,489	\$33,500,000	\$69,514,489
Proposal			\$76,351,931	\$60,000,000	\$136,351,931
Variance			-	-	-



#### E. SUBMISSIONS

#### I. Transmittals – Current Month November 2020

		Sending	Receiving	LUMA	
Name	Description	Organization	Organization	Department	Created
LUMA-P3A-T-00056	FTI August 2020 Report Inquiries	LUMA	P3A	IMO	1-Nov-20
LUMA-P3A-T-00057	August 2020 Monthly Invoice & Report (Revised)	LUMA	P3A	IMO	9-Nov-20
LUMA-P3A-T-00058	October 2020 Monthly Invoice & Report	LUMA	P3A	IMO	10-Nov-20
LUMA-P3A-T-00059	October 2020 Monthly Status Report	LUMA	P3A	IMO	10-Nov-20
LUMA-P3A-T-00060	October 2020 Renewed Certificates	LUMA	P3A	IMO	10-Nov-20
LUMA-P3A-T-00061	4.5 Months of FETS Estimate October 2020	LUMA	P3A	IMO	10-Nov-20
LUMA-P3A-T-00062	October 2020 Renewed Certificates - Social Security, Unemployment and Disability	LUMA	РЗА	IMO	10-Nov-20
LUMA-P3A-TGC-00063	P3A / LUMA October 27, 2020 Meeting Notes	LUMA	P3A	IMO	11-Nov-20
LUMA-P3A-TGC-00064	P3A / LUMA November 12, 2020 Meeting Agenda	LUMA	P3A	IMO	11-Nov-20
LUMA-P3A-T-00065	4.5 Month FETS Estimate October 2020 (wActuals)	LUMA	P3A	IMO	18-Nov-20
LUMA-P3A-T-00066	October 2020 Renewed Certificates - LUMA ManageCo Debt Certification	LUMA	РЗА	IMO	18-Nov-20
LUMA-P3A-TGC-00067	P3A / LUMA November 12, 2020 Meeting Notes	LUMA	P3A	IMO	20-Nov-20
LUMA-P3A-TGC-00068	P3A / LUMA November 23, 2020 Meeting Agenda	LUMA	P3A	IMO	20-Nov-20
LUMA-P3A-T-00069	Key Dates Schedule	LUMA	P3A	IMO	20-Nov-20
LUMA-P3A-T-00070	Transaction Costs - 2022 to 2024	LUMA	LUMA	IMO	20-Nov-20
LUMA-P3A-T-00071	4.5 Month FETS Estimate November 2020	LUMA	P3A	IMO	25-Nov-20
LUMA-PREB-T-00020	October 2020 Monthly Status Report	LUMA	PREB	IMO	10-Nov-20
LUMA-PREP-TGC-00045	PREPA / LUMA Biweekly Meeting Agenda 2020-11-06	LUMA	PREPA	IMO	6-Nov-20
LUMA-PREP-TGC-00046	PREPA / LUMA Biweekly Meeting Notes 2020-10-20	LUMA	PREPA	IMO	6-Nov-20
LUMA-PREP-T-00047	Outstanding RFIs as of November 6, 2020	LUMA	PREPA	IMO	6-Nov-20
LUMA-PREP-T-00048	October 2020 Monthly Status Report	LUMA	PREPA	IMO	10-Nov-20
LUMA-PREP-T-00049	Outstanding RFIs as of November 13, 2020	LUMA	PREPA	IMO	13-Nov-20

		Sending	Receiving	LUMA	
Name	Description	Organization	Organization	Department	Created
LUMA-PREP-TGC-00050	PREPA / LUMA Biweekly Meeting Notes 2020-11-06	LUMA	PREPA	IMO	13-Nov-20
LUMA-PREP-TGC-00051	PREPA / LUMA Biweekly Meeting Agenda 2020-11-16	LUMA	PREPA	IMO	13-Nov-20
LUMA-PREP-TGC-00052	LUMA Sales & Use Tax Exemption / Excise Tax Exemption	LUMA	PREPA	IMO	16-Nov-20
LUMA-PREP-T-00053	SUT Exemption Certification	LUMA	PREPA	IMO	17-Nov-20
LUMA-PREP-T-00054	Outstanding RFIs as of November 20, 2020	LUMA	PREPA	IMO	18-Nov-20
LUMA-PREP-T-00055	Application Support Communication	LUMA	PREPA	IMO	24-Nov-20
LUMA-PREP-TGC-00056	PREPA / LUMA Biweekly Meeting Notes 2020-11-16	LUMA	PREPA	IMO	25-Nov-20
LUMA-PREP-TGC-00057	PREPA / LUMA Biweekly Meeting Agenda 2020-11-30	LUMA	PREPA	IMO	25-Nov-20
LUMA-PREP-T-00058	Outstanding RFIs as of November 27, 2020	LUMA	PREPA	IMO	25-Nov-20
LUMA-PREP-T-00059	FEMA Plan - First Batch of Standards 2020-10-26	LUMA	PREPA	Utility	30-Nov-20
				Transformation	

# II. Requests for Information (RFIs) – Current Month November 2020 Ment

	Uploaded	Sending la	nne Gu Receiving	inderso	) Date	Requested Response	Actual Response	
Name	Description 17	Organization	Organization	Department	Submitted	Date	Date	Status
LUMA-PREP-RFI-00227	Customer Service Directorate	LUMA	PREPA	Customer	2-Nov-20	13-Nov-20	4-Nov-20	Closed
	processes & procedures		\	Service				
LUMA-PREP-RFI-00228	AED Inventory	LUMA	PREPA	HSE & Quality	2-Nov-20	30-Nov-20		Open
LUMA-PREP-RFI-00229	Kronos PM Randy Smandych	LUMA	PREPA	IT/OT	2-Nov-20	5-Nov-20	16-Nov-20	Closed
LUMA-PREP-RFI-00230	Provide the following system	LUMA	PREPA	IT/OT	2-Nov-20	6-Nov-20	25-Nov-20	Closed
	user access - Ramprasad Ghosh		\					
LUMA-PREP-RFI-00231	On Ramp system and Meter	LUMA	PREPA	Utility	2-Nov-20	6-Nov-20		Open
	Data Service types			Transformation				
LUMA-PREP-RFI-00232	TWACS DB extracts	LUMA	PREPA	Utility	2-Nov-20	6-Nov-20		Open
				Transformation				
LUMA-PREP-RFI-00233	Telepago	LUMA	PREPA	Customer	2-Nov-20	13-Nov-20		Open
				Service				
LUMA-PREP-RFI-00234	Equipment Hours	LUMA	PREPA	Financial	2-Nov-20	2-Nov-20		Open
				Management				

Name	Description	Sending Organization	Receiving Organization	LUMA Department	Date Submitted	Requested Response Date	Actual Response Date	Status
LUMA-PREP-RFI-00235	COR3 and/or FEMA guidance on the requirements and contents	LUMA	PREPA	Regulatory	3-Nov-20	4-Nov-20		Open
LUMA-PREP-RFI-00236	Current outline(s) of report for 10-year plan and for the 2021 projects	LUMA	PREPA	Regulatory	3-Nov-20	4-Nov-20		Open
LUMA-PREP-RFI-00237	Sargent & Lundy write up on grid reconstruction strategy	LUMA	PREPA	Regulatory	3-Nov-20	4-Nov-20		Open
LUMA-PREP-RFI-00238	Copy e-billing notification email to customers	LUMA	PREPA	Customer Service	4-Nov-20	10-Nov-20	1-Dec-20	Closed
LUMA-PREP-RFI-00239	Copy of Net Metering Bill	LUMA	PREPA	Customer Service	4-Nov-20	10-Nov-20	1-Dec-20	Closed
LUMA-PREP-RFI-00240	Mini Gupta - RICE Developer & Functional Resource	LUMA	PREPA	IT/OT	4-Nov-20	9-Nov-20	16-Nov-20	Closed
LUMA-PREP-RFI-00241	Mi Cuenta Architecture and Roadmap	TUMA Dia	PRÉPA GI	inderso	5-Nov-20	9-Nov-20	26-Nov-20	Closed
LUMA-PREP-RFI-00242	Work volumes for substations	LUMA	PREPA	Operations	5-Nov-20	19-Nov-20		Open
LUMA-PREP-RFI-00243	Substation available fault current	LUMA/20	ZPREPA . 04	Operations	5-Nov-20	19-Nov-20		Open
LUMA-PREP-RFI-00244	Account numbers on the collections reports	LUMA	PREPA	Customer Service	5-Nov-20	19-Nov-20	25-Nov-20	Closed
LUMA-PREP-RFI-00245	Date confirmation for Meters	LUMA	PREPA	Utility Transformation	5-Nov-20	9-Nov-20		Open
LUMA-PREP-RFI-00246	Contract PDF and IT Contract Report Run Weekly	LUMA	PREPA	IT/OT	5-Nov-20	5-Nov-20		Open
LUMA-PREP-RFI-00247	Balance in FERC accounts for original cost and accumulated depreciation.	LUMA	PREPA	Financial Management	6-Nov-20	30-Nov-20		Open
LUMA-PREP-RFI-00248	Current Internal Controls Framework	LUMA	PREPA	Financial Management	6-Nov-20	20-Nov-20		Open
LUMA-PREP-RFI-00249	Scripts/Scenarios for testing Billing	LUMA	PREPA	IT/OT	10-Nov-20	25-Nov-20		Open
LUMA-PREP-RFI-00250	FCC Operators License	LUMA	PREPA	Operations	10-Nov-20	1-Dec-20		Open

Name	Description	Sending Organization	Receiving Organization	LUMA Department	Date Submitted	Requested Response Date	Actual Response Date	Status
LUMA-PREP-RFI-00251	Microwave Radio's	LUMA	PREPA	Operations	10-Nov-20	1-Dec-20		Open
LUMA-PREP-RFI-00252	Citrix Connection & Stand- alone Laptop to access Asset Suites	LUMA	PREPA	ІТ/ОТ	10-Nov-20	17-Nov-20	17-Nov-20	Closed
LUMA-PREP-RFI-00253	PREPA customer account by municipality from CC&B	LUMA	PREPA	Customer Service	10-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00254	Document Request	LUMA	PREPA	IT/OT	11-Nov-20	16-Nov-20		Open
LUMA-PREP-RFI-00255	Questions re: 12S and 25S meter data	LUMA	PREPA	Customer Service	11-Nov-20	13-Nov-20	13-Nov-20	Closed
LUMA-PREP-RFI-00256	Asset Suite - Setup by Company	LUMA	PREPA	IT/OT	11-Nov-20	13-Nov-20		Open
LUMA-PREP-RFI-00257	Create Asset Suite Test Environment	LUMA	PREPA	IT/OT	12-Nov-20	20-Nov-20		Open
LUMA-PREP-RFI-00258	PREPA's Mobile Substations Status	<b>Shared</b>	PREPA	Operations	12-Nov-20	30-Nov-20	23-Nov-20	Closed
LUMA-PREP-RFI-00259	Citrix Connection & Stand- Alone Laptop with PREPA Network Connection	dy. Dia	PREPA GU	iffderso	12-Nov-20	17-Nov-20		Open
LUMA-PREP-RFI-00260	Meeting Request re: Employee ID numbers	LUMA	PREPA	IT/OT	12-Nov-20	18-Nov-20	25-Nov-20	Closed
LUMA-PREP-RFI-00261	New User Access - Susan Pascual HR Resource	LUMA	PREPA	IT/OT	12-Nov-20	13-Nov-20	25-Nov-20	Closed
LUMA-PREP-RFI-00262	Asset Suite Engagement	LUMA	PREPA	IT/OT	12-Nov-20	18-Nov-20		Open
LUMA-PREP-RFI-00263	Establish SFTP for file transfer	LUMA	PREPA	IT/OT	13-Nov-20	20-Nov-20		Open
LUMA-PREP-RFI-00264	Genesys application test on PREPA network	LUMA	PREPA	IT/OT	16-Nov-20	25-Nov-20		Open
LUMA-PREP-RFI-00265	Active PREPA emails addresses for employees in the Customer Service Directorate	LUMA	PREPA	Customer Service	17-Nov-20	1-Dec-20	30-Nov-20	Closed
LUMA-PREP-RFI-00266	Meter Data	LUMA	PREPA	Customer Service	17-Nov-20	20-Nov-20	25-Nov-20	Closed
LUMA-PREP-RFI-00267	CC&B data	LUMA	PREPA	Customer Service	17-Nov-20	19-Nov-20		Open

Name	Description	Sending Organization	Receiving Organization	LUMA Department	Date Submitted	Requested Response Date	Actual Response Date	Status
LUMA-PREP-RFI-00268	Inventory of satellite phones currently available	LUMA	PREPA	Operations	18-Nov-20	27-Nov-20		Open
LUMA-PREP-RFI-00269	Customer Service Directorate	LUMA	PREPA	Customer Service	18-Nov-20	1-Dec-20		Open
LUMA-PREP-RFI-00270	Materials Inventory	LUMA	PREPA	Regulatory	18-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00271	Meals and Mileage	LUMA	PREPA	Regulatory	18-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00272	428 PW CIP Reporting	LUMA	PREPA	Regulatory	18-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00273	Standard Quarterly Performance Reporting	LUMA	PREPA	Regulatory	18-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00274	Routine/regular PW spend/progress reviews	LUMA	PREPA	Regulatory	18-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00275	Cálculos y Análisis de SAIDI y SAIFI	LUMA	PREPA	Operations	18-Nov-20	27-Nov-20		Open
LUMA-PREP-RFI-00276	COR3/FEMA guidance and requirements	Dia Dia	PREPA CUI	Regulatory	19-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00277	Projects not yet formulated and/or Obligated	/10/20	PREPA 04	Regulatory	19-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00278	Reimbursement Process	LUMA	PREPA	Regulatory	19-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00279	Closeout Process	LUMA	PREPA	Regulatory	19-Nov-20	24-Nov-20		Open
LUMA-PREP-RFI-00280	Process/Procedure documents for new customer distribution extensions	LUMA	PREPA	Operations	19-Nov-20	25-Nov-20		Open
LUMA-PREP-RFI-00281	AVL fleet GPS	LUMA	PREPA	Operations	19-Nov-20	27-Nov-20	25-Nov-20	Closed
LUMA-PREP-RFI-00282	GIS access	LUMA	PREPA	Operations	19-Nov-20	27-Nov-20		Open
LUMA-PREP-RFI-00283	GIS (G/Tech) access	LUMA	PREPA	Operations	19-Nov-20	27-Nov-20		Open
LUMA-PREP-RFI-00284	OMS access	LUMA	PREPA	Operations	19-Nov-20	27-Nov-20	25-Nov-20	Closed
LUMA-PREP-RFI-00285	RFI PDSTORMS access	LUMA	PREPA	Operations	19-Nov-20	27-Nov-20	25-Nov-20	Closed
LUMA-PREP-RFI-00286	STORMS access	LUMA	PREPA	Operations	19-Nov-20	27-Nov-20		Open
LUMA-PREP-RFI-00287	Inetdispatcher access	LUMA	PREPA	Operations	19-Nov-20	27-Nov-20		Open

Name	Description	Sending Organization	Receiving Organization	LUMA Department	Date Submitted	Requested Response Date	Actual Response Date	Status
LUMA-PREP-RFI-00288	S&L study of renewable integration to transmission system	LUMA	PREPA	Regulatory	19-Nov-20	4-Dec-20	25-Nov-20	Closed
LUMA-PREP-RFI-00289	PLS-Tower ".bak" files	LUMA	PREPA	Utility Transformation	19-Nov-20	25-Nov-20		Open
LUMA-PREP-RFI-00290	Task number for project transactions in Asset Suite for commencement	LUMA	PREPA	Financial Management	23-Nov-20	30-Nov-20		Open
LUMA-PREP-RFI-00291	10-year FEMA plan document presented to the Contracting and Recovery Committee	LUMA	PREPA	Regulatory	23-Nov-20	25-Nov-20		Open
LUMA-PREP-RFI-00292	10-year FEMA plan document presented to the DOE coordination call "TCT"	LUMA	PREPA	Regulatory	23-Nov-20	25-Nov-20		Open
LUMA-PREP-RFI-00293	Copy of the S&L study/presentation for two generator connection DCDs.  DER and solar	by: Dia	inne Gu	Regulatory INCERSO DIA	23-Nov-20	2-Dec-20		Open
LUMA-PREP-RFI-00294	PREPA VPN & EBS access - Sohini, Saha	LUMA	PREPA	IT/OT	24-Nov-20	1-Dec-20		Open
LUMA-PREP-RFI-00295	SOA 12c Test & Dev Instance	LUMA	PREPA	IT/OT	24-Nov-20	30-Nov-20		Open
LUMA-PREP-RFI-00296	Oracle EBS Security Roles	LUMA	PREPA	IT/OT	24-Nov-20	4-Dec-20		Open
LUMA-PREP-RFI-00297	Project development / testing support	LUMA	PREPA	IT/OT	24-Nov-20	30-Nov-20		Open
LUMA-PREP-RFI-00298	Create LUMA Kronos 8.1 Test Instance/environment	LUMA	PREPA	IT/OT	25-Nov-20	4-Dec-20		Open
LUMA-PREP-RFI-00299	Mi Cuenta test environment access	LUMA	PREPA	IT/OT	25-Nov-20	5-Dec-20		Open
LUMA-PREP-RFI-00300	Fleet	LUMA	PREPA	Operations	26-Nov-20	12-Dec-20		Open
LUMA-PREP-RFI-00301	Fleet Asset Register	LUMA	PREPA	Operations	26-Nov-20	12-Dec-20		Open
LUMA-PREP-RFI-00302	Fleet: 3rd Party Services	LUMA	PREPA	Operations	26-Nov-20	12-Dec-20		Open
LUMA-PREP-RFI-00303	Create CC&B Test Environment	LUMA	PREPA	IT/OT	30-Nov-20	9-Dec-20		Open

# **APPENDIX A – HANDOVER CHECKLIST**

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ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
1	General & Transition Management	The transition will be managed by the Chief Executive Officer (CEO) who will be accountable for the completion and execution of all workstream deliverables and key contract elements. The CEO will be supported by a Program / Integration Management office and several Department Heads accountable for specific functional work areas.  This overall deliverable captures efforts that are not reasonably attributable to specific Handover Checklist items given the general management nature of the work.  T&D Shared Doct Uploaded by: Dianne (12/10/2020 5:0	Gunde	The work in November included the general management of the requirements of the OMA including the oversight and coordination of the Handover Checklist deliverables as part of the Front-End Transition Services. This resulted in effort from all departments that cannot be reasonably attributable to specific Handover Checklist items given the general management nature of the work.  - In addition to the general management efforts noted above, there are more specific activities that were completed:  + Administrative and logistics work required to support the ongoing work of LUMA.  + Continued general management & coordination of overall Initial Budgets, SRP, Performance Metrics and regulatory strategy to support the submission to P3A & PREB.  + Overall project management including efforts such as document controls (RFI & transmittal) and the preparation of the required invoicing & reporting.  + Worked with PREPA and the P3A to coordinate the Front End Transition Services including regular meetings with the PREPA leadership, the PREPA Governing Board and the Administrator leadership team.  + On-going collaborated with PREPA to obtain and setup access to PREPA offices.  + Continued efforts expended to manage areas related to the requirements of the COVID-19 pandemic.
1.01	Government Approvals	Governmental Approvals shall continue to name Owner as the permittee or applicant and Operator shall only be a copermittee, co-applicant, co-permittee or co-applicant if and to the extent required by Applicable Law. Management Co and Administrator shall cooperate with Owner in good faith in identifying, preparing, applying, for obtaining and maintaining the Commencement Date Governmental Approvals.	31-40%	- Finalized the document requested by the Department of Natural Resources with respect to permits under its authority. These include the majority of the permits required pre-commencement Received approval from PREB of LUMA as Electric Service Company.

ID		Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
1.0	in A Pro to i	an to Address Gaps Assets, Technology, ocesses, etc. (plan include cost timates)	This deliverable captures the general oversight of the gap assessments to be conducted early during the Front-End Transition and captures efforts not specifically attributable to Handover Checklist deliverables including the overall development of methodology and management of progress.	91-99%	- Finalizing consolidation efforts by departments of gap assessments findings into the Initial Budgets /System Remediation Plan worksheets as required by the overall effort.  - Continued gap assessment with PREPA including incorporation of work observations.  - Continued to manage the Request for Information requests & responses related to gap assessments.  Note: refer to 3.02 & 3.04 which capture the evolution from gap assessments (1.02), to initiative development (3.02); and to System Remediation Plan development (3.04)
1.0	Filir and	EB Rate Order ing (Initial Budgets d Liability Waiver provals)	Activities to gain P3A and regulatory (PREB) approvals for Initial Budgets.  T&D Shared Doci Uploaded by: Dianne (12/10/2020 5:0	ument Gunde )4 PM	- Continued focus on preparation of the Initial Budgets, SRP and Performance Metrics filings. Activities included review of schedule templates for operating expenditures; review and prioritization of capital programs; and review and working with teams on drafting of key program narrative sections.  - Collaborated with PREPA and its advisors to check on consistency of budget projections with existing tariff and fiscal plan requirements, including updates of key macro assumptions and financial projections based on different scenarios.  - Worked with our generation team supporting PREPA's work on the GenCo budget, including validation of assumptions for GridCo - GenCo split and allocation of corporate expenditures and projections for Shared Service costs.  - Reviewed with our legal team preliminary materials for Liability Waiver and potential filing structure.
2		D Services			waver and potential ming structure.
2.0	1 Dev Imp Ope Plan and Insi	plement and plementation of an perations Takeover an for Transmission d Sub-Transmission side and Outside of a Plant	This deliverable includes developing an operation takeover plan for transmission and sub-transmission inside and outside of the plant. Activities include assessments of IRP Requirements, safety and reliability priorities, plans for outage and weather monitoring, and operational contingency plans.	51-60%	- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Program Briefs for Transmission & Sub-transmission programs/projects for inclusion in the Initial Budgets/SRP submission.  - Worked with Operations and System Operations to validate the requirements for the Transmission Takeover plan.
2.0	Imp Ope Plai	velopment and plementation of an perational Takeover an for the Electric stribution System	This deliverable involves developing and implementing an operational takeover plan for the Electric Distribution System consisting of an IRP review, distribution system reliability and safety priority assessments, critical asset life cycle plan and asset maintenance assessments, distribution automation and energy loss reduction plans, and street light operations and repair strategy.	51-60%	- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Program Briefs for Distribution programs/projects for inclusion in the Initial Budgets/SRP submission.  - Began review of Distribution Generation interconnection processes.

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
				- Worked with Operations, Engineering and System Operations to validate the requirements for the Distribution Takeover plan.
2.03	Development and Implementation of Additional Takeover plans			
2.0301	Transition Plan for T&D Control Centers	This deliverable includes delivering an Operations Control Center Transition Plan that includes an evaluation of the control center physical condition, T&D outage planning and operation procedures, T&D restoration plan, and energy management system.  T&D Shared Doci	ument	- Continued efforts focused on defining System Operations projects scopes and budgets for the Initial Budgets/SRP including classifying projects by CAPEX vs. OPEX and identifying projects potentially being funded through FEMA.  - Continued to support the ongoing efforts on developing the System Operating Principles in collaboration with our Regulatory team.  - Began recruitment effort for Control Centers specifically focused on shift personnel positions which were posted. Began screening interviews. Also, progressed System Operations management layer positions in preparation for posting.
2.0302	Transition Plan for Operations and Maintenance (O&M) Activities	This deliverable consists of developing and implementing an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants and substations, and for the electric distribution system; developing a new structure for the commencement organization with new job descriptions; and the process of interviewing, assessing, and hiring employees.	Gunde 04 PM	- Completed some adjustment to Job Descriptions for Distribution Operations, Transmission Operations, and Operational Excellence.  - Began the recruitment by beginning with some screening interviews, and follow-up technical interviews, for several supervisory roles within Distribution and Transmission Operations.  - Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective from an overall Operations perspective taking into account and supporting Distribution, Transmission, Fleet, Materials Management, Operational Excellence, and Vegetation Management.  - Advanced the drafts of the Program Briefs from an overall Operations perspective for inclusion in the Initial Budgets/SRP submission.
2.0303	Emergency Response/Disaster Recovery/Business Continuity Plans	This deliverable involves updating the emergency response/disaster recovery and business continuity plans. Activities include working with existing PREPA operational teams to review existing operations manual, comparing it against industry best practices, LUMA's existing operations manuals, and PREPA's current plan, to identify gaps and opportunities; developing an operating manual that meets high quality standards while incorporating Puerto Rico's unique operating needs. Fundamental principles include safety,	11-20%	- Conducted multiple meetings with Commonwealth and Federal stakeholders to include FEMA, to identify previous and potential future power restoration issues and concerns. The discovery information is being used to develop the LUMA ERP restoration priorities.  - Conducted meetings with local groups (e.g. hospital association) regarding concerns from Hurricanes Irma and Maria in developing the LUMA ERP.  - Continued meetings with departmental business continuity/crisis management leaders to define next steps and

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
		customer centricity, affordability, reliability, resilience and sustainability.		deliverables ensuring alignment with current process in place.  - Began development of first draft of the ERP.  - Reviewed FEMA guidance documentation  (Work on this deliverable is conducted in conjunction with the Handover Checklist items 2.04 and 9.02).
2.0304	Fleet Management Plan	This deliverable identifies gaps within the Fleet Management Information System (FMIS), Fleet Preventative Maintenance Program, Vehicle Insurance & Registration, Effectiveness of Shop Operations, Current Suppliers, GPS / Telematics, Fuel Procurement and Fuel tracking, and, develop a prioritized plan for closing identified gaps.	ument	- Work continued on the Fleet Management Plan, pushing to get it through to the next version for review.  - Began development of Standard Operating Procedures for Fleet Management.  - Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Fleet Management Program Briefs for inclusion in the Initial Budgets/SRP submission.  - Have begun the process and made progress in the recruitment of key positions within Fleet Management.
2.0305	Asset Management	This deliverable consists of developing an Engineering Asset Management Plan that includes assessments of geospatial asset tracking, power flow process, computerized maintenance management system (CMMS), and T&D system planning criteria, as well as developing plans for preventative maintenance, substation flooding resiliency, and microgrid engagement priorities and interconnection process plans.	Gu <sup>41-50</sup> 6e )4 PM	Worked with internal stakeholders to incorporate the Initial Budgets/SRP work prioritization efforts into the asset management plan.  - Conducted research into industry practices for screening of microgrid locations.  - Incorporating the Initial Budgets/SRP work prioritization work in the asset management plan.
2.0306	Workforce Management & Training Plan	This deliverable involves a comprehensive assessment of PREPA's safe work rules, technical training facilities, curriculum, and instructors allows LUMA to develop a holistic technical training program, increasing workplace safety and efficiency while defining a career path for all skilled labor employees.	51-60%	<ul> <li>Completed operational gap assessment including incorporation of observations.</li> <li>Skilled Labor Assessment (SLA) process flow finalized and roles/responsibilities defined and documented.</li> <li>Completed ~75% of the Skilled Labor Assessment schedule and tools (curriculum, glossary of terms, etc.).</li> <li>Continued to advance locations for Skilled Labor Assessment sites including work on the lease agreements and necessary permitting.</li> <li>(Work on this deliverable is conducted in conjunction with the Handover Checklist item 8.07)</li> </ul>

2.0307	Safety Management Plan	This deliverable includes the development of the Public Safety Program Assessment, Written Safety & Health Program Assessment, and Physical Safety & Health Assessment that will allow for the creation of LUMA's Safety Management Plan.	41-50%	- Finalized all job descriptions and submitted to HR for translation Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective Advanced the drafts of the Program Briefs for all Health, Safety and Quality programs/projects for inclusion in the Initial Budgets/SRP submission.
				<ul> <li>Advanced LUMA training matrix based on initial budgets and program delivery models.</li> <li>Completed the initial learning management system (LMS) requirements for key training for commencement.</li> <li>Completed a full analysis of PREPA's historical incident data to support future HS campaigns and to determine areas for strategic focus.</li> <li>Significant efforts on administering and responding to the COVID 19 protocol requirements including internal communications.</li> </ul>
2.0308	Engineering and Asset Management	This item includes delivering an Engineering Plan that includes standards for the distribution system, protection & controls, as well as transmission system and substation engineering standards, and generation and renewables interconnection standards.	ument Gunde 14 PM	- Continued the development of the Design Standards for Protection/Control/Automation, Substations, Transmission Lines Continued to support and advance estimates for the Initial Budgets/SRP as required Continued to participate in the Design Documents PREPA-Sargent & Lundy Steering Committee Continued to provide guidance on the PREPA 2021FY projects Cataño. (38/13.8 kV) Substation Pilot Project and the San Juan 115 kV GIS Substation project Continue the review of the existing Interconnection Processes.
2.0309	Identification of Real Estate	This deliverable includes evaluating the current portfolio management and facility management processes including a health assessment of all facilities; creating a PREPA property summary sheet for each property and selection of facilities LUMA intends to use; reviewing the real estate portfolio; reviewing vendor and maintenance services for properties; creating space delineation and property disposition plans; and performing other real estate activities as required	81-90%	- Continued engagement with PREPA real estate staff regarding ongoing real estate transactions, real estate portfolio optimization and to gain an understanding of damaged facilities eligible for FEMA funding.  - Continued the evaluation for the selection of critical use facilities identified by PREPA and LUMA stakeholders.  - Continued review of PREPA's approach for facilities management and management of the real estate portfolio in order to facilitate the development of future process improvements.  (Work on this deliverable is conducted in conjunction with the

	ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
	2.031	Materials Management & Warehouse Plan	This deliverable identifies gaps within Materials Management & Warehousing resourcing, facilities, equipment, functions, processes and procedures, and develop a prioritized plan for closing identified gaps.	31-40%	- Progressed the draft of the Materials Management & Warehouse Plan.  - Began interviews for the Management and Supervisor layers of Materials Management.  - Defined scope of Generation services with GenCo team.  - Developed list of required Supply Agreements for Commencement.  - Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Material Management Program Briefs for inclusion in the Initial Budgets/SRP submission.
2	2.0311	System Operations Plan	This deliverable consists of developing a plan to ensure LUMA is positioned to operate the T&D system upon Commencement. This will include the review of equipment to ensure safe operations and assess the resources responsible.  T&D Shared Dock Uploaded by: Dianne (12/10/2020 5:0	ument Gunde )4 PM	- Began draft of Standard Operating Procedure.  - Reviewed and mapped-out outage dispatch process and planned work process.  - Conducted review sessions with LUMA Facilities department to review existing building resources and prepare initial suggestions for LUMA Operations needs.  - Worked collaboratively within the Operations' leadership team to draft the Year-1 Operational Priorities.  - Conducted preliminary work on development of the Restoration Annex of the ERP.  - Developing initial draft of the 'scope' for post commencement supply and services contracts.  - Submitted RFIs to assess the availability of work tools and test equipment within the PREPA organization.
2	2.0312	Vegetation Management Plan	This deliverable assesses the existing vegetation management practices to identify needs and develop prioritized plans within the areas of: vegetation condition on critical sites and assets, widening or reclaiming existing rights-of-way, planning for steady-state vegetation maintenance, vegetation management support for capital expenditure projects, and contracting for specialized integrated vegetation management services.	41-50%	- Developed first drafts of Technical Specifications of Distribution ROW Reclamation and Preventive Vegetation Maintenance, general specifications for all VM work types, and individual IVM methods including herbicide applications.  - Developed high level strategy (PPT, Word outline) for outsourcing specialized vegetation maintenances services.  - Developed outline and began generating narrative text for Vegetation Management Plan.  - Furthered the recruitment effort for key VM positions.  - Continued working through the Vegetation Maintenance work prioritization and estimate based on findings from workload assessment/survey in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the draft of the Vegetation Management Program Brief for inclusion in the Initial Budgets/SRP submission.
	2.04	Update Emergency Operations Manual and Business	This deliverable is the same as Handover Checklist item 2.0303	Refer to 2.0303	- Work on this deliverable is conducted in conjunction with the Handover Checklist items 2.0303 and 9.02.

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
	Continuity/Disaster Recovery Plan			
2.05	Environmental Exposure Management Plan	This deliverable involves the development and compilation of Environmental Policies, Processes, and Procedures Assessments, Environmental Permit Compliance Review, and Waste Contractor Review to enable for the creation of LUMA's Environmental Exposure Management Plan.	Jment	- Developed draft environmental policies for commencement (e.g. Waste Management, Vegetation Management, Emissions Management, Working Near Waterbodies, and Agency Inspections).  - Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Program Briefs for all Environmental programs/projects for inclusion in the Initial Budgets/SRP submission.  - Developed requirements list and investigated available software systems to support HSE&Q incident data collection and reporting at commencement.  - Finalized systems to store, process and review environmental data from Baseline Environmental Study.  - Work began on the PREPA-led Baseline Environmental Study.  LUMA is working with PREPA and the service provider to expedite work given proposed timeline.
3	System Remediation Plan Milestones	Uploaded by: Dianne (	Gunde	rson
3.01	Remediation Plan Proposal	This deliverable consists of developing a remediation plan outline and methodology.	)4 PM	- The SRP outline and methodology has been completed and reviewed with key agencies and the System Remediation Planning team (formed as per the 4.1 (d) (ii)) No Activity to report.
3.02	Development of Improvement Initiatives	This deliverable includes the development of Improvement Initiatives with remediation plans that includes performance metric targets and order of magnitude cost estimate, improvement initiative plans, and improvement initiative risk assessments.	91-99%	- This effort captured the identification of initiatives by LUMA teams which is now largely completed. The effort has been the continued iterative process of prioritization and sequencing for inclusion into the Initial Budgets/SRP.  Note: refer to 1.02 & 3.04 which capture the evolution from gap assessments (1.02), to initiative development (3.02); and to System Remediation Plan development (3.04)
3.03	Consolidate Plans from All Areas	This deliverable includes the development of a consolidation plan including a multi-year utility capital expenditure plan for each function department.	91-99%	- Further to efforts noted in 3.02, continued to advance the consolidation of initiatives across LUMA. This work is nearly complete and involved the continued consolidation of Programs and Projects into a single template for classifying, prioritizing and sequencing. The template was developed for the LUMA teams to utilize to capture critical information including the justification for programs/projects for regulatory filing purposes.

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
3.04	Development of System Remediation Plan	This deliverable includes the development the System Remediation Plan comprising of the consolidated of a T&D current state gap analysis & improvement initiatives	81-90%	- Further to efforts noted in 3.03, a significant effort focused on coordinating work with all departments to ensure consistency in input of program/projects for the Initial Budgets/SRP.  - Continued work to ensure classification of programs/projects as SRP and for inclusion in the Initial Budgets as well as whether FEMA eligible programs/projects.  - Continued iterative work of prioritization of programs/projects with consideration of fiscal constraints and operational priorities.  - Continued work on development of the SRP report to be submitted to P3.  Note: refer to 1.02 & 3.02 which capture the evolution from gap assessments (1.02), to initiative development (3.02); and to
3.05	Approval of System	Activities to gain P3A and regulatory (PREB) approvals for	40-51%	System Remediation Plan development (3.04)  - Continued working through the work prioritization in support of
3.03	Remediation Plan	System Remediation Plan	40-31%	LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Led workshops and then reviewed and edited program briefs for
		T&D Shared Doc	ument	consistency with Initial Budgets/SRP framework and definitions for progress towards a remediated state for specific activities and
		Uploaded by: Dianne	Gunde	assets.  Advanced the drafts of the Program Briefs for Utility
		T&D Shared Doc Uploaded by: Dianne ( 12/10/2020 5:0	)4 PM	Transformation's programs/projects for inclusion in the Initial Budgets/SRP submission.  - Supported operating groups to complete risk assessment of processes, procedures and assets.
				Reviewed content for application of Capability Business Model to our gap assessment of existing utility processes and procedures.
				- Reviewed content for application of health assessment for existing utility assets.
			\	- Worked on the draft of the SRP in preparation for regulatory filing.
4	Customer Services			
4.01	Evaluating Customer Service Facilities and Assets	This deliverable consists of evaluating customer service facilities and assets through establishing joint teams between PREPA and LUMA liaisons to review all current locations and their functions. Activities include evaluating facilities and identifying locations that meet business requirements; developing a transition plan to operate customer facilities and	71-80%	- Evaluated identified San Juan area building and determined suitability as primary contact center, with additional availability for Customer Experience teams.  - Completed tour of current PREPA training facilities.  - Monthly collaboration meetings between Facilities and Customer Experience team to confirm potential locations for new
		identify requirements for additional facilities and/or consolidate existing facilities.		centralized Billing Services / Revenue Protection teams Monthly Customer Experience, Operations and Facilities meetings to identify potential locations for consolidation and/or lease saving opportunities.

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/	4.02	Evaluating and Updating Customer Service Policies and Procedures	This deliverable involves a review and evaluation of PREPA customer service policies, processes, and procedures to confirm they meet regulatory compliance to Laws, Acts and Policy. Activities include a review of policies against ServeCo. policies, processes, procedures; developing updated policy and procedure documentation in coordination with transition operating requirements including quality control measures; and developing Customer Service training program to instruct policies and procedures and maintain a high level of service.	31-40%	- Created a centralized Customer Experience process inventory and document status tracker that outlines the priorities, process maps, procedure documents, and policy documents that are required.  - Level of Effort/Scope of Work was completed to determine the number of hours required to review and update all Policy, Process, Procedures.  - Completed initial version of the top Contact Center Process Maps.  - Completed and recorded 3-Day Contact Center Training of current state processes with PREPA Trainer.  - Created a LUMA Customer Experience Policy/Procedure standard template for LUMA Customer Experience.  - Policies, processes and customer letters received during November have been translated.
	4.03	Development of a Meter Reading Plan	This deliverable includes developing a Meter Reading Plan that includes assessments of automated meter data collection and management process, meter read quality controls, processes for meter shop and field meter data collection, and an evaluation of meter data and meter asset management automated systems.  Dianne  12/10/2020 5:0	ument Gunde )4 PM	- Worked through the metering related work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Program Briefs for metering for inclusion in the Initial Budgets/SRP submission.  - Continue to analyze PREPA meter data in an attempt to determine meter age to use in initial planning.  - Completed geocoding of approximately 370K meters with no lat.long location to assist in deployment planning.  - Issued RFIs and awaiting responses on these and older RFIs for additional data for use in planning.  - Began work on immediate post-commencement activities, plans and schedule.  - Worked with HR to advance the hiring for the Metering Director.
	4.04	Development of a Customer Service Transition Plan	This deliverable consists of undertaking a gap analysis of current state Customer Service organization, roles, responsibilities and operations; establishing the future state organization including ensuring alignment with the field execution teams; and developing and implementing (where appropriate) a transition plan including People, Facilities, Equipment, Training and Technology to ensure smooth transition into commencement.	31-40%	- Completed 75% of testing for JD Powers PREPA customer surveys (Residential and Commercial) to ensure correct data flow to customers email addresses.  - Completed transition plan table of contents and template document.  - Completed cross-department review of transition plan templates to gain alignment across LUMA.  - Completed initial data gathering for the first draft of the Customer Experience transition plan template.  - Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Program Briefs for all Customer Experience programs/projects for inclusion in the Initial

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
				Budgets/SRP submission Finalized job descriptions for all Customer Experience positions.
4.05	Development and Implementation of a Service Start and Shut-Off Plan	This deliverable involves a review of field credit and collection functions and front-line account set up to assess processes and associated timelines, and evaluating performance based on benchmarks, regulations, and targets as well as the technology, applications, and external vendors involved in the process; developing a Credit and Collections contact center and Dunning Policy including process, call out, timelines and standard communications; and create a training plan and ongoing performance goals for employees that ensures efficiency and accuracy within the Service Start and Shut-off Plan.	21-30%	- Initiated design of future state dunning and collections processes.  - Documented the 'initiate service' and 'disconnect service' process maps.  - Conducted additional start shut off plan discovery and initiated process documentation for other key start shut off plan processes including cut list generation (for non-pay), payment arrangement, name game and protect the front door (revenue protection).
4.06	Development of a Meter Asset Management (MAM) Plan	This deliverable includes developing a Meter Asset Management Plan that includes the assessment of the meter shop facility, and meter asset management quality controls, as well as develop a meter asset management remediation plan, and meter asset tracking and sampling procedures.	unne Gunde	- In conjunction with work on HOC 4.03, explored options for the meter asset management system based on work prioritization to be included in the Initial Budgets/SRP submission.
4.07	Development and Implementation of a Customer Service Technology	This deliverable involves assessing the integrations of all Customer Service and T&D Ops technology. Activities include developing a project plan to execute Oracle CC&B transition from PREPA to LUMA; developing a modernization plan to include cloud-based contact center technology; assessing bill presentment technology to produce redesigned LUMA bill; assessing current contract for regional office customer queuing/appointment technology; and developing training and instructional materials to ensure the efficient usage of the technology to achieve targeted performance goals.	31-40%	- Reached agreement on a 30-day trial of the new Cloud Based Contact Center Platform.  - Completed development of the Contact Center Platform Implementation Statement of Work.  - Completed IT/OT "Launch" phase for Contact Center Platform implementation.  - Met with potential Contact Center Platform partner to discuss managed services agreement.  - Began discussions with network and security teams about infrastructure requirements.  - Bill Print and Delivery RFP proposals received in late November and are currently under evaluation.  - Significant effort with PREPA and LUMA Operations investigating current state and working on future state service order dispatch in an effort to solution an automated process rather than the current manual process.  - Functional leads met with IT/OT to review all current software developed by PREPA to determine utilization post commencement. The evaluation is on-going.  - Finalized 'Day 1' functional requirements, specifications, and integrations for LUMA Mi Cuenta (customer self-serve portal).

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4.08	Develop and Implement a Non- Technical Energy Loss Reduction Plan	This deliverable includes developing a Non-Technical Loss (NTL) Plan comprising of a high level NTL recovery strategy, NTL system architecture, and detailed NTL recovery plan.	11-20%	- Held internal discussion regarding the process and labor resources required to implement loss reduction plan.
4.09	Establish Integration Between Customer Services & T&D Ops	This deliverable includes identifying integrated and dependent work processes between Customer Service and T&D Operations and move work processes, where appropriate, to Operations. Develop, document and train to new work processes; develop standard communication, meetings and timelines for regular feedback between teams; and assess the training needs and develop instructional materials to ensure alignment with processes between the two organizations to achieve targeted performance goals.	ument	- Met several times with PREPA Commercial Office Director to fully comprehend current state dispatch process.  - Meetings with LUMA Operations teams to: (i) develop the new process for dispatching Service Orders and documenting completion in Oracle CC&B after commencement; (ii) advance integrated processes and transition plan of respective departmental teams for field execution of Service Orders; and (iii) identify service targets for each work activity. As part of this work LUMA identified 40 integrated and dependent work processes between the teams to date; this work is on-going.  - Meeting with IT/OT to review automation options and cost implications.  - Analyzed the New Connection process for future state LUMA responsibility for projects >50kVa, <50kVa and subdivisions.  - LUMA and PREPA Customer Service Supervisors met to discuss number one customer complaint regarding estimation of
5	IT	Uploaded by: Dianne (	Gunde	customers' bills and meters not being read.
5.01	Development of IT/OT Communication Plan and Acceptance Criteria	This deliverable includes the identification of Key Stakeholders, Setting up governance and resourcing for communications team.	91-99% )4 PM	- Held meeting to determine approach and resources Draft plan and strategy developed, and began HOC deliverable documentation Majority of these activities were completed in conjunction with other HOC items where time was incurred Communication plan work completed for FET period and now moving to communication planning for Service Commencement (5.08)
5.02	Identification and Gap Analysis	This deliverable includes the identification of gaps between the organization's current state and expected end state; and the development of plans to remediate or close the identified gaps.	81-90%	- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Advanced the drafts of the Program Briefs for all IT/OT programs/projects for inclusion in the Initial Budgets/SRP submission.
5.03	Evaluating IT/OT Applications and Infrastructure	This deliverable includes gathering information and evaluating PREPA's IT/OT applications and infrastructure.	100%	- No activity to report.
5.04	Development of Cyber Security and Business Continuity Plan	This deliverable includes the development of a Cyber Security and Business Continuity Plans; and establishing a Cybersecurity Information Security Office (ISO)	81-90%	- Continued building elements of the Cybersecurity Plan. Finalizing draft Cybersecurity Plan package for internal approval Completed project roadmap and buildouts for the Cybersecurity roadmap Created a framework in support of our Business Continuity Plan (BCP).

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				(Work on this deliverable is conducted in conjunction with the Handover Checklist items 9.05).
5.05	Development of an IT Asset Management Program	This deliverable includes creating inventory of PREPA's Physical and Logical assets; and developing a process for ongoing management of assets.	0-10%	- Began initial definition of asset management principles and scope.
5.06	Development of an IT/OT Transition Plan and Schedule	This deliverable includes the identification of a Stand-up transition team and develop the Front End Transition Mobilization plan.	100%	- Workstream and HOC deliverable documentation complete.
5.07	Commencement Cutover Planning	This deliverable includes activities to prepare for Commencement Cutover during Transition.	11-20%	- Continued review of PREPA contracts Started definition of the strategy for commencement cutover Developed initial list cutover activities.
5.08	Training and Communication Plan	This deliverable includes activities to plan and communicate IT/OT Training opportunities to current and future LUMA employees.	0-10%	- No activity to report.
6	Financial Management	T&D Shared Doc	iment	
6.01	Detailed Description of Approach to Budgeting and Reporting	This deliverable involves a review of current budgeting and forecasting processes; identify PREPA's business activities, including prior year actual and original budget, and ensure they are contemplated in the information shared for the draft initial budget; and ensure the anticipated spend from the various LUMA plans prepared during the transition period are included into the initial budgets.	Gunde )4 PM	- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Worked with all LUMA departments to ensure O&M budget iterations fit within the revenue requirement and budgets reflect all information known at the time as we continue to iterate towards the submission of the Initial Budgets and SRP.  (Work on this deliverable was conducted in conjunction with the Handover Checklist items 6.02 and 6.05) and time allocated accordingly).
6.02	Description of Approach to Complying with Initial Budget Obligations	As part of the budgeting process, LUMA will develop a template, based on current templates used by PREPA, to be provided to each department to implement their budgets (breakdown/prior year actuals and existing budget), including guidance on the bottom-up approach based on key operational expenses (KOE).	81-90%	- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Worked with all LUMA departments to ensure O&M budget iterations fit within the revenue requirement and budgets reflect all information known at the time as we continue to iterate towards the submission of the Initial Budgets and SRP.  (Work on this deliverable was conducted in conjunction with the Handover Checklist items 6.01 and 6.05 and time allocated accordingly).
6.03	Formalizing/Approach	This deliverable includes the reporting any significant deficiency, material weakness, improvement opportunities and	91-99%	- Completed the list of deficiencies and opportunities identified as result of our understanding of PREPA's Internal Controls

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
	to Changes Control Processes	any other matter considered relevant for the FET identified as a result of the review of PREPA's Internal Controls Framework.		Framework. Deficiencies were incorporated in LUMA's Initial Budgets/SRP work.
6.04	Establishing a Financial Accounting System and Account Structure	This deliverable establishes a financial accounting system and account structure. Activities include a review of PREPA's current Chart of Accounts for alignment with FERC requirements, and determine what changes, if any, are required; review PREPA's current financial and work management systems, and determine if any additional packages should be considered; determine the organizational structure required for LUMA ServeCo; design, configure and test LUMA ServeCo's financial systems; gain approval of LUMA ServeCo's Chart of Accounts; and design and implement processes for finance actuals and reporting.	41-50%	- Completed initial configuration of Oracle EBS Identified methodology and associated processes for Labor Cost Distribution Prepared for Oracle EBS Project Accounting and Fixed Asset Conference Room Pilot sessions to be held in conjunction with PREPA.
6.05	Preparing Initial Budgets and Other Financial Forecasts	This deliverable consists of preparing initial budgets and financial forecasts. Finance will discuss any potential changes on assumptions and priorities, agree to the overall approved budget and consolidate all departmental budgets to be reviewed and included in a Master Budget Template. From the Master template, actuals and forecast/revisions will be updated on a monthly basis in order to compare Monthly, YTD and FYF balances.	ument Gunde	- Continued working through the work prioritization in support of LUMA's Initial Budgets and SRP, both from and O&M and capital perspective.  - Worked with all LUMA departments to ensure O&M budget iterations fit within the revenue requirement and budgets reflect all information known at the time as we continue to iterate towards the submission of the Initial Budgets and SRP.  (Work on this deliverable was conducted in conjunction with the Handover Checklist items 6.01 and 6.02 and time allocated accordingly).
6.06	Establishing Bank Accounts	This deliverable includes establishing all necessary bank accounts for LUMA ServeCo and work with PREPA to set up the service bank accounts required for Commencement, as described in the OMA agreement.	0-10%	- No reportable activity in November.
6.07	Evaluating and Updating Payroll and Labor Cost Reporting systems	This deliverable involves Workday stand-up including activities associated with processes and interfaces involving Kronos, EBS and ADP including evaluating labor cost reporting.	11-20%	Workday Payroll:  - Progresses the requirements gathering and design.  - Completed design on 6 direct (Point to Point) Workday integrations, with ADP, Fidelity and CHUBB.  - Confirmed and are in process of developing/documenting our Solution approach for 5 integrations between Workday, EBS and Kronos.  Kronos:  - Defined and Communicated our project plan & RACI during our project Kickoff meeting.  - Completed solution design workshops in preparation of the project Build Phase.  - Defined and documented required RICE objects (i.e. Reports, Integration, Conversions and Enhancements).
6.08	Establishing a Delegation of	This deliverable establishes a Delegation of Authority Matrix and Process for LUMA ServeCo. Delegation of Authority to set	61-70%	- Held a meeting to discuss work to be done to complete this item as it relates to comparison of PREPA requisition and PO approvals,

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
	Authority Matrix and Process	Requisition (financial approval) and Purchase Order approval limits in the ERP System.		as well as PREPA's existing purchase order volumes to support the post Commencement limits of authority.
6.09	Processes & Procedures and Overall Internal Controls	This deliverable includes activities related to the understanding and assessment of PREPA's Internal Control Framework, including Entity Level Controls, management directives pertaining to the entire entity are carried out, and Transaction Level Controls (i.e. walkthroughs on key business processes).	91-99%	- Completed all walkthroughs on key business processes and documented for internal review & finalization.
7	FEMA Funds and Federal Funding Procurement Manual			
7.01	Set Up Governance Framework	This deliverable includes the assessment and identification of gaps in the PREPA grant governance structure. Design a governance framework consistent with the Disaster Recovery Federal Funding Management Guide.	21-30%	- No activity to report.
7.02	Policies and Procedures	This deliverable includes the development of policies and procedures in line with governance framework.	31-40%	- Began drafting of Governance Framework Policies and Procedures focused on addressing identified gaps and risks noted in our assessment of existing policies and procedures.
7.03	Staffing Plan	This deliverable includes developing the staffing plan for federal funding group consistent with DRFFMG.	91-99% 1ment	- No activity to report.
7.04	Surge Staffing	This deliverable includes establishing options for surge staffing to be implemented as part of emergency response and recovery.	Refer to 9.02 Sunde	- Work associated with 7.04 is included in HOC 9.02
7.05	Project Worksheet Assessment (also covered under Section 4.3)	This deliverable includes the assessment of the current progress of project level details and the status of FEMA Project Worksheets (PW) and all of PREPA's federal funding activities, including all federal grants and other monies for disaster recovery.	4 <sup>61-70</sup> %	- Continued development of GIS interactive map of FEMA PA permanent restoration and 404 mitigation project information, matched to PREPA assets. Information includes supporting documentation submitted to FEMA to justify the grant award amount for public assistance.  - Supported the development of the Initial Budgets and SRP with FEMA Public Assistance-related technical input and documentation.  - Continued PW Assessment execution activities including gathering underlying support from grants portal for selected PWs. Progress slowed this month due to delay in RFIs responses.  - Attended meetings to observe and understand high level progress of PREPA's 10 year infrastructure plan to be submitted to FEMA.
7.06	Handoff of Project Worksheet Activity from COR3 and Vendors	This deliverable involves the transition of federal funding activities from PREPA and consultants to LUMA team, including cooperation with COR3 and all relevant agencies.	Refer to 7.05	- Work associated with 7.06 is included in HOC 7.05
7.07	Project Procurement Planning	Assess and identify gaps in the PREPA procurement process for federally funded activities.	Refer to 7.05	- Work associated with 7.06 is included in HOC 7.05

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
7.08	Drafting, Revising and Finalizing Federal Funding Procurement Manual	This deliverable involves completing Federally Funded Procurement Manual consistent with DRFFMG and as specified in OMA 4.1 e.	51-60%	- Continued drafting the LUMA federal fund procurement policy and procedure including aligning polices with Non-Federally Funded Procurement Manual in progress.
8	Staffing for Front-End Transition Period			
8.01	Draft, Revise and Finalize Operator Employment Requirements	This deliverable consists of determining the minimum employment requirements for LUMA employees by position.	100%	- The effort for this activity is captured under item 8.02 Recruitment and Staffing. This specific deliverable has been completed.
8.02	Recruiting and Staffing	This deliverable involves recruitment and staffing. Activities include the HR transition team coordinating with each department and completing interviews of all PREPA employees and external candidates; tracking of applicants; assisting with PREPA employee applications, coordinating interviews, and communicating status of applications; and Identifying staffing vacancies due to gaps and search for resources externally to fill out the proposed LUMA Organization including preemployment screening.	ument Gunde	- Recruiters working with Hiring Managers to post jobs and determine hiring strategies.  - Posted approximately 417 positions. Approximately 1,650 applications moved past first round interviews.  - Continued 'Connects' software implementation for increased job application resources for PREPA employees.  - HR Team and recruiters engaged with PREPA employees to guide them through hiring process and general questions including face-to-face meetings held with PREPA employees.  - Developed and distributed recruitment flyers and application support communications to help encourage new PREPA applicants.
8.03	Redesign and Staff New Organization	The core HR transition team will coordinate with each department to develop a comprehensive department specific People Strategy/Staffing plan that compliments overall business strategy. It will include getting a finalized number of roles needed in each department, finalizing job descriptions, selecting and implementing pre-hiring recruitment, assessment and evaluation criteria tools, as well as standing up these tools.	81-90% )4 PM	- Advanced the review of LUMA's Organizational Structure with Senior Leadership; refinements are ongoing.  - Continued to refine, translate into Spanish, and load into iCIMS recruiting software.  - Continued working with departments on budgets as it relates to employee salaries and benefits.  - Continued working to create terms and conditions for each employee job profile.
8.04	Proposed Recruitment and Staffing Plan	This deliverable consists of the core HR transition team coordinating with each department to develop a comprehensive department specific People Strategy/Staffing plan that compliments overall business strategy. This includes a list of positions needed by department, finalizing job descriptions, selecting and implementing pre-hiring recruitment, assessment and evaluation criteria tools, as well as standing up these tools.	Refer to 8.02	- Reporting has been consolidated under 8.02 Recruiting and Staffing

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
8.05	Stand Up Human Capital Management (HCM) System  Communication Plan	This deliverable consists of the Integration of a Human Capital Management (HCM) system will significantly impact business operations by Improving HR Processes, Employee Engagement, Reporting and Security.  This deliverable consists of establishing and implementing internal and external communications plans. On the internal side, the focus will be on continuously informing PREPA and LUMA employees through multiple avenues (e.g., one-on-one meetings, group sessions, town halls, newsletters, intranet updates, etc.) to answer employee questions and keep them	41-51%  ument Gunde	- Completed Phase 1a Unit Testing (HCM/Benefits/LMS) Prepared Phase 1a test scenarios to be used during End-to-End (E2E) testing and developed a Phase 1a E2E test plan Built workbooks with test worker data and test benefits elections. Loaded the LUMA worker data workbook to our E2E tenant for testing Held Foundation Alignment Sessions for Payroll and Absence Management (Phase 1b modules) and initiated the initial Absence Management workbook configuration of the Phase 1b tenant Participated in discovery and design sessions for EBS and Kronos Continued Phase 1a integrations. Completed build and fit & form testing with vendors in preparation for E2E deep testing of files Commenced Phase 1b integrations. Conducted design sessions for Workday to begin development - Continued LUMA"s on-going communication of our key messages through external channels (social media) and advertising (i.e. digital mediums, billboards, print and radio) Further developed LUMA website to include a comprehensive customer account portal to go live prior to commencement.
		updated on progress. On the external side, LUMA will strategically use media coverage, social media and advertising including digital, billboards, print and radio to introduce LUMA to the people of Puerto Rico.	04 PM	to keep PREPA employees engaged in LUMA's recruiting efforts and invested in the company culture.  - Planned and executed strategic appearances of the LUMA CEO at media events.  - Formed the LUMA Brand Committee to help plan and execute the LUMA re-branding effort across the island.
8.07	Training (Workforce Development) Plan	This deliverable involves creating a training development program for employees which involves establishing LUMA training policies, standards, practices, curriculum and facilities; onboarding and providing foundational awareness and training to all new and existing employees; and developing a defined career path with continuity of quality education and training.	31-40%	- Continued coordination with LUMA department subject matter experts regarding their learning and training requirements to understand their expectations at Commencement for using Workday.  (Work on this deliverable is conducted in conjunction with the Handover Checklist item 2.0306)
8.08	Develop Employee Retirement Plan	This deliverable consists of the core HR Transition team, working collaboratively with the current HR key personnel at PREPA, to develop a comprehensive Total Rewards strategy. This includes the development of action plans and programs regarding the LUMA's new proposed Retirement Plan, Health & Welfare Benefits Plan, and Compensation approach.	81-90%	- Approved vendor for Voluntary Plans Approved the Resolution for 401K Plan and Oversight Committee. Assigned Benefits Committee Defined and implemented the health plan funding process with Cigna Continued work on communication materials for Total Rewards for Onboarding of new employees Finalized Employee communication for 401K plan enrollment.
8.09	Occupational Health and Wellness	This deliverable involves implementing a confidential Employee Assistance Program through our medical provider.	61-70%	- Developed roadmap for Occupation side of health clinic including nurses, locations/access and costs.

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
				- Continuation of research into outsourcing options for occupational services.
8.10	Compliance Plan	This deliverable consists of the Core HR transition team to review and evaluate current employee policies, procedures and any applicable handbooks.	41-50%	- Continued compliance review of new job descriptions for new Organization.     - Continued development and review of core LUMA Policies.
8.11	Engagement Plan	Implement an overall Employee Engagement Plan so employees can adjust to the new leadership and direction. We will define the company's culture, mission and core values, and ensure that employees understand they will have opportunities at LUMA. We will provide opportunities for employee engagement with employee events such as family picnics and volunteer opportunities in the community.	21-30%	Continued development of Employee communication materials for current and future LUMA hires.     Continued refinement of LUMA Employee messaging based on feedback from PREPA employees.
8.12	Develop a Community Investment Plan	This deliverable consists of the development of a multi-year community investment program enabling LUMA to be a valued part of the Puerto Rican community. This activity includes LUMA partnering with select programs and organizations to contribute to the community in Puerto Rico and will involve engaging employees in the program(s) through donations and volunteer opportunities.	41-50%	- Met with a variety of organizations across the island to explore community investment partnerships.  - Continued the development of a comprehensive community investment plan.
9	Additional Front-End Transition Period Activities	Uploaded by: Dianne (	Gunde	rson
9.01	Genco Shared Services Agreement Approval	This deliverable consists developing a plan for delivery of shared services as well as negotiating and executing a Shared Services Agreement.	71-80%	Progressed the draft of the SSA with all LUMA managers in preparation for review with the Generation Directorate and others.     Continued to progressed work in support of Departments that will provide shared services by confirming services and historical costs.
9.02	Emergency Response Plan Approval	This deliverable consists of obtaining internal approval of the Emergency Response Plan (ERP) prior to providing the plan to Administrator and PREB.	Refer to 2.0303	- Work on this deliverable is conducted in conjunction with the Handover Checklist items 2.0303 and 2.04.
9.03	Non-Federal Funding Procurement Manual Approval	This deliverable assesses existing reference materials from PREPA and additional requirements from LUMA to create the Non-Federal Funding Procurement Manual and submit to PREPA/P3 for review/approval.	51-60%	- First draft of the Non-Federal Funding Procurement Manual has been submitted for internal stakeholder review and feedback. The manual is substantially complete, however the Contract Management section (templates, etc.) is still under development with Legal.
9.04	Physical Security Plan Approval	This deliverable consists of developing a Physical Security Plan that includes a list of assets that require physical security, a substation security assessment for each substation, a security gap assessment with an outline of remediation initiatives and solutions, and a comprehensive physical security plan.	71-80%	- Continued efforts focused on defining Physical Security programs scopes and budgets for the SRP/Initial budgets including identifying projects potentially being funded through FEMA.  - Continued Identifying and documenting major deficiencies through RFIs, interviews and site observations.  - Continued the consolidation and organization of the information collected to be utilized in physical security plan.  - Began work on defining minimum standards based on findings.

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
9.05	Data Security Plan Approval	This deliverable consists of developing a Data Security Plan to ensure confidentiality and integrity of organizational data and obtaining the necessary approval prior to Commencement.	81-90%	- Finalized draft version for internal approval Engagement with security services to improve operational metrics and contributors to the Data Security Plan.
				(Work on this deliverable is conducted in conjunction with the Handover Checklist items 5.04)
9.06	Vegetation Management Plan Approval	This deliverable includes the approval of the Vegetation Management Plan through the appropriate LUMA and PREB review and approval requirements.	Refer to 2.0312	- Reporting has been consolidated under VM plan 2.0312
9.07	System Operation Principles Regulatory Approval	This deliverable consists of activities to gain P3A and regulatory (PREB) approvals for System Operation Principles	41-50%	- Supported draft of the System Operations Principle document and reviewed and commented for regulatory content.
10	Asset Acquisition (Supply Chain)			
10.01		This deliverable includes evaluating existing procurement and subcontracting policies, procedures and systems; identify system contracts and generation supply contracts; review vendor services to facilities; sourcing and procurement work for LUMA ManageCo contracts.	51-60%	- Draft processes & procedures were submitted for internal LUMA review, currently reviewing with internal stakeholder groups.
10.02	Assuming Responsibility for Securing Use of Assets, Facilities, IT / OT, etc.	This deliverable involves performing facility assessments on PREPA's leased and owned properties and determine continued use and occupancy of current facilities. Activities include reviewing occupancy information, reviewing the assets collected, determination of asset management system moving forward, performing asset studies, and the development of processes and procedures related to asset management moving into commencement.	Gunde )4 PM	Work on this deliverable is conducted in conjunction with the Handover Checklist items 2.0309  - Continued engagement with PREPA real estate staff regarding ongoing real estate transactions, real estate portfolio optimization and to gain an understanding of damaged facilities eligible for FEMA funding.  - Reviewed of health assessments and asset info to assist in determination of facility selection and needs in order to facilitate occupancy.
10.03	Assuming Existing Subcontracts	This deliverable includes compiling a listing of all existing subcontracts, including executed copies of subcontract, and complete a gap analysis (expired, missing etc.) of subcontracts being assumed against the immediate needs of O&M of the T&D System, and develop processes and procedures for assuming the existing subcontracts.	31-40%	- Have obtained and are in the process of reconciling multiple partial lists of contracts.  - Have begun to collect copies of said contracts in a central repository and assign them to LUMA departments.
11	Back-End Transition Plan			
11.01	Develop Back-End Transition Plan	This deliverable includes developing a plan that will guide the process for LUMA transferring operations back to PREPA at the end of the contract term. This includes the development of departmental scopes, timelines and documentation to provide T&D System status and plans to support operational and commercial transfer. (Refer also to Handover Checklist item 12.04)	Refer to 12.04	- Reporting has been consolidate under 12.04 Back End Transition Plan

ID	Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
12	Front-End Transition Plan (Additional Requirements)			
12.01	Confirmation of Acceptable Operator Security	This deliverable ensures confirmation of the requirement to confirm Operator Security prior to Commencement.	0-10%	- This will occur just prior to commencement.
12.02	Required Insurance	This deliverable ensures placement of insurance program and business process reviews as required in the O&M agreement for ServeCo, including claims reviews; prepare insurance package for LUMA Energy and deliver certificates, as required, i.e. workers' compensation (local content if applicable), employers' liability, fiduciary liability, and professional liability, according to the deliverable schedule.	0-10%	- Further discussion with PREPA Risk to map-out policies where documentation is needed and requested meetings with some of the Underwriters to discuss in person.
12.03	Baseline Performance Levels	This deliverable involves the development of a methodology for accessing the quality of existing measurement data, a gap analysis of the assessment results against industry best practices with a plan to fill the identified gaps, as well as a plan for an interim performance metrics process to utilize at commencement, and a proposed annual target metric and improvement trajectory.	ument Gunde )4 PM	- Continued LUMA wide work to develop Performance Metrics baselines and target including replacement metrics where warranted. Work also included further developing the approach to the Major Outage Event Performance Metrics - Discussed draft performance metrics with relevant teams and reviewed proposed baselines, thresholds and targets Prepared for and undertook Performance Metric Planning sessions Reviewed proposed filing structure and content with responsible teams for compliance with OMA and regulations Continued development of Performance Metrics document for regulatory filing.
12.04	Back-End Transition Plan	This deliverable captures the internal review and approval of the Back End Transition Plan subsequent to the completion of Handover Checklist item 11.01 prior to submission to the Administrator for its information and approval.	81-90%	- Gathered and Incorporated comments from each department for their respective sections of the BET plan.  - Commercial and legal review completed.  - Final draft has been developed and forwarded to senior management for review and approval.
12.05	Representations	Section Heading for Owner and Operator Representations set forth in Sections 12.06 and 12.08 of Handover Checklist	-	- Heading only. No activity required.
12.06	Operator Representations and Warranties	All representations of (i) Operator in Section 19.2 of the OMA, and (ii) Guarantors in the Guarantees will be brought forward and certified as true and correct as of the Service Commencement Date.	0%	- No action required at this time
12.07	Section 4.3: Owner and Administrator Responsibilities	PREPA's and P3A's conditions precedent to Service Commencement	-	<ul> <li>No activity to report. (This is work performed by Administrator and/or Owner).</li> </ul>
12.08	Owner Representations and Warranties	All representations of Owner in Section 19.1 of the OMA will be brought forward and certified as true and correct as of the Service Commencement Date. NOTE: Responsibility of Owner and Administrator under Section 4.3 of OMA.		- No activity to report. (This is work performed by the Owner).

Full description	Deliverable Description	Status % Complete	Summary of key work performed in November
Section 4.4 Governmental	This deliverable involves legal and regulatory work to (i) identify and transfer, assign or otherwise obtain all	Refer to 1.01	- Reporting has been consolidate to 1.01 Government Approvals
Approvals	Governmental Approvals required to commence operations,		
	and (ii) obtain a Tax Assurance from Puerto Rico Treasury  Department		
Section 4.5:	Legal work to fulfill and satisfy all conditions precedent to	31-40%	Continued to provided legal support to numerous condition
			precedent activities within LUMA including the following: - Worked with the P3A and its advisors (Cleary, PMA, and FTI),
Commencement Date	\		and the LUMA Regulatory team on approaches to the PREPA Re-
	\		organization required under the OMA and the effect on and key services provided under the GenCo-GridCo PPOA.
	\		- Reviewed draft of Shared Services Agreement prepared by P3A's
	\		counsel, revise and work on same.
	\		- Continued to work on and advance the Petition for Approval of Initial Budgets and Related Terms of Service, including the Liability
	\		Waiver.
	\		- Worked with Regulatory counsel and LUMA Regulatory team on numerous regulatory filings with PREB and separate docket for
	T&D Shared Doc	ımont	generation issues.
	Tab Shared both	ument	- Additional review of revised Back-End Transition Plan and discussions and drafted language for transfer of ServeCo
	Uploaded by: Dianne (	Gunde	employees and handling of associated severance issues.
Section 4.7: Closing	Work with counsel for P3A to satisfy and confirm that all	0%	- No action required at this time.
the Front-End Transition Period		14 PM	
Service	Satisfaction of all Service Commencement Date Conditions	0%	- No action required at this time.
Commencement	under Section 4.5 of the OMA		
	Section 4.4 Governmental Approvals  Section 4.5: Conditions Precedent to Service Commencement Date  Section 4.7: Closing the Front-End Transition Period Service	Section 4.4 Governmental Approvals  This deliverable involves legal and regulatory work to (i) identify and transfer, assign or otherwise obtain all Governmental Approvals required to commence operations, and (ii) obtain a Tax Assurance from Puerto Rico Treasury Department  Section 4.5: Conditions Precedent to Service Commencement Date  Table 1  Section 4.7: Closing the Front-End Transition Period  Service Commencement  Section 4.7: Closing the Front-End Transition Period  Service Commencement  Section 4.7: Closing the Front-End Transition Period  Service Commencement  Section 4.7: Closing the Front-End Transition Period  Service Commencement  Section 4.7: Closing the Front-End Transition Period  Service Commencement  This deliverable involves legal and regulatory work to (i) identify and transfer, assign or otherwise obtain all Governmente operations, and (ii) obtain a Tax Assurance from Puerto Rico Treasury Department  Legal work to fulfill and satisfy all conditions precedent to Service Commencement Date outlined in Section 4.5 of the OMA	Section 4.4 Governmental Approvals  Section 4.5: Conditions Precedent to Service Commencement Date  Section 4.7: Closing the Front-End Transition Period Transition Period Service Commencement Service Commencement Section 4.7: Section 4.7: Closing the Front-End Transition Period Service Commencement Service Commencement Section 4.7: Closing the Front-End Transition Period Service Service Commencement Service Ser

#### **INVOICE**



Submitted To:

Puerto Rico Public-Private Partnerships Authority
PO Box 42001
San Juan, Puerto Rico 00940-2001
To Be Paid By:
Puerto Rico Electric Power Authority
PO Box 364267
San Juan, Puerto Rico 00936-4267

Address:
LUMA Energy, LLC
644 Av. Manuel Fernández Juncos, Suite 301
San Juan, Puerto Rico 00907

Tax Registration No. 66-0940278

Invoice Date: December 10, 2020 Invoice #: FETS-1120-01

Invoice Date: December 10, 2020	Invoice #: FETS-1120-01		
Contract Ref: Puerto Rico Transmission and Distribution System	Operation and Maintenance Agreement	-	TERMS: Net 30
(i) and (ii) Labor (Please see attached breakdowns for further detail)			AMOUNT
Sub-Total	Labor for the month of November 2020	\$	3,488,327.50
(iii) Front-End Transition Service Fixed Fee			
Monthly Installment of the FETS Fixe	ed Fee for the month of November 2020	\$	5,000,000.00
(iv) Pass-through Costs and Expenses			
Aerotek Professional Services - 27 Invoices		\$	185,068.28
Alumbra LLC - 16 Invoices		\$	1,134,906.36
Alvarez & Marsal Corporate Performance Improvement, LLC - 4 invoices	:	\$	197,665.21
American Relocation Connections, LLC - 11 Invoices		\$	188,115.11
AT&T Mobility Puerto Rico - 1 invoices		\$	724.52
ATCO Power (2010) Ltd 4 invoices		\$	724,015.70
BridgeSource Utilities Solutions, LLC - 1 invoices		\$	87,977.22
Covington & Burling LLP - 2 invoices		\$	21,129.00
DLA Piper LLP (US) - 2 Invoices		\$	154,216.58
Innovative Emergency Management, Inc. (IEM) - 3 Invoices		\$	105,642.66
International Business Machines Corporation (IBM) - 3 invoices		\$	985,870.80
Iris Vargas - 5 invoices	:	\$	21,030.00
NexTec Operating Corp - 4 Invoices	:	\$	2,375.24
Nory Sanchez-Alvarez - 3 Invoices		\$	5,976.34
Oracle America, Inc 2 Invoices		\$	2,940.00
People 2.0 North America - 11 invoices		\$	75,325.08
Quanta Workforce Solutions, LLC - 1 Invoices	:	\$	128,223.38
Smartbridge - 3 invoices		\$	48,532.50
Translations & More - 1 Invoices		\$	2,418.00
Quanta Services Puerto Rico, LLC - 1 Invoices	:	\$	3,340.15
CDW - 1 Invoices		\$	1,776.89
MBarrett Consulting LLC - 1 Invoices		\$	4,700.00
BMA Group - 2 Invoices		\$	15,808.00
CSS International, Inc - 4 invoices	-	\$	87,104.79
Triple-S, Salud - 1 invoices		\$	3,211.49
Global Project Solutions, LLC - 3 Invoices		\$	37,130.71
Resources Global Professionals (RGP) - 4 Invoices		\$	38,955.48
Greg Sarich - 1 Invoices		\$	1,423.12
EAN Services, LLC (Enterprise) - 4 invoices		\$	59,513.31
Cigna - 1 Invoices		\$	972.84
Office Depot - 9 Invoices		\$	6,849.73
Lockton - 1 Invoices	I '	\$	5,047.50
OGMA Language Studio - 2 Invoices	-	\$	2,840.00
Trans4mative - 9 Invoices		\$	116,965.00
Troutman Pepper Hamilton Sanders LLP - 1 Invoices	[:	\$	15,078.50
Lydia Martinez - 1 Invoices		\$	1,003.46
ARC Relocation Management PR, LLC - 1 Invoices	:	\$	4,651.59
ERM-PR, Inc 1 Invoices		\$	27,755.00
Esther Gonzalez - 1 Invoices		\$	1,495.33
Carimus Consulting - 3 Invoices		\$	92,542.50
J.D. Power - 2 Invoices		\$	45,049.00
Sub-Total of Pass-through Costs and Exp	enses for the month of November 2020	\$	4,645,366.37

#### **INVOICE**



Submitted To:			Add	ress:				
Puerto Rico Public-Private Partnerships Autho	rity		LU	JMA Energy, LL	.C			
PO Box 42001				4 Av. Manuel Ferr			301	
San Juan, Puerto Rico 00940-2001			Sa	an Juan, Puerto Ri	co 0	0907		
To Be Paid By:								
Puerto Rico Electric Power Authority PO Box 364267								
San Juan, Puerto Rico 00936-4267			Та	x Registration N	o. 66	-0940278		
Invoice Date: December 10, 2020			Invo	oice #: FETS-1	120	01		
Adjustments								
- PREPA 1.5% Tax Amounts Withheld (Adjustment to amounts on invoices for June, July, August, Septemb		•		•	in p	ayment of	-\$	515,632.19
- Invoicing of above withholding amount (See attached				,	-06,	Section F -	\$	515,632.19
Applicability of Act 48-2013, regarding the 1.5% Spec								
Note: P3A is requested to arrange for PREPA to pay L	.UM	A in the amount of:						
Labor					\$	3,488,327.50		
		ransition Service			\$	5,000,000.00		
		gh Costs and Exp		es	\$	4,645,366.37		
	_	f Withheld Amour Payment Amount		n PRFPA	φ \$	515,632.19 <b>13,649,326.06</b>		
Troque	l	r aymont zanoam		III IXEI A	Ψ	Total	\$	13,133,693.87
		FETS Fee	F	ETS Fixed Fee		Additional C&E		Total
Previously invoiced	\$	17,674,490.00	\$	21,500,000.00	\$	14,529,257.63	\$	53,703,747.63
Current invoice	\$	3,488,327.50	\$	5,000,000.00	\$	4,645,366.37	\$	13,133,693.87
Total invoiced to date	\$	21,162,817.50	\$	26,500,000.00	\$	19,174,624.00	\$	66,837,441.50
Remittance Information:								
Wire to: Bank of America, NA, 222 Broadway, Ne Account #: 488074008867 Wire Routi			CH R	outing #: 1110002	5			

Invoicing Month	Invoice No.	FETS Fee	FETS Fixed Fee	Additional C&E	Total Invoiced
June 2020	FETS-0620-01	\$ 828,770.00	\$ 1,500,000.00	- \$	\$ 2,328,770.00
July 2020	FETS-0720-01 Rev1	\$ 3,993,190.00	\$ 5,000,000.00	\$ 2,131,326.79	\$ 11,124,516.79
August 2020	FETS-0820-01 Rev1	\$ 3,911,730.00	\$ 5,000,000.00	\$ 2,922,885.24	\$ 11,834,615.24
September 2020	FETS-0920-01	\$ 4,284,035.00	\$ 5,000,000.00	\$ 5,189,724.68	\$ 14,473,759.68
October 2020	FETS-1020-01	\$ 4,656,765.00	\$ 5,000,000.00	\$ 4,285,320.92	\$ 13,942,085.92
		\$ 17,674,490.00 \$	\$ 21,500,000.00 \$	\$ 14,529,257.63 \$	\$ 53,703,747.63

	Front End Transition Hourly Costs	Additional Costs & Expenses	Sub-Total	Front End Transition Fixed Fee	Total
Previously invoiced	\$ 17,674,490.00	\$ 14,529,257.63 \$	\$ 32,203,747.63	\$ 21,500,000.00 \$	\$ 53,703,747.63
Current invoice	\$ 3,488,327.50	\$ 4,645,366.37 \$	\$ 8,133,693.87	\$ 5,000,000.00	\$ 13,133,693.87
Total invoiced to date \$	\$ 21,162,817.50 \$	\$ 19,174,624.00 \$	\$ 40,337,441.50 \$	\$ 26,500,000.00 \$	\$ 66,837,441.50
Forecast to complete			\$ 36,014,489.46	\$ 33,500,000.00	\$ 69,514,489.46
Proposal			\$ 76,351,930.96	\$ 00.000,000,000 \$	\$ 136,351,930.96
Variance			-\$	-\$	.\$

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S	

<b>Employee Category</b>	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	) 2228.5 \$	724,262.50
Senior Director	\$ 300.00	647.0 \$	194,100.00
Director	\$ 275.00	3125.0 \$	859,375.00
Senior Manager	\$ 210.00	\$ 0.55.0 \$	200,550.00
Field Crew Leader	\$ 205.00	\$ 0.0 \$	T
Trainer	\$ 200.00	120.0 \$	24,000.00
Manager	\$ 200.00	3304.5 \$	00.006,099
Field Technician	\$ 195.00	136.0 \$	26,520.00
Senior Analyst	\$ 160.00	1293.0 \$	206,880.00
Engineer	\$ 160.00	\$ 657.0 \$	105,120.00
Field Supervisor	\$ 160.00	1582.0 \$	253,120.00
Analyst	\$ 125.00	1587.0 \$	198,375.00
Administrative Support	\$ 50.00	702.5 \$	35,125.00
		16337.5 \$	3,488,327.50

#### Executives

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	201.5 \$	65,487.50
Senior Director	\$ 300.00	\$ 0.0	
Director	\$ 275.00	\$ 0.0 \$	•
Senior Manager	\$ 210.00	\$ 0.0 \$	1
Field Crew Leader	\$ 205.00	\$ 0.0 \$	•
Trainer	\$ 200.00	\$ 0.0	1
Manager	\$ 200.00	\$ 0.0 \$	•
Field Technician	\$ 195.00	\$ 0.0 \$	1
Senior Analyst	\$ 160.00	\$ 0.0 \$	•
Engineer	\$ 160.00	\$ 0.0	1
Field Supervisor	\$ 160.00	\$ 0.0 \$	
Analyst	\$ 125.00	\$ 0.0 \$	1
Administrative Support	\$ 50.00	128.0 \$	6,400.00
		329.5 \$	71,887.50

Confidential

Programs	
Capital I	

Employee Category	(i) Hourly Rate	(ii) Hours Worked	2	Monthly Total
Vice President	\$ 325.00		154.0 \$	50,050.00
Senior Director	\$ 300.00		\$ 0.0	1
Director	\$ 275.00		\$ 0.0	1
Senior Manager	\$ 210.00		0.0 \$	1
Field Crew Leader	\$ 205.00		\$ 0.0	1
Trainer	\$ 200.00		\$ 0.0	1
Manager	\$ 200.00		292.5 \$	58,500.00
Field Technician	\$ 195.00		\$ 0.0	1
Senior Analyst	\$ 160.00		\$ 0.0	1
Engineer	\$ 160.00		\$ 0.0	1
Field Supervisor	\$ 160.00		\$ 0.0	1
Analyst	\$ 125.00		\$ 0.0	1
Administrative Support	\$ 50.00		\$ 0.0	1
		7	446.5 \$	108,550.00

### Communications

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	0.0	1
Senior Director	\$ 300.00	0.0	1
Director	\$ 275.00	140.0 \$	38,500.00
Senior Manager	\$ 210.00	0.0	1
Field Crew Leader	\$ 205.00	0.0	1
Trainer	\$ 200.00	0.0	1
Manager	\$ 200.00	0.0	1
Field Technician	\$ 195.00	0.0	1
Senior Analyst	\$ 160.00	0.0	1
Engineer	\$ 160.00	0.0	1
Field Supervisor	\$ 160.00	0.0	1
Analyst	\$ 125.00	140.5	\$ 17,562.50
Administrative Support	\$ 50.00	0.0	1
		280.5	\$ 56,062.50

## Corporate Services

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	73.0 \$	\$ 23,725.00
Senior Director	\$ 300.000	0.0	- \$
Director	\$ 275.00	135.0	\$ 37,125.00
Senior Manager	\$ 210.00	0.0	- \$
Field Crew Leader	\$ 205.00	0.0	- \$
Trainer	\$ 200.00	0.0	- \$
Manager	\$ 200.00	2.0	\$ 400.00
Field Technician	\$ 195.00	0.0	- \$
Senior Analyst	\$ 160.00	0.0	- \$
Engineer	\$ 160.00	0.0	- \$
Field Supervisor	\$ 160.00	0.0	- \$
Analyst	\$ 125.00	0.0	- \$
Administrative Support	\$ 50.00	0.0	- \$
		210	\$ 61.250.00

### Customer Service

<b>Employee Category</b>	(i) Hourly Rate	(ii) Hours Worked	<b>Monthly Total</b>
Vice President	\$ 325.00	\$ 0.0	1
Senior Director	\$ 300.00	\$ 0.0	1
Director	\$ 275.00	\$ 0.0	1
Senior Manager	\$ 210.00	124.0 \$	5 26,040.00
Field Crew Leader	\$ 205.00	\$ 0.0	1
Trainer	\$ 200.00	\$ 0.0	1
Manager	\$ 200.00	\$ 5.76	19,500.00
Field Technician	\$ 195.00	\$ 0.0	1
Senior Analyst	\$ 160.00	108.5 \$	17,360.00
Engineer	\$ 160.00	\$ 0.0	1
Field Supervisor	\$ 160.00	130.0 \$	\$ 20,800.00
Analyst	\$ 125.00	\$17.0 \$	64,625.00
Administrative Support	\$ 50.00	\$ 0.0	1
		5 226	\$ 148.325.00

Financial Mgmt.

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	176.0 \$	\$ 57,200.00
Senior Director	\$ 300.00	0.0	1
Director	\$ 275.00	\$ 0.965	\$ 163,900.00
Senior Manager	\$ 210.00	254.5	5 53,445.00
Field Crew Leader	\$ 205.00	0.0	1
Trainer	\$ 200.00	0.0	1
Manager	\$ 200.00	346.5	\$ 69,300.00
Field Technician	\$ 195.00	0.0	1
Senior Analyst	\$ 160.00	357.0	\$ 57,120.00
Engineer	\$ 160.00	0.0	1
Field Supervisor	\$ 160.00	0.0	1
Analyst	\$ 125.00	0.5	\$ 62.50
Administrative Support	\$ 50.00	0.0	1
		1730.5	\$ 401,027.50

HSE & Quality

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	\$ 0.03	\$ 16,250.00
Senior Director	\$ 300.00	4.0	\$ 1,200.00
Director	\$ 275.00	457.5	\$ 125,812.50
Senior Manager	\$ 210.00	4.5	\$ 945.00
Field Crew Leader	\$ 205.00	0.0	- \$
Trainer	\$ 200.00	120.0	\$ 24,000.00
Manager	\$ 200.00	119.0	\$ 23,800.00
Field Technician	\$ 195.00	136.0	\$ 26,520.00
Senior Analyst	\$ 160.00	0.0	- \$
Engineer	\$ 160.00	0.0	- \$
Field Supervisor	\$ 160.00	0.0	- \$
Analyst	\$ 125.00	0.0	\$
Administrative Support	\$ 50.00	0.0	- \$
		891	\$ 218,527.50

## Human Resources

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	\$ 104.0 \$	33,800.00
Senior Director	\$ 300.000	\$ 0.0	1
Director	\$ 275.00	\$ 5.95	15,537.50
Senior Manager	\$ 210.00	176.0 \$	36,960.00
Field Crew Leader	\$ 205.00	\$ 0.0	1
Trainer	\$ 200.00	\$ 0.0	1
Manager	\$ 200.00	304.0 \$	60,800.00
Field Technician	\$ 195.00	\$ 0.0	1
Senior Analyst	\$ 160.00	120.0 \$	19,200.00
Engineer	\$ 160.00	\$ 0.0	1
Field Supervisor	\$ 160.00	\$ 0.0	1
Analyst	\$ 125.00	350.5	43,812.50
Administrative Support	\$ 50.00	100.5 \$	5,025.00
		1211.5	215,135.00

# Integration Management Office

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	228.5 \$	3 74,262.50
Senior Director	\$ 300.000	\$ 0.0	1
Director	\$ 275.00	\$ 0.0	1
Senior Manager	\$ 210.00	0.0	1
Field Crew Leader	\$ 205.00	\$ 0.0	1
Trainer	\$ 200.00	\$ 0.0	1
Manager	\$ 200.00	333.5 \$	96,700.00
Field Technician	\$ 195.00	\$ 0.0	1
Senior Analyst	\$ 160.00	72.5 \$	11,600.00
Engineer	\$ 160.00	\$ 0.0	1
Field Supervisor	\$ 160.00	\$ 0.0	1
Analyst	\$ 125.00	271.0 \$	33,875.00
Administrative Support	\$ 50.00	\$ 397.5	19,875.00
		1303	\$ 206,312.50

#### 17/01

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	\$ 185.0 \$	60,125.00
Senior Director	\$ 300.00	0.0	1
Director	\$ 275.00	153.0 \$	, 42,075.00
Senior Manager	\$ 210.00	0.0	-
Field Crew Leader	\$ 205.00	0.0	1
Trainer	\$ 200.00	0.0	1
Manager	\$ 200.00	427.0 \$	\$ 85,400.00
Field Technician	\$ 195.00	0.0	-
Senior Analyst	\$ 160.00	635.0	\$ 101,600.00
Engineer	\$ 160.00	0.0	1
Field Supervisor	\$ 160.00	0.0	1
Analyst	\$ 125.00	0.0	1
Administrative Support	\$ 50.00	0.0 \$	-
		1400	\$ 289,200.00

#### Legal

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	\$ 106.0 \$	34,450.00
Senior Director	\$ 300.000	\$ 0.0	1
Director	\$ 275.00	\$ 0.0 \$	ſ
Senior Manager	\$ 210.00	\$ 0.0	1
Field Crew Leader	\$ 205.00	\$ 0.0	1
Trainer	\$ 200.00	\$ 0.0	1
Manager	\$ 200.00	10.5 \$	2,100.00
Field Technician	\$ 195.00	\$ 0.0	1
Senior Analyst	\$ 160.00	\$ 0.0	1
Engineer	\$ 160.00	\$ 0.0	1
Field Supervisor	\$ 160.00	\$ 0.0 \$	1
Analyst	\$ 125.00	\$ 0.0	1
Administrative Support	\$ 50.00	4.0 \$	200.00
		120.5 \$	36,750.00

#### Operations

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	177.5 \$	\$ 57,687.50
Senior Director	\$ 300.00	0.0	1
Director	\$ 275.00	246.0	\$ 67,650.00
Senior Manager	\$ 210.00	232.0 \$	\$ 48,720.00
Field Crew Leader	\$ 205.00	0.0	1
Trainer	\$ 200.00	0.0	1
Manager	\$ 200.00	289.0	\$ 57,800.00
Field Technician	\$ 195.00	0.0	1
Senior Analyst	\$ 160.00	0.0	1
Engineer	\$ 160.00	144.0	\$ 23,040.00
Field Supervisor	\$ 160.00	1419.0	\$ 227,040.00
Analyst	\$ 125.00	0.0	1
Administrative Support	\$ 50.00	0.0	-
		2507.5 \$	\$ 481.937.50

#### Regulatory

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	170.0 \$	\$ 55,250.00
Senior Director	\$ 300.000	70.0	\$ 21,000.00
Director	\$ 275.00	0.0	1
Senior Manager	\$ 210.00	164.0	34,440.00
Field Crew Leader	\$ 205.00	0.0	1
Trainer	\$ 200.00	0.0	1
Manager	\$ 200.00	165.0 \$	33,000.00
Field Technician	\$ 195.00	0.0	1
Senior Analyst	\$ 160.00	0.0	1
Engineer	\$ 160.00	0.0	1
Field Supervisor	\$ 160.00	0.0	1
Analyst	\$ 125.00	244.0	30,500.00
Administrative Support	\$ 50.00	0.0	1
		813	\$ 174,190.00

# **Utility Transformation**

Employee Category	(i) Hourly Rate	(ii) Hours Worked	Monthly Total
Vice President	\$ 325.00	\$ 0.509	\$ 195,975.00
Senior Director	\$ 300.000	573.0	\$ 171,900.00
Director	\$ 275.00	1341.0	\$ 368,775.00
Senior Manager	\$ 210.00	0.0	- \$
Field Crew Leader	\$ 205.00	0.0	- \$
Trainer	\$ 200.00	0.0	- \$
Manager	\$ 200.00	918.0	\$ 183,600.00
Field Technician	\$ 195.00	0.0	- \$
Senior Analyst	\$ 160.00	0.0	- \$
Engineer	\$ 160.00	513.0	\$ 82,080.00
Field Supervisor	\$ 160.00	33.0	\$ 5,280.00
Analyst	\$ 125.00	63.5	\$ 7,937.50
Administrative Support	\$ 50.00	72.5	\$ 3,625.00
		4117	\$ 1,019,172.50

# Summary of Hours by Department and Employee Category

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	<b>Employee Category</b>	Vice President	Senior Director	Director	Senior Manager	Field Crew Leader	Trainer	Manager	Field Technician	Senior Analyst	Engineer	Field Supervisor	Analyst	Administrative Support	

# Summary of Hours by HOC Item

	summary of Hours by HOC Item				
HOC Item	Annex II Definition	Functional Team - Department	Project job code	ode	Sum of Time (Hours)
	General & Transition Management	Capital Programs and Back End Transition		QNgu	33
		Communications		LRen	4 00
1 -		Corporate services	Vice President	Wiber	90
1 -		astorilei service		AKin	10
				ioaa	10 5
1 -		Evecutive	Administrative Support	TBra	128
H (-			П	S C C	11
	1 1			WSto	187
		4		2000	TOT
		Financial Management	Manager	JBla	n (
T				JSto	2
	1		Vice President	DMil	1
		HSE and Quality		CCla	2
. •				JMel	34
1			Field Tech	CBra	12
				MPep	4
-		Human Resources		DSch	3.5
				MCha	5 5
				MCIIa	OT TO
		Integration Management Office	Administrative Support	ACam	179
				AYeo	164
1				SWad	62.5
- •				SWon	22
			Analyst	DMan	26
1				KVan	103
				DSmi	112
			Monday	CSh	146 5
1 -				nico Silva	150
				Douri	ECT
			Senior Analyst	CKIV	72.5
•				PGog	226
1		ТОТ		NBue	28
			Senior Analyst	CCol	1
- '				Club	9
1				MHum	4
1			Vice President	JSti	11
				GSar	161
-		legal	Manager	TWil	2.5
		CBG	+4070	- 2	C:3
	4			MADor	10
				Miber	14
I		Operations		sDun	6.5
1			Engineer	DTur	42
				CEsk	4
1				DHam	7
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				LGra	7
	1			LPet	4
1				NTol	24.5
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	1			SWal	13.5
			Manager	LSan	10.5
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	1		Senior Manager	TPot	7 7
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		Jtility Iransformation		LW00	188
	1			FCar	2.5
			Engineer	MHal	13.5
П				JKin	142.5
	1			RWon	35.5
	1 General & Transition Management Total				

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		Negarator y	VICE FIESIGEII	DE LE	
1.02 Plan to Address Gaps in Assets, Technolo	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Capital Programs and Back End Transition	Manager	NBra	
1.02			Vice President	QNgu	
1.02		Customer Service	Manager	SLov	
1.02		Integration Management Office	Manager	CShu	
1.02		Utility Transformation	Director	HGon	
1.02			Manager	DPat	
1.02				HTra	
1.02			Senior Director	HCan	35.5
1.02				RHun	
1.02 Plan to Address Gaps in Assets, Technol	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total				
	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals)	Regulatory	Analyst	BWis	
				JLab	
1.03			Senior Manager	SWei	123.5
			Vice President	MHur	1
1.03 Initial Budgets - PREB Rate Order Filing (	Rate Order Filing (Initial Budgets and Liability Waiver Approvals) Total				
2.01 Development and implementation of an	2.01 Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plants an Operations	Operations	Field Supervisor	DBou	
2.01				NTul	78.5
2.01			Vice President	TMcL	
2.01		Utility Transformation	Engineer	MHal	
2.01				liVil	
2.01 Development and implementation of an	Development and implementation of an operation take-over plan for transmission and sub transmission assets outside and inside of legacy PREPA power plant				
2.02 Development and implementation of an	Development and implementation of an operation take-over plan for the electric distribution system	Operations	Vice President	TMcL	
2.02		Utility Transformation	Engineer	ANas	
2.02				CLoo	39.5
2.02				MHal	
2.02 Development and implementation of an	Development and implementation of an operation take-over plan for the electric distribution system Total				
	nter(s)	Utility Transformation	Manager	PBon	144
2.0301				RGig	70.5
2.0301			Vice President	DCor	
2.0301 Transition plan for respective control center(s) Total	inter(s) Total				
2.0302 Transition Plan for O&IM Activities		Operations	Director	SDun	51.5
2.0302			Engineer	DIur Crai	
2.0302			rield Supervisor	CESK	
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20002			Manager	San	133.5
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2 0302 Transition Plan for O&M Activities Total			AICC I CORCIL	1316	
2.0303 Emergency Response / Disaster Recovery / Business Continuity Planning	y / Business Continuity Planning	Integration Management Office	Analyst	KVan	
2 0303	0	0	Manager	DGiin	
2.0303		Operations	Senior Manager	TTon	
2.0303 Emergency Response / Disaster Recovery / Business Continuity Planning Total	v / Business Continuity Planning Total	-			
2.0304 Fleet Management Plan		Operations	Director	WGra	
2.0304			Field Supervisor	DHam	
2.0304				LPet	
2.0304			Vice President	TMcL	
2.0304 Fleet Management Plan Total					
2.0305 Asset Management		Utility Transformation	Director	JWid	
2.0305			Engineer	ANas	
2.0305				CLoo	
2.0305				MDav	120.5
2.0305				MHal	
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2.0305			Manager	RWon	10.5
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Operational Testing Tes	2.0306		Trainer		
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Engineering Plan Total         Vice President           Identification of real estate         Financial Management         Director           Identification of real estate         Misselent         Note President           Materials Management and Warehouse Plan         Coperations         Field Supervisor           Materials Management and Warehouse Plan         Coperations         Field Supervisor           System Operations Plan         Coperations         Engineer           System Operations Plan Total         Coperations         Field Supervisor           System Operations Plan Total         Coperations         Field Supervisor           Registation Management Plan Total         Senior Management Plan         Field Supervisor           Registation Management Plan Total         History         Field Supervisor           Represent Plan Total         Management Plan         Field Supervisor           Represent Plan Total         Management Plan         Management Plan           Represent Plan Total         Management Plan         Management Plan	2.0308			CAnd	12
System Operations Plan Total         Financial Management Total         Vice President           Identification of real estate         Financial Management         Director           Marabella Management and Warehouse Plan         President         Vice President           Materials Management and Warehouse Plan Total         Pied Supervisor         Field Supervisor           Materials Management and Warehouse Plan Total         Director         Field Supervisor           System Operations Plan         Coperations Plan Total         Field Supervisor           Vegetation Management Plan         Coperations Plan Total         Field Supervisor           Vegetation Management Plan         Coperations Plan Total         Field Supervisor           Vegetation Management Plan Total         Management Plan Total         Field Supervisor           Principal Annagement Plan Total         Management Plan Management Plan Total         Management Plan Management Plan Management Plan Total	2.0308				
Expirementing Plan Total         Entering Management         Director           Identification of real estate         Management         Management           Materials Management and Warehouse Plan         Vice President           Materials Management and Warehouse Plan Total         Operations         Field Supervisor           Materials Management and Warehouse Plan Total         Operations         Field Supervisor           System Operations Plan         Field Supervisor         Field Supervisor           Pystem Operations Plan Total         Field Supervisor         Field Supervisor           Vegetation Management Plan Total         Field Supervisor         Field Supervisor           Common Management Plan Total         HSE and Quality         Manager           Engineer         Senior Management Plan Total         Management Plan           Common Management Plan Total         HSE and Quality         Management Plan           Common Management Plan Total         Management Plan         Management Plan	2.0308		Vice Preside		
Engineering Plan Total         Engineering Plan Total         Engineering Plan Total         Director           Identification of real estate         Management         Vice President           Identification of real estate         Vice President         Vice President           Materials Management and Warehouse Plan         Coperations         Field Supervisor           Waterials Management and Warehouse Plan Total         Coperations         Director           System Operations Plan         Coperations         Field Supervisor           Vegetation Management Plan Total         Field Supervisor           Vegetation Management Plan Total         Field Supervisor           Incommental Exposure Management Plan         HSE and Quality           Management Plan         Senior Management Plan           Incommental Exposure Management Plan         HSE and Quality           Management Plan         Senior Management Plan           President Management Plan         President	2.0308			GLem	
Intercoor of real estate   Director	2.0308 Engineering Plan Total				
Manager         Manager           Materials Management and Warehouse Plan Total         Vice President           Materials Management and Warehouse Plan Total         Operations         Field Supervisor           Materials Management and Warehouse Plan Total         Operations         Field Supervisor           Materials Management and Warehouse Plan Total         Operations         Field Supervisor           System Operations Plan         Operations         Field Supervisor           Vegetation Management Plan Total         Manager         Field Supervisor           Regardation Management Plan Total         HSE and Quality         Manager           Environmental Exposure Management Plan         Manager         Sention Manager           Manager         Sention Management Plan         Manager	2.0309 Identification of real estate	Financial Management	Director	AOrl	
Adate is a test at Total         Vice President           Materials Management and Warehouse Plan         Itield Supervisor           Materials Management and Warehouse Plan Total         Director           System Operations Plan         Operations           System Operations Plan Total         Engineer           System Operations Plan Total         Engineer           System Operations Plan Total         Engineer           Vegetation Management Plan Total         Senior Management Plan Total           Management Plan Total         HISE and Quality           Management Plan Total         Management Plan Total           Management Plan Total         Senior Management Plan Total           Management Plan Total         Management Plan Total           Management Plan Total         Senior Management Plan Total           Management Plan Total         Senior Management Plan Total           Management Plan Total         Senior Management Plan Total	2.0309		Manager		
Materials Management Plan     Coperations     Field Supervisor       System Operations Plan Total     Coperations     Field Supervisor       Vegetation Management Plan     Coperations     Field Supervisor       Vegetation Management Plan     HSE and Quality     Director       Management Plan     Management Plan     Management Plan       Field Supervisor     Senior Management Plan       Management Plan     Coperations     Field Supervisor       Management Plan     Management Plan     Plant Management Plan       Management Plan     Senior Management Plan       Management Plan     Senior Management Plan	2.0309		Vice Preside		
Materials Management and Warehouse Plan Total         Field Supervisor           Materials Management and Warehouse Plan Total         Plan         Engineer           System Operations Plan         Perations         Engineer           Properations Plan         Field Supervisor         Field Supervisor           Pogetation Management Plan         Senior Management Plan         Field Supervisor           Vegetation Management Plan         Operations         Field Supervisor           Vegetation Management Plan         HSE and Quality         Manager           Manager         Manager         Senior Manager           Manager         Senior Manager           Manager         Senior Manager           Manager         Senior Manager           Senior Manager         Manager           Manager         Senior Manager           Senior Manager         Senior Manager           Manager         Senior Manager           Senior Manager         Senior Manager	2.0309 Identification of real estate Total				
Materials Management and Warehouse Plan Total         Materials Management and Warehouse Plan Total         Director           System Operations Plan         Engineer         Figineer           Pystem Operations Plan Total         Engineer         Field Supervisor           Vegetation Management Plan         Coperations         Field Supervisor           Environmental Exposure Management Plan         HSE and Quality         Director           Environmental Exposure Management Plan         Manager         Manager	2.031 Materials Management and Warehouse Plan	Operations	Field Superv		
Materials Management and Warehouse Plan Total         Director           System Operations Plan         Coerations         Engineer           Energineer         Field Supervisor         Field Supervisor           System Operations Plan Total         Coerations         Senior Manager           Vegetation Management Plan Total         HSE and Quality         Director           Environmental Exposure Management Plan         Manager         Minanger           Environmental Exposure Management Plan         Minanger         Senior Manager           Environmental Exposure Management Plan         Minanger         Senior Manager           Environmental Exposure Management Plan         Minanger         Senior Manager	2.031			PFin	
System Operations Plan         Director           System Operations Plan Total         Engineer           Pystem Operations Plan Total         Field Supervisor           Vegetation Management Plan         Senior Management Plan Total           Environmental Exposure Management Plan         HEE and Quality         Pirector           Environmental Exposure Management Plan         Manager         Manager           Environmental Exposure Management Plan         Senior Manager         Senior Manager	2.031 Materials Management and Warehouse Plan Total				
System Operations Plan Total         Engineer           Vegetation Management Plan         Field Supervisor           Environmental Exposure Management Plan         Field Supervisor           Environmental Exposure Management Plan         HSE and Quality         Director           Environmental Exposure Management Plan         Manager           Environmental Exposure Management Plan         HSE and Quality         Director           Manager         Senior Manager           Inceptor         Senior Manager           Monager         Senior Manager           Mice President         Vice President	2.0311 System Operations Plan	Operations	Director		
System Operations Plan Total         Field Supervisor           Vegetation Management Plan         Field Supervisor           Environmental Exposure Management Plan         HSE and Quality         Director           Environmental Exposure Management Plan         Manager           Environmental Exposure Management Plan         Manager           Environmental Exposure Management Plan         HSE and Quality         Director           Manager         Senior Manager           Environmental Exposure Management Plan         HSE and Quality         Director           Manager         Senior Manager           Monager         Nice President           Vice President	2.0311		Engineer		
System Operations Plan Total     Senior Manager       Vegetation Management Plan     Senior Manager       Vegetation Management Plan     Field Supervisor       Vegetation Management Plan Total     Field Supervisor       Environmental Exposure Management Plan     Manager       Environmental Exposure Management Plan     Manager       Senior Manager     Senior Manager       Fire or Manager     Senior Manager       Manager     Senior Manager       Vegetation Manager     Senior Manager       Fire President     Vice President	2.0311		Field Superv		
Vegetation Management Plan Total       Senior Manager         Vegetation Management Plan Total       Field Supervisor         Environmental Exposure Management Plan Total       HEE and Quality       Director         Environmental Exposure Management Plan       Manager         Senior Manager       Senior Manager         Environmental Exposure Management Plan       Manager	2.0311				
System Operations Plan Total     Senior Manager       Vegetation Management Plan     Senior Manager       Vegetation Management Plan Total     Field Supervisor       Environmental Exposure Management Plan     HSE and Quality     Director       Ranager     Manager       Senior Manager     Senior Manager	2.0311			GSme	
System Operations Plan Total Vegetation Management Plan Environmental Exposure Management Plan Environmental Exposure Management Plan Fined Supervisor  Wegetation Management Plan Fined Supervisor  HSE and Quality Manager  Manager Senior Manager  Manager Senior Manager  Manager  Senior Manager  Manager  Senior Manager  Manager  Senior Manager	2.0311			LGra	
System Operations Plan Total         Senior Manager           Vegetation Management Plan         Iteld Supervisor           Vegetation Management Plan         HSE and Quality         Director           Renvironmental Exposure Management Plan         Manager         Manager           Environmental Exposure Management Plan         Manager         Senior Manager	2.0311		_	LPet	
System Operations Plan Total         Senior Manager           Vegetation Management Plan Total         Field Supervisor           Vegetation Management Plan Total         HSE and Quality         Director           Environmental Exposure Management Plan         Manager         Senior Manager           Environmental Exposure Management Plan Total         Manager         Senior Manager	2.0311				
Vegetation Management Plan     Operations     Field Supervisor       Vegetation Management Plan Total     HSE and Quality     Director       Environmental Exposure Management Plan     Manager       Senior Manager     Senior Manager       Vice President	2.0311		Senior Mana		
System Operations Plan Total         Operations         Field Supervisor           Vegetation Management Plan         HSE and Quality         Director           Environmental Exposure Management Plan         HSE and Quality         Director           Environmental Exposure Management Plan         Senior Manager           Scholor Manager         Vice President	2.0311			TTon	
Vegetation Management Plan         Operations         Field Supervisor           Vegetation Management Plan Total         HSE and Quality         Director           Environmental Exposure Management Plan         Manager         Senior Manager           Senior Manager         Vice President	2.0311 System Operations Plan Total				
Vegetation Management Plan Total     HSE and Quality     Director       Environmental Exposure Management Plan     Manager       Environmental Exposure Management Plan     Senior Manager       Senior Manager     Senior Manager	2.0312 Vegetation Management Plan	Operations	Field Superv		
Vegetation Management Plan Total         HSE and Quality         Director           Environmental Exposure Management Plan         Manager           Senior Manager         Senior Manager           Vice President         Vice President	2.0312			SWal	109.5
HSE and Quality   Director	2.0312 Vegetation Management Plan Total				
Manager           Senior Manager           Vice President	2.05 Environmental Exposure Management Plan	HSE and Quality	Director	CCla	
Senior Manager Senior Minager Vice President	2.05		Manager		28
Vice President	2.05		Senior Mana		
	2.05		Vice Dreside		

3.02 Development of Improvement Initiatives	Financial Management	Director	
3.02	200		
3.02		alvst	
3.07		ľ	
20.0		Vice President	
70.5		VICE President	
3.02	HSE and Quality		
3.02	Utility Transformation	Vice President JRom	
3.02 Development of Improvement Initiatives Total			
3.03 Consolidate Assessment and Initiative Plans from All Areas	Utility Transformation	Administrative Support IMes	
3.03			
3.03			
3.03		Vice President VRom	-
3.03 Consolidate Assessment and Initiative Plans from All Areas Total			
3.04 Development of System Remediation Plan	Customer Service	Analyst	4
3.04		_	
3.04		alvet	
207		,	
4).0 4).0 4).0	Constitution		
3.04	Operations		
3.04			
3.04		Field Supervisor KBla	
3.04		LGra	
3.04		LPet	
3.04		MRob	q
3.04		DLN	
3.04		Manager	au au
3.00		anager	
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3.04		Vice President IMCL	
3.04	Utility Transformation		
3.04		Director	
3.04		RDum	u
3.04		Engineer	
3.04		CLoo	
3.04		liVl	
3.04		Field Supervisor	4
3.04			
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4).c		8 : 0	
3.04		KGIB	
3.04			<b>-</b>
3.04		Vice President DCor	
3.04		RMas	8
3.04 Development of System Remediation Plan Total			
3.05 Approval of System Remediation Plan	Regulatory		
3.05			0
3.05		Vice President MHur	_
3.05	Utility Transformation		
3.05		Vice President VRom	u
3.05 Approval of System Remediation Plan Total			
4.01 Evaluating customer service facilities and assets	Customer Service	Analyst	
4.01		Senior Analyst BBoi	
4.01		Senior Manager JLai	
4.01 Evaluating customer service facilities and assets Total			
4.02 Evaluating and updating customer service policies and procedures	Customer Service	Analyst TMcA	4
4.02		TSmi	
4.02			
4.02			
4.02		Senior Analyst BBoi	
4.02 Evaluating and updating customer service policies and procedures Total			
4.03 Development of a meter reading plan	Utility Transformation	Director	
4.03		RDum	_

HUC Item Ani		Functional Team - Department	Project job code	User Code Sum of Time (Hours)	<u>ر</u>
4.03 De	4.30 Jovenichment of a meter redaming pari 1 voirs 1.00 Jovenichment of a classification Plan (C. 1.00 Jovenichment of	Customer Service	Analyst	KEIIh	48
4.04				TMcA	25
4 04				TSmi	7 29
0.0					112 E
1 0					2777
40.4				Jval	1
4.04				SLov	15
4.04				BBoi	38
4.04			Senior Manager	JLai	103
4.04 Dev	Development of a Customer Service Transition Plan Total				
4.05 Dev	Development and implementation of a service start and shut off plan	Customer Service	Analyst	EEve	15
4.05 De	n Total				
4.06 Dev		Utility Transformation	Analyst	SEII	19.5
4.06				JRic	6
4.06			ident	Door	7
20.4	independence of a motion according and a factoring and a facto			500	
		Customer Service	Senior Manager	JLai	14
4.07 Dev	Development and implementation of customer service technology Total				
4.08 Dev	4.08 Development of Non-Technical Energy Loss Reduction Plan	Utility Transformation	Director	RDum	7
4.08 Dev	4.08 Development of Non-Technical Energy Loss Reduction Plan Total				
4 09 Fet		Clistomer Service	Field Supervisor	AKin	120
00.4		77.		70.13	32 2
4.03				SLUV	C.22
4.09			Senior Analyst	BBOI	3.5
4.09 Est	Services & T&D Ops Total				
5.02 Dev	Develop IT OT Systems Remediation Plan		Manager	JBad	166
5.02				RCar	115
20.5			Senior Analyst	CCOI	4.5
5.02				GTwe	168
20:0				MHiii	0 0
20.02	2 On Daniel II Of Control Description   Desc				200
3.02 De					0
5.04 De	2.04 Development or Upder Security and Business Continuity Han		senior Analyst	шпшы	22
	d Business Continuity Plan Total				
	Commencement Cutover Planning 1707			NBue	12
5.07			Senior Analyst	CCol	27
5.07 Coi	5.07 Commencement Cutover Planning Total				
6.01 Det	orting over FET & Provide Samples of Proposed Budget / Reporting	Financial Management	Manager	KKos	76.5
6.01 Det	P Total				
6.07 Day		Financial Management	Manager	KKos	40 5
6 07 Day	A Total	000			
6.04 Fet		Financial Management	Director	DCar	181
		an interior and a second a second and a second a second and a second a second and a			1 1
6.04				SYea	156
6.04			Vice President	DIMII	7
6.04 Est	nting system and account structure. Total				
6.05 Init	Initial Budget Complete (Final)	Financial Management		AOrl	0.5
9.05			Manager	JBla	5.5
9:02				JSto	m
9:09				KKos	74.5
9:09			Vice President	DMil	33.5
9:09	<u> </u>	Integration Management Office	Manager	CShu	6.5
90.9	101			NBue	6
6.05			Vice President	GSar	12
6.05		Operations		SDun	6.5
508				DTurk	1
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6.05				MAN	2 5
00.0				NIMIG HAIMING	9
50.0			Lia .	Thet	9 (
50.9			dent	IMCL	73
6.05	0	Utility Transformation		RGig	7
9.05			Vice President	DCor	25
	Evaluating and updating the payroll and labor cost reporting systems.	Financial Management	Director	BArn	10
6.07				DMil	2
6.07 Eve	6.07 Evaluating and updating the payroll and labor cost reporting systems. Total				

6.08 Establishing a delegation of authority matrix and process.	Financial Management	Senior Analyst	RKos	
6.08 Establishing a delegation of authority matrix and process. Total				
6.09 Processes & Procedures and Overall Internal Controls	Financial Management	Manager	BBot	
00 th		Senior Manager	FSan	
6 PO		Vice Drecident	INACI	
6.00 Processes & Procedures and Ouerall Internal Controls Total				
7 (7) Delicies and Decoadures	Remilatory	Vice Drecident	MHIII	
7.75   Politics and Procedure Total	icgulatory	AIGE LESIGNIE	5	
(conclusion in Francisco I to a Conclusion in Conclusion I to a Co	Canifol Decommend of End Tennetities	2000000	OFF	
o.oz	Capital Plograms and back End Hansition	Managel	9 19 19	
70.0	rinancial Management	Manager	Pigir Sto	
70.0		4	1300	
70.5		Senior Analyst	KKOS	
20.3		Senior Manager	Esan	
8.02		Vice President	П	
8.02	Human Resources	Administrative Support		16
8.02		Analyst	AAim	
8.02			CCep	
8.02			YMar	
8.02		Director	NLew	
803		Manager	MCha	
2008		000	Podo	
20.00 a		Openion Amplicat	5000	
20.8		senior Analyst	ESS	
8.02		Vice President	KRid	
8.02	Operations	Director	WGra	
8.02			SDun	
χ. Ν.Ο.2		Fngineer	DTirr	
70:00		100110	5 6	
70.9		Field Supervisor	nogn	
8.02			DHam	
8.02			KBla	
8.02			LGra	
8 0.2			l Pet	
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70.0			DIN I	
8.02			PFIN	
8.02			SWal	
8.02		Manager	MMie	
8.02		Senior Manager	TPet	
8.02			Поп	
000		Vice Drecident	IOMT	
70.0		A desired	Τ	
70.0	Tullial Nesoulces	Administrative Support	= CO	
20.8		Vice President	П	
8.02 Complete LUMA IT onboarding Total				
8.03 Redesign New Org	Human Resources	Manager	MCha	
8.03	Utility Transformation	Analyst	SPer	
8.03		Director	RCha	
8.03		Engineer	MHal	
N 03		Manager	BGie	
000		Vice Dracing	90.	
		VICE LIESIGEIL	= N	
2.13			ncor i	
8.03			DNov	
8.03 Redesign New Org Total				
8.05 Standup Human Capital Management (HCM) System	Human Resources	Analyst	CCep	
8.05		Manager	MCha	
8.05			TCas	
8.05		Senior Analyst	CSim	
8.05		Senior Manager	JCal	
8.05 Standup Human Capital Management (HCM) System Total				
8.06 Communication Plan	Communications	Analyst	ABri	140.5
8.06		Director	JJac	
8.06			LRen	
8.06	Corporate Services	Director	DPin	
10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Vice Precident	MRer	
O. CO. Or Communication Blan Total				
8.0b Communication Plan   Otal				
	:		40	

8.07 Training (Workforce Development) Plan Total				
8.08 Total Rewards Retirement Program	Human Resources	Analyst	CCep	13.5
		Vice President	KBid	
and a control of the		vice riesidelli	NNIG.	
20.5 20.5			LIMar	
8.09 Occupational Health and Wellness Plan	Human Resources	Vice President	LMar	
8.09 Occupational Health and Wellness Plan Total				
8.12 Develop a Community Investment Plan	Communications	Director	LRen	
8.12	Corporate Services	Director	DPin	97.5
8.12 Develop a Community Investment Plan Total				
9.01 Establishment of GenCo Shared Services and Agreement	ПОТ	Vice President	GSar	
9.01	Legal	Vice President	KFin	3.5
9.01	Operations	Field Supervisor	KBla	
9.01	Regulatory	Senior Director	NDee	
9.01	600000000000000000000000000000000000000	Vice President	MHir	
2012   Cetablishmant of Ganfra Charged Candings and Arreamant Total				
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o o o	rinaliciai Maliagellielli	Director	וסחט	
50.7 CO C		Senior Analyst	RKOS	0.70
7.00 No. 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		אורה גו האותהווו	DIMI	
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100 PM		i age	B.C.	
9 04 Physical Security Dan Total			0	
9.07 System Operation Principles - Regulatory Approvals	Regulatory	Senior Director	NDee	
4 077 Parameter medican representative medica	( )	Vice President	MHur	
9.07 System Operation Principles - Regulatory Annrovals Total				
10.01 Evaluate existing procurement and subcontracting policies procedures and systems and revise as required	Financial Management	Senior Analyst	RKOS	
Evaluate existing procurement and subcontracting policies, proceedings and systems and revise a		ack man being	2011	
10.02 plans and Properties for assuming resonantiality for seruring use of seest facilities. If OT atc	Financial Management	Director	AOrl	
1002 Transfer occording to permining to occur in occur in occur occur, occur occur, occur occur, occur occur, occur occur, occur	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Manager	E E	
10.072		Senior Analyst	IMar	
10.02 plans and Procedures for assuming resonnsibility for securing use of assets, facilities, IT / OT etc. Total				
10.08 Assuming Existing Subcontracts (ID Sustem Contracts)	Financial Management	Senior Analyst	RKos	
1 and paraming anoming observations to system consisted	2000	Vice President	DMil	2.5
10.03 Assumine Existine Subcontracts (ID System Contracts) Total				
12 Of Beautram Branch of The library of International Activities and Activities a	Financial Management	Managar	ISto	
42.22 Inequired injuriant of University or injuriance certain axes 7	I mancial Management	i de la composition della comp	SHin	
1 202		Vice President	DMil	
12.02 Required Insurance (Delivery of insurance certificates) Total				
12 0.3 Baseline nerformance lawls	Regulatory	Vice President	MHir	
12.02   12.02	Hillity Transformation	Administrative Support	E Ha	2.7
12.00	Councy I dailed on the council and the council	Director	ASad	2.7.2
1 1.00		- Consisson	Daca de la compa	,
2 C C C C C C C C C C C C C C C C C C C		Lugineer	MINA	
12.03		Senior Director	DHal	190
12.05		vice President	CWI	
4.6.7.0   01 :			500	
12.05 Baseine perrormance levels Total	F 7 - 2 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		
1 2.04 pack from influence and a 2.04 pack from influence and	Capital Programs and back end Transition	vice President	GINBU	
12.04 back End radistion from 10.04		0	: 12	
12.1 Performance Metrics - regulatory Approva	Legal	Vice President	LI-X	21.5
12.1	<u> </u>		- 47	
	101	Senior Analyst	locco	
			41.	
Non HOC 02 ServeCo IT Systems	ITOT	Director	NBue	
Non HOC 02		Manager	KCon	146
Non HOC 02		Senior Analyst	CCO	8
Non HOC 02			Club	141.5
			MHum	12.5
	Financial Management	Manager	JSto	5.5
	Contract Con			

HOC Itom	Annow II Definition	Emerican Loam - Department	Project job code	lear Codo Sum of	Cum of Time (Houre)
חסר ונפווו	Anies i Definitori	incuonar ream - Department		ano	
Non HOC 04				OEhg	111
Non HOC 04				QNgu	87
Non HOC 04		Integration Management Office	Vice President	PGog	2.5
Non HOC 04	Stand Up Capital Program Organization Total				
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Analyst	BWis	26
Non HOC 06				LIzi	35.5
Non HOC 06			Senior Manager	SWei	40.5
Non HOC 06				MHur	6.5
Non HOC 06	Regulatory Support of Handover Checklist Items Total				
Non HOC 07		Corporate Services	Vice President	MBer	7
Non HOC 07		Legal	Administrative Support	JBel	4
Non HOC 07				ANay	5
Non HOC 07	Legal Requirements Total				
Non HOC 13	es over IRP	Regulatory	Senior Director	NDee	9
Non HOC 13			Vice President	MHur	80
Non HOC 13	Assess Regulatory Mandates over IRP Total				
	7.05 Project Worksheet Assessment	Regulatory	Vice President	MHur	19
1	7.05 Project Worksheet Assessment Total				
5	9.02 Emergency Response Plan (4.2.g)	Regulatory	Vice President	MHur	2
5	9.02 Emergency Response Plan (4.2.g) Total				
Non HOC 15		Financial Management	Analyst	ABar	0.5
Non HOC 15			Director	BArn	158.5
Non HOC 15			Manager	JBla	co
Non HOC 15			nalyst	ВОсс	169
Non HOC 15				RKos	61
Non HOC 15			Senior Manager	FAII	1
Non HOC 15			Vice President	DMil	87
Non HOC 15	LUMA MC Ongoing Back Office Support Total				
6	6.03 Formalizing changes to control processes	Financial Management	Director	AOrl	2
6	603		Manager	BBot	40
E	6.03		Senior Manager	ESan	60.5
e	6.03			JCas	83
e	6.03 Formalizing changes to control processes Total				
Non HOC 12	Standup GenCo Organization	Regulatory	Vice President	MHur	1
Non HOC 12	Standup GenCo Organization Total				
J)	9.05 Data Security Plan Approval	ІТОТ	Senior Analyst	MHum	17.5
9)	9.05 Data Security Plan Approval Total				
2)		ІТОТ	Senior Analyst	CCol	11
a)	5.01 Development of an IT / OT communication plan and acceptance criteria Total				
Non HOC 10		Utility Transformation	Director	RCha	24
Non HOC 10	Delineate Interconnection Points Total				
Total					15887

# Summary of Hours by HOC Item (previous months)

		(cinal)			
HOC Item	Annex II Definition	Functional Leam - Department	de	Code	Sum of Time (Hours)
1	General & Transition Management	Executive		GCor	6.5
1		Integration Management Office	rative Support	SWad	23
1			Manager	SKie	16
1		Operations	Field Supervisor	SWal	2.5
1		Regulatory		MHur	1
1	General & Transition Management Total				
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates)	Customer Service	Senior Analyst	BBoi	7.5
1.02	Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to include cost estimates) Total				
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals)	Regulatory		JLab	6
1.03			sident	MHur	8.5
1.03	Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liability Waiver Approvals) Total				
2.0312	Vegetation Management Plan	Operations	Field Supervisor	SWal	35
2.0312	Vegetation Management Plan Total				
3.04	Development of System Remediation Plan	Utility Transformation	Vice President	RMas	2
3.04	Development of System Remediation Plan Total				
3.05	Approval of System Remediation Plan	Regulatory		МНоо	67.5
3.05			ident	MHur	7.5
3.05	Approval of System Remediation Plan Total				
4.04	Development of a Customer Service Transition Plan	Customer Service	Analyst	JVal	9
4.04	Development of a Customer Service Transition Plan Total				
60.9	Processes & Procedures and Overall Internal Controls	Financial Management	Senior Manager E	ESan	20
6.09	Processes & Procedures and Overall Internal Controls Total				
8.02	Complete LUMA IT onboarding	Capital Programs and Back End Transition	Manager	OEhg	8
8.02		Human Resources	rative Support	DMur	70.5
8.02				PHod	6
8.02			Analyst	\Aim	37.5
8.02				NLew	36.5
8.02	Complete LUMA IT onboarding Total				
8.05	Standup Human Capital Management (HCM) System	Human Resources	Senior Manager	JCal	40
8.05	Standup Human Capital Management (HCM) System Total				
9.01	Establishment of GenCo Shared Services and Agreement	Regulatory	Vice President	MHur	1.5
9.01	Establishment of GenCo Shared Services and Agreement Total				
9.07	System Operation Principles - Regulatory Approvals	Regulatory	Vice President	MHur	3
9.07	System Operation Principles - Regulatory Approvals Total				
12.03	Baseline performance levels	Regulatory	Vice President	MHur	5
12.03	Baseline performance levels Total				
Non HOC 04	Stand Up Capital Program Organization	Capital Programs and Back End Transition	Manager	OEhg	7
Non HOC 04	Stand Up Capital Program Organization Total				
Non HOC 06	Regulatory Support of Handover Checklist Items	Regulatory	Vice President	MHur	3
Non HOC 06	Regulatory Support of Handover Checklist Items Total				
Non HOC 07	Legal Requirements	Corporate Services		ANay	2
Non HOC 07		Legal	Manager A	ANay	m
Non HOC 07	Legal Requirements Total				
Non HOC 13	Assess Regulatory Mandates over IRP	Regulatory	Vice President	MHur	0.5
Non HOC 13	Assess Regulatory Mandates over IRP Total				
7.05	Project Worksheet Assessment	Regulatory	Vice President	MHur	8.5
7.05	Project Worksheet Assessment Total				
9.02	Emergency Response Plan (4.2.g)	Regulatory	Vice President	MHur	3.5
9.02	Emergency Response Plan (4.2.g) Total				
Total					450.5

# Third Party Labor Summary

HOC Item	Annex II Demnition		# IUNOICE	Notes	Quantity	Price	l otal (USD)
	1 General & Transition Management	Aerotek Professional Services	OP09721242A	Santiago Morales, Lydmarie	40	21.00	840.00
	1		OP09721242A	Santiago Morales, Lydmarie Overtime	2.5	31.50	78.75
	-		OP09735490	Santiago Morales, Lydm	40	21.00	840.00
	1		OP09735490	Santiago Morales, Lydm Overtime	2.5	31.50	78.75
	1		OP09750078	Hours for Santiago Morales, Lydm	40	21.00	840.00
	1		OP09750078	Hours for Santiago Morales, Lydm (Overtime)	2.5	31.50	78.75
	1		OP09779860A	Santiago Morales, Lydmarie	32	21.00	672.00
	1		OP09779860A	Santiago Morales, Lydmarie -Holiday	00	17.25	138.00
	1		OP09779860A	Santiago Morales, Lydmarie - overtime	2	31.50	63.00
	1		OP09764696A	Santiago Morales, Lydmarie	40	21.00	840.00
	1		OP09764696A	Santiago Morales, Lydmarie	2.5	31.50	78.75
	1		OP09810543	Santiago Morales, Lydm	40	21.00	840.00
	1		OP09810543	Santiago Morales, Lydm Overtime	2.5	31.50	78.75
	1		OP09795116	Santiago Morales, Lydm	40	21.00	840.00
	1		OP09795116	Santiago Morales, Lydm	2.5	31.50	78.75
	1	Alumbra H.C.		67 leff Cummings	1.5	340.00	510.00
	1 -	Alvarez & Marsal Corporate Performance Improvement 110	826788-054	Hours for Heather Robinson	48	460.00	22.080.00
	1	ATCO Dower (2010) 1+d	112020-03A	Training - INTERNATIONAL SOS CANADA INC	) -	2 676 80	2 676 80
	1	PI & Dinor 11 B (115)		Halling - INTERNACIONAL 303 CANADA INC	H 0 K	2,070.80	7 50 00
	1 7	DLA Pipel LLP (US)	402091.	4020011 Hours for Albanese, Rachel Enflich (Parcher)	0.4	950.00	4,300.00
			4028913	4028913 Hours for Muniz, Mariana (Associate)	32.4	243.75	7,897.50
	<b>-1</b> ,		402891	4028913 Hours for Alvarez, Camille (Associate)	XO 4	206.25	1,815.00
	1		402891	4028913 Hours for Figueroa, Miriam (Partner)	T.5	395.00	292.50
	1		402891	4028913 Hours for Davila, Luis (Associate)	5.4	770.00	4,158.00
	1		4028913	4028913 Hours for Buxeda, Nikos (Partner)	5.8	395.00	2,291.00
	1	Quanta Workforce Solutions, LLC	QWS-112020-2B	Genuent Global- J. Gulley (Nov 125 hours @ \$79.9	125	79.95	9,993.75
	1		QWS-112020-2B	Mobius- C. Holladay (Nov 13 hours @ \$135)	13	135.00	1,755.00
	1	Global Project Solutions, LLC	20-1010	Brian Reynolds hours in Houston	40	137.50	5,500.00
	1		20-1012	Brian Reynolds - hours in the month of November	22	137.50	3,025.00
	1	- 17	20-1011	Brian Reynolds - November hours in Puerto Rico (1	112	184.38	20,650.00
	1	Resources Global Professionals (RGP)	RGP1049665	Miguel Marin	48.5	222.00	10,767.00
	1 General & Transition Management Total				7.997		
1.0	1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plaAlumbra LLC	k Alumbra LLC	)9	60 Jeff Cummings	7	340.00	2,380.00
1.02	2		.9	61 Jeff Cummings	4.5	340.00	1,530.00
1.02	2		29	62 Matt Ward	11	287.00	3,157.00
1.02	7		å	62 Iwatt ward	1./5	368.20	644.35
1.02	7		3 3	62 Paul Raver	T.5	287.00	430.50
0.1	7		79	62 Paul Kaver	24	368.20	8,836.80
1.02	2		79	64 Bill Leasure	m ·	309.50	928.50
1.02	2		79	64 Juan Carlos Blacker	9 ?	309.50	1,857.00
1.02	7		79	64 Stuart Walters	21	309.50	6,499.50
1.02	2		39	65 Juan Carlos Blacker	92	315.09	28,988.28
1.02	7		6	65 Stuart Waiters	2.5	310.00	775.00
1.02	7		6	63 Matt Ward	L.5	364.66	346.99
1.0	Dian to Address Gans in Accets Technology Drossess at	2	S	raul Navel	188 75	004:00	4,740.30
2 030	2 0304 Floot Management Plan	Alimbra IIC	79	60 leff Cummings	2007	340.00	9 860 00
2 0304			S &	61 leff Cummings	31.5	340.00	10 710 00
2.030	2.0304 2.0304 Fleet Management Plan Total		5	281	50.15	0000	20,110,10
2.03	2 031 Materials Management and Warehouse Plan	Alimbra II C	)9	60 leff Cummings	9 5	340.00	3 230 00
2.031	1		6	61 Jeff Cummings	6.5	340.00	2.210.00
2.03	2.031 Materials Management and Warehouse Plan Total				16		
2.031	2.0312 Vegetation Management Plan	Alimhra II C	)9	60 leff Cummings	1.5	340.00	510.00
2.0312	2		8 9	61 Jeff Cummings	1.5	340.00	510.00
2.0312	2		99	66 John Goodfellow	182.75	340.65	62,253.79
2.0312	2		99	66 Kevin Eckert	60.34	340.65	20,554.82
2.0312	2		99	66 Mike Neal	55.55	340.65	18,923.11
2.0312	2		99	66 Phil Charlton	31	340.65	10,560.15
			_		-		

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Quantity	Price	Total (USD)
2.0312	2		99	66 Robin Morgan	10.5	340.65	3,576.83
2.0312	2		99	66 To balance receipts with invoice	1	0.95	0.95
2.0312	2 Vegetation Management Plan Total				344.14		
2.0	nt Plan	ERM-PR, Inc.	1789	17894 Oscar Morales Nieves	∞	35.00	280.00
2.05	9		1789	17894 Joshua J Cardona	72	65.00	4,680.00
2.05	15		1789	17894 Jose Hernandez	10.5	150.00	1,575.00
2.05	9		1789	17894 Ramon Ramos Toro	120	100.00	12,000.00
2.05	5		1789	17894 Noel Marrero Torres	13	125.00	1,625.00
2.05	5		1789	17894 Josh Calkin	24	185.00	4,440.00
2.05	5		1789	17894 Carl Shaffer III	2	150.00	750.00
2.05	2		1789	17894 Lauren Zielke Krag	1.5	125.00	187.50
2.05	2		1789	17894 Monika Thorpe	2	125.00	250.00
2.05	2		1789	17894 Ricardo Silva Meza	9	150.00	900.00
2.05	5 Environmental Exposure Management Plan Total				262		
4.0	4.02 Evaluating and updating customer service policies and procedu Alumbra LLC	Alumbra LLC	62	Jonathan Beinke	32	293.64	9,396,48
4.02	2				81.5	293.64	23.931.66
4.02	2		62	Paul Raver	26	293.64	7,634,64
4.02			5 6		137	314.63	43.104.31
4.02			0	64 Bill Leasure	10.5	314.63	3.303.62
4 02			79	S Ben Diehl	27	335.00	8 040 00
7.02			6 4		. 1	335.00	5 025 00
e e	2		o u	Unit Leasure	CT C	20.000	10,023,00
4.02	2		6 4	63 Mart Ward	94 62 E	296.06	10,093.24
2,4	7		Ď Ū	62 Paul Bauer	C.20	290.00	10,333.73
4.02	7		Ö	Paul Kaver	17	730.80	8,015.22
4.0	and procec			11.10	449.5	170	100
4.0	Development of a Customer Service Transition Plan	Alumbra LLC	79	Jonathan Beinke	39	31/.22	12,371.58
4.04	4		.9		15	291.67	4,375.05
4.04	4		62	Paul Raver	28.5	317.22	9,040.77
4.04	4		.9	62 Paul Raver	m	291.67	875.01
4.04	4		ğ	64 Bill Leasure	81	327.88	26,558.28
4.04	4		ě	64 Bill Leasure	4.5	325.39	1,464.26
4.04	4		ě	64 Juan Carlos Blacker	48	327.88	15,738.24
4.04	4		ý	64 Stuart Walters	71.5	327.88	23,443.42
4.04	4		ě	64 Stuart Walters	14.5	325.39	4,718.16
4.04	4		9	65 Bill Leasure	64.5	315.09	20,323.31
4.04	4		9	65 Bill Leasure	1.5	331.67	497.51
4.04	4		.9	65 Stuart Walters	34.5	315.09	10,870.61
4.04	4		9	65 Stuart Walters	m	331.67	995.01
4.04	4		9	63 Jonathan Beinke	9	275.00	1,650.00
4.04	4		0	63 Jonathan Beinke	38	305.91	11,624.58
4.04			9	63 Paul Raver	17	305.91	5,200.47
4.04		BridgeSource Utilities Solutions, LLC	100,	1004 John Wazney	168	150.00	25,200.00
4.04	4		1000	1004 Carol Kandi Boswell	168	750.00	33,600.00
10.4	4 Dovolonmont of a Cuctomor Consisto Blan Total		-DOT	Walia Falls Malcalio	000 1	100.00	12,000.00
0.4	4.05 Development and implementation of a service start and shirt o Allimbra 110	Alimbra II C	9	62 Jonathan Beinke	26	285 34	7 418 84
4.05	ל היאינוסף ווייון ביות אוויין אינוין אייין אינוין	בומווסים ובני		Paul Baver	5 <sub>1</sub> c	285.34	856.02
4.05			5 6	63 Paul Raver	2	375.00	750.00
4.0	4.05 Development and implementation of a service start and shut				31		
5.0		ATCO Power (2010) Ltd.	112020-2LB	1086470 ALBERTA LTD - ITOT Gap Analysis (Shirley	227.5	259.88	59.122.70
5.02			112020-2LB	To make up the difference when calculating Shirle		1.16	1.16
5.02	2		112020-2LB	To make up the difference when calculating Shirle	П	1.17	1.17
5.02	2		112020-2LB	ITOT Gap Analysis (Shirley Erb) 1086470 ALBERTA	225.5	259.88	58,602.94
5.02		International Business Machines Corporation (IBM)	CM1CQTM	Steve Dougherty	187	395.00	73,865.00
5.02			CM1CQTM	Sean Duffy	163	295.00	48,085.00
5.02	2		C20CX4V	Ayan Bandyopadhyay	207	00.09	12,420.00
5.02	2		C20CX4V	Kaley, LC	156	245.00	38,220.00
5.02	2		C20CX4V	Northrup, M	98	395.00	33,970.00
5.02	2		C20CX4V	Sanjay Bhattacharya	122	00.06	10,980.00

HOC Item A	Annex II Definition	Vendor	Invoice #	Notes	Quantity	Price	Total (USD)
5.02			C20CX4V	Bowan. T	17	395.00	6.715.00
5 0.5			CZOCXAV	Marshall C	i u	292.00	1 770 00
2,02			CZOCXAV	Maistrail, C	o 0	293.00	780 00
3.02			C20CX4V	Galilla IIIveui	0 0	90.00	460.00
2.02			CZOCXAV	GORATAIII SURUIIIAI	100	90.00	10,000.00
5.02			C20CX4V	Pawan Ahuja	216	90.00	12,960.00
20.5			C20CX4V	Bales, JG	14	395.00	5,530.00
2.02			C20CX4V	Dougherty, SA	9 ;	395.00	2,370.00
20.5			C20CX4V	Pascual, S	36	295.00	10,620.00
20.5			C20CX4V	Ransom, FJ	146	210.00	30,660.00
20.5			C20CX4V	Wells, K	320	150.00	48,000.00
20.5			C20CX4V	Corey, M	432	245.00	105,840.00
20.0			C20CWF8	Hours for F.A. Chidsey	39	295.00	11,505.00
20.0			C20CWF8	Hours for S. Duffy (week of 10/30, 11/06, 11/20)	117	295.00	34,515.00
20.5			C20CWF8	Hours for A. Surani	40	295.00	11,800.00
20.0			C20CWF8	Hours for S.A. Doughety	119	395.00	47,005.00
20.0			C20CWF8	Hours for S.A. Doughety	24	(395.00)	(9,480.00)
2005			C20CWF8	Hours for S. Duffy (week of 11/13) in PR	40	295.00	11,800.00
20.5	S	Smartbridge	INV_9434	Sanat Nileshwar	48	225.00	10,800.00
20.5			INV_9434	Carlos Ortega-Morales	4	180.00	720.00
5.02 D	5.02 Develop IT OT Systems Remediation Plan Total				3188		
6.01 D	6.01 Determine Approach to Budgeting & Reporting over FET & Pro Alvarez & Mar	Ivarez & Marsal Corporate Performance Improvement, LLC	826788-04B	Hours for Jasmine Crespo	80	575.00	46,000.00
6.01			826788-04B	Hours for Larry Galan	42.5	575.00	24,437.50
6.01			826788-04B	Less 20% discount	1	(14,087.50)	(14,087.50)
6.01			826788-05C	Crespo. Jasmine	105	575.00	60.375.00
6.01			826788-05C	Galan Tarry	6	575.00	51.750.00
6.01			826788-05B	Crespo. Jasmine	16.5	575.00	9.487.50
6.01 D	6.01 Determine Approach to Budgeting & Reporting over FET & Pr				335		
6.05 In		MBarrett Consulting LLC	1145	5 Mike Barrett	11.75	400.00	4,700.00
II 90.9	6.05 Initial Budget Complete (Final) Total				11.75		
6.07 E	6.07 Evaluating and updating the payroll and labor cost reporting sy People 2.0 No	eople 2.0 North America	RL509368048	Warner, Tashera	79	112.00	8,848.00
6.07			RL509368046	Handel, Justin	9/	126.00	9,576.00
6.07			RL509371478	Handel, Justin	55	126.00	6,930.00
6.07	_	Trans4mative	1499	9 Doug B- Payroll Advisory	99	175.00	11,550.00
6.07			150	1505 Payroll Advisory Doug B	80	175.00	14,000.00
6.07			151	1515 Doug B	89	175.00	11,900.00
6.07 E	porting				424		
9 60.9	6.09 Processes & Procedures and Overall Internal Controls R	Resources Global Professionals (RGP)	RGP1048672	Miguel Marin	45	222.00	9,990.00
60.9			RGP1048672	Miguel Marin	m	111.00	333.00
60.9			RGP1050404	Miguel Marin Regular	48	222.00	10,656.00
6.09			KGP1050404	Miguel Marin Travel Time	9 6	111.00	00.999
60.9 P	6.09 Processes & Procedures and Overall Internal Controls Total				102	0	
7.08	7.08 Drafting, Revising and Finalizing Federal Funding Procurement In	Innovative Emergency Management, Inc. (IEM)	20342-W03-003	Ulaz, Sonia E	19.5	96.00	1,8/2.00
7.08			20342-W03-003	Prosser, Kimberly L	13	144.00	1,8/2.00
7.08 D	7.08 Drafting. Revising and Finalizing Federal Funding Procuremen				74.5		
8.02		Aerotek Professional Services	OP09721242E	Escandon, Iveain C	388	31.00	1,178.00
8.02			OP09721242E	Morales Marquez, Ruth	32	37.20	1,190.40
8.02			OP09721242E	Ortiz Rosa, Lynette	40	37.20	1,488.00
8.02			OP09721242E	Rivera Ruiz, Eneida	36	43.40	1,562.40
8.02			OP09721242E	Candelario Riutort, Karina A	40	37.20	1,488.00
8.02			OP09721242E	Guerra Morales, Francisco Jose	38.5	37.20	1,432.20
8.02			OP09721242E	Mier Y Teran, Giovanna Isabel	35.5	37.20	1,320.60
8.02			OP09721242E	Morales Marquez, Ruth personal time	00	34.50	276.00
8.02			OP09721242E	Rivera Ruiz, Eneida personal time	4	40.25	161.00
8.02			OP09750075A	Hours for Barreto Colon, Sonia Margarita	37.5	18.60	697.50
8.02			OP09750075A	Hours for Colon Perez, Alexander	52	18.60	967.20
8.02			OP09750075A	Hours for Diaz Lopez, Kayra Marie	37.5	18.60	697.50
8.02			OP09750075A	Hours for Diaz, benny	39	18.60	725.40
. 211.0			11 11 11 11 11 11				

Color	HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Quantity	Price	Total (USD)
Continued   Cont	8.02	ì		OP09750075A	Hours for Hernandez Soto, Francisco	37.5	18.60	697.50
CONTRIBUTION   CONT	8.05			OP09750075A	Hours for Hernandez, Genesis Paris	40	18.60	744.00
0907/007/20         0007/007/20         0007/007/20         800 Meet Section (Annual General Control of Control Cont	8.03			OP09750075A	Hours for Mojica Astacio, Kyara Marie	37.5	18.60	697.50
1975   1975	8.05			OP09750075A	Hours for Mones Ouiroz, Krystal N	40	18.60	744.00
1975   1975	8.05			OP09750075A	Hours for Perez Hernandez, Michael Radames	38	18.60	706.80
March 1997   Mar	8.0	č		OP09750075A	Hours for Ramos Matos, Solange Charisse	37.5	18.60	697.50
Continue   Continue	8.03			OP09750075A	Hours for Rivera Rivera, Stacy Angelis	37.5	18.60	697.50
Page 10, 1972, 2014   Page 11, 2014   Page 1	8.0	č		OP09750075A	Hours for Rodriguez, Hector R	37.5	18.60	697.50
0.00770278 A HOUNT OF MANIETY MINNERS A HOUNT OF MANIETY MANIET	8.0			OP09750075A	Hours for Rodriguez, Waleska - Redesign and staff	16	19.60	313.60
Page 11   Page 12   Page 13   Page 14   Page	30.8	C.		OP09750075A	Hours for Roldan, Michelin	38	18.60	706.80
0700721240C         GRADAT STANDAM         38.7         24.2           0700721240C         Data Loade, Grain         38.7         24.2           0700721240C         Data Loade, Grain         38.7         24.2           0700721240C         Data Loade, Grain overfree         73.7         24.2           0700721240C         Data Loade, Loade, Grain overfree         73.7         24.2           0700721240C         Data Loade, Loade, Grain overfree         73.7         24.2           0700721240C         Data Loade, Loade, College         73.7         24.2           0700721240C         Data Loade, Loade, College         73.7         24.2           0700721240C         Data Loade, College         73.7         24.2           070072	8.05	č		OP09750075A	Hours for Valentin Matta, Wilveanie	32	18.60	595.20
090971204C         Obio Line Sanda Golonomere BA 12         38.73         28.44           09097204C         Daniel Louise, Golonomere BA 12         38.44         38.44           09097204C         Daniel Louise, Golonomere BA 12         38.47         28.44           09097204C         Daniel Louise, Golonomere BA 12         28.27         28.41           09097204C         Cristalia, Marchaelle Bander, Bander Bander, Bander BA 12         28.22         28.22           09097204C         Cristalia, Marchaelle BA 12         28.22         28.22           09097704C         Cristalia, Marchaelle BA 12         28.22         28.22           09097704C         Cristalia, Marchaelle BA 12 <td>8.05</td> <td></td> <td></td> <td>OP09721242C</td> <td>Figueroa, Wilfredo</td> <td>38</td> <td>22.32</td> <td>848.16</td>	8.05			OP09721242C	Figueroa, Wilfredo	38	22.32	848.16
0.007712400         0.007712400         0.0070712400         2.0040712400 <td>8.05</td> <td></td> <td></td> <td>OP09721242C</td> <td>Diaz Lozada, Gelson</td> <td>38.75</td> <td>22.94</td> <td>888.93</td>	8.05			OP09721242C	Diaz Lozada, Gelson	38.75	22.94	888.93
0007735400         Dist Lucada, Geory Overfree         73.7         24.44           0007735001         Dist Lucada, Geory Overfree         73.7         24.44           0007735001         Dist Lucada, Geory Overfree         73.7         23.44           0007735001         Characka Mirrada         8         23.23           0007772001         Characka Mirrada         8         23.23           0007772002         Characka Mirrada         8         23.20           0007772003         Characka Mirrada         8         23.20           00077772003 </td <td>8.05</td> <td></td> <td></td> <td>OP09721242C</td> <td>Diaz Lozada, Gelson overtime</td> <td>8</td> <td>34.41</td> <td>103.23</td>	8.05			OP09721242C	Diaz Lozada, Gelson overtime	8	34.41	103.23
09097735400         Birk Lutuak, Left editor Delic Location         777         34.4           09097735401         Birk Lutuak, Left editor Delic Location         8         22.44           09097735401         Birk Lutuak, Left editor Delic Location         8         22.44           09097735401         Delic Lutuak, Left editor         8         2           09097735401         Delic Lutuak, Left editor         8         3           09097735401	8.05			OP09735490	Diaz Lozada, Gelson	35.57	22.94	812.98
00079750078         Right March Science Districtability         40         22.34           00079778001         Right March Science Districtability         8         22.34           00079778010         Round Control Science Districtability         8         22.34	8.05	ì		OP09735490	Diaz Lozada, Gelson overtime	77.7	34.41	267.37
OPENYTYSSEG         DEMONATABEED         8         22.34           OPENYTYSSEG         Line Land Andread, Cleaned         8         22.34           OPENYTYSSEG         Morale & Mor	8.05			OP09750078	Hours for Gelson Diaz Lozada	40	22.94	917.60
OPSEZYSSEG         Lemnick Howled Cell         34.38         21.20           OPSEZYSSEG         Lemnick Howled Cell         34.38         21.20           OPSEZYSSEG         Marken Kangers, Rathed         35.0         27.20           OPSEZYSSEG         Charle Marken Carles A         35.0         27.20           OPSEZYSSEG         Charle Marken Carles A         37.2         27.20           OPSEZYSSEG         Charle Marken Carles A         37.2         27.20           OPSEZYSSEG         Charle Marken Carles A         37.2         27.2           OPSEZYSSEG         Marken Carles A         37.2         27.2 <td>8.05</td> <td></td> <td></td> <td>OP09779861</td> <td>Figueroa, Wilfredo</td> <td>∞</td> <td>22.32</td> <td>178.56</td>	8.05			OP09779861	Figueroa, Wilfredo	∞	22.32	178.56
04097798008         Moraties Martinet, Refunder, Leans A         34.8         31.00           04097798008         Moraties Martinet, Rains A         38         32.00           04097798008         Cheen Falls, Ennisted         38         32.00           04097798008         Cheen Falls, Ennisted         38         32.00           04097798008         Cheen Falls, Ennisted         37         32.00           04097798008         Cheen Falls, Ennistra         37         37.00           04097798008         Cheen Falls, Falls         37         37.00           0409779800         Cheen Falls         38         37.00           0409779800         Cheen Falls         38         37.00           0409779800         Cheen Falls         38         38.00	8.05	Ċ		OP09779861	Diaz Lozada, Gelson	8	22.94	183.52
0P0977786008         OP0977786008         OP0977786008         OP0977786008         OP0977786008         OP097786008	8.05	ì		OP09779860B	Escandon, Iveain C	34.58	31.00	1,071.98
07097798600         Route Ball, Include         38         37.00           07097798600         Country Ball, Include         31         37.00           07097798600         Country Manufels, Francisco John         32         37.20           07097798600         Country Manufels, Francisco John         32         37.20           07097798600         Country Manufels, Francisco John         32         37.20           07097798600         Country Manufels, Marthers, Road Manufels, Marthers, Marthers, Marthers, Road Manufels, Marthers, Marthers, Road Manufels, Marthers, Road Manufels, Marthers,	8.05	ì		OP09779860B	Morales Marquez, Ruth	38	37.20	1,413.60
0.0697795800         Control Francisco         Control Francisco         8.4 d.d.           0.069779500         Control Francisco         Control Francisco         2.5 d.d.           0.069779500         Control Francisco         Security         2.5 d.d.           0.069779500         Control Francisco         Security         2.5 d.d.           0.069779500         Security         Security         3.6 d.d.           0.069779500         Security         Security         3.6 d.d.           0.069779500         Security         Security         3.6 d.d.           0.06977950         Security         Security         3.6 d.d.           0.06977950         Security         Security <td< td=""><td>8.02</td><td></td><td></td><td>OP09779860B</td><td>Ortiz Rosa. Lynette</td><td>36</td><td>37.20</td><td>1,339.20</td></td<>	8.02			OP09779860B	Ortiz Rosa. Lynette	36	37.20	1,339.20
00097798680         GAMAGINE GARCAT, GARTINA A.         29         37.20           00097798600         GAMAGINE GARCAT, GARTINA A.         29         37.20           00097798600         GAMAGINE GARCAT, GARTINA GARCAT, G	8.02			OP09779860B	Rivera Ruiz. Eneida	38 88	43.40	1.649.20
OFFICIATION CONTINUES         OFFICIATION CONTINUES         0 27 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIATION CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIAL CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIAL CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIAL CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIAL CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIAL CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIAL CONTINUES         CONTINUES         2 7 20         2 7 20           OFFICIAL CONTINUES         <	8.02			OP09779860B	Candelario Riutort. Karina A	32	37.20	1.190.40
OPD/7788609         Hornor American Muricine, Rosa M.         37.7           OFFICATION CONTINGER         American Souther, Edited and Training Control Control         37.7           OFFICATION CONTINGER         Souther, Edited and Control         37.7           OFFICATION CONTINGER         American Control Control         37.7           OFFICATION CONTINGER         Marcine Gooded Disord         37.7           OFFICATION CONTINGER         DISORDER DISORD         37.7           OFFICATION CONTINGER         DISORDER DISORD         37.7           OFFICATION CONTINGER         American Marcine Gooded Disorder         37.7         38.6           OFFICATION CONTINGER         Marcine Gooded Disorder         37.7         38.6           OFFICATION CONTINGER         Marcine Gooded Disorder         37.7         37.7           OFFICATION CONTINGER         Marcine Coult Marcine Gooded Disorder         37.7         37.7      <	8.02			OP09779860B	Guerra Morales, Francisco Jose	37	37.20	1.376,40
0.0097736800         Santiggo, Glancie, De Hernande, Santiggo, Santiggo, Glancie, De Hernande, Glancie, Hernande, Santiggo, Glancie, De Hernande, Glancie,	8.05	Ċ		OP09779860B	Hernandez Martinez, Rosa N	36	37.20	1,339.20
OPO97788000         SAMINGOO         SAMINGOO         37.20           OPO97788000         Mactine Peter, Yin Del Curren         36.70         37.20           OPO9778800         OROBINARIO         37.20         37.20           OPO9778800         OROBINARIO         37.20         37.20           OPO9778800         OROBINARIO         37.20         37.20           OPO9778800         OROBINARIO         36.20         37.20           OPO9778800         OROBINARIO         36.20         37.20           OPO977880         OROBINARIO         36.20         37.20           OPO977880         Naturenti Andra, Windra         36.20         37.80           OPO977880         Naturenti Andra, Windra         36.20         37.80           OPO977880         OROBINARIO         37.20         37.20           OPO977880         OROBINARIO         37.20         37.20           OPO977880         OROBINARIO         37.20         37.20           OROBINARIO         OROBINARIO         37.20         37.20           OROBINARIO         OROBINARIO         37.20         37.20           OROBINARIO         OROBINARIO         37.20         37.20           OROBINARIO         OROBINARIO	8.07	Ċ		OP09779860B	Ramos Sanchez, Barbara	32	37.20	1,190.40
OPO9777880D         GOODATT-SERICATION CONTRICATION	8.05	ì		OP09779860B	Santiago, Ginoris D	36	37.20	1,339.20
0.0097778560B         Martineed, Veldy         32         37.20           0.0097778560B         Oxford, Charled, Veldy         32         37.20           0.0097778560B         Sanche, Ada M., Veldy         32         37.20           0.009778560B         Oxford, Charled, Peter         32         37.20           0.009778560B         New Journey, Carrells Peter         32         18.60           0.009778561         New Journey, Kinds         32         18.60           0.009778562         New Journey, Kinds         32         18.60           0.009778563         New John Halle, Market Willer         32         18.60           0.009778563         Oxfortuez, Hector R.         32         18.60           0.009778563         Oxfortuez, Hector R.         32         18.60           0.009778564         Oxfortuez, Hector R.         32         18.60           0.009778565         Oxfortuez, Hector R.         32         18.60           0.009778566         Oxfortuez, Hector R.         32         18.60           0.009778567         Oxfortuez, Hector R.         32         18.60           0.009778568         Oxfortuez, Hector R.         32         18.60           0.00977866         New John Hall         40	30.8			OP09779860B	Gonzalez Perez, Yari Del Carmen	32	37.20	1,190.40
OPOST/798GOB         CONDITION CARRELLY AND MAIN         32         37.20           OPOST/798GS         Hernanden, Tedenél Part         32         37.00           OPOST/798GS         Hernander, Genesis Part         32         13.60           OPOST/798GS         Hernander, Michael         36         13.60           OPOST/798GS         Valenta Matta, Milvea         32         13.60           OPOST/798GS         Valenta Matta, Milvea         32         13.60           OPOST/798GS         Valenta Matta, Milvea         32         13.60           OPOST/798GS         Naterior Matta, Milvea         32         13.60           OPOST/798GS         Robin, Michael         32         13.60           OPOST/798GS         District Color, Sonia M         32         13.60           OPOST/798GS         District Color, Sonia M         32         13.60           OPOST/798GS         Robin, Michael         40         37.20	70.8	è		OP09779860B	Martinez Guindin, Dinora	36.25	37.20	1,348.50
OPOST/7860B         Sinchez, Abraha         32         37.20           OPOST/786SB         Hones Outroz, Krystal         35         18.60           OPOST/786SB         Hones Outroz, Krystal         35         18.60           OPOST/786SB         Hones Outroz, Krystal         35         18.60           OPOST/786SB         Valentin Matta, Wilvea         32         18.60           OPOST/786SB         Valentin Matta, Wilvea         35         18.60           OPOST/786SB         Valentin Matta, Wilvea         35         18.60           OPOST/786SB         Valentin Matta, Wilvea         35         18.60           OPOST/786SB         Rodin, Melton, Melton, Melton         35         18.60           OPOST/786SB         Colon Feet, Mezander         32         18.60           OPOST/786SB         Colon Feet, Mezander         35         18.60           OPOST/786SB         Colon Feet, Mezander         36         18.60           OPOST/786SB         Robinel Flores, Gabrie         35         18.60           OPOST/786SB         Robinel Flores, Gabrie         35         18.60           OPOST/786SB         Robinel Flores, Gabrie         40         37.20           OPOST/786SB         Robinel Flores, Gabrie <t< td=""><td>8.07</td><td>ī</td><td></td><td>OP09779860B</td><td>Ocasio Castaneda, Yeidy</td><td>32</td><td>37.20</td><td>1,190.40</td></t<>	8.07	ī		OP09779860B	Ocasio Castaneda, Yeidy	32	37.20	1,190.40
OPDST7928SB         Monetal Remarker, Michael         35         18.60           OPDST7938SB         Peer Hernander, Michael         35         18.60           OPDST798SB         Peer Hernander, Michael         35         18.60           OPDST798SB         Peer Hernander, Michael         32         18.60           OPDST798SB         Roldinus, Hertor R         36.23         18.60           OPDST798SB         Roldinus, Michelin         32         18.60           OPDST798SB         Barreto Color, Sonia M         32         18.60           OPDST798SB         Bremander Sono, Franch         32         18.60           OPDST798SB         Hernander Sono, Franch         32         18.60           OPDST798SB         Hernander Sono, Franch         32         18.60           OPDST768SB         Hernander Sono, Franch         32         18.60           OPDST768SB         Hernander Sono, Franch         32         18.60           OPDST768SB         Rolede Norea, Starch Ambre         32	8.0%	ī		OP09779860B	Sanchez, Ada M	32	37.20	1,190.40
OPOSY798SS         Peter Hermander, Michael         36.5         18.60           OPOSY79SSS         Peter Hermander, Michael         32         18.60           OPOSY79SSS         Notal, Without         32         18.60           OPOSY79SSS         Roding, Michael         32         18.60           OPOSY79SSS         Roding, Michael         32         18.60           OPOSY79SSS         Roding, Michael         32         18.60           OPOSY79SSS         Barrelot Colon, Sonia M         32         18.60           OPOSY79SSS         Barrelot Colon, Sonia M         32         18.60           OPOSY79SSS         Barrelot Colon, Sonia M         32         18.60           OPOSY79SSS         Roding, Michael         32         18.60           OPOSY79SSS         Roding, Michael         32         18.60           OPOSY79SSS         Moral Operations, Stary A         32         18.60           OPOSY79SSS         Moral Operations, Stary A         32         18.60           OPOSY79SSS         Moral Stary Astack, Negaria         40         37.20           OPOSY6GSE         Ferrander Martine, Rish         40         37.20           OPOSY6GSE         OPOSY6GSE         Noters River, Nature, Rish <t< td=""><td>8.07</td><td>2</td><td></td><td>OP09779858</td><td>Hernandez, Genesis Par</td><td>32</td><td>18.60</td><td>595.20</td></t<>	8.07	2		OP09779858	Hernandez, Genesis Par	32	18.60	595.20
OPG9778858         Deep Frame (Michaele, Michaele, Mic	8.07	ī		OP09779858	Mones Ouiroz, Krystal	36.5	18.60	678.90
OPO97798SSB         Volunium Matta Wilvea         32         18.60           OPO97798SSB         Rodriquez, Hector R         35.28         18.60           OPO97798SSB         Rodriquez, Hector R         36.28         18.60           OPO97798SSB         Rodriquez, Hector R         35.2         18.60           OPO97798SSB         Rodriquez, Michalin         22         18.60           OPO97798SSB         Clone Percz, Alexander         32         18.60           OPO97798SSB         Gabrier Bross, Gabrier         35         18.60           OPO97798SSB         Gabrier Rose, Gabrier         35         18.60           OPO97798SSB         Molica Astaclo, Krair         35         18.60           OPO97798SSB         Rancos Matos, Solange C         32         18.60           OPO97766SSB         Rancos Matos, Solange C         32         18.60           OPO97766SSB         Escandion, Iveain C         40         37.20           OPO9766SGB         Escandion, Iveain C         40         37.20           OPO9766SGB         Escandion, Iveain C         40         37.20           OPO9766SGB         Guerra Nutz, Erieda         40         37.20           OPO9766SGB         Guerra Nutz, Erieda         40	8.0%	2		OP09779858	Perez Hernandez, Micha	36	18.60	09.699
OPO9779858         Day, Berny         32         18.60           OPO9779858         Roddiud, Michelin         32         18.60           OPO9779858         Roddiud, Michelin         29         18.60           OPO9779858         Barden Colon, Sonia M         32         18.60           OPO9779858         Clon Perez, Alexander         32         18.60           OPO9779858         Gardin Flores, Cabrie         32         18.60           OPO9779858         Gardin Flores, Cabrie         35         18.60           OPO9779858         Robin Flores, Cabrie         35         18.60           OPO9779859         Robin Flores, Cabrie         35         18.60           OPO9779859         Robin Flores, Cabrie         35         18.60           OPO9778659         Robin Flores, Cabrie         35         18.60           OPO9778659         Robin Alexa, Silange C         32         18.60           OPO9778659         Robin Alexa, Silange C         37         37.20           OPO9778659         Robin Alexa, Silange C         40         37.20           OPO9778659         Robin Alexa, Enders, Robin Alexa, Silange C         40         37.20           OPO9778659         Robin Alexa, Enders         40         3	8.07	2		OP09779858	Valentin Matta, Wilvea	32	18.60	595.20
OPOST7985S         Rodique, Hector R         36.28         18.60           OPOST7985S         Rarreto Colon, Sonia M         22         18.60           OPOST7985S         Rarreto Colon, Sonia M         22         18.60           OPOST7985S         Colon Perez, Alexander         32         18.60           OPOST7985S         Colon Perez, Alexander         32         18.60           OPOST7985S         Colon Perez, Alexander         32         18.60           OPOST7985S         Gabriel Hore, Gabrie         32         18.60           OPOST7985S         Memoraler Soto, Franci         29         18.60           OPOST7985S         River Rivers, Stack A         32         32.20           OPOST7985S         River Rivers, Stack A         40         <	8.07	2		OP09779858	Diaz, Benny	32	18.60	595.20
OPO977985S         Rodan Michelin         29         18.60           OPO97798SS         Barreto Colon, Sonia M         22         18.60           OPO97798SS         Diaz Lopez, Kayra Mari         23         18.60           OPO97798SS         Diaz Lopez, Kayra Mari         29         18.60           OPO97798SS         Diaz Lopez, Kayra Mari         29         18.60           OPO97798SS         Diaz Lopez, Kayra Mari         29         18.60           OPO9779SSS         Molica Astacio, Kyara         35         18.60           OPO976469EG         Example Marine, Starch A         40         37.20           OPO976469E         Rovard Marine, Eneda         40         37.20           OPO976469E         Rovard Marine, Eneda         40         37.20           OPO976469E         Rovard Marine, Eneral Andrine, Starch         40         37.20           OPO976469E         Gundein Olinoris D         40         37.20           OPO976469E         Gardein Carmen         40	70.8	2		OP09779858	Rodriquez, Hector R	36.28	18.60	674.81
0009779888         Barneto Colon, Sonia M         32         18.60           0009779888         Diaz Lopez, Kayra Mari         32         18.60           0009779888         Gabriel Flores, Gabrie         36         18.60           0009779888         Gabriel Flores, Gabrie         36         18.60           0009779888         Memandez Stot, Franci         29         18.60           0009779888         Memoralez Stot, Franci         36         18.60           0009779888         Ramos Matos, Solange C         31         18.60           0009774696E         Ramos Matos, Solange C         31         18.60           0009774696E         Ropogyage         Ramos Matos, Solange C         37         18.60           0009764696E         Morales Marquez, Ruth         40         37.20           0009764696E         Ortogyage G         Ortogyage G         Ortogyage G         40         37.20           0009764696E         Candelanio Riutort, Karina A         40         37.20         0           0009764696E         Cardera Rutz, Radia Rosa N         40         37.20           0009764696E         Cardera Rutz, Radia Rosa N         40         37.20           0009764696E         Cardera Rutz, Radia Rosa N         40 <t< td=""><td>8.07</td><td>2</td><td></td><td>OP09779858</td><td>Roldan, Michelin</td><td>29</td><td>18.60</td><td>539.40</td></t<>	8.07	2		OP09779858	Roldan, Michelin	29	18.60	539.40
OPO97798SS         Colon Perez, Alexander         32         18.60           OPO97798SS         Colon Perez, Kayra Mari         35         18.60           OPO9779BSS         Colon Perez, Kayra Mari         36         18.60           OPO9779BSS         Molica Astacio, Kyara         35.5         18.60           OPO9779BSS         Rivera Rivera, Starde         32         18.60           OPO9779BSS         Rivera Rivera, Starde         40         37.20           OPO9774BSS         Rivera Riviz, Eneida         40         37.20           OPO9774BSS         Rivera Riviz, Eneida         40         37.20           OPO9774BSS         Rivera Riviz, Eneida         40         37.20           OPO9774BSS         Ramanaca Martinez, Braham         40         37.20           OPO9774BSS         Ramanaca Martinez, Braham         40         37.20           OPO9774BSS         Carra Morales, Perez, Perez, Perez, Perez, Perez	8.0%	2		OP09779858	Barreto Colon, Sonia M	32	18.60	595.20
OPO9779858         Diaz Lopez, Kayra Mari         31         B&O           OPO9779858         Gabriel Flores, Gabriel         36         18.60           OPO9779858         Mojca Astacio, Kyara         36.5         18.60           OPO9779858         Mojca Astacio, Kyara         36.5         18.60           OPO9779858         Ramos Matos, Solange C         32         18.60           OPO9779858         Ramos Matos, Solange C         32         18.60           OPO97764596         Eccandon, Invain C         40         31.00           OPO9764596         Morales Marques, Ruth         40         37.20           OPO9764596         Rivara Ruiz, Endia         40         37.20           OPO9764596         Rivara Ruiz, Endia         40         37.20           OPO9764596         Gardelario Rittor, Karina A         40         37.20           OPO9764596         Gardelario Rittor, Karina A         40         37.20           OPO9764596         Gardelario Rittor, Karina A         40         37.20           OPO9764596         Garnelario Rittor, Karina A         40         37.20           OPO9764596         Remos Sanchez, Barbara         40         37.20           OPO9764596         Garnelago, Giroris D	8.0.	2		OP09779858	Colon Perez, Alexander	32	18.60	595.20
OPOGY79858         Gabriel Hores, Gabrie         36         IB.60           OPOGY79858         Mojica Astacio, Kyara         29         18.60           OPOGY79858         Mojica Astacio, Kyara         36.5         18.60           OPOGY79858         Ramos Matos, Solange C         32         18.60           OPOGY79858         Ramos Matos, Solange C         32         18.60           OPOGY79858         Ramos Matos, Solange C         32         18.60           OPOGY79858         Ramos Matoles, Stary A         33         18.60           OPOGY79859         Morales Hurera         40         31.00           OPOGY79459E         Morales Hurera         40         37.20           OPOGY79459E         Rivera Ruiz, Eneida         40         37.20           OPOGY79459E         Guerra Worles, Francisco Jose         40         37.20           OPOGY79459E         Remos Sanchez, Barbara         40         37.20           OPOGY79456E         Remos Sanchez, Barbara         40         37.20           OPOGY79456E         Goralez Pecz, Yari Del Carmen         40         37.20           OPOGY79456E         Goralez Pecz, Yari Del Carmen         40         37.20           OPOGY79456E         Goralez Pecz, Yari Del Carmen	8.0.	2		OP09779858	Diaz Lopez, Kayra Mari	32	18.60	595.20
OP097798SS         Harmandez Sofo, Franci         29         18.60           OP097798SS         Ramos Matos, Solange C         32         18.60           OP09779BSS         Rivera Rivera Stacy A         32         18.60           OP09774BSS         Rivera Rivera Stacy A         40         37.20           OP09774BSS         Rivera Rivera Rivera Rivera         40         37.20           OP09774BSSE         Rivera Rivera Ruth         40         37.20           OP09774BSSE         Rivera Rivera Ruth         40         37.20           OP09774BSSE         Guerra Morriales, Francisco Jose         40         37.20           OP09764BSSE         Guerra Morriales, Francisco Jose         40         37.20           OP09764BSSE         Ramos Sanchez, Barbara         40         37.20           OP09764BSSE         Gonzalez Perez, Yait Del Carmen         40         37.20           OP09764BSSE         Gonzalez Perez, Yait Del Carmen         38         37.20           OP09764BSSE         OP09764	8.0.			OP09779858	Gabriel Flores, Gabrie	36	18.60	09.699
OPO97798SS         Molica Astaclo, Naria         35.5         18.50           OPO97748SS         Rivera Rivera, Stacy A         32         18.60           OPO976469E         Escandon, Iveain C         40         31.00           OPO976469E         Escandon, Iveain C         40         31.00           OPO976469E         Morales Marquez, Ruth         40         37.20           OPO976469E         Rivera Ruiz, Eneida         40         37.20           OPO976469E         Rivera Ruiz, Eneida         40         37.20           OPO976469E         Candelario Riutort, Karina A         40         37.20           OPO976469E         Rivera Ruiz, Eneida         40         37.20           OPO976469E         Guerra Morales, Francisco Jose         40         37.20           OPO976469E         Rivera Morales, Francisco Jose         40         37.20           OPO976469E         Rantiago, Ginnicis D         40         37.20           OPO976469E         Santiago, Ginnicis D         40         37.20           OPO976469E         Gonzalez Perez, Yari Del Carmen         40         37.20           OPO97669E         Jantiago, Ginnicis D         40         37.20           OPO97669E         Jantiago, Ginnicis D         4	8.0.	7		OP09779858	Hernandez Soto, Franci	67 2	18.60	539.40
OFO9776856         Raminos Martos, Solange C.         3.2         18.50           OPO9776856         Excandon, Ivealin C.         40         31.00           OPO9764696E         Excandon, Ivealin C.         40         31.00           OPO9764696E         Morales Marquez, Ruth         40         37.20           OPO9764696E         OPO9764696E         OPO9764696E         Anize Rosa, Lynette         40         37.20           OPO9764696E         OPO9764696E         Guerra Morales, Francisco Jose         40         37.20           OPO9764696E         Guerra Morales, Francisco Jose         40         37.20           OPO9764696E         Remandez Martinez, Rosa N         40         37.20           OPO9764696E         Ramiago, Ginoris D         40         37.20           OPO9764696E         Santiago, Ginoris D         40         37.20           OPO9764696E         Santiago, Ginoris D         40         37.20           OPO9764696E         Gonzalez Perez, Airi Del Carmen         40         37.20           OPO9764696E         Gonzalez Perez, Airi Del Carmen         40         37.20           OPO9764696E         OPO9764696E         Orosalez Perez, Airi Del Carmen         40         37.20           OPO9764696E         OPO9764696E </td <td>8.0.</td> <td>7</td> <td></td> <td>OP097/9858</td> <td>Mojica Astacio, Kyara</td> <td>36.5</td> <td>18.60</td> <td>6/8.90</td>	8.0.	7		OP097/9858	Mojica Astacio, Kyara	36.5	18.60	6/8.90
OPO9764696E         Norales Marquez, Ruth         40         37.20           OPO9764696E         Morales Marquez, Ruth         40         37.20           OPO9764696E         OPO9764696E         Oriz Rosa, Lynette         40         37.20           OPO9764696E         ORO9764696E         Oriz Rosa, Lynette         40         37.20           OPO9764696E         Oriz Rosa, Lynette         40         37.20           OPO9764696E         Oriz Andelario Ritori, Karina A         40         37.20           OPO9764696E         Gandelario Ritori, Karina A         40         37.20           OPO9764696E         Remandez Martinez, Rosa N         40         37.20           OPO9764696E         Santiago, Ginoris D         40         37.20           OPO9764696E         Santiago, Ginoris D         40         37.20           OPO9764696E         Santiago, Ginoris D         40         37.20           OPO9764696E         Gonzalez Perez, Vari Del Carmen         40         37.20           OPO9764696E         Gonzalez Perez, Vari Del Carmen         40         37.20           OPO9764696E         OPO9764696E         Gonzalez Perez, Vari Del Carmen         40         37.20           OPO9764696E         OPO9764696E         OPO9764696E	8.0.	7		OP09779858	Ramos Iviatos, Solange C	32	18.60	595.20
OFO9764696E         Ordiz Rosa, Lynette         40         37.20           OP09764696E         Ordiz Rosa, Lynette         40         37.20           OP09764696E         Rivera Ruiz, Eneida         40         37.20           OP09764696E         Candelario Riutort, Karina A         40         37.20           OP09764696E         Candelario Riutort, Karina A         40         37.20           OP09764696E         Hamos Sanchez, Rabara         40         37.20           OP09764696E         Ramos Sanchez, Babrara         40         37.20           OP09764696E         Santiago, Ginoris D         40         37.20           OP09764696E         Gonzalez Perez, Yari Del Carmen         38.25         37.20	0.0	7 .		OF03773636	Eccandon Ivania	32	31 00	1 240 00
OP09764996E         Orite Rosa, Lynette         40         37.20           OP09764696E         Rivera Ruiz, Eneida         40         43.40           OP09764696E         Candelario Riutort, Karina A         40         37.20           OP09764696E         Guerra Morales, Francisco Jose         40         37.20           OP09764696E         Hamos Sanchez, Babrara         40         37.20           OP09764696E         Santiago, Ginoris D         40         37.20           OP09764696E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP09764696E         OP09764696E         Op09764696E         37.20	0.0	7 .		OP09764696F	Morales Marginez Buth	40	37.20	1.488.00
OP09764696E         Rivera Ruiz, Eneida         40         43.40           OP09764696E         Candelario Riutort, Karina A         40         37.20           OP09764696E         Candelario Riutort, Karina A         40         37.20           OP09764696E         Hernandez Martinez, Rosa N         40         37.20           OP09764696E         Rantiago, Giorio Sanchez, Babara         40         37.20           OP09764696E         Santiago, Giorio Sanchez, Babara         40         37.20           OP09764696E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP09764696E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP09764696E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP09764696E         Op09764696E         Op09764696E         Ocasio Castaneda, Yeidy         38.25         37.20	8.03			OP09764696F	Ortiz Rosa, Lynette	40	37.20	1.488.00
OP0976469E         Candelario Riutort, Karina A         40         37.20           OP0976469E         Guerra Morales, Francisco Jose         40         37.20           OP0976469E         Hernandez Martinez, Rosa N         40         37.20           OP0976469E         Ranna Sanchez, Barbara         40         37.20           OP0976469E         Santiago, Ginoris D         40         37.20           OP0976469E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP0976469E         Martinez Guindin, Dinora         38.25         37.20           OP0976469E         Op0976469E         Ocasio Castaneda, Yeidy         38         37.20	8.07	2		OP09764696E	Rivera Ruiz, Eneida	40	43.40	1,736.00
OP0976469E         Guerra Morales, Francisco Jose         40         37.20           OP0976469E         Hernandez Martinez, Rosa N         40         37.20           OP0976469E         Ramos Sanchez, Barbara         40         37.20           OP0976469E         Santiago, Ginoralez Perez, Pari Del Carmen         40         37.20           OP0976469E         Gonzalez Perez, Pari Del Carmen         40         37.20           OP0976469E         Martinez Guindin, Dinora         38.25         37.20           OP0976469E         Coasio Castaneda, Veidy         38         37.20	8.05			OP09764696E	Candelario Riutort, Karina A	40	37.20	1,488.00
OP0976469E         Hernandez Martinez, Rosa N         40         37.20           OP0976469E         Ramos Sanchez, Barbara         40         37.20           OP0976469E         Sartilez, Ginoris D         40         37.20           OP0976469E         Gonzalez Perez, Yai Del Carmen         40         37.20           OP0976469E         Martinez Guindin, Dinora         38.25         37.20           OP0976469E         Coasio Castaneda, Veidy         38         37.20	8.03			OP09764696E	Guerra Morales, Francisco Jose	40	37.20	1,488.00
OP0976469GE         Ramos Sanchez, Barbara         40         37.20           OP0976469E         Santiago, Ginoris D         40         37.20           OP0976469E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP0976469E         Martinez Guindin, Dinora         38.25         37.20           OP0976469E         Op0976469E         Ocasio Castaneda, Yeidy         38         37.20	8.03			OP09764696E	Hernandez Martinez, Rosa N	40	37.20	1,488.00
OP09764696E         Santiago, Ginoris D         40         37.20           OP0976469E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP0976469E         Martinez Guindin, Dinora         38.25         37.20           OP0976469E         Op0976469E         Ocasio Castaneda, Yeidy         38         37.20	8.07	č		OP09764696E	Ramos Sanchez, Barbara	40	37.20	1,488.00
OP0976469E         Gonzalez Perez, Yari Del Carmen         40         37.20           OP0976469E         Martinez Guindin, Dinora         38.25         37.20           OP0976469E         Ocasio Castaneda, Yeldy         38         37.20	8.07	2		OP09764696E	Santiago, Ginoris D	40	37.20	1,488.00
OP09764596E         Martinez Guindin, Dinora         38.25         37.20           OP09764596E         Ocasio Castaneda, Yeidy         38         37.20	8.0.	2		OP09764696E	Gonzalez Perez, Yari Del Carmen	40	37.20	1,488.00
OP09764696E Ocasio Castaneda, Veidy 38 37.20	8.0.			OP09764696E	Martinez Guindin, Dinora	38.25	37.20	1,422.90
	8.U.	-		OP09764696E	Ocasio Castaneda, Yeidy	38	37.20	1,413.60

8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	0P09764696E           0P09764696D           0P097748960A           0P09774896DA           0P09774896DA           0P09774896DA           0P09774896DA           0P09771242D           0P09771242D           0P09771341B           0P09795118	Sanchez, Ada M Sales Tax Diaz Lopez, Kayra Marie Diaz, Benny Gabriel Fres, Gabriela Yari Hernandez, Genesis Paris Mojica Astacio, Kyara Marie Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Ramos Matos, Solange Charisse Rivera Rivera, Stacy Angelis Roddan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	36.5 1 40 40 40 40 40 40 40 40 40 40	105.50 118.60	1,357.80 105.50 744.00 744.00 744.00 539.40 744.00 744.00 697.50 688.20 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00
8.02 8.03 8.03	0P09764696D           0P097748960A           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771343D           0P09775118	Sales Tax  Diaz Lopez, Kayra Marie  Diaz, Benny  Gabriel Flores, Gabriela Yari  Hernandez, Genesis Paris  Mojica Astacio, Kyara Marie  Mones Ouiroz, Krystal N  Perez Hernandez, Michael Radames  Ramos Matos, Solange Charisse  Rivera Rivera, Stacy Angelis  Roddan, Michelin  Valentin Matta, Wilveanie  Colon Perez, Alexander  Bareto Colon, Sonia Margarita  Rodriguez, Hector R  Sales Tax  Figueroa, Wilfredo  Diaz Lozada, Gelson  Rodriguez, Waleska  Hernandez, Genesis Paris  Mones Ouiroz, Krystal N  Perez Hernandez, Michael Radames  Valentin Matta, Wilveanie  Figueroa, Wilfredo  Diaz Lozada, Gelson  Rodriguez, Waleska  Hernandez, Michael Radames  Valentin Matta, Wilveanie  Figueroa, Wilfredo  Diaz Lozada, Gelson  Perez Hernandez, Michael Radames  Valentin Matta, Wilveanie  Figueroa, Wilfredo  Diaz Lozada, Gelson	40 40 40 40 40 40 40 40 40 40 40 40 40 4	18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60 19.60	105.50 744.00 744.00 744.00 744.00 744.00 744.00 697.50 697.50 688.20 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00
20.8 20.8	0P09764696D           0P0976469C           0P0977469CO           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771341B           0P09795118	Diaz Lopez, Kayra Marie  Diaz, Benny Gabriel Flores, Gabriela Yari Hernandez Soto, Francisco Hernandez Genesis Paris Mojica Astacio, Kyara Marie Mones Ouircz, Krystal N Perez Hernandez, Michael Radames Ramos Matos, Solange Charisse Rivera Rivera, Stacy Angelis Roldan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo	40 40 40 40 40 40 40 40 40 40 40 40 40 4	18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 19.60	744.00 744.00 744.00 744.00 744.00 744.00 744.00 688.20 744.00 688.20 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00
8.02 8.03 8.03 8.03 8.04 8.04 8.05	0P097646950           0P097646950           0P097646950           0P097646950           0P097646950           0P097646950           0P097646950           0P097646950           0P097646950           0P097646960           0P0977646960           0P0977646960           0P097764960           0P097764960           0P097764960           0P097764960           0P097764960           0P09771242D           0P0977241B	Diaz, Benny Gabriel Flores, Gabriela Vari Hernandez, Soto, Francisco Hernandez, Genesis Paris Molica Astacio, Kyara Marie Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Ramos Matos, Solange Charisse Rivera Rivera, Stacy Angelis Roldan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Perez Hernandez, Genesis Paris	40 40 40 40 40 40 40 40 40 40 40 40 40 4	18.60 18.60	744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00
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8.02 8.02 8.03 8.03 8.03 8.03 8.03 8.03 8.03 8.03	0P09764696D           0P0976469C           0P09771242D           0P0977118	Hernandez Soto, Francisco Hernandez, Genesis Paris Mojica Astacio, Kyara Marie Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Ramos Matos, Solange Charisse Ravera Rivera, Stacy Angelis Roldan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Genesis Paris Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	40 40 40 40 40 40 40 40 40 40 40 40 40 4	18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 19.60	744.00 539.40 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00
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8.02       8.02       8.02       8.03       8.04       8.05       8.07       8.08       8.02       8.03       8.04       8.05       8.07       8.08       8.02       8.03       8.04       8.05       8.07       8.08       8.07       8.08       8.09       8.02       8.03       8.04       8.05       8.07       8.08       8.09       8.02       8.03       8.04       8.05       8.07       8.08       8.09       8.02       8.03       8.04       8.05       8.07       8.08       8.09       8.01       8.02       8.03       8.04       8.05       8.07       8.08       8.09       8.01       8.02       8.03       8.04       8.05       8.07       8.08       8.09       8.01       8.02 <td>0P09764696D           0P09764696D           0P09764696C           0P09764696D           0P0976469C           0P0976469C           0P0976469C           0P09774869C           0P09774869C           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P0977184D           0P09775118</td> <td>Mojica Astacio, Kyara Marie Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Ramos Matos, Solange Charisse Rwera Rivera, Stacy Angelis Roldan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Genesis Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson</td> <td>32 40 40 40 37.5 37.5 37.5 40 40 40 40 40 40 40 40 40 40</td> <td>18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 19.60</td> <td>744.00 744.00 744.00 697.50 697.50 744.00 688.20 739.35 739.35 739.35 739.35 739.35 739.35 739.35 739.35 739.35 739.30 744.00 744.00 744.00 744.00</td>	0P09764696D           0P09764696C           0P09764696D           0P0976469C           0P0976469C           0P0976469C           0P09774869C           0P09774869C           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P0977184D           0P09775118	Mojica Astacio, Kyara Marie Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Ramos Matos, Solange Charisse Rwera Rivera, Stacy Angelis Roldan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Genesis Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	32 40 40 40 37.5 37.5 37.5 40 40 40 40 40 40 40 40 40 40	18.60 18.60 18.60 18.60 18.60 18.60 18.60 18.60 19.60	744.00 744.00 744.00 697.50 697.50 744.00 688.20 739.35 739.35 739.35 739.35 739.35 739.35 739.35 739.35 739.35 739.30 744.00 744.00 744.00 744.00
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8.02 8.03 8.04 8.05 8.02 8.02 8.02 8.02 8.02 8.03 8.02 8.03 8.04 8.05 8.06 8.07 8.07 8.08 8.02 8.02 8.02 8.03 8.03 8.04 8.05 8.06 8.07 8.07 8.08	OP077469ED           OP077469ED           OP0776469ED           OP0771242D           OP0775118           OP0775118	Ramos Matos, Solange Charisse Rivera Rivera, Stacy Angelis Roldan, Mirchelim Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Remos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilfredo Diaz Lozada, Gelson	37.5 37.5 30.75 30.75 31.05 32 32 32 32 40 40 40 40 40 40 40 40 40 40	18.60 18.60 18.60 18.60 18.60 18.60 18.60 22.34 22.34 19.60 18.60	744.00 697.50 697.50 744.00 744.00 688.20 688.20 714.24 917.60 627.20 627.20 774.00 744.00 744.00
20.8 20.8 20.8 20.8 20.8 20.8 20.8 20.8	OP0774656D           OP0777465D           OP0771242D           OP0775118	Rivera Rivera, Stacy Angelis Roldan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	37.5 32 40 40 40 37 37 37 40 40 40 40 40 40 40 40 40 40	18.60 18.60 18.60 18.60 18.60 18.60 19.60 19.60 19.60 19.60 18.60	697.50 595.20 744.00 688.20 739.35 16.32 714.24 917.60 627.20 627.20 784.00 744.00 744.00 744.00
20.8 20.8 20.8 20.8 20.8 20.8 20.8 20.8	OP0774656D	Roldan, Michelin Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Ramos, Kaysary Rodriguez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krytal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	32 40 40 39.75 39.75 1 1 1 1 40 40 40 40 40 40 40 40 40 40 40 40 40	18.60 18.60 18.60 18.60 18.60 19.32 22.33 22.34 19.60 19.60 18.60	595.20 744.00 688.20 739.35 714.24 917.60 627.20 235.20 744.00 744.00 744.00 744.00 744.00
20.8 20.8 20.8 20.8 20.8 20.8 20.8 20.8	OP0774696D           OP0774696D           OP0774696D           OP0774696D           OP0774696D           OP0774696D           OP0774696D           OP0774696C           OP0774696C           OP0774696C           OP077469C           OP077469C           OP0771242D           OP0771242D           OP0771242D           OP0771242D           OP0771242D           OP07751142D           OP07751142D           OP07751142D           OP07751142D           OP0775118           OP0775118	Valentin Matta, Wilveanie Colon Perez, Alexander Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Ramos, Kaysany Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	39.75 39.75 30.75 31 32 32 33 40 40 40 40 40 40 40 40 40 40	18.60 18.60 18.60 18.60 19.60 22.34 22.34 29.40 19.60 18.60 18.60 18.60 22.34 22.34 18.60	744.00 744.00 749.35 16.32 714.24 714.24 917.60 744.00 744.00 744.00 744.00 744.00 744.00 744.00
8.02 8.03 8.03 8.04 8.05 8.05 8.06 8.06 8.07 8.07 8.08	0P03764656D           0P03764656D           0P03764696D           0P03764696C           0P03764696C           0P03764696C           0P03764696C           0P03764696C           0P03764696C           0P03764696C           0P03764696C           0P03776469C           0P0371242D           0P0371242D           0P03721242D           0P03721242D           0P03721242D           0P03721242D           0P0375118           0P0375118	Colon Perez, Alexander Barreto Colon, Sonia Margarita Redriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Remos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Oulroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	39.75 39.75 40 40 40 40 40 40 40 40 40 40 40 40 40	18.60 18.60 18.60 18.60 22.32 22.34 29.40 19.60 18.60 18.60 18.60 18.60 22.34 22.34 18.60	744.00 688.20 16.32 114.24 917.60 627.20 723.20 744.00 744.00 744.00 744.00 744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	0P09764696D           0P09764696D           0P09764696C           0P09764696C           0P09764696C           0P09764696C           0P09764696C           0P09764696C           0P09764696C           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771243D           0P09771241B           0P0975118           0P0975118	Barreto Colon, Sonia Margarita Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Remos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelsois	39.75 39.75 1 1 1 2 3 2 8 8 8 40 40 40 40 40 40 40 40 40 40	18.60 18.60 18.60 22.33 22.34 19.60 19.60 18.60 18.60 18.60 22.34 22.34 18.60	688.20 739.35 16.32 714.24 917.60 627.20 235.20 784.00 744.00 744.00 744.00 744.00
8.02 8.03 8.03 8.03 8.04 8.05 8.06 8.07 8.07 8.02 8.02 8.03 8.03 8.04 8.05 8.06 8.07 8.07 8.08	0P09764690           0P0976469C           0P0976469C           0P0976469C           0P0976469C           0P0976469C           0P0976469C           0P0976469C           0P0976469C           0P09771242D           0P0971242D           0P09721242D           0P09721242D           0P09721242D           0P09721242D           0P09721242D           0P09721242D           0P09721242D           0P09721242D           0P0972118           0P09755118	Rodriguez, Hector R Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriguez, Waleska Remos, Kaysary Rodriguez, Waleska Hernandez, Genesis paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	39.75 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	18.60 22.34 22.34 19.60 19.60 18.60 18.60 18.60 22.34 22.34 18.60	739.35 16.32 714.24 917.60 627.20 235.20 784.00 744.00 76.80 774.00 784.00 784.00 784.00 784.00
8.02 8.02 8.03 8.03 8.03 8.03 8.03 8.03 8.03 8.03	OP09764696C	Sales Tax Figueroa, Wilfredo Diaz Lozada, Gelson Rodriquez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krysary Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	1	16.32 22.34 22.34 19.60 19.60 18.60 18.60 18.60 22.32 22.34 18.60	16.32 714.24 917.60 627.20 235.20 784.00 744.00 744.00 744.00 744.00 744.00 744.00
8.02 8.02 8.03 8.03 8.03 8.03 8.03 8.03 8.03 8.03	OP0774656C   OP0774656C   OP0776469C   OP0776469C   OP0776469C   OP0776469C   OP0776469C   OP0776469C   OP0771242D   OP0771242D   OP0771242D   OP0771242D   OP0775119   OP0775118	Figueroa, Wilfredo Diaz Lozada, Gelson Rodriquez, Waleska Ramos, Kaysany Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilwanie Figueroa, Wilfredo Diaz Lozada, Gelson	4 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	22.33 22.94 19.60 19.60 19.60 18.60 18.60 18.60 22.32 22.34 18.60	714.24 917.60 917.60 235.20 784.00 744.00 744.00 744.00 744.00 744.00 744.00 744.00
8.02 8.02 8.03 8.03 8.03 8.03 8.03 8.03 8.03 8.03	0P0774696C           0P077786AA           0P0777986A           0P0777986A           0P07721242D           0P0772118	Diaz Lozada, Gelson Rodriquez, Waleska Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilkeanie Figueroa, Wilfredo Diaz Lozada, Gelson	8 8 8 4 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	22.94 19.60 29.40 19.60 18.60 18.60 18.60 22.32 22.94 18.60	917.60 627.20 235.20 784.00 744.00 706.80 744.00 781.20 917.60
8.02 8.02 8.02 8.03 8.02 8.02 8.02 8.03 8.04 8.05 8.05 8.05 8.05 8.06 8.07 8.08 8.08 8.00 8.00 8.00 8.00 8.00	0P09779860A           0P09779860A           0P09773861A           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P09771242D           0P0977124D           0P0975114D           0P0975119           0P0975118	Rodriquez, Waleska Ramos, Kaysary Ranos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	19.60 29.40 119.60 118.60 18.60 18.60 22.32 22.34 18.60	235.20 784.00 744.00 744.00 706.80 744.00 781.20 917.60 744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	OP03778860A   OP09764896A   OP09721242D   OP09721242D   OP09721242D   OP09721242D   OP0975119   OP09795118	Ramos, Kaysary Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	8 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	29.40 19.60 18.60 18.60 18.60 22.32 22.34 18.60	235.20 784.00 744.00 746.80 706.80 744.00 781.20 917.60 744.00
8.02 8.03 8.04 8.05 8.06 8.07 8.07 8.08 8.09 8.09 8.09 8.09 8.09 8.09 8.09 8.09 8.09 8.00	0P09764696A       0P09721242D       0P09721242D       0P09721242D       0P09721242D       0P09721242D       0P09795119       0P09795118       0P09795118	Rodriguez, Waleska Hernandez, Genesis Paris Mones Ouiroz, Krysta Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	40 40 40 88 840 40 40	19.60 18.60 18.60 18.60 22.32 22.34 18.60	784.00 744.00 744.00 781.20 917.60 744.00
8.02 8.03 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.03 8.02 8.03 8.02 8.02 8.03 8.02 8.03 8.04 8.05 8.05 8.06 8.07 8.07 8.08 8.02 8.02 8.03 8.03 8.04 8.05	OP09721242D	Hernandez, Genesis Paris Mones Ouroz, Krystal N Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	40 40 38 38 40 40	18.60 18.60 18.60 18.60 22.32 22.34 18.60	744.00 744.00 706.80 744.00 744.00 744.00
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8.02 8.02 8.02 8.02 8.03 8.03 8.03 8.03 8.03 8.03 8.03 8.03	0P09721242D 0P097211242D 0P09755119 0P09755119 0P09795118	Perez Hernandez, Michael Radames Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	35 36 40 40	18.60 18.60 22.32 22.94 18.60	706.80 744.00 781.20 917.60 744.00
8.02 8.02 8.02 8.02 8.02 8.03 8.03 8.03 8.03 8.03 8.03 8.03 8.03	0P0972124D 0P0975119 0P0975119 0P09755118	Valentin Matta, Wilveanie Figueroa, Wilfredo Diaz Lozada, Gelson	35 40	18.60 22.32 22.94 18.60	744.00 781.20 917.60 744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	0P09/53119 0P09755119 0P09795118 0P09795118	Figueroa, Wilfredo Diaz Lozada, Gelson	35	22.94 18.60	744.00 744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	0P09793118 0P09795118 0P09795118	Diaz Lozada, Gelson	40	22.94 18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.03 8.03 8.02 8.03 8.03 8.02 8.03 8.02 8.03 8.03 8.03 8.03 8.03 8.03 8.03 8.03	OP09/95118 OP09795118	The state of the s	2 !	18.60	744.00
8.02 8.03 8.03	OPUS/35118	nernandez, denesis Par	40	0000	777.00
8.02 8.03 8.02 8.03	000000000000000000000000000000000000000	Mones Ouiroz, Krystal	40	18.60	
8.02 8.02 8.02 8.02 8.03 8.03 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.03	OF09/35118	Valoatia Matta Milkoa	40	18.50	744.00
8.02 8.03 8.03	OP09/35118	Valentin Matta, Wilvea	40	10.60	744.00
8.02 8.03 8.03 8.03 8.03	OF03/33118	Roldan Michalin	04	18 60	744.00
8.02 8.03 8.03	OF03/33118	Rarreto Colon Sonia M	40	18.60	744.00
8.02 8.03 8.03	OP04795118	Colon Perez Alexander	0+ 04	18 60	744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	OE000000	Diaz Lonez, Kavra Mari	40	18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	OP09795118	Gabriel Flores. Gabrie	40	18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.03 8.03 8.03	OP09795118	Hernandez Soto, Franci	40	18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.03 8.03	OP09795118	Mojica Astacio, Kyara	40	18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.03 8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.03	OP09795118	Ramos Matos, Solange C	40	18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	OP09795118	Rivera Rivera, Stacy A	40	18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.02	OP09795118	Rodriguez, Hector R	40	18.60	744.00
8.02 8.02 8.02 8.02 8.02 8.02 8.02	OP09795117	Candelario Riutort, Ka	40	37.20	1,488.00
8.02 8.02 8.02 8.02 8.02 8.02	OP09795117	Escandon, Iveain C	39.33	31.00	1,219.23
8.02 8.02 8.02 8.02 8.02	0000000117	Guerra Morales, Franci	04 40	37.20	1,488.00
8.02 8.02 8.02 8.02	OF03/3311/	Ortiz Rosa Tynette	40	37.20	1 488 00
8.02 8.02 8.02	OP09795117	Rivera Ruiz Epeida	04	43.40	1 736 00
8.02	OP09795117	Ramos Sanchez, Barbara	40	37.20	1.488.00
8.02	OP09795117	Santiago, Ginoris D	40	37.20	1,488.00
	OP09795117	Sanchez, Ada M	40	37.20	1,488.00
8.02	OP09795117	Gonzalez Perez, Yari D	40	37.20	1,488.00
8.02	OP09795117	Hernandez Martinez, Ro	40	37.20	1,488.00
8.02	OP09795117	Martinez Guindin, Dino	40	37.20	1,488.00
8.02	0P09795117	Ocasio Castaneda, Yeid	40	37.20	1,488.00
8.02	OP09810543	Ramos, Kaysary	40	29.40	1,176.00
8.02	OP09810543	Rodriguez, Waleska	32	19.60	627.20

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8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.03 8.02 8.03 8.03 8.03 8.03			OP09795116	Ramos, Kaysary	24	29.40	705.60
8.02 8.02 8.02 8.02 8.02 8.02 8.02 8.03 8.03 8.03 8.03			OP09795116	Rodriguez Waleska	32	19 60	627.20
8.02 8.02 8.02 8.02 8.03 8.03 8.03 8.03 8.03			OP09810544	Candalario Rintort Ka	40	37.20	1 488 00
8.02 8.02 8.02 8.02 8.02 8.03 8.02 8.03			OP00810544	Errandon Ivonin C	0+ 0c	27.50	1 221 62
8.02 8.02 8.02 8.02 8.02 8.02 8.02			OF03810344	Court Maralla Franci	33.73	31.00	1,431.03
8.02 8.02 8.02 8.02 8.02 8.02			OPUSALU344	Guerra Morales, Franci	04 5	37.20	1,488.00
8.02			OP09810544	Morales Marquez, Kuth	40	37.20	1,488.00
8.02 8.02 8.02 8.02 8.02			OP09810544	Ortiz Rosa, Lynette	40	37.20	1,488.00
8.02 8.02 8.02 8.02			OP09810544	Rivera Ruiz, Eneida	40	43.40	1,736.00
8.02			OP09810544	Ramos Sanchez, Barbara	40	37.20	1,488.00
8.02			OP09810544	Sanchez, Ada M	40	37.20	1,488.00
8.02			OP09810544	Gonzalez Perez, Yari D	24	37.20	892.80
			OP09810544	Hernandez Martinez, Ro	40	37.20	1,488.00
8.02			OP09810544	Martinez Guindin. Dino	40	37.20	1.488.00
8.02			OP09810544	Ocasio Castaneda Veid	40	37.20	1.488.00
20:0			OB00810544	Spatiate Gineric D	04	02.76	1 489 00
20.0		irie Vargae	I E 2020-07	Consulting services	P ox	02.72	7 040 00
20:0			LE 2020 07	Control+ing consists	3 70	00.00	00.040,7
0.02			15 2020-08	Colloquing set vices	J. 70	00.00	7,000.00
8.02		- 1	LE 2020-09	Iris vargas- Supporting LuiviA recruitment strategy	59.5	80.00	4,760.00
8.02		l ranslations & More	19040	190405 Hector Torres with Lindsey Petteplace	11.5	/5.00	862.50
8.02			19040	190405 Edwin Ortiz with Mark Mielke	19.5	75.00	1,462.50
8.02 Co	8.02 Complete LUMA IT onboarding Total				5477.26		
8.05 Sta	8.05 Standup Human Capital Management (HCM) System	Trans4mative	1498	1498 Tommy R- HCM advisory	99	185.00	12,210.00
8.05			150	1506 Tommy R.	88	185.00	16,280.00
8.05 Sta	8.05 Standup Human Capital Management (HCM) System Total				154		
8.06	8.06 Communication Plan	Aerotek Professional Services	OP09721242B	Velez-Rolon, Olga I	40	48.36	1.934.40
8 06			23. 22. 20. 0 0904779040	Velez-Bolon Olga I	0.40	48.36	1 934 40
90.8			OF 0377,3802	Velez-Noroni, Organia Velez-Rolon Olgania	0+ 0+	48.36	1 934 40
00.0	0.00 Communication Blan Total		00000	veiet-noion, Olga L	021	0000	OF:FCC(+
9.00 CO	minumentation right total		00000		000	00 10	1
8.1.0 0.1.0	6.1 Compliance Plan	BINIA Group	20-4339	Ellas Kivera, Maria	08	95.00	7,600.00
Ø.1	I about T and II are		70-4224	Elias Kivera, Maria	90	95.00	7,600.00
0.1.00	0.01 Compilation out of Conf. Change Commission and American	Almoham II	CL	Line Control	001	2000	22 202 CC
0.01	ממומווווכוון כן סבווכס סומובת סבו אובכס מות טפובכוווכוון	טומוויסום דרכ	1		20 05	3/0.01	10 644 81
9.01			ň	Night Shall Shall	30.3	249.01	10,044.01
9.01			ň	So charile Fijnvandraat	0.00	349.01	19,370.06
9.01			ń	Se Jim Selbert	92	350.85	32,278.20
9.01			ń	Wanisha Shan	55	350.85	11,578.05
9.01			Ĭñ.	59 Charlie Fijnvandraat	80.5	350.85	28,243.43
9.01 Est	9.01 Establishment of GenCo Shared Services and Agreement Tota				326.5		
9.02 Em	9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc. (IEM)	20342-W02-004	Montz, Christian A	12.5	244.00	3,050.00
9.02			20342-W02-004	Ingle, Rachel	60.25	132.00	7,953.00
9.02 Em	9.02 Emergency Response Plan (4.2.g) Total				72.75		
9.07 Sys	9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	54	1 Chuck Walker	2	313.28	1,566.40
9.07			25	54 Jim Seibert	5.5	313.28	1,723.04
6.07			25	54 Tim Condon	149	313.18	46,663.82
6.07			5	55 Brian Walshe	2	341.97	683.94
6.07			13	5 Chuck Walker	29	341.97	22,911.99
9.07			15	55 Jim Seibert	2	341.97	683.94
9.07 Sys	System Operation Principles - Regulatory Approvals Total				230.5		
12.02 Ret	12.02 Required Insurance (Delivery of insurance certificates)	Lockton	1816400	18164006 Peter McGoldrick	4.5	325.00	1,462.50
12.02			1816400	18164006 Todd Haselhorst	4	325.00	1,300.00
12.02			18164006	18164006 Alfonse Baki	1.5	200.00	300.00
12.02			1816400	18164006 Alberto Hernandez	1.75	125.00	218.75
12.02			18164006	18164006 Chris Black	9.75	160.00	1.560.00
12.02			1816400	18164006 left Estrada	0.75	275.00	201905(2
12.02			1010101	) Jell Esti ada	00	273.00	700.23
12.02 Re	12.02 Required insurance (Delivery of insurance certificates) Total	7   1   condemn   1		4.0	22.25	01.010	11 530 13
1.00 F	1.03 Initial Budgets - PREB Rate Order Filing (Initial Budgets and Liat Alumbra LLC	Alumbra LLC	Ď	68 Puja Guna	54.25	212.50	11,528.13
1.03			30 0	68 Darin Johnson	40.5	212.50	8,606.25
1.03			20	68 Eric Sukamaran	67.25	212.50	14,290.63
1.03			۵	67 Darin Johnson	45	310.00	13,950.00

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Quantity	Price	Total (USD)
1.0	1.03 Initial Budgets - PREB Rate Order Filing (Initial Budgets and Li				207		
7.0	7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-005	Pleasant, Dora	38	204.00	7,752.00
7.05	Z)		20342-WO1-005	Axton, Charles R	22.5	204.00	4,590.00
7.05	ক		20342-WO1-005	Diaz, Sonia E	65.5	96.00	6,288.00
7.05	5		20342-WO1-005	Montz, Christian A	49.5	244.00	12,078.00
7.05	ক		20342-WO1-005	Potter, Lisa	127.5	204.00	26,010.00
7.05	5		20342-WO1-005	Rushing, Shelby N	33.5	114.00	3,819.00
7.05	- You		20342-WO1-005	Boyette, Alicia N	77	114.00	8,778.00
7.05	5		20342-WO1-005	Flores, Eladio	80.75	114.00	9,205.50
7.05	5		20342-WO1-005	Howarth, Kristen M	8.75	00'96	840.00
7.05	·		20342-WO1-005	Del Pino. Ana M	09-	00'96	(2.760.00)
0.2	7 Of Droiper Markshoot Accessment Total		1		200		(appropried)
0000	7 0202 Transition Plan for ORM Activition	Accept Descional Common	A 3 C O O 3 C O O O O	House for Malacka Badriana	2	10.50	156 90
2.030	Transition Plan for ORM Activities Total	Actores riolessional services	AC 1000 100 10	ilodis ioi waleska nodiliguez.	0 0	10.00	00.001
2.030	2.0302 Transition Plan for Ookly Activities Total		1		<b>10</b>		
Non HOC IS	LUMA MC Ongoing Back Office Support	Nex lec Operating Corp	15891	158918 Myrien Le	3.25	195.00	633.75
Non HOC 15			15942	159428 Adam Rezende	2.5	195.00	487.50
Non HOC 15			15958	159581 David Safstrom	0.5	195.00	97.50
Non HOC 15			15969	159692 Adam Rezende	4.75	195.00	926.25
Non HOC 15			15969	159692 MyLien Le	0.5	195.00	97.50
Non HOC 15		People 2.0 North America	RL509365414	Ellen Lackey	80	26.00	4,480.00
Non HOC 15			RL509365414	Ellen Lackev	7.25	84.00	00.609
Non HOC 15			B1500365/16	Donnis Khiav	22:	08.1.8	7 377 60
Non HOC 13			NE303303410	Tople Warrant	0	04.00	00.775,7
Non HOC 13			KL30330341/	lashera warner	00 1	112.00	9,520.00
Non HOC 15			RL509368047	Khiev, Dennis	101.75	84.80	8,628.40
Non HOC 15			RL509368045	Ellen Lackey- OT	5.92	84.00	497.28
Non HOC 15			RL509368045	Ellen Lackey Reg	78	26.00	4,368.00
Non HOC 15			RL509371480	Warner, Tashera	42.75	112.00	4,788.00
Non HOC 15			RL509371479	Khiev, Dennis	71	84.80	6,020.80
Non HOC 15			RL509371477	Lackey, Ellen	65.75	26.00	3,682.00
Non HOC 15	LUMA MC Ongoing Back Office Support Total				635.92		
Non HOC 02	ServeCo IT Systems	International Business Machines Corporation (IBM)	C20CX4V	Dussault, B	184	295.00	54,280.00
Non HOC 02			C20CX4V	Harrison, M	106	210.00	22,260.00
Non HOC 02			C20CX4V	ان. ۲	200	150.00	30,000.00
Non HOC 02			C20CX4V	McKay, D	169	395.00	66,755.00
Non HOC 02			C20CX4V	Snell. M	180	295.00	53,100.00
Non HOC 02			C20CX4V	Marshall. C	20	295.00	5,900.00
Non HOC 02			C20CX4V	Adarsh Venkatesh	117	60.00	7.020.00
Non HOC 02			C20CX4V	Subrat Ghoch	216	00.09	12 960 00
Non HOC 02			CZOCX4V	Ashirbad Chandhiny	202	00.00	12 420 00
Non HOC 02			C20CX4V	Charchal Daiak	00	00.00	5 400 00
Non Hocos			V20004V	Main: Crate	000	00.00	3,400.00
Non HOC 02			C20CA4V	IVIIII Gubra	155	90.00	0,100.00
Non HOC 02			CZOCX4V	Neeraj Kumar	1/1	90.00	10,260.00
Non HOC 02			CZOCX4V	Kateeuddin Shaik	39.6	90.00	2,376.00
Non HOC 02			CZOCX4V	Kamprasad Gnosn	000	90.00	3,780.00
Non HOC 02			CZ0CX4V	Desnmukan, U	700	295.00	59,000.00
Non HOC 02			C20CX4V	Gupta, A	22	395.00	8,690.00
Non HOC 02			C20CX4V	Smandych, R	89.5	245.00	21,927.50
Non HOC 02		Smartbridge	INV_938/	Deepthi Raju	833	225.00	18,675.00
Non HOC 02			INV_9436	Deepthi Raju	81.5	225.00	18,337.50
Non HOC 02		CSS International, Inc	19263	Bennett, Dan	80	240.00	19,200.00
Non HOC 02			1926	19266 Hood, Scott	102	230.00	23,460.00
Non HOC 02			1926	19262 Bennett, Dan	80	230.00	18,400.00
Non HOC 02			1926	19265 Allen, Robert	80	220.00	17,600.00
Non HOC 02		Trans4mative	149	1497 Tyler R- integration/Security and Strategic Project		205.00	13,530.00
Non HOC 02			150	1504 Tyler R.	69	205.00	14,145.00
Non HOC 02			151	1514 Learning Advisory- Time entry- Logan D	42	185.00	7,770.00
Non HOC 02			151	1512 Tyler R	9/	205.00	15,580.00
Non HOC 02	ServeCo IT Systems Total				2968.6		
Non HOC 14	Negotiate PPOA	Alumbra LLC	2	54 Brian Walshe	45	372.18	16,748.10

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Quantity	Price	Total (USD)
Non HOC 14				54 Chuck Walker	6.75	372.18	2,512.22
Non HOC 14				54 Eric Markell	27	372.18	10,048.86
Non HOC 14				54 Roger Garratt	5	372.18	1,860.90
Non HOC 14				55 Brian Walshe	75	375.00	28,125.00
Non HOC 14	Negotiate PPOA Total				158.75		
Non HOC 11	Development of System Operations Principles	Alumbra LLC		55 Brian Walshe	2	375.00	750.00
Non HOC 11				56 Brian Walshe	26	349.10	9,076.60
Non HOC 11				56 Chuck Walker	34.5	349.10	12,043.95
Non HOC 11				56 Nick Davey	39.5	349.10	13,789.45
Non HOC 11				57 Brian Walshe	7	375.00	2,625.00
Non HOC 11				57 Brian Walshe	73.5	353.83	26,006.51
Non HOC 11				57 Chuck Walker	38.5	353.83	13,622.46
Non HOC 11				57 Nick Davey	74	353.83	26,183.42
Non HOC 11				68 Mike Demilio	09	180.00	10,800.00
Non HOC 11	Development of System Operations Principles Total				355		
10.02	10.02 Plans and Procedures for assuming responsibility for securing dAerotek Professional Services	Aerotek Professional Services	OP09721242A	Pagan, Glorybelle	40	21.00	840.00
10.02			OP09721242A	Pagan, Glorybelle Overtime	2.5	31.50	78.75
10.02			OP09735490	Pagan, Glorybelle	40	21.00	840.00
10.02			OP09750078	Hours for Pagan, Glorybelle	40	21.00	840.00
10.02			OC14039520	Garcia Rodriguez, Fran	40	112.00	4,480.00
10.02			OC14018386	Garcia Rodriguez, Francisco L	40	112.00	4,480.00
10.02			OP09779860A	Pagan, Glorybelle	40	21.00	840.00
10.02			OP09764696A	Pagan, Glorybelle	40	21.00	840.00
10.02			OC14060184	Garcia Rodriguez, Fran	40	112.00	4,480.00
10.02			OP09810543	Pagan, Glorybelle	40	21.00	840.00
10.02			OP09795116	Pagan, Glorybelle	32	21.00	672.00
10.02	10.02 Plans and Procedures for assuming responsibility for securing				394.5		
Non HOC 06		Aerotek Professional Services	OP09721242A	Hernandez Ramirez, Yanira	40	21.00	840.00
Non HOC 06			OP09721242A	Tavarez Duran, Claudia Michelle	40	18.20	728.00
Non HOC 06			OP09735490	Hernandez Ramirez, Yan	40	21.00	840.00
Non HOC 06			OP09735490	Tavarez Duran, Claudia	40	18.20	728.00
Non HOC 06			OP09750078	Hours for Hernandez Ramirez, Yan	40	21.00	840.00
Non HOC 06			OP09750078	Hours for Tavarez Duran, Claudia	40	18.20	728.00
Non HOC Ub			OP09779860A	Hernandez Kamirez, Yanira	35	21.00	6/2.00
Non HOC 06			OP097/9860A	lavarez Duran, Claudia Michelle	37	18.20	582.40
Non HOC 06			OP09764696A	Tavaraz Duran Claudia Michalla	9	18 20	228 00
Non HOC 06			OP09810543	Harnander Ramirer Van	P Q	21 00	840.00
Non HOC 06			OP09810543	Taverez Duran, Claudia	36	18.20	655,20
Non HOC 06			OP09795116	Hernandez Ramirez, Yan	40	21.00	840.00
Non HOC 06			OP09795116	Tavarez Duran, Claudia	36.5	18.20	664.30
Non HOC 06		Alumbra LLC		68 Jeff Cummings	54.5	244.64	13,332.88
Non HOC 06				68 Roger Garratt	4	244.64	978.56
Non HOC 06				68 Carol Beirne- FEMA 10 YR Plan	4	212.50	850.00
Non HOC 06				68 Roger Garratt FEMA 10 YR Plan	2	212.50	425.00
Non HOC 06				68 Diane Guerriero FEMA 10 YR Plan	2	212.50	425.00
Non HOC 06				68 Ruth Obrien FEMA 10 YR Plan	4 ,	212.50	850.00
Non HOC 06				So carol beirne	7 7C	244.64	1 005 06
Non HOC 06				So Sue Diane	1.73	244.64	1,693.90
Non HOC 06				68 Puis Gubs	43	244.04	10 519 52
Non HOC 06				68 April Havman	1.75	244.64	428.12
Non HOC 06				68 Darin Johnson	3.5	244,64	856.24
Non HOC 06				68 Robbie Proulx	2.75	244.64	672.76
Non HOC 06				68 Eric Sukamaran	34.75	244.64	8.501.24
Non HOC 06				67 Jeff Cummings	98.5	340.00	33,490.00
Non HOC 06	Regulatory Support of Handover Checklist Items Total				801		
7.02	Policies and Procedures	Alumbra LLC		54 Mike Delisio	5	310.00	1,550.00
7.02				54 Tom Campone	22	310.00	6,820.00

.02 Policies and Procedures Total	HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Quantity	Price	Total (USD)
	7.02	Policies and Procedures Total				72		
	Grand Total					19731.37		3,105,247.72

HOCItem	Annex II Definition	Vendor	Invoice #	Notes	Total (USD)
	1	711	112020-2LB	Iolis, taxi tolis for Navheet Bradoo and Owen Engoetz (see attach	730.65
	1	1120	112020-2LB	Maritime Travel - Flights for Tina Bragg. See attached for breakdo	2,568.38
	13	1120	112020-2LB	Maritime Travel - Gunderson, Dianne flights (incl. Scott). See atta	1,223.56
	1	1120	112020-2LB	Vehicle rental & expenses, PMI membership - Gunderson, Dianne	1,543.43
	1	1120	112020-2LB	Gunderson, Dianne relocation costs (FRAGOMEN (CANADA) CO	47.74
	1	1120	112020-2LB	Office supplies - Ashley Campbell	391.96
	1	1120	112020-2LB	Maritime Travel - Shutt, Craig flights, Van Dasselaar, Kyle flights (i	3,519.61
	1	1120	112020-2LB	Laptop, hotel, vehicle rental & expenses, meals, Office 365 license	6,458.35
	1	1120	112020-2LB	Van Dasselaar, Kyle relocation costs (FRAGOMEN (CANADA) CO)	1,017.00
	1	1120	112020-2LB	Maritime Travel - Portillo, Evelyn Everitt flights, McAllister, Tye fli	4,031.95
	1	1120	112020-2LB	Vehicle rental & expenses, meals, workspace rental, seat selectio	132.75
	1	1120	112020-2LB	Vehicle rental & expenses, meals, workspace rental, seat selectio	935.01
	1	1120	112020-2LB	Vehicle rental & expenses, meals, workspace rental, seat selectio	139.54
	1	1120	112020-2LB	Vehicle rental & expenses, meals, workspace rental, seat selectio	23.50
	1	1120	112020-2LB	Vehicle rental & expenses, meals, workspace rental, seat selectio	134.69
	1	1120	112020-2LB	Maritime Travel - Laird, Jessica flights (incl. family) See attached f	2,775.71
	1	1120	112020-2LB	Laird, Jessica relocation costs (FRAGOMEN)	1,009.80
	1	1120	112020-2LB	Maritime Travel - (Blair Boisvert, Kyle Fuhrer, Amy Kingshott, Sar	8,533.74
		1120	112020-2LB	Vehicle rental & expenses, meals, COVID test, baggage, WSJ subs	508.20
	1	1120	112020-2LB	Meeting rooms for PREPA/LUMA Energy meetings, office supplies	129.25
	1	1120	112020-2LB	Meeting rooms for PREPA/LUMA Energy meetings, office supplies	3,421.64
	1	1120	112020-2LB	Vehicle rental & expenses, meals, COVID test, baggage, WSJ subs	8,071.90
-		1120	112020-2LB	Hotel (Tyler Smith)	146.63
		1120	112020-2LB	Incidental relocation allowance (Jessica Laird)	9,962.91
	1	1120	112020-2LB	Maritime Travel - Kostek, Robin flights. See attached for breakdo	1,247.32
	1	1120	112020-2LB	Vehicle rental & expenses (Robin Kostek)	927.35
	1	1120	112020-2LB	Maritime Travel - Kostyk, Kalen incl Jennifer Kirk flights and Caror	5,998.81
	1	1120	112020-2LB	Vehicle rental - Debbie Caron	800.03
	1	1120	112020-2LB	Maritime Travel - Sanvido, Eduardo flights (incl. family)	7,365.43
	1	1120	112020-2LB	Meals, CPA fees - Eduardo Sanvido	108.38
	1	1120	112020-2LB	Meals, CPA fees (Eduardo Sanvido)	24.57
	1	1120	112020-2LB	Maritime Travel - Blackmore, Jennifer flights (incl. family), Martin	3,021.84
	1	1120	112020-2LB	Maritime Travel - Sims, Christa flights and incl. family. See attache	4,277.39
		1120	112020-2LB	Vehicle rental & expenses, flight, meals, baggage (Marc Charbonn	731.45
	1	1120	112020-2LB	Vehicle rental & expenses, flight, meals, baggage (Charbonneau, I	1,022.76
	1	1120	112020-2LB	Vehicle rental & expenses, flight, meals, baggage (Marc Charbonn	8.98
	1	7711	112020-2LB	Maritime Travel - Charbonneau, Marc Tilghts, Sereda, Jillian Tilghts	2,147.51
	1	1120	112020-2LB	Maritime Travel - Cartwright, Richard flights	806.78
	-1 -	112	112020-2LB	Vehicle rental & expenses, office expenses, meals, PPE - Humphre	2,966.01
	4	7170	112020-2LB	Vehicle rental & expenses, office expenses, means, FFE (Humbhre	146.96
	1 -	1120	112020-2LB	Venicle rental & expenses, onice expenses, meals, PPE (numbring Maritime Travel - Inbinyille Colotte flights See attached for brea	146.66
	4 +	1120	112020-2LB	Vehicle rental office supplies haggage meals taxi (Libinville Co	1 360 05
		1120	112020-2LB	Vehicle rental, office supplies, baggage, meals, taxi (Jubinville, Co	416.81
	1	1120	112020-2LB	Maritime Travel - Humphreys, Mark flights and incl. family. See at	1,551.14
	1	1120	112020-2LB	Maritime Travel - Tweten, Gabriela flights (incl. family)	10,635.25
		1120	112020-2LB	Vehicle rental & expenses, office supplies, meals, iPhone cases - T	5,391.13
	1	1120	112020-2LB	Vehicle rental & expenses, office supplies, meals, iPhone cases - 0	361.76
	1	1120	112020-2LB	Maritime Travel - Badenhorst, Johan flights. See attached for bre	1,018.32
	1	1120	112020-2LB	Hotel, vehicle rental & expenses, meals, office expenses, baggage	7,425.12
	1	1120	112020-2LB	Hotel, vehicle rental & expenses, meals, office expenses, baggage	259.96
	1	7717	112020-2LB	Maritime Iravel - Begg, Kichard flights	2,153.40
		7717	2020-ZLB	Maritime Iravel - bourdages, Dan Hights (Incl. Jamily), Eskelson, C	10,611.08
		711	112020-2LB	Meeting room rental, venicle rental & expenses, cellphone screer	926.29
	1 5	1170	112020-2LB	Mosting room rental, Vehicle rental & expenses, cellphone screen	39.77
	1 -	1120	112020-2LB 112020-2LB	Hotelling routs a seniore relication expenses, centification societies and seniore societies.	9 186 67
		1120	112020-2LB	Hotel, vehicle rental & expenses, meals - Boundages, Daniel. Velin	44 60
		1120	112020 2EB	Eskelson Chris relocation costs (FRAGOMEN (CANADA) CO	1.106.02
			777 777	בארבוסטון, כיווים ובוססימניסון כיססים (נוזי יכי יייי יייי ייייי ייייי ייייי ייייי יייי	

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Total (USD)
.,			112020-2LB	Bourdages, Dan relocation costs - FRAGOMEN (CANADA) CO	1,105.66
• •			112020-2LB	Maritime Travel - Taylor, Robert flights	1,056.67
.,			112020-2LB	Hotel, vehicle rental & expenses, Visa, meals, medical supplies - R	9,545.55
			112020-2LB	Meeting rooms for supervisors meeting for PREPA/LUMA Energy	3,871.45
. 1			112020-2LB	Maritime Travel - Mielke, Mark flights (incl. family), Smeall, Grego	6,145.77
- 1			112020-2LB	Vehicle rental & expenses, office expenses, meals - Graham, Luc;	4,375.35
- 1			112020-2LB	Vehicle rental & expenses, office expenses, meals - Graham, Luc;	490.05
. 1			112020-2LB	Maritime Travel - Walker, Sarah flights. See attached for breakdo	1,499.37
. 1			112020-2LB	Maritime Travel - Blackmore, Kyle flights (incl. Brixton Blackmore	3,729.52
. 1			112020-2LB	Office supplies, vehicle expenses - Finkbiner, Pat	454.96
- 1			112020-2LB	Maritime Travel - Spachynski, Arden flights, Gutierrez Villamizar, .	7,267.87
. '			112020-2LB	Vehicle rental & expenses, meals, baggage - Darrell Wilvers	300.76
			112020-2LB	Hotel, meals, baggage, taxi - Kindachuk, Jim Vehicle rental & expe	1,056.12
. •			112020-2LB	Hotel, meals, baggage, taxi - Kindachuk, Jim	162.89
.,			112020-2LB	Visa, vehicle rental & expenses, meals, PPE, baggage - Pattison, D	1,720.88
.,			112020-2LB	Maritime Travel - Reyes, Isaac flights, Bond, Paul flights (inc; fami	4,569.43
. 7			112020-2LB	Hotel, vehicle rental & expenses, COVID testing, meals - Gignac, R	173.78
. 7			112020-2LB	Online conference, vehicle expenses (David Harbord)	388.66
. 7			112020-2LB	Hotel, vehicle expenses, meals, office supplies - Hieu Tran	119.94
. 7			112020-2LB	Hotel, vehicle rental & expenses, COVID testing, meals - Gignac, R	7,803.63
,7			112020-2LB	LUMA Immigration Matters - Zemp Law Group	2,630.95
			112020-2LB	Gignac, Raphael relocation costs (FRAGOMEN (CANADA) CO)	267.68
,,,			112020-2LB	Maritime Travel - Nassif, Alexandre flights and Tran, Hieu flights.	4,524.94
,-1			112020-2LB	Hotel, COVID testing, office supplies, meals, taxi, PPE, baggage - N	428.14
,-1			112020-2LB	Hotel, COVID testing, office supplies, meals, taxi, PPE, baggage - N	3,489.50
Ţ			112020-2LB	Pattison, Daryl relocation costs - FRAGOMEN (CANADA) CO	1,319.28
Ţ		Covington & Burling LLP	6091786	60917861 Hours for Joseph A. Tato, Partner	2,640.00
,-1			6091786	60917861 Hours for Kevin F. King, Partner	561.00
,,,			6091786	60917861 Hours for Bradford R. McCormick, Associate	576.00
			6091783	60917838 Hours for Joseph A. Tato, Partner	15,840.00
,7			6091783	60917838 Hours for Bradford R. McCormick, Associate	1,512.00
. 7		DLA Piper LLP (US)	402891	4028911 Hours for Cerezo, Francisco (Partner)	21,311.00
. 1			402891	4028911 Hours for Vann, Ryan (Partner)	445.00
. •			4028911	I Hours for Boxer, Mark H. (Senior Counsel)	19,008.00
. •			402891	4028911 Hours for Rodriguez, Joseline (Associate)	1,228.50
.,			402891	4028911 Hours for De Obaldia, Isabel (Attorney)	345.00
• •			402891	4028911 Hours for Buxeda, Nikos (Partner)	9,006.00
. 1			402891	4028911 Hours for Álvarez, Camille (Associate)	2,777.50
.,			4028911	I Hours for Rozas, Laura (Contract Lawyer)	22,925.00
. 1			402891	4028911 Hours for Figueroa, Miriam (Partner)	12,444.00
			402891		1,245.00
			4028911	I Hours for Le Regulski, Cathryn (Partner)	208.00
			402891	4028911 Hours for Franceschi, Kristin H. R. (Partner)	380.00
			4028911	Hours for Kunn, Jetrrey D. (Of Counsel)	9,900.00
•			402891	4028911 Hours for Clark, Carol L. (Paralegal)	2,150.00
			4020911	4020911 nours for Lopez-Zambrana, inlanue .(Paruner)	9,673.00
			402891	4028911 Hours for Munit Mariana	3,705.00
			402031	4020011 Industrial Conject/Certificate - Walls Earn Blica On Account	709 85
			1028311	ON-LINE RESEARCHING - VENDOR: DACER SERVICE CENTER DACER	14.80
			402831	4028911   Jana   Sarvines DIA Binar Balated Entities / DIA Binar IIB (Canada)	1 269 73
			4028911	I OCAL COLINSEL FEES - VENDOR- BLANCO FLIERTES & ASSOCIATE	4.142.70
1		Nory Sanchez-Alvarez	LUMA 2020-0029	translation of excel document of auto-notification responses	163.38
τ.Τ.		Quanta Workforce Solutions, LLC	QWS-112020-2B	PNC Bank National Association-Misc. expenses	1,959.79
,7			QWS-112020-2B	PNC Bank National Association-on-island hotels	243.29
. 1			QWS-112020-2B	PNC Bank National Association-Taxi/Car Rental in Puerto Rico	793.19
• •			QWS-112020-2B	PNC Bank National Association-Meals	1,707.81
	1		QWS-112020-2B	To balance receipts to match invoice	(0.18)
			QWS-112020-2B	PNC Bank National Association- Flights to/from Puerto Rico	11,857.93

300			1 000	2000	Total Alich
		ionia	# 2010	COLON	10tal (03D)
	1		QWS-112020-2B	Botter, Brandy- B Botter 10/5-10/6/20- Mileage	27.60
	1		QWS-112020-2B	Botter, Brandy- B Botter 10/5-10/6/20- Meals	8.72
•	1		QWS-112020-2B	PNC Bank National Association- Taxi/Car Rental in Puerto Rico	5,775.16
•			QWS-112020-2B	Verizon Allocation-Oct_20 Cellplhone CorpIT charg (S. Yeary)	80.55
•	1		QWS-112020-2B	PNC Bank National Association- On-island hotels	88.58
	1		QWS-112020-2B	PNC Bank National Association- Meals	1,182.59
			QWS-112020-2B	PNC Bank National Association- Misc. expenses	406.33
	1		QWS-112020-2B	NLC - Jacob Phelps- on-island, traveling to island	3,610.59
			QWS-112020-2B	NLC - Mike Pepin- on-island, traveling to island	1,964.43
			QWS-112020-2B	NLC - Jacob Watson- on-island, traveling to island	1,079.64
			QWS-112020-2B	NLC - Jacob Watson- Taxi/Rental Car/Tolls	20.64
	1		QWS-112020-2B	NLC - Jacob Watson- Supplies	4.10
			QWS-112020-2B	NLC - Vehicle Expenses- November lease pass thru	894.94
	1		QWS-112020-2B	PNC Bank National Association- Office supplies	249.44
			OWS-112020-2B	PNC Bank National Association- Covid tests US	3,484.00
			OWS-112020-2B	PNC Bank National Association- Covid tests PR	1.900.00
			OWS-112020-2B	IT Infrastructure- Monthly infrastructure charge	1.552.00
			OWS-112020-2B	Buell Nathan- Airnort narking	140 00
			QWS-112020 2B	ATT Allocation- Sen 20 Cellulhone CornIT chara	5.738.91
,	1 -		QWS-112020 2B	Microsoft Allocation- Separate Microsoft IIIMA licenses (Nov.)	3 798 95
,			QWS-112020-2B	Federal Everesc. 331087488 - Freight for IT Equipment	1 087 97
			QW3-112020-2B	Accordan One 11330 Ottobar - Fraight	450,00
			QWS-112020-2B	Accessory One- 112320- Otterbox + Freignt	458.00
			QWS-112020-2B	OWY Warren Graham - Fights to/ Iron Puerto Rico	1,910.08
			QWS-112020-2B	QAv-warren Granam- Un-Island notels	2,250.33
			QWS-112020-2B	QAV-Warren Granam- Taxi/Car Kental In Puerto Rico	/35.90
			QWS-112020-2B	QI Don Hall- ODC Travel - Meals	666.89
			QWS-112020-2B	QT Don Hall- ODC Travel - Airfare	671.40
			QWS-112020-2B	QT Don Hall- ODC Travel - Taxi/Car Rental in PR	839.93
			QWS-112020-2B	QT Power Line Systems- Software Licenses	3,850.00
•		Quanta Services Puerto Rico, LLC	QWS-112020-3B	PNC Bank National Association- Taxi/Car Rental in Puerto Rico	1,978.42
			QWS-112020-3B	PNC Bank National Association- Meals	72.04
•			QWS-112020-3B	PNC Bank National Association- Office supplies	463.82
			QWS-112020-3B	PNC Bank National Association- Miscellaneous	47.81
. •			QWS-112020-3B	PNC Bank National Association- Covid tests - PR	250.00
			QWS-112020-3B	PNC Bank National Association- Misc	528.06
. *		Global Project Solutions, LLC	20-1011	Flight - SJU-IAH-SJU	545.20
. •			20-1011	Rapid PCR - COVID Test (Results Negative)	130.00
. *			20-1011	Flight - SJU-IAH-SJU (11/25-12/06)	401.20
. •	1		20-1011	Daily Per Diem - \$175/day @ 18 days (Based on Flight Ticket Arriv	3,150.00
. 1			20-1011	Insurance as per Contract - Monthly Installments	729.31
			20-1011	Monthly Lease per contract - \$100/day	3,000.00
. 1		Resources Global Professionals (RGP)	RGP1048672	Meals	419.75
. •			RGP1048672	Car expenses	1,187.44
			RGP1048672	Airline tickets	96.10
			RGP1048672	Lodging and incidentals	1,177.92
. •			RGP1049664	Hotel	867.64
	1		RGP1049664	Car expenses	9.45
			KGP1049664	Airline tickets	84.10
	1		RGP1050404	Hotel	754.72
			RGP1050404	Out of town meals	551.50
	1		RGP1050404	Car expenses	807.16
-			RGP1050404	Airline tickets	587.70
-		Greg Sarich	11/18/2020	Meals	465.23
	1		11/18/2020	American Airlines change fee	104.70
	1		11/18/2020	Uber, fuel, Tolls, Parking expenses	167.24
			11/18/2020	Shipment of items to San Juan	185.95
			11/18/2020	2 COVID tests	500.00
	1	EAN Services, LLC (Enterprise)	2563066	25630665 Scott Yeary	710.94
			7363000	ZSBSUBBS COIEtte Jubinville	1,042.12

			_		
HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Total (USD)
	1		25630665 Cheryl Cole		762.26
			25630665 Kristin Connell	nell	861.12
			25630665 BEATRIZ EU	25630665 BEATRIZ EUGENIA GONZALEZ MORENO	1,089.37
			25630665 BRADLEY OCCHIPINTI	CCHIPINTI	1,218.12
			25630665 OSCAR RODRIGUEZ	IRIGUEZ	597.47
			25630665 TYE MCALLISTER	STER	722.09
			25630665 EDVARDO SANVIDO	ANVIDO	1,235.52
			25630665 CHRISTOPH	CHRISTOPHER ESKELSON	2,367.04
	1		25630665 NATHAN BUELL	JELL	923.22
			25630665 ESTHER GONZALEZ	NZALEZ	1,149.93
			25630665 Christopher Loo		764.80
. '			25630665 NARAD TULAN	AN	1,235.52
			25630665 DAVID TURCIOS	CIOS	712.11
,				EISS	1.235.52
			25630665 ERIC FERGUSON	NOS	555.94
, ,			25630665 PATRICK FINKBINER	KBINER	1.052.56
			25630665 I INDSEV PETTEPI ACE	TTEPLACE	1 130 27
	4		25CSCCC CINESELLIEI	HOTH	713.36
			S2030003 AIVIT NINGSHOTT	1101	1 131 53
			25630665 RYLE VAIN D	ASSELAAR	1,131.52
			25/31115 Blackmore, Kyle- 1G1UB	Kyle- IG I CUB	1,131.52
			25731115 Mielke, Mark- 1H4SBW	rk- 1H4SBW	713.36
-			25731115 Cepeda, Cynthia- 1H56CH	nthia- 1H56CH	764.80
			25731115 Love, Sandy - 1H5KT7	r - 1H5KT7	1,235.52
	1		25731115 Graham, Luc- 1H7TNT	c- 1H7TNT	981.76
			25731115 Smith, Tyler- 1HB80S	1HB80S	713.36
. •	1		25731115 Cortez, Donato- 1HBKB1	ato- 1HBKB1	1,235.52
. 1			25731115 Gunderson, Dianne- 1HC0C6	Dianne- 1HCOC6	1,235.52
. 1			25731115 Smeall, Gregory- 1JC35R	gory- 1JC35R	923.22
			25731115 Clark, Curtis- 1JMG0R	s- 1JMGOR	791.36
. 1			25731115 McLaren, Todd- 1KVWWF	odd- 1KVWWF	913.95
	1		25731115 Gonzalez M	25731115 Gonzalez Moreno, Beatriz- 350370664	698.77
			25680145 Wise, Breanna- 1DZ2BX	ına- 1DZ2BX	1,235.52
			25680145 Bourdages, Daniel- 1F0KXL	Daniel- 1F0KXL	1,131.52
			25680145 Engbloom, Ashley- 1F97JM	Ashley- 1F97JM	1,052.56
			25680145 Wilvers, Dai	Wilvers, Darrell- 1F9W5C	712.11
			25680145 Blackmore, Jenn	Jenn	861.12
			25680145 Charbonneau. Marc- 1FFWSP	au. Marc- 1FFWSP	764.80
			25680145 Tonsi Terry- 1EMV90	- 1EMV9O	1 491 36
			25080145 Martinez Vanira- 1FTC01	anira- 1ETS01	737 36
,	1		25680145 Graham Liic- 1G3V3D		1 385 28
			25680145 Dunn Sean- 1G520K	- 1G520K	1 235 52
			25680145 Stensby Wayne- 168REN	avne-168REN	981 76
			25680145 Caron Debbie- 168TTV	oje-168TTV	713 36
			25680145 Wazney John- 1GDC7F	hn-1GDC7F	764.80
			25680145 Gignac. Raphael- 1GF6PO	hael- 1GF6PO	713.36
			25680145 Harbord, Da	Harbord, David- 1GTCDF	710.86
			25680145 Martinez, Lydia- 1GTFMQ	ydia- 1GTFMQ	713.36
			25680145 Kostyk, Kalen- 1H9NZP	n- 1H9NZP	713.36
. '			25680145 Engbloom, A	Engbloom, Ashley- 1P41WV	167.47
			25680145 Nassif, Alex- 1PWRX0	- 1PWRX0	67.45
			25680145 Everitt Porti	Everitt Portillo, Evelyn- 350337034	1,307.31
			25778924 Blair Boisvert- 1JYM0R	rt- 1JYM0R	764.80
	1		25778924 Greg Sarich- 1K6Q5J	- 1K6Q5J	764.80
	1		25778924 Owen Ehgoetz- 1KBSLG	etz- 1KBSLG	1,235.52
	1		25778924 Amy Bridges- 1KMJSM	s- 1KMJSM	764.80
	1		25778924 Christa Sims- 1KMP0D	s- 1KMP0D	1,153.36
•	1		25778924 Jessica Laird- 1KW1DN	d- 1KW1DN	1,235.52
	1		25778924 Daniel Bourdages- 1LGR5D	dages- 1LGR5D	861.12
	1		25778924 Cynthia Cepeda- 1R470P	oeda- 1R470P	348.19

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17,100,000   17,		Vendor		lotal (USD)
1,200,000   1,000	1		25778924 Gabriela Tweten- 350338553	1,194.14
1277/2006   Sales Tark   1277/2006   Sales T	1		25778924 Cheryl Cole- 350439924	468.00
13,200,000   2010   2	1		25778924 Robin Kostek- 1LH0Z0	713.36
1,310,714-15   Jane 1   Jane	1	Office Depot	133200684 Sales Tax	36.80
13,0071-16   2014-2014-2014-2014-2014-2014-2014-2014-	1		133200684 Labor to assemble desk	320.00
1   1997   1   1997	1		1.31071E+11 Sales Tax	16.10
\$1,000,000 (10 cms, 10 cms,	1			139.99
1,282,541,21   John   1,282,41   John   1,282,	1		51480604001 Sales Tax	175.94
1,12554411   1,014	1		51480604001 Chairs	1,529.91
1,245,245,11   1,245,245,11   1,245,245,11   1,245,245,11   1,245,245,11   1,245,245,11   1,245,245,11   1,245,245,11   1,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,12   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,11   1,245,245,245,245,245,245,245,245,245,245	1		1.28524E+11 Sales Tax	19.55
12441200001 COUNT supplied for the Office of Indiana to the Count of Indiana to the Office of Indiana to the Office of Indiana to the Office of Indiana to the Count of Indiana to the Indi	1		1.28524E+11 Chairs	169.99
120412720001 Concept	1		12641207001 Sales Tax	195.49
1,5000811   Books 1,69   1,900081   Books 1,600081	1		12641207001 COVID supplies for the office	1.699.84
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			12641207001 Delivery fee	49.99
Style Martines	1 -		1 36008E+11 Rooks - 5 @ \$4.49	20.07
Section Contains	1 -	Lydia Martinaz	44130 Car ranta	063.46
Eatier Gentale	1 -	באַ מומ ואומי מווכד	//130 Cal Cital	40.00
1,119   Certa and Juggic Resident Colored Co	1 -	Fether Gonzalez	100 Just	888
1419   All the source of the	7 7	Estilei Golizalez	44133 (Medis	1 030 35
1	-1 -		44139 Cal Tellial, Fuel, Colls	T,036.33
Author to include   Alumbra LLC   Sile State   Section   Sile State   Section   Sect	- ·		44139 Alriare and juggage lees	329.20
100   100	1		44139 Cell phone case	38.97
	1 General & Transition Management Total			
6   Total Barber receipts with invoice   6   Total Cummings Per Diem   6   Shelt Tum Per Diem   6	1.02 Plan to Address Gaps in Assets, Technology, Processes, etc. (plan to	include cAlumbra LLC	61 Sales Tax	149.60
Contained with invoice   6  To balance the receipts with invoice   6  To balance the receipts to match the invoice   6  To balance the receipts to match the invoice   6  Sales Tax   6	1.02		61 Jeff Cummings Per Diem	175.00
Silest Table   Sile	1.02		62 To balance receipts with invoice	0.05
Signation   Signature   Sign	1.02		64 To balance the receipts to match the invoice	(0.29)
Signature   Sign	1.02		65 Sales Tax	755.15
Second Plant Pla	1.02		65 Ben Diehl	1,925.00
See   Diekl air	1.02		65 To balance receipts to match invoice	0.28
Solicy Processes, etc., plan to include   61   20   20   20   20   20   20   20   2	1.02		65 Ben Diehl air	705.40
Signature   Sign	1.02		63 Sales Tax	489.40
Anner in the Indian Relocation Connections, LLC   28921 Evelyn Everiter Portilio   518 Paul Raver Hotel En   518 Paul Raver Portilio   518 Paul Ra	1.02		63 To balance receipts to match invoice	0.17
unable plan         6 Paul Raver Hotel           mology, Processes, etc. (plan to include language)         American Relocation Connections, LLC         28932 [Horst feel win Event the Ortilion of Selection Council Cou	1.02		63 Paul Rayer air	1.692.90
Manerican Relocation Connections, LLC         265 Paul Raver Per Diem           Impligy, Processes, etc. (plan to include Rale Paul Processes, etc. (plan to include Rale Paul Rale Paul Rale Paul Rale Paul Rale Rale Paul Rale Paul Rale Paul Rale Paul Rale Paul Rale Rale Paul Ral	1.02		63 Paul Raver Hotel	2.217.68
Autority Processes, etc. (plan to include   Autority December	1.02		63 Paul Bayer Per Diem	2.450.00
100   100	1.02	American Relocation Connections 11C	28932 Evelyn Everitt Portillo	185.37
unology, Processes, etc. (plan to include labeled by Processes, etc. (plan to include labeled l	1.02	ליויכונים ויכוסממים כסוויכנים ביי	28932 Hotel for Kade Dwolinsky John Derez Franc	10
Alumbra LLC   Columnings hotel	1 02 Plan to Address Gans in Assets Technology Processes etc (plan tr	aprilori	ACOLA HOSE TO NAME DWOILISMY, JOHN 1 CIEZ, I TAIN	
use Plan         Alumbra LLC         60 Jeff Cummings in toer Informating meals         60 Leff Cummings Air	2 0204 Floot Management Plant	O Illiculus	labed annimum O Byol O3	00 444
use Plan         On Jeff Cummings Afra           use Plan         Alumbra LLC         61 Jeff Cummings Per Diem           use Plan         Alumbra LLC         61 Sales Tax         Control Leg Tax           nt Plan         Alumbra LLC         61 Sales Tax         Control Leg Tax           nt Plan         Alumbra LLC         61 Sales Tax         Control Leg Tax           nt Plan         RRM-PR, Inc.         IUMA 2020-0032         689 Word count         Count Leg Tax           ERM-PR, Inc.         T3844 Sales Tax         Alumbra LLC         Control Leg Tax         Control Leg Tax           envice policies and procedures         Alumbra LLC         Control Leg Tax         Control Leg Tax         Control Leg Tax           envice policies and procedures Total         Alumbra LLC         Control Leg Tax         Control Leg Tax         Control Leg Tax           Transition Plan         Alumbra LLC         Control Leg Tax         Alumbra LLC         Control Leg Tax	2.0304 Fleet Management Plan	Alumbra LLC	60 Jeff Cummings notel	444.00
use Plan         Or Distriction (LIMIN) (ES) Flax (EA)         Control (LIMIN) (ES) Flax (ES)	+0.0.7		oo Jell Cullillings meals	330:00
ouse Plan         OI Sales I ax           ouse Plan         Alumbra LLC         GI Sales Tax         Control Sales Tax           ouse Plan Total         Alumbra LLC         CIUMA 2020-0032         G83 Word count	5.0304		60 Jeff Cummings Air	147.10
use Plan         Alumbra LLC         61 Sales Tax         Control	2.0304		b1 Sales lax	149.60
use Plan         Alumbra LLC         61 Sales Tax         Sales Tax         Control         Control <td>2.0304 Floor Management Blan Total</td> <td></td> <td>b1 Jeff Cummings Per Diem</td> <td>320.00</td>	2.0304 Floor Management Blan Total		b1 Jeff Cummings Per Diem	320.00
Out Set Tability         All units of Each Set Tability         All control of Each Set Tability         All control of Each Set Tability         All control of ERM-PR, Inc.         LUMA 2020-0032         689 Word count         ERM-PR         ERM-PR, Inc.         ERM-PR, Inc.         ERM-PR         Inc.	2 021 Materials Management and Marchanes Dlan	Almuha II.		149 60
Alumbra LLC         ERM-PR, Inc.         LUMA 2020-0032         689 Word count         ERM-PR         ERM-PR, Inc.         ERM-PR, Inc.         INSPA         Sales Tax         ERM-PR         ERM-PR         Inc.         INSPA         Sales Tax         Inc.	2 031 Materials Management and Warehouse Dian Total	בייני בייני		00:014
Int Plan         Int Plan Total         <	2.031 Materials Management and Warehouse Plan Total	Al 1.1.		440 07
In Plan         Nory Sanchez-Alvarez         LUMA 2020-0032         689 Word count         CRM-PR, Inc.         17894         Sales Tax         CRM-PR, Inc.         CRM-PR, Inc. <td>2.0312 Vegetation Management Plan</td> <td>Alumbra LLC</td> <td>on Sales lax</td> <td>149.60</td>	2.0312 Vegetation Management Plan	Alumbra LLC	on Sales lax	149.60
Not year united and proceed ures   Not year unite	2.031Z Vegetation Management Flan 10tal	Mouse Complete Alicense		CC 07
and procedures         Alumbra LLC         65 Sales Tax	2 Oc	EDM DD 1-2	700	40.32
and procedures         Alumbra LLC         65 Sales Tax         Sales Tax         Control of Sales Tax         Contr	2.03	ENWI-FR, IIIC.	L/O34 3ales lax	T,007.30
Evaluating and updating customer service policies and procedures Total         Alumbra LLC         Op States Place         Alumbra LLC         Op States Place         Alumbra LLC         Alumbra LLC </td <td>2.03 Environmental Exposure Ivianagement Plan Total</td> <td>(11 11</td> <td></td> <td>4 111</td>	2.03 Environmental Exposure Ivianagement Plan Total	(11 11		4 111
Designating and updating customer service polities and procedures Total   Development of a Customer Service Transition Plan   Alumbra LLC	4.04 EVALUATING AND UPDATING CUSTOTHEL SELVICE POLICIES ALIG PLOCEGUIES	Alumbra LLC	DO Sales Idx	(155.15
Designating and updating customer service policies and procedures Total   Alumbra LLC   Construction   Constr	4.02		b5 Stuart Walters Per Diem	8/5.00
Evaluating and updating customer service policies and procedures Total         Alumbra LLC         65 Sales Tax	4.02		b3 Sales lax	489.40
Evaluating and updating customer service policies and procedures Total         Alumbra LLC         65 Matt Ward Per Diem         Anatt Ward Per Diem           Development of a Customer Service Transition Plan         Alumbra LLC         65 Sales Tax         Sales Tax	4.02		63 Matt Ward air	1,/15.42
Evaluating and updating customer service policies and procedures Total  Development of a Customer Service Pransition Plan  Alumbra LLC  65 Matt Ward Per Diem  Alumbra LLC  Alumbra LLC  65 Sales Tax	4.02		63 Matt Ward hotels	1,482.96
Alumbra LLC         65 Sales Tax	4.02		63 Matt Ward Per Diem	1,750.00
Alumbra LLC 65 Sales Tax	4.02 Evaluating and updating customer service policies and procedures			
	4.04 Development of a Customer Service Transition Plan	Alumbra LLC	65 Sales Tax	1,510.30

HOC Item	Annex II Definition	Vendor	lnvoice #	Notes	Total (USD)
4.04	Ct.		Ð	65 Juan Carlos and Stuart Walters air	1,282.60
4.04			v	65 Juan Carlos and Stuart Walters Hotel	3,886.02
4.04			Ψ	65 Juan Carlos Per Diem	4,025.00
4.04			9	63 Sales Tax	978.80
4.04			ų.	63 Paul Raver Hotel	2,039.07
4.04			9	63 Jonathan Beinke air	1,244.20
4.04			9	63 Jonathan Beinke Per Diem	2,100.00
4.04		AT&T Mobility Puerto Rico	1255910	12559108 AT&T Charges for 1-800 number and VOIP Business Trunk Service	724.52
4.04		BridgeSource Utilities Solutions. LLC	1004	14 Sales Tax	2.614.02
4.04			101	1004 John Waznev Per Diem	3.925.38
4 04			100	1004 John Waznev hotel	4 905 00
10.4			100	1004 Joint Wazirey notes	2 625 00
10.1			100	1004 Carol Natidi Boswell For Dietii	1 926 00
100			201	1004 Carol Narial Boswell Blight coating and inclusions	1 101 03
5 5		SMAN Langue Studio	90 110220 1	I saming Comits Disher	1 420 00
10.4		OCIVIA Language studio	80-113020-1	November 2020 Language Carving Darkage	1 420 00
o o		20100	INIVITEE AAAO	NOVEILIDEL 2020 Language Delivice Fachage	1,420.00
4.04		J.D. Fowel	INV-0354446	2020 US Utility Stufferdia	23,679.00
0.4			INV-0354445	ZUZU US Electric Business Tracking US	21,1/0.00
4.0.					
4.0		Alumbra LLC		63 Sales Tax	489.40
4.0	ervice start and shut off plan Total				
20.5	5.02 Develop IT OT Systems Remediation Plan	International Business Machines Corporation (IBM)	CM1CQTM	Sales Tax	4,878.00
5.02			C20CX4V	Sales Tax	10,709.50
5.02			C20CX4V	Northrip M	3 073 89
200			CZOCXAV	Down T Cancolled flight	252.07
20.0			CZOCATO	Tree months and an angle	4 201 00
2.0.	7		CZUCWF8	lax amount	4,285.80
2.07					
9.0.	Determine Approach to Budgeting & Reporting over FET & Provide Samples	d Alvarez & Marsal Corporate Performance Improvement, LLC	826788-04B	Admin Fee	1,690.50
6.01			826788-05C	Admin Fee	2,691.00
6.01			826788-05C	Crespo, Jasmine	6,400.89
6.01			826788-05C	Galan, Larry	10,272.72
10.9	1		826788-05C	Less 20% discount	(22,425.00)
6.01			826788-05B	Admin Fee	227.70
6.01			826788-05B	Less 20% discount	(1.897.50)
6.01	6.01 Determine Approach to Budgeting & Reporting over FET & Provide Samples				
6.07	6.07 Evaluating and undating the navroll and labor cost reporting systems	American Relocation Connections, 11 C	2893	28932 Shannon Hood	1 668 33
20.9	Total	בוויניויייייייייייייייייייייייייייייייי	201		7,000,1
1 00	Description Devicing and Einelisius Endows Funding Descriptions Manual	Innovative Emperorus Memorana Inc. (IEM)	COO COM CACOC	T or los	21 200
7.0		Innovative Emergency Management, Inc. (IEIVI)	20342-WO3-003	Sales Lax	01.062
7.08	g Federal Funding Procurement Manual Tota			1	
8.0.	Complete LUMA IT onboarding	Aerotek Professional Services	OP09721242E	Sales Tax	100.96
8.02	2		OP09750075A	Sales Tax (1%)	112.44
8.02	2		OP09721242C	Sales Tax	18.40
8.02	2		OP09735490	Sales Tax	11.02
8.02	2		OP09750078	Sales Tax (1%)	8.91
8.02	ì		OP09779861	Sales Tax	3.63
8.02			OP09779860B	Sales Tax	168.26
8.02			OP09779858	Sales Tax	92.11
8.02			OP09764696E	Sales Tax	190.75
8.02			OP09779860A	Sales Tax	9.58
8.02			OP09764696A	Sales Tax	10.27
8.02			OP09721242D	Sales Tax	29.39
8.02			OP09795119	Sales Tax	16.99
8.02			OP09795118	Sales Tax	111.60
8.02			OF 057,55115	Sales Tax	12 64
8.02			OP09795116	Sales Tax	11.07
8.02			OP09810544	Sales Tax	187.41
8.02		Iris Vargas	LE 2020-10	Color Printing material (5.000 copies)	1.393.75
8.02			LE 2020-11	5.000 copies - LUMA news. for distribution to Prepa employees	836.25
8.02		Quanta Workforce Solutions. LLC	QWS-112020-2B	4699490- HALO Branded Solutions Inc-MAH Solar Power Banks	55.435.13
		/			

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Total (USD)
8.02		Translations & More	19040	190405 Sales Tax	93.00
8.02	Complete LUMA IT onboarding Total				
8.03	8.03 Redesign New Org	Nory Sanchez-Alvarez	LUMA 2020-0031	Translations documents 8914 and 8915	5,764.64
8.03	8.03 Redesign New Org Total				
8.05	8.05 Standup Human Capital Management (HCM) System	American Relocation Connections, LLC	28897	Escrow fee	38.50
8.05			2889.	28897 Cultural Training with CAI- Casbeer and Sims	770.00
8.05	8.05 Standup Human Capital Management (HCM) System Total				
8.06	8.06 Communication Plan	Aerotek Professional Services	OP09721242B	Sales Tax	19.34
8.06			OP09779862	Sales Tax	19.34
8.06			OP09764696B	Sales Tax	19.34
8.06		Carimus Consulting	3715	Backend Customer Portal Development and integrations 25%- Pro	17,550.00
8.06			3715	Backend Customer Portal Development and integrations 25%- We	54,000.00
8.06			3715	3715 Backend Customer Portal Development and integrations 25%- QA	5,062.50
8.06			3715	3715 Backend Customer Portal Development and integrations 25%- Cre	4,050.00
8.06			10662	10662 Graphic Design- Agency Support Retainer	5,568.75
8.06			10662	10662 Web Site Development, Application Development- Agency Suppo	708.75
8.06			10662	10662 Project Management, product management- Agency Support Re	3,577.50
8.06	8.06 Communication Plan Total				
808	8 08 Total Rewards Retirement Program	Triple-S Calud	102020-0353	Claims Blue Card Program Access fee Admin expense Brokers Co	3 211 49
00.0	Total Newalus Netherlieff   10g all	Cimp	2160/ 110120	Designed State Cald Hope State States and Application of the State	CT.112,C
90.00	0.00 Total Danay of Definance December Total	Ciglia	31034_110120	basic Term cire, Voluntary Term cire, Basic AD&D, Voluntary AD	917.04
0.00	Compliance Dian	DAMA Grain	00 4220	Color Tov	00 700
0.0	6.1 Compiliance Plan	BIWIA Group	20-4339	Sales lax	304.00
8.1			20-4554	Taxes	304.00
	8.1 Compliance Plan Total				
9.01	9.01 Establishment of GenCo Shared Services and Agreement	Alumbra LLC	58	To balance receipt to match invoice	(0.52)
9.01			55	59 Jim Seibert hotel	2,780.55
9.01			59	Manisha Shah	875.00
9.01			59	9 Sales Tax	2,884.00
9.01			55	59 Jim Seibert Per Diem	2,975.00
9.01			5.	59 Charlie Fijnvandraat Per Diem	2,100.00
9.01			35	Jim Seibert Air	403.70
9.01			5.	59 Charlie Fijnvandraat Air	297.20
9.01			59	Manisha Shah Air	440.20
9.01			55	59 Charlie Fijnvandraat hotel	2,039.07
9.01			55	Manisha Shah hotel	741.48
9.01			35	59 To balance receipts to match invoice	0.32
9.01	9.01 Establishment of GenCo Shared Services and Agreement Total				
9.05	9.02 Emergency Response Plan (4.2.g)	Innovative Emergency Management, Inc. (IEM)	20342-WO2-004	Sales Tax	53.68
9.05	9.02 Emergency Response Plan (4.2.g) Total				
9.07	9.07 System Operation Principles - Regulatory Approvals	Alumbra LLC	55	Sales Tax	708.74
9.07	9.07 System Operation Principles - Regulatory Approvals Total				
12.02	12.02 Required Insurance (Delivery of insurance certificates)	ATCO Power (2010) Ltd.	082020-2LB	AON REED STENHOUSE INC	266,776,40
12.02	12.02 Required Insurance (Delivery of insurance certificates) Total				
Non HOC 01	ManagementCo IT Systems	CDW	LRLM509	Sales Tax	135.42
Non HOC 01			LRLM509	Lenovo 3 year Premier Support with onsite warranty	1,641.47
Non HOC 01	ManagementCo IT Systems Total				
7.05	7.05 Project Worksheet Assessment	Innovative Emergency Management, Inc. (IEM)	20342-WO1-005	Sales Tax	413.68
7.05			20342-WO1-005	Airfare for Axton, Potter, Pleasant, Montz	3,812.90
7.05			20342-WO1-005	Car rental, gas, Public Transportation, parking and tolls, mileage f	1,935.83
7.05			20342-WO1-005	Hotel and lodging tax for Axton, Potter, Pleasant	3,410.03
7.05			20342-WO1-005	Meals and other travel expenses for Axton, Potter, Pleasant, Mo	3,400.88
7.05	7.05 Project Worksheet Assessment Total	:			6
2.0302	2.0302 Iransition Plan for U&IVI Activities	American Kelocation Connections, LLC	78887	2889/ Escrow tee	38.50
2.0302			28897	Cultural training- Bourdages	770.00
2.0302	2.0302 Transition Plan for O&M Activities Total				
Non HOC 15	LUMA MC Ongoing Back Office Support	ATCO Power (2010) Ltd.	112020-2LB	PricewaterhouseCoopers - Management & Consulting Fees	35,670.61
Non HOC 15		:	112020-2LB	PricewaterhouseCoopers- Management & Consulting Fees	46,551.04
Non HOC 15		NexTec Operating Corp	159428	159428 Sales Tax	40.23
Non HOC 15			LOCACI	159581 Sales Lax	8.05

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Total (USD)
Non HOC 15			159692 Sales Tax	×e	84.46
Non HOC 15		Office Depot	1.37748E+11 Sales Tax	ax	6.53
Non HOC 15			1.37748E+11 Case of	1.37748E+11 Case of paper and 50 retractable pens	26.80
Non HOC 15	Back Office Support Total				
Non HOC 02	ServeCo IT Systems	American Relocation Connections, LLC	28897 Escrow fee	fee	38.50
Non HOC 02			28897	Cultural training- Humphreys	770.00
Non HOC 02		International Business Machines Corporation (IBM)		Тах	3,008.84
Non HOC 02			C20CX4V Sales Tax	ax	14,904.20
Non HOC 02		Oracle America, Inc.	985236 Genera	985236 General Access User for OpenAir PSA.	1,470.00
Non HOC 02			996093 OpenAi	996093 OpenAir license (QTY 10 @ 4.286)	1,470.00
Non HOC 02		CSS International, Inc	19263 Airtare		819.20
Non HOC 02			19263 Hotel	1	2,377.96
Non HOC 02			19203 Per diern	E	1,493.00
Non HOC 02			19263 Federal tax	Itax	768.00
Non HOC 02			19263 Car rental- Hertz	ıtal- Hertz	802.45
Non HOC 02			19263 Iolis		14.75
Non HOC 02			19265 Airfare		619.20
Non HOC 02			19265 Per diem	E.	00.069
Non HOC 02			19265 Federal tax	ltax	704.00
Non HOC 02			19265 Cab fare	ņ	154.23
Non HOC 02		Office Depot	1.2804E+11 Sales Tax	ax	134.75
Non HOC 02			1.2804E+11 Project	Projector, Epson	1,171.78
Non HOC 02			1.28034E+11 Sales Tax	ax	113.85
Non HOC 02			1.28034E+11 Printer, Brther	; Brther	989.97
Non HOC 02	ServeCo IT Systems Total				
Non HOC 14	Negotiate PPOA	Alumbra LLC	54 To bala	To balance the receipts to match invoice	(0.84)
Non HOC 14			55 Brian Walshe	Valshe	6,360.40
Non HOC 14			55 Chuck Walker	Walker	2,224.44
Non HOC 14			55 Sales Tax	ax	708.73
Non HOC 14			55 To bala	55 To balance the receipts to match invoice	0.13
Non HOC 14			55 Brian M	55 Brian Walshe Presentation fees	1,095.00
Non HOC 14			55 Brian M	Brian Walshe Per Diem	3,500.00
Non HOC 14			55 Chuck \	55 Chuck Walker Per Diem	1,225.00
Non HOC 14					
Non HOC 11	Development of System Operations Principles	Alumbra LLC	55 Sales Tax	ax	708.73
Non HOC 11			57 Chuck Walker	Walker	220.10
Non HOC 11			57 Nick Davey	зуеу	2,631.43
Non HOC 11			57 Sales Tax	ax	2,813.39
Non HOC 11			57 Chuck V	57 Chuck Walker Per Diem	700.00
Non HOC 11			57 To bala	To balance receipts with invoice	0.11
Non HOC 11	oles Total				
12.1	Performance Metrics - Regulatory Approval	Troutman Pepper Hamilton Sanders LLP	30064778 Profess	30064778 Professional services rendered for Todd R. Coles	7,667.00
12.1			30064778 Protess	30064778 Protessional services rendered for William R. Derasmo	7,411.50
17.1		6. A newtol Dengine Coming	**************************************		11.05
10.02	Figure and Flocedures for assuming responsibility for securing use of assets,	Aerotek ri diessidilai services		dAX	11 02
10.02				dA 2(10/)	0.40
10.02			OF09730078 Sales Iax (17%)	dX (170)	0.43
10.02				dA	44.00
10.02			I	ax.	44.80
10.02			OPUS//9860A sales lax	ax	9.57
10.02			OC14050A Sales 18A	dA	44 80
10.01				Xe	12 64
10.02				X.C.	11 07
10.02	10.02 Plans and Procedures for assuming responsibility for securing use of assets			VD	0.11
Non HOC 06		Aerotek Professional Services	OP09721242A Sales Tax	ax	11.35
Non HOC 06				ax	11.02
Non HOC 06				ax (1%)	15.71
Non HOC 06			OP09779860A Sales Tax	ax	9.57

Expenses Summaries

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Total (USD)
Non HOC 06			OP09764696A	Sales Tax	10.28
Non HOC 06			OP09810543	Sales Tax	12.64
Non HOC 06			OP09795116	Sales Tax	11.07
Non HOC 06		Alumbra LLC	89	68 To balance receipts to match invoice	0.43
Non HOC 06			29	67 Jeff Cummings	845.40
Non HOC 06			29	67 Sales Tax	1,918.00
Non HOC 06			29	67 Hotel for Darin Johnson	926.85
Non HOC 06			29	67 Per Diem for Darin Johnson	1,050.00
Non HOC 06			29	67 Air for Neil Reid	880.63
Non HOC 06			29	67 Air for Darin Johnson	840.20
Non HOC 06			29	67 Hotel for Neil Reid	926.85
Non HOC 06			29	67 Hotel Jeff Cummings	2,965.92
Non HOC 06			29	67 Per Diem for Neil Reid	875.00
Non HOC 06			29	67 Per Diem for Jeff Cummings	1,925.00
Non HOC 06		American Relocation Connections, LLC	28897	Escrow fee	38.50
Non HOC 06			28897	28897 Cultural Training- Wise	770.00
Non HOC 06	Regulatory Support of Handover Checklist Items Total				
4.0.	4.07 Development and implementation of customer service technology	Carimus Consulting	3730	3730 Initial designs for Residential, Commercial, Industrial, mailing er	2,025.00
4.0;	4.07 Development and implementation of customer service technology Total				
Grand Total					1,540,118.65

## Summary of Additional Costs & Expenses by Invoice

0009721242B         10           0009721242A         11           0009721242A         11           0009721243C         11           0009721243C         1           0009721243C         1           0009721243C         1           000972243B         4           000972243C         4           000972243C         4           000977266B         4           00097726B         4           00097721A2D         0           00097721A2D         0           00097721A3D         0           00097724B         0           00097724B         0	OP09721242B OP09721242E OP097221242A OP09721242A OP0973249C OP0973549C OP0973549C OP0973549C OP0973549C OP09773862 OP09773861 OP09773861 OP09773861 OP09773861 OP09773861 OP09774866	1,953.74 10,197.56 11,352.24 3,439.56 1,888.72
OPOG9721242E         110           OPOG972124AC         111           OPOG972124AC         11           OPOG972124AC         11           OPOG972124AC         11           OPOG972348OB         4           OPOG9724BCB         4           OPOG9774BCB         4           OPOG9774BCB         4           OPOG9774BCB         4           OPOG9774BCB         10           OPOG9774BCB         10           OPOG9774BCB         10           OPOG9774BCB         10           OPOG9774BCB         10           OPOG9774BCB         11           OPOG9777AC         11	OP09721242E OP09750075A OP09750075A OP0973242C OP09735490 OP09773862 OP09773861 OP09773861 OP09773861 OP09773861 OP09773866	10,197.56 11,352.24 3,439.56 1,858.72
0P09721242A         31           0P09721242A         34           0P09721242C         14           0P0972124C         44           0P097207862         1           0P09750778         1           0P09764696B         1           0P0977985A         1           0P0977985B         1           0P097795B         1           0P097795B         1           0P097795B         1           0P097795B         1           0P097795B         1           0P097795B         2           0P097795B         2           0P097795B         2           0P097796B         2 <td>OP09750075A OP09721142A OP09721142C OP09721242C OP09750078 OP09750078 OP09776862 OCL14018386 OP09779861 OP09779861 OP09779860 OP09779860</td> <td>11,352.24 3,439.56 1,858.72</td>	OP09750075A OP09721142A OP09721142C OP09721242C OP09750078 OP09750078 OP09776862 OCL14018386 OP09779861 OP09779861 OP09779860 OP09779860	11,352.24 3,439.56 1,858.72
OP09721242A         1           OP09722124AC         1           OP09722124AC         4           OP09722124AC         4           OP09722124AC         4           OP09778862         1           OCT403386         4           OCT403386         4           OP09778861         1           OP09778868         1           OP09778860A         4           OP0977886A         1           OP0977886A         1           OP0977886A         4           OP0976A69E         1           OP0977886A         3           OP0977886A         3           OP0977886A         4           OP0977886A         4           OP097788CA         1           OP09795118         1           OP09795119         1           S         5           S         5	OP09721242A OP09721242C OP09732490 OP0973862 OP097546968 OC14018386 OC14018386 OP097798619 OP097798619 OP097798608 OP097798608 OP097798608 OP097798608 OP097798608 OP097798608 OP0977646966	3,439.56 1,858.72
0P097321242C         1           0P097323490         4           0P097323490         4           0P097504668B         1           0C14013386         4           0C14013386         4           0C14013386         4           0C14013386         4           0C14013386         4           0C09773860B         1           0P09773860B         1           0P09773860C         1           0P09773860C         1           0P09773860C         1           0P0977386C         1           0P0977386C         1           0P0977386C         1           0P0977386C         1           0P0977386C         3           0P09779711         3           0P09779711         3           0P0977971         3           0P0977971         3	OP09721242C OP09735490 OP09735490 OP097507862 OP09764968 OC14039520 OC14013386 OC097798618 OP09778858 OP097784596 OP097764696	1,858.72
QP09735490         44           QP09736403B         44           QP0975607B         11           QC14038520         11           QC14038520         44           QP09778861         11           QP09779862         11           QP09779863         9           QP09779864         11           QP09779860A         13           QP09779860A         13           QP09779860A         3           QP09779860A         3           QP097798118         11           QP097951119         11           QP097951119         11           QP097951119         11           QP097951119         11           QP097951119         11           QP097951119         11           QP09795119         11           QP09795119         11           QP09795119         11           QP09795119         11           QP09795119         11           QP09795110         12           QP09795111         12           QP09795111         12           QP09795111         12           QP09795111         12           QP09	OP09735490 OP09735490 OP09750078 OP097764596 OC14018386 OC14018386 OP09778861 OP09778868 OP09778868 OP097744596 OP097646966	N AEA 20
0P09750078         40           0P09754668B         1           0C14039520         4           0C14039520         4           0C1401836         4           0C1401836         4           0P09779861         6           0P09774669E         10           0P09774669E         10           0P09774669E         1           0P09774669E         1           0P09774669E         1           0P0977669E         1           0P0977124D         2	OP09750078 OP09779862 OP09779862 OC14018386 OC14018386 OP09779861 OP09779868 OP09779868 OP09779866 OP09779866	07:404.4
OPO9740862         1,000470862           OC14013836         4,0004039530           OC14013846         4,0004039530           OC14013860B         4,0004039660B           OPO974861         10,0004039660B           OPO9746496C         1,00040379860B           OPO9746496C         1,00040379860B           OPO9779860A         3,000403           OPO9779860A         3,000403           OPO97798118         1,1           OPO9795119         1,1           OPO9795119         1,1           OPO9795118         1,1           OPO9795119         1,1           OPO9795119         1,1           OPO9795119         1,1           OPO9795119         1,1           OPO9795119         1,1           OPO9795119         1,1           OPO9795116         4,1           OPO9795119         1,1           OPO9795116         4,1           OPO9795119         1,1           OPO9795116         4,1           OPO9795116         4,1           OPO9795116         4,1           OPO9795116         4,1           OPO9795116         4,1           OPO979516         4,1	OP09778862 OC14039520 OC14018386 OP09773861 OP09773860 OP09773860 OP097746966 OP097646966	4,286.80
0P09764696B         1,000764696B           0C14018386         4,000779861           0P09779861         4,000779860B           0P09779860B         10,000764696C           0P09764696C         1,0000764696C           0P09771242D         1,0000764696C           0P09771242D         2,000076469C           0P09771242D         2,000076469C           0P09771242D         4,000076469C           0P09771242D         2,000076469C           0P09771242D         2,000076469C           0P09771242D         2,000076469C           0P09771242D         2,000076469C           0P09771242D         2,000076469C           0P09771242D         2,00007646P           0P09771242D         2,0000764P           0P09771242D         2,0000764P           0P09771242D         2,000076P           0P0977124D         2,000076P           0P09777124D         2,000076P           0P097777124D         2,00	OP09764696B OC14039320 OC14013886 OP09773861B OP09773860B OP09779858 OP09764696E OP09764696C	1,953.74
0C14018385         4           0P09779861         4           0P09779861         4           0P097798608         16           0P097798608         16           0P097746696E         16           0P09774669E         10           0P09774669E         1           0P09774669E         1           0P09779860A         3           0P09771124D         1           0P0977118         1           0P09775119         1           0P0975118         1           0P0975118         1           0P0975119         1           0P0975119         1           0P0975119         1           0P0975118         1           0P0975119         1           0P0975119         1           0P0975119         1           0P0975118         1           0P0975119         1           0P0975119         1           0P0975119         1           0P0975119         1           0P0975119         1           0P0975110         1           0P0975111         1           0P0975111         1	OC14039520 OC14018386 OC09779861 OP09779868 OP0977868 OP09764696 OP09764696C	1,953.74
OCT401B386         4           OP09779861         6           OP09779862B         9           OP09774868         9           OP097746896         9           OP097746896         10           OP097746896         1           OP097746896         1           OP097746896         1           OP097746896         1           OP09774060         1           OP0977810         3           OP09795118         4           OP09795118         1           OP09795118         1           OP09795118         1           OP09795119         1           OP09795118         4           OP09795118         1           OP09795119         1           OP09795118         4           OP09795119         1           OP09795118         4           S         4           S         5           S         5           S         5           S         5           S         6           S         5           S         6           S         6 <t< td=""><td>OC14018386 OP09779861 OP09779858 OP097764696E OP09764696C</td><td>4,524.80</td></t<>	OC14018386 OP09779861 OP09779858 OP097764696E OP09764696C	4,524.80
OPO9779861         OPO979860B         16           OPO976469E         19           OPO976469E         19           OPO976469E         10           OPO976469E         1           OPO97660A         3           OPO97798COAA         4           OPO97798COAA         4           OPO97798COAA         4           OPO9771242D         2           OC14060184         4           OPO975118         1,1           OPO975119         1,1           OPO975110         1,1           OPO975110         1,1           OPO975110         1,1           OPO9810544         1,1           OPO97511         1,1           OPO97511         1,1           OPO97511         1,1           OPO97511         1,1           OPO97511         1,1	OP09778861 OP097738608 OP0974856 OP09744896 OP097646960	4,524.80
OP09779860B           OP09779858           OP09764696E           OP09764696D           OP09764696A           OP09779860A           OP09779860A           OP09773860A           OP0977981B           OP0979511B           S           S           S </td <td>OP09779860B OP09779858 OP09764696E OP09764696O</td> <td>365.71</td>	OP09779860B OP09779858 OP09764696E OP09764696O	365.71
OP09778858         OP09774656E           OP09764656E         OP09764656C           OP09774656C         OP09774656C           OP09774656A         OP09772142D           OP0977142D         OC14060184           OP09795118         OP09795118           OP09795111         OP09795117           OP09795116         OP09795116           OP09795116         OP09795116           OP09795116         OP09795116           OP09795117         OP09795116           OP09795116         OP09795116           OP09795116         OP09795116           OP09795116         OP09795116           OP09795118         OP09795116           OP09795118         OP09795116           OP09795118         OP09795116           OP09795118         OP09795116           OP09795116         OP09795116	OP09779858 OP09764696E OP09764696D OP09764696C	16,997.54
OP09764696E         OP09764696C           OP09764696C         OP09764696C           OP09779860A         OP09779860A           OP097731142D         OC14060184           OP09795118         OP09795118           OP09795118         OP09795116           OP09795110         OP09795116           OP09795116         OP09795116           OP09795118         OP09795116           OP09795118         OP09795116           OP09795118         OP09795116           OP09795118         OP09795116           OP09795116         OP09795116	OP09764696E OP09764696D OP09764696C	9,304.32
OP09764696D	OP09764696D OP09764696C	19,265.05
OP09764696C         OP097764696A           OP09779860A         OP09779860A           OP09772142D         OC14060184           OC14060184         DP09795119           OP09795118         DP09795119           OP09810544         DP09810544           OP09810544         DP09795116           OP0981054         DP09795116           OP0981054         DP09795116           OP0981054         DP09795116           OP0981054         DP0979516           OP098105<	OP09764696C	10,656.35
OP09778860A         OP09778860A           OP09721242D         OCT4060184           OCT4060184         OCP09795118         1           OP09795118         DOP09795118         1           OP09795118         DOP09795116         1           OP09795116         DOP09795116         1           OP09795116         DOP09795116         1           OP09795116         DOP09795116         1           OP09795116         DOP09795116         1           S         S         8           S         S         8           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1           G         G         1	*00000110000	1,648.16
OP09764696A         OP097711A2D           OC14060184         OP09732118           OP09795118         OP09795118           OP09810543         DP09795117           OP09810544         DP09795116           OP09810544         B           OP09810544         B           S         S </td <td>UPU97/986UA</td> <td>3,868.09</td>	UPU97/986UA	3,868.09
0P09721242D           0C14060184           0P09795118         0P09795118           0P09795117         1           0P09795117         1           0P09795117         1           0P09795116         1           0P09795116         1           0P09795116         1           0P09795116         1           0P09795116         1           0P09795116         1           5         5           5         5           6         5           6         6           6         6           6         6           6         6           6         6           6         1           6         6           6         1           6         6           6         1           6         2           6         2           6         2           6         2           6         2           7         2           8         2           8         2           8         2           8 <td>OP09764696A</td> <td>4,151.86</td>	OP09764696A	4,151.86
0C14060184         0P09795119           0P09795118         1           0P09795118         1           0P09795116         1           0P09395116         1           0P09310544         1           0P0931054         1           0P0931054         1           0P0931054         1           0P0931054         1           0P0931055         1           0P0931056         1           0P093106         1 <tr< td=""><td>OP09721242D</td><td>2,968.19</td></tr<>	OP09721242D	2,968.19
OP09795119         OP09795118         1           OP09310544         1         0P09810543         1           OP09810544         2         1         0P09810544         1         1         1         1         1         1         1         2         2         2         3         4	OC14060184	4,524.80
OP09795118	OP09795119	1,715.79
OP09310517         1           OP09310543         1           OP09310544         1           SA         5           55         6           57         7           58         8           59         8           60         6           60         6           60         11           60         6           60         11           60         11           60         11           60         11           61         11           62         11           63         8           64         11           65         11           67         12           68         8           69         11           60         11           61         12           62         13           82         12           82         12           82         12           82         12           82         12           82         12           82         12           82 <td>OP09795118</td> <td>11,271.60</td>	OP09795118	11,271.60
OP09310543         OP093410543           OP09395116         OP09395116           S4         S4           55         S6           56         S6           57         S8           58         S9           68         S8           60         M           61         M           62         S8           63         S6           64         M           65         S6           67         M           68         S6           69         M           60         M           61         M           62         M           63         S8           64         M           65         M           67         M           68         S8           826788-04B         S8           826788-05B         S8           826788-05B         S8           82837         S8           82838         S8           82837         S8           82838         S8           82839         S8           82830	OP09795117	19,323.23
OP09795116     OP09810544     54	OP09810543	5,107.72
OPO9810544     54       55       56       57       58       58       59       60       61       61       62       64       65       64       65       67       60       61       62       63       64       65       67       60       61       62       63       64       65       65       67       60       61       62       63       64       65       65       67       68       68       69       70       80       90	OP09795116	4,472.13
54     55     56     57     58     59     60     60     61     61     62     64     64     65     65     63     64     65     67     68     60     60     61     61     62     63     63     64     65     65     65     67     68     68     68     69     788     826788-05A     826788-05A     826788-05A     826788-05A     826788-05A     826788-05A     826788-05A     826788-05A     82678-05A     82835	OP09810544	18,927.84
55 56 57 58 58 68 60 60 61 61 62 62 62 62 63 63 63 63 826788-05A 826788-05A 826788-05A 826788-05B 8	54	89,492.50
56 57 58 58 59 68 68 67 60 61 61 61 62 62 62 63 63 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05C 826788-05A 82688-05A 82887 82887 82887 82887 82830	55	69,885.04
57 58 59 68 67 60 61 61 62 63 63 63 63 63 63 63 64 64 64 64 65 63 63 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 82630 82837 82833 82837	56	34,910.00
5.8 6.8 6.0 6.0 6.1 6.1 6.2 6.4 6.4 6.5 6.4 6.5 6.5 6.3 6.3 6.3 6.3 6.3 6.3 6.3 6.3	57	74,802.42
59 68 67 60 60 61 61 62 64 64 65 65 65 63 826788-05A 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 82636 82835	58	52,700.00
68 67 60 61 61 61 62 62 63 64 70 63 63 63 83 836 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 82688-05B 8	59	87,636.20
67 60 61 61 62 62 63 63 63 63 826788-048 826788-05A 826788-05A 826788-05C 826	89	85,450.00
60 61 62 62 63 64 65 65 65 65 63 826788-048 826788-05A 82678-05A 82678-05A 82678-05B 82678-05B 82678-05B 2837 2837 2837 2835 28837 28837 28837 28837 28837 28837 28837 28837 28837 28837 28836 28530 28530 28530	67	61,202.85
66 67 67 68 64 64 64 65 65 68 68 68 826788-048 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05A 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 826788-05B 827888-05B 82835	60	16,921.70
66 66 1 1 66 6 1 67 6 67 6 67 6 67 6 67	61	16,083.40
62 63 63 63 836788-048 826788-048 826788-05A 826788-05C 826788-05C 826788-05C 826788-05C 82633 28837 28837 28837 28837 28837 28837 28837 28837 28837 28837 28837 28837 28837	99	115,869.65
64 64 11 65 65 63 63 63 826788-048 826788-05A 826788-05C 82678-05C	62	88,968.75
65 63 53 53 826788-048 826788-05A 826788-05A 826788-05B 2837 2837 2835 2835 28837	64	127,615.00
63 826788-048 826788-05A 826788-05A 826788-05B 826788-05B 29537 29537 28835 28835 28837 28837 28837 28837 28837 28838 28937 28937 28530	65	91,234.62
53 826788-048 826788-05A 826788-05C 826788-05C 826788-05B 28932 29537 28835 28837 28837 28837 28837 28837 28837 28837 28837 28837 29105	63	80,314.23
826788-048 826788-05A 826788-05C 826788-05B 826788-05B 28932 28937 28837 28837 28837 28837 28837 28837 28837 28837 29105	53	41,820.00
826788-05A 826788-05C 826788-05B 28332 29537 28835 28837 2	826788-04B	58,040.50
826788-05G     31       826788-05B     38       28932     25337       28835     28837       28897     28897       28530     28530       28530     28530       28530     28530       28530     28530       28530     28530	826788-05A	22,742.40
8.26788-05B 28932 28933 28835 28827 28828 28897 29105 29105	826788-05C	109,064.61
28337 2835 2835 2835 2827 28298 28897 29105 29105 25530 25530 20500	826788-05B	7,817.70
29537 28835 28827 28837 28837 29105 29530 295330 20530	28932	55,814.13
28835 28827 28898 28897 28530 29105 29556	29537	3,706.80
28827 28898 28997 29105 28530 29536 29536	28835	12,420.27
28898 28897 29105 28530 29536 30000	28827	11,061.38
28897 29105 2830 29536 30000	28898	4,746.07
29105 28530 28530 20536	28897	4,042.50
28530 28530 20030 20030	29105	15,571.72
29536	28530	14,727.24
OCCOC	29536	16,000.00
American Kelocation Connections, LLC		OP09795118 OP09795117 OP09795117 OP09795116 OP09810544 54 54 55 55 56 66 67 60 61 61 66 66 67 60 61 62 68 826788-048 826788-05 63 826788-05 82678-05 8

Expenses Summaries

	# announce #	
American Relocation Connections, LLC	30027	25,000.00
ARC Relocation Management PR, LLC	28899	4,651.59
AT&T Mobility Puerto Rico	12559108	724.52
ATCO Power (2010) Ltd.	082020-2LB	266,776.40
ATCO Power (2010) Ltd.	102020-3LB	1,846.76
ATCO Power (2010) Ltd.	112020-3LB	26,330.31
ATCO Power (2010) Ltd.	112020-2LB	429,062.23
BridgeSource Utilities Solutions, LLC	1004	87,977.22
MOO	LRLM509	1,776.89
Covington & Burling LLP	60917861	3,777.00
Covington & Burling LLP	60917838	17,352.00
DLA Piper LLP (US)	4028911	137,462.58
DLA Piper LLP (US)	4028913	16,754.00
Innovative Emergency Management, Inc. (IEM)	20342-WO1-005	86,573.82
Innovative Emergency Management, Inc. (IEM)	20342-W03-003	8,012.16
Innovative Emergency Management, Inc. (IEM)	20342-W02-004	11,056.68
International Business Machines Corporation (IBM)	CM1CQTM	126,828.00
International Business (Machines Corporation (IBM)	C20CX4V	/4/,612.00
International Business Machines Corporation (IBM)	C20CWF8	111,430.80
Iris Vargas	LE 2020-07	7,040.00
Iris Vargas	LE 2020-08	7,000.00
Iris Vargas	LE 2020-10	1,393.75
Iris Vargas	LE 2020-09	4,760.00
lris Vargas	LE 2020-11	836.25
NexTec Operating Corp	158918	633.75
Nex lec Operating Corp	159428	527.73
Nex lec Uperating Corp	159581	105.55
Nex Fee Operating Corp	159692	1,108.21
Nory Sankon Alicens	LUINIA 2020-0029	103.30
Nory Sarchos-Alvarez	LUIMA 2020-0031	7,04:04
Oracle America Inc	985236 985236	1 470 00
Oracle America Inc	900200	1 470 00
Oracle America, mc.	81509365414	00.074,1
People 2.0 North America	RI 509365416	7.377.60
People 2.0 North America	RI 509365417	9.520.00
People 2.0 North America	RL509368048	8,848.00
People 2.0 North America	RL509368047	8,628.40
People 2.0 North America	RL509368046	9,576.00
People 2.0 North America	RL509368045	4,865.28
People 2.0 North America	RL509371480	4,788.00
People 2.0 North America	RL509371479	6,020.80
People 2.0 North America	RL509371478	6,930.00
People 2.0 North America	RL509371477	3,682.00
Quanta Workforce Solutions, LLC	QWS-112020-2B	128,223.38
Smartbridge	INV_938/	18,675.00
Smartbridge	INV_9436	18,337.50
Smartorings Translations & More	190405	2 418 00
Ouanta Services Puerto Rico. LLC	OWS-112020-3B	3.340.15
MBarrett Consulting LLC	1145	4,700.00
BMA Group	20-4339	7,904.00
BMA Group	20-4554	7,904.00
CSS International, Inc	19263	25,477.36
CSS International, Inc	19266	23,460.00
CSS International, Inc	19262	18,400.00
CSS international, inc	19265	19,767.43
Clabel Pesison Colonians 110	102020-0555	3,211.49
סוטטאו אוטןפרנו אטומנייטיוא, בבכ	20-1010	an'ancic

Expenses Summaries

Vendor	Invoice #	Total (USD)
Global Project Solutions, LLC	20-1012	3,025.00
Global Project Solutions, LLC	20-1011	28,605.71
Resources Global Professionals (RGP)	RGP1048672	13,204.21
Resources Global Professionals (RGP)	RGP1049665	10,767.00
Resources Global Professionals (RGP)	RGP1049664	961.19
Resources Global Professionals (RGP)	RGP1050404	14,023.08
Greg Sarich	11/18/2020	1,423.12
EAN Services, LLC (Enterprise)	25630665	21,210.80
EAN Services, LLC (Enterprise)	25731115	11,338.66
EAN Services, LLC (Enterprise)	25680145	17,460.24
EAN Services, LLC (Enterprise)	25778924	9,503.61
Cigna	31694_110120	972.84
Office Depot	133200684	356.80
Office Depot	1.31071E+11	156.09
Office Depot	51480604001	1,705.85
Office Depot	1.28524E+11	189.54
Office Depot	12641207001	1,945.32
Office Depot	1.2804E+11	1,306.53
Office Depot	1.28034E+11	1,103.82
Office Depot	1.36008E+11	22.45
Office Depot	1.37748E+11	63.33
Lockton	18164006	5,047.50
OGMA Language Studio	8Q-110220-1	1,420.00
OGMA Language Studio	8Q-113020-1	1,420.00
Trans4mative	1497	13,530.00
Trans4mative	1499	11,550.00
Trans4mative	1498	12,210.00
Trans4mative	1504	14,145.00
Trans4mative	1505	14,000.00
Trans4mative	1506	16,280.00
Trans4mative	1514	7,770.00
Trans4mative	1512	15,580.00
Trans4mative	1515	11,900.00
Troutman Pepper Hamilton Sanders LLP	30064778	15,078.50
Lydia Martinez	44139	1,003.46
ERM-PR, Inc.	17894	27,755.00
Esther Gonzalez	44139	1,495.33
Carimus Consulting	3730	2,025.00
Carimus Consulting	3715	80,662.50
Carimus Consulting	10662	9,855.00
J.D. Power	INV-US54448	23,879.00
J.D. Power	INV-US54445	21,170.00
Total		4,645,366.37

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		2 663.0	Allocation)	16.837 11 1	2,663	Allocat	(with Alli	7887	/o Allocation)	3 8 1 4 8	(422.0)	644 7	2 671 6	2 3 1 6 3 3 4 2 9	Allocat	Amocar	Allocation
		4.5	686.0	690.5	. 4.5	0.107	705.5		3,040.4	3,014.0				3,423,7	4.5 4.5	6.069	7
	7.5	211.5	4,085.0	4,296.5	. 211	4,070.0	4,281.5	188.8	2,779.5	2,968.3		188.8	377.5	566.3		7,264.8	4,847
		184.5	1,608.0	1,792.5	- 184	-	1,242.5	207.0	52.0	259.0		207.0	52.0			2,051.5	1,5
		126.5	433.0	559.5	. 126									. 12		559.5	639.
nent)	•	60.5	1,857.5	1,918.0	. 60.5	3,413.0	3,473.5		106.0	106.0			156.5		60.5 60.5	2,024.0	3,6
nent)		547.0	4,165.5	4,712.5	. 547			8.0		8.0		8.0	70.0			4,720.5	6,8
nent)		66.5	2.246.0	1,317.5				. 60.5	9.5	229.5	72.8	72.8	9.5	82.3 6 229.5 23		1.547.0	242.8
		217.5	1,380.0	1,597.5	. 212				. *	. 4						1,597.5	Will o
		345.0	1,963.5	2,308.5	345				2.0	2.0			20			2,310.5	2,3
Business Continuity/Disaster		919.0	2,871.0	3,790.0	616 -											3,790.0	3,7
Business Continuity/Disaster		144.5	991.0	1,135.5	. 144			16.0	42.0	58.0		16.0	42.0			1,193.5	1,1
	35.0	540.0	648.5	1,188.5	540			344.1	1.413.1	1.757.2		346.1	1.418.1			1,188.5	1,2
Environmental Exposure Management Plan 177.0		177.0	1,237.5	1,414.5				262.0		262.0		262.0		262.0 43			1,6
			182.5	182.5													e.
205.0 Consolidate Plans from All Areas 205.0		124.5	344.5	335.5													2,4
ation Plan	2.0	877.5	4,430.0	5,307.5	1				1.0	1.0			1.0		1		1,9
Approval of System Remediation Plan Assets  Valuating Distormer Service Societies and Assets		563.5	257.0	320.5			813.0									820.5	813.0
Evaluating and Updating Customer Service Polities and Procedures 150.5		150.5	519.0	669.5	. 150			449.5	672.5	1,122.0		449.5					1,7
		70.5	417.0	487.5					. 000		1000 00						44 6
Development of a Customer Service I ransition Plan  Solution  Development and Implementation of a Service Start and Shut-Off Plan  15.0	0.0	15.0	12.5	27.5	- 430			31.0	103.0	3,189.8	(35.0)	31.0		4	7		2,2
Asset Management (MAM) Plan		32.5	72.0	104.5	. 32												1
<b>A</b>		14.0	54.5	108.5					5.0	5.0	35.0	35.0					-
		146.0	520.0	0.999	. 146												9
		11.0	- 0000	11.0										·	ĺ		00+
Evaluating IT/OT Applications and Infrastructure -			126.0	126.0	200		•	3,100.0	3,376.3	0,300.3	(20.0)	3,106.0		n'	n		1,2
Development of Cyber Security and Business Continuity Plan 93.0		93.0	346.0	439.0	. 88				٠		- :	. :					m
			5.0	5.0							20.0	70.0					2
Commencement Cutover Planning 42.0		42.0	386.0	428.0	. 42				383.4	383.4							**
Training and Communication Plan  Detailed Description of Approach to Budgeting and Reporting  76.5		76.5	144.5	221.0				335.0	633.5	968.5		335.0					1,5
		40.5	134.5	175.0	- 40												
Applicated to remaining changes to control Processes stablishing a Financial Accounting System and Account Structure 339.0		339.0	1,998.5	2,337.5	. 339				684.0	684.0							3,6
		264.0	1,034.5	1,298.5	. 264			11.8	152.6	164.4		11.8					1,1
State Deliant Science of Deliant September 15.0		15.0	39.5	54.5				424.0	949.8	1,373.8		424.0					1,4
stablishing a Delegation of Authority Matrix and Process 4.0		4.0	18.0	22.0													
nd Overall Internal Controls work	70.07	66.9	c//ct	1,654.0				0.201	809.7	7777		102.0					67
2.0 Procedures	•	1.0	39.0	40.0				27.0	4.0	31.0		27.0					
Project Worksheet Assessment (also covered under Section 4.3)	8.5	27.5	20.0	47.5				443.0	505.8	948.8		443.0					1,138.7
- Alandorf of Project Worksheet Activity from CORS and Vendors - Project Procurement Planning			47.5	47.5					421.3	421.3							
wafting, Revising and Finalizing Federal Funding Procurement Manual	,		13.0	13.0				74.5	221.5	296.0		74.5					3
	5.191	1 195 0	4 150 0	0 572 5	. 1 100			5 477 3	5 164 2	10 641 5	(10.01)	5 292 5		y	9		10.0
edesign and Staff New Organization 370.5		370.5	1,814.0	2,184.5	370				176.0	176.0							2,3
roposed Recruitment and Staffing Plan	40.0	398.0	369.0	369.0	. 398			154.0	124.0	278.0		154.0					1,6
		306.0	1,904.0	2,210.0	308			120.0	166.0	286.0		120.0					2,4
raining (Workforce Development) Plan 10.0  10.0  51.5		10.0	582.5	81.0			86.0		1.0	1.0			1.0	1.0	10.0		
		24.0	152.0	176.0													
			31.0	31.0				160.0	299.0	459.0	10.0	10.0					•
		111.5	77.5	189.0													2 2
46.5 mento Shared Services Agreement Approval mergency Response Plan Approval 2.0	3.5	48.0	52.5	100.5	(5.5)			72.8	571.3	827.8	(72.8)	356.5	123				ř
		103.0	323.5	426.5													-
		17.5	8.0	25.5	. 17												1,1
	3.0	- 400	- 02					230.5	11285	1 359 0		230.5	1 1510				1 777 8
-valuating Existing Procurement and Subcontracting Policies, Procedures and																	
5.0 Scotting Reconocibility for Securing like of Accets Earlities IT / OT etc. 55.0		5.0	121.0	126.0				2 702	810	475.5		304 5	810	475.5			10
		11.0	49.5	509	- 11												
itton Plan			14.0	14.0													
80		15.0	155.0	170.0	- 15			22.3		22.3		22.3					1
askille Performance Levels 333.3 sackline Performance Levels 33.0	0.6	30.0	61.0	91.0	358	30.0 44.0					122.0	122.0			0.0 152.0		1,532.2
			. 09	. 09						. 220							
ection 4.3: Owner and Administrator Responsibilities							18.0										
			34.0	34.0													39.0
S1.5 Section 4.5: Conditions Precedent to Service Commencement Date S1.5		51.5	60.0	111.5	- 51	51.5 224.3			8.3	8.3			8.3	8.3	51.5		2
ervice Commencement Begins -			26.5	26.5													
perational plans and Operations Management • • 6.0		. 9	3,513.5	3,513.5			354.5		120.5	120.5							1.2
		485.5	2,398.5	2,884.0			2,870.0	2,968.6	5,062.5	8,031.1		2,968.6	~	3,	ć	1	1.106,01
Jentity source data for renewal process and Open claims review 5.5 tanding up Capital Program organization 268.0	7.0	275.0	30.5	36.0	. 5.5.0	30.5	36.0						144.0	144.0 27.	5.5 5.5 275.0 275.0	36.0	1,1
		_	2,272.5	2.272.5			2,262.5	<del>-</del>	1.007.0	1.007.0	<del>_</del> ,						3,269.5
	3.0	111.5	1,509.5	1,621.0			1,618.0	801.0	121.5	922.5		801.0			912.5		2,
16.0 Poperator Representations and Warranties 16.0		21.0	211.5	732.5			580.8	+	313.8	313.8	-						

MAC Code
New Hole II
New Hole

Front-End Transition Hourly Fully Allocated Rates (Table 28: ManagementCo or Affiliate Personnel)

Employee Category	Hourly Rate (\$)
Vice President	325.00
Senior Director	300.00
Director	275.00
Senior Manager	210.00
Field Crew Leader	205.00
Trainer	200.00
Manager	200.00
Field Tech	195.00
Senior Analyst	160.00
Engineer	160.00
Field Supervisor	160.00
Analyst	125.00
Administrative Support	20.00

## All Other Expense Items

Autrack Professional Services 10999721242A 2015464	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		7	7	and M.	(GOII) Into I
Content of Transition Management   Orion/21242A   Orion/21240A				# # POICE		iotal (USD)
Control	1 General & Transition	n Management	Aerotek Professional Services	OP09721242A	Sales Tax	11.36
Control Cont	1 7			OP09/35490	Sales lax	11.03
1010015168040   10100151680404040   101001516804040404040404040404040404040404040404	1			OP09750078	Sales lax (1%)	9.34
Alumbris ILC   Alum	1 7			OP09779860A	Sales lax	9.57
Authora LLC	1			OP09764696A	Sales lax	10.28
Munita ILC   Munita ILC   Munita ILC   Munitarian Relocation Cornections, ILC   Munitarian Relocation Cornection Corne	<b>⊣</b> ₹			OP09810543	Sales lax	11.07
American Reducation Councelons, LLC 20,036,05A American Reducation Councelons, LLC 20,036,05A 20,034 20,0	7 7		Alimbra 11		Sales Lax Chirck Walker COVID teet	199 00
Annerican Reducation Connections, LLC         252/258-05A           Annerican Reducation Connections, LLC         283           285         285           285         285           285         285           285         285           285         285           285         285           285         285           285         285           285         285           285         285           285         285           286         285           286         288           287         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288           288         288	+ -		אימוויטומ ברכ	ń iu	Clidch Warkel COVID test	00.661
American Reducation Cornections, LLC 252708, GSA American Reducation Cornections, LLC 252708, GSA 272709, GSA 2727	1 1			ni c	53 PR Workman's Compensation Policy Required to Perform Work 11	22 800 00
American Releasation Connections, LLC         2825/88-05A           American Releasation Connections, LLC         2826           2885         2828           2885         2828           2885         2828           2885         2828           2885         2828           2885         2828           2885         2828           2885         2828           2885         2828           2885         2828           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           2885         2885           <	1 ←			i ir	53 Professional France and Omissions policy required to perform work	10.020.00
Abaret & Marsin Reduction Connections, LLC 2007 1879 1879 1879 1879 1879 1879 1879 187	1 ←			i ir	53 General liability policy including hired auto coverage required to	4.650.00
Advance & Manage	<b>1</b> H			i in	53 Umbrella policy required to perform work under the subcontract	4,350.00
American Relocation Cornections, LLC	1		Alvarez & Marsal Corporate Performance Improvement, LLC		Admin Fee	662.40
	1		American Relocation Connections, LLC		2 Hieu Tran	5,746.47
	1			2893	2 Scott Yeary	3,892.77
	1			2893	2 Brandy Botter	3,151.29
	1			2893	2 Rosalinda Osorno	1,668.33
	1			2893	2 Ben Harvey	2,224.44
	1			2893	2 Mike Pepin	185.37
	1			2893	2 James Stinson	741.48
	1			2893	2 Daniel Cacioppo	741.48
	1			2893	2 Cheryl Cole	2,780.55
	1			2893	2 Marcelo Caldas	4,819.62
	1			2893	2 Kristin Connell	5,190.36
	1			2893	2 Jacob Phelps	556.11
	1			2893	2 Juan Vargas	1,297.59
	1			2893	2 Jose Lopez	1,482.96
	1			2893	2 Jessica Casper	185.37
	न र			2893	2 Maren Coligan	741.48
	<b>⊣</b> ₹			2893	L Daryl Pattison	1,112.22
	1 7			7893	Z Kobert Dumas	1,112.22
	1 .			7893	Z Kichard Begg	2,039.07
				7000	2 Oscar Rodriquez	3,522.02
	+ <del>-</del>			2633	Z Carson, Deren	692.38
	1			2923	7 Richard Wong	692.86
	ı e			2953	7 Ouven Neuven	692.86
	1			2953	7 Jessica Casper	692.86
	1			2953	7 Chris Eskelson	692.86
	1			2953	7 Escrow fee	242.50
	1			2883	5 Toni Petteplace- Quality Move Management Inc	12,420.27
	1			2882	7 Navneet Bradoo- Quality move management inc	11,061.38
	<b>.</b>			7889	B brent Whittaker	346.43
	1 -			2002	S John Wazney	340.42
	· +			2889	8 Sarah Walker	346.43
	1			2889	8 Randi Boswell	346,43
	1			2889	Maren Coligan	346.43
	1			2889	8 Christopher Loo	346.43
	1			2889	8 ARC Escrow Fee	242.50
	1			2889	Marc Charbonneau	346.42
	1			2889	8 Wayne Stensby	346.43
	1			2889	8 Kyle VanDasselaar	346.43
	1			2889	8 Beatriz Gonzalez	346.43
	Π,			2889	8 Kyleandchanny@hotmail.com	346.43
	1			2889	8 Elizabeth Hammell	346.43

HOC Item	Annex II Definition	Vendor	Invoice #	Notes	Total (USD)
	1		28897	28897 Escrow fee	38.50
	1		28897	28897 Cultural Training- Goguen	770.00
			29105	29105 Everift Portillo	845.60
	1 -		29105	20105 Richard Mong	845.60
	4 €		29105	Sales Tay	2 042 12
	1 -		29105	2010) Jaics Ian 29105 Avery Aimes	845 60
	4 4		20102	20105 Away Bridges	845.60
	4 -		29105	2010) Anny Dinges 29105 Debbie Caron Kalen Kostvk	1 691 20
	1 -		20102	20105 Melania Dar	845.60
	- T		29103	Weignie Dei	043.00
	7		20102	Mike Bonin and Dan Carionno	1 601 30
	1 -		29105	29103 WINE PEPIII and Dan Cacioppo	1,691.20
	-1 -		29105	ZZIOS JIII Sereda	845.60
	-1 1		29105	29105 Jimmy Glotteity	845.60
	1		29105	29105 Loo Christopher and Alexandre Nassit	1,691.20
	1		29105	29105 Eduardo Sanvido	845.60
	1		29105	29105 Curtis Clark	845.60
	1		28530 Tax	Тах	1,409.04
	1		28530	28530 Sarah Walker	887.88
	1		28530	28530 Darrell Wilvers	887.88
	1		28530	28530 Shannon Francis	887.88
	1		28530	28530 Jacob Phelps, Kate Watson, Rebecca Sobolewski, Kristin Oostra, L	4,439.40
	1		28530	28530 Denise Louise Schoth, Tamika McKeever, Oscar Rodriguez	2,663.64
			28530	28530 Ashlev Enghloom	887.88
	1 -		28530	David Harboard	98 7 88
			78130	20000 David Towns Tidon	1 775 76
	-1 1		28330	Kad and lanya lulan	1,7/5./0
	1		29536	29536 annual enterprise license CultureWizard tool	1,142.86
	1		79536	29536 annual enterprise license Culture Wizard tool	14,857.14
	1		30029	30029 Domestic Wire Fee	25.00
	1		30029	30029 Lump Sum	25,000.00
			3005/	30027 Lump Sum	25,000.00
		ARC Relocation Management PR, LLC	28899	28899 Debbie Caron	440.91
	1		28899	28899 Greg Smeall	440.91
	1		28899	28899 Hieu Tran	440.92
	1		28899	28899 Christa Sims	440.91
	1		28899	Cheryl Cole	440.91
	1		28899	28899 ARC Escrow Fee	242.48
	1		28899	28899 Blair Boisvert	440.91
	1		28899	28899 Lionel Sanche	440.91
	1		28899	28899 Luc Graham	440.91
	1		28899	28899 Crystal Brazao	440.91
	1		28899	Tyler Smith	440.91
		ATCO Power (2010) Ltd.	102020-3LB	Stensby, Wayne phone charges (Rogers)	785.18
	1		102020-3LB	Cell Phones - September with Telus (Tina Bragg)	395.55
	1		102020-3LB	Stensby, Wayne vehicle lease, Jim Pattison Lease (Invoice #12246	666.03
	1		112020-3LB	Quyen Nguyen - Flights, vehicle rental & expenses, hotel, meals, F	2,406.00
	1		112020-3LB	Maritime Travel - flights for Quyen Nguyen (2820.42, 3251.00 and	7,693.17
	1		112020-3LB	Flights, vehicle rental & expenses, hotel, meals, PPE for Quyen Ng	1,669.57
	1		112020-3LB	Maritime Travel - Goguen, Paul flights (4573.21, 315.54, 837.16, 5	6,290.93
	1		112020-3LB	Maritime Travel - McLaren, Todd flights (2103.99, 1574.76)	3,678.75
	1		112020-3LB	Vehicle rental & expenses, hotel, meals, office supplies (Todd Mc	658.10
	1		112020-3LB	Vehicle rental & expenses, hotel, meals, office supplies (Todd Mc	881.75
	1		112020-3LB	Vehicle rental & expenses, hotel, meals, office supplies (Todd Mc	2,793.65
	1		112020-3LB	Vehicle rental & expenses, hotel, meals, office supplies (Todd Mc	173.82
	1		112020-3LB	Vehicle rental & expenses, hotel, meals, office supplies (Todd Mc	30.42
	1		112020-3LB	Vehicle rental & expenses, hotel, meals, office supplies (Todd Mcl	54.15
	1		112020-2LB	Cell Phones - September (Telus)	327.14
	1		112020-2LB	Cell Phones - September (Telus)	2,923.94
	1		112020-2LB	Maritime Travel - Navneet Bradoo flights (incl. Manju Kotha) and	6,941.69
	1		112020-2LB	Cell Phones - September TELUS	1,515.31